

## OFFICE OF THE UNDER SECRETARY OF DEFENSE 4000 DEFENSE PENTAGON WASHINGTON, DC 20301-4000

PERSONNEL AND READINESS AFR 2 6 2007.

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS CHAIRMAN OF THE JOINT CHIEFS OF STAFF UNDER SECRETARIES OF DEFENSE ASSISTANT SECRETARIES OF DEFENSE GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE DIRECTOR, OPERATIONAL TEST AND EVALUATION INSPECTOR GENERAL OF THE DEPARTMENT OF DEFENSE ASSISTANTS TO THE SECRETARY OF DEFENSE DIRECTOR, ADMINISTRATION AND MANAGEMENT DIRECTOR, PROGRAM ANALYSIS AND EVALUATION DIRECTOR, NET ASSESSMENT DIRECTORS OF THE DEFENSE AGENCIES DIRECTORS OF THE DOD FIELD ACTIVITIES

SUBJECT: DoD Lodging Program

This memorandum clarifies the respective roles of the Under Secretary of Defense for Personnel and Readiness (USD(P&R)) and the Under Secretary of Defense for Acquisition, Technology and Logistics (USD(AT&L)) for establishing policy and overseeing the DoD lodging program. The Government Accountability Office (GAO) Final Report, GAO-07-164, "DEFENSE INFRASTRUCTURE: Continuing Challenges in Managing DoD Lodging Programs as Army Moves to Privatize Its Program," dated December 15, 2006 (GAO Code 350788), recommended that the USD(P&R), in consultation with the USD(AT&L), clarify their respective roles for establishing policy and overseeing the lodging program.

The USD(P&R), as the principal staff assistant and advisor to the Secretary of Defense for morale, welfare, recreation, and quality-of-life matters, shall (1) serve as the principal DoD point of contact on all policy matters relating to DoD lodging and the DoD lodging program; (2) provide lodging policy guidance, procedures, and oversight to ensure proper administration and management of the DoD lodging program and monitor compliance with these procedures and guidance; and (3) establish working groups composed of representatives from the DoD Components to assist in the formulation and review of lodging policies.



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The USD(AT&L) shall, in coordination with USD(P&R), provide oversight of all lodging privatization undertaken by the DoD Components from feasibility planning through the entirety of the lease term and develop privatized lodging performance standards and measures similar to those currently used to provide effective oversight of the Army's housing privatization program.

This memorandum is effective immediately. This policy change will be incorporated into the next revision of DoD Instruction 1015.11, "Lodging Policy," October 6, 2006, within 180 days. My point of contact for this action is Ms. Carol Potter, 703-602-4997.

Michael L. Dominguez

Principal Deputy