NTSB National Transportation Safety Board

Leadership

MAL

URIBLE END

Robert L. Sumwalt Vice Chairman FlightSafety's Senior Leadership Course Orlando, FL July 20, 2008

What is Leadership?

"Leadership is about influence. Nothing more. Nothing less."

- John Maxwell



Three Leadership Qualities

Servant Leadership

Integrity

Vision



Servant Leadership



Servant Leadership

A good leader should serve his/her followers.

 Effective leaders realize their role is to support those who work on their team.









ConsistentCourageHumility



Wisdom is knowing the right path to take.

Integrity is taking it.







Vision

 "People follow leaders because they believe leaders can take them where they want to go."

- John Maxwell







Negative Publicity Avoidance

"You never know on which flight your career will be judged."





Take the Most Conservative Approach

What to do?

Take the most conservative approach

De-ice? **Constant** Divert? Add more fuel?

Don't de-ice Continue? Risk min fuel landing?





SOP Adherence

How SOPs relate to error

 LOSA data: crews that intentionally deviate from SOPs are approximately three times more likely to commit additional errors with consequential results.



Flying by the book

 Allows other crewmembers to know exactly what to expect from you, 100 percent of the time.

Is how professionals operate.



What message do you send?

- Whenever you allow or accept anything less than SOPs, you send a strong message to every crewmember and employee you come in contact with
 That message is that it is OK to do
- That message is that it is OK to do whatever you want, right or wrong





Be Professional

What is a professional?

- A mindset
 - Precise checklist usage
 - Precise callouts
 - Precise compliance with SOPs and regulations
 - Staying abreast and current with knowledge and skills
 - The ability and willingness to say "I don't know" or "I am wrong"



Professionalism

Doing the right things, even when no one is watching.





