

The Network Guide

A technical assistance resource developed by the Health Resources and Services Administration (HRSA) and the National Association of Community Health Centers (NACHC)



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Overview

The Health Resources and Services Administration (HRSA) and the National Association of Community Health Centers (NACHC) are pleased to present “The Network Guide” (hereafter referred to as the Guide). The Guide was developed as a resource for safety net providers, HRSA grantees, and for all health care organizations seeking information and technical assistance for their quality improvement (QI) and operational efforts. As such, it features information on timely and relevant health information technology (HIT) services, and support as it relates to QI and overall adoption and implementation of HIT in the safety net. It is designed for provider organizations such as clinics and health centers, Regional Extension Centers (RECs), Primary Care Associations (PCAs), Health Center Controlled Networks (HCCNs), and is intended to provide value to other organizations and providers in the marketplace.

While designed for a wide audience, this Guide is targeted specifically to health centers, which HRSA has a long history of supporting through collaboration across individual health centers. Successful models of such collaboration have resulted in “networks” where groups of individual health centers work together to share resources, leverage buying power (e.g. discounted software), enhance access to information and promote guidelines on best practices, as well as provide support for achieving quality of care and operational goals. Networks support member health centers in their shared mission to provide comprehensive, culturally competent, quality primary health care services to medically underserved communities and vulnerable populations.

Networks have extensive experience supporting improved care delivery models to improve outcomes at the patient, provider, and system delivery level. With the increased national emphasis on quality, use of HIT, and value-based reimbursement models, networks serve as a valuable resource.

The information presented in this Guide is intended to help providers and organizations learn about the network model, and better distinguish among networks themselves through an understanding of their different approaches, services, and areas of expertise. The ultimate goal of the Guide is to increase public awareness of the network model, emphasize the value of membership, and support providers in selecting a network that best meets their needs. This

includes supporting providers in the Meaningful Use (MU) of electronic health records (EHRs) and with the primary care models such as Patient Centered Medical Home (PCMH) recognition and Accountable Care Organizations (ACOs). The Guide contains information provided voluntarily by health center networks through a survey developed and fielded by NACHC during fall 2011.

Section 1: Background and Definitions of Health Center Networks

Health center networks were established to help improve the operational efficiency of health centers. Networks enable individual health centers to collaborate, share, and/or integrate key functions in areas (including clinical, fiscal, IT, managed care, and administration) that are core to supporting their ongoing operations and to improving health outcomes. By collaborating, sharing, and/or integrating key functional areas as a network, health centers can often accomplish that which would be cost-prohibitive on their own by maximizing purchasing power and by sharing the costs of services. Over the years, health center networks have evolved, expanding their core functions and service offerings. For many health centers, networks provide crucial infrastructure and support to help them meet their mission.

Past studies focused on HCCNs have found that members are extremely satisfied with the services received as a result of membership and are much more likely to have adopted electronic health record systems and to routinely track quality measurement (NORC, 2008; George Washington University, 2011). Also, published literature indicates that the use of EHRs is associated with improved quality (Miller & West, 2007). In addition, an assessment of health centers indicates that those enrolled in a network have found this membership to be particularly valuable (NORC, 2008).

There are multiple ways that entities, like health centers, can come together to form the networks described in this Guide. Health center networks consist mainly of health centers but may also include other entities such as local public health departments. Collaborative partnerships among network members, as well as those external to the network, vary in focus, approach, and geographic scope. Regardless of these differences, the networks included in this Guide can each be categorized according to one of the definitions below which describe the health center network models to date.

Health Center Controlled Networks (HCCN). For over ten years, HRSA has supported collaboration through funding opportunities targeted to multiple-health center consortia. In recent years, HRSA developed a formal designation of some entities as Health Center Controlled

Networks or HCCNs. HRSA defines a HCCN as “a network controlled by and acting on behalf of the health center(s), as defined and funded under Section 330(e)(1)(C) of the Public Health Service (PHS) Act, as amended.” The term “controlled” means that health center(s) have the authority to collectively appoint a minimum of 51 percent of the board members that govern a network’s activities. The HCCN designation is reserved for organizations that involve collaborations of three or more individual health center grantees, in some cases single health center grantees with a large number of sites have received funding from HRSA as networks and this is described below.

Large, Multi-Site Community Health Center. Some individual health centers with a large numbers of sites have also received HRSA funding for network-like activities. These centers provide services similar to HCCNs, but differ significantly in the extent of services they provide and to whom. These organizations are not HCCNs, because they work primarily with their own health center sites, as opposed to a group of separate entities working together with shared governance and services. These large multi-site health centers are included in this Guide because they are potential sources of expertise or of collaborative partnerships for stakeholders.

Primary Care Associations (PCA). Another important organizational structure is a network under the auspices of a Primary Care Association (PCA). In some areas PCAs have led the formation and organization of networks. HRSA defines state and regional PCAs as “private, non-profit organizations that provide advocacy, training and technical assistance to health centers and other safety-net providers; support the development of health centers in their state; and enhance the operations and performance of health centers.”

Other Models. Finally, in some instances health centers have banded together outside of the auspices of a larger organization and without having received any HRSA HCCN federal grants funds. Because many of these networks provide similar services and opportunities for collaboration, those which are known to HRSA are also included in the Guide.

This list will likely expand in the future to include other network frameworks such as the recently funded rural HIT networks. Information on these networks is available at:

<http://www.hrsa.gov/ruralhealth/about/community/index.html>. The network model continues to evolve to reflect the changing national health care landscape and to help meet the needs of

different providers across the country. Moving forward, the intent is to update this Guide on an ongoing basis and to have networks provide current information in order to reflect the changing landscape of networks and the services they provide.

Section 2: Network Characteristics, Dimensions, and Appendix Tables

The key information on network characteristics, services, and dimensions is captured in the tables which are located in the Appendix.

Table 1- Basic Information on Networks (p. 5)	Table 14- Support for Electronic Mobile Health Applications (p. 35)
Table 2- Organizational Characteristics of Networks (p. 9)	Table 15- Support for Interfaces (p. 37)
Table 3- Characteristics of Network Members (p. 11)	Table 16- Vendors Supported (p. 39)
Table 4- Services Provided by Network Members (p.13)	Table 17- Support for Quality Reporting and Incentive Programs (p. 42)
Table 5- Membership Options for Joining Networks (p. 15)	Table 18- Support for Health Information Exchange (p. 44)
Table 6- Support for Electronic Health Records, e-Prescribing and Clinical Decision Support (p. 17)	Table 19- Support for Quality Measurement (p. 46)
Table 7- Support for Practice Management Systems (p. 21)	Table 20- Network Support Existing Quality Improvement Initiatives (p. 48)
Table 8-Support for Registries or Data Warehouses (p. 23)	Table 21- Support for Accreditation Programs (p. 50)
Table 9- Support for Electronic Behavioral Health Systems (p. 25)	Table 22- Support for Grant Compliance (p. 52)
Table 10- Support for Electronic Oral Health Records (p. 27)	Table 23- Support for Third Party Payment (p. 54)
Table 11- Support for Pharmacy Management Systems (p. 29)	Table 24- Support for Administrative Functions (p. 56)
Table 12- Support for Clinical Laboratory Systems (p. 31)	Table 25- Central Information Technology Functions (p. 58)
Table 13- Support for Personal Health Records (p. 33)	

Key areas described in the tables include: organizational information, size, services, governance, current membership, and membership fees. This self-reported information not only provides each network’s organizational characteristics but also delineates how they differ on three major dimensions of network services:

- Health Information Technology
- Quality and Health Care Delivery Improvement
- Operations Management

Section 3: Network Scenarios for Using Tables and Guide

This section provides further guidance on how entities may use the information provided in the tables of the Appendix as a starting point to investigate potential collaborations with networks. The fictitious scenarios presented below illustrate how stakeholders in different situations could use this Guide to identify and to seek partnership with networks. These scenarios may help health centers and others better understand how they can assess their needs and identify compatible networks that may be able to provide assistance.

Scenario A: New Clinic Seeking Help

Betty C. Smith Health Clinic is a new clinic recently designated as a Federally Qualified Health Center (FQHC) serving several underserved communities in Oakland, California. As a new FQHC, the clinic has several questions related to basic operational functions such as billing, administrative reporting, and accreditation. Additionally, Betty C. Smith Health Clinic needs more staff in IT, accounting, and HR. Specifically, the clinic needs help with:

- Installation of an accounting system;
- Effective use of their practice management applications to support UDS reporting;
- Recruitment of clinical and administrative staff and development of a leadership model.

After completing a thorough assessment of its needs, the clinic decides to explore collaboration with a network instead of hiring consultants. They have determined that directly recruiting their own top-notch talent in the areas of administration, quality, human resources and IT operations are just too heavy a lift for them in the short term.

Because geographic proximity to their collaborators is important to Betty C. Smith Health Clinic leaders, especially considering the highly specific Medicaid billing rules for FQHCs in their state, the clinic decides to start by identifying networks operating in their geographic area using **Table 1** of this Guide. Also, given their particular needs in administration, accounting, and HR support, they may be especially interested in the network functions described in **Table 24**. Finally, although they are not seeking accreditation as a patient centered medical home at this time, their Medical Director and Executive Director have developed a strategic plan that includes pursuit of this accreditation in the future, and their Board of Directors indicated that this should be a priority for them over time. Therefore, they are also interested in using **Table 21** to identify networks that have experience in this area.

Those networks that excel in areas related to human resources, fiscal operations, and grants/contracts may be well-suited to meet the needs of Betty C. Smith Health Clinic as they get started. However, the clinic may also want to ensure they are joining a network with a similar philosophy towards quality improvement and health care delivery so they can leverage their network membership to further their overall mission as a health center. After using this Guide, the clinic reaches out to a subset of networks that meet their initial criteria for more information to identify the network(s) that most closely addresses their needs.

Scenario B: Early EHR Adopter That Needs Help with Quality Improvement & Organizational Efficiency

HealthFirst is a mid-sized health center that provides primary care services in Philadelphia, Pennsylvania. HealthFirst adopted an EHR system two years ago. After a long, tedious and painful implementation process, the health center has yet to reap the benefits of HIT. They have no evidence of improvements in either clinical quality measures or in health outcomes. In fact, results indicate that the majority of HealthFirst's pediatric population isn't receiving necessary immunizations before their second birthday, and a large percent of patients diagnosed with hypertension have only been seen once this year. Even worse, providers have very little confidence in the validity of the EHR reports.

Since the implementation of its EHR system, the average length of patient visits has increased significantly which has had a negative impact on workflow, revenues, staffing costs, and patient satisfaction. HealthFirst has invested a lot of money in its EHR system and decides to pursue collaboration with a network to seek assistance in reaping the benefits of its investment.

As a first step, HealthFirst's leadership decides to use **Table 16** to identify networks that have experience with HealthFirst's current EHR vendor. They are also seeking networks that can provide support in customization and reporting and, thus, use **Table 17** to find those networks that offer comprehensive support in these areas. HealthFirst's Medical Director suggests that some of their difficulties may be a direct result of their need for staff with specific QI and IT training and expertise. In fact, their Executive Director has had discussions with the Board on the desire to hire a full time Quality Improvement Director and to replace their current IT Director with a Chief Information Officer. The HealthFirst leadership team refers to **Table 25** to find networks that support recruiting and general IT services, and decides to focus on networks which allow health centers to share a CIO to avoid having to recruit and hire a new full time employee (FTE).

Once HealthFirst identifies several networks that can potentially meet its needs, it schedules meetings with each of them to discuss their services. HealthFirst asks each potential network to describe how it would address the challenges the health center currently faces with its EHR and uses this information, along with a review of membership costs and expected benefits, to make a decision regarding network membership. HealthFirst also consults with its local PCA, its HRSA project officer, and reviews technical assistance resources available on the internet before making a final decision.

Scenario C: EHR User Looking at Long Term Costs & Sustainability

White Peak Community Health Center (WPCHC) is a large community health center that has served residents of rural Eastern Montana for over twenty years. WPCHC has successfully adopted EHRs, e-prescribes, effectively uses clinical decision support and other HIT functionalities, and is actively exchanging data electronically with the local hospital. Much of the center's health IT infrastructure and strategy was adopted using dedicated funding from a one-time federal grant. Staff brought on using grant support have left and moved to urban areas where there are more opportunities consistent with their skills.

The Executive Director and Chief Financial Officer have concluded that they cannot financially sustain these programs over time using their current general revenue. They have been told by their Project Officer and by their state PCA that there is no guarantee additional grant funds will be made available to help them maintain their health IT and quality programs.

In addition, the health center's governance board would like to obtain Patient Centered Medical Home (PCMH) recognition. Unfortunately, White Peak does not have the resources or expertise to pursue recognition at this time. Unsure of its ability to efficiently maintain its expensive EHR system, WPCHC contemplates partnering with a network that can help it share resources and achieve savings through

economies of scale.

WPCHC has never partnered with a network before and does not know where to begin its search. First, WPCHC reviews the Guide to learn about the history, governance and functions of networks as well as to understand current network models. Through this review, WPCHC begins to better understand the advantages of network collaboration and the membership options available. Because there are no active networks in Montana, the WPCHC leadership team uses **Table 1** to identify networks which offer national membership or are willing to extend their membership to health centers and providers outside of their current geographical reach. WPCHC then refers to **Table 16** to identify networks that work with their current EHR vendor and focus on the ongoing use and maintenance of EHRs with the functionalities that they need most. They also consult **Table 21** to identify those networks that work with members on PCMH accreditation and **Table 25** to identify networks that share the IT resources which have proven most costly for WPCHC over time. After some follow-up telephone inquiries, WPCHC leadership goes back to its Board with a proposed sustainability strategy that includes joining a network to support their long term sustainability as well as to help them achieve their goal of PCMH accreditation.

Scenario D: Network Seeking Network to Expand Services

New York Village Health Network (NYVHN) is located in Suffern, NY, situated on the New Jersey border. As a designated HCCN, NYVHN serves several urban community health centers in New York and New Jersey. The network successfully began assisting its members with EHR implementation six years ago and quickly started to expand its service offerings by developing mobile applications to support telehealth, hosting patient portals, and establishing online communities to engage patients. Immediately following the launch of these technologies, NYVHN began collecting and housing various types of data for its members. The data flows in from multiple sources and is eventually categorized into several buckets within NYVHN's data warehouse.

NYVHN has always offered basic data analytic services to its members. However, several of its members are starting to request additional assistance with analysis of their health outcomes data, measures collected, and feedback received from patients. While NYVHN is excited about the idea of expanding its data analytic services, the network has found itself inundated with increasing amounts of data, but does not know where to begin given its limited data analytic expertise and resources.

After a closer review of its strengths and weaknesses, NYVHN decides that it would like to work with one of its network counterparts to expand data analytic services for its members. The network consults **Tables 8, Table 17 and 19** of this guide to identify which of its colleagues may be able to help with hosting data warehouses and to provide data analysis and support services.

It identifies networks that focus on supporting clients with administrative data for quality measurement, reporting and decision-making. In addition, NYVHN may also want to reach out to networks that help clients use benchmarking techniques or to develop comparative analyses to meet industry best practices or organizational goals.

After reviewing the tables in this guide, NYVHN engages in a series of detailed discussions with select networks to explore partnership opportunities. It engages its members in these conversations because it understands that ultimately, member leadership will have to sign-off on any partnership with another network.

Section 4: Engaging with Networks

The scenarios above provide helpful illustrations of how a network can provide support and expertise to organizations and providers (even including other networks) at different stages of QI and HIT adoption and also with specialized challenges related to common areas including sustainability and organizational efficiency. The tables included in this Guide are intended to provide a starting point to begin to explore health center network collaborations. This Guide is not intended to be used in isolation or as a comprehensive comparison guide; it is intended to be used in combination with other resources. As such, this section presents additional questions to use when contacting networks and also describes the value in contacting member centers.

Questions to Ask Networks

- How many years have you been in operation? What are your network's goals and objectives?
- Are new members afforded the same benefits and fee structure (dues) as original members?
- Can you provide more information about the way your network is structured?
- What types of committees are in place to support clinical content development, standards development, best practice sharing, etc.? How can members of my health center join? How are decisions made in these committees?
- Can you provide more information about the history and individuals that make up your central governing body? How will I have a voice in decisions affecting your services and members?
- Can you provide more information about your member population (e.g. average size, characteristics, length of membership)? Are you currently accepting new members and, if so, can you explain and define the geographic scope of your current membership and as anticipated for the future (state-wide, regional, national)?
- Have any members left the network within the past 5 years? If so, why?
- What are your fees for non-members? Are these negotiable? What assistance do you provide to non-members vs. members?
- What are the obligations, terms, and/or fees for membership? May I see a copy of your contract?
- Can you provide at least three references of your members and collaborators?
- Are you open to working with vendors that you have not worked with to date? (e.g., I am migrating from an old EHR and need to convert my data).
- How are vendor relationships managed? Will I be able to call the vendor directly when I have issues or do you have a support desk for this?
- How do you provide support for entities that are not within driving distance? What if I need on-site support?
- Do you have a plan for how to house data over the long term (e.g., do you have plans to outsource this function)?
- Do you do any form of capacity planning? How can I ensure that as you grow your member base, I will continue to receive the same consistent customer service?
- Do you have (a) data warehouse(s) available to assist with operations management support? What do you do with the data?
- How can I get connected to my state HIE or the national health information network when it becomes available?
- Are there services you plan to add or discontinue?
- Do you offer onsite support? For which services?
- Please describe the pros and cons of working with you versus contracting directly with a vendor?

Questions to Ask Networks

- Please explain the benefits of having you host my EHR versus doing this ourselves?
- Does your network have a contract in place with its software vendor that includes a service level agreement (a legally binding agreement between the vendor and the customer that, for example, defines system availability and customer recourse if a system is down among other key issues) and could you provide this for our review and better understanding of your vendor relationship and support?

Other Network Services and Talking to Member Health Centers

Since networks add and modify services on a continual basis, the services listed in the Guide are presented as a starting point to aid in formulating questions regarding the exact nature of the services networks provide. Though it is critical to contact a network directly, it is equally important to talk with existing members to learn about their specific experiences with the network. Health centers partner with networks in different ways and for different reasons. It is important to understand the distinctions and rationale that health centers have pursued to find an approach that will work best for any given stakeholder.

Understanding a Network's History and Philosophy

A network organization has its own history, philosophy, and culture that can help indicate how it may proceed in the future regarding decisions around grant opportunities, services, and membership options. Often a network forms to meet the needs and preferences of its founding members and this, in turn, helps to shape its governance structure, service offerings, and financial requirements.

Part of understanding a network's philosophy involves understanding its position toward growth and looking at its current membership base as well as its anticipated geographic scope for new members. Some networks support members nationally and welcome new members that share their focus and vision regardless of location while others retain a local focus and, thus, are not looking to work with potential new members outside of their immediate geographic scope.

These differences in philosophy may translate to differences in the types of services the network will support over time, the funding opportunities it will pursue, the membership models it will use and the types of value it will add for its members.

Conclusion and Additional Resources

This Guide, used in combination with discussions directly with the health center networks themselves, is intended to serve as a starting-point for health centers and other stakeholders who may be interested in potential opportunities for collaboration. As providers look to adopt EHRs and other HIT applications to support the provision of high quality care, membership in networks is likely to expand, and networks will continue to evolve to adapt to the needs of their existing and potential membership.

The information included in the tables found in the Appendix represents network activities and characteristics as of fall 2011. HRSA intends to support the routine updating of this information to make it available to health centers and other stakeholders in an easily accessible format. The routine updating of the Guide will enable it to expand to capture network models other than those that are health center controlled. HRSA Rural health network and information technology network grantees are, for example, encouraged to submit information for future inclusion. For more information about this Guide and plans for expanding this work please do not hesitate to contact HRSA at healthit@hrsa.gov. Health center networks included in this Guide may provide updates to their information by contacting healthit@hrsa.gov and requesting a comment/change form. Also, networks not included to date may contact this email address to learn how to submit their information for future releases.

Select Articles on Health Center Networks

Assistant Secretary for Planning and Evaluation, U.S. Department of Health and Human Services. (2010 January). *Assessment of Health IT and Data Exchange in Safety Net Providers Final Report*. Retrieved from <http://aspe.hhs.gov/sp/reports/2010/chcit2010/index.html>

California Health Care Foundation. *Creating EHR Networks in the Safety Net*. Retrieved from <http://www.chcf.org/~media/MEDIA%20LIBRARY%20Files/PDF/C/PDF%20CreatingEHRNetworksInTheSafetyNetIB.pdf>.

The Metropolitan Collaborative of Health Information Technology (METCHIT). *A Health Center Controlled Network's Experience in Ambulatory Care EHR Implementation*. Retrieved from http://www.himss.org/ASP/publications_jhim_issue.asp?issue=3/27/2010.

Miller, Robert H. and West, Chris E. (2011 August). *Increasing EHR Use for Quality Improvement in Community Health Centers: The Role of Networks*. The Commonwealth Fund. Retrieved from http://www.commonwealthfund.org/~media/Files/Publications/Issue%20Brief/2011/Aug/1541_Miller_increasing_EHR_use_CHC_networks_ib.pdf

Moore, Robert, Rachman, Fred, and Lardiere, Michael. (2010 June). *Using Health Information Technology to Improve Quality*. National Association of Community Health Centers: Information Bullet #15. Retrieved from http://iweb.nachc.com/downloads/products/HCCN_15_10.pdf.

NACHC, *Using Health IT to Improve Quality*. Retrieved from http://iweb.nachc.com/downloads/products/HCCN_15_10.pdf

Select Organizations Providing National Health Center/Network Support and Information:

Health Care Information and Management Systems (HIMSS) and the Ambulatory Care Group- http://www.himss.org/ASP/topics_ambulatorycare_committees.asp?faid=79&tid=9

The National Association of Community Health Centers- <http://www.nachc.org/default.cfm>.

National Cooperative of Health Networks Association- www.nchn.org.

Select Federal Resources:

Centers for Medicare and Medicaid Services (CMS) EHR Incentive Programs <https://www.cms.gov/ehrincentiveprograms/>

HRSA Office of Rural Health Policy - <http://www.hrsa.gov/ruralhealth/resources/index.html> and the National Rural Assistance Center- <http://www.raconline.org/>.

HRSA. (2008 December 2). HCCN Fact Sheet. Available at http://www.nachc.com/client/HCCN%20Fact%20Sheet_12_2_08_FINAL.doc

HRSA. HRSA Communities of Practice: Health Center Controlled Networks. Available at <http://www.hrsa.gov/communitiesofpractice/AtaGlance/healthcenternetworks.pdf>.

The HRSA Health IT Adoption toolkit: –
<http://www.hrsa.gov/healthit/toolbox/HealthITAdoptiontoolbox>

- Select “Opportunities for Collaboration” section to reach HCCN specific page.
- For service level agreement
see: <http://www.hrsa.gov/healthit/toolbox/HealthITAdoptiontoolbox/TechnologyAssessment/keycomponents.html>
- For document entitled “Due Diligence Guide for Health Centers When Considering A Network Approach to Adopting HIT”
see: <http://www.hrsa.gov/healthit/toolbox/HealthITAdoptiontoolbox/OpportunitiesCollaboration/developorjoin.html>

HRSA’s *Find a Health Center Controlled Network* website located at http://findanetwork.hrsa.gov/Search_OHIT.aspx.

Office of the National Coordinator for Health Information Technology (ONC) – *Regional Extension Centers Program* <http://healthit.hhs.gov/REC>

Appendix: Detailed Information on Networks

Introduction to Detailed Tables

This Appendix displays a series of 25 tables with more detailed information on each of the networks that provided information for this Guide. The information presented in this table reflects responses provided by networks in late 2011 to a survey administered by NACHC. Descriptions of each of the tables as well as the tables themselves follow below.

- **Table 1 – Basic Information on Networks.** This table presents each of the networks summarized in this Guide listing their name, contact information and the state(s) in which they provide services. Some networks operate in a single local area or region, while others have a national presence. The table also shows the networks that are currently (as of late 2011) open to adding new members and whether they are open to adding members outside of the areas they currently cover.
- **Table 2 – Organizational Characteristics of Networks.** Health centers collaborate under different organizational structures. The majority of networks described in this Guide meet HRSA’s definition of a “Health Center Controlled Network” or HCCN presented earlier in the Guide and represent consortia of multiple-health center grantee organizations. In a limited number of cases, HRSA has provided the HCCN status to a single health center grantee that operates a large number of sites. In addition there are other consortia of networks that are Primary Care Associations (PCAs) or other forums for health centers and / or other safety net providers to work together on quality and health IT. Health center collaborations have a long history and are involved in a range of grant and contract opportunities. The table also presents information on health center networks that are participants in Regional Extension Center Program or other HITECH programs.
- **Table 3 – Characteristics of Network Members.** Health center networks serve many types of safety net providers, including different types of grantees funded through Section 330 programs administered by HRSA. These distinct Section 330 grantee types include community health centers, public housing primary health programs, health care for the homeless programs, and migrant health centers. Other types of HRSA-designated providers supported by health center networks include Federally Qualified Health Center “look-alikes”, HIV/AIDS Clinics, Rural Health Clinics, maternal and child health clinics, critical access hospitals and school based health centers. In addition to providers that receive funding or designation through HRSA, some networks serve free clinics or other types of safety ambulatory safety net providers, such as health departments (which may or may not also be HRSA-designated medical care providers) and emergent care centers that provide acute care and emergency services.
- **Table 4 – Services Provided by Network Members.** Health center networks serve providers that offer a wide range of medical care, public health and social services, everything from basic primary care to dental and behavioral health care and even, pharmacy and clinical

laboratory services. Beyond health care, networks serve providers that offer case management services and services related to specific public health goals. Table 4 shows the services offered by entities that are members of each network.

- **Table 5 – Membership Options for Joining Networks.** This table lays out different options that providers have for obtaining support and services through networks. Very often, networks offer different options for Section 330 funded grantees (community health centers, public housing primary health programs, health care for the homeless programs, and migrant health centers) and other safety net providers (e.g., free clinics) than for other types of providers. Options for obtaining services range from payment of dues or subscription fees to obtain a broad range of services to purchase of “one-off” services on a fee for service basis. Networks sometimes offer completely different models for obtaining services, for example, some establish individual contracts with each organization receiving services from the networks, while others are able to offer some free support (e.g., technical assistance) through their role as subcontractors to regional extension centers (RECs).
- **Tables 6, 7, 8, 9, 10, 11, 12, 13, 14 and 15 – Support for Adoption and Use of HIT Applications.** Networks very often play an important role in helping health centers research health IT vendors, write requests for proposals to go out to potential vendors, conduct due diligence (assessments of the legal and financial viability of vendors), select vendors and implement their products. Networks also provide assistance related to customizing health IT tools, training health center staff on how to incorporate health IT software into their provider workflow and use these tools on an ongoing basis to support better health care delivery. The extent to which any given network engages in these activities can vary. For example, some networks will provide advice, guidance and technical assistance for a function related to health IT implementation, while others will basically “take over” the function in a comprehensive manner on the part of their health center members. In the tables, we make this distinction by presenting a “●” when the vendor takes a comprehensive role related to a specific function and presenting a “○” when the network provides advice or technical assistance related to the function. For functions not supported by the network, we leave the relevant cells blank.
 - *Table 6* provides information on the level of support networks provide for Electronic Health Records (EHRs) generally and related functionality and components such as electronic prescribing (eRx) and clinical decision support (CDS). It is important to note that CDS and eRx functionality are often included as components of a comprehensive EHR.
 - *Table 7* provides information on the level of support networks provide for practice management systems
 - *Table 8* provides information on the level of support networks provide for registries or data warehouses
 - *Table 9* provides information on the level of support networks provide for electronic behavioral health records
 - *Table 10* provides information on the level of support networks provide for electronic oral health records
 - *Table 11* provides information on the level of support networks provide for pharmacy management systems
 - *Table 12* provides information on the level of support networks provide for clinical laboratory systems

- *Table 13* provides information on the level of support networks provide for personal health records
 - *Table 14* provides information on the level of support networks provide for electronic mobile health applications
 - *Table 15* provides information on network support for different types of interfaces: interfaces between systems within the same provider organization (e.g., an interface between an EHR and a practice management system), interfaces between external laboratories and provider systems (typically an EHR or registry) and interfaces between provider systems (usually an EHR) and immunization registries maintained by state public health departments.
- **Table 16 – Vendors Supported.** Many networks establish arrangements with one or more software vendors for provision of EHRs or other software used in health centers. Very often the choice of a network means the choice of going with the vendors they support. Table 16 presents information on the vendor or vendors supported by each of the networks responding. Please note that in some cases networks did not indicate specific vendors for applications, even though they do support them. Blanks in this table simply mean that the network did not specify particular vendors, but still may support applications.
 - **Table 17 – Support for Quality Reporting and Incentive Programs.** Under Health Information Technology for Economic and Clinical Health Act (HITECH) and other legislation, providers are offered incentives from Medicare or Medicaid for adoption and use of health IT in specific ways. Typically, receipt of incentive payments requires providers to participate in a registration and reporting process that demonstrates they are eligible to receive payments under the law and that they are effectively using health IT to improve their care, “Meaningful Use” or “MU” in the case of HITECH. In this table, we present networks’ responses regarding their support for specific incentive and reporting initiatives and, in some cases, the steps necessary for providers to receive payments through these initiatives.
 - **Table 18 – Support for Health Information Exchange.** Many networks support health centers’ activities related to exchange of information with other providers. There are different models for supporting exchange ranging from support for a health information organization (HIO) that operates on a state, local or regional level to support for point to point exchange through interfaces between systems or other mechanisms. Table 18 provides information reported by networks regarding areas where they support exchange of information between health centers and other providers.
 - **Table 19 – Support for Quality Measurement.** There are many ways in which networks can support quality measurement ranging from the development and testing of quality measures to the construction and reporting of quality measures developed and endorsed by national organizations. In this table we present information from networks on the tools and functions they support related to quality measurement and whether or not they provide support for construction and reporting of specific groups of national measures including Patient Centered Medical Home Measures for accreditation by the National Committee for Quality Assurance (NCQA).
 - **Table 20 – Areas where Networks Support Existing Quality Improvement Initiatives.** Health center quality improvement programs address many different aspects of care and conditions. In this table, we present the areas where networks report they support specific quality improvement programs on behalf of their members.

- **Table 21 – Support for Accreditation Programs.** Several types of advanced primary care initiatives look to primary care providers to coordinate and improve the quality and efficiency of care while controlling health care costs. Models for care delivery established by these initiatives are sometimes referred to as “medical homes”, “health homes” or “accountable care organizations” (ACOs). In this table, we present information from networks on their support for specific advanced primary care models, including those established and credentialed by national organizations including the Joint Commission, the NCQA and the American Association of Academic Health Centers (AAHC).
- **Table 22 – Support for Grant Compliance.** Many networks support health centers work to obtain new grants and contracts and / or comply with reporting requirements related to their existing sources of funding. Importantly, Section 330 grantees are required to submit reports through the Uniform Data System (UDS) and other HRSA grants such as those going to HIV/AIDS providers have separate requirements (e.g., reporting through CAREWare). This table presents information on how networks support health centers in the area of obtaining and complying with reporting requirements associated with grants and contracts.
- **Table 23 – Support for Third Party Payment.** Some networks also support billing (either through a central billing office that handles third party billing for all members or through basic consulting), credentialing, reporting and other activities related to third party payment for members. This table presents information from networks on the way they support activities and requirements related to payment from third parties including managed care organizations.
- **Table 24 – Support for Administrative Functions.** Networks also can support members on a range of administrative functions, from joint purchasing of supplies at lower costs, to providing a single shared resource to serve in critical administrative functions (e.g., Chief Financial Officer) across all members. These administrative functions can include accounting, human resources, marketing and Board management. In this table we present information from networks on the way they support administrative functions on behalf of health centers.
- **Table 25 – Support for Central Information Technology Functions.** In addition to support for specific health IT applications such as EHRs, networks often provide general IT support services to members. This may include support for implementation and use of general productivity software (e.g., email and MS Office), the availability of a single Chief Information Officer that can support multiple health centers, support for broadband connectivity on behalf of health centers, support for a central IT help desk, a centrally hosted data warehouse or other services. This table presents information provided by networks on the services that they offer in these areas.

Table 1: Basic Information on Networks

Network Name ● = Answered "Yes"	States (Current Operations)	Contact Person	Phone	Email	Mailing Address	Website	Operates Locally	Operates Regionally or Nationally	Open to Expansion
Alliance for Rural Community Health	CA	Colleen McNutt	707-462-1477 ext. 108	cnutt@ruralcommunityhealth.org	1165 S. Dora A3 Ukiah, CA 95482	www.ruralcommunityhealth.org	●		●
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX	Fred Rachman	312-274-0068	frachman@alliancechicago.org	215 W Ohio St 4 th Floor Chicago, IL 60654	www.alliancechicago.org	●	●	●
Arkansas Health Center Controlled Network		Brett Tracy	501-374-8225	btracy@chc-ar.org	420 West 4th Street Suite A North Little Rock, AR 72114	www.chc-ar.org	●		
Association of Asian Pacific Community Health Organizations	HI, WA	Rosy Chang Weir	510-272-9536 ext. 107	rcweir@aapcho.org	300 Frank H. Ogawa Plaza Suite 620 Oakland, CA 94612	www.aapcho.org	●	●	●
Blackstone Valley Community Health Care	RI	Heather Budd	401-312-9893	hbudd@bvchc.org	36 Park Place Pawtucket, RI 02860	www.healthkeyri.com		●	●
Boston HealthNet	MA	Francis Doyle	617-638-6903	Francis.Doyle@bmc.org	660 Harrison Avenue 3rd floor Boston, MA 02118	www.bmc.org	●		
Central Texas Health Center Controlled Network	LA, TX	Lindsey Tyra	512-686-0152 ext. 10290	ltyra@lscctx.org	205 E. University Avenue Suite 300 Georgetown, TX 78626	-	●	●	●
Central Valley Collaborative	CA	Ray Parris	209-385-5441	rparris@gvhc.org	737 West Childs Ave Merced, CA 95340	www.gvhc.org	●	●	●
Colorado Community Managed Care Network	CO	Dan Tuteur	303-867-9562	dan@cchn.org	600 Grant St. Suite 300 Denver, CO 80203	www.cachie.org	●	●	●

Table 1: Basic Information on Networks (Continued)

Network Name ● = Answered "Yes"	States (Current Operations)	Contact Person	Phone	Email	Mailing Address	Website	Operates Locally	Operates Regionally or Nationally	Open to Expansion
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV	David Selig	804-237-7686	dselig@ccnva.com	3831 Westerre Parkway Richmond, VA 23233	www.ccnva.com	●	●	●
Community Clinic Association of Los Angeles County	CA	Louise McCarthy	213-201-6500	lmccarthy@ccalac.org	1055 Wilshire Blvd. Suite 1400 Los Angeles, CA 90017	www.ccalac.org	●	●	●
Community Clinic Consortium	CA	Sarah Scher	510-233-6230	sscher@clinicconsortium.org	3720 Barrett Ave Richmond, CA 94805	www.clinicconsortium.org	●	●	●
Community Health Access Network	NH, TX	Kirsten Platte	603-292-7205	kplatte@chan-nh.org	207 S. Main Street Newmarket, NH 03857	www.chan-nh.org	●	●	●
Community Health Center Network	CA	Ralph Silber	510-297-0266	rsilber@chcnetwork.org	101 Callan Ave. San Leandro, CA	www.chcnetwork.org	●		
Community Health Center, Inc.	CT	Margaret Flinter	860-347-6971 ext. 3622	FlinteM@chc1.com	635 Main St, Middletown. Ct. 06457	www.chc1.com	●	●	
Community Health Centers Alliance	FL	Diane Gaddis	727-573-2422	diane@hcalliance.org	140 Fountain Parkway North, Suite 210 St. Petersburg FL 33703	www.hcalliance.org	●	●	●
Community Health Integrated Partnership	MD	Salliann Alborn	410-761-8100 ext. 215	salborn@chipmd.org	802 Cromwell Park Drive Suite V Glen Burnie, MD 21061	www.chipmd.org	●	●	●
Community HealthCare Association of the Dakotas	ND, SD	Tony Richards	605-357-1515	Tony@communityhealthcare.net	1400 W 22nd Street Sioux Falls, SD 57105	www.communityhealthcare.net	●		
Community Partners HealthNet	CT, NC, TX	Doug Smith	252-747-2054	dsmith@cphealthnet.org	301 Martin Luther King Blvd. Snow Hill, NC 28580	www.cphealthnet.org		●	●
Council of Community Clinics	CA	Christy Rosenberg	619-542-4300	crosenberg@ccc-sd.org	7353 Metropolitan Drive San Diego, CA 92108	www.ccc-sd.org	●	●	●

Table 1: Basic Information on Networks (Continued)

Network Name ● = Answered "Yes"	States (Current Operations)	Contact Person	Phone	Email	Mailing Address	Website	Operates Locally	Operates Regionally or Nationally	Open to Expansion
Finger Lakes Community Health	IL, ME, NY, TX	Mary Zelazny	315-531-9102	maryz@flchealth.org	PO Box 423 Penn Yan, NY 14527	-	●	●	●
Georgia Association for Primary Health Care	GA	Duane Kavka	404-659-2898	dkavka@gaphc.org	315 West Ponce de Leon Ave. Suite 1000 Decatur, GA 30030	www.gaphc.org		●	●
Health Alliance of Northern California	CA	Doreen Bradshaw	530-247-1560 x 101	Doreen@thehanc.org	2280 Benton Drive, Bldg. C, Suite C, Redding, California 96003	www.thehanc.org	●	●	
Health Center Network of New York	NY	Lisa Szymaszek	518-487-4866	lszymaszek@chcanys.org	90 State Street Suite 601 Albany, NY 12207	http://hcny.org	●	●	●
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	Michele Russell	239-462-2796	mrussell@hcnetwork.org	9064 NW 13th Terrace Miami, FL 33172	www.hcnetwork.org	●	●	●
Health Choice Network of Utah		Christopher Viavant	801-364-5576	chris@hcn-ut.org	1451 East 3300 South Salt Lake City, UT 84106	www.hcn-ut.org	●	●	●
Health Federation of Philadelphia	PA	Natalie Levkovich	215-567-8001	natlev@healthfederation.org	1211 Chestnut Street Suite 801 Philadelphia, PA 19107	www.healthfederation.org	●		●
Heartland Community Health Network	IA, NE	Joel Dougherty	402-502- 8881/402-502- 8222	jdougherty@heartlandchn.org	1536 Cuming Street Omaha, NE 68102	www.heartlandchn.org	●	●	●
Illinois Primary Health Care Association	IA, IL	Tom Johnson	217-541-7451	tjohnson@iphca.org	500 S. 9 th Street Springfield, IL 62701	www.iphcaenet.org	●	●	
INConcertCare	IA, NE	Theodore Boesen	515-244-9610	tboesen@iowapca.org	9943 Hickman Road #103 Urbandale, IA 50322	iowapca.org	●	●	●
Institute of Family Health	NY	Diane Hauser	212-633-0800 x 1290	dhauser@institute2000.org	16 East 16 th Street New York, NY 10003	www.institute2000.org		●	

Table 1: Basic Information on Networks (Continued)

Network Name ● = Answered "Yes"	States (Current Operations)	Contact Person	Phone	Email	Mailing Address	Website	Operates Locally	Operates Regionally or Nationally	Open to Expansion
Maine Primary Care Association	MA, ME	Bob Kohl	207-621-0677	bkohl@mepca.org	73 Winthrop Street Augusta, ME 04330	www.mepca.org	●		●
METCHIT	NY	Lynn Sherman	212-379-6988	lsherman@cbwchc.org	268 Canal Street New York, NY 10013	www.metchit.org	●		●
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	Fay Thiel	517-827-0480	fthiel@mca.net	7215 Westshire Drive Lansing, Michigan 48917	www.virtualchc.net	●	●	●
Missouri Coalition for Primary Health Care	MO	Susan Wilson	573-636-4222	swilson@mo-pca.org	3325 Emerald Lane Jefferson City, MO 65109-6879	www.mo-pca.org		●	●
Montana CHC HIT Network	MT	Daniel Hillman	406-651-6520	Daniel.hil@riverstonehealth.org	123 South 27 th St. Billings, MT 59105		●	●	
New Jersey KeyCare	NJ	Victor Lee	732-287-6228	vlee@njkeycare.com	145 Talmadge Road Suite 10 Edison, NJ 08817	www.njkeycare.com	●	●	●
North Coast Clinics Network	CA	Tim Rine	707-444-6226	tim@northcoastclinics.org	710 E Street Suite 145 Eureka, CA 95501	www.NorthCoastClinics.org	●	●	
Northern Minnesota Network	IL, MN, ND, WI	Jackie Moen	763-444-8283	jackiem@northernmnnetwork.org	29 West Main Street Box 307 Isanti, MN 55040	www.northernmnnetwork.org	●	●	●
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	Abigail Sears	503-943-2500	searsa@ochin.org	1881 SW Naito Parkway Portland, OR 97201	www.ochin.org		●	●
OSIS	CO, IL, IA, MD, OH, PA, VA	Jeff Lowrance	513-677-5600	jeffl@osisonline.net	8790 Governor's Hill Dr. Suite 202 Cincinnati, OH 45249	www.osisonline.net	●	●	●
PTSO of Washington	WA	Roy La Croix	206-613-8876	rlacroix@ptsowa.org	720 Olive Way Suite 300 Seattle, WA 98101	www.ptsowa.org	●	●	●

Table 1: Basic Information on Networks (Continued)

Network Name ● = Answered "Yes"	States (Current Operations)	Contact Person	Phone	Email	Mailing Address	Website	Operates Locally	Operates Regionally or Nationally	Open to Expansion
Redwood Community Health Network	CA	Lori Sklar	707-285-2981	lsklar@rchc.net	PO Box 751090 Petaluma, CA 94975	www.rchc.net	●	●	●
St. Louis Integrated Health Network	MO	Bethany Johnson- Javois	314-657-1411		1520 Market Street Ste 4034 St. Louis, MO 63103	www.stlouisihn.org	●	●	
Texas Association of Community Health Centers	TX	Todd Radloff	512-329-5959	tradloff@tachc.org	5900 Southwest Parkway Bldg 3	www.tachchie.org	●	●	●
Vermont Rural Health Alliance	VT	Kate Simmons	802-229-0002	ksimmons@bistatepca.org	61 Elm Street Montpelier, VT 05602	www.bistatepca.org		●	

Table 2: Organizational Characteristics of Networks

Network Name ● = Answered "Yes" or is the REC ○ = REC Subawardee	States (Current Operations)	Type of Network			Other Organizational Characteristics		
		HCCN	Large Multi-Site	Other Contact network for more details	Primary Care Association	REC Awardee or Subawardee	Involved in Other HITECH Programs*
Alliance for Rural Community Health	CA	●					
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX	●				●	
Arkansas Health Center Controlled Network		●			●		
Association of Asian Pacific Community Health Organizations	HI, WA	●					
Blackstone Valley Community Health Care	RI	●					
Boston HealthNet	MA	●					
Central Texas Health Center Controlled Network	LA, TX	●					
Central Valley Collaborative	CA	●				○	
Colorado Community Managed Care Network	CO	●					
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV	●				○	
Community Clinic Association of Los Angeles County	CA	●					
Community Clinic Consortium	CA			●			●
Community Health Access Network	NH, TX	●				○	
Community Health Center Network	CA	●				○	
Community Health Centers Alliance	FL	●				●	●
Community Health Center, Inc.	CT		●				
Community Health Integrated Partnership	MD	●					●
Community HealthCare Association of the Dakotas	ND, SD	●			●		

Table 2: Organizational Characteristics of Networks (Continued)

Network Name ● = Answered "Yes" or is the REC ○ = REC Subawardee	States (Current Operations)	Type of Network			Other Organizational Characteristics		
		HCCN	Large Multi-Site	Other Contact network for more details	Primary Care Association	REC Awardee or Subawardee	Involved in Other HITECH Programs*
Community Partners HealthNet	CT, NC, TX	●					
Council of Community Clinics	CA	●				○	●
Finger Lakes Community Health	IL, ME, NY, TX						
Georgia Association for Primary Health Care	GA	●			●	○	●
Health Alliance of Northern California	CA	●					
Health Center Network of New York	NY	●			●	○	
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●				●	●
Health Choice Network of Utah		●					●
Health Federation of Philadelphia	PA	●					
Heartland Community Health Network	IA, NE	●					
Illinois Primary Health Care Association	IA, IL	●					
INConcertCare	IA, NE	●			●	●	
Institute of Family Health	NY		●				
Maine Primary Care Association	MA, ME	●			●		●
METCHIT	NY	●					
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	●			●		
Missouri Coalition for Primary Health Care	MO	●			●		●
Montana CHC HIT Network	MT	●					
New Jersey KeyCare	NJ	●					
North Coast Clinics Network	CA	●					●
Northern Minnesota Network	IL, MN, ND, WI	●					

Table 2: Organizational Characteristics of Networks (Continued)

Network Name ● = Answered "Yes" or is the REC ○ = REC Subawardee	States (Current Operations)	Type of Network			Other Organizational Characteristics		
		HCCN	Large Multi-Site	Other Contact network for more details	Primary Care Association	REC Awardee or Subawardee	Involved in Other HITECH Programs*
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	●				●	
OSIS	CO, IL, IA, MD, OH, PA, VA	●				●	●
PTSO of Washington	WA	●				●	●
Redwood Community Health Network	CA	●					
St. Louis Integrated Health Network	MO						
Texas Association of Community Health Centers	TX	●			●		
Vermont Rural Health Alliance	VT	●			●		

Table 3: Characteristics of Network Members

Network Name ● = Answered "Yes"	States (current operations)	Sect. 330 Funded Entities				Other HRSA-Designated Providers						Other Entities			
		Community Health Centers	Migrant Health Centers	Public Housing Primary Care	Health Care for the Homeless	School-Based Health Centers	HIV/AIDS Clinics	FQHC Look-alikes	Rural Health Clinics	Maternal and Child Health Centers	Critical Access Hospitals	Health Departments	Emergent Care Centers	Tribal Health Organizations	Free Clinics
Alliance for Rural Community Health	CA	●							●					●	
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX	●			●	●		●				●			●
Arkansas Health Center Controlled Network		●													
Association of Asian Pacific Community Health Organizations	HI, WA	●													
Blackstone Valley Community Health Care	RI	●													
Boston HealthNet	MA	●			●	●		●			●				
Central Texas Health Center Controlled Network	LA, TX	●						●							
Central Valley Collaborative	CA	●	●		●										
Colorado Community Managed Care Network	CO	●				●									
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV	●													
Community Clinic Association of Los Angeles County	CA	●		●	●	●		●							●
Community Clinic Consortium	CA	●				●									
Community Health Access Network	NH, TX	●			●										
Community Health Center Network	CA	●		●	●	●	●						●		
Community Health Centers Alliance	FL	●	●	●	●		●								
Community Health Center, Inc.	CT	●													
Community Health Integrated Partnership	MD	●	●		●		●	●	●			●			
Community HealthCare Association of the Dakotas	ND, SD	●			●	●									

Table 3: Characteristics of Network Members (Continued)

Network Name ● = Answered "Yes"	States (current operations)	Sect. 330 Funded Entities				Other HRSA-Designated Providers						Other Entities			
		Community Health Centers	Migrant Health Centers	Public Housing Primary Care	Health Care for the Homeless	School-Based Health Centers	HIV/AIDS Clinics	FOHC Look-alikes	Rural Health Clinics	Maternal and Child Health Centers	Critical Access Hospitals	Health Departments	Emergent Care Centers	Tribal Health Organizations	Free Clinics
Community Partners HealthNet	CT, NC, TX	●	●					●							
Council of Community Clinics	CA	●						●	●				●		
Finger Lakes Community Health	IL, ME, NY, TX		●												
Georgia Association for Primary Health Care	GA	●						●							
Health Alliance of Northern California	CA	●			●			●	●				●		
Health Center Network of New York	NY	●							●						
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●		●	●	●		●			●		●	
Health Choice Network of Utah		●			●										
Health Federation of Philadelphia	PA	●		●				●			●				
Heartland Community Health Network	IA, NE	●				●									
Illinois Primary Health Care Association	IA, IL	●						●							
INConcertCare	IA, NE	●	●		●		●	●							
Institute of Family Health	NY	●			●	●			●		●			●	
Maine Primary Care Association	MA, ME	●		●	●										
METCHIT	NY	●													
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	●													
Missouri Coalition for Primary Health Care	MO	●						●							
Montana CHC HIT Network	MT	●													
New Jersey KeyCare	NJ	●													
North Coast Clinics Network	CA	●			●										
Northern Minnesota Network	IL, MN, ND, WI	●	●												

Table 3: Characteristics of Network Members (Continued)

Network Name ● = Answered "Yes"	States (current operations)	Sect. 330 Funded Entities				Other HRSA-Designated Providers						Other Entities			
		Community Health Centers	Migrant Health Centers	Public Housing Primary Care	Health Care for the Homeless	School-Based Health Centers	HIV/AIDS Clinics	FOHC Look-alikes	Rural Health Clinics	Maternal and Child Health Centers	Critical Access Hospitals	Health Departments	Emergent Care Centers	Tribal Health Organizations	Free Clinics
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	●	●	●	●	●	●	●	●	●	●	●			●
OSIS	CO, IL, IA, MD, OH, PA, VA	●				●		●		●					
PTSO of Washington	WA	●			●	●	●			●					
Redwood Community Health Network	CA	●							●				●		
St. Louis Integrated Health Network	MO	●									●				
Texas Association of Community Health Centers	TX	●						●							
Vermont Rural Health Alliance	VT														

Table 4: Services Provided by Network Members

Network Name ● = Answered "Yes"	States (current operations)	Services Provided by Network Members										
		Primary Care	Mental Health	Dental Care	Case Management	School-based Health	Pharmacy	Specialty Medicine	Reference Labs	Public Health Services	Inpatient	Trauma Care
Alliance for Rural Community Health	CA	●	●	●	●		●	●				
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX	●	●	●	●	●	●	●	●	●	●	
Arkansas Health Center Controlled Network		●	●	●				●		●		
Association of Asian Pacific Community Health Organizations	HI, WA	●	●	●	●			●		●		
Blackstone Valley Community Health Care	RI	●	●	●	●	●	●	●	●			
Boston HealthNet	MA	●	●	●	●	●	●	●	●	●	●	●
Central Texas Health Center Controlled Network	LA, TX	●	●	●	●			●	●	●		
Central Valley Collaborative	CA	●	●	●	●	●	●	●	●		●	
Colorado Community Managed Care Network	CO	●	●	●	●	●	●		●			
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV	●	●	●	●	●	●	●				
Community Clinic Association of Los Angeles County	CA	●	●	●	●	●	●					
Community Clinic Consortium	CA	●	●	●	●	●				●		
Community Health Access Network	NH, TX	●	●	●	●							
Community Health Center Network	CA	●	●	●	●	●	●					
Community Health Centers Alliance	FL	●	●	●	●			●			●	
Community Health Center, Inc.	CT	●	●	●	●	●	●	●				
Community Health Integrated Partnership	MD	●	●	●	●	●	●	●	●	●		
Community HealthCare Association of the Dakotas	ND, SD	●	●	●	●	●	●			●		

Table 4: Services Provided by Network Members (Continued)

Network Name ● = Answered "Yes"	States (current operations)	Services Provided by Network Members										
		Primary Care	Mental Health	Dental Care	Case Management	School-based Health	Pharmacy	Specialty Medicine	Reference Labs	Public Health Services	Inpatient	Trauma Care
Community Partners HealthNet	CT, NC, TX	●	●	●	●	●			●			
Council of Community Clinics	CA	●	●	●	●	●	●	●				
Finger Lakes Community Health	IL, ME, NY, TX	●	●	●	●			●				
Georgia Association for Primary Health Care	GA	●	●	●	●	●	●	●	●	●		
Health Alliance of Northern California	CA	●	●	●	●		●	●	●			
Health Center Network of New York	NY	●	●	●	●	●		●				
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●	●	●	●	●	●	●
Health Choice Network of Utah		●	●	●	●		●	●	●	●		●
Health Federation of Philadelphia	PA	●	●	●	●	●	●	●		●	●	
Heartland Community Health Network	IA, NE	●	●	●	●	●	●	●	●	●		
Illinois Primary Health Care Association	IA, IL	●	●	●			●	●		●		
INConcertCare	IA, NE	●	●	●	●		●	●	●			
Institute of Family Health	NY	●	●	●	●	●		●				
Maine Primary Care Association	MA, ME	●	●	●	●	●	●	●		●		●
METCHIT	NY	●	●	●	●	●		●				
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	●	●	●	●	●	●	●	●	●		
Missouri Coalition for Primary Health Care	MO	●	●	●	●	●	●	●			●	
Montana CHC HIT Network	MT	●	●	●	●	●	●			●		
New Jersey KeyCare	NJ	●	●	●	●	●	●			●		
North Coast Clinics Network	CA	●	●	●	●	●		●				
Northern Minnesota Network	IL, MN, ND, WI	●	●	●		●						

Table 4: Services Provided by Network Members (Continued)

Network Name ● = Answered "Yes"	States (current operations)	Services Provided by Network Members										
		Primary Care	Mental Health	Dental Care	Case Management	School-based Health	Pharmacy	Specialty Medicine	Reference Labs	Public Health Services	Inpatient	Trauma Care
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	●	●	●	●	●	●	●		●	●	●
OSIS	CO, IL, IA, MD, OH, PA, VA	●	●	●	●	●	●	●		●		
PTSO of Washington	WA	●	●	●	●	●	●	●				
Redwood Community Health Network	CA	●	●	●	●	●	●	●				
St. Louis Integrated Health Network	MO	●	●	●	●	●	●	●	●	●		
Texas Association of Community Health Centers	TX	●	●	●	●	●	●			●		
Vermont Rural Health Alliance	VT											

Table 5: Membership Options for Joining Networks

Network Name ● = Answered "Yes" *Contact network for more details	States (current operations)	Options for Section 330 Grantees			Options for Other Safety Net Providers			Options for Other Providers			Non-Member Purchasing Options		
		Dues or Subscription	Fee for Service	Other*	Dues or Subscription	Fee for Service	Other*	Dues or Subscription	Fee for Service	Other*	Dues or Subscription	Fee for Service	Other*
Alliance for Rural Community Health	CA	●			●								
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX	●	●		●	●							
Arkansas Health Center Controlled Network		●											●
Association of Asian Pacific Community Health Organizations	HI, WA			●									
Blackstone Valley Community Health Care	RI	●	●	●	●	●	●	●	●	●			
Boston HealthNet	MA			●			●		●				●
Central Texas Health Center Controlled Network	LA, TX		●	●		●	●		●	●		●	●
Central Valley Collaborative	CA	●			●								
Colorado Community Managed Care Network	CO	●										●	
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV		●	●		●	●		●	●		●	●
Community Clinic Association of Los Angeles County	CA	●	●		●	●		●	●			●	
Community Clinic Consortium	CA				●			●					
Community Health Access Network	NH, TX	●	●		●	●		●	●			●	
Community Health Center Network	CA	●	●		●	●							
Community Health Centers Alliance	FL	●	●	●	●	●	●	●	●	●	●	●	●
Community Health Center, Inc.	CT												
Community Health Integrated Partnership	MD	●	●		●	●		●	●			●	
Community HealthCare Association of the Dakotas	ND, SD			●									
Community Partners HealthNet	CT, NC, TX	●	●		●	●		●	●		●	●	

Table 5: Membership Options for Joining Networks (Continued)

Network Name ● = Answered "Yes" *Contact network for more details	States (current operations)	Options for Section 330 Grantees			Options for Other Safety Net Providers			Options for Other Providers			Non-Member Purchasing Options		
		Dues or Subscription	Fee for Service	Other*	Dues or Subscription	Fee for Service	Other*	Dues or Subscription	Fee for Service	Other*	Dues or Subscription	Fee for Service	Other*
Council of Community Clinics	CA	●	●		●	●							
Finger Lakes Community Health	IL, ME, NY, TX	●			●						●		
Georgia Association for Primary Health Care	GA	●	●								●	●	
Health Alliance of Northern California	CA	●			●						●		
Health Center Network of New York	NY	●			●							●	
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●		●	●			●			●	
Health Choice Network of Utah		●				●							
Health Federation of Philadelphia	PA	●										●	●
Heartland Community Health Network	IA, NE	●	●		●	●		●	●		●	●	
Illinois Primary Health Care Association	IA, IL			●									
INConcertCare	IA, NE	●	●										
Institute of Family Health	NY												
Maine Primary Care Association	MA, ME	●	●		●	●			●			●	
METCHIT	NY			●									
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	●	●						●			●	
Missouri Coalition for Primary Health Care	MO	●	●									●	
Montana CHC HIT Network	MT	●	●								●		
New Jersey KeyCare	NJ	●											
North Coast Clinics Network	CA	●											
Northern Minnesota Network	IL, MN, ND, WI	●	●		●	●		●	●			●	
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	●	●	●	●	●	●	●	●	●	●	●	●

Table 5: Membership Options for Joining Networks (Continued)

Network Name ● = Answered "Yes" *Contact network for more details	States (current operations)	Options for Section 330 Grantees			Options for Other Safety Net Providers			Options for Other Providers			Non-Member Purchasing Options		
		Dues or Subscription	Fee for Service	Other*	Dues or Subscription	Fee for Service	Other*	Dues or Subscription	Fee for Service	Other*	Dues or Subscription	Fee for Service	Other*
OSIS	CO, IL, IA, MD, OH, PA, VA	●	●		●	●						●	
PTSO of Washington	WA	●	●		●	●		●	●		●	●	
Redwood Community Health Network	CA	●	●		●	●							●
St. Louis Integrated Health Network	MO												
Texas Association of Community Health Centers	TX			●									
Vermont Rural Health Alliance	VT												

Table 6: Support for Electronic Health Records, e-Prescribing and Clinical Decision Support

Network Name (States) ● = Network owns this function for members ○ = Network offers assistance with function	Software Procurement						Adoption and Implementation									Support for Ongoing Use																				
	Developing Specs and RFPs			Vendor Selection			Customization Configuration			Initial Training User Acceptance			Workflow Redesign			Supporting Initial Rollout			User Support			Ongoing Training			Hosting Software			Designing Enhancements			Monitoring Performance					
	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS			
Alliance for Rural Community Health (CA)				●			○			○			○			○			○			○														
Alliance of Chicago Community Health Services (AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX)																																				
Arkansas Health Center Controlled Network	●	○	○	●	○	○	○	○	○	●	○	○	●	○	○	●	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○
Association of Asian Pacific Community Health Organizations (HI, WA)																																				
Blackstone Valley Community Health Care (RI)	○	○	○	○	○	○	●	●	●	●	●	●	○	○	○	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Boston HealthNet (MA)	●	●		●	●		○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	●	●	●	○	○	○	○	○	○
Central Texas Health Center Controlled Network (LA, TX)	●	○	●	●	○	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	○	●	●	●	●	●	●	●
Central Valley Collaborative (CA)	●	●	●	●	●	●	○	○	○	○	○	○	○	○	○	●	●	●	●	●	●	○	○	○	●	●	●	●	●	●	●	●	●	●	●	●
Colorado Community Managed Care Network (CO)	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	●	○	○	●	○	○	●	○	○	●	○	○	●	○	○	○	○	○

Table 6: Support for Electronic Health Records, e-Prescribing and Clinical Decision Support (Continued)

Network Name (States) ● = Network owns this function for members ○ = Network offers assistance with function	Software Procurement						Adoption and Implementation												Support for Ongoing Use																	
	Developing Specs and RFPs			Vendor Selection			Customization Configuration			Initial Training User Acceptance			Workflow Redesign			Supporting Initial Rollout			User Support			Ongoing Training			Hosting Software			Designing Enhancements			Monitoring Performance					
	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS			
Community Care Network of Virginia(CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV)	●			●			●			●			●			●			●			●			●			●			●			●		
Community Clinic Association of Los Angeles County (CA)																																				
Community Clinic Consortium (CA)																																				
Community Health Access Network (NH, TX)	●	●	●	○	○	○	●	●	○	●	●	○	○	○	○	●	●	○	●	●	○	○	○	○	○	○	○	●	●	●	●	●	○	●	●	●
Community Health Center Network (CA)				●			○			○			○			○			○			○			○			○			○			○		
Community Health Centers Alliance (FL)	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Community Health Center, Inc., (CT)	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Community Health Integrated Partnership (MD)	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Community HealthCare Association of the Dakotas (ND, SD)	○			○																																

Table 6: Support for Electronic Health Records, e-Prescribing and Clinical Decision Support (Continued)

Network Name (States) ● = Network owns this function for members ○ = Network offers assistance with function	Software Procurement						Adoption and Implementation												Support for Ongoing Use																				
	Developing Specs and RFPs			Vendor Selection			Customization Configuration			Initial Training User Acceptance			Workflow Redesign			Supporting Initial Rollout			User Support			Ongoing Training			Hosting Software			Designing Enhancements			Monitoring Performance								
	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS			
Community Partners HealthNet (CT, NC, TX)	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Council of Community Clinics (CA)	○			○			○	○		○	○		○	○		○	○		○	○		○	○		○	○		●	●										
Finger Lakes Community Health (IL, ME, NY, TX)																																							
Georgia Association for Primary Health Care (GA)	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	●	●	○	○	○	○	●	●	●	●	●	●	○	○	○	○	○	○	●	●	●	●	●	●
Health Alliance of Northern California (CA)																																							
Health Center Network of New York (NY)	○			○			●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Health Choice Network (FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV)	●	●	●	●	●	●	●	●	●	●	●	●	●	●	○	●	●	○	●	●	●	●	●	●	○	●	●	●	●	●	○	○	○	●	●	●	●	●	○
Health Choice Network of Utah	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Health Federation of Philadelphia (PA)																																							
Heartland Community Health Network (IA, NE)	●	●	●	●	●	●	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	●	●	●	○	○	○	●	●	●	●	●	●	●	●	●	●	●	●

Table 6: Support for Electronic Health Records, e-Prescribing and Clinical Decision Support (Continued)

Network Name (States) ● = Network owns this function for members ○ = Network offers assistance with function	Software Procurement						Adoption and Implementation												Support for Ongoing Use																				
	Developing Specs and RFPs			Vendor Selection			Customization Configuration			Initial Training User Acceptance			Workflow Redesign			Supporting Initial Rollout			User Support			Ongoing Training			Hosting Software			Designing Enhancements			Monitoring Performance								
	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS			
Illinois Primary Health Care Association (IA, IL)							●	●		●	●		○	○		●	●		●	●		○	○		●	●		○	○		○	○		●	●		○	○	
INConcertCare (IA, NE)	●	●	●	●	●	●	●	●	●	●	●	●	○	○	○	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Institute of Family Health (NY)																																							
Maine Primary Care Association (MA, ME)	○			○			○			○			○			○			○			○			○			○			○			○			○		
METCHIT (NY)	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○
Michigan Primary Care Association (AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI)	○	○	●	●	○	○	○	○	○	○	○	○	○	○	○	●	○	○	●	○	○	○	○	○	○	○	○	●	●	●	○	○	○	○	○	○	●	●	●
Missouri Coalition for Primary Health Care (MO)																																							
Montana CHC HIT Network (MT)	●			●			●			●			○			●			●			○			●			○			○			●					
New Jersey KeyCare (NJ)	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	○	○	○	○	○	○	○	○	○	○	○	○
North Coast Clinics Network (CA)	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○
Northern Minnesota Network (IL, MN, ND, WI)	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	○	○	○	○	○	○	●	●	●	●	●	●

Table 6: Support for Electronic Health Records, e-Prescribing and Clinical Decision Support (Continued)

Network Name (States) ● = Network owns this function for members ○ = Network offers assistance with function	Software Procurement						Adoption and Implementation												Support for Ongoing Use																				
	Developing Specs and RFPs			Vendor Selection			Customization Configuration			Initial Training User Acceptance			Workflow Redesign			Supporting Initial Rollout			User Support			Ongoing Training			Hosting Software			Designing Enhancements			Monitoring Performance								
	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS	EHRs	eRx	CDS			
OCHIN (AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI)	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
OSIS (CO, IL, IA, MD, OH, PA, VA)	●	●		●	●		●	●		●	●		○	○		●	●		●	●		●	●		●	●		●	●		●	●		●	●		●	●	
PTSO of Washington (WA)	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Redwood Community Health Network (CA)	●	○	○	●	○	○	●	○	○	●	○	○	●	○	○	●	○	○	●	○	○	●	○	○	●	○	○	●	○	○	●	○	○	●	○	○	●	○	○
St. Louis Integrated Health Network (MO)																																							
Texas Association of Community Health Centers (TX)																																							
Vermont Rural Health Alliance (VT)																																							

Table 7: Support for Practice Management Systems

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
Alliance for Rural Community Health	CA											
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX											
Arkansas Health Center Controlled Network		○	○	○	○	○	○	○	○	○	○	○
Association of Asian Pacific Community Health Organizations	HI, WA											
Blackstone Valley Community Health Care	RI	○	○	●	●	○	●	●	●	●	●	●
Boston HealthNet	MA	●	●	○	○	○	○	○	○	●	○	○
Central Texas Health Center Controlled Network	LA, TX	●	●	●	●	●	●	●	●	●	●	●
Central Valley Collaborative	CA	●	●	○	○	○	●	●	○	●	●	●
Colorado Community Managed Care Network	CO							●	●	●	●	●
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV	●	●	●	●	●	●	●	●	●	●	●
Community Clinic Association of Los Angeles County	CA											
Community Clinic Consortium	CA											
Community Health Access Network	NH, TX	●	●	●	●	●	●	●	○	●	●	○
Community Health Center Network	CA	○	○	○	○	○	○	○	○		○	○
Community Health Centers Alliance	FL	●	●	●	●	●	●	●	●	●	●	●
Community Health Center, Inc.	CT	●	●	●	●	●	●	●	●	●	●	●
Community Health Integrated Partnership	MD	●	●	●	●	●	●	●	●	●	●	●
Community HealthCare Association of the Dakotas	ND, SD	○	○									

Table 7: Support for Practice Management Systems (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
Community Partners HealthNet	CT, NC, TX	●	●	●	●	●	●	●	●	●	●	●
Council of Community Clinics	CA	○	○	○	○	○	○	○	○	●		
Finger Lakes Community Health	IL, ME, NY, TX											
Georgia Association for Primary Health Care	GA	○	○	○	○	○	●	○	●	●	○	●
Health Alliance of Northern California	CA											
Health Center Network of New York	NY	○	○	●	●	●	●	●	●	●	●	●
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●	●	●	●	●	●	●
Health Choice Network of Utah		●	●	●	●	●	●	●	●	●	●	●
Health Federation of Philadelphia	PA											
Heartland Community Health Network	IA, NE	●	●	○	○	○	○	●	○	●	●	●
Illinois Primary Health Care Association	IA, IL				●	○	●	●	○	●	○	●
INConcertCare	IA, NE	●	●	●	●	○	●	●	●	●	●	●
Institute of Family Health	NY											
Maine Primary Care Association	MA, ME											
METCHIT	NY	○	○	○	○	○	○	○	○		○	○
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	○	○	○	○	○	○			●		●
Missouri Coalition for Primary Health Care	MO											
Montana CHC HIT Network	MT											
New Jersey KeyCare	NJ	●	●	●	●	●	●	●	●		○	○
North Coast Clinics Network	CA	○	○	○	○	○	○	○	○	○	○	○
Northern Minnesota Network	IL, MN, ND, WI	●	●	●	●	●	●	●	●	●	○	●

Table 7: Support for Practice Management Systems (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	●	●	●	●	●	●	●	●	●	●	●
OSIS	CO, IL, IA, MD, OH, PA, VA	●	●	●	●	●	●	●	●	●	●	●
PTSO of Washington	WA	●	●	●	●	●	●	●	●	●	●	●
Redwood Community Health Network	CA	●	●	●	●	●	●	●	●	●	●	●
St. Louis Integrated Health Network	MO											
Texas Association of Community Health Centers	TX											
Vermont Rural Health Alliance	VT											

Table 8: Support for Registries or Data Warehouses

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
Alliance for Rural Community Health	CA		○	○	○	○	○	○	○			
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX											
Arkansas Health Center Controlled Network		●	●	●	●	●	●	●	●	●	●	●
Association of Asian Pacific Community Health Organizations	HI, WA	●	●	●	●	●	●	●	●	●	●	●
Blackstone Valley Community Health Care	RI	○	○	●	●	○	●	●	●	●	●	●
Boston HealthNet	MA	●	●	○	○	○	○	○	○	●	○	○
Central Texas Health Center Controlled Network	LA, TX	●	●	●	●	○	●	●	○	●	●	●
Central Valley Collaborative	CA											
Colorado Community Managed Care Network	CO	●	●	●	●	●	●	●	●	●	●	●
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV											
Community Clinic Association of Los Angeles County	CA											
Community Clinic Consortium	CA											
Community Health Access Network	NH, TX	●	●	●	●	○	●	●	○	●	●	●
Community Health Center Network	CA	○	○	○	○	○	○	○	○			○
Community Health Centers Alliance	FL	●	●	●	●	○	●	○	○	○	○	○
Community Health Center, Inc.	CT	●	●	●	●	●	●	●	●	●	●	●
Community Health Integrated Partnership	MD	●	●	●	●	●	●	●	●	●	●	
Community HealthCare Association of the Dakotas	ND, SD											

Table 8: Support for Disease Registries or Data Warehouses (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
Community Partners HealthNet	CT, NC, TX	●	●	●	●	●	●	●	●	●	●	●
Council of Community Clinics	CA			○	○		○	○	○			
Finger Lakes Community Health	IL, ME, NY, TX											
Georgia Association for Primary Health Care	GA	●	●	●	●	●	●	●	●	●	●	●
Health Alliance of Northern California	CA											
Health Center Network of New York	NY	●	●	●	●	●	●	●	●	●	●	●
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●	●	●	●	●	●	●
Health Choice Network of Utah		●	●	●	●	●	●	●	●	●	●	●
Health Federation of Philadelphia	PA	●	●	●	●	○	○	●	●			○
Heartland Community Health Network	IA, NE	●	●	○	○	○	○	●	○	●	●	●
Illinois Primary Health Care Association	IA, IL											
INConcertCare	IA, NE	●	●	●	●	●	●	●	●	●	●	●
Institute of Family Health	NY											
Maine Primary Care Association	MA, ME	●	●	●	●	●	●	●	●	●	●	●
METCHIT	NY	○	○	○	○	○	○	○	○		○	○
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	○	●	●	●	○	●	●	●	●	●	●
Missouri Coalition for Primary Health Care	MO	●	●	●	●	●	●	●	●	●	●	●
Montana CHC HIT Network	MT											
New Jersey KeyCare	NJ	●	●	●	●	●	●	●	●		○	○
North Coast Clinics Network	CA	○	○	○	○	○	○	○	○	○	○	○
Northern Minnesota Network	IL, MN, ND, WI	●	●	●	●	●	●	●		●	○	●

Table 8: Support for Disease Registries or Data Warehouses (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	●	●	●	●	●	●	●	●	●	●	●
OSIS	CO, IL, IA, MD, OH, PA, VA	○	○	○	○	○	○	○	○	○	○	○
PTSO of Washington	WA	●	●	●	●	●	●	●	●	●	●	●
Redwood Community Health Network	CA	●	●	●	●	●	●	●	●	●	●	●
St. Louis Integrated Health Network	MO											
Texas Association of Community Health Centers	TX	●		●	●		●	●	●	●	●	●
Vermont Rural Health Alliance	VT			●	●	●	●	●	●		●	●

Table 9: Support for Electronic Behavioral Health Systems

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
Alliance for Rural Community Health	CA											
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX											
Arkansas Health Center Controlled Network		○	○	○	○	○	○	○	○	○	○	○
Association of Asian Pacific Community Health Organizations	HI, WA											
Blackstone Valley Community Health Care	RI	○	○	●	●	○	●	●	●	●	●	●
Boston HealthNet	MA			○	○	○	○	○	○	●	○	○
Central Texas Health Center Controlled Network	LA, TX	●	●	●	●	●	●	●	●	●	●	●
Central Valley Collaborative	CA	●	●	○	○	○	●	●	○	●	●	●
Colorado Community Managed Care Network	CO	○	○	○	○	○	○	○	○	○	○	○
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV											
Community Clinic Association of Los Angeles County	CA											
Community Clinic Consortium	CA											
Community Health Access Network	NH, TX	●	●	●	●	○	●	●	○	●	●	●
Community Health Center Network	CA											
Community Health Centers Alliance	FL	●	●	●	●	●	●	●	●	●	●	●
Community Health Center, Inc.	CT	●	●	●	●	●	●	●	●	●	●	●
Community Health Integrated Partnership	MD	●	●	●	●	●	●	●	●	●	●	●
Community HealthCare Association of the Dakotas	ND, SD											

Table 9: Support for Electronic Behavioral Health Systems (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
Community Partners HealthNet	CT, NC, TX											
Council of Community Clinics	CA											
Finger Lakes Community Health	IL, ME, NY, TX											
Georgia Association for Primary Health Care	GA	○	○	○	○	○	●	○	●	●	○	●
Health Alliance of Northern California	CA											
Health Center Network of New York	NY											
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●	●	●	●	●	●	●
Health Choice Network of Utah		○	○	○	○	○	○	○	○	○	○	○
Health Federation of Philadelphia	PA											
Heartland Community Health Network	IA, NE	●	●	○	○	○	○	●	○	●	●	●
Illinois Primary Health Care Association	IA, IL				●	○	●	●	○	●	○	●
INConcertCare	IA, NE	●	●	●	●	○	●	●	●	●	●	●
Institute of Family Health	NY											
Maine Primary Care Association	MA, ME											
METCHIT	NY	○	○	○	○	○	○	○	○		○	○
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	○	○	○	○	○	○	○	○	●	○	●
Missouri Coalition for Primary Health Care	MO											
Montana CHC HIT Network	MT											
New Jersey KeyCare	NJ	●	●	●	●	●	●	●	●		○	○
North Coast Clinics Network	CA											
Northern Minnesota Network	IL, MN, ND, WI											

Table 9: Support for Electronic Behavioral Health Systems (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	●	●	●	●	●	●	●	●	●	●	●
OSIS	CO, IL, IA, MD, OH, PA, VA	●	●	●	●	○	●	●	●	●	●	●
PTSO of Washington	WA	○	●	●	●	○	●	●	○	●	●	●
Redwood Community Health Network	CA	●	●	●	●	●	●	●	●	●	●	●
St. Louis Integrated Health Network	MO											
Texas Association of Community Health Centers	TX											
Vermont Rural Health Alliance	VT											

Table 10: Support for Electronic Oral Health Records

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
Alliance for Rural Community Health	CA		●	○	○	○	○	○	○			
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX											
Arkansas Health Center Controlled Network		○	○	○	○	○	○	○	○	○	○	○
Association of Asian Pacific Community Health Organizations	HI, WA											
Blackstone Valley Community Health Care	RI	○	○	●	●	○	●	●	●	●	●	●
Boston HealthNet	MA											
Central Texas Health Center Controlled Network	LA, TX	●	●	○	○	○	○	○		●	○	●
Central Valley Collaborative	CA											
Colorado Community Managed Care Network	CO	○	○	○	○	○	○	○	○	○	○	○
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV											
Community Clinic Association of Los Angeles County	CA											
Community Clinic Consortium	CA											
Community Health Access Network	NH, TX	●	●	●	●	○	●	●	○	●	●	○
Community Health Center Network	CA											
Community Health Centers Alliance	FL	●	●	●	●	●	●	●	●	●	●	●
Community Health Center, Inc.	CT											
Community Health Integrated Partnership	MD											
Community HealthCare Association of the Dakotas	ND, SD											

Table 10: Support for Electronic Oral Health Records (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
Community Partners HealthNet	CT, NC, TX	●	●	●	●	●	●	●	●	●	●	●
Council of Community Clinics	CA											
Finger Lakes Community Health	IL, ME, NY, TX											
Georgia Association for Primary Health Care	GA	○	○	○	○	○	●	○	●	●	○	●
Health Alliance of Northern California	CA											
Health Center Network of New York	NY	○	○	○	○	○	○	○	○	●	○	○
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●	●	●	●	●	●	●
Health Choice Network of Utah		○	○	○	○	○	○	○	○	○	○	○
Health Federation of Philadelphia	PA											
Heartland Community Health Network	IA, NE	○	○	○	○	○	○	○	○	○	○	○
INConcertCare	IA, NE	●	●	○	●	○	●	●	●	●	○	●
Illinois Primary Health Care Association	IA, IL									●	○	●
Institute of Family Health	NY											
Maine Primary Care Association	MA, ME	○	○	○	○	○	○	○	○	○	○	○
METCHIT	NY	○	○	○	○	○	○	○	○		○	○
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	○	○	○	○	○	○	○	○	●	○	●
Missouri Coalition for Primary Health Care	MO											
Montana CHC HIT Network	MT											
New Jersey KeyCare	NJ											
North Coast Clinics Network	CA	○	○	○	○	○	○	○	○	○	○	○
Northern Minnesota Network	IL, MN, ND, WI	●	●	●	●	●	●	●	●	●	○	●

Table 10: Support for Electronic Oral Health Records (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	○	○	○	○	○	○	○	○	○	○	○
OSIS	CO, IL, IA, MD, OH, PA, VA	●	●	●	●	●	●	●	●	●	●	●
PTSO of Washington	WA	●	●	●	●	●	●	●	●	●	●	●
Redwood Community Health Network	CA											
St. Louis Integrated Health Network	MO											
Texas Association of Community Health Centers	TX											
Vermont Rural Health Alliance	VT											

Table 11: Support for Pharmacy Management Systems

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
Alliance for Rural Community Health	CA											
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX											
Arkansas Health Center Controlled Network		○	○	○	○	○	○	○	○	○	○	○
Association of Asian Pacific Community Health Organizations	HI, WA											
Blackstone Valley Community Health Care	RI											
Boston HealthNet	MA											
Central Texas Health Center Controlled Network	LA, TX	○	○	○	○	○	○	○		●	○	●
Central Valley Collaborative	CA											
Colorado Community Managed Care Network	CO	○	○	○	○	○	○	○	○	○	○	○
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV											
Community Clinic Association of Los Angeles County	CA											
Community Clinic Consortium	CA											
Community Health Access Network	NH, TX											
Community Health Center Network	CA											
Community Health Centers Alliance	FL							○				
Community Health Center, Inc.	CT											
Community Health Integrated Partnership	MD											
Community HealthCare Association of the Dakotas	ND, SD											

Table 11: Support for Pharmacy Management Systems (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
Community Partners HealthNet	CT, NC, TX											
Council of Community Clinics	CA			○	○	○	○	○	○	●		
Finger Lakes Community Health	IL, ME, NY, TX											
Georgia Association for Primary Health Care	GA	○	○	○	○	○	●	○	●	●	●	●
Health Alliance of Northern California	CA											
Health Center Network of New York	NY											
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●	●	●	●	●	●	●
Health Choice Network of Utah		●	●	●	●	●	●	●	●	●	●	●
Health Federation of Philadelphia	PA											
Heartland Community Health Network	IA, NE											
Illinois Primary Health Care Association	IA, IL											
INConcertCare	IA, NE	○	○	○	○	○	○	○	○	○	○	○
Institute of Family Health	NY											
Maine Primary Care Association	MA, ME											
METCHIT	NY											
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI											
Missouri Coalition for Primary Health Care	MO											
Montana CHC HIT Network	MT											
New Jersey KeyCare	NJ											
North Coast Clinics Network	CA											
Northern Minnesota Network	IL, MN, ND, WI											

Table 11: Support for Pharmacy Management Systems (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	●	●	●	●	●	●	●	●	●	●	●
OSIS	CO, IL, IA, MD, OH, PA, VA	○	○	○	○	○	○	○	○	●	○	
PTSO of Washington	WA	○	●	●	○	○	●	●	○	●	○	●
Redwood Community Health Network	CA											
St. Louis Integrated Health Network	MO											
Texas Association of Community Health Centers	TX											
Vermont Rural Health Alliance	VT											

Table 12: Support for Clinical Laboratory Systems

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
Alliance for Rural Community Health	CA											
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX											
Arkansas Health Center Controlled Network		○	○	○	○	○	○	○	○	○	○	○
Association of Asian Pacific Community Health Organizations	HI, WA											
Blackstone Valley Community Health Care	RI											
Boston HealthNet	MA	○	○	○	○	○	●	○	○	●	○	○
Central Texas Health Center Controlled Network	LA, TX	○	●	●	●	●	●	●	○	○	○	●
Central Valley Collaborative	CA											
Colorado Community Managed Care Network	CO	○	○	○	○	○	○	○	○	○	○	○
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV											
Community Clinic Association of Los Angeles County	CA											
Community Clinic Consortium	CA											
Community Health Access Network	NH, TX											
Community Health Center Network	CA											
Community Health Centers Alliance	FL											
Community Health Center, Inc.	CT											
Community Health Integrated Partnership	MD											
Community HealthCare Association of the Dakotas	ND, SD											

Table 12: Support for Clinical Laboratory Systems (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
Community Partners HealthNet	CT, NC, TX	●	●	●	●	●	●	●	●	●	●	●
Council of Community Clinics	CA											
Finger Lakes Community Health	IL, ME, NY, TX											
Georgia Association for Primary Health Care	GA	○	○	○	○	○	○	○	○	●	○	●
Health Alliance of Northern California	CA											
Health Center Network of New York	NY											
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●	●	●	●	●	●	●
Health Choice Network of Utah		○	○	○	○	○	○	○	○	○	○	○
Health Federation of Philadelphia	PA											
Heartland Community Health Network	IA, NE	●	●	○	○	○	○	●	○	●	●	●
INConcertCare	IA, NE	○	○	○	○	○	○	○	○	○	○	○
Maine Primary Care Association	MA, ME											
Illinois Primary Health Care Association	IA, IL											
Institute of Family Health	NY											
METCHIT	NY	○	○					○				
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI											
Missouri Coalition for Primary Health Care	MO											
Montana CHC HIT Network	MT											
New Jersey KeyCare	NJ	●	●	●	●	●	●	●	●		○	○
North Coast Clinics Network	CA	○	○	○	○	○	○	○	○	○	○	○
Northern Minnesota Network	IL, MN, ND, WI	○	●	○	●	●	●	●	●	●	○	●

Table 12: Support for Clinical Laboratory Systems (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI											
OSIS	CO, IL, IA, MD, OH, PA, VA	○	○	○	○	○	○	○	○	○	○	○
PTSO of Washington	WA	○	●	○	○	○	●	○	○		○	○
Redwood Community Health Network	CA											
St. Louis Integrated Health Network	MO											
Texas Association of Community Health Centers	TX											
Vermont Rural Health Alliance	VT											

Table 13: Support for Personal Health Records

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
Alliance for Rural Community Health	CA											
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX											
Arkansas Health Center Controlled Network		○	○	○	○	○	○	○	○	○	○	○
Association of Asian Pacific Community Health Organizations	HI, WA											
Blackstone Valley Community Health Care	RI	○	○	●	●	○	●	●	●	●	●	●
Boston HealthNet	MA											
Central Texas Health Center Controlled Network	LA, TX	●	●	●	●	●	●	●	●	●	●	●
Central Valley Collaborative	CA											
Colorado Community Managed Care Network	CO	○	○	○	○	○	○	○	○	○	○	○
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV											
Community Clinic Association of Los Angeles County	CA											
Community Clinic Consortium	CA											
Community Health Access Network	NH, TX											
Community Health Center Network	CA											
Community Health Centers Alliance	FL	●	●									
Community Health Center, Inc.	CT	●	●	●	●	●	●	●	●	●	●	●
Community Health Integrated Partnership	MD											
Community HealthCare Association of the Dakotas	ND, SD											

Table 13: Support for Personal Health Records (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
Community Partners HealthNet	CT, NC, TX	●	●	●	●	●	●	●	●	●	●	●
Council of Community Clinics	CA											
Finger Lakes Community Health	IL, ME, NY, TX											
Georgia Association for Primary Health Care	GA											
Health Alliance of Northern California	CA											
Health Center Network of New York	NY	○	○	●	●	●	●	●	●		●	●
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●	●	●	●	●	●	●
Health Choice Network of Utah		○	○	○	○	○	○	○	○	○	○	○
Health Federation of Philadelphia	PA											
Heartland Community Health Network	IA, NE											
Illinois Primary Health Care Association	IA, IL				●	○	●	●	○	●	○	●
INConcertCare	IA, NE	●	●	●	●	○	●	○	●	●	●	○
Institute of Family Health	NY											
Maine Primary Care Association	MA, ME											
METCHIT	NY											
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI											
Missouri Coalition for Primary Health Care	MO											
Montana CHC HIT Network	MT											
New Jersey KeyCare	NJ	●	●	●	●	●	●	●	●		○	○
North Coast Clinics Network	CA	○	○	○	○	○	○					
Northern Minnesota Network	IL, MN, ND, WI											

Table 13: Support for Personal Health Records (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
OCHIN		●	●	●	●	●	●	●	●	●	●	●
OSIS	CO, IL, IA, MD, OH, PA, VA											
PTSO of Washington	WA	●	●	●	●	●	●	○	○	●	●	●
Redwood Community Health Network	CA											
St. Louis Integrated Health Network	MO											
Texas Association of Community Health Centers	TX			○							○	
Vermont Rural Health Alliance	VT											

Table 14: Support for Electronic Mobile Health Applications

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
Alliance for Rural Community Health	CA											
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX											
Arkansas Health Center Controlled Network		○	○	○	○	○	○	○	○	○	○	○
Association of Asian Pacific Community Health Organizations	HI, WA											
Blackstone Valley Community Health Care	RI											
Boston HealthNet	MA											
Central Texas Health Center Controlled Network	LA, TX	●	●	●	●	●	●	●	●	●	●	●
Central Valley Collaborative	CA											
Colorado Community Managed Care Network	CO	○	○	○	○	○	○	○	○	○	○	○
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV											
Community Clinic Association of Los Angeles County	CA											
Community Clinic Consortium	CA											
Community Health Access Network	NH, TX											
Community Health Center Network	CA											
Community Health Centers Alliance	FL	●	●									
Community Health Center, Inc.	CT											
Community Health Integrated Partnership	MD											
Community HealthCare Association of the Dakotas	ND, SD											

Table 14: Support for Electronic Mobile Health Applications (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
Community Partners HealthNet	CT, NC, TX											
Council of Community Clinics	CA											
Finger Lakes Community Health	IL, ME, NY, TX											
Georgia Association for Primary Health Care	GA											
Health Alliance of Northern California	CA											
Health Center Network of New York	NY											
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	○	○									
Health Choice Network of Utah		○	○	○	○	○	○	●	●	●	●	○
Health Federation of Philadelphia	PA											
Heartland Community Health Network	IA, NE											
Illinois Primary Health Care Association	IA, IL											
INConcertCare	IA, NE											
Institute of Family Health	NY											
Maine Primary Care Association	MA, ME											
METCHIT	NY											
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI											
Missouri Coalition for Primary Health Care	MO											
Montana CHC HIT Network	MT											
New Jersey KeyCare	NJ											
North Coast Clinics Network	CA											
Northern Minnesota Network	IL, MN, ND, WI	●	●	●	●	●	●	●	●	●	○	●
OCHIN		●	●	●	●	●	●	●	●	●	●	●

Table 14: Support for Electronic Mobile Health Applications (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement		Adoption and Implementation				Support for Ongoing Use				
		Developing Specs and RFPs	Vendor Selection	Customization /Configuration	Initial Training User Acceptance	Workflow Redesign	Supporting Initial Rollout	User Support	Ongoing Training	Hosting Software	Designing Enhancements	Monitoring Performance
OSIS	CO, IL, IA, MD, OH, PA, VA	○	○	○	○	○	○	○	○	○	○	○
PTSO of Washington	WA	○	●	●	●	○	●	●	○	●	●	●
Redwood Community Health Network	CA											
St. Louis Integrated Health Network	MO											
Texas Association of Community Health Centers	TX											
Vermont Rural Health Alliance	VT											

Table 15: Support for Interfaces

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement	Adoption and Implementation			Ongoing Support		
		May include developing RFPs and Vendor Selection	May include customization and Configuration, Initial Training and User Acceptance, Workflow Redesign, and Initial Rollout			May include User Support, Ongoing Training, Software Hosting, Monitoring Performance, and Designing Enhancements		
		Interface to External Labs	Interface to External Labs	Interface between In-house Systems	Interface to State Immunization Registry	Interface to External Labs	Interface between In-house systems	Interface to State Immunization Registry
Alliance for Rural Community Health	CA							
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX							
Arkansas Health Center Controlled Network		○	○	○	○	○	○	○
Association of Asian Pacific Community Health Organizations	HI, WA							
Blackstone Valley Community Health Care	RI	○	●	●	●	●	●	●
Boston HealthNet	MA		○	○	○	●	○	●
Central Texas Health Center Controlled Network	LA, TX	○	○	●	○	●	●	
Central Valley Collaborative	CA	●	●	●		●	●	
Colorado Community Managed Care Network	CO	○	○	○	○	○	○	○
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV				●			●
Community Clinic Association of Los Angeles County	CA							
Community Clinic Consortium	CA							
Community Health Access Network	NH, TX	●	●	●	●	●	●	●
Community Health Center Network	CA							
Community Health Centers Alliance	FL	●	●	●	●	●	●	●
Community Health Center, Inc.	CT	●	●			●		
Community Health Integrated Partnership	MD	●	●	●	●	●	●	●
Community HealthCare Association of the Dakotas	ND, SD							

Table 15: Support for Interfaces (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement	Adoption and Implementation			Ongoing Support		
		May include developing RFPs and Vendor Selection	May include customization and Configuration, Initial Training and User Acceptance, Workflow Redesign, and Initial Rollout			May include User Support, Ongoing Training, Software Hosting, Monitoring Performance, and Designing Enhancements		
		Interface to External Labs	Interface to External Labs	Interface between In-house Systems	Interface to State Immunization Registry	Interface to External Labs	Interface between In-house systems	Interface to State Immunization Registry
Community Partners HealthNet	CT, NC, TX	●	●			●		
Council of Community Clinics	CA			○	○			
Finger Lakes Community Health	IL, ME, NY, TX							
Georgia Association for Primary Health Care	GA	○	○			●		
Health Alliance of Northern California	CA							
Health Center Network of New York	NY	○	○	○	○	○	○	○
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●		●
Health Choice Network of Utah		●	●	○	○	●	○	○
Health Federation of Philadelphia	PA							
Heartland Community Health Network	IA, NE	●	○			●		
Illinois Primary Health Care Association	IA, IL		●	●		●	●	
INConcertCare	IA, NE	●	●	●	●	●	●	●
Institute of Family Health	NY							
Maine Primary Care Association	MA, ME				●			●
METCHIT	NY	○	○	○	○	○		
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI							
Missouri Coalition for Primary Health Care	MO							
Montana CHC HIT Network	MT							
New Jersey KeyCare	NJ			●	●		○	●
North Coast Clinics Network	CA							
Northern Minnesota Network	IL, MN, ND, WI	●	●			●		

Table 15: Support for Interfaces (Continued)

Network Name ● = Network owns this function for members ○ = Network offers assistance with function	States (current operations)	Software Procurement	Adoption and Implementation			Ongoing Support		
		May include developing RFPs and Vendor Selection	May include customization and Configuration, Initial Training and User Acceptance, Workflow Redesign, and Initial Rollout			May include User Support, Ongoing Training, Software Hosting, Monitoring Performance, and Designing Enhancements		
		Interface to External Labs	Interface to External Labs	Interface between In-house Systems	Interface to State Immunization Registry	Interface to External Labs	Interface between In-house systems	Interface to State Immunization Registry
OCHIN		●	●	●	●	●	●	●
OSIS	CO, IL, IA, MD, OH, PA, VA	●	●		○	●		○
PTSO of Washington	WA	●	●	●	●	●	●	●
Redwood Community Health Network	CA	●	●	○		●	○	
St. Louis Integrated Health Network	MO							
Texas Association of Community Health Centers	TX							
Vermont Rural Health Alliance	VT							

Table 16: Vendors Supported

Network Name	States (current operations)	Electronic Health Records	Electronic Oral Health Records	Registries and Data Warehouses	Practice Management Systems	Laboratory Information Systems	Pharmacy Information Systems
Alliance for Rural Community Health	CA	eClinicalWorks; NextGen	Integrated with EHR	i2i Systems			
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX	Supported - Supported - No Vendors Listed	Supported - No Vendors Listed	Supported - No Vendors Listed	Supported - No Vendors Listed	Supported - No Vendors Listed	
Arkansas Health Center Controlled Network		eClinicalWorks; SuccessEHS	Integrated with EHR	Integrated with EHR	Integrated with EHR	Integrated with EHR	
Association of Asian Pacific Community Health Organizations	HI, WA			Integrated with EHR			
Blackstone Valley Community Health Care	RI	NextGen	Integrated with EHR	Integrated with EHR	Integrated with EHR		
Boston HealthNet	MA	GE CPS; GE Centricity		Supported - No Vendors Listed	GE Centricity	Labdaq	Supported - No Vendors Listed
Central Texas Health Center Controlled Network	LA, TX	eClinicalWorks; NextGen	EagleSoft	Integrated with EHR	Integrated with EHR	CPL; Quest; LabCorp	QS1
Central Valley Collaborative	CA	NextGen	NextGen	i2i Systems	Integrated with EHR		
Colorado Community Managed Care Network	CO	NextGen	Integrated with EHR	Integrated with EHR	Integrated with EHR	Integrated with EHR	
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV	eClinicalWorks; EHS; NextGen	Dentrix; EagleSoft	BridgelIT; eClinicalWorks; EHS; NextGen	eClinicalWorks; EHS; NextGen		
Community Clinic Association of Los Angeles County	CA						
Community Clinic Consortium	CA						
Community Health Access Network	NH, TX	GE Centricity	Integrated with EHR	Integrated with EHR	GE Centricity	Integrated with EHR	

Table 16: Vendors Supported (Continued)

Network Name	States (current operations)	Electronic Health Records	Electronic Oral Health Records	Registries and Data Warehouses	Practice Management Systems	Laboratory Information Systems	Pharmacy Information Systems
Community Health Center, Inc.	CT	eClinicalWorks	eClinicalWorks	Integrated with HER	GE Centricity		
Community Health Center Network	CA	NextGen		Integrated with EHR	Integrated with EHR	Integrated with EHR	
Community Health Centers Alliance	FL	GE Centricity	Dentrix		Medical Manager; multiple vendors	Integrated with EHR	Rx30
Community Health Integrated Partnership	MD	GE Centricity	Integrated with EHR	PECS	Integrated with EHR	Integrated with EHR	
Community HealthCare Association of the Dakotas	ND, SD	SuccessEHS			Integrated with EHR		
Community Partners HealthNet	CT, NC, TX	MicroMD	Dentrix	Supported - No Vendors Listed	MicroMD	Supported - No Vendors Listed	
Council of Community Clinics	CA	Allscripts; eClinicalWorks; NextGen		i2iTracks; CDEMS; CVDEMS; PECS	Allscripts; eClinicalWorks; NextGen		CarePoint GuardianRx
Finger Lakes Community Health	IL, ME, NY, TX			Supported - No Vendors Listed			
Georgia Association for Primary Health Care	GA	eClinicalWorks, NextGen, GE Centricity, EHS	Multiple Vendors	Supported - No Vendors Listed	Multiple Vendors	Multiple Vendors	Multiple Vendors
Health Alliance for Northern California	CA						
Health Center Network of New York	NY	eClinicalWorks	Open Dental; eClinicalWorks	eClinicalWorks; BridgetIT Solutions	eClinicalWorks		
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	Vitera Intergy	Dentrix	Integrated with EHR	Integrated with EHR		HPS; McKesson; QS1; RX30
Health Choice Network of Utah		Vitera Intergy		Integrated with EHR	Integrated with EHR		Foundation Systems v. 5
Health Federation of Philadelphia	PA			ChallengerSoft			

Table 16: Vendors Supported (Continued)

Network Name	States (current operations)	Electronic Health Records	Electronic Oral Health Records	Registries and Data Warehouses	Practice Management Systems	Laboratory Information Systems	Pharmacy Information Systems
Heartland Community Health Network	IA, NE	NextGen	Dentrix	NextGen	NextGen	Integrated with EHR	QS1, Not Integrated
Illinois Primary Health Care Association	IA, IL	NextGen	QSI, Interfaced with NextGen		NextGen EPM		
INConcertCare	IA, NE	GE Centricity	Dentrix	i2iTracks Registry	GE Centricity, HealthPro XL and Intergy		
Institute of Family Health	NY	Epic - EpicCare	Dentrix	Supported - No Vendors Listed	Epic - Prelude, Cadence, Resolute		
Maine Primary Care Association	MA, ME			Integrated with EHR			
METCHIT	NY	GE Centricity	Dentrix	GE Centricity	GE Centricity; Merritt	Quest, Labcorp, BioReference	
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	Allscripts; eClinicalWorks; GE Centricity; NextGen; SuccessEHS	Dentrix	BridgelT; Cielo Med Solutions; PECS; PECSYS	Allscripts; eClinicalWorks; EHS; GE Centricity; NextGen	Integrated with EHR	
Missouri Coalition for Primary Health Care	MO	Azara					
Montana CHC HIT Network	MT	eClinicalWorks	Partially Integrated		Integrated		
New Jersey KeyCare	NJ	eClinicalWorks; SuccessEHS		Supported - No Vendors Listed	Supported - No Vendors Listed	Supported - No Vendors Listed	Supported - No Vendors Listed
North Coast Clinics Network	CA	NextGen/Epic	Dentrix	Integrated with EHR, i2i Tracks, PECSYS	Integrated with EHR	Linksys	
Northern Minnesota Network	IL, MN, ND, WI	GE Centricity	Dentrix	GE Centricity	GE Centricity	Integrated with EHR	
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	Epic, eCW, Allscripts	Supported - No Vendors Listed	Solutions	Epic, eCW, Allscripts	Supported - No Vendors Listed	Epic
OSIS	CO, IL, IA, MD, OH, PA, VA	NextGen	QSI & Dentrix	i2i Systems	NextGen		QS1

Table 16: Vendors Supported (Continued)

Network Name	States (current operations)	Electronic Health Records	Electronic Oral Health Records	Registries and Data Warehouses	Practice Management Systems	Laboratory Information Systems	Pharmacy Information Systems
PTSO of Washington	WA	NextGen	QSI	NextGen: AAPCHO	Integrated with EHR		FSI
Redwood Community Health Network	CA	eClinicalWorks		eClinicalWorks	Integrated with EHR		
St. Louis Integrated Health Network	MO						
Texas Association of Community Health Centers	TX			Allscripts; GE Centricity; eClinicalWorks; NextGen; Sevocity			
Vermont Rural Health Alliance	VT			Compuware/ Covisint: DocSite			

Table 17: Support for Quality Reporting and Incentive Programs

Network Name *Contact Network for more details ● = Answered "Yes"	States (current operations)	Support for Meeting Meaningful Use Requirements	Support for Registering for Meaningful Use Incentives	Support for Data for Meaningful Use	Support for CMS e-Rx Incentive Program	Support for CMS Physician Quality Reporting Program	Support for Other* Initiatives
Alliance for Rural Community Health	CA	●	●	●			●
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX		●	●	●		
Arkansas Health Center Controlled Network			●	●			
Association of Asian Pacific Community Health Organizations	HI, WA						
Blackstone Valley Community Health Care	RI	●			●	●	●
Boston HealthNet	MA	●	●	●	●		
Central Texas Health Center Controlled Network	LA, TX	●	●	●		●	●
Central Valley Collaborative	CA	●	●	●			
Colorado Community Managed Care Network	CO	●	●	●			
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV	●	●	●		●	●
Community Clinic Association of Los Angeles County	CA	●	●	●			
Community Clinic Consortium	CA						
Community Health Access Network	NH, TX	●	●	●			●
Community Health Center Network	CA	●	●				
Community Health Center, Inc.	CT	●	●	●			
Community Health Centers Alliance	FL	●	●	●	●	●	●
Community Health Integrated Partnership	MD	●	●	●	●		●
Community HealthCare Association of the Dakotas	ND, SD	●			●		
Community Partners HealthNet	CT, NC, TX	●	●	●			

Table 17: Support for Quality Reporting and Incentive Programs (Continued)

Network Name *Contact Network for more details ● = Answered "Yes"	States (current operations)	Support for Meeting Meaningful Use Requirements	Support for Registering for Meaningful Use Incentives	Support for Data for Meaningful Use	Support for CMS e-Rx Incentive Program	Support for CMS Physician Quality Reporting Program	Support for Other* Initiatives
Council of Community Clinics	CA	●	●	●			
Finger Lakes Community Health	IL, ME, NY, TX						
Georgia Association for Primary Health Care	GA	●	●	●			●
Health Alliance of Northern California	CA						
Health Center Network of New York	NY	●	●	●			●
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●	
Health Choice Network of Utah		●	●	●			
Health Federation of Philadelphia	PA	●					
Heartland Community Health Network	IA, NE	●	●	●			●
Illinois Primary Health Care Association	IA, IL	●	●				
INConcertCare	IA, NE	●	●	●			
Institute of Family Health	NY	●	●	●	●	●	●
Maine Primary Care Association	MA, ME	●	●	●			
METCHIT	NY	●	●	●	●	●	
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	●	●	●	●		●
Missouri Coalition for Primary Health Care	MO	●	●	●			
Montana CHC HIT Network	MT			●			
New Jersey KeyCare	NJ	●	●	●			
North Coast Clinics Network	CA	●	●	●			
Northern Minnesota Network	IL, MN, ND, WI	●	●	●			
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	●	●	●	●		
OSIS	CO, IL, IA, MD, OH, PA, VA	●	●	●	●		●

Table 17: Support for Quality Reporting and Incentive Programs (Continued)

Network Name *Contact Network for more details ● = Answered "Yes"	States (current operations)	Support for Meeting Meaningful Use Requirements	Support for Registering for Meaningful Use Incentives	Support for Data for Meaningful Use	Support for CMS e-Rx Incentive Program	Support for CMS Physician Quality Reporting Program	Support for Other* Initiatives
PTSO of Washington	WA	●	●	●	●	●	●
Redwood Community Health Network	CA	●	●	●	●		●
St. Louis Integrated Health Network	MO	●		●			
Texas Association of Community Health Centers	TX	●	●	●			
Vermont Rural Health Alliance	VT						●

Table 18: Support for Health Information Exchange

Network Name *Contact network for more details ● = Answered “Yes” or Planning	States (current operations)	Participation in a Health Information Organization (local, state, regional)	Participation in State HIE Cooperative Agreement Program	e-Prescribing	Exchange with reference labs	Exchange with specialty providers	Exchange with hospitals
Alliance for Rural Community Health	CA						
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX			●	●	●	●
Arkansas Health Center Controlled Network			●				
Association of Asian Pacific Community Health Organizations	HI, WA		●				
Blackstone Valley Community Health Care	RI	●	●	●	●	●	●
Boston HealthNet	MA			●	●	●	●
Central Texas Health Center Controlled Network	LA, TX	●	●	●	●	●	●
Central Valley Collaborative	CA		●	●	●		
Colorado Community Managed Care Network	CO	●	●			●	●
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV	●	●		●		
Community Clinic Association of Los Angeles County	CA	●	●		●	●	●
Community Clinic Consortium	CA	●					
Community Health Access Network	NH, TX	●	●	●	●	●	●
Community Health Center Network	CA	●	●		●	●	
Community Health Centers Alliance	FL	●	●	●	●	●	●
Community Health Center, Inc.	CT						
Community Health Integrated Partnership	MD	●	●	●	●	●	●
Community HealthCare Association of the Dakotas	ND, SD						

Table 18: Support for Health Information Exchange (Continued)

Network Name *Contact network for more details ● = Answered "Yes" or Planning	States (current operations)	Participation in a Health Information Organization (local, state, regional)	Participation in State HIE Cooperative Agreement Program	e-Prescribing	Exchange with reference labs	Exchange with specialty providers	Exchange with hospitals
Community Partners HealthNet	CT, NC, TX	●		●	●		
Council of Community Clinics	CA	●		●	●	●	●
Finger Lakes Community Health	IL, ME, NY, TX						
Georgia Association for Primary Health Care	GA	●	●	●	●	●	
Health Alliance of Northern California	CA	●				●	
Health Center Network of New York	NY	●	●	●	●	●	●
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●	●
Health Choice Network of Utah		●		●	●	●	●
Health Federation of Philadelphia	PA	●					
Heartland Community Health Network	IA, NE	●	●	●	●		
Illinois Primary Health Care Association	IA, IL			●	●		
INConcertCare	IA, NE			●	●		
Institute of Family Health	NY	●		●	●	●	●
Maine Primary Care Association	MA, ME	●					
METCHIT	NY	●		●	●		
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI		●	●	●		
Missouri Coalition for Primary Health Care	MO		●				
Montana CHC HIT Network	MT		●				
New Jersey KeyCare	NJ	●	●	●	●		●
North Coast Clinics Network	CA	●				●	
Northern Minnesota Network	IL, MN, ND, WI	●			●		●

Table 18: Support for Health Information Exchange (Continued)

Network Name *Contact network for more details ● = Answered "Yes" or Planning	States (current operations)	Participation in a Health Information Organization (local, state, regional)	Participation in State HIE Cooperative Agreement Program	e-Prescribing	Exchange with reference labs	Exchange with specialty providers	Exchange with hospitals
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	●	●	●	●	●	●
OSIS	CO, IL, IA, MD, OH, PA, VA	●		●		●	
PTSO of Washington	WA	●	●	●	●	●	●
Redwood Community Health Network	CA						
St. Louis Integrated Health Network	MO	●				●	
Texas Association of Community Health Centers	TX						
Vermont Rural Health Alliance	VT		●				

Table 19: Support for Quality Measurement

Network Name *Contact Network for more details ● = Answered "Yes"	States (current operations)	Development of Quality Measures	Quality Benchmarking	Design Quality Training Tools	ICD 10 Transition Support	Support NCOA PCMH Measures Reporting	Facilitate Reporting of Other Quality Measures
Alliance for Rural Community Health	CA	●	●		●	●	
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX	●	●	●		●	
Arkansas Health Center Controlled Network		●	●	●	●	●	●
Association of Asian Pacific Community Health Organizations	HI, WA	●					
Blackstone Valley Community Health Care	RI	●	●	●	●	●	●
Boston HealthNet	MA	●	●	●		●	●
Central Texas Health Center Controlled Network	LA, TX	●	●	●		●	●
Central Valley Collaborative	CA	●	●	●	●	●	●
Colorado Community Managed Care Network	CO	●	●	●	●	●	●
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV	●	●	●	●	●	●
Community Clinic Association of Los Angeles County	CA	●	●		●	●	
Community Clinic Consortium	CA	●	●			●	
Community Health Access Network	NH, TX	●	●	●	●	●	●
Community Health Center Network	CA	●	●	●	●	●	●
Community Health Centers Alliance	FL	●	●	●	●	●	●
Community Health Center, Inc.	CT						
Community Health Integrated Partnership	MD	●	●	●	●	●	●
Community HealthCare Association of the Dakotas	ND, SD		●		●	●	●

Table 19: Support for Quality Measurement (Continued)

Network Name *Contact Network for more details ● = Answered "Yes"	States (current operations)	Development of Quality Measures	Quality Benchmarking	Design Quality Training Tools	ICD 10 Transition Support	Support NCOA PCMH Measures Reporting	Facilitate Reporting of Other Quality Measures
Community Partners HealthNet	CT, NC, TX	●			●	●	
Council of Community Clinics	CA	●	●	●	●	●	
Finger Lakes Community Health	IL, ME, NY, TX	●	●	●			●
Georgia Association for Primary Health Care	GA	●			●	●	
Health Alliance of Northern California	CA	●	●	●		●	●
Health Center Network of New York	NY	●	●	●	●	●	●
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●	●
Health Choice Network of Utah		●			●	●	●
Health Federation of Philadelphia	PA	●	●				●
Heartland Community Health Network	IA, NE	●	●	●	●	●	●
Illinois Primary Health Care Association	IA, IL				●		
INConcertCare	IA, NE	●	●		●	●	●
Institute of Family Health	NY	●	●	●	●	●	●
Maine Primary Care Association	MA, ME	●	●	●	●	●	●
METCHIT	NY	●	●	●	●	●	●
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	●	●	●	●	●	●
Missouri Coalition for Primary Health Care	MO	●	●	●		●	●
Montana CHC HIT Network	MT						
New Jersey KeyCare	NJ			●	●		
North Coast Clinics Network	CA	●	●		●	●	●
Northern Minnesota Network	IL, MN, ND, WI	●	●	●			●

Table 19: Support for Quality Measurement (Continued)

Network Name *Contact Network for more details ● = Answered "Yes"	States (current operations)	Development of Quality Measures	Quality Benchmarking	Design Quality Training Tools	ICD 10 Transition Support	Support NCOA PCMH Measures Reporting	Facilitate Reporting of Other Quality Measures
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	●	●	●	●	●	●
OSIS	CO, IL, IA, MD, OH, PA, VA	●		●	●	●	
PTSO of Washington	WA	●	●	●	●	●	●
Redwood Community Health Network	CA	●	●	●		●	
St. Louis Integrated Health Network	MO						
Texas Association of Community Health Centers	TX	●	●	●		●	●
Vermont Rural Health Alliance	VT		●	●		●	

Table 20: Areas where Networks Support Existing Quality Improvement Initiatives

Network Name ● = Answered "Yes"	States (current operations)	Chronic Conditions	Preventive Care	Mental Health	Oral Health	Obesity	Substance Abuse	Geriatric Health
Alliance for Rural Community Health	CA							
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX		●	●			●	
Arkansas Health Center Controlled Network		●	●	●	●	●	●	●
Association of Asian Pacific Community Health Organizations	HI, WA	●						
Blackstone Valley Community Health Care	RI	●	●	●	●	●		
Boston HealthNet	MA	●	●	●		●		●
Central Texas Health Center Controlled Network	LA, TX	●	●	●	●	●	●	●
Central Valley Collaborative	CA							
Colorado Community Managed Care Network	CO	●	●	●	●		●	
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV	●	●	●		●		
Community Clinic Association of Los Angeles County	CA	●	●	●	●			
Community Clinic Consortium	CA							
Community Health Access Network	NH, TX	●	●	●	●	●	●	●
Community Health Center Network	CA	●	●					
Community Health Centers Alliance	FL	●	●	●	●	●		
Community Health Center, Inc.	CT	●	●	●	●	●	●	
Community Health Integrated Partnership	MD							
Community HealthCare Association of the Dakotas	ND, SD	●		●		●		●
Community Partners HealthNet	CT, NC, TX							

Table 20: Areas where Networks Support Existing Quality Improvement Initiatives (Continued)

Network Name ● = Answered "Yes"	States (current operations)	Chronic Conditions	Preventive Care	Mental Health	Oral Health	Obesity	Substance Abuse	Geriatric Health
Council of Community Clinics	CA	●	●	●	●			
Finger Lakes Community Health	IL, ME, NY, TX	●	●	●	●			
Georgia Association for Primary Health Care	GA	●	●	●	●	●	●	
Health Alliance of Northern California	CA	●						
Health Center Network of New York	NY							
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●	●	●
Health Choice Network of Utah		●				●		
Health Federation of Philadelphia	PA							
Heartland Community Health Network	IA, NE	●	●			●		
Illinois Primary Health Care Association	IA, IL							
INConcertCare	IA, NE	●	●		●			
Institute of Family Health	NY	●		●				
Maine Primary Care Association	MA, ME	●	●	●			●	
METCHIT	NY							
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	●	●	●	●			
Missouri Coalition for Primary Health Care	MO	●		●				
Montana CHC HIT Network	MT							
New Jersey KeyCare	NJ							
North Coast Clinics Network	CA	●	●	●	●			
Northern Minnesota Network	IL, MN, ND, WI	●		●		●		
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	●	●	●	●	●	●	

Table 20: Areas where Networks Support Existing Quality Improvement Initiatives (Continued)

Network Name ● = Answered "Yes"	States (current operations)	Chronic Conditions	Preventive Care	Mental Health	Oral Health	Obesity	Substance Abuse	Geriatric Health
OSIS	CO, IL, IA, MD, OH, PA, VA	●						
PTSO of Washington	WA	●	●	●	●	●	●	●
Redwood Community Health Network	CA	●	●					
St. Louis Integrated Health Network	MO	●						
Texas Association of Community Health Centers	TX							
Vermont Rural Health Alliance	VT	●	●	●		●		

Table 21: Support for Accreditation Programs

Network Name ● = Answered "Yes"	States (current operations)	Support Specific Designation		Education and Technical Support	Care Coordination		
		Medical Homes (AAHC & Joint Commission)	Patient Centered Medical Homes (NCQA)	Patient Centered Medical Home	Inpatient Providers	Long Term Care Providers	ACO Support
Alliance for Rural Community Health	CA	●	●	●			
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX	●	●	●	●		
Arkansas Health Center Controlled Network			●	●	●	●	
Association of Asian Pacific Community Health Organizations	HI, WA						
Blackstone Valley Community Health Care	RI	●	●	●	●	●	●
Boston HealthNet	MA		●		●	●	●
Central Texas Health Center Controlled Network	LA, TX		●	●	●	●	●
Central Valley Collaborative	CA						
Colorado Community Managed Care Network	CO				●		●
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV		●	●			●
Community Clinic Association of Los Angeles County	CA		●	●			
Community Clinic Consortium	CA		●	●	●		
Community Health Access Network	NH, TX		●	●			
Community Health Center Network	CA		●	●	●		
Community Health Centers Alliance	FL	●	●	●			●
Community Health Center, Inc.	CT	●	●				
Community Health Integrated Partnership	MD						
Community HealthCare Association of the Dakotas	ND, SD	●	●	●			

Table 21: Support for Accreditation Programs (Continued)

Network Name ● = Answered "Yes"	States (current operations)	Support Specific Designation		Education and Technical Support	Care Coordination		
		Medical Homes (AAHC & Joint Commission)	Patient Centered Medical Homes (NCQA)	Patient Centered Medical Home	Inpatient Providers	Long Term Care Providers	ACO Support
Community Partners HealthNet	CT, NC, TX	●	●				
Council of Community Clinics	CA	●	●	●	●		
Finger Lakes Community Health	IL, ME, NY, TX			●			
Georgia Association for Primary Health Care	GA	●	●	●			●
Health Alliance of Northern California	CA		●	●	●		
Health Center Network of New York	NY		●	●			●
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●		●	●	●	
Health Choice Network of Utah		●		●			●
Health Federation of Philadelphia	PA						
Heartland Community Health Network	IA, NE	●	●				
Illinois Primary Health Care Association	IA, IL						
INConcertCare	IA, NE	●	●	●			
Institute of Family Health	NY	●	●		●		
Maine Primary Care Association	MA, ME		●	●	●		
METCHIT	NY		●	●			
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	●	●	●			●
Missouri Coalition for Primary Health Care	MO		●	●			
Montana CHC HIT Network	MT						
New Jersey KeyCare	NJ						
North Coast Clinics Network	CA		●	●	●	●	●
Northern Minnesota Network	IL, MN, ND, WI						

Table 21: Support for Accreditation Programs (Continued)

Network Name ● = Answered "Yes"	States (current operations)	Support Specific Designation		Education and Technical Support	Care Coordination		
		Medical Homes (AAHC & Joint Commission)	Patient Centered Medical Homes (NCQA)	Patient Centered Medical Home	Inpatient Providers	Long Term Care Providers	ACO Support
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	●	●	●	●		●
OSIS	CO, IL, IA, MD, OH, PA, VA		●	●			
PTSO of Washington	WA	●	●	●	●		
Redwood Community Health Network	CA	●	●	●	●	●	●
St. Louis Integrated Health Network	MO						
Texas Association of Community Health Centers	TX	●	●	●			
Vermont Rural Health Alliance	VT		●	●			

Table 22: Support for Grant Compliance

Network Name ● = Answered "Yes" * Contact network for more details	States (current operations)	UDS Reporting	Use of CAREWare	Ryan White Reporting	Project/ Grant Monitoring	Proposal Writing	Other* Grant Reporting
Alliance for Rural Community Health	CA					●	
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX		●	●	●	●	
Arkansas Health Center Controlled Network		●					
Association of Asian Pacific Community Health Organizations	HI, WA				●	●	
Blackstone Valley Community Health Care	RI	●				●	
Boston HealthNet	MA	●			●		●
Central Texas Health Center Controlled Network	LA, TX	●			●	●	
Central Valley Collaborative	CA						
Colorado Community Managed Care Network	CO						
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV	●					
Community Clinic Association of Los Angeles County	CA						
Community Clinic Consortium	CA						
Community Health Access Network	NH, TX	●					
Community Health Center Network	CA	●	●	●	●		
Community Health Centers Alliance	FL	●	●	●	●	●	●
Community Health Center, Inc.	CT	●	●	●	●	●	●
Community Health Integrated Partnership	MD	●		●			
Community HealthCare Association of the Dakotas	ND, SD				●		
Community Partners HealthNet	CT, NC, TX	●		●		●	

Table 22: Support for Grant Compliance (Continued)

Network Name ● = Answered "Yes" * Contact network for more details	States (current operations)	UDS Reporting	Use of CAREWare	Ryan White Reporting	Project/ Grant Monitoring	Proposal Writing	Other* Grant Reporting
Council of Community Clinics	CA				●	●	
Finger Lakes Community Health	IL, ME, NY, TX						
Georgia Association for Primary Health Care	GA	●				●	
Health Alliance of Northern California	CA				●	●	
Health Center Network of New York	NY	●					
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●	
Health Choice Network of Utah		●			●		
Health Federation of Philadelphia	PA						
Heartland Community Health Network	IA, NE						
Illinois Primary Health Care Association	IA, IL	●					
INConcertCare	IA, NE						
Institute of Family Health	NY	●		●	●	●	
Maine Primary Care Association	MA, ME	●			●	●	
METCHIT	NY	●			●	●	
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	●		●	●	●	
Missouri Coalition for Primary Health Care	MO						
Montana CHC HIT Network	MT						
New Jersey KeyCare	NJ						
North Coast Clinics Network	CA	●			●	●	
Northern Minnesota Network	IL, MN, ND, WI	●			●	●	
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI	●	●	●	●	●	●

Table 22: Support for Grant Compliance (Continued)

Network Name ● = Answered "Yes" * Contact network for more details	States (current operations)	UDS Reporting	Use of CAREWare	Ryan White Reporting	Project/ Grant Monitoring	Proposal Writing	Other* Grant Reporting
OSIS	CO, IL, IA, MD, OH, PA, VA	●		●			
PTSO of Washington	WA	●		●	●	●	●
Redwood Community Health Network	CA	●		●	●	●	
St. Louis Integrated Health Network	MO						●
Texas Association of Community Health Centers	TX	●			●		
Vermont Rural Health Alliance	VT				●	●	

Table 23: Support for Third Party Payment

Network Name *Contact Network for more details ● = Answered "Yes"	States (current operations)	Managed Care Support						Support Working with Traditional Payers		
		Centralized Credentialing	Utilization Review	Contracting	Centralized Billing	Rate Setting	Other* Support	Compliance with Conditions for Participation	Centralized Billing	Consulting on Billing
Alliance for Rural Community Health	CA			●						
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX									●
Arkansas Health Center Controlled Network										●
Association of Asian Pacific Community Health Organizations	HI, WA									
Blackstone Valley Community Health Care	RI				●				●	●
Boston HealthNet	MA	●		●				●		●
Central Texas Health Center Controlled Network	LA, TX	●	●	●	●	●		●	●	●
Central Valley Collaborative	CA									
Colorado Community Managed Care Network	CO			●						●
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV	●		●	●		●		●	●
Community Clinic Association of Los Angeles County	CA						●	●		●
Community Clinic Consortium	CA									●
Community Health Access Network	NH, TX				●					●
Community Health Center Network	CA	●	●	●						
Community Health Centers Alliance	FL		●		●	●		●		●
Community Health Center, Inc.	CT	●	●	●	●	●		●	●	
Community Health Integrated Partnership	MD							●		●
Community HealthCare Association of the Dakotas	ND, SD							●		●
Community Partners HealthNet	CT, NC, TX									●

Table 23: Support for Third Party Payment (Continued)

Network Name *Contact Network for more details ● = Answered "Yes"	States (current operations)	Managed Care Support						Support Working with Traditional Payers		
		Centralized Credentialing	Utilization Review	Contracting	Centralized Billing	Rate Setting	Other* Support	Compliance with Conditions for Participation	Centralized Billing	Consulting on Billing
Council of Community Clinics	CA	●		●						●
Finger Lakes Community Health	IL, ME, NY, TX									●
Georgia Association for Primary Health Care	GA			●	●					●
Health Alliance of Northern California	CA									
Health Center Network of New York	NY				●	●			●	
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●		●	●	●
Health Choice Network of Utah				●				●		●
Health Federation of Philadelphia	PA									
Heartland Community Health Network	IA, NE									
Illinois Primary Health Care Association	IA, IL									
INConcertCare	IA, NE									●
Institute of Family Health	NY	●	●	●	●	●		●	●	●
Maine Primary Care Association	MA, ME		●	●			●			
METCHIT	NY		●							
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI				●	●				●
Missouri Coalition for Primary Health Care	MO									
Montana CHC HIT Network	MT									
New Jersey KeyCare	NJ									
North Coast Clinics Network	CA									
Northern Minnesota Network	IL, MN, ND, WI							●		●
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI				●			●	●	●

Table 23: Support for Third Party Payment (Continued)

Network Name *Contact Network for more details ● = Answered "Yes"	States (current operations)	Managed Care Support					Support Working with Traditional Payers			
		Centralized Credentialing	Utilization Review	Contracting	Centralized Billing	Rate Setting	Other* Support	Compliance with Conditions for Participation	Centralized Billing	Consulting on Billing
OSIS	CO, IL, IA, MD, OH, PA, VA									
PTSO of Washington	WA						●	●		●
Redwood Community Health Network	CA		●	●	●		●			
St. Louis Integrated Health Network	MO									
Texas Association of Community Health Centers	TX									
Vermont Rural Health Alliance	VT									

Table 24 Support for Administrative Functions

Network Name ● = Answered "Yes"	States (current operations)	Accounting Support				HR Support				Other Administrative Support			
		Central Accounting Software	Chief Financial Officer	Compliance with GAAP	Consultation on Fiscal Issues	Joint Purchasing	Central HR Software	Joint Recruiting	Joint Training	HR Policies	Publicity/Marketing	Board Management	Privacy and Security Compliance
Alliance for Rural Community Health	CA					●							
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX								●				●
Arkansas Health Center Controlled Network						●							
Association of Asian Pacific Community Health Organizations	HI, WA												
Blackstone Valley Community Health Care	RI								●				●
Boston HealthNet	MA				●	●		●	●		●	●	●
Central Texas Health Center Controlled Network	LA, TX	●		●	●			●		●	●	●	●
Central Valley Collaborative	CA												
Colorado Community Managed Care Network	CO												●
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV				●	●							●
Community Clinic Association of Los Angeles County	CA				●								
Community Clinic Consortium	CA												
Community Health Access Network	NH, TX	●											
Community Health Center Network	CA												
Community Health Centers Alliance	FL					●			●				●
Community Health Center, Inc.	CT	●	●	●	●	●	●	●	●	●	●	●	●
Community Health Integrated Partnership	MD				●						●	●	
Community HealthCare Association of the Dakotas	ND, SD			●	●	●			●	●	●		●

Table 24: Support for Administrative Functions (Continued)

Network Name ● = Answered "Yes"	States (current operations)	Accounting Support				HR Support				Other Administrative Support			
		Central Accounting Software	Chief Financial Officer	Compliance with GAAP	Consultation on Fiscal Issues	Joint Purchasing	Central HR Software	Joint Recruiting	Joint Training	HR Policies	Publicity/Marketing	Board Management	Privacy and Security Compliance
Community Partners HealthNet	CT, NC, TX												●
Council of Community Clinics	CA	●				●		●	●	●	●	●	●
Finger Lakes Community Health	IL, ME, NY, TX				●						●		
Georgia Association for Primary Health Care	GA				●	●		●	●		●	●	●
Health Alliance of Northern California	CA												
Health Center Network of New York	NY				●						●	●	
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●	●				●	●	●
Health Choice Network of Utah													
Health Federation of Philadelphia	PA												
Heartland Community Health Network	IA, NE												
Illinois Primary Health Care Association	IA, IL												
INConcertCare	IA, NE				●	●		●	●		●		●
Institute of Family Health	NY	●	●	●	●	●	●	●	●	●	●	●	●
Maine Primary Care Association	MA, ME												●
METCHIT	NY												
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	●			●			●	●	●		●	●
Missouri Coalition for Primary Health Care	MO												●
Montana CHC HIT Network	MT												
New Jersey KeyCare	NJ												●
North Coast Clinics Network	CA					●			●	●	●		
Northern Minnesota Network	IL, MN, ND, WI										●	●	●

Table 24: Support for Administrative Functions (Continued)

Network Name ● = Answered "Yes"	States (current operations)	Accounting Support				HR Support				Other Administrative Support			
		Central Accounting Software	Chief Financial Officer	Compliance with GAAP	Consultation on Fiscal Issues	Joint Purchasing	Central HR Software	Joint Recruiting	Joint Training	HR Policies	Publicity/Marketing	Board Management	Privacy and Security Compliance
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI					●			●		●		●
OSIS	CO, IL, IA, MD, OH, PA, VA	●				●					●		●
PTSO of Washington	WA					●			●		●		●
Redwood Community Health Network	CA				●	●							
St. Louis Integrated Health Network	MO												
Texas Association of Community Health Centers	TX					●		●	●	●	●		●
Vermont Rural Health Alliance	VT												

Table 25: Support for Central Information Technology Functions

Network Name ● = Answered "Yes"	States (current operations)	Joint Chief Information Officer	Central Data or Application Hosting	Back-up and Disaster Recovery Support	Provide General Productivity Software	Central IT Help Desk	High Speed Data Exchange	Centralized Data Warehouse
Alliance for Rural Community Health	CA							
Alliance of Chicago Community Health Services	AZ, CA, FL, GA, HI, IL, IN, MI, NC, NY, TX	●	●	●		●	●	●
Arkansas Health Center Controlled Network				●			●	●
Association of Asian Pacific Community Health Organizations	HI, WA	●	●	●				●
Blackstone Valley Community Health Care	RI	●	●	●		●	●	●
Boston HealthNet	MA	●	●	●	●	●	●	●
Central Texas Health Center Controlled Network	LA, TX		●	●	●	●	●	●
Central Valley Collaborative	CA	●	●	●		●		
Colorado Community Managed Care Network	CO		●	●		●		●
Community Care Network of Virginia	CT, DC, DE, FL, IL, IN, KY, MA, MD, ME, NC, NH, NJ, NY, PA, TX, VA, WI, WV		●	●	●	●		●
Community Clinic Association of Los Angeles County	CA							
Community Clinic Consortium	CA							
Community Health Access Network	NH, TX	●	●	●		●	●	●
Community Health Center Network	CA						●	●
Community Health Centers Alliance	FL	●	●	●	●	●	●	
Community Health Center, Inc.	CT	●	●	●	●	●	●	●
Community Health Integrated Partnership	MD	●	●	●	●	●	●	●
Community HealthCare Association of the Dakotas	ND, SD							

Table 25: Support for Central Information Technology Programs (Continued)

Network Name ● = Answered “Yes”	States (current operations)	Joint Chief Information Officer	Central Data or Application Hosting	Back-up and Disaster Recovery Support	Provide General Productivity Software	Central IT Help Desk	High Speed Data Exchange	Centralized Data Warehouse
Community Partners HealthNet	CT, NC, TX	●	●	●		●	●	●
Council of Community Clinics	CA		●	●	●	●	●	
Finger Lakes Community Health	IL, ME, NY, TX							
Georgia Association for Primary Health Care	GA		●	●		●	●	●
Health Alliance of Northern California	CA							
Health Center Network of New York	NY		●	●		●		●
Health Choice Network	FL, HI, KS, MD, MO, NC, NM, RI, TX, UT, WV	●	●	●	●	●	●	●
Health Choice Network of Utah								
Health Federation of Philadelphia	PA							
Heartland Community Health Network	IA, NE		●	●		●		
Illinois Primary Health Care Association	IA, IL					●	●	
INConcertCare	IA, NE	●	●	●		●	●	●
Institute of Family Health	NY	●	●	●		●	●	●
Maine Primary Care Association	MA, ME		●	●				●
METCHIT	NY		●	●			●	●
Michigan Primary Care Association	AR, IL, IN, KS, MA, ME, MI, MO, MT, NJ, NY, OH, PA, SD, TX, WI	●	●	●	●	●	●	●
Missouri Coalition for Primary Health Care	MO		●	●				●
Montana CHC HIT Network	MT							
New Jersey KeyCare	NJ	●	●	●	●	●	●	●
North Coast Clinics Network	CA							
Northern Minnesota Network	IL, MN, ND, WI	●	●	●	●	●	●	

Table 25: Support for Central Information Technology Programs (Continued)

Network Name ● = Answered "Yes"	States (current operations)	Joint Chief Information Officer	Central Data or Application Hosting	Back-up and Disaster Recovery Support	Provide General Productivity Software	Central IT Help Desk	High Speed Data Exchange	Centralized Data Warehouse
OCHIN	AK, CA, ID, MT, NC, NV, OH, OR, TX, WA, WI		●	●	●	●	●	●
OSIS	CO, IL, IA, MD, OH, PA, VA	●	●	●	●	●	●	
PTSO of Washington	WA	●	●	●	●	●	●	●
Redwood Community Health Network	CA		●	●	●	●	●	●
St. Louis Integrated Health Network	MO							
Texas Association of Community Health Centers	TX			●		●	●	●
Vermont Rural Health Alliance	VT							●