#### NTSB National Transportation Safety Board

# Leadership

MAL

URIBLE END

Robert L. Sumwalt Vice Chairman FlightSafety's Senior Leadership Course Orlando, FL July 20, 2008

#### What is Leadership?

#### "Leadership is about influence. Nothing more. Nothing less."

- John Maxwell



#### **Three Leadership Qualities**

Servant Leadership

Integrity

Vision



#### **Servant Leadership**



#### **Servant Leadership**

A good leader should serve his/her followers.

 Effective leaders realize their role is to support those who work on their team.









ConsistentCourageHumility



# Wisdom is knowing the right path to take.

#### Integrity is taking it.







# Vision

 "People follow leaders because they believe leaders can take them where they want to go."

- John Maxwell







#### **Negative Publicity Avoidance**

"You never know on which flight your career will be judged."





#### **Take the Most Conservative Approach**

## What to do?

#### Take the most conservative approach

# De-ice? **Constant** Divert? Add more fuel?

Don't de-ice Continue? Risk min fuel landing?





**SOP Adherence** 

### How SOPs relate to error

 LOSA data: crews that intentionally deviate from SOPs are approximately three times more likely to commit additional errors with consequential results.



# Flying by the book

 Allows other crewmembers to know exactly what to expect from you, 100 percent of the time.

Is how professionals operate.



# What message do you send?

- Whenever you allow or accept anything less than SOPs, you send a strong message to every crewmember and employee you come in contact with
  That message is that it is OK to do
- That message is that it is OK to do whatever you want, right or wrong





#### **Be Professional**

# What is a professional?

- A mindset
  - Precise checklist usage
  - Precise callouts
  - Precise compliance with SOPs and regulations
  - Staying abreast and current with knowledge and skills
  - The ability and willingness to say "I don't know" or "I am wrong"



## Professionalism

# Doing the right things, even when no one is watching.





