# On the Road: U.S. Automotive Parts Industry Annual Assessment 



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## Executive Summary

## Domestic Trends

There has been a rebound in the automotive industry since 2010. However, the U.S. economy remains weak. Automotive parts suppliers had experienced heavy debt and overcapacity aggravated by production cuts by automakers, especially the Detroit 3 (Ford Motor Company [Ford], General Motors [GM], and Chrysler). Industry analysts reported that over 50 suppliers filed for Chapter 11 protection in 2009 and up to 200 suppliers were liquidated. The number of bankruptcies in the automotive parts industry leveled off in 2010, but the next couple years will remain difficult for some suppliers. Suppliers managed to survive 2009 and 2010 by rationalizing capacity and production. In previous years, the industry breakeven point was typically estimated to be 10.5 million units in North America, but given their resourcefulness in times of duress, suppliers were able to get the breakeven point down to 9.5 million units toward the end of 2009. In fact, some leaner, more efficient suppliers actually saw a small profit in 2009. However, as vehicle sales rebounded in 2010 to 11.5 million units, the pressure on suppliers from automakers for price cuts also returned just as suppliers started to become profitable again.

The entire automotive industry suffered as a result of the global economic recession in 2009. As vehicle production and sales declined, parts production and sales concurrently decreased because most parts are destined for new vehicle production. The value of automotive parts production declined deeper than total vehicle sales because consumers also shifted from high-content trucks and SUVs to lower-content passenger cars. Still, automotive parts suppliers and automakers face another couple difficult years and most analysts don't see the automotive market improving significantly until 2012.

## International

U.S. automotive parts exports increased 36.2 percent to $\$ 58.1$ billion in 2010 compared to $\$ 42.7$ billion in 2009. Most of the exports ( 84 percent) went to Canada, Mexico, European Union $15^{1}$ (EU-15), and Japan in 2010. Automotive parts imports were $\$ 90.9$ billion in 2010, up 44.3 percent from $\$ 63$ billion in 2009. Mexico, Canada, Japan, Germany, and China combined accounted for $\$ 71$ billion, or 78 percent of total U.S. imports of automotive parts. Specifically, imports from China increased 35 percent from 2009 to $\$ 10$ billion in 2010. The overall U.S. automotive parts trade deficit in 2010 was $\$ 32.8$ billion, up 61.3 percent from 2009 levels.

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## Introduction

Automotive parts consumption is linked to the demand for new vehicles, since roughly 70 percent of U.S. automotive parts production is for Original Equipment (OE) products. The remaining 30 percent is for repair and modification (aftermarket). If vehicle production goes down, automotive parts production and sales follow. For those suppliers that were able to survive the downturn in 2009 and lower their break-even point, 2010 was a better year than expected. Suppliers were able to increase efficiency and lower their break-even point based on U.S. sales of passenger cars and light trucks to between 9.5 and 11 million passenger cars and light trucks. U.S. sales were 11.5 million units in 2010, allowing many suppliers to see some profit.

The year 2009 was a difficult year for U.S.-based automakers, as the economy struggled to emerge from a recession and consumers reduced their spending on vehicles. General Motors, Ford, and Chrysler continued to lose U.S. market share to other automakers, but even foreign transplant automakers had a difficult year due to the falling market. Suppliers faced added hardships of reduced orders as vehicle production was cut by automakers starting roughly in September 2008. Industry analysts estimated that suppliers were running at only about 55 percent capacity in 2009, which was about the breakeven point for many.

The impact of the recession and decreased automotive sales that began in late 2008 had vehicle makers making drastic cutbacks, job reductions, and restructuring. Automakers delayed payments to suppliers, while suppliers, struggling to meet their own financial obligations, found little help from the credit markets. Chrysler and GM requested billions from the Federal Government to stay afloat. The loss of one of these automakers would have hurt the U.S. economy further and would have been disastrous to automakers and the automotive supply chain. The supply chain is interwoven with many suppliers serving several automakers and OE suppliers. For example, over 51 percent of Ford's suppliers also supply GM.

The automotive market did improve in 2010, but it will be years, if ever, before the automotive industry returns to levels of the past decade. Industry analysts forecast that the retail market for vehicles will go up about one million units and we are seeing signs that more credit has been made available during 2011.

## Automotive Parts Sector Definitions

Automotive parts are defined as either Original Equipment (OE), or aftermarket parts. Original equipment parts that are used in the assembly of a new motor vehicle (automobile, light truck, or truck) or are purchased by the manufacturer for its service network are referred to as Original Equipment Service (OES) parts. Suppliers of OE parts are broken into three levels. The first level is "Tier 1" suppliers who sell finished components directly to the vehicle manufacturer. The next level is "Tier 2" suppliers who sell parts and materials for the finished components to the Tier 1 suppliers. The third level is "Tier 3" suppliers who supply raw materials to any of the above suppliers or
directly to vehicle assemblers. There is often overlap between the tiers. Original equipment production accounts for an estimated two-thirds to three-fourths of the total automotive parts production.

Aftermarket parts are divided into two categories: replacement parts and accessories. Replacement parts are automotive parts built or remanufactured to replace OE parts as they become worn or damaged. Accessories are parts made for comfort, convenience, performance, safety, or customization, and are designed for add-on after the original assembly of the motor vehicle.

## Overview of Industry Market Conditions

The U.S. auto industry is a key component of the nation's manufacturing base. In a typical year, it accounts for about five percent of GDP and 16 percent of all durable goods shipments. The automotive industry, including the automakers and automotive parts sectors, accounted for about 674,000 U.S. employees in 2010, a slight increase of 1.5 percent from 664,200 in 2009, ${ }^{2}$ and accounted for 5.8 percent of all U.S. manufacturing employees.

While trying to work more collaboratively with suppliers, automakers put pressure on them by seeking price concessions and tasking their suppliers to take on more research, design and manufacturing responsibilities, and by absorbing the higher costs for their inputs. Suppliers that survived 2009 slashed costs by cutting capacity, laying off workers, and restructuring financially. The Original Equipment Suppliers Association (OESA) reported that the automotive supply sector was operating at about 55 percent capacity utilization. This is an improvement over the 45 percent capacity utilization in early 2009, but far from the 80 percent historically needed for profitability. ${ }^{3}$

As vehicle sales rebounded and suppliers started to realize some profit from their cost cutting efforts, the auto makers have started to pressure suppliers to cut prices. Industry analysts forecast "severe" pricing pressure and shrinking margins globally for suppliers in 2011. ${ }^{4}$ Those suppliers that remained financially healthy during the downturn are likely to face increased pressure, while those suppliers that struggled may experience less pressure to cut prices. In 2010, the market for original equipment in the United States was $\$ 141.5$ billion, up 36.5 percent from 2009, with the increase in vehicle production.

Pressure was further exacerbated by global competition in the parts industry. As Japanese, German, and Korean-based vehicle manufacturers gained shares of the U.S. market, they maintained relationships with their traditional supplier base. Many of those home market suppliers created or expanded "transplant" capacity in the United States to meet their traditional automaker's production needs. At the same time those transplant suppliers aggressively sought business from the Detroit 3. In addition, suppliers in many

[^1]lower cost markets improved their quality and became capable of supplying even greater shares of U.S. demand from abroad. The Detroit 3 also advocated that U.S.-based suppliers move production to lower cost countries or risk losing future contracts.

To survive, many domestic parts manufacturers had to adapt to these numerous challenges. Some suppliers willingly took on the new responsibilities offered to them by automakers. Some transformed themselves into "Tier One-Half systems integrators," that engineer and build complete modules (for example, an entire interior, 4-corner suspension sets, or an entire rolling chassis) and assumed both product design and development responsibilities, and down stream supply chain management functions previously undertaken by the automakers.

Most U.S. suppliers are ill-situated to withstand major disruptions to their sales and the impact upon suppliers when an automaker sharply curtails operations can be severe. It takes many months and significant resources to win business from vehicle assemblers or from the major "Tier 1" suppliers.

A survey of suppliers taken in September 2010, revealed suppliers' profit margins, before interest and taxes, would be around 6 percent in 2010. The increase was credited to strong auto markets in China, Brazil, and India, and a 'partial recovery' in North America, Europe, and Asia. Still there was skepticism about whether the demand was going to be sustained, resulting in reluctance of suppliers to expand production and investment and hire back workers. ${ }^{5}$ The result has been some temporary supply shortages, for example microchips and some plastic resins, as vehicle production increased. Supply shortage is still a possibility as vehicle production increases. This situation to fulfill demand could drive further consolidation and acquisitions to improve suppliers' competitive positions. The parts shortage is most acute among Tier 2 and Tier 3 suppliers that were forced to downsize and were unable or unwilling to secure financing for expansion.

Dramatic growth in China, India, and other Asian economies, has also led to increased costs for critical raw materials. Demand in the developing world, primarily China, has been a major driver behind increasing raw materials and energy commodity prices.

Financial pressures from higher raw material prices have been affecting ties between suppliers and automakers, and between higher tier suppliers and their lower tier suppliers. Automakers are increasingly allowing material cost pass-throughs from suppliers, usually on a case-by-case basis, if the supplier can prove extraordinary pressures because of raw material costs and demonstrate efforts to keep costs down. Suppliers are concerned as the market rebounds that prices for raw materials will also increase. An example is the price of thermoplastic used in automotive manufacturing which increased 16 percent from January 2010 to December 2010.

Steel makers are seeking to insulate themselves from fluctuating costs of their own raw materials. Iron ore prices went from $\$ 60$ a ton in 2009 to $\$ 180$ a ton in April 2010,

[^2]settling at $\$ 140$ a ton in August. Steel makers seek more flexibility to set prices based on inputs or seek shorter term contracts with the auto industry, offering an adjustable-rate contract with relatively low prices or a fixed-rate contract with higher prices. North American auto makers tend to buy most of their steel from five companies: ArcelorMittal, United States Steel Corp., OAO Severstal, AK Steel, and ThyssenKrupp AG.

Rare earth materials are also a growing concern of the automotive industry. For example, China controls the supply of many rare earth metals. Demand is increasing in the automotive industry in part because of the increase in hybrid and advanced technology vehicles that use rare earth materials in batteries and electronics. China has been controlling the mining, cutting back on exports, and increasing export fees of many of these critical rare earth materials. This is encouraging competitors to seek alternatives to rare earth materials and will be an area to watch over the coming years.

Many analysts and industry members expect the North American industry restructuring to continue during 2011 and into 2012, so the pressures driving industry consolidation will remain for some time. Industry analysts predict that at least 500 of the remaining 5,000 or so U.S. automotive suppliers will fail in the next few years. ${ }^{6}$ The continued pressure is forcing automotive suppliers to seek work in alternative fields including military, space and wind energy. While many have not been able to find sufficient work to keep their doors open, the increasing diversification of those successful combined with an improving automotive market, lower or steady raw materials costs and improved fundamentals at GM, Ford, and Chrysler should help to slow market share loss. It is an industry consolidation that has cut the number of U.S. automotive suppliers by roughly one-half since 2000 and about five-sixths since 1990. Some automakers are slashing their suppliers to only 300-600 per vehicle, down from what had been typically 1,000 per vehicle.

As a result, the global supplier segment saw almost 300 mergers and acquisitions in 2010; ${ }^{7}$ the previous high was 275 in 2007. Access to capital has improved and larger suppliers and private equity firms are seeking to increase and strengthen their core areas as auto makers demand greater scale globally. Also, prospective sellers want to unload their non-core or low-margin businesses while improving their position by divesting assets. U.S. and Japanese suppliers that are not part of the Toyota Group will be the most vulnerable to acquisition and Chinese and Indian suppliers will also be acquiring businesses for their technical know-how. ${ }^{8}$

The pressure for consolidation may decline, but it will not end. Improving production efficiency alone will continue to require fewer producers for the same level of industrial output. Unit sales will have to continually rise to accept the added output or the pressure to combine or reduce suppliers will increase. Chinese and Indian-based automotive

[^3]manufacturers will also compete for U.S. market share as will parts makers from these markets. Any share they gain will come at the expense of current market participants. The pressure for consolidation will be particularly acute for companies competing in commodity markets without technical advantages or intellectual property to provide them with pricing relief against their peers.

Several suppliers noticed an increase in access to capital with the rebound in auto sales in 2010. Many suppliers took advantage of low interest rates to cut debt servicing costs, improving their cash positions and giving them more time on their debt deadlines. A new federal small-business lending law created a $\$ 30$ billion government fund that will be available to community banks to lend to small businesses. Smaller suppliers have longer production schedules than other small enterprises and need working capital as they try to get production lines ready for programs that will be launched 12 or 18 months from now. ${ }^{9}$

## Economic Indicators

Historically, the automotive sector closely tracks general economic indicators, in part because the automotive sector is a major component of these indicators (Charts 1 and 2 ). There was some rebound of the automotive industry in 2010 following a recession in 2009. Although the recession officially ended in July/August 2009, the U.S. economy remained weak.

Total U.S. production of light vehicles was 7.6 million units in 2010, an increase of 36 percent from the reduced levels of 2009. The record high production of light vehicles was in 1999 with 12.6 million units. Production increased slightly at the end of 2009, following the government's Cash-for-Clunkers program. The slight production increase boded well for 2010. Sales of passenger cars and light trucks in 2010 increased 11.1 percent to 11.5 million units, up from 10.4 million in 2009.

Trends in the automotive parts industry follow the motor vehicle industry. There is a perception that in periods of downturn in the motor vehicle sector, lost OE automotive parts production and sales will be offset somewhat by aftermarket sales as demand for replacement parts for vehicles increases. On the other hand, some industry analysts suggest that this relationship is not always correct, as consumers will also tend to delay all but essential repairs during a recession; particularly deep recessions like this past year. The aftermarket was fairly flat in 2009, but fared better than the OE market. However, the aftermarket remained fairly flat in 2010, while the OE market saw significant growth with the increase in vehicle production. The durability of parts has increased over time which results in less need for repairs. This trend has been heightened by increased imports of aftermarket parts including many counterfeits from low cost countries further eroding the aftermarket for U.S.-based OE producers. Therefore, declines in OE parts production and sales may no longer be substantially offset by increases in the demand for aftermarket parts.

[^4]According to the most recent Annual Survey of Manufacturers (with the latest data available through 2009), auto parts industry shipments were $\$ 140$ billion, accounting for about 3 percent of the total U.S. manufacturing shipments (Tables 1 and 2). This is one of the highest shares of any single U.S. industrial sector. Industry employment in 2009 accounted for 4.0 percent of total manufacturing employment. The U.S. automotive parts industry was also one of the largest U.S. exporters, accounting for 4.6 percent of total U.S. goods exports in 2010 (Table 3).

OESA estimated that the worldwide market for OE automotive parts decreased to \$695 billion in 2009 (Table 4). The North American market accounted for $\$ 119$ billion, or 17 percent of the global demand. The North American parts content of vehicles was estimated to be $\$ 13,900^{10}$. OESA also estimated that in 2009 Europe accounted for $\$ 204$ billion worth of OE parts; China $\$ 123$ billion; and Japan and Korea $\$ 136$ billion.

## Automotive Parts Market

## Original Equipment (OE) Sector

DesRosiers, an automotive consulting firm, reported that the U.S. market for OE parts improved 36.5 percent in 2010 to $\$ 141.5$ billion, from $\$ 103.7$ billion in 2009 (Table 5, Charts 3 and 4). The OE parts market also increased 26.4 percent in Canada in 2010 to $\$ 37.4$ billion, and increased 48.1 percent in Mexico to $\$ 42.8$ billion. The North American OE parts market was up 36.7 percent from $\$ 162.1$ billion in 2009 to $\$ 221.6$ billion in 2010. ${ }^{11}$

Globally, the top 100 OE suppliers recorded $\$ 474.8$ billion in sales in 2009, a decrease of 19.3 percent from $\$ 588$ billion in sales they had in 2008 (Table 7, Charts 8 and 9). The top 10 global OE suppliers saw a 20.8 percent decrease in sales to $\$ 173.4$ billion in 2009 down from their sales of $\$ 218.9$ billion in 2008. Denso edged out Robert Bosch Gmbh as the leading global OE supplier with $\$ 28.7$ billion in OE sales over Bosch’s $\$ 25.6$ billion. Only two U.S. suppliers were among the top 10 global OE suppliers in 2009: Johnson Controls and Delphi. Johnson Control's global OE sales were down 33 percent in 2009 to $\$ 12.8$ billion and Delphi was down 34.9 percent from 2008, with $\$ 11.8$ billion in OE sales. Most suppliers saw sales drop in 2009 with the global recession and decrease in vehicle production and sales. The global recovery from the recession and increase in vehicle production and sales in 2010 should result in an increase in global OE sales for suppliers, especially large suppliers with close ties to auto makers.

Growth for the majority of suppliers dependent mainly upon mature markets has stalled according to an analysis by PriceWaterhouseCoopers. ${ }^{12}$ The analysis observed that suppliers "strategically entering emerging markets to improve both their cost position and diversify away from traditional customers have tended to generate above average operating income growth despite strong home market headwinds."

[^5]Because of the 36 percent increase in vehicle production in the United States, OE parts experienced a similar increase in sales volume in 2010. OE sales by value are more affected when there is a shift from higher-content value SUVs to lower-content value small passenger cars. OE parts demand in 2009 was down to lows not seen since 1993 ( $\$ 164$ billion) in current dollars, or if the market demand is adjusted for inflation in constant dollars not seen since the 1950's. ${ }^{13}$

Competition was also growing as foreign suppliers opened shop in North America. An estimated 800-1,000 suppliers from overseas built plants in North America in the past 20 years, creating a mass global "localization" of the supplier sector. ${ }^{14}$ Some foreign suppliers, especially European companies, that expanded businesses in North America to supply their Detroit 3 customers, are also trying to move away from Detroit 3 business to Asian automakers. However, Japanese suppliers are not immune either. Suppliers in North America all face competition, historically high material costs, and demanding customers, although the foreign suppliers face fewer legacy costs and so tend to operate more efficiently than their U.S. counterparts.

Automakers, such as Ford, are attempting to design global platforms allowing the vehicle to be made in Asia, Europe and North America using the same platform. Global platforms reduce engineering costs, simplify manufacturing processes, and improve quality by reducing variability. Other efficiencies gained by the volume of the shared platform include working closer with suppliers from the design of parts to the production of the car which will cut component cost and retail price. For example, the Ford Focus will use 80 percent common parts and 75 percent of the same supply base. Large regional suppliers are a shrinking part of the market.

Foreign-affiliated suppliers have made significant inroads into the U.S. market through acquisitions, sales to transplant automakers, and sales to the Detroit 3. Moreover, transplant vehicle production in the United States grew significantly, from only 2.6 million light vehicles in 1999 to just over 4 million units in 2007, and to 3.4 million units in 2010.

The Detroit 3 have continued to purchase more foreign-based supplier components. For example, Siemens, a German supplier, which had no share of audio systems in North America in 2003, had grown to 25 percent share by 2005. Also, Denso Corporation, now the largest supplier in the world, reported that its sales to the Detroit 3 were rising and that the North America market represented about 40 percent of its total sales, while Toyota accounted for another 40 percent of Denso's business in North America. ${ }^{15}$ In August 2008, Chrysler named Denso Corporation as its first "Supplier of Choice." This means Denso is the default supplier with whom other suppliers must compete to win contracts, and Denso will not have to compete to keep current orders.

[^6]The effect of the foreign-based suppliers' increased production within the North American market is also affecting the North American content of vehicles. In fact, some Japanese vehicles, such as the Toyota Sienna, had a 90 percent U.S. and Canadian component content, while traditional American vehicles, such as the Chevrolet Suburban, Ford Mustang and Jeep Grand Cherokee have between 61-72 percent U.S. and Canadian content.

## Aftermarket

The independent aftermarket experienced a sales boom after 1,160 dealerships closed in 2009. It was estimated that more than $\$ 7$ billion in 2009 parts and services would be redirected to independent service outlets and auto parts stores and non-OE auto parts distributors as dealers closed shop. ${ }^{16}$ Independent garages employed an estimated 332,262 individuals. It is estimated that 70 percent ( 176 million) of out-of-warranty vehicles are repaired at independent shops.

The perception that a weak economy favors the aftermarket appears to be holding for the short-term. Cost-awareness amongst automobile consumers has led many to invest in servicing and repairs of their vehicles rather than purchasing a new one because of the effect of the weakened global economy. The aftermarket (parts and services) is estimated to be a nearly $\$ 200$ billion industry and has benefited as consumers defer new vehicle purchases because of uncertainty about their jobs, housing market, and availability of disposable income. Still, even the aftermarket is not immune to the state of the economy.

While the recession boosted the aftermarket's financial viability in the short-term, not all long-term indicators are promising. Mergers and acquisition activity in the aftermarket was down in 2008 because of tight credit markets and diminishment in earnings and revenue in the industry. Recent merger and acquisition activity was centered on "distressed deals," where companies sell or merge because of desperation rather than growth potential.

The size of the U.S. automotive aftermarket, including the service sector, is estimated to be about $\$ 190$ billion in 2010 and forecasted to reach $\$ 196$ billion in 2011. It was $\$ 187.9$ billion in 2009, up slightly (0.8\%) from 2008 (Table 6).

Focusing solely on the parts portion of the market, the North American aftermarket parts sector was worth $\$ 72.7$ billion in 2010 in wholesale dollars at manufacturers’ level, down slightly (-1.0 percent) from 2009. ${ }^{17}$ The aftermarket parts market in North America slowly, but steadily increased from 2000, when the market was $\$ 62.4$ billion, to $\$ 74.6$ billion in 2007. Between 2008-2010, the North American aftermarket parts market has been flat at about $\$ 73$ billion each year. DesRosiers wrote that the aftermarket parts

[^7]market does not have the "cyclical ups and downs of the OE parts market, but it is also not growing very rapidly."18

The automotive aftermarket sector does not encounter the same price and cost cut pressures from automakers that the OE supply chain faces, but the sector is still affected by the overall state of the economy. Factors influencing the health of the aftermarket sector industry include: the number of vehicles reaching prime aftermarket age (about eight years); the cost of fuel; the amount of unperformed maintenance; and the ability to get or keep used cars in circulation. In 1996, there were a total of 198 million vehicles in operation in the United States. By 2009, that number had grown to over 239 and more vehicles "came of age" needing more repairs. In the longer term, the number of cars sold was only 11.5 million in 2010, down from 17 million a few years ago. This means that in the aftermarket's sweet spot of 5-7 years, after the warranty expires, there will eventually be fewer cars needing service. The aftermarket is also experiencing a shift from Do-ItYourself (DIY) to Do-It-For-Me (DIFM) consumers as vehicles become more complex and baby boomers age, however this has little effect on the parts sold.

The average vehicle age of light vehicles held steady at 9.2 years in 2009. ${ }^{19}$ In 2009, the percentage of cars 11 years old or older was 40.5 percent compared with 41.6 percent in 2008. ${ }^{20}$ The percentage of vehicles between 6-10 years rose from 29 percent in 2008 to 31.5 percent in 2009. This increase may be because of the high sales rates seen in the earlier part of the decade. The older fleet reflects improved overall vehicle durability. Despite improved durability per unit, increased vehicle lifespan provides a market for replacement aftermarket parts such as struts, exhaust systems, water pumps and alternators, as well as performance and styling products. This increased fleet age offers increased aftermarket sales which offsets to some degree the lower parts replacement rate due to increasing new vehicle quality and reliability. Other factors tend to counteract this effect.

Sustained periods of gasoline costs over \$4 per gallon could result in uncertainty for the consumer, reduced miles driven, and prolonged periods of deferrals of automotive services. The fewer miles driven also reduce wear, leading to less maintenance. The U.S. Department of Transportation, Federal Highway Administration, found Americans drove 6.6 billion miles more in 2009 than in 2008, an increase of 0.2 percent. In addition, according to Aftermarket Business, many consumers no longer judge replacement/aftermarket parts on anything other than form, fit, and function, since quality parts can and do come from everywhere. No longer is the "Made in America" mark considered an indication of better quality over parts from other countries. Moreover, other countries are producing quality parts at lower prices. This shift in acceptance of foreign parts has been fueled by general U.S. consumer acceptance of foreign-made items and has led to China and India's success in entering the American aftermarket. ${ }^{21}$ A

[^8]potential challenge to the independent aftermarket is getting repair information so that shops can compete with OE dealers and shops. Aftermarket participants have complained that several vehicle manufacturers unduly restrict the ability of independent service channels to repair their vehicles by limited access to needed repair information. They complain that key information is restricted to the vehicle manufacturer's dealership networks. The automakers contend that some of this technical information is intellectual property that needs to be protected from competition.

Aftermarket suppliers do need to be able to keep up with new technology. Some industry consultants speculated that higher fuel prices could be an opportunity for aftermarket suppliers by providing incentive to purchase fuel-efficiency technologies, and keeping vehicles maintained for better fuel efficiency. The specialty equipment segment of the aftermarket (products that are not purchased out of necessity, but rather out of choice) has been a traditional bright spot in the automotive parts industry. The specialty-equipment industry grew to $\$ 28.8$ billion in 2010. This is a 2 percent growth from 2009 and the first increase since the start of the recession. This segment saw growth rates averaging nearly 8 percent annually for the 10 years leading up to 2008, while the total automotive aftermarket grew at an average rate of 4.1 percent, according to the Specialty Equipment Market Association (SEMA). ${ }^{22}$ The specialty equipment market includes products used to modify the performance, appearance, and/or handling of vehicles. However, as consumers feel an economic pinch they are likely to focus on necessary replacements over specialty equipment.

As hybrids become more popular, industry analysts predict growth in styling and accessory products (specialty equipment) that will make hybrids look, function and perform better. Analysts believe consumers will also want more environmentally friendly equipment. The key will be to provide a benefit without compromising fuel economy.

## Remanufacturing

The remanufactured automotive parts industry is estimated to be roughly an \$85-100 billion industry worldwide. Based on estimates by the Automotive Parts Remanufacturers Association (APRA), the value of remanufactured parts was about \$40 billion in the United States in 2010. Around 2,000-3,000 remanufactured automotive parts companies operate in the United States, including approximately 150 light vehicle engine remanufacturers, ranging from large assembly line operations to very small companies with two or three employees. Many heavy duty engine remanufacturers are owned by the OE companies.

The remanufacturing industry produces goods that are partially comprised of components recovered from end-of-life products combined with new components in place of certain worn or damaged parts that are no longer useable. The process transforms the recovered and new components into "like-new" goods. This reuse of inputs yields important economic and environmental benefits. Remanufactured goods generally have the

[^9]appearance, performance, and life expectancy of new goods. They often meet the same performance requirements as, and enjoy warranties similar or identical to, equivalent new goods (original equipment parts). In short, remanufactured products are intended to be identical to and indistinguishable from products manufactured entirely from raw materials, new parts or components. Some remanufactured parts are actually better than the OE parts because they may incorporate improvements beyond the original part.

Remanufacturing reduces the volume of material entering the waste stream by redirecting retired products to the remanufacturing process. Remanufacturing thereby reduces the amount of raw materials consumed, uses less energy and reduces harmful emissions when compared to manufacturing a new part. Remanufacturing saves on new raw material inputs and on energy use because the parts of the recovered goods that are reused retain the energy and inputs from their original manufacture. For instance, remanufacturing of automotive alternators requires only 12 to 14 percent of the energy that it would normally take to manufacture a new alternator, contributing to the sustainability of the manufacturing process. These savings can result in lower product prices for consumers and higher margins for producers and retailers.

During most of 2000-2008, domestic demand for remanufactured automotive parts in the United States began to slow due to original equipment parts lasting longer and competition from low cost new parts imported primarily from China. However, the APRA believes (total data is not available) the U.S. remanufacturing industry grew somewhat in 2009 due to the drop in new vehicle sales, when consumers kept their vehicles longer and these vehicles needed additional repairs. In 2010, even though the new vehicle market began to recover, the average age of vehicles continued upward, likely causing a small growth in the remanufactured industry.
U.S. parts remanufacturers continue to increase their presence overseas. Several have completed purchases of foreign remanufacturers, especially in the European Union. Cardone, based in Philadelphia and the largest privately owned parts remanufacturer in the world, recently acquired three Remy Automotive Europe plants in the United Kingdom. Caterpillar, the largest remanufacturer in the world, continues its growth, especially in the Far East.

However, many countries limit trade in remanufactured products. Such barriers include outright trade bans, higher tariffs and fees, or stringent regulation, certification, and inspection requirements. Many of these barriers exist because countries associate remanufactured goods with used goods and waste. These barriers can also be an excuse to protect inefficient domestic firms, which is more often the case. The U.S. government has been working with industry to address the barriers to trade in remanufacturing through individual country agreements specifically addressing limits on remanufactured parts, our free trade agreement negotiations, and the WTO Doha Round.

Two countries of particular interest are China and India; both prohibit imports of remanufactured auto parts. Although China allows some used parts into the country for remanufacturing, the newly remanufactured part must be re-exported and cannot be sold
in China. India basically allows no cores (a product at the end of its life or lease cycle) for remanufacturing to be imported. The U.S. Government is currently negotiating with both countries to attempt to change their policies and allow both cores and fully remanufactured parts into the two countries.

## Employment Trends

In its January 2007, report, Contribution of the Motor Vehicle Supplier Sector to the Economies of the United States and Its 50 States, the Center for Automotive Research (CAR), found that automotive suppliers contribute to 4.5 million jobs nationwide and provide more jobs than any other sector in seven states- Michigan, Indiana, Kentucky, Missouri, Ohio, South Carolina and Tennessee. It was reported that automotive suppliers account for more jobs and provide more economic well-being to more Americans than any other manufacturing sector.

OESA estimated that there were 30,000 firms in the North American automotive supply chain in 1990, but just 10,000 in 2000, and 8,000 in 2004. There are now roughly 5,000 , each enjoying significantly higher sales volumes, but likely to require significantly fewer total employees. ${ }^{23}$ The global economic slump in 2009 hastened and expanded these declines.

The Bureau of Labor Statistics (BLS), U.S. Department of Labor, reported that employment in the automotive parts industry was at 462,300 jobs in 2010 (Table 10 and Chart 10). This is a decline of 0.5 percent from the 464,400 jobs in 2009. However, the job loss has leveled off from a decline of 23.1 percent in 2009 compared to 2008. The last time the number of jobs increased in the automotive parts industry occurred in 2000, when employment grew 0.3 percent to 921,300 .
U.S. auto parts makers have cut more than four times as many manufacturing jobs as the automakers during the past six years and that trend is expected to continue. Many Japanese, German, and Korean suppliers have established manufacturing facilities in the United States that employ a large number of production workers. Still, for each employee added to these foreign transplants over the past 14 years, U.S. automotive companies have let go 6.1 employees. ${ }^{24}$

According to the U.S. Bureau of Labor Statistics, less than eight percent of the nation's private work force was unionized at the end of 2009. When public employees are added to the figure, 12.5 percent of all workers belong to unions, about half the amount there were 25 years ago. The United Auto Workers (UAW) had approximately 355,000 active members at the end of 2010, down from 1.5 million in 1979. Part of this decline was due to greater productivity that allowed auto companies to build more cars with fewer people,

[^10]but it also reflects reluctance on the part of blue-collar workers to vote for union representation, especially in the new Southern auto transplants and U.S.-owned parts companies. More than 50,000 UAW workers have accepted early retirement since 2007. Industry experts expect that union membership will stabilize or even increase somewhat as the auto parts and assembly industry begins hiring again due to the recovery of the U.S. market.

Many suppliers have negotiated or re-negotiated contracts with unions (primarily the UAW) in efforts to cut back on health care, pension, and labor costs. UAW leaders realized that prospects of even maintaining current pay and benefit levels were dim because so many large suppliers were in Chapter 11 or had recently emerged from Chapter 11. Thus, suppliers were able to lower wages and cut back or eliminate other union costs. For example, Delphi and Visteon negotiated changes with the UAW that lowered retirees' health care benefits and increased health care costs for working UAW members.

Late in 2007, GM, Ford, and Chrysler negotiated new contracts with the UAW, decreasing benefits for current and future employees and also lowering retiree benefits. On March 9, 2009, Ford UAW members approved additional changes to the 2007 contract. The changes include fewer holidays, eliminating the jobs bank, and most importantly, changes to the Voluntary Employees Beneficiary Association (VEBA). Similar changes were approved by GM and Chrysler UAW workers during bankruptcy proceedings. Also included in the new GM and Chrysler agreements were a no strike clause until 2015, one less holiday, and fewer job classifications.

In March 2009, Delphi eliminated health care for salaried retired workers, and its decision was upheld by the court. In December 2009, a bankruptcy judge ruled Visteon had permission to eliminate health care benefits for most of its retirees. In addition, Visteon received permission to cut company-paid medical, prescription and life insurance coverage to 6,550 current and future employees, as well as their spouses and dependents. In July 2009, Dana, one of the largest U.S.-owned parts companies, entered into an agreement with the UAW and the United Steel Workers to set up a Voluntary Employees Beneficiary Association (VEBA); similar to those agreed upon with the Detroit 3 in 2007.

In June 2010, the UAW elected a new president to replace the retiring Ron Gettelfinger. Bob King, former head of UAW bargaining at Ford, will serve one term since he has to retire after his first term when he will have reached 65 . Mr. King will head final negotiations in 2011 when all of the Detroit 3 contracts expire and also participate in any UAW contracts with the U.S. parts companies.

In March 2011, members of the UAW working for auto parts manufacturer Dana approved a three year contract covering 2,500 workers in 13 plants. Under the terms of the new contract the workers will receive an increase in pay and participate in a profitsharing plan. The Dana contract may have set a precedent for future contracts for UAW auto parts workers in other U.S. plants, reversing the trends of 2009-2010.

## Leading Industry Stories of 2010

## Visteon Bankruptcy Comes to an End

After 16 months in bankruptcy, Visteon was able to exit in October 2010. Once the $2^{\text {nd }}$ largest U.S. supplier, Visteon was created when it was spun off from Ford in 2000. In 2005, Visteon returned 23 plants and offices to Ford in an effort to reduce high labor costs by shedding responsibility for 18,000 UAW workers. Visteon's legacy costs of high labor costs hurt the company. It was able to lower its average hourly wage to \$18 from $\$ 38$. Between 2006 and 2008, Visteon divested or closed 30 factories or units and decreased its reliance on Ford to 28 percent in 2009. In 2000, Ford accounted for 88 percent of Visteon's revenue.

Visteon filed for Chapter 11 in May 2009, citing the faltering economy and poor auto sales. A couple groups of shareholders representing about 12 percent of the company's stocks sought to revise Visteon's restructuring plan, arguing that the company was far more valuable, especially its foreign assets, than it acknowledged. Visteon proposed giving unsecured creditors 20-50 percent of what they owed and allowing bondholders to buy $\$ 1.25$ billion in stock which would be used to pay secured lenders. The court sided with Visteon, giving Visteon the exclusive right to negotiate an exit strategy and denying shareholders the right to propose their own plan which would leave the company with more debt after bankruptcy.

Johnson Controls also expressed an interest in acquiring Visteon. It offered $\$ 1.25$ billion, but Visteon rejected the bid, preferring to stick to its own plan for emerging from bankruptcy.

Visteon tried to cut health benefits to thousands of retirees, saying the benefits cost \$30 million annually. However, the court ordered Visteon to reinstate the benefits and put emergence from bankruptcy at risk. Visteon was able to reduce its debt by about \$2.1 billon, to $\$ 600$ million when Visteon exited bankruptcy. Ford agreed to waive $\$ 160$ million in claims against its former parts unit, including obligations to pay certain pension and retiree benefits costs, committed to contracts worth $\$ 600$ million with Visteon through 2013, and will pay Visteon $\$ 29$ million for restructuring costs. Additionally, more than 40 bondholders agreed to invest $\$ 300$ million in Visteon and buy $\$ 950$ million of new shares.

Visteon makes heating and air-conditioning systems, door panels, and engine-cooling systems. It had sales of $\$ 6.69$ billion in 2009, down 66 percent from its peak year of 2000. It has one remaining factory in the United States - a climate parts plant in Shorter, Alabama with 300 workers. Its headquarters in Michigan has 1,200 employees. Visteon also has a plant in Canada and six in Mexico. It now has 62 factories in 27 countries and employs about 26,000 , compared with 82,000 in 1998.

Many suppliers have gone through Chapter 11 bankruptcy, including Delphi, Lear, Federal-Mogul, and Dana. There has been a more tolerant view of bankruptcy in the
automotive industry. But, there is no guarantee that a post-bankruptcy company will regain its stature after reorganization. Bankruptcy is not advisable to firms that want to just reduce debt. Companies are putting their future in the hands of a bankruptcy judge, risking healthy assets that can be sold to new companies, encountering high fees, and disclosing proprietary information. Several suppliers have come through bankruptcy successfully, including Delphi, Lear, and Dana, while other suppliers, such as Diamond Glass and Noble International, ended up liquidated.

## Other Industry Developments

## Counterfeiting

Counterfeiting continues to be a major issue for the automotive parts industry, particularly for the aftermarket sector. The U.S. Federal Trade Commission in 1997 estimated that counterfeit automobile parts cost the American automotive supplier industry $\$ 12$ billion annually worldwide, including $\$ 3$ billion in the United States alone. Despite ongoing anti-counterfeiting efforts worldwide, the problem has significantly grown, with Frost \& Sullivan estimating that auto suppliers will lose an estimated $\$ 45$ billion worldwide in 2011 to counterfeiting. The parts that tend to be counterfeited the most are frequently replaced parts, such as brake pads and various types of filters. China is often cited as the major source of counterfeit auto parts. Taiwan, Thailand, India, Japan, and Malaysia are additional problem areas. Automotive-related counterfeiting takes jobs and money away from legitimate companies, jeopardizes public safety, tarnishes brand names, and increases costs related to warranty claims, investigations, legal fees, and preventative measures.

The U.S. auto parts companies support efforts to address counterfeiting and intellectual property-related issues in the United States. In March 2006, the U.S. government enacted the "Stop Counterfeiting in Manufactured Goods Act," which strengthens previous U.S. trademark laws by prohibiting the trafficking of counterfeit labels, packaging, patches and medallions, and requiring the destruction of equipment used to make counterfeit goods. In October 2008, the "PRO-IP Act of 2007" increased both civil and criminal penalties for trademark and copyright infringement.

The auto parts industry is also supportive of the Anti-Counterfeiting Trade Agreement (ACTA) to address global counterfeiting and piracy issues and improve enforcement of intellectual property rights. The parties to the ACTA negotiations include the United States, Australia, Canada, the European Union, Japan, Korea, Mexico, Morocco, New Zealand, Singapore, and Switzerland. The text of the agreement was finalized by participants in November 2010, and is currently open for signature by the participants.

## Advanced and Alternative Fuel Technologies

Over the past five years, the U.S. Federal Government has created mandates and incentives to help address energy security and environmental issues deriving from reliance on petroleum-based fuels. Some of these changes offer opportunities to automotive parts firms selling to the U.S. market.

Companies such as Bosch and Borg Warner, who offer advanced engine technologies including fuel injection pumps and nozzles or turbochargers, are benefiting from the rising CAFE requirements. BorgWarner expects to net $\$ 2.3$ billion of new business through 2013. The firm projects that 77 percent of its new business will come from advanced engine technologies such as turbochargers, fuel injection units and variable timing systems. Ford has committed to roll out its direct injection, turbo, variable valve "Ecoboost" engines to 90 percent of its vehicle lineup by 2013. Volkswagen, BMW, and Mercedes are fortifying their U.S. product lineups by making advanced diesels available on more models and working to dispel negative consumer perceptions of these vehicles in the United States. Firms who offer technologies for these advanced engines are benefiting.

The same types of market opportunities exist for firms making efficient accessories such as electric power steering or high efficiency air conditioners. Electrification of hydraulic or mechanically driven systems enables use of variable speed electric motors to reduce energy losses. These types of accessories are also needed for hybrid vehicles which shut off their engines. Electrically driven water, oil and transmission pumps enable those devices to function with the engine off. This ability is even more important for plug-in vehicles where energy storage is a problem and there is no engine to power these mechanical systems. Firms such as Delphi, Denso, and Halla are offering high efficiency accessories. Even traditionally unpowered components could end up providing extra energy. Levant Power is trying to commercialize electricity generating shocks. The shocks can improve fuel economy by up to 6 percent on rough roads. Given the high priority being given to increased economy, the company may find interested buyers.

Vehicle manufacturers are also spending a lot of money on improving their transmissions. Many of the new transmissions have six or more gears or are infinitely variable over a certain range. Doing so allows the engine to run in its most efficient range over longer periods of operation - greatly increasing efficiency. Companies like Getrag, Borg Warner, and ZF are seeing increased sales of their dual clutch automated transmissions. These transmissions increase efficiency by substituting two clutches for the torque converter in a regular automatic. Borg Warner expects over $\$ 525$ million in new business from its advanced transmissions over the next 2 years.

All firms are making significant investments in engineering their vehicles for reduced weight. Reducing vehicle weight enables lower power levels to achieve the same performance. The amount of energy needed to move the vehicles is lowered, allowing smaller engines or fewer batteries, and thereby helping to reduce costs. Firms such as U.S. Steel are selling high strength metals that allow automakers to reduce component
size and therefore weight. These materials are making gains in automobile content while the proportion of traditional steel is declining. Aluminum with its high strength and low weight is also increasingly being used. Firms specializing in advanced composites are seeing increased sales. BMW and the SGL Group are building a carbon fiber manufacturing plant in Moses Lake, Washington to supply parts for the pending BMW Megacity electric vehicle. The search for weight reduction includes all parts of the vehicle. Lear has developed "The Evolution Seat," a new seat system that includes seven patented technologies. While maintaining comparable strength and safety, the new system reduces weight by up to 25 pounds versus a conventional seat.

GM is strengthening its product lineup by reintroducing the "electric vehicle" with its plug-in hybrid Volt. Nissan is also introducing an electric vehicle to enhance its vehicle mix with its fully electric Leaf. Toyota continues to follow through on plans to make hybrids available across its fleet by introducing a complete Prius lineup. Competition in the hybrid realm continues to heat up as Korean-based firms Hyundai and Kia have their hybrids entering the fray. All of these technologies require significant production of batteries, motors and controls. Sanyo, the maker of batteries for Ford and Honda hybrids, is targeting a tenfold increase in advanced battery production over the next five years and intends to halve its production costs.
U.S. firms have been leading the development of advanced battery technologies for decades. U.S. firms such as Envia Systems, in Newark, California or ActaCell of Austin, Texas, and A123 Systems of Waltham, Massachusetts are among the many firms currently commercializing advanced battery technology developed in the United States. Despite the strong U.S. research and development presence, until recently, the production of these technologies has occurred in Asia. Now, increasing demand for plug-in and hybrid vehicles combined with Federal and State level incentives is leading to significant investments in U.S. advanced battery production.

For instance, A123 Systems used a $\$ 249$ million grant from the U.S. Department of Energy's (DOE) Electric Drive Vehicle Battery and Component Manufacturing Initiative combined with incentives from the State of Michigan to help fund its new plant in Livonia, Michigan. It is aiming its new production capacity at the burgeoning plug-in and hybrid vehicle market. It isn't just U.S. firms that are adding capacity in the U.S. market. Johnson Controls with its French partner Saft, as well as Korean-based firm LG Chem, have added or are in the process of adding U.S. production capacity.

The same types of investments are occurring with electric motor and controls. Firms such as Remy, Delphi, and UQM Technologies are either increasing current production capacity or adding new capacity to service the hybrid and plug-in vehicle market. Many of these firms are also taking advantage of similar, if not the same, Federal and State incentives available to battery producers. All of these investments will have large impacts on future production since they create a domestic supply chain for future U.S. production of these vehicles.

Among the many mandates and incentives, U.S. biofuel mandates have had little impact on the automotive parts industry. While the Detroit 3 remain committed to have 50 percent of their vehicles as flex fuel capable in 2012, modern engines tend to require few changes to make them capable of accepting and burning alternative fuels. The engine management control and fuel system are altered to allow the engine to accept, recognize and burn multiple fuels with the total added costs below $\$ 200$. The primary opportunities for parts suppliers in flex fuel engines are in corrosion and alcohol resistant fuel supply products such as hoses, pumps, lines and fuel tanks. Third generation biofuels have the same chemical properties as the base hydrocarbons in gasoline or diesel fuel and will likely need even fewer changes.

Technological advances, federal fuel economy mandates, and advanced technology investment incentives made significant impacts on the U.S. and global automotive parts industry in 2010. The fuel economy improvements made possible through most of the above technologies do eventually pay for themselves in lower fuel costs. In doing so, they eventually lead to greater macroeconomic purchasing power making higher eventual sales possible. Nonetheless, many of the technologies require higher purchase prices offsetting financially many of the economic benefits of lower operating costs to consumers. In addition, some of the impacts reduce the total potential market for parts suppliers.
U.S. vehicle producers are making new efforts to market small cars to help meet declining fleet emissions and rising fuel economy requirements. Doing so reduces the amount of material used in vehicle production. In addition, smaller engines are dominating vehicle sales. The 4 -cylinder engines are taking shares from 6 -cylinder engines, and 8 -cylinder engines are being displaced by 6-cylinder engines. This process reduces the number of pistons, spark plugs, valves, rings, etc., per vehicle. Parts suppliers relying on supplying these products are seeing a shrinking total market, while numerous advanced technologies, on the other hand, are seeing significant growth opportunities. Firms selling to regions with high energy efficiency requirements have a competitive advantage in marketing many of these advanced technologies.

## In-Vehicle Electronics, Engineering, Safety, and New Technologies

According to the Specialty Equipment Manufacturers Association (SEMA) Vice President John Waraniak, "Automobile technology is way beyond the vehicle itself. Vehicles are a collection of interdependent systems within systems, connecting body, chassis, interior, and powertrain systems through more than 150 controllers and 10 million lines of code and embedded software." By 2017, more than 13 million vehicles will be sold globally with connected-vehicle platforms. Therefore, the industry needs a system of open innovation, collaboration, flexibility and responsiveness to customer demands. Technology and affordability should be intertwined to provide access to a larger number of consumers looking for fuel efficiency, safety and connectivity. Among some of the new technologies being added or becoming standard on vehicles are safety features like blind-spot detection, and side/head airbags. Other innovations being added are navigation systems, MP3 player connections, Bluetooth wireless connections, and
mobile video. In addition, the Global Positioning System (GPS) and telematics packages that connect cars to home computers will become standard within the next few years. Even more opportunities are evolving in telematics as more manufacturers are developing electric vehicles. Energy management and navigation will become more essential in terms of determining vehicle range and finding locations for recharging/battery swap stations, as well as showing elevation topography, given how battery-powered vehicles have greater variability in range based on these features (while they use a higher percentage of their energy and therefore range going uphill, they reclaim most of that energy going downhill.)

According to Business Monitor International (BMI), the global telematics industry was valued at nearly $\$ 5$ billion in 2010, with over 75 percent occupied by original equipment manufacturers (OEMs). By 2012, OEMs and aftermarket suppliers are expected to create a $\$ 2.4$ billion telematics market in the United States, and a global market of $\$ 9.3$ billion. Accessories available in upcoming vehicle models will include cameras and sensors that not only help the driver see danger coming, but react accordingly to avoid potential collisions. Demand for retrofitting such innovations into the existing car fleet will concurrently generate immense opportunities in the telematics aftermarket sector.

In recent years, manufacturers have placed increasing emphasis on "green" technology, which promotes alternative energy sources as well as reduced hydro-carbon-based fuel usage. Despite the current recession, overall energy demand is expected to increase 50 percent globally and 70 percent in the developing world by 2030, barring major increases of efficiency. This theme was carried over from last year's SEMA show as well, reiterating the importance of emerging and efficient technologies for the automotive industry. According to Waraniak, there are four "megatrends" that will be the focus of technological advancement in the auto industry: green technologies; connectivity between multiple systems; safety features; and, temperature-levels and efficiencies gained by cooling vehicles. Each of these trends is discussed below.

Green technologies, as noted above, include new powertrain options making their way to the market such as gasoline-electric hybrid technology (e.g., Prius, Fusion), plug-in hybrid, (e.g., Volt), and cleaner diesel technology (such as the urea injection system Mercedes-Benz' calls BlueTEC). The BlueTEC system lowers nitrogen oxide emissions, allowing diesel engines to run cleaner, though it adds cost and lowers the fuel efficiency advantage of diesels. Advancement in diesel technology and hybrid diesel/electric hybrid vehicles may provide better fuel economy than is obtained from gas/electric hybrids. Dean Tomazik of FEV Inc. states that future diesel engines might feature four-way catalysts, variable valve timing and variable compression ratios.

For the past several years, the challenge has been in making horsepower and green power co-exist. Consumers still want good vehicle performance, but also want fuel efficiency. According to Michael Seuffert of Aftermarket Business, "keeping up with these megatrends represents challenges for the aftermarket, but even greater opportunities for those developing products and services in aerodynamics, brakes, suspension, electronics, mass reduction, fuel efficiency, start-stop technology and personalization applications."

The market has shifted from a concentration on sound systems to one that is about navigation and entertainment systems. AM radios were first installed in vehicles in 1930, FM radios in 1952, tape decks were introduced in 1964, and CD players in 1982. In the last 10 years, DVD players, satellite radios, high-definition radios, navigation devices, and MP3 adaptors have been introduced into vehicles. Analysts expect many more devices and interfaces in the years to come. In 1999, navigation and entertainment systems accounted for fewer than 12 percent of total mobile electronics retail sales. By 2006, the market share nearly doubled to 23.5 percent. In fact, the Electro to Auto ( $\mathrm{E}_{2} \mathrm{~A}$ ) Forum believes that electronics will account for 40 percent of production costs in vehicles by 2015.

Therefore, it is not surprising that, according to SEMA, the ten most sought after "newproducts" are all electronic equipment. Connectivity is key and convergence is the watchword in mobile electronics. This means one device can integrate multiple tasks. For example, Ego Look, a Bluetooth device, can be paired with a person's cell phone to do other things such as call by voice, check messages by voice, download address book, and with iPod integration. In addition, the Dual HXD7714 head unit for the dash has built-in Bluetooth and HD radio, but will also control an iPod. Next Base is a dual-screen DVD system that straps onto backs of the headrests in a vehicle.

A 2010 survey by TechnoMetrica found that one in ten owners have navigation or safety/security services installed in their vehicles; about one out of five consumers were planning to install navigation systems within the next 12 months, while 13 percent were planning to install safety/security services. DVD players were moderately important to consumers. More than 58 percent of 2009 models offered portable media player interfaces, especially for MP3 players such as the iPod, up from 39 percent in 2008. In addition, 82 percent of the 2009 models offered Bluetooth wireless connection, up from 70 percent in 2008. The increasing size and demand of data for infotainment systems, digital maps, 3D images, and information about the surrounding area are requiring large data storage devices such as embedded hard disks, which were found on 90 models in 2009. Embedded computer hard drives were about a third of 2009 models and USB interfaces were installed on a third of the models, up from 16 percent in 2008.

Subscription telematic services are also becoming more prevalent. The industry leader, OnStar was available on 90 percent of GM vehicles in 2009. OnStar has been providing service for 13 years and has over 5 million subscribers. Ford's Sync system is serviced by Continental and ATX provides service to BMW and Lexus in the United States. In November 2009, Mercedes Benz USA (MBUSA) and Hughes Telematics, Inc. (HTI) launched "mbrace," a new telematics offering that they say brings an unprecedented level of connectivity to customers. This will replace "Teleaid," the previous system of the last ten years. HTI provides service to the Chrysler and Daimler 2010 models. Toyota also announced a proprietary Safety Connect that was offered in its brands in 2009. In addition to these services providing navigation, collision notification, traffic alerts, automatic toll pay, wireless bluetooth connection, and remote door unlock, these services will include informing drivers of weather conditions, allowing drivers to access entertainment, allow manufacturers to remotely update software, allow remote emissions
and safety testing, allow "teen" tracking, give re-routing suggestions to avoid congestion, provide in-vehicle satellite television, automatically slow down a stolen vehicle, and enable mileage-based insurance.

All of this in-vehicle electronic equipment has many experts concerned about safety. An estimated 20 percent of car accidents or near accidents involve non-driving distractions. Automakers and parts suppliers are trying to use the in-vehicle electronics to improve safety. By improving center stack configurations, tactile controls on the steering wheel and better versions of heads-up LED windshield displays they hope to reduce distractions. Automakers and suppliers are also using the technology to develop lane departure notification systems, collision avoidance systems, and inattentive driver alert systems/driver drowsiness detection.

Advanced adaptive cruise control began entering the market on European luxury cars in 2006. Adaptive cruise control (ACC) maintains a certain distance from the car in front, down to a crawl. Advanced ACC would bring the car to a stop and could resume its cruise control functions from a stop. Such technology raises legal and liability questions involving equipment that functions independently of the driver. The technology is also expensive, with costs about $\$ 1,500$ to $\$ 2,500$, mostly because of the radar or infrared emitters and sensors used to track other cars. Suppliers are working on ways to reduce the price, including using camera-based systems and less expensive radar equipment.

In addition to consumer demand and competition, legislation is also driving innovation. Safety features used only in luxury cars may one day become standard. The National Highway Traffic Safety Administration (NHTSA) is considering mandating systems that automatically slow vehicles down when an impending collision is detected as well as sensors that watch for other vehicles during lane changes. The technology is currently offered in some luxury vehicles and often relies on the radars and sensors in adaptive cruise control systems as outlined above. Doing so currently could add close to $\$ 3,000$ to the price of a new car. Waraniak believes that it may take until 2030 to have a critical mass of vehicles talking to each other to prevent crashes.

Having vehicles communicating with each other and capable of taking control to prevent accidents would enable other technologies as well. For instance, cars could talk to traffic lights as they approached. If no other vehicles were approaching the lights could turn green to allow them to pass without stopping. This would reduce time, vehicle wear and tear, and energy. Vehicles could also communicate with other vehicles on highways and, using the split second reactions available in their safety systems, enable vehicles to take control and slipstream the air with other automobiles thereby saving energy and freeing the driver from controlling the vehicle.

The Obama administration's decision to raise CAFE standards to 35 miles per gallon by 2016 has also influenced the way manufacturers are looking at new technology. For example, one of the top new technologies is an aftermarket part in automobiles that indicates to drivers whether they are driving at optimal efficiency. Electronic tools connect to the on-board diagnostics (OBD-II) port and provide instantaneous and average
fuel economy readings. Tire makers such as Goodyear and Michelin have also developed new tread compounds and tread designs which increase fuel efficiency by five percent and stop the vehicle about 25 feet sooner than the baseline tire at 50 mph on wet pavement.

Suppliers with products such as air bags, antilock brakes and electronic stability control (ESC) systems, have benefited from automakers' emphasis on safety and new safety regulations. In 2007, NHTSA passed its final rule on ESC. ESC systems use automatic computer-controlled braking of individual wheels to assist the driver in maintaining control in critical driving situations. The law ensures that ESC will become standard on all vehicles except the largest trucks by 2012. Currently, only 30 percent of new vehicles have ESC. ESC suppliers expect to get a sales boost of more than $\$ 1$ billion from the new regulation. In fact, the North American market for ESC systems is expected to expand from about $\$ 555$ million in 2006 to $\$ 1.8$ billion by 2012.

The success of airbags, which NHTSA estimates saved over 18,000 lives since their inception, has led to an increase in side-curtain airbag business. Like the ESC rules, new federal side-impact regulations will increase installation of side-curtain airbags as automakers and suppliers devise different ways to meet the standard.

Various technologies for keeping the car cool offer another opportunity for manufacturers to increase vehicle energy efficiency. Energy-efficient auto air conditioners are finally making their way in North America, after years of popularity in Europe. Electronically controlled variable compressors are only used in 20 percent of North American vehicles at the present time. However, according to a senior director at Visteon Corporation's global climate-control business, usage will increase to 60 percent within five years. The inclusion of air conditioners in EPA's carbon emissions regulations has made improving air conditioning efficiency an important variable for auto manufacturers in meeting U.S. vehicle efficiency standards. Variable compressors save fuel by drawing enough power from the engine to cool the cabin, rather than a fixed-mode compressor, which can only be turned on or off. This can drain four to six horsepower from an engine.

Some of the issues surrounding telematics that must be assessed involve privacy, cost, and legal issues concerning collaboration, control, and accountability. With multiple databases storing information about consumers’ driving habits, insurance companies have become interested in tracking information on everything that happens to the car on the road, thus allowing them to calculate whether to raise or lower premiums based on driver's risk. This raises privacy concerns. In addition, with all of the information stored in electronic databases, another issue is control of the information. After Mercedes cancelled its contract with ATX, the two companies became locked in a court battle over ownership of the Tele Aid database, raising questions over the rights to customer information and crucial web tools. Costs of new technology will also always be a concern, particularly for a government-mandated safety option that is expensive. However, as technology is developed and mass-produced, costs will decrease accordingly.

The industry must also address increasing vehicle complexity and use of application-parts tailored for unique functions. One of the key issues today, which was brought to light by the recent devastating earthquake and tsunami in Japan, is the difficulty of supply chain disruptions to the functioning of the industry as a whole. The events in Japan clearly illustrated the interdependence of auto suppliers to OEMs. According to Automotive News, parts such as diodes, microprocessors, circuit boards, voltage regulators, and copper foils (not easily recognizable as auto parts) were particularly affected by the disruptions. Chipmaking is especially sensitive to disruptions such as power outages. It can take up to three days to recalibrate machines and often the process must be restarted from scratch. Finding alternative sources for these microchips is difficult because the auto suppliers have become so specialized. Ford had to suspend certain black and red vehicles because the supplier in Japan can no longer produce a metallic paint pigment called Xirallic.

Lastly, as convergence of functions increase, it is unclear which manufacturer or supplier should be held accountable if something goes wrong. Many of the vehicles that are recalled today involve malfunctions of the vehicle electronics systems. Indeed, as the level of telematics are incorporated into a vehicle, the more electronic interfaces occur, which can present a whole new host of unforeseen and unexpected problems, as noted in the cruise control discussion above. It may be a long time before drivers trust vehicles to drive themselves.

## International Developments and Trade

Global automotive industry production and sales are expected to remain depressed over the next few years, with only gradual improvement. Despite weakening in the U.S. market in previous years, suppliers globally managed to eke out profitability. Suppliers in developed country markets faced more difficulty, while those in developing markets generally experienced growth. In its 2006 Global Automotive Supplier Study, Roland Berger Strategy Consultants found that suppliers based in Western Europe, South Korea and other parts of the world maintained steady profitability between 2000 and 2005, while Japanese suppliers posted 3.2 percent gains. During the same period, North American suppliers declined 3.6 percent. Those most successful had a narrowly focused product portfolio, broad customer base globally, low reliance on business with the Detroit 3 , and aggressively used component sourcing from low-cost regions of the world.

Going forward, the BRIC (Brazil, Russia, India, and China) countries are expected to experience growth in the automotive sector while developed countries are likely to see static sales or declines. Some U.S. suppliers found that while they are having difficulties in home markets, their foreign operations were profitable. Large suppliers, such as Johnson Controls Inc., Lear Corporation, TRW Automotive Inc., ArvinMeritor Inc., and Dupont Automotive Systems, received at least 35 percent of their total revenue from Europe in 2007. Some suppliers tried to reduce their dependence on the high-cost, lowmargin American market and shift manufacturing to lower cost countries. Suppliers, often with the encouragement of automakers, are exploring growth opportunities in the BRIC developing countries. These countries are seeing more growth in the automotive
industry than North America, Japan, and Western Europe. Still the growth in the developing world was moderate in 2009 and expected to remain moderate another year or two as the automotive sector gradually improves.

The U.S. trade deficit in automotive parts increased 61.3 percent in 2010 to $\$ 32.8$ billion, up from $\$ 20.3$ billion in 2009 (Table 13, Charts 11 and 12). The parts deficit increased the past few years because U.S.-made automotive parts manufacturers lost market share to increasingly competitive foreign production. In 2009, the reduction of the automotive parts trade deficit was a combination of the global reduction in demand for automotive parts and the weak dollar, which made U.S. exports more competitive while restraining U.S. imports. In 2010, with a growing recovery of the automotive slump, both automotive parts exports and imports increased, though imports increased at a greater rate than exports.

According to U.S. Census data, the United States exported $\$ 58.1$ billion worth of automotive parts in 2010. This is an increase of 36.2 percent from the $\$ 42.7$ billion exported in 2009 (Table 14, Charts 11 and 13). Automotive parts exports to Canada ( $\$ 25.8$ billion) and Mexico ( $\$ 17.4$ billion) accounted for 74.3 percent of the total U.S. parts exports in 2010 (Chart 14). U.S. automotive parts exports to Japan and the EU-15 accounted for $\$ 5.8$ billion, or 10 percent, of the total U.S. automotive parts exports.

In 2010, automotive parts exports to China rose 36.4 percent to $\$ 1.3$ million and exports to Brazil increased 69.8 percent to $\$ 938$ million. Exports to Russia increased 78.6 percent (\$94 million) and 62.6 percent (\$213 million) to India in 2010.

Automotive parts imports to the United States from almost every country increased in 2010. U.S. automotive parts imports increased 44.3 percent to $\$ 90.9$ billion in 2010 from $\$ 63$ billion in 2009 (Table 15, Charts 11 and 15), returning to 2008 levels ( $\$ 90.6$ billion). In 2010, Canada accounted for $\$ 14.5$ billion worth of U.S. automotive parts imports and Mexico accounted for $\$ 28.1$ billion. Together, automotive parts from these two countries accounted for 46.8 percent of the total U.S. automotive parts imports (Chart 16). Rounding out the top five supplier countries of automotive parts to the United States in 2010 were Japan ( $\$ 12.1$ billion), China ( $\$ 10$ billion), and Germany ( $\$ 6.3$ billion).

Japanese auto parts shipments to the United States were up 37.9 percent in 2010 from 2009 levels. A large portion of these imports are components for assembly at the Japanese transplant facilities. The Japanese produced roughly 2.7 million vehicles in the United States in 2010. Japanese-based firms’ U.S. auto plants are now sourcing more of their components in the United States, Canada, and Mexico due at least in part to the higher Yen exchange rate.

Automotive parts imports from China increased 35 percent in 2010 (Charts 17 and 18). Imports from China had been steadily increasing the past several years (despite the decrease in 2009), including a 4.8 percent increase in 2008 to $\$ 9$ billion, from $\$ 8.6$ billion in 2007. China passed Germany as the United States’ fourth largest source of auto parts after Mexico, Canada, and Japan. Parts imports from the other BRIC countries also
increased across the board. Parts imports increased 34.2 percent ( $\$ 1.3$ billion) from Brazil, 60 percent ( $\$ 798$ million) from India, and 114.1 percent ( $\$ 35$ million) from Russia.

## China

Auto parts sales and production for both original equipment and the aftermarket in China have grown along with the country's auto market and production. China remained the largest auto market in the world for the second year in a row, with vehicle sales increasing 32.4 percent in 2010, reaching 18.06 million units. Vehicle production in China grew 32.4 percent, reaching 18.26 million vehicles. China’s Ministry of Public Security reported in 2010 that the country now has 85 million vehicles on the road.

The top global auto suppliers have operations in China, and there continues to be expansion-related announcements. With increased foreign investment and the gradual consolidation of domestic companies, parts manufacturers in China are becoming more competitive. However, there are still many small, domestic suppliers remaining in China that lack the resources, quality, and R\&D capabilities that would allow them to become more competitive and sell on a larger scale. The majority of auto and auto parts production in China is still devoted to the growing domestic market. Automotive exports from China will inevitably increase as the auto sales growth rate moderates and Chinese vehicles and parts become more globally competitive. Total exports of Chinese auto parts have already grown from $\$ 16.7$ billion in 2005 to $\$ 31$ billion in 2009. However, the degree to which China becomes a low-cost source of original equipment auto parts for automakers worldwide remains to be seen. Factors that can affect China's ability to supply more globally in the future include: rising material, labor, and energy costs in China; potential currency, quality and logistics-related issues; and, the increased cost competitiveness of other global suppliers.

The Chinese government's interest in seeing China develop electric vehicles and the government's related policies to promote the industry could be an impetus for the automotive industry in China to be a major player in developing, producing and selling advanced technology vehicles. The new technology could present opportunities for capable suppliers who are willing to cooperate with Chinese automakers in developing these advanced vehicles.

China's automotive aftermarket is expected to continue to grow, as the market increases for both new and used autos, the number of outlets offering aftermarket parts and services expands, and new technologies and electronics are introduced. In addition, Chinese consumers' interest in vehicle customization is expected to increase. In 2008, the Chinese government approved an amendment to the National Road Traffic Safety Law, allowing the sale and installation of more than 500 accessory and performance product categories for consumers to legally accessorize their vehicles. Currently, 4 S stores, which are similar to dealerships that sell and service vehicles, are where most Chinese auto owners have their cars serviced and repaired. As the Chinese aftermarket grows and
consumers become more educated about car care, franchised service and repair outlets that are less expensive and are more convenient are likely to increase in China.

As Chinese automotive companies are looking to enter new markets, top global suppliers are assisting them with engineering, technical and managerial expertise. Companies are also buying factory equipment from leading international suppliers, as well as acquiring or investing in suppliers located in overseas markets, including the United States. Not only do these investments help them to establish a presence in a market and gain new customers, but they also gain technology and R\&D resources, improve their manufacturing techniques, and learn more about marketing, branding, and distribution. In 2010, China’s Pacific Century Motors purchased GM’s Nexteer power steering subsidiary unit for approximately $\$ 450$ million, the largest global auto parts investment made by a Chinese supplier so far. The acquisition provided Pacific Century with global customers, U.S. manufacturing and engineering operations, and advanced technology.

In 2010, U.S. auto parts exports to China reached almost $\$ 1.3$ billion, and U.S. auto parts imports from China rose to $\$ 10$ billion. The U.S.-China auto parts deficit has increased from $\$ 4.8$ billion in 2005 to $\$ 8.8$ billion in 2010. The deficit with China is expected to continue to grow as exports to China will not likely keep up with imports. Many U.S. auto parts companies will continue to produce in China, particularly since it has become the world's largest auto market.

Since China joined the WTO, there have been some U.S.-China automotive parts trade issues, including a tariff dispute that resulted in a July 2008 ruling by the WTO that China must bring its import tariffs for foreign auto parts into compliance with international trade rules. In December 2010, a WTO panel upheld the U.S. decision in September 2009 to place tariffs on $\$ 1.8$ billion of tires from China under a safeguard provision aimed at protecting U.S. producers and workers from an import surge. China had complained that the tariffs violate global trade rules. There are press reports that China may appeal the WTO's ruling. In addition, widespread automotive parts counterfeiting in China remains an ongoing issue, as noted above.

## Japan

Based on statistics from the Japanese Government, Japanese production of parts in 2010 amounted to about $\$ 97.7$ billion. Japan exported $\$ 65.7$ billion, or almost one third of its total automotive parts production.

Japan imported $\$ 16.7$ billion in automotive parts in 2010 and exported $\$ 65.7$ billion. Japan’s leading source of imports in 2010 was China, accounting for $\$ 5.4$ billion. Thailand was next with $\$ 1.6$ billion, and the United States ranked third with $\$ 1.3$ billion. Although no actual data is available for U.S.-made parts assembled into Japanese vehicles and then exported back to the United States, it is believed to be a relatively high percentage of the total parts imported from the United States.

In 2010, Japan exported $\$ 13.8$ billion in automotive parts to the United States; or almost 25 percent of its total parts exports. China was the next largest export market, accounting for $\$ 12.3$ billion, and Thailand was the third largest market, at $\$ 5.8$ billion. Rounding out the top ten were: Indonesia, the United Kingdom, Mexico, South Korea, Germany, Canada, and the Netherlands.

Japan has posted a consistent trade surplus in auto parts with the United States. In 1986, the U.S. deficit was $\$ 6$ billion, and it reached a peak of $\$ 15$ billion in 2005. The deficit decreased to $\$ 10.8$ billion in 2010. The deficit declined mainly because Japanese manufacturers began building vehicles in the United States and while, at first, it sourced most of it parts from Japan, it slowly began sourcing parts from North American parts plants. Also, Japanese transplants’ U.S. production peaked in 2005 and declined substantially in 2009, with a slight increase in 2010.

As Japanese transplants increased U.S. production, their purchases of U.S.-made parts also increased. The Japanese Automobile Manufacturers Association (JAMA) publishes an annual report listing parts purchases from U.S. companies. In 1992, the Japanese producers purchased $\$ 13.6$ billion U.S.-made parts and by 2007, this peaked at $\$ 50$ billion. Due to the worldwide economic decline in 2009-10, this figure shrunk to $\$ 38.3$ billion.

On March 11, 2011, northern Japan experienced a devastating earthquake followed by a very large tsunami. This caused two nuclear plants to cease operations. These two complexes provided about 15 percent of Japan's electricity. Between the earthquake and tsunami immediate damage and the power plant shutdowns, many automotive parts supply companies ceased operations. In addition, a number of assembly plants also had to either stop building vehicles or ration parts until the parts could be replenished.

This problem did not only affect vehicles built in Japan, but vehicle manufacturers around the world. Two U.S. plants discontinued operations for a period of time, most South Korean plants stopped, and the EU was also affected. As of the end of March, many parts makers, or their suppliers, had not resumed operations. Because most vehicle makers use the just-in-time method of operating, that is, operating with a minimal amount of inventory, it is difficult to estimate how the industry will function in the near future.

## South Korea

South Korea is a major producer of motor vehicles, ranking number five in 2009. In 2010, manufacturers in Korea produced 4.3 million vehicles, with sales of 1.5 million vehicles and exports of 2.8 million vehicles. As would be expected, Korea has a correspondingly large auto parts sector, with domestic sales estimated at $\$ 36$ billion in 2009. Accounting for approximately 94 percent of demand, the OE segment dominates the auto parts market in Korea. Korea’s largest auto parts firm, Hyundai Mobis, was ranked at number 12 globally in 2009, with total sales of $\$ 11.2$ billion.

Korea’s largest vehicle manufacturer, Hyundai/Kia, has set up operations in the United States. Hyundai has a production facility in Montgomery, Alabama which started production in 2005. Kia opened its plant in Georgia a few years later in 2009, and began full scale operations in 2010. To support operations at these plants, Hyundai/Kia encouraged many of the company's traditional suppliers to open U.S. manufacturing operations. Firms such as Pyongsan America (manufactures air conditioning and heater core pipe assemblies), Daeil USA (manufacturers struts and other parts), SaeHaeSung (performs stamping and welding operations) and many others have now joined Hyundai/Kia in the Alabama/Georgia region.

Many U.S. auto parts suppliers have established a presence in Korea to directly enter that country's supply chain. Major companies such as Delphi, Visteon, TRW, and Johnson Controls all have manufacturing operations to supply Korea's motor vehicle production.

In 2010, the United States accrued a $\$ 4.4$ billion trade deficit in automotive parts trade with Korea. This deficit was up 91 percent from 2009’s deficit. However, trade was at extremely low levels in 2009 given the depressed state of U.S. motor vehicle sales and production that year. When compared to 2008, the deficit was up 28 percent. In 2010, U.S. parts manufacturers exported $\$ 491$ million in goods to Korea. During the same period, the United States imported $\$ 4.9$ billion worth of automotive parts.

The United States and South Korea have a long history of negotiations on automotive trade, primarily focused on increased market access for U.S. motor vehicle manufacturers. These negotiations resulted in two Memoranda of Understanding - one in 1995 and one in 1998 - and a Trade Agreement. While the focus of these negotiations was on motor vehicle trade, there are also many provisions specifically applicable to automotive parts trade. For example, the Trade Agreement has provisions to insure that remanufactured auto parts will have access to the Korean market.

It should be noted that the Trade Agreement is not yet in force as it has not been ratified by either country's legislatures. In 2010, the Obama Administration engaged the Korean government to renegotiate the automotive terms of the agreement to provide improved market access for U.S. auto companies. The new text focuses on safety and environmental standards, regulatory transparency and tariff changes. The full text of the Agreement can be found on-line at:
http://www.ustr.gov/Trade_Agreements/Bilateral/Republic_of_Korea_FTA/Final_Text/S ection_Index.html

## Conclusion

The automotive parts industry will continue to consolidate and restructure in order to survive and compete in the increasingly competitive world automotive market. With some of the accomplishments made so far, such as the drastic reduction in capacity and dramatically lower breakeven points, it is clear many suppliers are, in fact, "on the road" to recovery. Further consolidation will continue, but for many the worst has probably passed.

## FACT SHEET

## Production

- U.S. automotive parts industry production improved in 2010 compared with 2009, in large part because of the rebound of the global vehicle market. Industry analysts predict that 2011 will continue to see slight improvement, but will still be a very difficult year for U.S. automotive parts suppliers and vehicle. The suppliers that survived tended to experience profits in 2010 because of cutbacks that reduced the break-even point.
- The Bureau of Labor Statistics (BLS), U.S. Department of Labor, reported that employment in the automotive parts industry was an estimated 462,300 jobs in 2010. This is a decline of 0.5 percent from the 464,600 jobs in 2009 . The last time the number of jobs increased in the automotive parts industry occurred in 2000, when employment grew 0.3 percent to 920,300 .
- Regardless of production and employment declines, automotive manufacturers and suppliers directly and indirectly account for more jobs than any other manufacturing sector.
- According to the most recent Annual Survey of Manufacturers (with data through 2009), auto parts industry shipments were $\$ 140.1$ billion, accounting for about 3.3 percent of the total U.S. manufacturing shipments. This is one of the highest shares of any single U.S. industrial sector.


## Sales

- The U.S. original equipment parts market was up 36.5 percent from $\$ 103.7$ billion in 2009 to $\$ 141.5$ billion in 2010.
- The 150 largest OE suppliers to the North American market had sales of \$117.9 billion in 2009, down 27.3 percent from 2008. The top 10 suppliers to North America accounted for 32.3 percent of the total in 2009, down slightly from 33.8 percent of the total in 2008. The Canadian supplier, Magna International, maintained its position as the largest OE supplier to the North American market.
- The U.S. aftermarket parts market, according to industry sources, ranged from \$62.0-\$78.1 billion in wholesale dollars at manufacturers’ level in 2010.


## International Trade

- The 2010 U.S. trade deficit in automotive parts significantly increased 61.3 percent to $\$ 32.8$ billion, from $\$ 20.3$ billion in 2009.
- U.S. exports of automotive parts in 2010 were $\$ 58.1$ billion, an increase of 36.2 percent from 2009 levels.
- Exports to Canada and Mexico accounted for 74.3 percent of the total U.S. automotive parts exports in 2010, reaffirming the importance of the NAFTA.
- U.S. exports to China increased 36.4 percent in 2010, from $\$ 937$ million in 2009, to $\$ 1.5$ billion in 2010.
- U.S. imports of automotive parts were $\$ 90.9$ billion in 2010, an increase of 44.3 percent from 2009 levels.
- The United States imported $\$ 42.6$ billion worth of automotive parts from Mexico and Canada in 2010. These imports accounted for 46.8 percent of total U.S. automotive parts imports.
- Automotive parts imports from China have grown significantly in recent years. In 2000, the United States imported $\$ 1.6$ billion in automotive parts. By 2007, these imports grew to $\$ 8.6$ billion, passing Germany as the fourth largest supplier of auto parts to the United States. Imports from China reached $\$ 10$ billion in 2010.
- The U.S.-China auto parts trade deficit had grown six-fold from only $\$ 1.5$ billion in 2001 to almost $\$ 8.8$ billion in 2010. The 2009 global recession allowed the U.S. trade deficit with China to drop 20.3 percent in 2009 to $\$ 6.5$ billion.


## Industry Issues

- Suppliers that survived the 2009 downturn in vehicle production managed to realize a roughly 6 percent profit margin by reducing their break-even point. The auto makers are again pushing some of those suppliers for price cuts in their products.
- Previously, the industry breakeven point was estimated to be 10.5 million unit sales in North America, but suppliers were able to get the breakeven point down to 9.5 million units toward the end of 2009. The 2010 vehicle sales were about 11.5 million units.


## Appendix 1 <br> Office of Transportation and Machinery Automotive Parts Product Listings <br> Revised 12.05.2007

To facilitate the analysis of trade data for automotive parts on a market-based model, the Office of Transportation and Machinery (OTM) has created six product groupings from the available, individual 10-digit product codes. The core of the codes is contained in Chapter 87, "Vehicles Other Than Railway or Tramway Rolling-Stock, and Parts and Accessories Thereof" of the internationally-agreed Harmonized Tariff System (HTS). We list these groups and their codes below. Some codes are not valid for current years, but are included to assure that data for products so coded for previous years are retrieved from the database and assigned to the appropriate OTM group.

The OTM groups are not "official" product subcategories, and are not listed in the Harmonized Tariff System nomenclature published by the U.S. International Trade Commission (USITC) for coding imports (Internet address: http://www.usitc.gov/taffairs.htm ), nor in the parallel "Schedule B" published by the U.S. Census Bureau for coding exports
( http://www.census.gov/foreign-trade/schedules/b/2001/sb87.htm ). The OTM attempts to closely approximate the core automotive industry by excluding certain items for example, parts explicitly listed for motorcycles, golf-carts, snowmobiles, agricultural equipment, etc.

Readers should realize that OTM is not the only, nor the "official," U.S. government source for trade data on the auto industry, nor are we able to produce custom data runs for the public. Persons seeking data for individual or different product codes are welcome to utilize at no charge the data retrieval system operated by the USITC to access the federal government's official trade data base. Please note, some of the data on the trade database may be restricted from the public. The ITC's retrieval system, Trade DataWeb, can be accessed at [http://dataweb.usitc.gov/scripts/user_set.asp](http://dataweb.usitc.gov/scripts/user_set.asp).

## HTS Codes by Product Group

| HTS Codes for U.S. Imports of: |  |
| :--- | :--- |
| Bodies and Parts |  |
| 7007110000 | Safety Glass |
| 7007110010 | Safety Glass |
| 7007211000 | Windshields |
| 7007211010 | Windshields |
| 7007215000 | Safety Glass |
| 7009100000 | Rear-View Mirrors |
| 8301200000 | Locks |
| 8301200060 | Other Locks |
| 8302103000 | Hinges |
| 8302303000 | Other Mountings |
| 8302303010 | Pneumatic Cylinders |


| HTS Codes for U.S. Exports of: |  |
| :--- | :--- |
| Bodies and Parts |  |
| 7007110000 | Safety Glass |
| 7007211000 | Windshields |
| 7007215000 | Safety Glass |
| 7009100000 | Rear-View Mirrors |
| 8301200000 | Locks |
| 8302103000 | Hinges |
| 8302300000 | Other Mountings |
| 8707100020 | Bodies |
| 8707100040 | Bodies |
| 8707905020 | Bodies |
| 8707905040 | Bodies |


| 8302303060 | Other Mountings | 8707905060 | Bodies |
| :--- | :--- | :--- | :--- |
| 8302306000 | Other Mountings | 8707905080 | Bodies |
| 8707100020 | Bodies | 8708100010 | Stampings of Bumpers |
| 8707100040 | Bodies | 8708100050 | Bumpers and Parts |
| 8707905020 | Bodies | 8708210000 | Seat Belts |
| 8707905040 | Bodies | 8708290010 | Stampings of Bodies |
| 8707905060 | Bodies | 8708290025 | Truck Caps |
| 8707905080 | Bodies | 8708290050 | Parts \& Access. of Bodies |
| 8708100010 | Stampings of Bumpers | 8708290060 | Parts \& Access. of Bodies |
| 8708100050 | Bumpers and Parts | 8708295025 | Truck Caps |
| 8708103010 | Stampings of Bumpers | 8708295070 | Other Pts. \& Access. Bodies |
| 8708103050 | Bumpers | 8708295170 | Parts \& Access of Bodies |
| 8708106010 | Stampings Parts of Bumpers | 8708990045 | Slide-in Campers |
| 8708106050 | Parts of Bumpers | 8708998030 | Slide-in Campers |
| 8708210000 | Seat Belts | 8708998130 | Slide-in Campers |
| 8708290010 | Stampings of Bodies | 9401200000 | Seats |
| 8708290025 | Truck Caps | 9401901000 | Seat Parts |
| 8708290050 | Parts \& Access. of Bodies | 9401901010 | Seat Parts of Leather |
| 8708290060 | Parts \& Access. of Bodies | 9401901080 | Seat Parts |
| 8708291000 | Inflators \& Modules Airbags | 9403901000 | Parts of Furnitures |
| 8708291500 | Door Assemblies |  |  |
| 8708292000 | Body Stampings |  |  |
| 8708295010 | Stampings |  |  |
| 8708295025 | Truck Caps |  |  |
| 8708295060 | Other Parts |  |  |
| 8708950500 | Inflators \& Modules Airbags |  |  |
| 8708952000 | Airbag Parts |  |  |
| 8708995045 | Slide in Campers |  |  |
| 8708996100 | Airbags |  |  |
| 9401200000 | Seats |  |  |
| 9401200010 | Child Safety Seats |  |  |
| 9401200090 | Seats |  |  |
| 9401901000 | Seat Parts |  |  |
| 9401901010 | Seat Parts of Leather |  |  |
| 9401901020 | Seat Parts of Textile |  |  |
| 9401901080 | Seat Parts |  |  |
| 9401901085 | Seat Parts |  |  |
| 9403406000 | Wooden Furniture for M.V. |  |  |
| 9403506000 | Wooden Furniture for M.V. |  |  |
| 9403901000 | Furniture? |  |  |
| 9403901040 | Parts of Furniture for M.V. |  |  |
| 9403901050 | Parts of Furniture for M.V. |  |  |
| 9403901080 | Parts of Furniture for M.V. |  |  |


| Chassis and | Drivetrain Parts |
| :--- | :--- |
| 4009120020 | Brake Hoses |
| 4009220020 | Brake Hoses |
| 4009320020 | Brake Hoses |
| 4009420020 | Brake Hoses |
| 4009500020 | Brake Hoses |
| 6813100050 | Brake Linings \& Pads |
| 6813200015 | Brake Linings \& Pads |
| 6813200025 | Asbestos Friction |
| 6813810050 | Brk Lngs \& Pads, not asbestos |
| 6813890050 | Min Sub Friction |
| 6813900050 | Friction Materials |
| 7318160010 | Lugnuts |
| 7318160015 | Lugnuts |
| 7318160030 | Lugnuts |
| 7318160045 | Other Lugnuts |
| 7320100015 | Leaf Springs |
| 7320103000 | Leaf Springs |
| 7320106015 | Leaf Springs |
| 7320106060 | Leaf Springs |
| 7320201000 | Helical Springs |
| 8421394000 | Catalytic Converters |
| 8482101000 | Ball Bearings |
| 8482101040 | Ball Bearings |
| 8482101080 | Ball Bearings |
| 8482105044 | Radial Bearings |
| 8482105048 | Radial Bearings |
| 8482200010 | Tapered Roller Bearings |
| 8482200020 | Tapered Roller Bearings |
| 8482200030 | Tapered Roller Bearings |
| 8482200040 | Tapered Roller Bearings |
| 8482200050 | Tapered Roller Bearings |
| 8482200060 | Tapered Roller Bearings |
| 8482200070 | Tapered Roller Bearings |
| 8482200080 | Tapered Roller Bearings |
| 8482400000 | Needle Roller Bearings |
| 8482500000 | Other Cylindrical Bearings |
| 8708301090 | Brakes and Parts |
| 8708305020 | Brake Drums |
| 8708305030 | Brake Rotors (Discs) |
| 8708305040 | Mounted Brake Linings |
| 8708305090 | Brake Parts |
| 8708315000 | Mounted Brake Linings |
| 8708395010 | Brake Drums \& Rotors |
| 8708395020 | Brake Drums |
| 8708395030 | Brake Rotors |
| 8708395050 | Brakes \& Servo-Brakes |


| Chassis and | Drivetrain Parts |
| :--- | :--- |
| 4009120020 | Brake Hoses |
| 4009220020 | Brake Hoses |
| 4009320020 | Brake Hoses |
| 4009420020 | Brake Hoses |
| 4009500020 | Brake Hoses |
| 6813100000 | Brake Linings \& Pads |
| 6813200000 | Friction Material |
| 6813810000 | Brake Linings |
| 6813890000 | Other Brake Materials |
| 6813900000 | Other Friction Materials |
| 7320100000 | Leaf Springs |
| 7320201000 | Helical Springs |
| 8421394000 | Catalytic Converters |
| 8482101000 | Ball Bearings |
| 8482105044 | Radial Bearings |
| 8482105048 | Radial Bearings |
| 8482200020 | Tapered Roller Bearings |
| 8482200030 | Tapered Roller Bearings |
| 8482200040 | Tapered Roller Bearings |
| 8482200060 | Tapered Roller Bearings |
| 8482200070 | Tapered Roller Bearings |
| 8482200080 | Tapered Roller Bearings |
| 8482400000 | Needle Roller Bearings |
| 8482500000 | Other Cylindrical Bearings |
| 8708300010 | Mounted Brake Linings |
| 8708300050 | Brakes \& Servo-Brakes |
| 8708310000 | Mounted Brake Linings |
| 8708390000 | Other Brakes |
| 8708401000 | Gear Boxes |
| 8708401110 | Gear Boxes |
| 8708401150 | Gear Boxes |
| 8708402000 | Gear Boxes |
| 8708403500 | Gear Boxes |
| 8708406000 | Gear Boxes |
| 8708408000 | Gear Box Parts \& Access. |
| 8708500050 | Drive Axles |
| 8708504110 | Drive Axles |
| 8708504150 | Non-Driving Axles |
| 8708507200 | Drive Axle Parts \& Access |
| 8708600050 | Non-Driving Axles |
| 8708700050 | Road Wheels \& Pts. |
| 8708800050 | Suspension Shock Absorbers |
| 8708805000 | Suspension Shock Absorbers |
| 8708807000 | Suspension Systems Parts |
| 8708918000 | Radiator Parts \& Access. |
| 8708925000 | Radiators |


| 8708401000 | Gear Boxes |
| :--- | :--- |
| 8708401110 | Gear Boxes |
| 8708401150 | Gear Boxes |
| 8708402000 | Gear Boxes |
| 8708405000 | Gear Boxes |
| 8708407000 | Cast Iron Parts, Gear Box |
| 8708503000 | Drive Axles for Tractors |
| 8708505110 | Drive Axles for Tractors |
| 8708505000 | Drive Axles |
| 8708505110 | Drive Axles |
| 8708506100 | Drive Axles |
| 8708505150 | Non-Driving Axles |
| 8708506500 | Non-Driving Axles |
| 8708507900 | Parts of Non-Driving Axles |
| 8708508000 | Drive Axles |
| 8708508100 | Cast Iron Parts, Drive Axles |
| 8708508500 | Drive Shaft Parts |
| 8708508900 | Drive Axles Parts |
| 8708509110 | Spindles for Non-Drive Axles |
| 8708509150 | Parts of Non-Driving Axles |
| 8708509300 | Cast Iron Parts, Drive Axles |
| 8708509500 | Drive Shaft Parts |
| 8708509900 | Parts, Drive Axles |
| 8708605000 | Non-Driving Axles |
| 8708608010 | Spindles |
| 8708608050 | Non-Driving Axles |
| 8708704530 | Road Wheels |
| 8708704545 | Road Wheels |
| 8708704560 | Wheel Rims |
| 8708706030 | Wheel Covers |
| 8708706045 | Wheel Covers \& Hubcaps |
| 8708708010 | Wheels |
| 8708708015 | Wheels |
| 8708708025 | Wheels |
| 8708708030 | Wheels |
| 8708708035 | Wheels |
| 8708708045 | Wheel Rims |
| 8708708050 | Parts \& Access. for Wheels |
| 8708708060 | Wheel Covers \& Hubcaps |
| 8708708075 | Parts \& Access. for Wheels |
| 8708801300 | Suspension Shock Absorbers |
| 8708801600 | Suspension Shock Absorbers |
| 8708803000 | Suspension Shock Absorbers |
| 8708804500 | Suspension Shock Absorbers |
| 8708805000 | Suspension Shock Absorbers |
| 8708806000 | Cast Iron Parts, SS |
| 8708806510 | Beam Hanger Brackets |

8708928000 Muffler Parts \& Access.
8708935000 Clutches and Parts
8708945000 Steering Wheel, Column
8708948000 Steering Wheel Parts \& Acces
8708990070 Wheel Hub Units
8708995800 Wheel Hub Units
8708996100 Airbags
8708998015 Wheel Hub Units
8708998115 Wheel Hub Units

| 8708806590 | Suspension System Parts |
| :--- | :--- |
| 8708925000 | Mufflers |
| 8708935000 | Clutches \& Parts |
| 8708936000 | Clutches |
| 8708937500 | Parts of Clutches |
| 8708945000 | Steering Wheels, Columns |
| 8708947510 | Steering Shaft Assembly |
| 8708947550 | Parts |
| 8708995010 | Steering Shaft Assemblies |
| 8708995020 | Wheel Hub Units |
| 8718995025 | Wheel Hub Units |
| 8708995030 | Beam Hanger Brackets |
| 8708995800 | Wheel Hub Units |
| 8708996400 | Half Shafts \& Drive Shafts |
| 8708996700 | Parts (joints?) |
| 8708996710 | Universal Joints->01 |
| 8708996720 | Universal Joints- >01 |
| 8708996790 | Other Joints->01 |
| 8708996810 | Pwr Trns Univ Jnts |
| 8708996820 | Pwr Trns Univ Jnts |
| 8708996890 | Power Trans Parts |
| 8708997030 | Beam Hanger Brackets |
| 8708997060 | Suspension System Parts |
| 8708997330 | Steering Shaft Assemblies |
| 8708997360 | Parts for Steering Systems |
| 8708998015 | Wheel Hub Units |
| 8708998115 | Wheel Hub Units |
| 8716905010 | Axles \& Parts for Trailers |
| 8716905030 | Wheels for Trailers |

Electrical and Electric Components

| 8414308030 | Compressors |
| :--- | :--- |
| 8414596040 | Fans |
| 8414598040 | Fans \& Blowers |
| 8415200000 | Air Conditioners |
| 8415830040 | Air Conditioners |
| 8415900040 | Parts of Air Conditioners |
| 8415908040 | Parts of Air Conditioners |
| 8415908045 | Parts of Air Conditioners |
| 8501324500 | Electric Motors |
| 8507100060 | Storage Batteries |
| 8507304000 | Nickel-Cadmium Batteries |
| 8507904000 | Parts for Lead Acid Batteries |
| 8511100000 | Spark Plugs |
| 8511200000 | Magnetos, Dynamos |
| 8511300040 | Distributors |

Electrical and Electric Components
8414308030 Compressors
8414596040 Fans
8414598040 Fans \& Blowers
8415200000 Air Conditioners
8415830040 Air Conditioners
8507100050? Storage Batteries
8507100060 Storage Batteries
8507904000 Parts for Lead Acid Batteries
8507904050? Parts for Batteries?
8511100000 Spark Plugs
8511200000 Magnetos, Dynamos
8511300040 Distributors
8511300080 Ignition Coils
8511400000 Starter Motors
8511500000 Generators

| 8511300080 | Ignition Coils |
| :--- | :--- |
| 8511400000 | Starter Motors |
| 8511500000 | Generators |
| 8511802000 | Voltage Regulators |
| 8511806000 | Other Engine Ignition Equip. |
| 8511902000 | Parts for Voltage Regulators |
| 8511906020 | Parts for Distributer Sets |
| 8511906040 | Other Parts Engine Ignition |
| 8512202000 | Lighting Equipment |
| 8512202040 | Lighting Equipment |
| 8512204000 | Signaling Equipment |
| 8512204040 | Signaling Equipment |
| 8512300020 | Horns |
| 8512300030 | Radar Dectectors |
| 8512300040 | Sound Signaling Equipment |
| 8512402000 | Defrosters |
| 8512404000 | Windshield Wipers |
| 8512902000 | Parts of Signaling Equipment |
| 8512906000 | Lighting Equipment Parts |
| 8512907000 | Parts of Defrosters |
| 8512909000 | Parts of Windshield Wipers |
| 8517120020 | Radio Telephones |
| 8519812000 | Cassette Tape Players |
| 8519910020 | Cassette Tape Players |
| 8519911000 | Cassette Tape Players |
| 8519934000 | Cassette Tape Players |
| 8525201500 | Radio Transceivers |
| 8525206020 | Radio Telephones |
| 8525209020 | Radio Telephones |
| 8525601010 | Radio Transceivers, CBs |
| 8527211005 | Radio-Tape Players (CDs) |
| 8527211010 | Radio-Tape Players |
| 8527211015 | Radio-Tape Players |
| 8527211020 | Radio-Tape Players |
| 8527211025 | Radio-Tape Players |
| 8527211030 | Radio-Tape Players |
| 8527214000 | Radio-Combinations |
| 8527214040 | Radio-Combinations |
| 8527214800 | Radio-Combinations |
| 8527290020 | Radio-Receivers AM |
| 8527290040 | Radio-Receivers FM/AM |
| 8527290060 | Radio-Receivers |
| 8527294000 | Radio-Receivers FM/AM |
| 8527298000 | Radio- Recievers |
| 8527298020 | Radio-Receivers AM |
| 8527298060 | Radio-Receivers |
| 8531800038 | Radar Detectors |

8511802000 Voltage Regulators
8511806000 Other Engine Ignition Equip.
8511906020 Parts for Distributor Sets
8511908000 Other Elec Ignition Equip
8512202000 Lighting Equipment
8512204000 Signaling Equipment
8512300000 Sound Signaling Equip
8512300030 Radar Dectectors
8512300050 Sound Signaling Equip
8512402000 Defrosters
8512404000 Windshield Wipers
8512902000 Parts of Signaling Equip.
8512905000 Parts of Lighting Equip.
8512908000 Other Pts of Elec. Equip.
8517120020 Radio Telephones
8519934000 Cassette Tape Players
8525201000 CB Transmission Apparatus
8525206000 Other Transmission Apparat.
8525209020 Radio Telephones
8525209050? Radio Telephones?
8525601010 Radio Receivers (CB)
8527210000 Radiobroadcast Receivers
8527290000 Other Radiobroadcast Receiv
8531800038 Radar Detectors
8531809038 Radar Detectors
8536410005 Signaling Flashers
8539100020 Beam Lamp Units
8539100040 Beam Lamp Units
8544300000 Ignition Wiring Sets
8708950000 Airbags for MV
9029100000 Revolution Counters
9029205000 Other Speedometers/Tacho
9029900000 Pts \& Access of Rev Counter
9104000000 Inst Panel Clocks

| 8531808038 | Radar Detectors |
| :--- | :--- |
| 8531809038 | Radar Detectors |
| 8536410005 | Signaling Flashers |
| 8539100010 | Beam Lamp Units |
| 8539100020 | Beam Lamps |
| 8539100040 | Beam Lamps |
| 8539100050 | Beam Lamp Units |
| 8539212040 | Halogen Lamps |
| 8544300000 | Ignition Wiring Sets |
| 9029104000 | Taximeters |
| 9029108000 | Revolution Counters, Odom. |
| 9029204080 | Other Speedometers, Tach. |
| 9029902000 | Parts \& Access of Taximeters |
| 9029908040 | Parts \& Access of Speed/Tac |
| 9029908080 | Parts \& Access of Odometers |
| 9104002510 | MVT \& Cases Panel Clock |
| 9104004000 | Instrument Panel Clocks |
| 9104004510 | Movements of Inst. Clock |

## Engines and Parts

| 4010101020 | Belts |
| :--- | :--- |
| 4016931010 | O-Rings |
| 4016931020 | Oil Seals |
| 4016931050 | Gaskets |
| 4016931090 | Gaskets |
| 8407341400 | Engines |
| 8407341540 | Engines |
| 8407341580 | Engines |
| 8407341800 | Engines |
| 8407342040 | Engines |
| 8407342080 | Engines |
| 8407344400 | Engines |
| 8407344540 | Engines |
| 8407344580 | Engines |
| 8407344800 | Engines |
| 8408202000 | Compression Ignition Engine |
| 8409911040 | Cast Iron Parts |
| 8409913000 | Aluminum Cylinder Heads |
| 8409915010 | Connecting Rods |
| 8409915080 | Parts |
| 8409919110 | Connecting Rods |
| 8409919190 | Parts |
| 8409919910 | Connecting Rods |
| 8409991040 | Cast-Iron parts |
| 8409999110 | Connecting Rods |
| 8409999190 | Parts |
| 8413301000 | Fuel Injection Pumps |

## Engines and Parts

8407342000 SP-IG Piston Engine
8407342030 SP-IG Engine
8407342090 Other Engine
8408202000 Compression Ignition Engine
8409914000 Pts for Engines
8409994000 Other Pts for Engines
8413301000 Fuel Injection Pumps
8413309000 Fuel, Lub., Cooling Pumps
8413911000 Parts of Fuel Injection Pumps
8414308030 Compressor/Air Conditioners
8414593000 Turbochargers
8421230000 Oil or Fuel Filters
8421310000 Intake Air Filters
8483101020 Transmission Shafts
8483103010 Camshafts \& Crankshafts

| 8413309000 | Fuel, Lub., or Cooling Pumps |  |  |
| :---: | :---: | :---: | :---: |
| 8413309030 | Fuel Pumps |  |  |
| 8413309060 | Lubricating Pumps |  |  |
| 8413309090 | Cooling Medium Pumps |  |  |
| 8413911000 | Parts of Fuel Injection Pumps |  |  |
| 8414593000 | Turbochargers |  |  |
| 8421230000 | Oil or Fuel Filters |  |  |
| 8421310000 | Intake Air Filters |  |  |
| 8483101030 | Camshafts and Crankshafts |  |  |
| 8483103010 | Camshafts and Crankshafts |  |  |
| 9802004020 | Combust. Engine Repair |  |  |
| 9802005030 | Value of Repairs on Engines |  |  |
| Miscellaneous Parts |  |  |  |
| 3819000000 | Brake Fluid | Miscellaneous Parts |  |
| 3819000010 | Brake Fluid | 3819000000 | Brake Fluid |
| 3819000090 | Other Liquids | 3820000000 | Anti-Freeze |
| 3820000000 | Anti-Freeze | 4016995010 | Mechanical Articles |
| 4016993000 | Vibration Control | 8425490000 | Jacks |
| 4016995010 | Mechanical Articles | 8426910000 | Lifting Machinery |
| 4016995500 | Vibration Control | 8431100090 | Parts of Winches, Jacks |
| 4016996010 | Mechanical Articles | 8708915000 | Radiators |
| 8301200030 | Steering Wheel Immobilizers | 8708990050 | Pts \& Access |
| 8425490000 | Jacks | 8708990090 | Other Pts \& Access |
| 8426910000 | Lifting Machinery | 8708990095 | Pts \& Access |
| 8431100090 | Parts of Winches, Jacks | 8708998075 | Other Pts \& Access |
| 8708407550 | Parts, Radiators | 8708998175 | Parts \& Access NESOI |
| 8708706060 | Parts \& Access. for Wheels | 8716900000 | Parts of Trailers |
| 8708915000 | Radiators | 8716905000 | Parts |
| 8708917000 | Cast Iron Parts, Radiators |  |  |
| 8708917510 | Radiator Cores |  |  |
| 8708917550 | Parts, Radiators |  |  |
| 8708927000 | Cast Iron Parts, Mufflers |  |  |
| 8708927500 | Parts, Mufflers |  |  |
| 8708993000 | Cast Iron Parts |  |  |
| 8708947000 | Cast Iron Parts |  |  |
| 8708995005 | Brake Hoses |  |  |
| 8708995060 | Radiator Cores |  |  |
| 8708995070 | Cable Traction Devices |  |  |
| 8708995080 | Parts |  |  |
| 8708995085 | Parts |  |  |
| 8708995090 | Parts |  |  |
| 8708995200 | Cast Iron Parts |  |  |
| 8708995500 | Vibration Control Goods |  |  |
| 8708998005 | Brake Hoses of Plastics |  |  |
| 8708998045 | Radiator Cores |  |  |
| 8708998060 | Cable Traction Devices |  |  |


| 8708998080 | Parts |
| :--- | :--- |
| 8708998105 | Brake Hoses-Plastic |
| 8708998160 | Cable Traction Devices |
| 8708998180 | Parts |
| 8716905050 | Parts for Trailers |
| 8716905060 | Parts for Trailers |

## Automotive Tires and Tubes

| 4011100010 | Radial Tires for M.V. | Automotive Tires and Tubes |  |
| :---: | :---: | :---: | :---: |
| 4011100050 | Pneumatic Tires for M.V. | 4011100010 | Radial Tires for M.V. |
| 4011101000 | Radial Tires for M.V. | 4011100050 | Pneumatic Tires for M.V. |
| 4011101010 | Radial Tires->01 | 4011101000 | Radial Tires for M.V. |
| 4011101020 | Radial Tires->01 | 4011105000 | Pneumatic Tires for M.V. |
| 4011101030 | Radial Tires->01 | 4011200005 | Radial Tires for Lt. Trucks |
| 4011101040 | Radial Tires->01 | 4011200010 | Pneumatic Tires for Lt. Truck |
| 4011101050 | Radial Tires->01 | 4011200015 | Radial Tires for Buses/Truck |
| 4011101060 | Radial Tires->01 | 4011200020 | Pneumatic Tires for Buses/Tr |
| 4011101070 | Radial Tires->01 | 4011200025 | Radial Tires for Buses off |
| 4011105000 | Pneumatic Tires for M.V. | 4011200030 | Pneumatic Tires for Buses off |
| 4011200005 | Radial Tires for Lt. Trucks | 4011200035 | Radial Tires for Buses off |
| 4011200010 | Pneumatic Tires for Lt. Truck | 4011200050 | Pneumatic Tires for Buses off |
| 4011200015 | Radial Tires for Buses/Truck | 4011201005 | Radial Tires for Lt. Trucks |
| 4011200020 | Pneumatic Tires for Buses/Tr | 4011201015 | Pneumatic Tires for Buses/Tr |
| 4011200025 | Radial Tires for Buses off | 4011201025 | Radial Tires for Buses off |
| 4011200030 | Pneumatic Tires for Buses off | 4011201035 | Pneumatic Tires for Buses off |
| 4011200035 | Radial Tires for Buses off | 4011205010 | Tires, ex Radial, for Lt. Truc |
| 4011200050 | Pneumatic Tires for Buses off | 4011205020 | Pneumatic Tires for Buses |
| 4011201005 | Radial Tires for Lt. Trucks | 4011205030 | Tires, ex Radial for Bus/Tr |
| 4011201015 | Pneumatic Tires for Buses/Tr | 4011205050 | Pneumatic Tire for Bus/Tr |
| 4011201025 | Radial Tires for Buses off | 4012105020 | Retreaded Tires Bus/Truck |
| 4011201035 | Pneumatic Tires for Buses off | 4012106000 | Other Retreaded Tires |
| 4011205010 | Tires, ex. Radial for Lt. Truc | 4012110000 | Retreaded Tires |
| 4011205020 | Pneumatic Tires for Buses | 4012120000 | Retreaded Tires |
| 4011205030 | Tires, ex. Radial, for Bus | 4012190000 | Retread Tires |
| 4011205050 | Pneumatic Tires for Bus | 4012200000 | Used Pneumatic Tires |
| 4012104005 | Retreaded Tires for M.V. | 4013100010 | Inner Tubes |
| 4012104015 | Retreaded Tires for Light on | 4013100020 | Inner Tubes |
| 4012104025 | Retreaded Tires for Bus/Truc | 4013900000 | Other Inner Tubes |
| 4012104035 | Retreaded Tires for Bus/Truc |  |  |
| 4012105005 | Retreaded Radial Tires M.V. |  |  |
| 4012105009 | Retreaded Tires for M.V. |  |  |
| 4012105015 | Retreaded Radial Tires Bus |  |  |
| 4012105019 | Retreaded Tires for Lt. Truck |  |  |
| 4012105025 | Retreaded Radial Tires Bus |  |  |
| 4012105029 | Retreaded Tires for Bus/Truc |  |  |
| 4012105035 | Retreaded Radial Tires Bus |  |  |
| 4012105050 | Retreaded Tires for Bus/Truc |  |  |


| 4012108009 | Retreaded Tires for M.V. |
| :--- | :--- |
| 4012108019 | Retreaded Tires for Lt. Truck |
| 4012108029 | Retreaded Tires for Bus/Truc |
| 4012108050 | Retreaded Tires for Bus, ex. |
| 4012114000 | Retreaded Tires for Cars |
| 4012118000 | Retreaded Tires for Cars |
| 4012124015 | Retreaded Tires for Lt. Truck |
| 4012124025 | Retreaded Tires for Bus/Truc |
| 4012124035 | Retreaded Tires for Bus/Truc |
| 4012128019 | Retread Tire for Lt. Truck |
| 4012128029 | Retread Tire for Bus/Truck |
| 4012128050 | Retread Tire for Bus |
| 4012194000 | Retreaded Tires for Bus, ex. |
| 4012198000 | Retread Tire for Bus |
| 4012205000 | Used Pneumatic Tires |
| 4012206000 | Used Pneumatic Tires |
| 4013100010 | Inner Tubes |
| 4013100020 | Inner Tubes |

## HTS Codes Numerically Ordered

| HTS Codes for Import |  |
| :--- | :--- |
| 3819000000 | Brake Fluid |
| 3819000010 | Brake Fluid |
| 3819000090 | Other Liquids |
| 3820000000 | Anti-Freeze |
| 4009120020 | Brake Hoses |
| 4009220020 | Brake Hoses |
| 4009320020 | Brake Hoses |
| 4009420020 | Brake Hoses |
| 4009500020 | Brake Hoses |
| 4010101020 | Belts |
| 4011100010 | Radial Tires for M.V. |
| 4011100050 | Pneumatic Tires for M.V. |
| 4011101000 | Radial Tires for M.V. |
| 4011101010 | Radial Tires->01 |
| 4011101020 | Radial Tires->01 |
| 4011101030 | Radial Tires->01 |
| 4011101040 | Radial Tires->01 |
| 4011101050 | Radial Tires->01 |
| 4011101060 | Radial Tires->01 |


| Schedule B Codes for Export |  |
| :--- | :--- |
| 3819000000 | Brake Fluid |
| 3820000000 | Anti-Freeze |
| 4009120020 | Brake Hoses |
| 4009220020 | Brake Hoses |
| 4009320020 | Brake Hoses |
| 4009420020 | Brake Hoses |
| 4009500020 | Brake Hoses |
| 4011100010 | Radial Tires for M.V. |
| 4011100050 | Pneumatic Tires for M.V. |
| 4011101000 | Radial Tires for M.V. |
| 4011105000 | Pneumatic Tires for M.V. |
| 4011200005 | Radial Tires for Lt. Trucks |
| 4011200010 | Pneumatic Tires for Lt. Truck |
| 4011200015 | Radial Tires for Buses/Truck |
| 4011200020 | Pneumatic Tires for Buses/Tr |
| 4011200025 | Radial Tires for Buses off |
| 4011200030 | Pneumatic Tires for Buses off |
| 4011200035 | Radial Tires for Buses off |
| 4011200050 | Pneumatic Tires for Buses off |

4011101070
4011105000
4011200005
4011200010
4011200015
4011200020
4011200025
4011200030
4011200035
4011200050
4011201005
4011201015
4011201025
4011201035
4011205010
4011205020
4011205030
4011205050
4012104005
4012104015
4012104025
4012104035
4012105005
4012105009
4012105015
4012105019
4012105025
4012105029
4012105035
4012105050
4012108009
4012108019
4012108029
4012108050
4012114000
4012118000
4012124015
4012124025
4012124035
4012128019
4012128029
4012128050
4012194000
4012198000
4012205000
4012206000
4013100010
4013100020
4016931010

Radial Tires->01
Pneumatic Tires for M.V.
Radial Tires for Lt. Trucks
Pneumatic Tires for Lt. Truck
Radial Tires for Buses/Truck
Pneumatic Tires for Buses/Tr
Radial Tires for Buses off
Pneumatic Tires for Buses off
Radial Tires for Buses off
Pneumatic Tires for Buses off
Radial Tires for Lt. Trucks
Pneumatic Tires for Buses/Tr
Radial Tires for Buses off
Pneumatic Tires for Buses off
Tires, ex. Radial for Lt. Truc
Pneumatic Tires for Buses
Tires, ex. Radial, for Bus
Pneumatic Tires for Bus
Retreaded Tires for M.V.
Retreaded Tires for Light on
Retreaded Tires for Bus/Truc
Retreaded Tires for Bus/Truc
Retreaded Radial Tires M.V.
Retreaded Tires for M.V.
Retreaded Radial Tires Bus
Retreaded Tires for Lt. Truck
Retreaded Radial Tires Bus
Retreaded Tires for Bus/Truc
Retreaded Radial Tires Bus
Retreaded Tires for Bus/Truc Retreaded Tires for M.V.
Retreaded Tires for Lt. Truck
Retreaded Tires for Bus/Truc
Retreaded Tires for Bus, ex.
Retreaded Tires for Cars
Retreaded Tires for Cars
Retreaded Tires for Lt. Truck
Retreaded Tires for Bus/Truc
Retreaded Tires for Bus/Truc
Retread Tire for Lt. Truck
Retread Tire for Bus/Truck
Retread Tire for Bus
Retreaded Tires for Bus, ex.
Retread Tire for Bus
Used Pneumatic Tires
Used Pneumatic Tires
Inner Tubes
Inner Tubes
O-Rings

4011201005
4011201015
4011201025
4011201035
4011205010
4011205020
4011205030
4011205050
4012105020
4012106000
4012110000
4012120000
4012190000
4012200000
4013100010
4013100020
4013900000
4016995010
6813100000
6813200000
6813810000
6813890000
6813900000
7007110000
7007211000
7007215000
7009100000
7320100000
7320201000
8301200000
8302103000
8302300000
8407342000
8407342030
8407342090
8408202000
8409914000
8409994000
8413301000
8413309000
8413911000
8414308030
8414593000
8414596040
8414598040
8415200000
8415830040
8421230000
8421310000

Radial Tires for Lt. Trucks
Pneumatic Tires for Buses/Tr
Radial Tires for Buses off
Pneumatic Tires for Buses off
Tires, ex Radial, for Lt. Truc
Pneumatic Tires for Buses
Tires, ex Radial for Bus/Tr
Pneumatic Tire for Bus/Tr
Retreaded Tires Bus/Trucks
Other Retreaded Tires
Retreaded Tires
Retreaded Tires
Retread Tires
Used Pneumatic Tires
Inner Tubes
Inner Tubes
Other Inner Tubes
Mechanical Articles
Brake Linings \& Pads
Friction Materials
Brake Linings
Other Brake Materials
Other Friction Materials
Safety Glass
Windshields
Safety Glass
Rear-View Mirrors
Leaf Springs
Helical Springs
Locks
Hinges
Other Mountings
Spark Ig Piston Engines
Spark Ig Engine
Other Engine
Compression Ignition Engine
Pts for Engines
Other Pts for Engines
Fuel Injection Pumps
Fuel, Lub., Cooling Pumps
Parts of Fuel Injection Pumps
Compressors/Air Condition
Turbochargers
Fans
Fans \& Blowers
Air Conditioners
Air Conditioners
Oil or Fuel Filters
Intake Air Filters

| 4016931020 | Oil Seals | 8421394000 | Catalytic Converters |
| :---: | :---: | :---: | :---: |
| 4016931050 | Gaskets | 8425490000 | Jacks |
| 4016931090 | Gaskets | 8426910000 | Lifting Machinery |
| 4016993000 | Vibration Control | 8431100090 | Parts of Winches, Jacks |
| 4016995010 | Mechanical Articles | 8482101000 | Ball Bearings |
| 4016995500 | Vibration Control | 8482105044 | Radial Bearings |
| 4016996010 | Mechanical Articles | 8482105048 | Radial Bearings |
| 6813100050 | Brake Linings \& Pads | 8482200020 | Tapered Roller Bearings |
| 6813200015 | Brake Linings \& Pads | 8482200030 | Tapered Roller Bearings |
| 6813200025 | Asbestos Friction | 8482200040 | Tapered Roller Bearings |
| 6813810050 | Brk Lngs \& Pads, Not Asbest | 8482200060 | Tapered Roller Bearings |
| 6813890050 | Min Sub Friction Materials | 8482200070 | Tapered Roller Bearings |
| 6813900050 | Friction Materials | 8482200080 | Tapered Roller Bearings |
| 7007110000 | Safety Glass | 8482400000 | Needle Roller Bearings |
| 7007110010 | Safety Glass | 8482500000 | Other Cylindrical Bearings |
| 7007211000 | Windshields | 8483101020 | Transmission Shafts |
| 7007211010 | Windshields | 8483103010 | Camshafts \& Crankshafts |
| 7007215000 | Safety Glass | 8507100050 | Storage Batteries |
| 7009100000 | Rear-View Mirrors | 8507100060 | Storage Batteries |
| 7318160010 | Lugnuts | 8507904000 | Parts for Lead Acid Batteries |
| 7318160015 | Lugnuts | 8507904050 | Parts for Batteries |
| 7318160030 | Lugnuts | 8511100000 | Spark Plugs |
| 7318160045 | Other Lugnuts | 8511200000 | Magnetos, Dynamos |
| 7320100015 | Leaf Springs | 8511300040 | Distributors |
| 7320103000 | Leaf Springs | 8511300080 | Ignition Coils |
| 7320106015 | Leaf Springs | 8511400000 | Starter Motors |
| 7320106060 | Leaf Springs | 8511500000 | Generators |
| 7320201000 | Helical Springs | 8511802000 | Voltage Regulators |
| 8301200000 | Locks | 8511806000 | Other Engine Ignition Equip. |
| 8301200030 | Steering Wheel Immobilizers | 8511906020 | Parts for Distributor Sets |
| 8301200060 | Other Locks | 8511908000 | Other Elec Ignition Equip |
| 8302103000 | Hinges | 8512202000 | Lighting Equipment |
| 8302303000 | Other Mountings | 8512204000 | Signaling Equipment |
| 8302303010 | Pneumatic Cylinders | 8512300000 | Sound Signaling Equipment |
| 8302303060 | Other Mountings | 8512300030 | Radar Detectors |
| 8302306000 | Other Mountings | 8512300050 | Sound Signaling Equipment |
| 8407341400 | Engines | 8512402000 | Defrosters |
| 8407341540 | Engines | 8512404000 | Windshield Wipers |
| 8407341580 | Engines | 8512902000 | Parts of Signaling Equip. |
| 8407341800 | Engines | 8512905000 | Parts of Lighting Equipment |
| 8407342040 | Engines | 8512908000 | Other Pts of Elec Equipment |
| 8407342080 | Engines | 8517120020 | Radio Telephones |
| 8407344400 | Engines | 8519812000 | Cassette Tape Players |
| 8407344540 | Engines | 8525201000 | CB Transmission Apparatus |
| 8407344580 | Engines | 8525206000 | Other Transmission Apparat |
| 8407344800 | Engines | 8525209020 | Radio Telephones |
| 8408202000 | Compression Ignition Engine | 8525209050 | Radio Telephones |
| 8409911040 | Cast Iron Parts | 8525601010 | Radio Transceivers (CB) |
| 8409913000 | Aluminum Cylinder Heads | 8527210000 | Radiobroadcast Receivers |


| 8409915010 | Connecting Rods |
| :--- | :--- |
| 8409915080 | Parts |
| 8409919110 | Connecting Rods |
| 8409919190 | Parts |
| 8409919910 | Connecting Rods |
| 8409991040 | Cast-Iron parts |
| 8409999110 | Connecting Rods |
| 8409999190 | Parts |
| 8413301000 | Fuel Injection Pumps |
| 8413309000 | Fuel, Lub., or Cooling Pumps |
| 8413309030 | Fuel Pumps |
| 8413309060 | Lubricating Pumps |
| 8413309090 | Cooling Medium Pumps |
| 8413911000 | Parts of Fuel Injection Pumps |
| 8414308030 | Compressors |
| 8414593000 | Turbochargers |
| 8414596040 | Fans |
| 8414598040 | Fans \& Blowers |
| 8415200000 | Air Conditioners |
| 8415830040 | Air Conditioners |
| 8415900040 | Parts of Air Conditioners |
| 8415908040 | Parts of Air Conditioners |
| 8415908045 | Parts of Air Conditioners |
| 8421230000 | Oil or Fuel Filters |
| 8421310000 | Intake Air Filters |
| 8421394000 | Catalytic Converters |
| 8425490000 | Jacks |
| 8426910000 | Lifting Machinery |
| 8431100090 | Parts of Winches, Jacks |
| 8482101000 | Ball Bearings |
| 8482101040 | Ball Bearings |
| 8482101080 | Ball Bearings |
| 8482105044 | Radial Bearings |
| 8482105048 | Radial Bearings |
| 8482200010 | Tapered Roller Bearings |
| 8482200020 | Tapered Roller Bearings |
| 8482200030 | Tapered Roller Bearings |
| 8482200040 | Tapered Roller Bearings |
| 8482200050 | Tapered Roller Bearings |
| 8482200060 | Tapered Roller Bearings |
| 8482200070 | Tapered Roller Bearings |
| 8482200080 | Tapered Roller Bearings |
| 8482400000 | Needle Roller Bearings |
| 8482500000 | Other Cylindrical Bearings |
| 8483101030 | Camshafts and Crankshafts |
| 8483103010 | Camshafts and Crankshafts |
| 8501324500 | Electric Motors |
| 8507100060 | Storage Batteries |
| 8507304000 | Nickel-Cadmium Batteries |


| 8527290000 | Other Radiobroadcast Receiv |
| :--- | :--- |
| 8531800038 | Radar Detectors |
| 8531809038 | Radar Detectors |
| 8536410005 | Signaling Flashers |
| 8539100020 | Beam Lamp Units |
| 8539100040 | Beam Lamp Units |
| 854430000 | Ignition Wiring Sets |
| 8707100020 | Bodies |
| 8707100040 | Bodies |
| 8707905020 | Bodies |
| 8707905040 | Bodies |
| 8707905060 | Bodies |
| 8707905080 | Bodies |
| 8708100010 | Stampings of Bumpers |
| 8708100050 | Bumpers and Parts |
| 8708210000 | Seat Belts |
| 8708290010 | Stampings of Bodies |
| 8708290025 | Truck Caps |
| 8708290050 | Parts \& Access. of Bodies |
| 8708290060 | Parts \& Access. of Bodies |
| 8708295025 | Truck Caps |
| 8708295070 | Other Pts \& Access of Bodies |
| 8708295170 | Parts \& Access of Bodies |
| 8708300010 | Mounted Brake Linings |
| 8708300050 | Brakes \& Servo-Brakes |
| 8708310000 | Mounted Brake Linings |
| 8708390000 | Other Brakes |
| 8708401000 | Gear Boxes |
| 8708401110 | Gear Boxes |
| 8708401150 | Gear Boxes |
| 8708402000 | Gear Boxes |
| 8708403500 | Gear Boxes |
| 8708406000 | Gear Boxes |
| 8708408000 | Gear Box Parts \& Access. |
| 8708500050 | Drive Axles |
| 8708504110 | Drive Axles |
| 8708504150 | Non-Driving Axles |
| 8708507200 | Drive Axles Parts \& Access. |
| 8708600050 | Non-Driving Axles |
| 8708700050 | Road Wheels \& Pts. |
| 8708800050 | Suspension Shock Absorbers |
| 8708805000 | Suspension Shock Absorbers |
| 8708807000 | Suspension System Parts |
| 8708915000 | Radiators |
| 8708918000 | Radiator Parts \& Access. |
| 8708925000 | Radiators |
| 8708928000 | Muffler Parts \& Access. |
| 8708935000 | Clutches and Parts |
| 8708945000 | Steering Wheel, Column |


| 8507904000 | Parts for Lead Acid Batteries |
| :--- | :--- |
| 8511100000 | Spark Plugs |
| 8511200000 | Magnetos, Dynamos |
| 8511300040 | Distributors |
| 8511300080 | Ignition Coils |
| 8511400000 | Starter Motors |
| 8511500000 | Generators |
| 8511802000 | Voltage Regulators |
| 8511806000 | Other Engine Ignition Equip. |
| 8511902000 | Parts for Voltage Regulators |
| 8511906020 | Parts for Distributer Sets |
| 8511906040 | Other Parts Engine Ignition |
| 8512202000 | Lighting Equipment |
| 8512202040 | Lighting Equipment |
| 8512204000 | Signaling Equipment |
| 8512204040 | Signaling Equipment |
| 8512300020 | Horns |
| 8512300030 | Radar Dectector |
| 8512300040 | Sound Signaling Equipment |
| 8512402000 | Defrosters |
| 8512404000 | Windshield Wipers |
| 8512902000 | Parts of Signaling Equipment |
| 8512906000 | Lighting Equipment Parts |
| 8512907000 | Parts of Defrosters |
| 8512909000 | Parts of Windshield Wipers |
| 8517120020 | Radio Telephones |
| 8519812000 | Cassette Tape Players |
| 8519910020 | Cassette Tape Players |
| 8519911000 | Cassette Tape Players |
| 8519934000 | Cassette Tape Players |
| 8525201500 | Radio Transceivers |
| 8525206020 | Radio Telephones |
| 8525209020 | Radio Telephones |
| 8525601010 | Radio Transceivers, CBs |
| 8527211005 | Radio-Tape Players (CDs) |
| 8527211010 | Radio-Tape Players |
| 8527211015 | Radio-Tape Players |
| 8527211020 | Radio-Tape Players |
| 8527211025 | Radio-Tape Players |
| 8527211030 | Radio-Tape Players |
| 8527214000 | Radio-Combinations |
| 8527214040 | Radio-Combinations |
| 8527214800 | Radio-Combinations |
| 8527290020 | Radio-Receivers AM |
| 8527290040 | Radio-Receivers FM/AM |
| 8527290060 | Radio-Receivers |
| 8527294000 | Radio-Receivers FM/AM |
| 8527298000 | Radio Recievers |
| 8527298020 | Radio-Receivers AM |

8708948000 Steering Wheel Parts \& Acces 8708950000 Airbags for MVs
8708990045 Slide-in Campers
8708990050 Pts \& Access.
8708990070 Wheel Hub Units
8708990090 Other Pts \& Access
8708990095 Pts \& Access
8708995800 Wheel Hub Units
8708996100 Airbags
8708998015 Wheel Hub Units
8708998030 Slide-In Campers
8708998075 Other Pts \& Access
8708998115 Wheel Hub Units
8708998130 Slide-in Campers
8708998175 Parts \& Access NESOI
8716900000 Parts of Trailers
8716905000 Parts
9029100000 Revolution Counters
9029205000 Other Speedometers/Tacho
9029900000 Pts \& Access of Rev Counter
9104000000 Inst Panel Clocks
9401200000 Seats
9401901000 Seat Parts
9401901010 Seat Parts of Leather
9401901080 Seat Parts
9403901000 Parts of Furnitures

| 8527298060 | Radio-Receivers |
| :--- | :--- |
| 8531800038 | Radar Detectors |
| 8531808038 | Radar Detectors |
| 8531809038 | Radar Detectors |
| 8536410005 | Signaling Flashers |
| 8539100010 | Beam Lamp Units |
| 8539100020 | Beam Lamp |
| 8539100040 | Beam Lamp |
| 8539100050 | Beam Lamp Units |
| 8539212040 | Halogen Lamps |
| 8544300000 | Ignition Wiring Sets |
| 8707100020 | Bodies |
| 8707100040 | Bodies |
| 8707905020 | Bodies |
| 8707905040 | Bodies |
| 8707905060 | Bodies |
| 8707905080 | Bodies |
| 8708100010 | Stampings of Bumpers |
| 8708100050 | Bumpers and Parts |
| 8708103010 | Stampings of Bumpers |
| 8708103050 | Bumpers |
| 8708106010 | Stampings Parts of Bumpers |
| 8708106050 | Parts of Bumpers |
| 8708210000 | Seat Belts |
| 8708290010 | Stampings of Bodies |
| 8708290025 | Truck Caps |
| 8708290050 | Parts \& Access. of Bodies |
| 8708290060 | Parts \& Access. of Bodies |
| 8708291000 | Inflators \& Modules Airbags |
| 8708291500 | Door Assemblies |
| 8708292000 | Body Stampings |
| 8708295010 | Stampings |
| 8708295025 | Truck Caps |
| 8708295060 | Other Parts |
| 8708301090 | Brakes and Parts |
| 8708305020 | Brake Drums |
| 8708305030 | Brake Rotors |
| 8708305040 | Brake Linings |
| 8708305090 | Brake Parts |
| 8708315000 | Mounted Brake Linings |
| 8708391090 | Brakes \& Parts |
| 8708395010 | Brake Drums \& Rotors |
| 8708395020 | Brake Drums |
| 8708395030 | Brake Rotors |
| 8708395050 | Brakes \& Servo-Brakes |
| 8708401000 | Gear Boxes |
| 8708401110 | Gear Boxes |
| 8708401150 | Gear Boxes |
| 8708402000 | Gear Boxes |


| 8708405000 | Gear Boxes |
| :--- | :--- |
| 8708407000 | Cast Iron Parts, Gear Box |
| 8708407550 | Parts, Radiators |
| 8708503000 | Drive Axles |
| 8708505000 | Drive Axles |
| 8708505110 | Drive Axles |
| 8708505150 | Non-Driving Axles |
| 8708506100 | Drive Axles |
| 8708506500 | Non-Driving Axles, NESOI |
| 8708507900 | Non-Driving Axles Parts |
| 8708508000 | Drive Axles |
| 8708508100 | Cast Iron Parts, Drive Axles |
| 8708508500 | Parts, Drive Shaft |
| 8708508900 | Parts, Drive Axles |
| 8708509110 | Spindles of Non-Driving Axle |
| 8708509150 | Non-Driving Axles Parts |
| 8708509300 | Cast Iron Parts, Drive Axles |
| 8708509500 | Parts, Drive Shaft |
| 8708509900 | Parts, Drive Axles |
| 8708605000 | Non-Driving Axles |
| 8708608010 | Spindles |
| 8708608050 | Non-Driving Axles |
| 8708704530 | Road Wheels |
| 8708704545 | Road Wheels |
| 8708704560 | Wheel Rims |
| 8708706030 | Wheel Covers |
| 8708706045 | Wheel Covers \& Hubcaps |
| 8708706060 | Parts \& Access. for Wheels |
| 8708708010 | Wheels |
| 8708708015 | Wheels |
| 8708708025 | Wheels |
| 8708708030 | Wheels |
| 8708708035 | Wheels |
| 8708708045 | Wheel Rims |
| 8708708050 | Parts \& Access. for Wheels |
| 8708708060 | Wheel Covers \& Hubcaps |
| 8708708075 | Parts \& Access. for Wheels |
| 8708801300 | Suspension Shock Absorbers |
| 8708801600 | Suspension Shock Absorbers |
| 8708803000 | Suspension Shock Absorbers |
| 8708804500 | Suspension Shock Absorbers |
| 8708805000 | Suspension Shock Absorbers |
| 8708806000 | Cast Iron Parts, SS |
| 8708806510 | Beam Hanger Brackets |
| 8708806590 | Parts for Suspension System |
| 8708915000 | Radiators |
| 8708917000 | Cast Iron Parts, Radiators |
| 8708917510 | Radiator Cores |
| 8708917550 | Parts, Radiators |


| 8708925000 | Mufflers |
| :--- | :--- |
| 8708927000 | Cast Iron Parts, mufflers |
| 8708927500 | Parts, Mufflers |
| 8708935000 | Clutches \& Parts |
| 8708936000 | Clutches |
| 8708937500 | Parts of Clutches |
| 8708945000 | Steering Wheels, Columns |
| 8708947000 | Cast Iron Parts |
| 8708947510 | Steering Shaft Assembly |
| 8708947550 | Parts, Steering |
| 8708950500 | Inflators |
| 8708952000 | Parts, Airbags |
| 8708993000 | Cast Iron Parts |
| 8708995005 | Brake Hoses |
| 8708995010 | Steering Shaft Assemblies |
| 8708995020 | Wheel Hub Units |
| 8708995030 | Beam Hanger Brackets |
| 8708995045 | Slide in Campers |
| 8708995060 | Radiator Cores |
| 8708995070 | Cable Traction Devices |
| 8708995080 | Parts |
| 8708995085 | Parts |
| 8708995090 | Parts |
| 8708995200 | Cast Iron Parts |
| 8708995500 | Vibration Control Goods |
| 8708995800 | Wheel Hub Units |
| 8708996100 | Airbags |
| 8708996400 | Half Shafts \& Drive Shafts |
| 8708996700 | Parts (joints?) |
| 8708996710 | Universal Joints->01 |
| 8708996720 | Universal Joints- >01 |
| 8708996790 | Other Joints->01 |
| 8708996810 | Parts Pwr Trns, Univ Jnts |
| 8708996820 | Parts Pwr Trns, Univ Jnts |
| 8708996890 | Parts Power Train |
| 8708997030 | Beam Hanger Brackets |
| 8708997060 | Suspension System Parts |
| 8708997330 | Steering Shaft Assemblies |
| 8708997360 | Parts for Steering Systems |
| 8708998005 | Brake Hoses of Plastics |
| 8708998015 | Wheel Hub Units |
| 8708998045 | Radiator Cores |
| 8708998060 | Cable Traction Devices |
| 8708998080 | Parts |
| 8708998105 | Brake Hoses- Plastic |
| 8708998115 | Wheel Hub Units |
| 8708998160 | Cable Traction Devices |
| 8708998180 | Parts |
| 8716905010 | Axles \& Parts for Trailers |


| 8716905030 | Wheels for Trailers |
| :--- | :--- |
| 8716905050 | Parts for Trailers |
| 8716905060 | Parts for Trailers |
| 8718995025 | Wheel Hub Units |
| 9029104000 | Taximeters |
| 9029108000 | Revolution Counters, Odom. |
| 9029204080 | Other Speedometers, Tach. |
| 9029902000 | Parts \& Access of Taximeters |
| 9029908040 | Parts \& Access of Speed/Tac |
| 9029908080 | Parts \& Access of Odometers |
| 9104002510 | MVT \& Cases Panel Clock |
| 9104004000 | Instrument Panel Clocks |
| 9104004510 | Movements of Inst. Clock |
| 9401200000 | Seats |
| 9401200010 | Child Safety Seats |
| 9401200090 | Seats |
| 9401901000 | Seat Parts |
| 9401901010 | Seat Parts of Leather |
| 9401901020 | Seat Parts of Textile |
| 9401901080 | Seat Parts |
| 9401901085 | Seat Parts |
| 9403406000 | Wooden Furniture for M.V. |
| 9403506000 | Wooden Furniture for M.V. |
| 9403901000 ? | Furniture |
| 9403901040 | Parts of Furniture for M.V. |
| 9403901050 | Parts of Furniture for M.V. |
| 9403901080 | Parts of Furniture for M.V. |
| 9403901085 | Parts of Furniture for M.V. |
| 9802004020 | Combust. Engine Repair |
| 9802005030 | Value of Repairs on Engines |
|  |  |


| North American Industry Classification System (NAICS) |  |
| :--- | :--- |
| 335911 | Storage Battery Mfg |
| 336211 | Motor Vehicle Body Mfg |
| 336311 | Carburetor, Piston, Piston Ring, \& Valve Mfg |
| 336312 | Gasoline Engine \& Engine Parts Mfg |
| 336321 | Vehicular Lighting Equipment Mfg |
| 336322 | Other Motor Vehicle Electrical \& Electronic Equipment Mfg |
| 336330 | Motor Vehicle Steering \& Suspension Component |
| 336340 | Motor Vehicle Brake System Mfg |
| 336350 | Motor Vehicle Transmission \& Power Train Parts Mfg |
| 336360 | Motor Vehicle Seating \& Interior Trim Mfg |
| 336370 | Motor Vehicle Metal Stamping |
| 336391 | Motor Vehicle Air-Conditioning Mfg |
| 336399 | All Other Motor Vehicle Parts Mfg |

Table 1
Statistics for All U.S. Manufacturing Establishments (NAICS 31-33)

|  | 2005 | Chg* | 2006 | Chg* | 2007 | Chg* | 2008 | Chg* | 2009 | Chg* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Employees | 13,161,880 | -1.7\% | 12,990,344 | -1.3\% | 13,330,780 | 2.6\% | 12,748,361 | -4.4\% | 11,051,342 | -13.3\% |
| Empoyee Payroll (\$1,000) | 580,358,985 | 1.9\% | 592,342,060 | 2.1\% | 608,806,166 | 2.8\% | 605,557,693 | -0.5\% | 534,261,874 | -11.8\% |
| Production Workers | 9,235,635 | -1.4\% | 9,179,071 | -0.6\% | 9,328,991 | 1.6\% | 8,863,950 | -5.0\% | 7,571,032 | -14.6\% |
| Production Worker Hours (1,000) | 19,055,800 | -1.2\% | 18,786,191 | -1.4\% | 18,803,820 | 0.1\% | 17,780,810 | -5.4\% | 14,842,902 | -16.5\% |
| Production Worker Wages (\$1,000) | 337,980,878 | 1.5\% | 344,285,109 | 1.9\% | 350,395,122 | 1.8\% | 343,480,037 | -2.0\% | 293,250,500 | -14.6\% |
| Value of Industry Shipments (\$1,000)** | 4,742,076,879 | 10.1\% | 5,019,963,474 | 5.9\% | 5,298,309,698 | 5.5\% | 5,157,732,557 | -2.7\% | 4,186,666,423 | -18.8\% |

Source: Annual Survey of Manufacturers and Census of Manufacturers, U.S. Department of Commerce, Bureau of the Census. * = From Previous Year
** $=$ Industry Shipments are products shipped by industry establishments.

Table 2
Statistics for U.S. Motor Vehicle Parts Manufacturing, NAICS 336211 and 3363

|  | 2005 | Chg* | 2006 | Chg* | 2007 | Chg* | 2008 | Chg* | 2009 | Chg* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Employees | 661,268 | -4.0\% | 628,430 | -5.0\% | 623,895 | -0.7\% | 572,674 | -8.2\% | 441,221 | -23.0\% |
| Empoyee Payroll (\$1,000) | 31,847,957 | -4.0\% | 30,632,238 | -3.8\% | 29,735,431 | -2.9\% | 26,575,258 | -10.6\% | 20,124,793 | -24.3\% |
| Production Workers | 515,023 | -4.4\% | 489,027 | -5.0\% | 475,019 | -2.9\% | 427,072 | -10.1\% | 324,407 | -24.0\% |
| Production Worker Hours (1,000) | 1,060,590 | -5.5\% | 1,012,752 | -4.5\% | 964,036 | -4.8\% | 824,354 | -14.5\% | 629,211 | -23.7\% |
| Production Worker Wages (\$1,000) | 22,751,447 | -5.2\% | 21,991,146 | -3.3\% | 20,500,431 | -6.8\% | 17,638,237 | -14.0\% | 12,912,975 | -26.8\% |
| Value of Industry Shipments (\$1,000)** | 216,902,592 | 2.3\% | 214,023,641 | -1.3\% | 213,074,185 | -0.4\% | 186,888,156 | -12.3\% | 140,092,011 | -25.0\% |
| Value of Product Shipments (\$1,000)*** | 208,448,296 | 1.8\% | 206,000,093 | -1.2\% | 207,345,704 | 0.7\% | 178,259,559 | -14.0\% | 134,219,432 | -24.7\% |

Source: Annual Survey of Manufacturers and Census of Manufacturers, U.S. Department of Commerce, Bureau of the Census. * = From Previous Year
${ }^{* *}=$ Industry Shipments are products shipped by industry establishments. ${ }^{* * *}=$ Product Shipments are all products regardless of industry establishment.

| U.S. Exports of All Export Commodities and of Automotive Parts (\$millions) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2002 | \%Chg | 2003 | \%Chg | 2004 | \%Chg | 2005 | \%Chg | 2006 | \%Chg | 2007 | \%Chg | 2008 | \%Chg | 2009 | \%Chg |
| Parts Exports | 50,087 | 0.6\% | 48,501 | -3.2\% | 52,628 | 8.5\% | 55,054 | 4.6\% | 58,864 | 6.9\% | 61,954 | 5.2\% | 57,476 | -7.2\% | 42,692 | -25.7\% |
| All Export Commodities | 693,257 |  | 723,743 | 4.4\% | 816,548 | 12.8\% | 904,380 | 10.8\% | 1,037,143 | 14.7\% | 1,162,708 | 12.1\% | 1,300,136 | 11.8\% | 1,056,932 | -18.7\% |
| \% Share | 7.2\% |  | 6.7\% | -7.2\% | 6.4\% | -3.8\% | 6.1\% | -5.5\% | 5.7\% | -6.8\% | 5.3\% | -6.1\% | 4.4\% | -17.0\% | 4.0\% | -8.6\% |

[^11]| Total World Original Equipment Parts Market |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 2004 | \% Change | 2005 | \% Change | 2006 | \% Chang $¢$ | 2007 | 0 Chang | 2008 | \% Change | 2009 | \% Change |
| OE Parts Market (\$millions) |  |  |  |  | 810,965 |  | 845,026 | 4.2\% | 910,825 | 7.8\% | 960,283 | 5.4\% | 911,643 | -5.1\% | 789,478 | -13.4\% |
| Global Aftermarket (\$millions)* |  |  |  |  | 336,936 |  | 352,772 | 4.7\% | 366,032 | 3.8\% | 380,234 | 3.9\% | 373,450 | -1.8\% | 375656 | 0.6\% |

[^12]| U.S. Original Equipment and Aftermarket Parts Market |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} \hline 2000 \\ \hline 232.1 \end{array}$ | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 \% Change |  | 2009\% Change |  | 2010^\% Change |  |
| Size of U.S OE and Aftermarket Parts Market (SUS Billions) |  | 219.3 | 224.7 | 248.5 | 252.2 | 255.4 | 259.8 | 250.5 | 221.5 | -11.6\% | 165.6 | -25.2\% | 203.5 | 22.8\% |
| Size of U.S OE Parts Market (SUS Billions) | 178.1 | 164.8 | 168.5 | 191.1 | 193.1 | 194.4 | 196.0 | 185.8 | 158.2 | -14.9\% | 103.7 | -34.5\% | 141.5 | 36.5\% |
| Size of U.S. Aftermarket Parts Market (SUS Billions)^^ | 54.0 | 54.5 | 56.1 | 57.5 | 59.1 | 61.0 | 63.8 | 64.7 | 63.3 | -2.2\% | 62.0 | -2.1\% | 62.0 | 0.0\% |
| U.S. Light Vehicle Production (Units)** | 12,380,628 | 11,168,423 | 11,997,699 | 11,788,437 | 11,567,272 | 11,495,997 | 10,782,814 | 10,459,563 | 8,449,402 | -19.2\% | 5,562,000 | -34.2\% | 7,588,000 | 36.4\% |
| Content per Vehicle (SUS) | 13,714 | 14,103 | 13,450 | 15,456 | 15,912 | 16,281 | 17,276 | 16,558.0 | 16,371.0 | -1.1\% |  |  |  |  |
| OE \& Aftermarket Parts Sourced from U.S. located Suppliers (\$US Billions) | 183.6 | 173.6 | 172.6 | 191.9 | 189.1 | 186.3 | 189.3 | 177.1 | 155.9 | -12.0\% | 118.8 | -23.8\% | 137.8 | 16.0\% |
| \% of Total Parts Market | 79.1\% | 79.2\% | 76.8\% | 77.2\% | 75.0\% | 72.9\% | 72.9\% | 70.7\% | 70.4\% | 103.5\% | 71.7\% | 1.9\% | 67.7\% | -5.6\% |
| OE \& Aftermarket Parts Sourced from imports (\$US Billions) | 48.5 | 45.7 | 52.1 | 56.7 | 63.1 | 69.1 | 70.5 | 73.4 | 65.6 | -10.6\% | 46.8 | -28.7\% | 65.6 | 40.2\% |
| \% of Total Parts Market | 20.9\% | 20.8\% | 23.2\% | 22.8\% | 25.0\% | 27.1\% | 27.1\% | 29.3\% | 29.6\% | 91.9\% | 28.3\% | -4.6\% | 32.2\% | 14.1\% |

*U.S. Suppliers include U.S. Aftiliates of Foreign Manutacturers. *Source: Wards Automotive ^Forecast Min Wholesale dollars
Source: DesRosiers, Dennis. "Parts Market in North America - OE vs Attermarket," in DesRosiers Year in Review - Part 33 email report, 2/2320011,

## U.S. Light Vehicle Aftermarket Dollar Volume (\$Millions)


Source: Motor and Equipment Manufacturers Association f=Forecast
*includes automotive aftermarket service sector


## World Shipments of the $\mathbf{2 0}$ Largest Exporters of Auto Parts (\$US Millions)

| Reporting Country | \$US Millions |  |  |  |  |  | \% Share |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2006 | 2007 | 2008 | 2009 | 2010* | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| Reporting Total | 490,633 | 538,872 | 628,288 | 656,740 | 487,755 | 330,860 | 100 | 100 | 100 | 100 | 100 | 100 |
| Germany | 73,972 | 81,603 | 97,190 | 101,160 | 72,825 |  | 15.08\% | 15.14\% | 15.47\% | 15.40\% | 14.93\% | 0.00\% |
| USA | 60,526 | 64,466 | 67,404 | 63,409 | 47,368 | 63,921 | 12.34\% | 11.96\% | 10.73\% | 9.66\% | 9.71\% | 19.32\% |
| Japan | 48,679 | 49,354 | 54,111 | 57,931 | 47,210 | 65,684 | 9.92\% | 9.16\% | 8.61\% | 8.82\% | 9.68\% | 19.85\% |
| China | 16,719 | 22,784 | 30,973 | 38,384 | 31,105 | 43,855 | 3.41\% | 4.23\% | 4.93\% | 5.84\% | 6.38\% | 13.25\% |
| France | 31,671 | 34,199 | 40,006 | 40,951 | 30,159 | 34,430 | 6.46\% | 6.35\% | 6.37\% | 6.24\% | 6.18\% | 10.41\% |
| Mexico | 28,320 | 30,465 | 31,939 | 30,137 | 22,328 |  | 5.77\% | 5.65\% | 5.08\% | 4.59\% | 4.58\% | 0.00\% |
| Italy | 21,889 | 23,608 | 28,164 | 29,853 | 19,737 |  | 4.46\% | 4.38\% | 4.48\% | 4.55\% | 4.05\% | 0.00\% |
| South Korea | 12,972 | 15,364 | 18,298 | 20,758 | 17,866 | 27,238 | 2.64\% | 2.85\% | 2.91\% | 3.16\% | 3.66\% | 8.23\% |
| Czech Republic | 12,525 | 14,468 | 18,425 | 21,475 | 16,522 | 19,782 | 2.55\% | 2.68\% | 2.93\% | 3.27\% | 3.39\% | 5.98\% |
| Spain | 18,001 | 19,631 | 22,346 | 22,144 | 16,233 |  | 3.67\% | 3.64\% | 3.56\% | 3.37\% | 3.33\% | 0.00\% |
| Poland | 11,959 | 14,641 | 19,232 | 21,287 | 15,915 |  | 2.44\% | 2.72\% | 3.06\% | 3.24\% | 3.26\% | 0.00\% |
| United Kingdom | 16,022 | 17,235 | 18,959 | 18,385 | 12,841 |  | 3.27\% | 3.20\% | 3.02\% | 2.80\% | 2.63\% | 0.00\% |
| Canada | 23,691 | 23,246 | 23,524 | 19,328 | 12,821 | 17,734 | 4.83\% | 4.31\% | 3.74\% | 2.94\% | 2.63\% | 5.36\% |
| Hungary | 10,161 | 12,994 | 15,169 | 16,061 | 11,571 |  | 2.07\% | 2.41\% | 2.41\% | 2.45\% | 2.37\% | 0.00\% |
| Belgium | 12,116 | 12,871 | 15,709 | 16,196 | 11,453 |  | 2.47\% | 2.39\% | 2.50\% | 2.47\% | 2.35\% | 0.00\% |
| Austria | 9,992 | 10,444 | 12,809 | 13,529 | 10,168 |  | 2.04\% | 1.94\% | 2.04\% | 2.06\% | 2.08\% | 0.00\% |
| Thailand | 5,359 | 6,798 | 9,485 | 10,684 | 8,103 | 11,899 | 1.09\% | 1.26\% | 1.51\% | 1.63\% | 1.66\% | 3.60\% |
| Netherlands | 6,735 | 7,582 | 9,310 | 10,500 | 7,805 |  | 1.37\% | 1.41\% | 1.48\% | 1.60\% | 1.60\% | 0.00\% |
| Brazil | 7,248 | 8,555 | 9,099 | 9,881 | 6,257 | 9,100 | 1.48\% | 1.59\% | 1.45\% | 1.50\% | 1.28\% | 2.75\% |
| Slovakia | 3,750 | 4,107 | 5,979 | 7,536 | 6,040 |  | 0.76\% | 0.76\% | 0.95\% | 1.15\% | 1.24\% | 0.00\% |

Source: Global Trade Atlas, using OTM HTS-6 product list. Sorted by 2009 ranking. *Not all exports have been reported 2010 totals by all countries.

Table 10

| Employment in the U.S. Automotive Parts Industry, Thousands |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NAICS | Description | 2005 | \% Change | 2006 | \% Change | 2007 | \% Change | 2008 | \% Change | 2009 | \% Change | 2010 | \% Change |
| 336211 | Motor Vehicle Bodies | 65.9 | 2.2\% | 67.9 | 3.0\% | 64.8 | -4.6\% | 60.1 | -7.3\% | 50.9 | -15.3\% | 47.2 | -7.3\% |
| 3363 | Motor Vehicle Parts | 678.1 | -2.0\% | 654.7 | -3.5\% | 607.9 | -7.1\% | 543.7 | -10.6\% | 413.7 | -23.9\% | 415.1 | 0.3\% |
| 33631 | MV Gasoline Engine and Parts | 76.3 | -4.9\% | 73.2 | -4.1\% | 68.0 | -7.1\% | 61.7 | -9.3\% | 46.6 | -24.5\% | 48.3 | 3.6\% |
| 336311 | Carburators, Pistons, Rings, and Valves | 14.9 | -7.5\% | 13.2 | -11.4\% |  |  |  |  |  |  |  |  |
| 336312 | Gasoline Engine and Engine Parts | 61.5 | -4.1\% | 58.2 | -5.4\% |  |  |  |  |  |  |  |  |
| 33632 | MV Electric Equipment | 95.8 | -4.7\% | 90.8 | -5.2\% | 79.9 | -12.0\% | 70.8 | -11.4\% | 54.4 | -23.2\% | 51.3 | -5.7\% |
| 336321 | Vehicular Lighting Equipment | 16.8 | 1.2\% | 16.2 | -3.6\% | 13.5 | -16.7\% | 12.7 | -5.9\% | 11.1 | -12.6\% | 11.0 | -0.9\% |
| 336322 | Other MV Electric Equpment | 79.0 | -5.7\% | 74.6 | -5.6\% | 66.3 | -11.1\% | 58.1 | -12.4\% | 43.4 | -25.3\% | 40.3 | -7.1\% |
| 33633 | MV Steering and Suspension Parts | 43.5 | 0.2\% | 42.4 | -2.5\% | 38.0 | -10.4\% | 33.8 | -11.1\% | 26.8 | -20.7\% | 26.1 | -2.6\% |
| 33634 | MV Brake Systems | 42.9 | -4.9\% | 40.3 | -6.1\% | 36.1 | -10.4\% | 31.3 | -13.3\% | 23.9 | -23.6\% | 23.9 | 0.0\% |
| 33635 | MV Power Train Components | 85.0 | -0.8\% | 81.2 | -4.5\% | 76.3 | -6.0\% | 69.9 | -8.4\% | 52.6 | -24.7\% | 53.7 | 2.1\% |
| 33636 | MV Seating and Interior Trim | 64.3 | -2.7\% | 62.7 | -2.5\% | 61.4 | -2.1\% | 56.5 | -8.0\% | 42.0 | -25.7\% | 41.7 | -0.7\% |
| 33637 | MV Metal Stamping | 98.6 | -0.4\% | 95.6 | -3.0\% | 89.8 | -6.1\% | 77.9 | -13.3\% | 54.1 | -30.6\% | 55.8 | 3.1\% |
| 33639 | Other MV Parts | 171.7 | -0.2\% | 168.5 | -1.9\% | 158.4 | -6.0\% | 141.8 | -10.5\% | 113.3 | -20.1\% | 114.3 | 0.9\% |
| Total | 336211+3363 | 744.0 | -1.7\% | 722.6 | -2.9\% | 672.7 | -6.9\% | 603.8 | -10.2\% | 464.6 | -23.1\% | 462.3 | -0.5\% |

Employment in the U.S. Automotive Parts Industry

| NAICS |  | 2004 | \% Change | 2005 | \% Change | 2006 | \% Change | 2007 | \% Change | 2008 | \% Change | 2009 | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bodies and Body Parts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 336211 | MV Body Manufacturing | 43,779 | 7.1\% | 48,396 | 10.5\% | 50,702 | 4.8\% | 48,217 | -4.9\% | 46,002 | -4.6\% | 37,561 | -18.3\% |
| 336360 | MV Seating and Interior | 50,029 | -5.8\% | 47,106 | -5.8\% | 47,321 | 0.5\% | 52,866 | 11.7\% | 47,037 | -11.0\% | 37,555 | -20.2\% |
| 336370 | MV Metal Stamping | 107,372 | -1.5\% | 99,365 | -7.5\% | 95,398 | -4.0\% | 98,546 | 3.3\% | 87,057 | -11.7\% | 65,146 | -25.2\% |
| Total |  | 201,180 | -0.9\% | 194,867 | -3.1\% | 193,421 | -0.7\% | 199,629 | 3.2\% | 180,096 | -9.8\% | 140,262 | -22.1\% |
| Chassis and Drivetrain Parts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 336330 | MV Steering and Suspension | 38,223 | -3.7\% | 37,399 | -2.2\% | 35,341 | -5.5\% | 35,511 | 0.5\% | 34,129 | -3.9\% | 33,338 | -2.3\% |
| 336340 | MV Brake System | 39,738 | -3.3\% | 37,198 | -6.4\% | 32,923 | -11.5\% | 29,145 | -11.5\% | 26,435 | -9.3\% | 20,021 | -24.3\% |
| 336350 | MV Transmission | 91,232 | 0.3\% | 80,494 | -11.8\% | 76,874 | -4.5\% | 73,045 | -5.0\% | 67,564 | -7.5\% | 46,946 | -30.5\% |
| Total |  | 169,193 | -1.5\% | 155,091 | -8.3\% | 145,138 | -6.4\% | 137,701 | -5.1\% | 128,128 | -7.0\% | 100,305 | -21.7\% |
| Electrical and Electronic Parts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 336321 | Vehicle Lighting |  |  |  |  |  |  | 13,659 |  |  |  |  |  |
| 336322 | Other Electric Equipment |  |  |  |  |  |  | 58,922 |  |  |  |  |  |
| 33632 | MV Electrical Equipment | 77,532 | -14.7\% | 80,892 | 4.3\% | 72,620 | -10.2\% | 72,581 | -0.1\% | 66,582 | -8.3\% | 51,816 | -22.2\% |
| 336391 | MV Air-Conditioning | 19,423 | 1.0\% | 17,011 | -12.4\% | 15,825 | -7.0\% | 17,509 | 10.6\% | 14,910 | -14.8\% | 11,201 | -24.9\% |
| Total |  | 96,955 | -11.9\% | 97,903 | 1.0\% | 88,445 | -9.7\% | 90,090 | 1.9\% | 81,492 | -9.5\% | 63,017 | -22.7\% |
| Engines and Engine Parts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 336311 | Carburetor, piston, Piston Ring |  |  |  |  |  |  | 9,693 |  |  |  |  |  |
| 336312 | Gasoline Engine and Parts |  |  |  |  |  |  | 54,460 |  |  |  |  |  |
| 33631 | Engines and Parts | 81,341 | -7.3\% | 73,016 | -10.2\% | 69,087 | -5.4\% | 64,153 | -7.1\% | 55,748 | -13.1\% | 43,338 | -22.3\% |
| Total |  | 81,341 | -7.3\% | 73,016 | -10.2\% | 69,087 | -5.4\% | 64,153 | -7.1\% | 55,748 | -13.1\% | 43,338 | -22.3\% |
| Miscellaneous Automotive Parts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 336399 |  | 139,957 | -0.2\% | 140,392 | 0.3\% | 132,339 | -5.7\% | 132,282 | 0.0\% | 127,212 | -3.8\% | 94,300 | -25.9\% |
| Total |  | 139,957 | -0.2\% | 140,392 | 0.3\% | 132,339 | -5.7\% | 132,282 | 0.0\% | 127,212 | -3.8\% | 94,300 | -25.9\% |
| Total |  | 688,626 | -3.4\% | 661,269 | -4.0\% | 628,430 | -5.0\% | 623,855 | -0.7\% | 572,676 | -8.2\% | 441,222 | -23.0\% |

Table 12


Source: BB\&T Automotive Aftermarket M\&A Update, Winter 2011


| Automotive Aftermarket Mergers and Acquisitions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1997 | Chg* | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 |
| Number of all Deals |  |  | 85 | 82 | 52 | 50 | 43 | 50 | 35 | 59 | 62 | 50 | 44 |  |
| Value of all Deals (\$Billions) |  |  | 12.7 | 19.1 | 7.1 | 2.0 | 12.1 | 8.2 | 2.2 | 1.2 | 3.4 | 2.6 | 3.3 |  |

U.S. AUTOMOTIVE PARTS EXPORTS, 2000-2010

In millions of dollars

| Region/Country | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| WORLD | 53,720 | 49,794 | 50,087 | 48,501 | 52,628 | 55,054 | 58,864 | 61,954 | 57,476 | 42,692 | 58,136 | 36.2\% |
| FT900 World* | 54,229 | 50,133 | 49,882 | 48,383 | 52,649 | 54,662 | 58,214 | 61,221 | 57,129 | 42,834 | 58,552 | 36.7\% |
| ASIA and the PACIFIC |  |  |  |  |  |  |  |  |  |  |  |  |
| Select ASEAN |  |  |  |  |  |  |  |  |  |  |  |  |
| Indonesia | 34 | 21 | 22 | 23 | 34 | 33 | 34 | 45 | 35 | 41 | 68 | 64.8\% |
| Philippines | 53 | 29 | 59 | 88 | 71 | 110 | 116 | 117 | 62 | 59 | 72 | 21.4\% |
| Singapore | 135 | 143 | 141 | 142 | 149 | 157 | 239 | 256 | 355 | 252 | 345 | 36.7\% |
| Thailand | 143 | 85 | 86 | 96 | 96 | 97 | 79 | 110 | 116 | 88 | 127 | 44.6\% |
| Total ASEAN (1) | 402 | 309 | 343 | 385 | 381 | 433 | 499 | 568 | 611 | 478 | 656 | 37.1\% |
| Chinese Economic Area |  |  |  |  |  |  |  |  |  |  |  |  |
| China | 225 | 258 | 344 | 510 | 636 | 623 | 815 | 1,130 | 893 | 937 | 1,278 | 36.4\% |
| Hong Kong | 91 | 82 | 75 | 75 | 88 | 82 | 103 | 100 | 117 | 121 | 147 | 21.1\% |
| Taiwan | 79 | 75 | 77 | 133 | 111 | 96 | 124 | 119 | 78 | 54 | 68 | 26.7\% |
| Total Chinese Economic Area | 395 | 415 | 495 | 718 | 835 | 802 | 1,042 | 1,350 | 1,088 | 1,112 | 1,493 | 34.3\% |
| Select Other Asia and the Pacific |  |  |  |  |  |  |  |  |  |  |  |  |
| Australia | 700 | 577 | 615 | 656 | 768 | 779 | 875 | 926 | 923 | 686 | 1,078 | 57.2\% |
| India | 41 | 38 | 39 | 42 | 65 | 73 | 96 | 131 | 196 | 131 | 213 | 62.6\% |
| Japan | 2,217 | 2,008 | 2,285 | 2,051 | 1,534 | 1,449 | 1,748 | 1,740 | 1,546 | 832 | 1,310 | 57.5\% |
| Korea | 454 | 369 | 332 | 309 | 466 | 562 | 570 | 593 | 416 | 303 | 491 | 62.2\% |
| EUROPE |  |  |  |  |  |  |  |  |  |  |  |  |
| Select European Union |  |  |  |  |  |  |  |  |  |  |  |  |
| Austria | 1,056 | 1,117 | 944 | 556 | 487 | 814 | 888 | 623 | 333 | 114 | 114 | -0.6\% |
| Belgium | 385 | 348 | 393 | 383 | 347 | 297 | 395 | 411 | 407 | 318 | 447 | 40.7\% |
| France | 366 | 407 | 355 | 446 | 599 | 633 | 657 | 750 | 718 | 462 | 586 | 26.7\% |
| Germany | 974 | 1,116 | 941 | 1,019 | 1,256 | 1,379 | 1,591 | 1,586 | 1,711 | 1,244 | 1,545 | 24.2\% |
| Italy | 135 | 158 | 122 | 140 | 132 | 130 | 139 | 157 | 169 | 139 | 193 | 38.4\% |
| Netherlands | 322 | 326 | 317 | 297 | 309 | 364 | 356 | 349 | 277 | 195 | 230 | 18.1\% |
| Spain | 121 | 93 | 102 | 134 | 134 | 272 | 278 | 266 | 219 | 113 | 152 | 34.3\% |
| Sweden | 143 | 127 | 154 | 208 | 241 | 198 | 198 | 223 | 225 | 111 | 182 | 64.8\% |
| United Kingdom | 1,241 | 1,236 | 1,072 | 1,061 | 994 | 844 | 872 | 999 | 1,024 | 597 | 924 | 54.8\% |
| Total European Union (2) | 4,848 | 5,048 | 4,492 | 4,345 | 4,615 | 5,071 | 5,501 | 5,517 | 5,324 | 3,393 | 4,484 | 32.2\% |
| Select Other Europe |  |  |  |  |  |  |  |  |  |  |  |  |
| Czech Republic | 14 | 8 | 11 | 9 | 8 | 18 | 21 | 25 | 31 | 23 | 40 | 75.2\% |
| Hungary | 33 | 20 | 52 | 67 | 55 | 53 | 73 | 75 | 83 | 44 | 54 | 21.1\% |
| Poland | 13 | 14 | 15 | 17 | 20 | 33 | 47 | 61 | 86 | 56 | 72 | 28.6\% |
| Russia | 15 | 27 | 17 | 25 | 31 | 46 | 116 | 125 | 245 | 53 | 94 | 78.6\% |
| Total Other Europe | 75 | 69 | 95 | 118 | 114 | 150 | 258 | 287 | 445 | 176 | 260 | 47.7\% |
| WESTERN HEMISPHERE <br> Select Andean Community |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Colombia | 81 | 76 | 69 | 68 | 103 | 108 | 121 | 130 | 169 | 160 | 225 | 40.1\% |
| Peru | 24 | 33 | 31 | 37 | 38 | 57 | 62 | 88 | 111 | 96 | 114 | 18.4\% |
| Venezuela** | 537 | 595 | 310 | 168 | 392 | 622 | 763 | 746 | 882 | 672 | 651 | -3.0\% |
| Total Andean Community (3) | 675 | 778 | 461 | 326 | 592 | 869 | 1,003 | 1,023 | 1,247 | 1,013 | 1,087 | 7.4\% |
| Select Central America |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Central America (4) | 160 | 142 | 151 | 143 | 202 | 246 | 328 | 399 | 346 | 259 | 289 | 11.8\% |
| Select MERCOSUR |  |  |  |  |  |  |  |  |  |  |  |  |
| Argentina | 225 | 112 | 37 | 93 | 132 | 154 | 189 | 228 | 248 | 173 | 171 | -1.4\% |
| Brazil** | 401 | 444 | 454 | 480 | 565 | 551 | 601 | 722 | 842 | 553 | 938 | 69.8\% |
| Chile | 92 | 79 | 102 | 103 | 123 | 154 | 207 | 259 | 334 | 287 | 407 | 41.7\% |
| Total MERCOSUR (5) | 736 | 647 | 598 | 685 | 830 | 872 | 1,015 | 1,234 | 1,470 | 1,042 | 1,548 | 48.6\% |
| NAFTA |  |  |  |  |  |  |  |  |  |  |  |  |
| Canada | 29,601 | 26,372 | 27,968 | 27,474 | 29,914 | 31,239 | 31,900 | 32,665 | 28,003 | 19,434 | 25,754 | 32.5\% |
| Mexico* | 12,559 | 12,010 | 11,326 | 10,343 | 11,304 | 11,407 | 12,796 | 13,896 | 13,890 | 12,064 | 17,438 | 44.5\% |
| Total NAFTA | 42,161 | 38,381 | 39,293 | 37,817 | 41,219 | 42,646 | 44,695 | 46,561 | 41,893 | 31,498 | 43,192 | 37.1\% |
| ALL Others | 858 | 1,012 | 887 | 907 | 1,009 | 1,103 | 1,234 | 1,627 | 1,972 | 1,772 | 2,036 | 14.9\% |

Exports, t.a.s.
Source: U.S. Census bureaa
Preparea by: Utice ot I ransportation and Machnery, U.S. Uepartment ot Commerce, 202-482-1418. U2-16-201
$\frac{\text { Notes: }}{\text { PForeig }}$
oreign Trade Statistics, FT900: U.S. Intemational Trade In Goods and Services, Exhibit 18: Motor Venicles and Parts, U.S. Census Bure


3) Kingaom, Austra, Fmland, and sweden
4) Central America comprises Costa Rica, EI Salvador, Guatemala, Honduras, and Panam
5) The MERCOSUR countries are Argentina, Brazil, Chile, Paraguay, and Urugua)
${ }^{\text {r1995 }}$ data revisea to renlect $\$ 698$ mullon in exports underreporea by Censu
U.S. AUTOMOTIVE PARTS IMPORTS, 2000-2010

In millions of dollars

| Region/Country | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| WORLD | 66,959 | 62,726 | 69,089 | 74,469 | 83,444 | 92,154 | 95,179 | 100,231 | 90,618 | 63,008 |
| FT900 World | 69,309 | 64,852 | 69,998 | 74,087 | 82,694 | 90,831 | 94,002 | 88,607 | 91,329 | 65,757 |
| ASIA and the PACIFIC |  |  |  |  |  |  |  |  |  |  |
| Select ASEAN |  |  |  |  |  |  |  |  |  |  |
| Indonesia | 269 | 282 | 320 | 298 | 362 | 396 | 490 | 570 | 518 | 473 |
| Philippines | 408 | 360 | 349 | 386 | 399 | 441 | 517 | 588 | 568 | 388 |
| Singapore | 156 | 147 | 134 | 100 | 106 | 104 | 97 | 92 | 60 | 39 |
| Thailand | 415 | 411 | 546 | 529 | 582 | 660 | 892 | 1,140 | 1,192 | 914 |
| Total ASEAN (1) | 1,535 | 1,444 | 1,619 | 1,586 | 1,747 | 1,860 | 2,264 | 2,821 | 2,811 | 2,174 |
| Chinese Economic Area |  |  |  |  |  |  |  |  |  |  |
| China | 1,635 | 1,758 | 2,242 | 2,788 | 3,884 | 5,408 | 6,928 | 8,628 | 9,042 | 7,433 |
| Hong Kong | 57 | 41 | 51 | 80 | 89 | 102 | 121 | 78 | 67 | 59 |
| Taiwan | 1,033 | 1,085 | 1,294 | 1,366 | 1,604 | 1,731 | 1,801 | 2,003 | 1,966 | 1,647 |
| Total Chinese Economic Area | 2,725 | 2,885 | 3,587 | 4,234 | 5,577 | 7,240 | 8,850 | 10,709 | 11,075 | 9,139 |
| Select Other Asia and the Pacific |  |  |  |  |  |  |  |  |  |  |
| Australia | 251 | 186 | 198 | 205 | 220 | 227 | 192 | 201 | 150 | 92 |
| India | 190 | 179 | 202 | 234 | 333 | 463 | 578 | 663 | 738 | 498 |
| Japan | 14,535 | 13,150 | 13,498 | 13,745 | 15,494 | 16,448 | 15,377 | 14,757 | 13,486 | 8,774 |
| Korea | 1,082 | 1,122 | 1,383 | 1,546 | 1,866 | 2,713 | 3,740 | 3,965 | 3,891 | 2,621 |
| EUROPE |  |  |  |  |  |  |  |  |  |  |
| Select European Union |  |  |  |  |  |  |  |  |  |  |
| Austria | 230 | 201 | 222 | 281 | 240 | 373 | 358 | 542 | 404 | 469 |
| Belgium | 97 | 82 | 89 | 100 | 95 | 134 | 168 | 168 | 160 | 78 |
| France | 1,133 | 1,165 | 1,197 | 1,302 | 1,478 | 1,449 | 1,320 | 1,263 | 1,160 | 820 |
| Germany | 3,874 | 3,746 | 4,336 | 5,426 | 6,147 | 6,709 | 7,132 | 8,352 | 7,426 | 4,793 |
| Italy | 474 | 525 | 652 | 751 | 874 | 958 | 844 | 961 | 973 | 543 |
| Netherlands | 60 | 66 | 71 | 70 | 81 | 86 | 95 | 111 | 131 | 112 |
| Spain | 301 | 269 | 349 | 420 | 464 | 537 | 546 | 478 | 359 | 232 |
| Sweden | 241 | 188 | 212 | 229 | 345 | 446 | 551 | 256 | 259 | 164 |
| United Kingdom | 1,190 | 976 | 1,106 | 1,068 | 1,045 | 1,126 | 1,047 | 994 | 884 | 580 |
| Total European Union (2) | 7,716 | 7,375 | 8,425 | 9,858 | 11,009 | 12,099 | 12,339 | 13,357 | 12,008 | 7,957 |
| Select Other Europe |  |  |  |  |  |  |  |  |  |  |
| Czech Republic | 60 | 86 | 125 | 150 | 156 | 236 | 238 | 333 | 387 | 280 |
| Hungary | 97 | 100 | 180 | 315 | 219 | 213 | 225 | 202 | 214 | 157 |
| Poland | 42 | 43 | 57 | 95 | 103 | 97 | 109 | 138 | 124 | 81 |
| Russia | 4 | 2 | 2 | 3 | 5 | 4 | 4 | 11 | 18 | 17 |
| Total Other Europe | 203 | 230 | 364 | 564 | 483 | 550 | 576 | 684 | 742 | 535 |
| WESTERN HEMISPHERE Select Andean Community |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Colombia | 8 | 10 | 13 | 16 | 14 | 19 | 26 | 27 | 25 | 19 |
| Peru | 4 | 10 | 12 | 8 | 12 | 9 | 13 | 9 | 10 | 5 |
| Venezuela | 235 | 159 | 172 | 191 | 190 | 211 | 196 | 86 | 35 | 9 |
| Total Andean Community (3) | 249 | 179 | 199 | 216 | 217 | 240 | 236 | 124 | 72 | 34 |
| Select Central America |  |  |  |  |  |  |  |  |  |  |
| Total Central America (4) | 91 | 69 | 105 | 181 | 345 | 510 | 633 | 704 | 665 | 550 |
| Select MERCOSUR |  |  |  |  |  |  |  |  |  |  |
| Argentina | 177 | 233 | 223 | 185 | 178 | 168 | 187 | 187 | 146 | 84 |
| Brazil | 1,248 | 955 | 1,275 | 1,474 | 1,711 | 2,022 | 2,224 | 1,767 | 1,735 | 953 |
| Chile | 42 | 33 | 33 | 46 | 64 | 66 | 60 | 65 | 49 | 9 |
| Total MERCOSUR (5) | 1,473 | 1,225 | 1,538 | 1,708 | 1,956 | 2,261 | 2,481 | 2,029 | 1,933 | 1,047 |
| NAFTA |  |  |  |  |  |  |  |  |  |  |
| Canada | 17,634 | 15,787 | 17,217 | 18,569 | 20,164 | 21,581 | 20,424 | 20,539 | 16,524 | 10,458 |
| Mexico | 18,663 | 18,180 | 20,069 | 21,039 | 23,104 | 24,910 | 26,368 | 28,416 | 25,281 | 18,294 |
| Total NAFTA | 36,297 | 33,967 | 37,286 | 39,607 | 43,268 | 46,490 | 46,792 | 48,955 | 41,805 | 28,752 |
| ALL OTHERS | 613 | 714 | 686 | 783 | 927 | 1,051 | 1,120 | 1,262 | 1,242 | 836 |

Source: U.S. Census Bureal
Preparea by: Untice of Iransportation ana machinery, U.S. vepartment ot Commerce, zU2-482-1418. U2-16-2U1
Notes:
KForeign Trade Statistics, FT900: U.S. International Trade In Goods and Services, Exhibit 18: Motor Vehicles and Parts, U.S. Census Burt

1) The ASEAN region comrpises Brunei, Burma (Myanmar), Cambodia, Indonesia, Laos, Malaysia, Philippines, Singapore, Thailand, and Vietn

Unted Kingaom, Austria, tinlana, and sweder
3) Ine Andean communty comprises Boivia, Coombia, Ecuacor, peru, and venezue
4) Central America comprises Costa Rica,
5) The MERCOSUR countries are Argentina, Brazil, Chile, Paraguay, and Urugua)
U.S. AUTOMOTIVE PARTS TRADE BALANCE, 2000-2010

In millions of dollars

| 2010 | \%Chg | Region/Country | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | \%Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 90,899 | 44.3\% | WORLD | -13,239 | -12,932 | -19,002 | -25,968 | -30,816 | -37,100 | -36,315 | -38,277 | -33,142 | -20,316 | -32,762 | 61.3\% |
| 95,544 | 45.3\% | FT900 World | -15,080 | -14,719 | -20,116 | -25,704 | -30,045 | -36,169 | -35,788 | -27,386 | -34,200 | -22,923 | -36,992 | 61.4\% |
|  |  | ASIA and the PACIFIC Select ASEAN |  |  |  |  |  |  |  |  |  |  |  |  |
| 714 | 50.9\% | Indonesia | -236 | -261 | -298 | -274 | -328 | -363 | -457 | -525 | -484 | -432 | -646 | 49.6\% |
| 505 | 30.2\% | Philippines | -355 | -331 | -290 | -298 | -328 | -332 | -401 | -471 | -506 | -329 | -433 | 31.8\% |
| 40 | 2.5\% | Singapore | -21 | -4 | 8 | 42 | 43 | 53 | 142 | 164 | 295 | 214 | 306 | 42.9\% |
| 1,684 | 84.4\% | Thailand | -272 | -326 | -460 | -433 | -485 | -563 | -814 | -1,030 | -1,077 | -826 | -1,557 | 88.6\% |
| 3,460 | 59.2\% | Total ASEAN (1) | -1,133 | -1,135 | -1,276 | -1,201 | -1,367 | -1,428 | -1,766 | -2,253 | -2,200 | -1,695 | -2,804 | 65.4\% |
|  |  | Chinese Economic Area |  |  |  |  |  |  |  |  |  |  |  |  |
| 10,037 | 35.0\% | China | -1,410 | -1,501 | -1,898 | -2,278 | -3,249 | -4,784 | -6,112 | -7,498 | -8,150 | -6,496 | -8,760 | 34.8\% |
| 60 | 1.1\% | Hong Kong | 35 | 41 | 23 | -5 | 0 | -20 | -18 | 22 | 50 | 62 | 87 | 40.1\% |
| 2,042 | 24.0\% | Taiwan | -954 | -1,010 | -1,217 | -1,233 | -1,493 | -1,634 | -1,677 | -1,884 | -1,887 | -1,593 | -1,974 | 23.9\% |
| 12,139 | 32.8\% | Total Chinese Economic Are | -2,330 | -2,470 | -3,092 | -3,516 | -4,742 | -6,439 | -7,808 | -9,360 | -9,987 | -8,028 | -10,646 | 32.6\% |
|  |  | Select Other Asia and the Pac |  |  |  |  |  |  |  |  |  |  |  |  |
| 138 | 50.9\% | Australia | 449 | 391 | 416 | 451 | 548 | 551 | 683 | 725 | 773 | 594 | 940 | 58.2\% |
| 798 | 60.0\% | India | -149 | -142 | -163 | -192 | -268 | -390 | -481 | -533 | -542 | -368 | -585 | 59.1\% |
| 12,103 | 37.9\% | Japan | -12,318 | -11,141 | -11,213 | -11,695 | -13,961 | -14,999 | -13,629 | -13,017 | -11,940 | -7,942 | -10,793 | 35.9\% |
| 4,929 | 88.1\% | Korea | -628 | -753 | -1,051 | -1,238 | -1,400 | -2,152 | -3,170 | -3,371 | -3,474 | -2,318 | -4,438 | 91.4\% |
|  |  | EUROPE <br> Select European Union |  |  |  |  |  |  |  |  |  |  |  |  |
| 806 | 71.7\% | Austria | 826 | 916 | 722 | 275 | 247 | 441 | 530 | 81 | -71 | -355 | -692 | 95.0\% |
| 93 | 19.2\% | Belgium | 288 | 266 | 304 | 283 | 252 | 163 | 226 | 242 | 246 | 240 | 354 | 47.7\% |
| 904 | 10.2\% | France | -767 | -759 | -843 | -856 | -879 | -815 | -663 | -512 | -442 | -358 | -318 | -11.2\% |
| 6,278 | 31.0\% | Germany | -2,900 | -2,630 | -3,395 | -4,407 | -4,891 | -5,330 | -5,541 | -6,766 | -5,715 | -3,548 | -4,734 | 33.4\% |
| 681 | 25.5\% | Italy | -338 | -367 | -530 | -611 | -741 | -828 | -704 | -805 | -804 | -403 | -488 | 21.0\% |
| 183 | 63.3\% | Netherlands | 262 | 260 | 246 | 227 | 228 | 277 | 262 | 238 | 146 | 83 | 48 | -42.8\% |
| 261 | 12.6\% | Spain | -180 | -176 | -246 | -286 | -331 | -264 | -268 | -211 | -141 | -118 | -109 | -8.3\% |
| 261 | 59.2\% | Sweden | -98 | -61 | -58 | -21 | -105 | -248 | -353 | -34 | -35 | -53 | -79 | 47.8\% |
| 751 | 29.5\% | United Kingdom | 51 | 260 | -34 | -6 | -51 | -282 | -175 | 5 | 140 | 17 | 173 | 933.8\% |
| 10,414 | 30.9\% | Total European Union (2) | -2,868 | -2,327 | -3,932 | -5,513 | -6,394 | -7,028 | -6,838 | -7,840 | -6,684 | -4,565 | -5,930 | 29.9\% |
|  |  | Select Other Europe |  |  |  |  |  |  |  |  |  |  |  |  |
| 440 | 57.3\% | Czech Republic | -46 | -78 | -114 | -141 | -149 | -218 | -218 | -308 | -356 | -257 | -401 | 55.8\% |
| 195 | 24.4\% | Hungary | -64 | -80 | -128 | -249 | -164 | -160 | -152 | -127 | -131 | -113 | -142 | 25.7\% |
| 141 | 73.7\% | Poland | -29 | -29 | -42 | -78 | -82 | -64 | -62 | -78 | -38 | -25 | -69 | 174.6\% |
| 35 | 114.1\% | Russia | 11 | 25 | 15 | 22 | 26 | 43 | 113 | 115 | 227 | 36 | 59 | 62.4\% |
| 812 | 51.9\% | Total Other Europe | -128 | -161 | -269 | -446 | -369 | -400 | -318 | -398 | -297 | -359 | -552 | 54.0\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | WESTERN HEMISPHERE Select Andean Community |  |  |  |  |  |  |  |  |  |  |  |  |
| 34 | 77.2\% | Colombia | 73 | 66 | 56 | 52 | 89 | 89 | 95 | 104 | 144 | 141 | 190 | 35.1\% |
| 7 | 37.3\% | Peru | 19 | 23 | 19 | 29 | 26 | 48 | 49 | 79 | 101 | 91 | 107 | 17.3\% |
| 11 | 24.3\% | Venezuela | 302 | 436 | 138 | -23 | 202 | 412 | 567 | 660 | 847 | 663 | 641 | -3.4\% |
| 53 | 53.3\% | Total Andean Community (3) | 426 | 598 | 262 | 109 | 375 | 629 | 767 | 899 | 1,175 | 978 | 1,034 | 5.8\% |
| 853 | 55.3\% | Select Central America Total Central America (4) | 69 | 73 | 46 | -38 | -144 | -264 | -305 | -306 | -319 | -291 | -564 | 93.9\% |
|  |  | Select MERCOSUR |  |  |  |  |  |  |  |  |  |  |  |  |
| 97 | 16.1\% | Argentina | 49 | -120 | -186 | -92 | -46 | -14 | 2 | 40 | 102 | 90 | 74 | -17.7\% |
| 1,279 | 34.2\% | Brazil | -847 | -510 | -821 | -995 | -1,145 | -1,471 | -1,622 | -1,045 | -893 | -401 | -341 | -15.0\% |
| 80 | 798.2\% | Chile | 50 | 46 | 69 | 57 | 59 | 87 | 147 | 193 | 286 | 278 | 327 | 17.6\% |
| 1,456 | 39.1\% | Total MERCOSUR (5) | -737 | -578 | -939 | -1,023 | -1,126 | -1,388 | -1,466 | -795 | -463 | -5 | 92 | -1865.1\% |
|  |  | NAFTA |  |  |  |  |  |  |  |  |  |  |  |  |
| 14,469 | 38.3\% | Canada | 11,967 | 10,585 | 10,751 | 8,906 | 9,751 | 9,659 | 11,475 | 12,125 | 11,479 | 8,976 | 11,285 | 25.7\% |
| 28,113 | 53.7\% | Mexico | -6,104 | -6,170 | -8,744 | -10,696 | -11,800 | -13,503 | -13,572 | -14,520 | -11,391 | -6,229 | -10,674 | 71.4\% |
| 42,581 | 48.1\% | Total NAFTA | 5,864 | 4,415 | 2,007 | -1,790 | -2,049 | -3,844 | -2,097 | -2,394 | 88 | 2,746 | 611 | -77.8\% |
| 1,162 | 39.0\% | ALL OTHERS | 244 | 298 | 202 | 124 | 82 | 51 | 113 | 365 | 730 | 936 | 874 | -6.6\% |

Source: U.S. Census Bureal
Preparea by: Ottice of Iransportaton ana machinery, U.S. Department of Commerce, zU2-482-1418. U2-16-201
Notes: ${ }^{*}$ Foreign Trade Statistics, FTgoo: U.S. International Trade In Goods and Services, Exhibit 18: Motor Vehicles and Parts, U.S. Census Bure
2) The selected European Union countries are Belgium, Denmark, France, Germany, Greece, Ireland, Italy, Luxembourg, the Netherlands, Portugal, Spain, the Un

Kingdom, Austra, $\vdash$ Hinland, and Sweden
3) Ine Andean Community comprises Boilivia, Colombia, Ecuador, Peru, and venezue
3) Ine Andean Community comprises Boilvia, Colombia, Ecuacoor, Peru, and venezue
5) The MERCOSUR countries are Argentina, Brazil, Chile, Paraguay, and Urugua)

## Chart 1

Gross Domestic Product, Manufacturing Industry Shipments, and Automotive Parts Industry Shipments, 1997-2010.


Source: U.S. Department of Commerce.

## Chart 2

The automotive parts market accounted for $2.4 \%$ of the 1997 GDP and an estimated $1.4 \%$ in 2010.


Source: U.S. Department of Commerce and Motor and Equipment Manufacturers Association aftermarket model.

## Chart 3

U.S. OE and Aftermarket Parts Market, 2000-2010

The U.S. Supplier Share has been declining since 2003 (with exception of a 1.4\% increase in 2009).


[^13]
## Chart 5

Employment in the U.S. auto parts industry lost 133,800 jobs in 2009, a decrease


Source: U.S. Bureau of the Census. and U.S. Bureau of Labor Statistics.


[^14]

## Chart 8

U.S. auto parts exports increased 36\% in 2010 and imports increased 44\%.


## Chart 9

A 61.3 \% increase in U.S. automotive parts trade deficit in 2010 was the result of ...
U.S. Automotive Parts Trade Balance, 2000-2010


Source: U.S. Department of Commerce, Bureau of the Census.

Chart 10
Exports increased 36.2 percent in 2010 ...
U.S. Automotive Parts Exports, 2000-2010


Source: U.S. Department of Commerce, Bureau of the Census.

Chart 11
while Imports increased 44.3 percent in 2010.
U.S. Automotive Parts Imports, 2000-2010


Source: U.S. Department of Commerce, Bureau of the Census.

Chart 12
U.S. - China Auto Parts Trade, 1993-2010

In 2010, the parts trade deficit with China increased 34.8 percent over 2009 levels


Source: U.S. Department of Commerce, Bureau of the Census.

Chart 13
The U.S. auto parts trade deficit with Asian countries continues to increase.


[^15]
[^0]:    ${ }^{1}$ The European Union 15 countries are Belgium, Denmark, France, Germany, Greece, Ireland, Italy, Luxembourg, the Netherlands, Portugal, Spain, the United Kingdom, Austria, Finland, and Sweden.

[^1]:    ${ }^{2}$ Bureau of Labor Statistics data using NAICS 3361, 3362, and 3363.
    http://data.bls.gov/PDQ/outside.jsp?survey=ce
    ${ }^{3}$ Ward's Automotive Reports, $1 / 25 / 10$, p. 3.
    ${ }^{4}$ Walsh, Dustin, "Suppliers Back in Price Vise," Automotive News, 12/6/10.

[^2]:    ${ }^{5}$ Automotive News, "Surveys of Suppliers find Hefty Profits, Rosy Outlook," by Mike Colias, p. 20.

[^3]:    6 "Auto Parts Makers Change Tack, Seek Fair Winds: Firms Struggling On Clean Energy, Defense Contracts," by Dana Hedgpeth, Washington Post, August 13, 2009
    ${ }^{7}$ Colias, Mike, "Report: Global Suppliers are poised for M\&A Binge," Automotive News, 10/18/10, p. 16.
    ${ }^{8}$ Ibid.

[^4]:    ${ }^{9}$ Automotive News, "Cheaper Financing Helps Suppliers Fortify Balance Sheets," by Mike Colias, October 11, 2010.

[^5]:    ${ }^{10}$ Merrill Lynch estimate via OESA.
    11 "Year in Review: Parts Market in North America," DesRosiers analysis email, 2/23/11.
    ${ }^{12}$ PWC Automotive Institute's Analyst Note, PriceWaterhouseCoopers, 8/1/07.

[^6]:    ${ }^{13}$ "NA Outlook for Sales and Production and OE Parts Demand," DesRosiers analysis email, 1/23/09..
    14 "Size of the parts market in North America," DesRosiers analysis email, 1/19/2007.
    ${ }^{15}$ Denso is a member of the Toyota group with Toyota owning 22.9 percent of Denso. Denso expected double-digit growth between 2007-2012 in North America.

[^7]:    ${ }^{16}$ Lang Marketing, Globe Newswire, 3/17/09.
    ${ }^{17}$ DesRosiers, Dennis. "Year in Review - Part 33 - OE and Aftermarket Parts Market to 2010," Analysis email, 2/23/11. Wholesale Dollars are what wholesaler pay for parts, not the consumer and excludes the service labor in a job.

[^8]:    ${ }^{18}$ DesRosiers, Dennis. "Year in Review - Part 33 - OE and Aftermarket Parts Market to 2010," Analysis email, 2/23/11.
    ${ }^{19}$ AASA Automotive Aftermarket Status Report 2011-2012, p. 18, citing R.L. Polk \& Co. data.
    ${ }^{20}$ AASA Automotive Aftermarket Status Report 2011-2012, p. 17, citing R.L. Polk \& Co. data.
    ${ }^{21}$ Ross, Sativa, "Staring Down Commoditization," Aftermarket Business, 12/05.

[^9]:    ${ }^{22}$ SEMA NEWS, June 2007, p. 47 and SEMA News, June 2008, p. 31.

[^10]:    ${ }^{23}$ An Odyssey of the Auto Industry, presented before the SAE World Congress on March 8, 2004 and McCracken, Jeffery, "Battered Auto-Parts Makers Could Face More Pain," Wall Street Journal, 8/13/07, p. A3 and "Auto Parts Makers Change Tack, Seek Fair Winds: Firms Struggling On Clean Energy, Defense Contracts," by Dana Hedgpeth, Washington Post, August 13, 2009.
    ${ }^{24}$ "Import Brands Add As Detroit 3 Subtract," Automotive News, 11/26/07, p. 34.

[^11]:    Source: U.S. Census Bureau

[^12]:    Source: Motor and Equipment Manufacturers Association *Includes Services

[^13]:    ロOE \& Aftermarket Parts Sourced from U.S. located Suppliers (\$US Billions)
    OE \& Aftermarket Parts Sourced from imports (\$US Billions)

[^14]:    Source: Bureau of Labor Statistics, U.S. Department of Labor

[^15]:    Source: U.S. Bureau of Census

