

# **NMTC Program**

New Markets Tax Credit Allocation Application

2006 Application

TY DEVELOPMENT FINANCIAL INSTITUTIONS FUND

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OMB Approval No. 1559-0016

CDFI-0020

Paperwork Reduction Act Notice.

This submission requirements package is provided to applicants to apply for an allocation of New Markets Tax Credits (NMTC) under the NMTC Program. Applicants are not required to respond to this collection of information unless it displays a currently valid OMB control number. The estimated average burden associated with this collection of information is 90 hours per *applicant*. Comments concerning the accuracy of this burden estimate and suggestions for reducing this burden should be directed to the Program Manager, NMTC Program, Community Development Financial Institutions Fund, 601 13th Street, NW, Suite 200 South, Washington, DC 20005.

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# Applicant Instructions

- Read the relevant New Markets Tax Credit (NMTC) Program publications prior to completing the Allocation Application. For information on the 2006 NMTC Program allocation round, read the Notice of Allocation Availability (NOAA) and the Community Development Financial Institutions Fund's (the Fund's) document titled "NMTC Allocation Application Q&A Document." For tax related information on the NMTC Program, read the final regulations issued by the Internal Revenue Service (26 CFR 1.45D-1) and related guidance. For information on Community Development Entity (CDE) certification, read the Fund's document titled "CDE Certification Q&A Document." All of these documents are available on the Fund's website at www.cdfifund.gov. The Fund's Q&A documents are periodically updated, so continue to check the website on a regular basis.
- Consult the Glossary of Terms (pages 53-58 of this document) when completing the Allocation Application. All terms and phrases that are in Capitalized Italics in the Allocation Application are defined in the Glossary of Terms.
- If the Applicant has not been certified as a CDE by the Fund, it must submit its CDE Certification Application to the Bureau of Public Debt (BPD, the entity that is handling intake of applications on behalf of the Fund) so that it is **Postmarked on or before August 22, 2005 and received by 5:00 pm Eastern Time on August 30, 2005.** The CDE Certification Application is available on the Fund's website at <u>www.cdfifund.gov</u>. Organizations whose CDE Certification Applications are not received at BPD in a timely fashion will be considered ineligible for NMTC Allocations in the 2006 round of the program. An Applicant that is a Community Development Financial Institution (CDFI) or Specialized Small Business Investment Company (SSBIC) does not need to submit a CDE Certification Application to BPD, but **must register** as a CDE on the Fund's website by 5:00 pm, Eastern Time, on August 22, 2005.

**<u>TIP</u>:** The Fund cannot process a *CDE Certification Application* unless each entity seeking certification as a *CDE*: (a) is a legal entity, and is a domestic corporation or partnership for federal tax purposes; and (b) has a valid and distinct Employer Identification Number (EIN). *Applicants* or *Subsidiary Applicants* that have applied for, but not yet received, an EIN as of the date of the *Authorized Representative's* signature on the *Allocation Application* will not be accepted. For more information on EINs and applying for an EIN, refer to the *CDE* Certification Q&A Document on the Fund's website at <u>www.cdfifund.gov</u>.

**TIP:** The term "*Postmarked*," as used throughout this document, is defined by 26 CFR 301. 7502-1. In general, the Fund will require a *Postmarked* date that is on or before the applicable deadline. The document must be in an envelope or other appropriate wrapper, properly addressed and deposited in the U.S. mail. The document may be delivered by the United States Postal Service or any other private delivery service designated by the Secretary of the Treasury. For more information on designated delivery services, please see IRS Notice 2002-62.

- Carefully read the *Allocation Application* and the *NOAA* to determine whether the *Applicant* has the requisite eligibility, capacity, experience, and skills to compete for and administer a *NMTC Allocation*. Be sure also to review carefully the Assurances and Certifications provided in pages vii-ix of this document. By signing this *Allocation Application*, the *Applicant* is certifying to the truth, completeness, and correctness of this *Allocation Application*, including the items listed in the Assurances and Certifications on pages vii-ix.
- If the Fund determines that any portion of the application is incorrect in any material respect, the Fund reserves the right, in its sole discretion, to reject the application.

- As the *Applicant* prepares the *Allocation Application*, assume that the Fund's *Allocation Application* reviewers are learning about the organization for the first time, even if the organization has previously submitted an application to the Fund under this or any of the other Fund programs. <u>Be sure to keep each narrative brief</u>.
- A start-up organization that does not have a track record of raising capital or offering products and services may reference the activities of its *Controlling Entity* in the Business and Capitalization Strategy sections of the *Allocation Application*. However, a start-up may not reference the activities of individuals, including principals or board members, to demonstrate such track record. The activities and experiences of individuals may only be addressed in the Management Capacity section.
- The term *Applicant* refers to the *CDE* applying for a *NMTC Allocation* as well any other *Subsidiary* entities, whether already formed or in the process of formation, which may receive a transfer of all or a part of a *NMTC Allocation* from the *Applicant*. To the extent practicable, the *Applicant* may respond to each question in this *Allocation Application* collectively on behalf of all such entities. If responses vary for separate entities, be sure to clearly articulate which entity is being referenced in the narrative and tables.

#### DO NOT SUBMIT THIS ALLOCATION APPLICATION

- Using the online application: This version of the Allocation Application is a read-only version. Any organization interested in applying for a NMTC Allocation from the Fund is expected to submit an online Allocation Application. The Fund anticipates that the online Allocation Application will be available no later than August 15, 2005. Applicants may access the online Allocation Application as soon as it is made available by logging in through myCDFI Fund on the Fund's website at www.cdfifund.gov. Applicants who have not already done so are encouraged to register a user account through myCDFI Fund as soon as possible. Please contact the Fund's IT Help Desk at (202) 622-2455 or ithelpdesk@cdfi.treas.gov if you are having problems registering under myCDFI Fund. The online Allocation Application must be received no later than 5:00 pm, Eastern Time, on September 21, 2005. Complete instructions regarding the electronic submission requirements will be posted on the Fund's website at www.cdfifund.gov when the online Allocation Application is made available.
- Requesting paper submission: The online Allocation Application is a web-based tool that requires applicants to have: (1) Internet Explorer 5.5 or higher or Netscape Navigator 6.0 or higher, and (2) Windows 98 or higher (or other system compatible with the above Explorer and Netscape software). Ideally, Applicants should have a 56Kbps Internet connection, however, Applicants can use the online Allocation Application with a slower Internet connection. Any Applicant that cannot complete the online Allocation Application must notify the Fund that it intends to submit a paper application instead by downloading and using the form titled, "NMTC Paper Application Submission Form." Such notification must be submitted by facsimile at (202) 622-7754 to the attention of the Fund's Chief Information Officer, and must be received by the Fund no later than 5:00 pm, Eastern Time, on September 7, 2005. The form asks for an explanation of why the Applicant is not capable of submitting the online Allocation Application. The above form may be printed from the Fund's website at www.cdfifund.gov or requested by emailing the Fund at cdfihelp@cdfi.treas.gov or by calling the Fund's Program help desk at (202) 622-6355. Please indicate a name and fax number or email for receipt of the form. The Fund will provide information on the procedures for submission of a paper application at that time.
- <u>Required investor letters:</u> An *Applicant* that has received commitment letters or letters of interest from investors is required to submit attachments validating the following information: name of investor, dollar amount of equity sought or obtained (or dollar amount of debt, in the case of an investor partnership using debt capital), status of the investment request (e.g., funds received, *Commitment* of funds, *Letter of Interest/Intent*). If the documents do not contain such information and validate the information entered in Table C1 or are missing altogether, the *Applicant* could lose points under the Capitalization Strategy section. For examples of

acceptable documentation for the required information, refer to the Fund's NMTC Allocation Application Q&A Document.

Submitting attachments and signature pages: All Applicants will be required to submit an original signature page with the Authorized Representative's signature and applicable attachments (Letters of Interest/Intent, Commitment letters and organizational charts). Applicants will be required to submit one original and four copies of the signature page and each attachment. All copies of the signature page and attachments must be submitted in one package/envelope. For those submitting a paper application, such documents must be submitted concurrently with the Allocation Application and must be Postmarked no later than September 21, 2005 and received by 5:00 pm Eastern Time on September 30, 2005. For those submitting an electronic application, the signature page and applicable attachments must be sent to BPD, Postmarked no later than September 26, 2005 and received by 5:00 pm Eastern Time on October 3, 2005. All documents must be submitted by mail to:

Bureau of Public Debt CDFI Grants Management ATTN: NMTC Program 200 Third Street Parkersburg, WV 26101 Phone: (304) 480 - 6088 (to be used for shipping labels for overnight delivery services)

If a signature page with the correct signature is not received, with a *Postmark*, by the applicable deadline, the entire *Allocation Application* will be rejected without further review. If the attachments are not *postmarked* and received by the applicable deadline, then they will not be given consideration as part of the review process. <u>Only those attachments requested by the</u> <u>Fund will be considered as part of the review process</u>. Furthermore, the Fund will not accept any revisions or amendments to an application or the attachments once they have been submitted for review.

- Each Applicant should expect that if it receives a NMTC Allocation, information provided in this Allocation Application will be used to determine the terms of an Allocation Agreement.
- The contents of this *Allocation Application* are consistent with the Internal Revenue Code Section 45D (the Code) and the *NMTC Program Income Tax Regulations*. In the event of any inconsistency between the contents of this *Allocation Application* and the Code or the *NMTC Program Income Tax Regulations*, the provisions of the Code and the *NMTC Program Income Tax Regulations* shall govern.

**<u>TIP</u>**: If you have programmatic questions about the contents of this *Allocation Application*, you may contact the Fund by mail at 601 13<sup>th</sup> Street, NW, Suite 200 South, Washington, DC 20005, by e-mail at <u>cdfihelp@cdfi.treas.gov</u>, by telephone at (202) 622-6355, by facsimile at (202) 622-7754, or visit the Fund's website at <u>www.cdfifund.gov</u>. If you require information technology assistance in using the online *Allocation Application*, please call (202) 622-2455 or email <u>ithelpdesk@cdfi.treas.gov</u>.

The Fund will provide programmatic and information technology support related to the *Allocation Application* between 9:00 am and 5:00 pm, Eastern Time, through September 19, 2005. The Fund will not respond to phone calls or emails concerning the *Allocation Application* that are received after 5:00 pm, Eastern Time, on September 19, 2005, until after the *Allocation Application* deadline of September 21, 2005.

# **Assurances and Certifications**

Except for paragraphs 10, 11, 12 and 13 below, the inability of the *Applicant* to provide the General Certifications (section A, below) will render the *Applicant* ineligible to apply for a *NMTC Allocation*. If the *Applicant* cannot provide the General Certifications in paragraphs 10, 11, 12 and 13, the *Applicant* must submit a written explanation. The Fund will consider the explanation provided and determine, in its sole discretion, whether the *Applicant* is eligible to apply for a *NMTC Allocation*. If the *Applicant* is eligible to apply for a *NMTC Allocation*. If the *Applicant* cannot provide any of the other General Certifications, it should not submit an *Allocation Application*.

The inability of the *Applicant* to provide the Certification Regarding Debarment, Suspension, and Other Responsibility Matters (section B, below) will not necessarily result in the denial of participation in this "covered transaction." The *Applicant* must submit an explanation of why it cannot provide the Certification Regarding Debarment, Suspension, and Other Responsibility Matters. The Certification or explanation will be considered in connection with the Fund's determination whether to enter into this transaction (meaning, approval of the *Allocation Applicant* of furnish either the Certification or an explanation will disqualify the *Applicant* from participation in said transaction.

#### A. General Certifications

As the Authorized Representative of the Applicant, I hereby assure and certify that:

- 1. The *Applicant* is duly organized and validly existing under the laws of the jurisdiction in which it was incorporated or otherwise established.
- 2. The *Applicant* has the legal authority to apply for a *NMTC Allocation*, and the institutional, managerial, and financial capability to ensure proper use of such allocation as described in this *Allocation Application* and in accordance with IRC §45D and the *NMTC Program Income Tax Regulations*, and all applicable Department of the Treasury regulations and guidance documents.
- 3. The *Applicant's* governing body (e.g., Board of Directors) has by proper resolution or similar action authorized the signing and filing of this *Allocation Application*, including all understandings and assurances contained herein, and directed and authorized me as the *Authorized Representative* of the *Applicant* to act in connection with this *Allocation Application* and to provide such additional information as may be required.
- 4. The Applicant will give the Department of the Treasury, the Comptroller General of the United States, and if appropriate, the State of the Applicant's incorporation, through any Authorized Representative, access to and the right to examine all records, books, papers, or documents related to the provision of a NMTC Allocation; and will establish a proper accounting system in accordance with generally accepted accounting standards; Office of Management and Budget (OMB) regulations, guidelines, and circulars; and Department of the Treasury regulations and directives.
- 5. The *Applicant* will establish safeguards to prohibit employees from using their positions for purposes that constitute or present personal or organizational conflicts of interest, or personal gain, either real or perceived.
- 6. The *Applicant* will comply with all applicable requirements of Title I, subtitle C, section 121 of the Community Renewal Tax Relief Act of 2000, as enacted by section 1(a)(7) of the Consolidated Appropriations Act, 2001 (Public Law No. 106-554, December 21, 2000), and as amended, regulations implementing the NMTC Program and all other applicable Department of the Treasury regulations, guidance, and implementing procedures (and any regulations or procedures which are later promulgated to supplement or replace them).
- 7. The *Applicant* will comply, as applicable and appropriate, with the requirements of OMB Circulars and any regulations and circulars which are later promulgated to supplement or replace them, including standards for fund control and accountability.

- 8. The *Applicant* will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing the NMTC Program.
- 9. The *Applicant* has not knowingly and willfully made or used a document or writing containing any false, fictitious, or fraudulent statement or entry as part of this *Allocation Application* or any related document, correspondence, or communication. The *Applicant* and its *Authorized Representative* are aware that, under 18 U.S.C. 1001, whoever knowingly and willfully makes or uses such document or writing shall be fined or imprisoned for not more than five years, or both.
- 10. The *Applicant* and its officers, directors, owners, partners, and key employees: (a) have not within a three-year period preceding the date of this *Allocation Application* been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense; (b) have not within a three-year period preceding the date of this *Allocation Application* been convicted of or had a civil judgment rendered against them for violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property; or (c) have not within the three-year period preceding the date of this *Allocation Application* been in any civil legal action involving creditor's claims of greater than \$500,000.
- 11. The *Applicant* and its officers, directors, owners, partners, and key employees: (a) have not within a three-year period preceding the date of this *Allocation Application* been indicted for or charged with the commission of fraud or a criminal offense; (b) have not within a three-year period preceding the date of this *Allocation Application* been indicted for or charged with the violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property; (c) are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (Federal, State, or local) with commission of any of the offenses enumerated in paragraphs 11(a) and 11(b) of this certification; or (d) have not within the three-year period preceding the date of this *Allocation Application* been the subject of any formal investigation or disciplinary proceeding by a government agency, regulatory body, or professional association in connection with any matter which may have a material adverse effect on the *Applicant* or its financial condition or the *Applicant's* ability to carry out the authorized uses of a *NMTC Allocation*.
- 12. Any other person or entity that Controls the Applicant (other than the Applicant's officers, directors, owners, partners, and key employees): (a) has not within a three-year period preceding the date of this Allocation Application been indicted, charged with or convicted of, or had a civil judgment rendered against it for commission of fraud or a criminal offense; (b) has not within a three-year period preceding the date of this Allocation Application been indicted, charged with or convicted of, or had a civil judgment rendered against it for violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property; (c) is not presently indicted for or otherwise criminally or civilly charged by a governmental entity (Federal, State, or local) with commission of any of the offenses enumerated in paragraphs 12(a) and 12(b) of this certification; (d) has not within the three-year period preceding the date of this Allocation Application been the subject of any formal investigation or disciplinary proceeding by a government agency, regulatory body, or professional association in connection with any matter which may have a material adverse effect on the Applicant or its financial condition or the Applicant's ability to carry out the authorized uses of a NMTC Allocation; or (e) has not within the three-year period preceding the date of this Allocation Application been found liable in any civil legal action involving creditor's claims of greater than \$500,000.
- 13. The *Applicant* has never been delinquent on amounts due to the Internal Revenue Service or on any debts owed to Federal, State, or local government.
- 14. The *Applicant* has never filed for bankruptcy.

**NOTE**: Where the *Applicant* is unable to certify to one or more of the statements in paragraphs 10, 11, 12 or 13 of the General Certifications, the *Applicant* must attach a written explanation to this *Allocation Application*.

\_\_\_\_ Check here if the *Applicant* is submitting a written explanation.

# B. Certification Regarding Debarment, Suspension, and Other Responsibility Matters — Primary Covered Transactions

- 1. This Certification is a material representation of fact upon which reliance is placed when the Fund enters into an *Allocation Agreement* with the *Applicant*. If it is later determined that the *Applicant* knowingly rendered an erroneous or false Certification, the Fund may terminate, in its sole discretion, the *Notice of Allocation* and the *Allocation Agreement* for cause or default.
- 2. The *Applicant* must provide immediate written notice to the Fund if at any time the *Applicant* learns that this Certification was erroneous or false when submitted or has become erroneous or false by reason of changed circumstances.
- 3. The terms "covered transactions," "debarred," "suspended," "ineligible," "lower tier covered transaction," "participant," "person," "primary covered transaction," "principal," "proposal," and "voluntarily excluded," as used in this Certification, have the meanings set out in the Definitions and Coverage sections of the rules implementing Executive Order 12549. The *Applicant* may contact the Fund for assistance in obtaining a copy of those regulations (31 CFR part 19).
- 4. The *Applicant* agrees that, by submitting this *Allocation Application*, should the proposed covered transaction be entered into, it shall not knowingly enter into any lower tier covered transaction with a person who is proposed for debarment under 48 CFR part 9, subpart 9.4, debarred, suspended, declared ineligible, or voluntarily excluded from participation in this covered transaction, unless authorized by the Fund.
- 5. The Applicant further agrees that, by submitting this Allocation Application, it will include the Certification titled "Certification Regarding Debarment, Suspension, Ineligibility, and Voluntary Exclusion-Lower Tier Covered Transaction," to be provided by the Fund, without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions (see 31 CFR part 19, Appendix B).
- 6. A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that it is not proposed for debarment under 48 CFR part 9, subpart 9.4, debarred, suspended, ineligible, or voluntarily excluded from the covered transaction, unless it knows that the certification is erroneous or false. A participant may decide the method and frequency by which it determines the eligibility of its principals. Each participant may, but is not required to, check the List of Parties Excluded from Federal Procurement and Non-procurement Programs. See www.epls.gov for more information.
- 7. Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render in good faith the Certification hereby required. The knowledge and information of a participant is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.
- 8. Except for transactions authorized under paragraph 4 above, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is proposed for debarment under 48 CFR part 9, subpart 9.4, suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the Federal Government, the Fund may terminate, in its sole discretion, the *Notice of Allocation* and the *Allocation Agreement* for cause or default.

#### C. Certification Regarding Debarment, Suspension, and Other Responsibility Matters – Primary Covered Transactions

The prospective primary participant (the *Applicant*) certifies to the best of its knowledge and belief, that it and its principals:

- are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal department or agency;
- have not within a three-year period preceding this Allocation Application been convicted of or had a civil judgment rendered against them for: (i) commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State, or local) transaction or contract under a public transaction; or (ii) violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
- are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (Federal, State, or local) with commission of any of the offenses enumerated in paragraph (1)(b) of this certification; and
- have not within a three-year period preceding this *Allocation Application* had one or more public transactions (Federal, State, or local) terminated for cause or default.
- **NOTE:** Where the *Applicant* is unable to certify to one or more of the statements in the Certification Regarding Debarment, Suspension, and Other Responsibility Matters, the *Applicant* must attach a written explanation to this *Allocation Application*.
  - \_Check here if the *Applicant* is submitting a written explanation.

# Applicant Information

Total dollar amount of <i>NMTC Allocation</i> \$	requested in this Allocation Application:
Applicant Information <sup>1</sup> :	
(a) Applicant Name:	
(b) Applicant Employer Identification Nur	nber:
(c) Structure of the Applicant (check all t	hat apply):
For-profit	Credit Union
Non-profit	Publicly traded company
Small Business Investment Company	Government- <i>Controlled</i> entity
Specialized Small Business Investment Company New Market Venture Capital	Faith-Based Institution <i>Minority-owned or</i> <i>controlled</i> Tribal Entity
Company Certified CDFI	Thrift, bank or bank holding company

(d) Is the Applicant a domestic corporation or partnership for federal tax purposes?

\_\_\_\_ Domestic Corporation

\_\_\_\_ Domestic Partnership

\_\_\_\_\_ Neither (Applicant is not eligible to apply for a NMTC Allocation)

(e) Does the *Applicant* have any *Affiliates* that are applying for a *NMTC Allocation* in the 2006 round? (check one): \_\_\_\_ Yes \_\_\_\_ No

<sup>&</sup>lt;sup>1</sup> For the purposes of Questions #2-9 in this *Applicant* Information section, the term *Applicant* shall only apply to the entity applying for a *NMTC Allocation*, and not to *Subsidiary* entities that may receive a transfer of all or part of a *NMTC Allocation*.

**TIP:** The answer to this question must be "No." An *Applicant* and its *Affiliates* may collectively submit only one application for *NMTC Allocations* under this round of the NMTC Program. If separate applications are received from multiple *Affiliated* entities, the Fund reserves the right to reject all such applications. For the purposes of this requirement, in addition to assessing whether applicants meet the definition of the term "Affiliate" found in the *Allocation Application*, the Fund will consider: (i) whether the activities described in applications submitted by separate entities are, or will be, operated or managed as a common enterprise that, in fact or effect, could be viewed as a single entity; and (ii) whether the business strategies and/or activities described in applications submitted by separate entities are so closely related that, in fact or effect, they could be viewed as substantially identical applications. In such cases, the Fund reserves the right either to reject all applications received from all such entities or to select a single application as the only one that will be considered for an allocation. For more information regarding these requirements, please review the Allocation Application Q&A Document on the Fund's website at <u>www.cdfifund.gov</u>. If you have questions about whether two entities are affiliated, you should contact the Fund <u>before</u> the 2006 *NMTC Allocation Application Application* due date.

#### 3. *Controlling Entity* Information:

**TIP:** An *Applicant* may only designate an organization as a *Controlling Entity* that meets the definition of *Controlling Entity* set forth in the *NOAA* and the Glossary of Terms and that currently controls the day-to-day management and operations (including investment decisions) of the *Applicant*. Individuals cannot be deemed to be *Controlling Entities*. **The Allocation Application does not allow for more than one Controlling Entity**. Therefore, entities with more than one *Controlling Entity* will need to select <u>one Controlling Entity</u> to list in the application and to use throughout the Business Strategy section to assist in demonstrating track record and in completing the related exhibits. An *Applicant* may identify the parent organization/company of its parent as its *Controlling Entity* to demonstrate an organizational track record, provided that the relationship between the "grandparent" and the *Applicant* receive a *NMTC Allocation*, the entity that is designated as the *Controlling Entity* below will need to continue in that capacity throughout the term of the *Allocation Agreement* with the Fund.

Not applicable. No Controlling Entity.

(a) Controlling Entity Name:

- (b) Controlling Entity Employer Identification Number:
- (c) Structure of the Controlling Entity (check all that apply):

For-profit	Credit Union
Non-profit	Publicly traded company
Small Business Investment	Government-Controlled entity
Company	
Specialized Small Business	Faith-Based Institution
Investment Company	Women- or Minority-owned or Controlled
New Market Venture Capital	Tribal Entity
Company	
Certified CDFI	Thrift, bank or bank holding company

(d) Total	assets of	Controlling	Entity:
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4. *Applicant* Mailing Information:

Mailing address (provide nine-digit zip code):

Address for overnight deliveries (if different from mailing address, include 9-digit zip code):

\$ \_\_\_\_\_

5. *Authorized Representative* Information:

E-mail address:

E-mail address:

Name, title, and mailing address, if different from Applicant.

Telephone number:	 Fax number:	

6. Contact Person Information (if different from *Authorized Representative*):

Name, title, and mailing address, if different from Applicant.

Telephone number:	 Fax number:	

7. Is the *Applicant* duly organized and validly existing under the laws of the jurisdiction in which it is incorporated or otherwise established?

\_\_\_\_ Yes \_\_\_\_ No (if No, the *Applicant* is not eligible to apply for a *NMTC Allocation*)

(a) Applicant's state of incorporation or formation:

(b) Applicant's date of incorporation or formation	(month/day/year):
----------------------------------------------------	-------------------

(c) Applicant's total assets as of the date of this Allocation Application: \$\_\_\_\_\_

(d) Applicant's fiscal year end (month/day/): \_\_\_\_\_

8. Has the *Applicant* already been certified as a *CDE* by the Fund or submitted a *CDE Certification Application*?

\_\_\_\_ Yes. CDE Certification Control Number: \_\_\_\_\_

\_\_\_ No

**TIP:** An Applicant's CDE Certification Application must be sent to the Bureau of Public Debt (the entity that is handling intake of applications on behalf of the Fund), Postmarked no later than August 22, 2005 and received no later than August 30, 2005 to be considered for a *NMTC Allocation* in the 2006 round. The CDE Certification Application is available on the Fund's website at www.cdfifund.gov. The Fund cannot process a CDE Certification Application unless each entity seeking certification as a CDE: a) is a legal entity and is a domestic corporation or partnership for federal tax purposes; and b) has a valid and distinct EIN. An Applicant that is a CDFI or SSBIC does not need to submit a CDE Certification Application, but must register as a CDE on the Fund's website on or before 5:00 pm, Eastern Time, on August 22, 2005.

9. Does the *Applicant* intend to transfer all or part of its *NMTC Allocation* to *Subsidiary* entities? \_\_\_\_ Yes \_\_\_\_ No

<u>TIP:</u> An organization (including any non-profit entity) may apply for a *NMTC Allocation* with the intention of transferring all or a part of its *NMTC Allocation* to one or more for-profit *Subsidiary* entities. An *Applicant* will not be required to form such *Subsidiary* entities prior to the submission of its *Allocation Application*, but it must identify its intention to transfer all or part of its *NMTC Allocation* in its *Allocation Application*. An *Applicant* and its *Affiliates* may collectively submit only one *Allocation Application Application* per competitive round through the NMTC Program.

If yes, have these *Subsidiary* entities been certified as *CDEs* or submitted a *CDE Certification Application*?

\_\_\_Yes \_\_\_No

- 10. The following descriptive information will be used by the Fund to develop profiles for its *Allocatees*. Such profiles will be shared with the general public via the Fund's website or other public materials/forums.
  - (a) <u>Briefly</u> describe the *Applicant's* business strategy (including geographic markets; products and services). Suggested length 4-5 sentences.

(b) <u>Briefly</u> describe how the *Applicant* will utilize its *NMTC Allocation* to enhance or improve its current activities. Suggested length 4-5 sentences.

**<u>TIP</u>:** For Question #10b above, the *Applicant* should specifically indicate the extent to which its *NMTC Allocation* will be used to: offer more favorable rates or preferential terms on its loan or investments products; target activities to areas of higher distress than currently served by the *Applicant*, engage in new product offerings; and/or increase the provision of products and services to *Low-Income Communities*. Please refer to the Fund's *NMTC Allocation Application* Q&A Document (available at <u>www.cdfifund.gov</u>) for a sample response to Question #10 of this *Allocation Application*.

- 11. Identify the type of service area that the *Applicant* will serve (check one). The service area identified here must be consistent with (i.e., identical to or a subset of) the service area identified by the *Applicant* in its *CDE Certification Application* and approved by the Fund:
  - National service area
  - Multi-state service area
  - Statewide (or territory-wide) service area
  - Local service area (e.g., neighborhoods, cities, a county or contiguous counties, or metropolitan areas) within a state or territory

<u>**TIP:**</u> An *Applicant* serving a metropolitan area that crosses multiple states (e.g., the Washington, DC or Philadelphia metropolitan areas) should check "local service area."

12. Identify the particular geographical areas that the *Applicant* will serve. An *Applicant* that is serving a national service area must identify the 7 states with the largest amount of projected activities:

State(s):		
County(ies):		

- 13. Estimate the percentage of activities, by dollar amount that will be directed to each of the following markets. The total percentage should add up to 100% of the *NMTC Allocation* amount.
  - Major urban areas (Metropolitan area with a population equal to or greater than 1 million, including both central city and surrounding suburbs)
  - Minor Urban areas (Metropolitan area with a population less than 1 million, including both central city and surrounding suburbs)
    - % Rural areas (Areas not contained within major urban or minor urban areas.)

14. Please indicate the *Applicant's* predominant anticipated financing activity (check just one):

Business financing	
Real estate financing:	
Retail Industrial	Office Space For-sale housing
Community facilities	Mixed-used (housing commercial or retail)
Financing of other CDEs	
Loan purchase from other C	DEs
Financial Counseling and Ot	her Services

15. Estimate how long this *Allocation Application* form took to complete: \_\_\_\_\_ hours

**<u>TIP:</u>** For the purpose of estimating hours, *Applicants* should focus only on the amount of time it took to complete the questions asked in this application. Other activities that are carried out in the normal course of business and are only indirectly related to the completion of this application (e.g., securing investor commitments; developing a business strategy or marketing plan; etc.) should not be included in this estimation.

By signing this Allocation Application, the Applicant makes the Assurances and Certifications, set forth in the Assurances and Certifications (pages vii-ix) of the Allocation Application, which Assurances and Certifications are made a part hereof and will continue in effect until the Applicant enters into an Allocation Agreement with the Fund.

I hereby certify that all of the information that the *Applicant* has provided in this *Allocation Application* and in the Assurances and Certifications in support of this *Allocation Application* is true, correct, and complete. The execution and submission of this *Allocation Application* has been duly authorized by the governing body of the *Applicant*.

Applicant Name:

Authorized Representative Signature:

Name (print)

Title

Date:

# Part I: Business Strategy

Total Maximum Points for Part I: 25 points, plus up to 10 additional "priority points" available under sub-sections B and D.

**<u>TIP</u>**: An *Applicant* will score well in this section to the extent it can articulate, with specificity, its strategy to use a *NMTC Allocation* and can describe a strong, relevant track record, including a track record of serving *Low-Income Communities*. Included in this section is the ability to earn "priority points" for meeting the statutory priorities of: 1) investing in *Unrelated* entities; and/or 2) demonstrating a track record of serving *Disadvantaged Businesses or Communities*. Refer to the *NOAA* for further information on the statutory priorities.

## A. Products, Services, and Investment Criteria

**TIP:** For the purposes of completing the Business Strategy section and all relevant exhibits, real estate refers to the development <u>or leasing</u> of a specific real estate project or projects. Investments in real estate businesses (development, management or other) in support of general business operations (as opposed to a specified project or projects) are considered non-real estate business transactions. Transactions with businesses that are involved in all other types of business activities should be classified as non-real estate business transactions regardless of: 1) how the business intends to use the proceeds of the transaction; or 2) whether the business intends to use any real estate owned as collateral for a loan. For example, if an *Applicant* provided a loan to a childcare provider for the purpose of purchasing the property where the childcare center would be housed, the *Applicant* would categorize this loan as a non-real estate business transaction. However, if the *Applicant* provided a loan to a development company for the purpose of building a childcare center, and the organization's primary business is the development of community facilities, this loan would be considered a real estate business transaction.

- 16. Please indicate the types of *Qualified Low-Income Community Investments (QLICIs)* in which the *Applicant* intends to engage (check all that apply), and what percentage of allocations (by dollar amount) will be used for each activity. Percentages should add up to 100%:
  - (a) Investments in, or loans to, non-real estate QALICBs. \_\_\_\_%
    - \_\_\_\_ Origination of loans (check, if applicable)
    - Investment of capital or equity (check, if applicable)
  - (b) Investments in, or loans to, QALICBs whose principal activities involve the development or rehabilitation of real estate.
    - Origination of loans (check, if applicable) Investment of capital or equity (check, if applicable)
  - \_\_\_\_ (c) Investments in, or loans to, other CDEs. \_\_\_\_%
    - Origination of loans (check, if applicable)
    - Investment of capital or equity (check, if applicable)

Please indicate the percentage of each activity (by dollar amount) in which the final recipient *CDEs* intend to engage, using the proceeds of the NMTC investments provided by the *Applicant*. Percentages should add up to 100%:

- % Origination of loans, investment of capital, or equity to non-real estate QALICBs.
- — % Origination of loans, investment of capital, or equity to QALICBs
   whose principal activities involve the development or rehabilitation of
   real estate.
- —— % Financial Counseling and Other Services.
- (d) Purchases of loans from other *CDEs*. \_\_\_\_%
- (e) Financial Counseling and Other Services. \_\_\_\_%
  - In conjunction with financing (check, if applicable) As a discrete line of business (check, if applicable)

**<u>TIP</u>:** An *Applicant* will score well under the Products, Services, and Investment Criteria subsection to the extent that it will deploy debt or equity capital, or offer products and services which: 1) are designed to meet the needs of underserved markets; 2) are flexible or non-traditional in form; and 3) focus on customers or partners that typically lack access to conventional sources of capital.

- 17. Describe the *Applicant's* overall business strategy for use of its *NMTC Allocation*. For <u>each</u> *QLICI* activity checked in Question #16, provide separate descriptions of:
  - What the Applicant's proposed activities or products will be;
  - The minimum and maximum dollar size of each transaction to be financed;
  - The specific rates and terms of the products, to the extent that they are not otherwise identified and discussed in Question #18 below;
  - How the receipt of a *NMTC Allocation* will enhance the proposed product offerings; and
  - Any technical assistance the Applicant may offer to its investees/borrowers.

For *Applicants* planning to engage in *FCOS* as a discrete line of business, include for each major product offering:

- The types of clients it will serve (e.g., size of businesses; location of businesses; types of activities in which the business will engage; length of time in operation);
- The types of services it will offer (e.g., business plan development, financing/accounting, marketing);
- Its plan for marketing its services to clients; and
- The fees or rates that clients will be charged for such services.

**<u>TIP</u>**: If an *Applicant* intends to utilize its *NMTC Allocation* to engage solely in either the purchase of loans from other *CDEs* or in the provision of *Financial Counseling and Other Services*, and not in the origination of loans or equity, it should skip Question #18 below.

18. Based on the total dollar amount of transactions, indicate the percentage of total *QLICI* activities that will have particularly flexible or non-traditional features (in accordance with the list below) that the *Applicant* will utilize in making investments with any *NMTC Allocation* awarded in this application.

\_\_\_\_%

**TIP:** The higher the percentage indicated above, the better the *Applicant* will score under the Business Strategy section. However, if the *Applicant* receives a *NMTC Allocation,* it will be required to meet the percentage identified above, and such requirement will be a term of its *Allocation Agreement*.

- (a) Check all of the flexible or non-traditional products, rates or terms that the *Applicant* intends to offer (check all that apply):
- Equity Investments
- \_\_\_\_\_ Equity Equivalent terms and conditions
- \_\_\_\_\_ Debt with equity features (e.g., debt with royalties; debt with warrants; convertible debt)
  - Subordinated debt
- \_\_\_\_\_ Below market interest rates
- \_\_\_\_\_ Lower than standard origination fees
- Longer than standard period of interest-only loan payments
- Higher than standard loan to value ratio
- Longer than standard amortization period
- \_\_\_\_\_ More flexible borrower credit standards
- Non-traditional forms of collateral
- Lower than standard debt service coverage ratio
- \_\_\_\_\_ Loan loss reserve requirements that are less than standard
- (b) For each item checked above, and for each major product line offered by the *Applicant*, provide a <u>brief</u> description of:
  - The rates and/or terms that will be offered and how these rates and terms compare with what is typically offered by the *Applicant* or typically offered in the marketplace; and
  - How the *Applicant* determines which borrowers or projects qualify for the product(s) with this feature.

**TIP:** For each item checked in Question #18a, the *Applicant* should provide a distinct and unique narrative description. *Applicants* that use the same narrative text for each item checked will not be scored as favorably.

19. To the extent the *Applicant* intends to provide debt financing (as opposed to equity or equity-equivalent financing), will the *Applicant* commit that all of its *QLICI*-related debt financing will:

(a) have interest rates that are at least 25% lower than the prevailing market rates for the particular product or are at least 25% lower than the *Applicant*'s current offerings for the particular product; or

(b) for every *QLICI*, meet at least three of the criteria for "flexible or non traditional features" outlined in Question #18a above?

\_\_\_\_Yes

\_\_\_\_ No

\_\_\_\_ Not applicable (*Applicant* is only providing equity or equity-equivalent financing)

<u>TIP:</u> Applicants that indicated in Question #18 that they are providing equity or near-equity to the above question will score more favorably under the Business Strategy section, as will those Applicants that check "yes" to Question #19 above. Applicants that check "yes" to Question #19 above. Applicants that check "yes" to Question #19 above should be aware that this commitment will be a condition of their Allocation Agreement with the CDFI Fund.

- 20. For an *Applicant* that indicated under Question #16c above that it intends to finance other *CDEs*, describe the extent to which those *CDEs* will pass along the NMTC benefits to their *QALICB* borrowers in the form of more favorable rates or terms, and how the *Applicant* will ensure that this will occur.
- 21. For an *Applicant* that indicated under Question #16d above that it plans to purchase qualifying loans from other *CDEs*:
  - (a) Will the *Applicant*, directly or through contract with another entity, service the loans that it purchases? \_\_\_\_ Yes \_\_\_\_ No

If yes, briefly describe the capacity of the servicing entity to service loans.

(b) Will the *Applicant* require the *CDE* from which it purchases loans to reinvest all or a portion of the proceeds from the loan sales in *QLICIs*?

If yes, identify the percentage: \_\_\_\_%; and <u>briefly</u> describe the *Applicant's* mechanisms for enforcing this requirement:

**<u>TIP</u>:** An *Applicant* purchasing loans from other CDEs generally will not score favorably in the Business Strategy section unless it indicates, in Question #21b above, that it will require the *CDE*, from which it purchases loans, to reinvest at least 60% of the proceeds from the loan sales in *QLICIs*. The higher the percentage identified in Question #21b above, the better the *Applicant* will score under the Business Strategy section. However, if the *Applicant* receives a *NMTC Allocation*, it will be required to meet the percentage identified above, and such requirement will be a term of its *Allocation Agreement*.

(c) Quantify the extent to which the *Applicant* intends to: a) purchase loans at terms and/or with conditions that would not be possible without the benefit of a *NMTC Allocation*; and/or b) offer better rates or terms to the selling *CDEs* than would otherwise be possible without the benefit of a *NMTC Allocation*.

## **B.** Prior Performance

<u>TIP:</u> An *Applicant* that can demonstrate (either on its own or through a *Controlling Entity*) a strong, successful track record of providing products, services, or *FCOS* similar to those that it intends to deploy with *Qualified Equity Investment (QEI)* proceeds will score well under this sub-section. Only the organizational track record of the *Applicant* or the *Controlling Entity* may be referenced. The track records of principals, board members and other management individuals are not relevant for this sub-section. There will be an opportunity to discuss individual qualifications in the Management Capacity section of this application.

<u>TIP:</u> The NMTC Program legislation requires the Fund to give priority in the selection of *Applicants* to any *Applicant* that has a track record of successfully providing capital or technical assistance to *Disadvantaged Businesses or Communities*. An *Applicant* may receive up to five "priority points" for demonstrating such a track record. An *Applicant's* responses to Questions #22 and #23 below will be the determining factor in this rating. Only the organizational track record of the *Applicant* or the *Controlling Entity* may be referenced. Do not refer to the track record of individuals (e.g., staff, principals, consultants) associated with the *Applicant* or its *Controlling Entity*.

22. Does the *Applicant*, or its *Controlling Entity*, have a track record of successfully providing the types of *QLICI* activities checked in Question #16?

\_\_\_ Yes (complete Questions #22a-c) \_\_\_\_ No

**TIP:** The *Applicant* should only reference, in the Tables in Exhibit A and in the narrative in Question #22, loans or *Equity Investments* that the *Applicant* (or its *Controlling Entity*) has itself originated and for which it has capital at risk. DO NOT include participation amounts that were originated by third parties or any other activities (e.g., loan packaging; project development) in which the *Applicant* or its *Controlling Entity* may have participated. The *Applicant* may separately discuss the amounts it has leveraged, facilitated or otherwise participated in its narrative response to Question #23 below.

(a) If yes, complete Tables A1-A4, as applicable for the types of *QLICI* activities in which the *Applicant* or its *Controlling Entity* has engaged.

<u>**TIP:**</u> If an *Applicant* intends to utilize its *NMTC Allocation* to engage in the provision of *FCOS* as a discrete line of business, and not in the purchase or origination of loans or *Equity Investments*, it need not complete Tables A1-A4. It must include, however, in its narrative response below to Question #22b, the number of businesses/entrepreneurs to which the *Applicant* has provided counseling or other services in the last five years.

- (b) If yes, provide a narrative discussion of the organization's track record for each type of QLICI activity identified (including FCOS), referencing data included in Tables A1-A4 as appropriate. This narrative must include a discussion of the delinquency/default rates for each major product line over the past five years, with explanations as appropriate.
- (c) If yes, describe more specifically the Applicant's, or its Controlling Entity's, experiences in, and strategies for, targeting such activities to Disadvantaged Businesses and Communities. Be sure to indicate how long the Applicant has been serving Disadvantaged Businesses and Communities:
- 23. Does the *Applicant*, or *Controlling Entity*, have a track record of successfully providing products and services that would <u>not</u> qualify as *QLICI* activities (e.g., financing residential rental housing, loan guarantees, loan packaging services, general real estate development) but are similar to the proposed NMTC activities?

\_\_\_ Yes \_\_\_ No

(a) If yes, <u>briefly</u> describe the Applicant's track record with such transactions and how it relates to the proposed *QLICI* activities.

- (b) Approximately, what percentage of these activities were directed to *Disadvantaged Businesses or Communities*? \_\_\_\_\_%
- (c) Describe more specifically the Applicant's, or its Controlling Entity's, experiences in providing such activities to Disadvantaged Businesses and Communities. Be sure to indicate how long the Applicant, or its Controlling Entity, has been serving Disadvantaged Businesses and Communities:

## C. Projected Business Activities

<u>TIP:</u> Projected activities must be consistent with an *Applicant's* request for a *NMTC Allocation*. An *Applicant* that has a readily identifiable set of business activities in which it will engage in the near term will score well under this sub-section, as will an *Applicant* that can demonstrate an effective strategy for locating qualifying activities.

- 24. Complete Tables B1-B7, as applicable, according to the types of *QLICI* activities in which the *Applicant* intends to engage, and indicate whether the *Applicant* will use the proceeds of its *QEIs* to (check one):
  - \_\_\_\_\_ Support a single project, business or portfolio purchase that has already been identified (must be listed in Question #25 below)
  - \_\_\_\_\_ Support a discrete number of *QLICIs* that have already been identified (must be listed in Question #25 below)
  - \_\_\_\_\_ Support a general pipeline of *QLICIs* that may or may not have been identified at the time of submission of this *Application*
- 25. If the *Applicant* identified in Question #24 that it intends to use its *QEI* proceeds solely in support of a single *QLICI*, or a discrete number of identified *QLICIs*:
  - (a) Identify the specific *QLICI(s)* (including execution of contracts to deliver *FCOS*):

<u>**TIP:**</u> An *Applicant* that indicates that its application is in support of a single activity or a discrete list of *QLICIs* as listed in Question #24 will likely be required to close such transactions, as a condition of receipt of a *NMTC Allocation*, and such requirement will be a term of the *Allocation Agreement*.

Name of Transaction	Projected \$ Amount	Projected Closing Date	Address <sup>1</sup>	Census Tract
TOTAL	\$			

<sup>1</sup>Provide full address, including street address (no P.O. Boxes), city, state, and a 9-digit zip code.

- (b) Describe the feasibility and current status of each transaction (e.g., fully negotiated and committed, in preliminary discussions, etc.), the anticipated dates for project financing and completion, and the risks that may preclude the project from being completed within the timeframes identified.
- 26. If the *Applicant* identified in Question #24 that it intends to support a general pipeline of activities that may or may not yet be identified, provide narrative below to describe:
  - The number and dollar amount of transactions that have already been identified, for which underwriting is completed or underway;
  - Sample transactions in the Applicant's pipeline;
  - The information or data used to develop the activity projections in Exhibit B (e.g., historical levels of activity; letters of interest from borrowers; current referrals);
  - The *Applicant's* strategy for identifying potential borrowers, investees, or other customers, including the extent to which the *Applicant* will be utilizing community alliances or strategic partners to source transactions;
  - The extent to which the *Applicant* intends to invest interest, dividends or other profits received from *QEI* proceeds into additional *QLICIs*, and the timeline for doing so.

27. Indicate whether the *Applicant* intends to use its *NMTC Allocation* to achieve any of the following. Check all that apply, and provide narrative as required for each item checked:

(a) Increase the volume of its activities. Describe and quantify the increase in activities in comparison to what the *Applicant* (or its *Controlling Entity*) has provided over the past five years. Be sure to correlate the volume increase described below to the applicable Tables in Exhibit A:

(b) Expand the types of products and services offered	d. Describe the product
differences in comparison to what the Applicant (or i	ts Controlling Entity) has
provided over the past five years:	

(C)	Target activities to areas of greater economic distress. Describe the	Э
	distress indicators in comparison to areas that have been typically	
	served by the Applicant (or its Controlling Entity) over the past five	
	years:	

\_\_\_\_(d) If the *Applicant* did not check any of the above items, explain why the *Applicant* is seeking a *NMTC Allocation*:

## **D.** Investments in Unrelated Entities

**TIP:** The NMTC Program legislation requires the Fund to give priority to *Applicants* that intend to use "substantially all" of their *QEI* proceeds to make investments in one or more businesses in which persons *Unrelated* to the *Applicant* hold the majority equity interest. An *Applicant* planning to invest substantially all of its *QEI* proceeds in *Unrelated* entities will be awarded five additional points. An *Applicant* that receives priority points under this sub-section will be required, in its *Allocation Agreement*, to invest substantially all of its *QEI* proceeds in *Unrelated* entities. Please refer to the *NMTC Allocation Application* Q&A document for more information about what is considered an *Unrelated* entity transaction.

28. Does the *Applicant* intend to use substantially all of the proceeds of its *QEIs* to make *QLICIs* in one or more businesses in which persons *Unrelated* to the *Applicant* hold the majority equity interest?

\_\_\_\_ Yes \_\_\_\_ No

# Part II: Community Impact

Total Maximum Points for Part II: 25 points

**<u>TIP</u>**: The Fund will review the extent to which the *Applicant's* strategy will have positive community development and economic impact on a community. An *Applicant* will generally score well under this section to the extent that: a) it is working in particularly economically distressed or otherwise underserved communities; and b) it shows demonstrable community development and economic impact.

## A. Targeting the Use of QLICIS within Low-Income Communities

29. Indicate the percentage of total *QLICIs* (based on dollar amounts) that will be used to finance activities in one or more of the geographic areas identified below. \_\_\_\_\_%

**<u>TIP</u>**: The higher the percentage indicated above, the better the *Applicant* will score under the Community Impact section. Note that, if the *Applicant* receives a *NMTC Allocation,* it will be required to meet the percentage figure identified above, and such requirement will be a term of its *Allocation Agreement*.

- (a) Check all areas likely to be served by the Applicant: (check all that apply):
- \_\_\_\_\_1. Census tracks with poverty rates greater than 30%.
- 2. If located within a non-Metropolitan Area, median family income does not exceed 60% of statewide median family income or if located within a Metropolitan Area, median family income does not exceed 60% of the greater of statewide median family income or the Metropolitan Area median family income.
- \_\_\_\_\_ 3. Census tracks with unemployment rates at least 1.5 times the national average.
- 4. Federally designated Empowerment Zones, Enterprise Communities, or Renewal Communities.
- \_\_\_\_\_ 5. SBA designated HUB Zones to the extent *QLICI*s will support businesses that obtain HUBZone certification by the SBA.
- \_\_\_\_\_6. Federally designated Brownfields redevelopment areas.
- \_\_\_\_\_7. Areas encompassed by a HOPE VI redevelopment plan.
- 8. Federally designated Native American or Alaskan Native areas, Hawaiian Homelands, or redevelopment areas by the appropriate Tribal or other authority.
- 9. Areas designated as distressed by the Appalachian Regional Commission or Delta Regional Authority.
- \_\_\_\_\_ 10. Colonias areas as designated by the U.S. Department of Housing and Urban Development.
- \_\_\_\_11. Federally designated medically underserved areas, to the extent *QLICI* activities will result in the support of health related services.
- \_\_\_\_ 12. CDFI Hot Zones.
- \_\_\_\_\_ 13. High Migration Rural County.
- 14. State or local tax-increment financing districts, enterprise zone programs, or other similar state/local programs targeted towards particularly economically distressed communities.

- 15. Counties for which the Federal Emergency Management Agency (FEMA) has: a) issued a "major disaster declaration" since 7/15/05; and b) made a determination that such County is eligible for both "individual and public assistance."
  - (b) Will the Applicant commit to providing at least 75% of its QLICIs (in terms of aggregate dollar amounts) in areas that are either: (1) characterized by at least one of items 1-3 on the above list for each QLICI; or (2) characterized by at least two of items 4-14 on the above list for each QLICI; or 3) characterized by item 15 on the above list for each QLICI?

\_\_\_\_Yes \_\_\_\_No

**<u>TIP</u>**: An *Applicant* that checks yes above will be scored more favorably. Note that, if the *Applicant* receives a *NMTC Allocation*, it will be required to meet the percentage figure identified above, and such requirement will be a term of its *Allocation Agreement*.

30. Discuss how the *Applicant* will identify *QLICIs* in these particularly economically distressed or otherwise underserved communities.

## **B.** Economic Impacts – Prior Performance

**<u>TIP</u>**: An *Applicant* that can demonstrate a successful track record of community impact resulting from its transactions will generally score more favorably under this question. Such a track record must be supported with data tracked or monitored by the *Applicant* or its *Controlling Entity*.

31. Does the *Applicant*, or its *Controlling Entity*, have a track record of successfully providing the types of *QLICI* activities checked in Question #16 and/or a track record of providing related financing (e.g., financing of rental housing; loan guarantees; loan packaging services or general real estate development)?

\_\_\_Yes \_\_\_No:

If Yes:

- (a) Complete Table C1 and discuss the methodology and assumptions used to populate the selected fields in Table C1 (e.g., tracking of historical data; general estimates based upon industry standards, etc.).
- (b) Describe what particular efforts were made to provide jobs or other benefits to *Low-Income Persons* or to residents of *Low-Income Communities*.

## **C. Economic Impacts - Projections**

**<u>TIP</u>**: Applicants that can quantify and support specific indicators for expected community development impact for *Low-Income Persons* or residents of *Low-Income Communities*, in addition to general economic impacts in *Low-Income Communities*, will score more favorably under this section.

- 32. Complete Table C2 and:
  - Describe the basis for the projections in Table C2 (e.g., historical levels of impact; assumptions based upon industry standards; assumptions based upon specific market research).
  - Discuss how the *QLICIs* described in the Business Strategy section will result in the impacts quantified in Table C2.
  - Describe how the *Applicant's* track record of generating community impacts will increase the likelihood of the *Applicant* being able to achieve the projected impacts.
- 33. Will the *Applicant's QLICIs* described in the Business Strategy section achieve one or more of the following impacts? (check all that apply):
  - (a) Create or maintain jobs for Low-Income Persons or residents of Low-Income Communities.
  - \_\_\_\_(b) Increase wages or incomes for Low-Income Persons or residents of Low-Income Communities.
  - (c) Finance or assist businesses owned by residents of, or otherwise committed to remain in, the *Low-Income Communities*.
  - \_\_\_\_(d) Finance or assist minority- or women-owned businesses, or businesses owned by *Low-Income Persons*.
  - (e) Finance or assist businesses (including non-profit organizations) or real estate projects that provide childcare, health care, educational or other benefits to *Low-Income Persons or* residents of *Low-Income Communities*.
  - (f) Facilitate wealth-creation or asset accumulation (such as home ownership) by *Low-Income Persons or* residents of *Low-Income Communities*.
  - (g) Provide goods and services to Low-Income Persons or residents of Low-Income Communities.

(h) Other (explain):

For each item checked above:

a) <u>Quantify</u> and describe the impacts you hope to achieve relative to the *QLICIs* described in the Business Strategy section (e.g., number of jobs created for *Low*-*Income Persons*).

- (b) Describe the methodologies and assumptions used to derive your estimates and how the data will be collected going forward.
- 34. How will the *Applicant's* investments or activities be coordinated with local community plans or local government planning efforts?
- 35. Discuss the extent to which the *Applicant's* proposed *QLICIs* described in the Business Strategy section are expected to encourage other investments in the *Low-Income Community* in which the products and services will be offered.

# Part III: Management Capacity

Total Maximum Points for Part III: 25 points

- 36. Attach organizational chart(s) that depict the following:
  - The Applicant's relationship to its Controlling Entity and any Affiliate or Subsidiary entities; and
  - The Applicant's staffing structure, including key board committees.

**<u>TIP</u>**: Be sure to refer to the *Applicant* Instructions for information regarding the submission of these documents.

37. Experience Deploying Capital or *Financial Counseling and Other Services*:

**<u>TIP</u>:** The Fund expects the *Applicant's* personnel to have relevant experience given the types of activities the *Applicant* intends to pursue with its *NMTC Allocation* – particularly in situations where the *Applicant* (or its *Controlling Entity*) lacks prior organizational performance in deploying capital or related services. An *Applicant* that can also demonstrate that its personnel has experience working in *Low-Income Communities* will score particularly well.

- a) Complete Table D1. Be sure to identify only those personnel, board members, or consultants that will have a key role in locating, underwriting, and approving investments, and/or in providing *Financial Counseling and Other Services*.
- b) To the extent that it is not clear from Table D1, please describe:
- (a) The roles, responsibilities, and experience of key personnel, board members, and consultants in providing capital or *Financial Counseling and Other Services* to *Low-Income Communities.*
- (b) How the *Applicant* will manage the addition of NMTC activities into its current portfolio of activities, including whether additional staff will need to be hired.

#### 38. Experience Raising Capital:

**TIP:** The *Applicant* should augment the information provided under Part IV: Capitalization Strategy by focusing on the roles of specific personnel in carrying out the *Applicant's* Capitalization Strategy. An *Applicant* that has secured relatively few investor *Commitments* must demonstrate, through the experience and expertise of its personnel, that it has the ability to raise investor capital. An *Applicant* whose staff has experience raising capital from profit-motivated investors will score particularly well.

- Complete Table D2. Be sure to identify only those personnel, board members, or consultants that will have a key role in raising capital for the *Applicant*.
- a) To the extent that it is not clear from Table D2, please describe the roles, responsibilities, and experience of key personnel, board members, and consultants in raising capital from third party sources. Be sure to distinguish between raising capital from profit-motivated investors; from government or philanthropic sources of capital; or using tax credits as an incentive.

#### 39. Asset and Risk Management Experience:

**<u>TIP</u>**: Each *Applicant* must demonstrate that it has the capacity to manage assets and the risks of these assets. An *Applicant* that has experienced staff and established systems to manage the informational and performance aspects of administering assets or pools of assets will score well under this sub-section.

- Complete Table D3. Be sure to identify only those personnel, board members, or consultants that will have a key role in managing the *Applicant's* assets and risk.
- a) Discuss how the *Applicant's* systems and procedures will ensure sound asset and risk management. Specifically, describe:
  - (i) The roles, responsibilities, and skills of key personnel, board members, or consultants in managing the *Applicant's* assets and risk, to the extent that it is not clear from Table D3.
  - (ii) How the Applicant will manage the addition of NMTC activities into its current portfolio of activities, including whether additional staff will need to be hired.
  - (iii) The *Applicant's* infrastructure (e.g., management information systems) to support the *Applicant's* asset and risk management procedures.

#### 40. Program Compliance Experience:

**TIP:** Each *Allocatee* must have the capacity to remain in compliance with NMTC Program requirements. An *Applicant* will score well to the extent that it can: 1) demonstrate experience with similar regulatory compliance requirements, including compliance under other tax credit programs; and 2) articulate a specific strategy for ensuring that its NMTC-related investments will qualify at the time of investment and throughout the 7-year NMTC investment period.

- Complete Table D4. Be sure to identify only those personnel, board members, or consultants that will have a key role in fulfilling the NMTC Program compliance requirements for the *Applicant*.
- (a) Discuss how the *Applicant's* systems and procedures (e.g., portfolio monitoring, reporting, investment/re-investment strategies) will ensure ongoing compliance with NMTC Program requirements. Specifically, be sure to indicate how the *Applicant* will ensure that:
  - (i) At least 85% of the proceeds of the QEIs are invested in QLICIs in accordance with the NMTC Program Income Tax Regulations. If the Applicant is providing loans or investments to another CDE, how will it ensure that the secondary CDE fulfills its investment requirements?
  - (ii) The businesses that the Applicant invests in are QALICBs, in accordance with the NMTC Program Income Tax Regulations. If purchasing a portfolio of loans, how will the Applicant ensure that it purchases loans that are QLICIs?
  - (iii) Payments of, or for, capital, equity, or principal by its borrowers or investees are re-invested into QLICIs within applicable reinvestment periods. If providing loans to or investments in another CDE, how will it ensure that the secondary CDE fulfills its re-investment requirements?
- 41. Community Accountability:

**<u>TIP:</u>** All *CDEs* are required to maintain accountability to *Low-Income Communities*. An *Applicant* that can articulate meaningful involvement with *Low-Income Community* decision-makers will score well under this sub-section.

- Complete Table D5.
- (a) How will *Low-Income Community* residents and/or Low-Income Community organizations be directly involved in the design, implementation or monitoring of the *Applicant's* business strategy? Provide narrative that addresses the following:

- (i) How the *Applicant* selected the individuals or organizations for community representation on its governing board or advisory board?
- (ii) The process by which these individuals or organizations will solicit feedback from Low-Income Community stakeholders on matters relevant to the Applicant's proposed use of a NMTC allocation?
- (iii) How will feedback from *Low-Income Community* stakeholders inform investment decisions?
- (iv) The role, formal or otherwise that the *Low-Income Community* representatives to the governing board or advisory board will have in approving investment parameters or decisions?
- 42. If the *Applicant*, or its *Controlling Entity*, is an insured financial institution that receives Community Reinvestment Act (CRA) ratings from regulators, please indicate the CRA ratings that it has received over the past five years. If the most recent CRA rating is less than "outstanding", describe: 1) the conditions or circumstances that led to the rating; 2) the steps the institution is taking to achieve an outstanding rating; and 3) the role that the NMTC can play in enabling the institution to achieve an outstanding rating.
- 43. Aswer the following questions regarding the *Applicant's* (or the *Controlling Entity's*) financial health. Indicate if the responses are (check one):

\_\_\_\_\_ For the *Applicant* (if it has incurred operating expenses).

- \_\_\_\_\_ For the *Controlling Entity* (if the *Applicant* has not yet incurred operating expenses).
- \_\_\_\_\_ Not applicable (neither the *Applicant* nor the *Controlling Entity* has incurred operating expenses).

(a) Have the most recent financial statements been audited? \_\_\_\_ Yes \_\_\_\_ No

If no, please explain why and what steps the *Applicant*, or its *Controlling Entity*, is taking to obtain audited financials in the future:

(b) Have any of the *Applicant's*, or its *Controlling Entity's*, auditor reports within the past three years (or, if shorter, for the period from inception) indicated any of the following:

(i)	An opinion other than unqualified? Yes	No
(ii)	A going-concern paragraph? Yes	No
(iii)	Repeated findings of reportable conditions? Yes	No
(iv)	Material weaknesses in internal control? Yes	No
(v)	If yes to any of the above, indicate the fiscal years of the occurrences and describe the circumstances and corrective action being taken:	

(c) Have the entity's financial statements shown positive net income (or if a non-profit, positive change in net assets) for each of the last 3 years, or if in business for less than 3 years, for the period of time it has operated?

\_\_\_Yes \_\_\_No

If no, please explain and describe when the entity expects to achieve profitability. Nonprofit organizations should provide an explanation if annual contributions and revenues do not exceed expenditures:

(d) Has the entity ever filed for bankruptcy or otherwise defaulted on financial obligations to a third party? \_\_\_\_ Yes \_\_\_\_ No

If yes, please explain the circumstances, indicate the fiscal year in which they occurred, and describe the corrective action being taken:

44. CDFI Fund Award Status:

**<u>TIP</u>:** Receipt of a prior award through any of the Fund's programs will not improve an *Applicant's* chance of receiving a *NMTC Allocation*. The Fund will examine the compliance status of *Applicants* (or their *Affiliates*) that have previously received Fund awards. Refer to the NMTC 2006 NOAA for additional information regarding these requirements and other requirements pertaining to *Applicant* eligibility under the 2006 round.

(a) Has the *Applicant* and/or any of its *Affiliates* previously received a financial award (not including a *NMTC Allocation*) from the CDFI Fund?

\_\_\_Yes \_\_\_No

If yes, please list the such financial awards below. The *Applicant* may list additional awards as necessary.

Name of awardee: EIN:	
Award control number:	
Total award amount:	
Award type:	
Name of awardee:	
EIN:	
Award control number:	
Total award amount:	
Award type:	

(b) Has the Applicant and/or any of its Affiliates: i) received an NMTC Allocation from the Fund in a prior allocation round; ii) made a QEI into a CDE (or subsidiary of a CDE) that received an allocation of tax credits in a prior allocation round; or iii) assumed Control of a CDE that received an allocation of tax credits in a prior allocation round?

\_\_\_Yes \_\_\_No

If yes, please list the awards below. The *Applicant* may list additional awards as necessary.

Name of *Allocatee*: EIN: Award control number: Total allocation amount:

**TIP**: *Applicants* and/or any *Affiliates* that share *Control* of a *CDE* (or subsidiary of a *CDE*) that received an allocation of tax credits in a prior allocation round need to answer "yes" in Q.#44b and identify the *allocatee*.

- 45. If the *Applicant* answered yes to Question #44b, <u>briefly</u> explain the status of its previous Allocation award(s). Be sure to address:
  - (a) The number and dollar amount of *QEIs* issued on each award and the number and dollar amount of *QLICIs* made with each award.
  - (b) The types of transactions that have been financed to date with NMTC proceeds, with particular emphasis on how NMTC proceeds were used to finance transactions that would not likely otherwise have occurred, and any community impact or benefits that were generated as a result of the transaction.
  - (c) Whether the activities undertaken with the NMTC dollars were consistent (with respect to product offerings; markets served; rates and terms; etc) with what was presented in the related *Allocation Application*, and if not, in what ways were they different and why?

**TIP:** Prior Fund *Allocatees* are required to submit transaction level data through the *Community Investment Impact System (CIIS)* to report on the activities for which the organization received a *NMTC Allocation* from the CDFI Fund. The Fund may check CIIS reports, or seek additional information from *Applicants*, to further determine how closely the proposed activities articulated in the *Allocation Application* conform with the *QLICIs* that were made.

46. If the *Applicant* answered yes to Question #44b, explain why the *Applicant* is applying for additional *NMTC Allocations*?

<u>TIP:</u> An *Applicant* that has received (or whose *Affiliates* have received) a *NMTC Allocation* under a previous allocation round is NOT eligible to receive allocations under this allocation round unless the prior-year *allocatee* has met certain minimum threshold requirements regarding the issuance of its *QEIs*. Be sure to review the 2006 *NOAA* to become familiar with these requirements.

# Part IV: Capitalization Strategy

Total Maximum Points for Part IV: 25 points

## A. Investor Strategy

**TIP:** An *Applicant* that demonstrates a high level of investor commitment will score well under this sub-section. Additionally, the Fund expects consistency between the *Applicant's* request for a *NMTC Allocation*, the degree of investor interest, and the *Applicant's* strategy to deploy its *QEI* proceeds in *QLICIs*. As the NMTC Program legislation seeks to encourage private sector capital investments in underserved markets, an *Applicant* will score well if it can identify how existing investors will increase their investments in these markets or describe a strategy to locate new investors for such investments. If an *Applicant* is seeking investments from investors that have not yet provided *Commitments*, the *Applicant* may score well to the extent it has a reasonable strategy for obtaining such *Commitments*.

47. Complete Tables E1-3. Pay particular attention to the TIPs and instructions at the beginning of Exhibit E prior to completing these Tables.

<u>TIP:</u> Applicants completing Table E1 in are required to submit, along with their applications, documentation demonstrating proof of investor interest (e.g., proof of *QEI* issuance; *Commitment* letters; *Letters of Interest/Intent*). Be sure to follow the directions in the *Applicant* Instructions section for information regarding the submission of these documents.

48. Describe the track record of the *Applicant* (or its *Controlling Entity*) in raising capital, particularly equity capital at market or near-market rates. Reference information provided in Table E3 as appropriate:

<u>TIP:</u> In Question #48, refer only to the organizational track record of the *Applicant* or its *Controlling Entity*. <u>Do not</u> refer to the track record of individuals (e.g., staff, principals, consultants) associated with the *Applicant* or its *Controlling Entity*. There is an opportunity to discuss individual qualifications in the Management Capacity section of this application.

- 49. Discuss the *Applicant's* strategy for securing NMTC investor *Commitments*, referencing information provided in Tables E1-2 as appropriate. Be sure to address:
  - The Applicant's timeline for securing investments from investors that have signed Letters of Interest/Intent, any risks that may preclude the Applicant from closing such investments, and how the Applicant is mitigating such risks.
  - The Applicant's strategy for identifying additional investors, including the extent to which the Applicant will be utilizing community alliances or strategic partners to raise investment capital.
  - If the Applicant is using a third-party investment banker to raise capital, describe whether a contract is in place, the terms (actual or proposed) of the

contract, and the progress to date that the banker has made in securing *Commitments* from investors. Do <u>NOT</u> list these investment bankers in Tables E1-2.

- The extent to which the *Applicant's* investors or potential investors are new to community development investing or are increasing their community development related investments.
- 50. Does the *Applicant* intend to secure investments from partnership entities that will leverage non-*Equity Investments* (e.g., debt, grant dollars) from outside of the partnership to increase the tax credit yield for members of the partnership?

\_\_Yes \_\_\_\_No

**<u>TIP</u>:** Applicants that answer yes to Question #50 <u>and</u> list a corresponding investment partnership entity in Table E1 are required to submit, along with their applications, documentation demonstrating proof of the interest of the equity investors <u>and</u> debt providers in the partnership entities (e.g., letter indicating intent of equity or debt investor to provide capital to the partnership entity that will provide the *QEI* to the *Applicant*). Be sure to follow the directions in the *Applicant* Instructions section for information regarding the submission of these documents.

If yes, describe, for each such investor partnership:

- The progress made to date with respect to securing *Commitments* from the underlying equity investors <u>and</u> the non-equity providers, including whether or not these parties have provided commitment letters or letters of interest/intent.
- The *Applicant's* strategy for identifying additional sources of capital should the initially identified equity investors or non-equity providers fall through.
- The extent to which the equity investors or non-equity providers are new to community development investing or are increasing their community development related investments.

<u>**TIP:**</u> In Tables E1-2, *Applicants* that answer yes to Question #50 should <u>only</u> list the investment partnership(s) that will directly provide the *QEIs* to the *Applicant*. Do <u>**NOT**</u> list the upper tier investors that will finance the investment partnership entity.

51. Will one or more of the *Applicant's* current or prospective investor(s) originate or otherwise identify transactions in which the *Applicant* will invest?

\_\_\_ Yes \_\_\_ No

52. Will the Applicant receive any QEIs from Affiliates?

\_\_\_Yes \_\_\_No

- 53. If the answer to either Question #51 or #52 above is yes, provide narrative detailing:
  - The name of each such investor;
  - The role of each investor with respect to locating, underwriting, and approving each investment;
  - Whether each investor offers similar products or services already; and
  - If applicable, the extent to which the *Applicant* will offer products with more favorable rates or terms than those currently offered by the investor and/or will target its activities to areas of greater economic distress than those currently targeted by the investor.

**<u>TIP</u>:** If the *Applicant* has obtained or plans to obtain investments from organizations that also will identify or originate transactions for the *Applicant* **or** organizations that are *Affiliated* with the *Applicant*, it will score well if: a) the *Applicant's* transactions are more targeted in some way to areas of greater economic distress than those areas that investors are already reaching with their investments or loan originations; or b) the *Applicant's* products and services are offered with more favorable rates or terms than those offered by the investor.

- 54. The NMTC creates an economic benefit that can be shared among the investor, the *CDE*, the *QLICI*, and end-users (e.g., businesses, residents) in the *Low-Income Communities*.
  - Quantify as best you can, for each of your planned investment types, how the economic benefits of the *NMTC Allocation* will be apportioned amongst:

     a) the investors, through economic returns;
     b) the *QLICI* investees/borrowers, through lower costs of capital; and c) the *Applicant*, through fees or economic returns.
  - Also indicate how the end-users in the *Low-Income Communities* will benefit from the credits (e.g., lower rents for lessees in a commercial property; reduced costs for daycare at a childcare facility). Be sure to reference related market benchmarks or practices where applicable:

**TIP:** The Fund would expect *Applicants* to quantify this information to the extent practicable, and to be able to demonstrate that there is an appropriate sharing between the investor, *CDE*, and borrowers/investees. *Applicants* that indicate that the economic benefits are <u>not</u> shared with the borrowers/investees should explain why this is the case (e.g. transaction or project risk).

### **B. Sources and Uses of Capital**

**<u>TIP</u>**: In this sub-section, the Fund seeks to understand both how efficiently the *Applicant* will use *QEI* proceeds and how well it is leveraging other sources of financing in conjunction with the activities undertaken with its *QEI* proceeds. An *Applicant* that intends to invest/re-invest more than 85% of its *QEI* proceeds in *QLICIs* will generally score well, provided that the *Applicant* can reasonably demonstrate that it has other mechanisms in place to support its costs of operations.

55. Will more than 85% of the *QEI* proceeds be invested/re-invested in *QLICIs*?

Yes No If yes, what percentage:	Yes	%.
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**TIP:** The higher the percentage indicated above, the better the *Applicant* will score under the Capitalization Strategy section. However, if the *Applicant* receives a *NMTC Allocation,* it will be required to meet the percentage identified above, and such requirement will be a term of its *Allocation Agreement*.

- 56. How will the *Applicant* finance its cost of operations? Provide a narrative that addresses the following:
  - The estimated total annual cost of operations and sources and percent of costs that will be covered by internally generated funds versus contributed operating revenue.
  - All fees the Applicant intends to charge its investors and/or borrowers/investees, and how the fee structure compares to what is currently charged by the Applicant and/or by other entities in the market place for comparable products.
  - If the organization will rely on contributed operating revenue, discuss the organization's track record in raising cash or in-kind contributions and its strategy to secure on-going funds.

#### **C.** Flow of Allocations

**<u>TIP</u>**: Applicants have five years from the date they enter into an Allocation Agreement with the Fund to issue all of their QEIs. An Applicant that is likely to issue QEIs early in this five-year period will score well under this sub-section. Applicants receiving NMTC Allocations will be held to the schedule identified in Table F1, and such requirement will be a term of their Allocation Agreements.

Complete Table F1.

- 57. Does the *Applicant* intend to transfer any portion of its *NMTC Allocation* to one or more *Subsidiary* entities? \_\_\_\_\_Yes \_\_\_\_\_No. If yes:
  - (a) Complete Table F2; and
  - (b) <u>Briefly</u> describe the *Applicant's* strategy for transferring its *NMTC Allocation* and the timeline for making such transfer(s):
- 58. Provide a narrative that describes how the *Applicant* determined the amount of Allocation authority requested in this application, and the likely outcomes if the *Applicant* were not to receive its full request.
- 59. Is there an absolute minimum amount below which the *Applicant* would be unwilling to accept a *NMTC Allocation*?

\_\_\_\_Yes \_\_\_\_No

If yes, provide the amount \$\_\_\_\_\_. Describe how this amount was determined. Be sure to address why the *Applicant* could not administer a smaller award.

**TIP:** At the conclusion of the Fund's review process, if the *Applicant* is recommended to receive less than the minimum amount of allocation authority identified in Question #59, the Fund <u>will not</u> provide a *NMTC Allocation* to the *Applicant*. An *Applicant* with a high minimum allocation request will need to demonstrate that it can raise and deploy the capital requested; in a timely manner; that it will likely achieve significant community impacts or production innovations; and that it could not successfully implement its business strategy without this minimum allocation amount.

**Instructions for Exhibit A:** Applicants must complete the tables in Exhibit A for any QLICI activities for which the Applicant has a track record. An Applicant must provide information for the past four years and 2005 year-to-date (YTD) or for as many years as the Applicant has been in operation if it has been in operation for fewer than five years. An Applicant that does not itself have such a track record (i.e., start-up institutions) may rely upon the track record of its Controlling Entity.

#### TIPs for Exhibit A:

- 1) Only include amounts the *Applicant* (or *Controlling Entity*) has itself originated (e.g., do not include participation amounts that were originated by third-parties). The *Applicant* may separately discuss amounts it has leveraged or facilitated in the narrative to Questions #23, but should clearly distinguish these amounts and should not include them in the tables in Exhibit A.
- 2) Do not combine the activities of the *Applicant* and the *Controlling Entity*. If an *Applicant* would like to discuss the track record of both, the *Applicant* must chose one to present in the tables, and discuss both in the narrative to Questions #22. The narrative should clearly distinguish between the track record of each entity.
- 3) Tables A1-4 in should be mutually exclusive. *Applicants* should <u>not</u> enter the same data in more than one table in Exhibit A.
- 4) For the purposes of completing Exhibit A, real estate business refers to the development or leasing of a specific real estate project or projects. Investments in real estate businesses (development, management or other) in support of general business operations, (as opposed to a specific project or projects), are considered non-real estate business transactions. Transactions with businesses that are involved in all other types of business activities should be classified as non-real estate business transactions, regardless of: 1) how the business intends to use the proceeds of the transaction; or 2) whether the business intends to use any real estate owned as collateral. For example, if an *Applicant* provided a loan to a childcare provider for the purpose of purchasing the property where the childcare center would be housed, the *Applicant* would categorize this loan as a non-real estate business transaction. However, if the *CDE* provided a loan to a development company for the purpose of building a childcare center, and the organization's primary business is the development of community facilities, this loan would be considered a real estate business transaction.

\_Applicant

Та	Table A1: Track Record of Loans/Investments to Non-Real Estate Businesses											
Ca	alendar Year(s)	2001	2002	2003	2004	2005 YTD	Totals (2001-2005)	Totals to Disadvantaged Businesses and Communities (2001- 2005YTD)	Total Losses and/or Write-Offs (2001-2005YTD)			
1	Total # businesses financed								N/A			
2	Total \$ amount of financing	\$	\$	\$		\$	\$	\$	\$			
3	\$ Amount of financing (debt)	\$	\$	\$		\$	\$	\$	\$			
4	\$ Amount of financing (equity)	\$	\$	\$		\$	\$	\$	\$			

\_\_\_\_\_

	able A2: Track Record of Loar	2001	tments 2002	to Real	Estate E	Businesses	Totals (2001- 2005)	Totals to Disadvantage d Businesses and Communities (2001- 2005YTD)	Total Losses and/or Write-Offs (2001-2005YTD)
1	Total # businesses financed								N/A
2	Total \$ amount of financing	\$	\$	\$	\$		\$	\$	\$
3	\$ Amount of financing (debt)	\$	\$	\$	\$		\$	\$	\$
4	\$ Amount of financing (equity)	\$	\$	\$	\$		\$	\$	\$

TIP: In Table A3, the term CDE also may include other similar community-based organizations that may meet CDE certification criteria.

Tab	Table A3: Track Record of Loans/Investments to Other CDEs										
Cale	Calendar Year(s)		2002	2003	2004	2005 YTD	Totals (2001-2005)	Totals to Disadvantaged Businesses and Communities (2001- 2005YTD)	Total Losses and/or Write- Offs (2001-2005YTD)		
1	Total # CDEs financed										
2	Total \$ amount of financing	\$	\$	\$	\$	\$	\$	\$	\$		
3	\$ Amount of financing (debt)	\$	\$	\$	\$	\$	\$	\$	\$		
4	\$ Amount of financing (equity)	\$	\$	\$	\$	\$	\$	\$	\$		

**<u>TIP</u>**: In Table A4, the term *CDE* also may include other similar community-based organizations that may meet *CDE* certification criteria.

Та	Table A4: Track Record of Loan Purchases from Other CDEs										
Ca	lendar Year(s)	2001	2002	2003	2004	2005 YTD	Totals (2001- 2005)	Totals to Disadvantaged Businesses and Communities (2001- 2005YTD)	Total Losses and/or Write- Offs (2001-2005YTD)		
1	Total # of loans purchased								N/A		
2	Total \$ amount of loans purchased	\$	\$	\$	\$	\$	\$		\$		

Instructions for Exhibit B: All Applicants must complete the tables in Exhibit B based on the QLICI activities checked in Question #16.

#### TIPs for Exhibit B:

- 1) If the *Applicant* intends to transfer all or part of its *NMTC Allocation* to its *Subsidiaries*, combine the activities of the *Applicant* and its *Subsidiaries*. Only include those activities to be carried out by the *Applicant* and its *Subsidiaries* relating to equity raised with NMTCs.
- 2) Only include amounts the Applicant (or its Subsidiaries) will itself originate (e.g., do not include participation amounts that will be originated by third-parties). The Applicant may separately discuss amounts it will leverage or facilitate in narrative to Question #25 or #26, but should clearly distinguish these amounts and should not include them in the tables in Exhibit B.
- 3) The data included in the tables in Exhibit B, in the aggregate, should not exceed the Applicant's total allocation request unless the Applicant intends to invest interest, dividends, or other profits received from QEI proceeds into additional QLICIs. If the Applicant is pursuing such a strategy of reinvestment, it should be further described in the narrative to Question#15 or #26, and listed separately in lines 5-8 of Tables B1, B2, and B4; lines 5-6 of Table B5; and line 4 of Table B7. Do not consolidate reinvestment data into lines 1-4, where the Applicant should only discuss original QLICIs.
- 4) For the purposes of completing Exhibit B, real estate QALICBs refer to the development or leasing of a specific real estate project or projects. Investments in real estate businesses (development, management or other) in support of general business operations, as opposed to a specific project or projects, are considered non-real estate QALICB transactions. Transactions with QALICBs that are involved in all other types of business activities should be classified as non-real estate QALICB transactions, regardless of: 1) how the business intends to use the proceeds of the transaction; or 2) whether the business intends to use any real estate owned as collateral. For example, if an Applicant provided a loan to a childcare provider for the purpose of purchasing the property where the childcare center would be housed, the Applicant would categorize this loan as a non-real estate QALICB transaction. However, if the CDE provided a loan to a development company for the purpose of building a childcare center, and the organization's primary business is the development of community facilities, this loan would be considered a real estate QALICB transaction.
- 5) To the extent the *Applicant* intends to issue *QEIs* and originate *QLICIs* in 2005 (in accordance with applicable IRS rulings regarding the issuance of *QEIs* prior to notification of a *NMTC Allocation*), such *QLICIs* should be reported under activities in 2006. Any QLICIs to be made beyond 2010 should be consolidated into 2010.

aler	ndar Year(s)	2006	2007	2008	2009	2010	Total
1	Total # transactions to be financed						
2	Total \$ amount of financing	\$	\$	\$	\$	\$	\$
3	\$ Amount of financing (debt)	\$	\$	\$	\$	\$	\$
4	\$ Amount of financing (equity)	\$	\$	\$	\$	\$	\$
5	Total # of reinvestment transactions						
6	Total \$ amount of reinvested financing	\$	\$	\$	\$	\$	\$
7	\$ Amount of reinvested financing (debt)	\$	\$	\$	\$	\$	\$
8	\$ Amount of reinvested financing (equity)	\$	\$	\$	\$	\$	\$

Table B2: Projected Loans/Investments to Real Estate Businesses (Estimated)         Calender Veer(a)       2005       2007       2008       2010       Tetal									
Cale	ndar Year(s)	2006	2007	2008	2009	2010	Total		
1	Total # transactions to be financed								
2	Total \$ amount of financing	\$	\$	\$	\$	\$	\$		
3	\$ Amount of financing (debt)	\$	\$	\$	\$	\$	\$		
4	\$ Amount of financing (equity)	\$	\$	\$	\$	\$	\$		
5	Total # of reinvestment transactions								
6	Total \$ amount of reinvested financing	\$	\$	\$	\$	\$	\$		
7	\$ Amount of reinvested financing (debt)	\$	\$	\$	\$	\$	\$		
8	\$ Amount of reinvested financing (equity)	\$	\$	\$	\$	\$	\$		

## Table B3: Distribution of Loans/Investments to Real Estate Businesses From 2006-2010 (Estimated)

		% (By Dollar Amount) of Overall Real Estate
	Type of Project	Portfolio
1	Office Space	%
2	Industrial	%
3	Retail	%
4	Residential (for-sale)	%
5	Mixed-used (housing + other)	%
6	Community Facilities <sup>1</sup>	%
7	Infrastructure	%
8	Other (identify):	%
9	Other (identify):	%
10	Other (identify):	%
11	TOTAL	100%

<sup>1</sup>A facility in which health care, childcare, educational, cultural or social services are provided. See 12 CFR §1805.104(k).

Tab	Table D4. 1 Tojecteu Loans/Investments in Other ODLS (Latinateu)								
Cale	ndar Year(s)	2006	2007	2008	2009	2010	Total		
1	Total # transactions to be financed								
2	Total \$ amount of financing	\$	\$	\$	\$	\$	\$		
3	\$ Amount of financing (debt)	\$	\$	\$	\$	\$	\$		
4	\$ Amount of financing (equity)	\$	\$	\$	\$	\$	\$		
5	Total # of reinvestment transactions								
6	Total \$ amount of reinvested financing	\$	\$	\$	\$	\$	\$		
7	\$ Amount of reinvested financing (debt)	\$	\$	\$	\$	\$	\$		
8	\$ Amount of reinvested financing (equity)	\$	\$	\$	\$	\$	\$		

## Table B4: Projected Loans/Investments in Other CDEs (Estimated)

Table B5: Projected Loan Purchases from Other CDEs (Estimated)									
Cale	ndar Year(s)	2006	2007	2008	2009	2010	Total		
1	Total # selling CDEs								
2	Total # of loan portfolios purchased								
3	Total # of loans purchased								
4	Total \$ amount of loan purchases	\$	\$	\$	\$	\$	\$		
5	Total # of loans purchased via reinvested financing								
6	Total \$ amount of loans purchased via reinvested financing	\$	\$	\$	\$	\$	\$		

Table	B6: Types of Loans to be Purchased from Ot	her CDEs from 2006 to 2010 (Estimated)
	Type of Project	Percentage (by \$ amount) of Overall Purchased Loan Portfolio
1	Loans to businesses (for-profit)	%
2	Loans to businesses (non-profit)	%
3	Mortgage loans on commercial office space	%
4	Mortgage loans on industrial real estate	%
5	Mortgage loans on retail real estate	%
6	Mortgage loans on facilities	%
7	Other (identify):	%
8	Other (identify):	%
9	Other (identify):	%
10	TOTAL	100%

## Table B7: Projected Financial Counseling and Other Services to Businesses and Entrepreneurs in Low-Income Communities (Estimated)

Calend	lar Year(s)	2006	2007	2008	2009	2010	Total
1	Total # of businesses/entrepreneurs served through counseling or other services						
2	Total estimated hours spent counseling or providing other services per year						
3	Total \$ amount to be spent on counseling or providing other services	\$	\$	\$	\$	\$	\$
4	Total \$ amount of reinvestment to be spent on counseling or providing other services	\$	\$	\$	\$	\$	\$

## **Exhibit C: Community Impact**

Instructions for Table C1: All Applicants with a track record of successfully providing the types of QL/CI activities checked in Question #16 and/or a track record of providing related financial transactions (e.g., financing of rental housing; loan guarantees; loan packaging services or general real estate development) must complete this table. An Applicant that does not itself have such a track record (i.e., start-up institutions) may rely upon the track record of its *Controlling Entity*. In order to list the track record of the Controlling Entity in Exhibit C, the Applicant must designated a Controlling Entity in Q.#3.

All *Applicants* should be sure to distinguish, in the second and third column of Table C1, the amount of financing that the *Applicant* provided from the amount of financing that was provided by the borrower or by third party entities. An *Applicant* that has not engaged in any *QLICI* type activities historically (i.e. an *Applicant* that checked "no" to Question #22) may still complete Table C1, provided that it indicated in Question #23 that it has engaged in related transactions. Such an *Applicant* should be sure to put "\$0" in the column labeled "\$ Amount of *Applicant* Financing."

Iai	Table CT: Historic Community impacts (cumulative 2001-2005 FTD)											
This	s table reflect the activities	of (check	one):	Applicant	Con	trolling Entity						
		# of project s	\$ Amount of <i>Applicant</i> Financing	\$ Amount of Financing from Other Sources	Permanent <sup>1</sup> FTE <sup>2</sup> Jobs Created or Maintained <sup>3</sup>	Pre- development or Construction <sup>1</sup> FTE <sup>2</sup> Jobs Created or Maintained <sup>3</sup>	Square Feet of Space Developed or Rehabilitated	# of Housing Units Developed or Rehabilitated	# of Clients Served			
1	Non-Real Estate QALICBs		\$	\$		N/A	N/A	N/A	N/A			
2	Real Estate QALICBs (total)		\$	\$					N/A			
2a	Commercial <sup>₄</sup>		\$	\$					N/A			
2b	Housing		\$	\$	N/A		N/A		N/A			
3	Loans/Investments in CDEs <sup>5</sup>		\$	\$								
4	Purchase of loans from CDEs <sup>6</sup>		\$	\$								
5	FCOS		\$	\$	N/A	N/A	N/A	N/A				

 Table C1: Historic Community Impacts (cumulative 2001-2005 YTD)

<sup>1</sup> A permanent job is one that is at least 24 months in duration. Pre-development or construction jobs are short-term jobs (i.e., under 24 months in duration) that result from real estate projects or financing.

<sup>2</sup> A full time equivalent (FTE) is at least a 35-hour workweek.

<sup>3</sup>A maintained job is a job that exists at the business at the time the business was financed.

<sup>4</sup> Includes office , industrial , retail , mixed-use (housing +other) , community facilities and infrastructure.

<sup>5</sup> Entities making loans/investments in other CDEs should calculate the impacts that will be obtained by the QALICB that ultimately receives the financing.

<sup>6</sup> Entities purchasing loans from other CDEs should calculate the impacts that will be obtained via the investment of QLICI proceeds by the selling CDE.

Instructions for Table C2: All Applicants that project generating community impact as a result of NMTC activities discussed in the Business Strategy section must complete this table.

Tal	ble C2: Projected Commu	nity Impa	acts (cum	ulative 200	06-2010)				
		# of projects	\$ Amount of NMTC Financing	\$ Amount of Financing from Other Sources	Permanent <sup>1</sup> FTE <sup>2</sup> Jobs Created or Maintained <sup>3</sup>	Pre- development or Construction <sup>1</sup> FTE <sup>2</sup> Jobs Created or Maintained <sup>3</sup>	Square Feet of Space Developed or Rehabilitated	# of Housing Units Developed or Rehabilitated	# of Clients Served
1	Non-Real Estate QALICBs		\$	\$		N/A	N/A	N/A	N/A
2	Real Estate QALICBs (total)		\$	\$					N/A
2a	Commercial <sup>4</sup>		\$	\$					
2b	For-sale housing		\$	\$	N/A		N/A		N/A
3	Loans/Investments in CDEs <sup>5</sup>		\$	\$					N/A
4	Purchase of loans from <i>CDEs</i> <sup>6</sup>		\$	\$					N/A
5	FCOS		\$	\$	N/A	N/A	N/A	N/A	

<sup>1</sup>A permanent job is one that is at least 24 months in duration. Pre-development or construction jobs are short-term jobs (i.e., under 24 months in duration) that result from <sup>2</sup> A full time equivalent (FTE) is at least a 35-hour workweek.
 <sup>3</sup> A maintained job is a job that exists at the business at the time the business was financed.
 <sup>4</sup> Includes office , industrial , retail , mixed-use (housing +other) , community facilities and infrastructure.

<sup>5</sup> Entities making loans/investments in other *CDEs* should calculate the impacts that will be obtained by the *QALICB* that ultimately receives the financing.

<sup>6</sup> Entities purchasing loans from other CDEs should calculate the impacts that will be obtained via the investment of QLICI proceeds by the selling CDE.

# **Exhibit D: Staff and Board Qualifications**

**Instructions for Table D1:** All Applicants must complete Table D1. An Applicant may list personnel and board members that also appear in Tables D2-4, but be sure that this chart describes the individuals' specific qualifications, experience, and track record as it pertains to their role with the Applicant in deploying capital or Financial Counseling and Other Services. In Table D1, an Applicant may include any consultants that will assist in deploying capital or services. Such Applicants must name the particular individual who will assist the Applicant, identify the firm the consultant is employed by; clearly describe what his/her role will be with the Applicant, and describe his/her experience in such a role. Additionally, in the responsibilities column, the Applicant should discuss the terms and/or current status of the consultant's contract for services.

Name	Firm	Title at Firm	Yrs. with (or years providing services to) the Applicant	Role with Applicant	Description of Responsibilities with <i>Applicant</i> in Deploying Capital or Services	Hrs. per week with <i>Applicant</i> in this Capacity	Description of Individual's Qualifications
				<ul> <li>Governing board (GB) chair</li> <li>GB member on loan/investment committee</li> <li>Other GB member</li> <li>Advisory board member</li> <li>ED or equivalent</li> <li>CFO or equivalent</li> <li>Dir. of lending/investing or equivalent</li> <li>Other key management</li> <li>Loan/investment officer or equivalent</li> <li>Compliance officer</li> <li>Other finance staff</li> <li>Contracted consultant</li> <li>Other (specify):</li> </ul>			

**Instructions for Table D2:** All *Applicants* must complete Table D2. An *Applicant* may list personnel and board members that also appear in Tables D1, D3, and D4, but be sure that this chart describes the individuals' specific qualifications, experience, and track record as it pertains to their role with the *Applicant* in raising capital. In Table D2, an *Applicant* may include any consultants or third-party investment brokers that will assist in raising capital. Such *Applicants* must name the particular individual who will assist the *Applicant*, identify the firm the consultant is employed by; clearly describe what his/her role will be with the *Applicant*; and describe his/her experience in such a role. Additionally, in the responsibilities column, the *Applicant* should discuss the terms and/or current status of the consultant's contract for services.

Name	Firm	Title at Firm	(or years providing services to) the <i>Applicant</i>	Role with Applicant	Description of Responsibilities with <i>Applicant</i> in Raising Capital	Hrs. per week with <i>Applicant</i> in this Capacity	Relevant Experience Raising Capital (check all that apply)	Description of Individual's Qualifications	Amount of Capital Raised in Past Five Years (\$\$)
				<ul> <li>Governing board (GB) chair</li> <li>GB member on loan/investment committee</li> <li>Other GB member</li> <li>Advisory board member</li> <li>ED or equivalent</li> <li>CFO or equivalent</li> <li>Dir. of lending/investing or equivalent</li> <li>Other key management</li> <li>Loan/investment officer or equivalent</li> <li>Compliance officer</li> <li>Other finance staff</li> <li>Contracted consultant</li> <li>Other (specify):</li> </ul>			<ul> <li>Profit-motivated investors</li> <li>Non-profit or governmental entities</li> <li>Using tax credits as an incentive</li> <li>Not applicable</li> </ul>		

**Instructions for Table D3:** All *Applicants* must complete Table D3. An *Applicant* may list personnel and board members that also appear in Tables D1, D2, and D4, but be sure that this chart describes the individuals' specific qualifications, experience, and track record as it pertains to their role with the *Applicant* in asset and risk management. In Table D3, an *Applicant* may include any consultants that will assist in managing assets and risk. Such *Applicants* must name the particular individual who will assist the *Applicant*; identify the firm the consultant is employed by; clearly describe what his/her role will be with the *Applicant*, and describe his/her experience in such a role. Additionally, in the responsibilities column, the *Applicant* should discuss the terms and/or current status of the consultant's contract for services.

Name	Firm	Title at Firm	Yrs. with (or years providing services to) the Applicant	Role with Applicant	Description of Responsibilities with <i>Applicant</i> in Managing Assets and Risk	Hrs. per week with <i>Applicant</i> in this Capacity	Description of Individual's Qualifications	Total Assets Under Management in Past Five Years (\$\$)
				<ul> <li>Governing board (GB) chair</li> <li>GB member on loan/investment committee</li> <li>Other GB member</li> <li>Advisory board member</li> <li>ED or equivalent</li> <li>CFO or equivalent</li> <li>Dir. of lending/investing or equivalent</li> <li>Other key management</li> <li>Loan/investment officer or equivalent</li> <li>Compliance officer</li> <li>Other finance staff</li> <li>Contracted consultant</li> <li>Other (specify):</li> </ul>				

**Instructions for Table D4:** All *Applicants* must complete Table D4. An *Applicant* may list personnel and board members that also appear in Tables D1-3, but be sure that this chart describes the individuals' specific qualifications, experience, and track record as it pertains to their role with the *Applicant* in managing NMTC Program compliance. In Table D4, an *Applicant* may include any consultants that will assist in program compliance. Such *Applicants* must name the particular individual who will assist the *Applicant*, identify the firm the consultant is employed by; clearly describe what his/her role will be with the *Applicant*; and describe his/her experience in such a role. Additionally, in the responsibilities column, the *Applicant* should discuss the terms and/or current status of the consultant's contract for services.

Firm	Title at Firm	to) the Applicant	Role with Applicant	with <i>Applicant</i> in NMTC Program Compliance	Hrs./week with <i>Applicant</i> in this Capacity	Monitoring Compliance (check all that apply)	of Individual's Qualificatio ns
			<ul> <li>Governing board (GB) chair</li> <li>GB member on loan/investment committee</li> <li>Other GB member</li> <li>Advisory board member</li> <li>ED or equivalent</li> <li>CFO or equivalent</li> <li>Dir. of lending/investing or equivalent</li> <li>Other key management</li> <li>Loan/investment officer or equivalent</li> <li>Compliance officer</li> <li>Other finance staff</li> <li>Contracted consultant</li> <li>Other (specify):</li> </ul>			<ul> <li>NMTC Program</li> <li>Other tax credit programs</li> <li>Other governmental programs</li> <li>Foundation</li> <li>Other (specify):</li> <li>Not applicable</li> </ul>	
				<ul> <li>GB member on loan/investment committee</li> <li>Other GB member</li> <li>Advisory board member</li> <li>ED or equivalent</li> <li>CFO or equivalent</li> <li>Dir. of lending/investing or equivalent</li> <li>Other key management</li> <li>Loan/investment officer or equivalent</li> <li>Compliance officer</li> <li>Other finance staff</li> <li>Contracted consultant</li> </ul>	<ul> <li>GB member on loan/investment committee</li> <li>Other GB member</li> <li>Advisory board member</li> <li>ED or equivalent</li> <li>CFO or equivalent</li> <li>Dir. of lending/investing or equivalent</li> <li>Other key management</li> <li>Loan/investment officer or equivalent</li> <li>Compliance officer</li> <li>Other finance staff</li> <li>Contracted consultant</li> </ul>	<ul> <li>GB member on loan/investment committee</li> <li>Other GB member</li> <li>Advisory board member</li> <li>ED or equivalent</li> <li>CFO or equivalent</li> <li>Dir. of lending/investing or equivalent</li> <li>Other key management</li> <li>Loan/investment officer or equivalent</li> <li>Compliance officer</li> <li>Other finance staff</li> <li>Contracted consultant</li> </ul>	<ul> <li>GB member on loan/investment committee</li> <li>Other GB member</li> <li>Other GB member</li> <li>Advisory board member</li> <li>ED or equivalent</li> <li>CFO or equivalent</li> <li>Dir. of lending/investing or equivalent</li> <li>Other key management</li> <li>Loan/investment officer or equivalent</li> <li>Compliance officer</li> <li>Other finance staff</li> <li>Contracted consultant</li> </ul>

**Instructions for Table D5:** All *Applicants* must complete Table D5. An *Applicant* should list each *Low-Income Community* representative on its Governing or Advisory Board. An *Applicant* should not list all board members – only those that represent *Low-Income Communities*. Responses should be consistent with the data provided in the *Applicant's CDE* Certification Accountability Chart. However, an *Applicant* may include any new members have that joined the board since the time of submission of the *Applicant's CDE Certification Applicant's CDE Certification Applicant's CDE Certification Applicant*.

Board Member Name	Firm	Title at Firm	Advisory or Governing Board Member?	Yrs. on Board	Indicate how the individual is Representative of <i>Low-Income</i> <i>Communities</i> ? <sup>1</sup>	Describe the individual's qualifications as an LIC representative, including related LIC community affiliations or experiences.
			Advisory     Governing		<ul> <li>Resident</li> <li>Small business owner</li> <li>Employee or board member of a non- Affiliated community-based or charitable organization</li> <li>Religious leader whose congregation is based in a Low-Income Community</li> <li>Employee of a governmental agency or department that principally serves Low- Income Communities</li> <li>An elected official (or works for one) whose constituency is comprised principally of residents of Low-Income Communities</li> <li>Other (specify):</li></ul>	

# **Exhibit E: Investor Strategy**

#### TIPs for Exhibit E:

- Applicants completing Table E1 are required to submit, along with their applications, documentation demonstrating proof of investor interest (e.g., proof of QEI issuance; Commitment letters; Letters of Interest/Intent). For examples of acceptable documentation for the required information, refer to the Fund's NMTC Allocation Application Q&A Document. Be sure to refer to the Applicant Instructions for information regarding the submission of these documents.
- 2) If an Applicant received a previous NMTC Allocation, it should <u>not</u> include in Tables E1-2 investors that provided QEIs pursuant to the Applicant's previous NMTC Allocation Awards unless such investors are providing new QEIs and/or Commitments above and beyond the QEIs or Commitments pertaining to the Applicant's previous NMTC Allocation Awards.
- 3) If an Applicant is receiving QEIs from partnership entities (i.e., the Applicant's response to Question #50 is "yes"), only list the name of the partnership entities that are directly providing the QEIs in Tables E1-2. Provide an identifying name for the partnership even if it has yet to be formed. The Applicant SHOULD NOT separately list the underlying investors in the partnership entities in Tables E1-2. The Applicant should discuss such upper tier investors in the narrative text to Question #50.

Instructions for Table E1: In Table E1, Applicants should list any investors that have provided Equity Investments (in accordance with applicable IRS rulings regarding the issuance of QEIs prior to notification of an allocation), Commitments, or Letters of Interest/Intent in connection with a potential NMTC Allocation. Only list the name of actual or prospective investors in Table E1. If an Applicant plans to engage an investment banker (or other third party) to raise equity capital on the Applicant's behalf, DO NOT INCLUDE such banker organizations in this table.

Tab	ole E1: Identi	ification o	of Investmen	its and Inve	estor Comn	nitments			
	Name of QEI Investor	Type of Investor	Using Leverage Structure?	<i>Unrelated</i> Entity?	Previous Investor? <sup>2</sup>	Total Funding Provided from 2001- 2005(YTD) (if previous investor)	Dollar Amount of NMTC Equity Sought	Status of Request <sup>3</sup>	Estimated or Actual Date for Receipt of Funds
1			Yes/No	Yes/No	Yes/No	\$	\$		
2			Yes/No	Yes/No	Yes/No	\$	\$		
3			Yes/No	Yes/No	Yes/No	\$	\$		
4			Yes/No	Yes/No	Yes/No	\$	\$		
5	TOTAL	N/A	N/A	N/A	N/A	\$	\$	N/A	N/A

<sup>1</sup> Individual investor, foundation or other philanthropic organization, pension fund, bank or other regulated financial institution, real estate developer or investment company, venture fund, investment bank, insurance company, utility company, other type of corporate investor, other type of investor.

<sup>2</sup> A previous investor is any investor that has invested in the *Applicant*, its *Controlling Entity*, or any *Subsidiary* entities since 1999.

<sup>3</sup> Funds have been received; investor provided Commitment, investor issued Letter of Interest/Intent.

Instructions for Table E2: In Table E2, an Applicant should list all investors that it intends to approach for QEIs, but that have not yet provided investment funds, Commitments or Letters of Interest/Intent. Investors listed on Table E2 should only appear in Table E2 if the potential investor will be providing equity above and beyond that which is already described in Table E1.

Tal	Table E2: Identification of Potential NMTC Investors											
	Name of Investor	Type of Investor <sup>1</sup>	<i>Unrelated</i> Entity?	Previous Investor? <sup>2</sup>	Total Funding Provided from 2001-2005(YTD) (if previous investor)	Total Anticipated NMTC Request to Investor from 2005- 2010						
1			Yes/No	Yes/No	\$	\$						
2			Yes/No	Yes/No	\$	\$						
3			Yes/No	Yes/No	\$	\$						
4			Yes/No	Yes/No	\$	\$						
5	TOTAL	N/A	N/A	N/A	\$	\$						

<sup>1</sup> Individual investor, foundation or other philanthropic organization, pension fund, bank or other regulated financial institution, real estate developer or investment

company, venture fund, investment bank, insurance company, utility company, other type of corporate investor, other type of investor. <sup>2</sup> A previous investor is any investor that has invested in the *Applicant*, its *Controlling Entity*, or any *Subsidiary* entities since 1999.

Instructions for Table E3: Any Applicant that has a track record of raising capital from investors must complete Table E3. An Applicant must provide information for the past five years or for as many years as the Applicant has been in operation if it has been in operation for fewer than five years. An Applicant that does not itself have such a track record (i.e., a start up institution) may rely on the track record of its Controlling Entity.

This t	able reflect the activities of (check one):	Applicant	C	ontrolling E	ntity	-		T
Calen	dar Year(s)	_	2001	2002	2003	2004	2005 (YTD)	Total
1	Total # of investments							
2	Total \$ amount of investments		6	\$	\$	\$	\$	\$
3	Total # of grants <sup>1</sup>							
4	Total \$ amount of grants <sup>2</sup>	0	5	\$	\$	\$	\$	\$
5	Total # of below market rate loans <sup>1</sup>							
6	Total \$ amount of below market rate loans <sup>2</sup>	9	5	\$	\$	\$	\$	\$
7	Total # of market rate loans <sup>1</sup>							
8	Total \$ amount of market rate loans <sup>2</sup>	9	6	\$	\$	\$	\$	\$
9	Total # of Equity Investments <sup>1</sup>							
10	Total \$ amount of Equity Investments <sup>2</sup>	9	6	\$	\$	\$	\$	\$

<sup>1</sup> Values should be a subset of Line 1. <sup>2</sup> Values should be a subset of Line 2.

# **Exhibit F. Flow of Allocations**

Instructions for Table F1: All Applicants must complete Table F1.

#### TIPs for Exhibit F:

- 1) If the *Applicant* intends to transfer all or part of its *NMTC Allocation* to *Subsidiaries*, the *Applicant* should combine the activities of the *Applicant* and its *Subsidiaries*. *Applicants* receiving *NMTC Allocations* may be held to the schedule identified in Table F1 and such requirement will be a term of their *Allocation Agreements*.
- 2) To the extent the *Applicant* intends to issue *QEIs* and originate *QLICIs* in 2005 (in accordance with applicable IRS rulings regarding the issuance of *QEIs* prior to notification of a *NMTC Allocation*), such *QEIs* should be reported under activities in 2006.

#### Table F1: Schedule for Issuing QEIs (Estimated)

	Calendar Year (s)	2006	2007	2008	2009	2010	Total
1	Total \$ amount of QEIs to be Issued	\$	\$	\$	\$	\$	\$
2	Percent of total NMTC Allocation	%	%	%	%	%	100%

**Instructions for Table F2:** Table F2 must be completed by any *Applicant* that intends to transfer all or part of its *NMTC Allocation* to its *Subsidiaries (i.e. Answered "yes" to Question #57)*.

Та	able F2: Transfer of A	Ilocations to	Subsidiary	Entities			
	Name of Entity	Certified as a CDE?	EIN (if available)	<i>CDE</i> Cert # (if available	Total <i>QEIs</i> to be Issued by Entity	Anticipated Date of First <i>QEI</i>	Anticipated Date of Final <i>QEI</i>
1	Applicant.	Yes / No			\$		
2	Subsidiary 1:	Yes / No			\$		
3	Subsidiary 2:	Yes / No			\$		
4	Subsidiary 3:	Yes / No			\$		
5	Subsidiary 4:	Yes / No			\$		
6	Subsidiary 5:	Yes / No			\$		
7	TOTAL	N/A	N/A		\$	N/A	N/A

# **Glossary of Terms**

Affiliate	Any legal entity that <i>Controls</i> , is <i>Controlled</i> by, or is under common <i>Control</i> with, the <i>Applicant</i> .
Allocatee	An Applicant that receives a NMTC Allocation.
Allocation Agreement	An agreement to be entered into by the Fund and a <i>CDE</i> , relating to the <i>NMTC Allocation</i> , pursuant to IRC §45D(f)(2).
Applicant	Any legal entity that is applying to the Fund for the receipt of a <i>NMTC Allocation</i> . This term includes any <i>Subsidiary</i> of the <i>applicant</i> , which may receive a transfer of all or part of a <i>NMTC Allocation</i> from the <i>applicant</i> .
Allocation Application	The application form, issued by the Fund pursuant to a <i>Notice of Allocation Availability (NOAA)</i> , to be completed and submitted by an <i>Applicant</i> in order to be considered for a <i>NMTC Allocation</i> .
Assistance Agreement	A written agreement between the Fund and an entity receiving assistance under the <i>CDFI</i> Program and Native American <i>CDFI</i> Development (NACD) Program specifying the terms and conditions of assistance including, without limitation, performance and financial soundness goals, if applicable. See 12 CFR §1805.104(f).
Authorized Representative	An officer, or other individual, who has the actual authority to sign for and make representations on behalf of the <i>Applicant</i> . This person will also be the primary point of contact for the <i>Applicant</i> .
CDE Certification Application	The application form, issued by the Fund, to be completed and submitted by an entity in order to be certified as a <i>CDE</i> .
Commitment	A document in which an investor commits to make an investment in the <i>Applicant</i> in a specified amount and on specified terms.

Community Development Entity (CDE)	Under IRC §45D(c)(1), any domestic corporation or partnership if:
	<ol> <li>The primary mission of the entity is serving, or providing investment capital for, <i>Low-Income</i> <i>Communities</i> or <i>Low-Income Persons</i>;</li> </ol>
	(2) The entity maintains accountability to residents of Low-Income Communities through their representation on any governing board of the entity or on any advisory board to the entity; and
	(3) The entity is certified by the Fund as a CDE. Specialized Small Business Investment Companies (SSBICs) and Community Development Financial Institutions (CDFIs) are deemed to be CDEs in the manner set forth in Guidance published by the Fund (66 Federal Register 65806, December 20, 2001).
Community Development Financial Institution (CDFI)	An entity that has been certified by the Fund as meeting the criteria set forth in section 103 of the Community Development Banking and Financial Institutions Act of 1994 (12 U.S.C. 4702). For further details, refer to the CDFI Program regulations set forth at 12 CFR 1805.201.
Community Investment Impact System (CIIS)	A web-based data collection system that CDFIs and CDES will use to submit their Institution-Level Reports and Transaction-Level Reports to the Fund.
Control	Control is defined as:
	<ol> <li>Ownership, control, or power to vote more than 50 percent of the outstanding shares of any class of voting securities of any entity, directly or indirectly or acting through one or more other persons;</li> </ol>
	(2) Control in any manner over the election of a majority of the directors, trustees, or general partners (or individuals exercising similar functions) of any other entity; or
	(3) Power to exercise, directly or indirectly, a controlling influence over the management policies or investment decisions of another entity, as determined by the Fund.
Controlling Entity	An entity that Controls an Applicant.
Disadvantaged Business	A business that is (a) located in a <i>Low-Income</i> <i>Community</i> ; or (b) is owned by a <i>Low-Income Person</i> ; or (c) a business that has inadequate access to investment capital.
Disadvantaged Community	This term has the same meaning as a <i>Low-Income Community</i> .

Equity Equivalent Loan	A loan that has certain equity-like provisions, including required principal and interest payments only from cash flow and a flexible maturity date. Note that the definition of this term under the <i>CDFI</i> Program and NMTC Program is more flexible than the definition of the same term under the Bank Enterprise Award (BEA) Program.
Equity Investment	Under IRC §45D(b)(6) and the <i>NMTC Program Income Tax</i> <i>Regulations</i> , Equity Investment means any stock (other than nonqualified preferred stock as defined in IRC §351(g)(2)) in an entity that is a corporation and any capital interest in an entity that is a partnership.
Financial Counseling and Other Services	Advice provided by a <i>CDE</i> relating to the organization or operation of a trade or business. See 26 CFR 1.45D-1(d)(7).
High Migration Rural County	Any county which, during the 20 year period ending with the year in which the most recent census was conducted, has a net out-migration of inhabitants from the county of at least 10 percent of the population of the county at the beginning of such period. See IRC §45D(e)(5).
Letter of Interest/Intent	A document in which an investor expresses a preliminary interest in making an investment in the <i>Applicant</i> .
Low-Income Community	Under IRC §45D(e)(1), any population census tract if:
	<ol> <li>The poverty rate for such tract is at least 20 percent, or</li> </ol>
	<ul> <li>(2) (a) In the case of a tract not located within a metropolitan area, the median family income for such tract does not exceed 80 percent of statewide median family income, or (b) in the case of a tract located within a metropolitan area, the median family income for such tract does not exceed 80 percent of the greater of statewide median family income or the metropolitan area median family income.</li> </ul>
	With respect to IRC §45D(e)(1)(B), possession-wide median family income shall be used (in lieu of statewide income) in assessing the status of census tracts located within a possession of the United States.
	Under IRC §45D(e)(3), in the case of an area that is not tracted for population census tracts, the equivalent county divisions (as defined by the Bureau of the Census for purposes of determining poverty areas) shall be used for purposes of defining poverty rates and median family incomes. See IRC §45D(e) for additional criteria.

Low-Income Person	Any individual having an income, adjusted for family size, of not more than:
	<ol> <li>For metropolitan areas, 80 percent of the area statewide median income; and</li> </ol>
	(2) For non-metropolitan areas, the greater of (a) 80 percent of the area median income or (b) 80 percent of the statewide non-metropolitan area income.
Minority-Owned or Controlled	A business that is more than 50% owned or controlled by one or more persons who are members of minority ethnic group. If the business is a for-profit concern, more than 50% of its owners must be minorities; if the business is a non-profit concern, more than 50% of its board of directors must be minorities (or its Chief Executive Officer, Executive Director, General Partner or Managing Member must be a minority).
New Markets Venture Capital Company (NMVCC)	An entity designated as a NMVCC by the Small Business Administration under the New Markets Venture Capital Company Program. See 13 CFR 108.10 for more information.
Notice of Allocation	Notification to the <i>Allocatee</i> from the Fund which informs the <i>Allocatee</i> of its receipt of a <i>NMTC Allocation</i> subject to the terms and conditions set forth in the notice (see applicable <i>NOAA</i> ).
Notice of Allocation Availability (NOAA)	A document published by the Fund in the <u>Federal</u> <u>Register</u> that provides specific guidance on how a <i>CDE</i> may apply for a <i>NMTC Allocation</i> , the competitive procedure through which such allocations will be made, and the actions that will be taken by the Fund to ensure that proper allocations are made to appropriate entities. The <i>NOAA</i> published in conjunction with the 2006 <i>Allocation Application</i> will only apply to the 2006 allocation year.
NMTC Allocation	An allocation of tax credit authority pursuant to the New Markets Tax Credit Program.
NMTC Program Income Tax Regulations	The regulations promulgated by the Internal Revenue Service which provide guidance for taxpayers claiming the New Markets Tax Credit under IRC §45D. See 26 CFR 1.45D-1 for more information.

Postmark	As defined by 26 CFR 301.7502-1. In general, the Fund will require a postmark date that is on or before the applicable deadline. The document must be in an envelope or other appropriate wrapper, properly addressed and deposited in the U.S. mail. The document may be delivered by the United States Postal Service or any other private delivery service designated by the Secretary of the Treasury. For more information on designated delivery services, please see IRS Notice 2002-62, 2002-2 C.B.574
Qualified Active Low-Income Community Business (QALICB)	Under IRC §45D(d)(2), any corporation (including a non- profit corporation) or partnership if for any taxable year:
	<ol> <li>At least 50 percent of total gross income of such entity is derived from the active conduct of a qualified business within any <i>Low-Income</i> <i>Community</i>;</li> </ol>
	(2) A substantial portion of the use of the tangible property of such entity (whether owned or leased) is within any <i>Low-Income Community</i> ;
	(3) A substantial portion of the services performed for such entity by its employees are performed in any Low-Income Community;
	(4) Less than 5 percent of the average of the aggregate unadjusted bases of the property of such entity is attributable to collectibles (as defined in IRC §408(m)(2)) other than collectibles that are held primarily for sale to customers in the ordinary course of such business; and
	(5) Less than 5 percent of the average of the aggregate unadjusted bases of the property of such entity is attributable to nonqualified financial property (as defined in IRC §1397C(e)).
	Please refer to the <i>NMTC Program Income Tax Regulations</i> at 26 CFR 1.45D-1(d)(4) for more information.

Qualified Equity Investment (QEI)	Under IRC §45D(b)(1), any Equity Investment in a CDE if:
	<ol> <li>Such investment is acquired by the investor at its original issue (directly or through an underwriter) solely in exchange for cash;</li> </ol>
	(2) Substantially all of such cash is used by the CDE to make QLICIs; and
	(3) The investment is designated for purposes of IRC §45D by the CDE as a QEI. QEI also includes an Equity Investment purchased from a prior holder, to the extent provided in IRC §45D(b)(4).
	QEI does not include any <i>Equity Investment</i> issued by a <i>CDE</i> more than five years after the date the <i>CDE</i> receives a <i>NMTC Allocation</i> . Please refer to the <i>NMTC Program Income Tax Regulations</i> at 26 CFR 1.45D-1(c) and related Internal Revenue Service notices for more information.
Qualified Low-Income	Under IRC §45D(d)(1), a <i>QLICI</i> is:
Community Investments (QLICI)	<ol> <li>Any capital or <i>Equity Investment</i> in, or loan to, any QALICB (as defined in IRC§45D(d)(2));</li> </ol>
	(2) The purchase from a CDE of any loan made by such entity that is a QLICI;
	(3) Financial Counseling and Other Services to businesses located in, and residents of, Low- Income Communities; and
	(4) Any Equity Investment in, or loan to, any CDE.
	Please refer to the <i>NMTC Program Income Tax Regulations</i> at 26 CFR 1.45D-1(d)(1) for more information.
Small Business Investment Company (SBIC)	An entity defined in 15 USC 662(3).
Specialized Small Business Investment Company (SSBIC)	An entity defined in IRC §1044(c)(3).
Subsidiary	Any legal entity that is owned or <i>Controlled</i> directly or indirectly by an <i>Applicant</i> . This term includes series funds, which are separate investment funds <i>Controlled</i> by an <i>Applicant</i> .
Unrelated	Persons who are not related within the meaning of IRC §267(b) or IRC §707(b)(1).