

UNITED STATES DEPARTMENT OF AGRICULTURE  
FOOD SAFETY AND INSPECTION SERVICE

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HACCP VALIDATION GUIDANCE

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June 14, 2010  
9:00 a.m.

U.S. Department of Agriculture  
South Building, Jefferson Auditorium  
1400 Independence Avenue, S.W.  
Washington, D.C. 20250

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Consumer Education

FSIS: MR. AL ALMANZA  
Administrator

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MS. SARA KLINE  
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## P-R-O-C-E-E-D-I-N-G-S

(9:05 a.m.)

MR. DiNAPOLI: My name is Greg DiNapoli with the Office of Public Affairs and Consumer Education for FSIS, and I'll be your moderator for today.

I want to welcome you all to the first of three public meetings regarding HACCP Validation Guidance. I want to also welcome our audience participating through teleconference. The Agency will be notifying the public on the two additional public meetings via our website. So stay tuned for locations and times for those meetings. We're looking at the West Coast as well as the Midwest for those meetings.

Before I get started here, I'd like to give you the gist of today's meeting, go over some logistical information. The restrooms are located at the ends of each wing in the building. We are between Wings 5 and 6. The ladies' and men's rooms alternate so that when you enter the wing, the men's room then the ladies' room will be at the end of the

1 hall and vice versa. I know it's complicated, but  
2 Wing 4 is newly renovated and has both restrooms at  
3 the same end. Wing 5 is closed, and Wing 7 is also  
4 available. Our staff at the registration area out  
5 front will assist you with the information so you  
6 don't have to worry about remembering all those  
7 details.

8           As you see on the agenda, there is a 15-  
9 minute break scheduled after the presentations, and  
10 then we'll go right into the public comment without  
11 breaking for lunch. So just keep that in mind when  
12 you're on break in case you want to pick up a snack  
13 or an extra beverage. Food is not permitted in the  
14 auditorium. However, bottled water, soda, or coffee  
15 may be consumed. We just ask that you not leave  
16 your drinks under the seats and on the floors at the  
17 end of the meeting today.

18           The cafeteria is located on this floor in  
19 Wing 3 out to the right. The sticker you were given  
20 by security will allow you to come and go between  
21 the cafeteria and the auditorium. So just please  
22 have it on you when you leave. Again, staff will be

1 available to assist you.

2           How we'll proceed today. After each  
3 presentation, there will be a 10-minute Q&A. We'll  
4 take questions from the audience in the room and  
5 then from our phone line participants.

6           Do you have any -- if we have any  
7 technical -- if you have any technical -- if we have  
8 any technical difficulties with our phone lines, we  
9 have an e-mail address that will enable those of you  
10 on the phone to send in a question. That address is  
11 [fsisupdate@fsis.usda.gov](mailto:fsisupdate@fsis.usda.gov).

12           We have a list of pre-registered commenters  
13 that include a few from our phone line participants.  
14 I'll start from the commenters from our phone lines  
15 first and continue with our attendees in the room.  
16 I will then call on those of you that signed up this  
17 morning at the registration table.

18           If there is time left before we adjourn the  
19 meeting today, and there is still someone that would  
20 like to make a comment, we will do our best to  
21 accommodate you. We are allotting four minutes per  
22 person during the comment period. And please

1 remember you can still submit comments to  
2 [draftvalidationguidecomments@fsis.usda.gov](mailto:draftvalidationguidecomments@fsis.usda.gov) or you  
3 may mail your comments to the Docket Clerk, USDA  
4 FSIS, George Washington Carver Center, Room 2-2127.  
5 That's 5601 Sunnyside Avenue in Beltsville,  
6 Maryland. The comment period, as you all know, ends  
7 on June 19th.

8           We appreciate you coming here today. Let  
9 me now introduce Al Almanza, FSIS Administrator, who  
10 will be providing opening remarks. Mr. Almanza has  
11 been Administrator of FSIS since July of 2007 in a  
12 limited term employment. Was appointed by Secretary  
13 Vilsack as FSIS Administrator on May 6th. In this  
14 position, he leads FSIS and its more than 9500  
15 employees. Prior to his service as Administrator,  
16 he was District Manager in Dallas, Texas, overseeing  
17 more than 350 federally inspected establishments.  
18 His career began in 1978 in Texas as a food  
19 inspector in a small slaughter plant in Dalhart,  
20 Texas. Since that time, he has served in a variety  
21 of positions throughout the Agency, including Deputy  
22 District Manager, Labor Management Relations

1 Specialist, and Processing Inspector.

2 Mr. Almanza hopes today's meeting and the  
3 two additional meetings I mentioned earlier  
4 tentatively scheduled on the new draft HACCP  
5 Validation Guidance materials will clarify the  
6 purpose of these guidelines to the industry and  
7 assist FSIS in drafting of a revised document.

8 Mr. Almanza.

9 MR. ALMANZA: I got all choked up.

10 Okay. I've got a few things I want to say,  
11 but I promise I won't take over the four minutes  
12 you've allotted for comments there, Greg.

13 First of all, this HACCP Validation  
14 Guidance document, as I said before, before I signed  
15 off on issuing the guidance document, I held it for  
16 quite some time because I knew it was going to have  
17 a significant impact across the Agency. And so I  
18 thought the longer I held it, the better document we  
19 would get to work with. And so that tells me if I'd  
20 have signed off on this six months ago, just due to  
21 the attention that this got, it would have been  
22 considerably more. So I am excited about the



1 opportunity to have this public meeting and the  
2 additional two meetings because I think that we need  
3 to clarify what our position is, and that's one  
4 thing that I think got lost along the way.

5 I do believe that we're all in this for the  
6 right purpose, and I think that all of you in this  
7 room, once we have these public meetings and we  
8 finish the comment period, will understand or have a  
9 clearer understanding of what our intent was. The  
10 draft document is only one of several tools that  
11 we're providing the plants in order to assist them  
12 in verifying that their interventions are achieving  
13 the intended food safety objectives. We're also  
14 reaching out to plants through educational web  
15 seminars, training, and our small plant help desk.

16 So what validation is, is two distinct  
17 elements. First, the establishment must have  
18 scientific or technical documentation showing that  
19 the process as designed can control the identified  
20 hazard; and, second, the records proving that the  
21 HACCP system as executed actually functions as  
22 intended. That sounds very simple, but if it were

1 simple, we probably wouldn't be in the position that  
2 we're in with these meetings because there are  
3 different interpretations of what validation is.  
4 And so as I -- as we decided to schedule these  
5 meetings and extended the comment period for this  
6 document, which closes the latter part of this week,  
7 then we will have a final document or another draft  
8 document that we will ask for comments again.

9           So this is only the first comment period.  
10 We do believe that there will be some significant  
11 changes due to the comments that we've already  
12 gotten and also including the comments that we get  
13 here today. So we're looking forward to hearing  
14 what you have to say, and with that, I'll close. I  
15 really think that the briefer I am, the longer you  
16 all will have to make your comments. So I  
17 appreciate everybody in this room coming and look  
18 forward to hearing your comments.

19           Thank you.

20           MR. DiNAPOLI: Thank you, Al.

21           Our first speaker is Dr. Kenneth Petersen,  
22 the Assistant Administrator for the Office of Field

1 Operations. Dr. Petersen was named the Assistant  
2 Administrator for the Office of Field Operations in  
3 December of 2005. His office manages inspection and  
4 enforcement activities nation-wide, ensuring that  
5 domestically produced meat, poultry, and egg  
6 products are safe, secure, wholesome and properly  
7 labeled. Before being appointed Assistant  
8 Administrator, he was a Deputy Assistant  
9 Administrator for the office and also served as  
10 supervisor inspector-in-charge of the field.

11 In today's presentation Dr. Petersen  
12 discusses the issues associated with current in-  
13 plant validation methods. He hopes the discussion  
14 will allow FSIS to better aid the industry in  
15 creating HACCP plans that are well supported and  
16 consistently implemented to ensure greater  
17 protection of America's food supply.

18 Dr. Petersen.

19 DR. PETERSEN: Okay. Good morning. Good  
20 to see everybody. Thanks for showing up today. And  
21 those calling on the phone, we do appreciate your  
22 calling in even though you couldn't attend today.

1 I want to start really with some basic  
2 principles so we're all on the same page and then  
3 walk through a few examples on what we've been  
4 finding directly in the in-plant arena and then  
5 through some of our food safety assessments to give  
6 you an idea of how we think this issue has really  
7 evolved to the point where we're talking about it  
8 today.

9 So, next slide.

10 So starting kind of with the basics. Of  
11 course, the pathogen reduction final rule was  
12 finalized in 1996. Validation in that document  
13 talks about scientifically demonstrating that a  
14 HACCP system, as designed, is effective in  
15 addressing the food safety hazards that are specific  
16 to that process. That's a basic HACCP principle  
17 that was of course incorporated in that document.

18 So validation includes documentation that  
19 the critical control points effectively address the  
20 relevant hazards, again, the relevant hazards to  
21 that particular process. And these can include  
22 typically microbiological hazards, which I think is

1 much of the kind of discussion point we're dealing  
2 with here today, *E. coli* 0157:H7, *Listeria*, though  
3 obviously there's other hazards, physical and  
4 chemical hazards that plants need to consider.

5           In that final rule, there is obviously the  
6 HACCP regulations at large, but there is a  
7 regulation specific to validation, again 14 years  
8 ago. 9 C.F.R. 417.4 talks about validation. And I  
9 think for at least for me, this final bullet point  
10 is kind of the point. Is the HACCP plan functioning  
11 as intended? Here's what the plant thinks they want  
12 to do. Here's how they want to do it. And then are  
13 they accomplishing that goal? That's validation.

14           Then there's data assembled to validate a  
15 HACCP plan, and they're really of two types. And  
16 for most of the last few years, we've really focused  
17 on the first type, theoretical principles. Does the  
18 science behind the plan make sense? Is it  
19 consistent with what's known about the science for  
20 that particular hazard that's being addressed in  
21 that particular HACCP plan? And it can come from  
22 multiple sources, expert advice from processing

1 authorities, scientific data such as peer reviewed  
2 studies or other information demonstrating that the  
3 process control measures are adequately addressing  
4 the hazards of interest.

5           Then the second part once you have the  
6 right kind of thinking, the right science, the right  
7 principles around your plan, can you deliver it in  
8 your particular facility and for that particular  
9 process? And so in-plant observations to show that  
10 the science can be delivered in a particular  
11 process. Observations, measurements, test results,  
12 and I think this last phrase has gotten lost a  
13 little bit in the discussion to date -- or other  
14 information demonstrating that the control measures  
15 can be operated in an establishment to achieve the  
16 intended food safety objective. So a variety of  
17 data points to be captured, documented, and assessed  
18 and corrected to show that the science is working to  
19 address the hazard.

20           So clearly we believe it's important the  
21 validation data includes some practical data or  
22 information reflecting an establishment's actual

1 early experience in implementing the HACCP plan.  
2 Okay. And why is it important? Well, validation  
3 must demonstrate not only that the HACCP is  
4 theoretically sound, but that an establishment can  
5 make it work in its particular facility whenever  
6 it's operating that particular HACCP plan. So the  
7 firm needs to determine whether the theoretical  
8 program can be delivered in the establishment. And  
9 so there is variability from establishment to  
10 establishment. We can have the most sound  
11 scientific study that everybody recognizes, the  
12 study to end all studies, but then a plant has  
13 variations in its source material, it has variations  
14 in its equipment, it has variations in its process  
15 control, it has variation in its workers. And so to  
16 those guiding principles and that study, do they  
17 work in that particular facility given what is  
18 happening within the confines of that particular  
19 plant?

20 So we've looked at a variety of data that  
21 we have access to. Some of the things we've learned  
22 over time: PBIS, which is our inspection database;

1 food safety assessments, which are more rigorous  
2 multi-week studies in a plant where we look at the  
3 design and the execution of a plant's HACCP plans;  
4 recalls, clearly when things go wrong; food-borne  
5 illness outbreaks when things go really wrong. What  
6 do we learn when we go back into those facilities  
7 where something bad happened? And we found that in-  
8 plant validation may not be consistently implemented  
9 by industry or consistently enforced by the Agency.  
10 And that's really been a communications point where  
11 we've clearly recognized defined scientific  
12 principles, but there has been a lack of clarity  
13 from starting with us on the use of things like  
14 corporate data, where you have a good study, how  
15 does that apply to other locations within that  
16 plant? We have inconsistency on what we expect  
17 regarding things called Appendix A and Appendix B,  
18 which are basic principles. And so not  
19 surprisingly, inconsistent kind of communication of  
20 expectations has led to some inconsistency in what  
21 industry is doing and some inconsistency of what  
22 we're doing for enforcement. So now we think is the



1 right time to reclarify those expectations, going  
2 back to what was stated in '96, and reclarifying  
3 some expectations on how to meet them going forward.

4           So we do have some concerns with what we've  
5 seen, and we'll get to a few examples here in a  
6 minute:       where firms were not addressing and  
7 implementing all the critical factors from a  
8 supporting study into their in-plant process  
9 controls. For example, we have a study. There may  
10 be multiple points within that study, but only some  
11 of them were being tracked by the plant. That's a  
12 recipe for a problem. An inconsistency in  
13 understanding the need to measure the parameters of  
14 a study, parameters such as time, temperature,  
15 pressure, to ensure they're being met. The old  
16 saying what gets measured is what gets done. It's  
17 not good enough to have a study. Again, can it be  
18 delivered in that particular facility? And if a  
19 critical factor in that study is for example  
20 reduction of a pathogen, measuring the outcome after  
21 applying the process may be appropriate, but it may  
22 not be necessary to actually measure the pathogen.

1 Some of these pathogens can be present at extremely  
2 low levels, and so particularly in the validation  
3 process, it may be difficult to find it.

4           So there are terms like surrogates and  
5 indicators, which are other organisms that are  
6 almost invariably present in the study. Say we have  
7 a study to reduce 0157:H7 in raw beef. Invariably  
8 that study is going to have some other measurements  
9 for total plate counts, aerobic plate counts,  
10 generic *E. coli*. And so those can be indicators of  
11 how that process is being delivered in that plant.  
12 So reductions in the pathogen of interest. You may  
13 see some parallel reductions in some of these other  
14 organisms that behave in a similar manner in that  
15 particular process. And so that would be the type  
16 of supporting documentation that depending on the  
17 plant, depending on the process would be of  
18 interest.

19           So a couple examples. This is a plant that  
20 was using a well-recognized scientific study from a  
21 university on the use of lactic acid as an  
22 antimicrobial. And the study talked about some

1 critical factors on that study showing reductions of  
2 that particular pathogen for this use of lactic  
3 acid. Critical factors such as concentration of the  
4 acid, makes sense. Temperature of the acid at the  
5 point of delivery. Temperature of the product and  
6 pressure of the acid being applied onto the product.  
7 Those are all critical factors in the study. So  
8 when the study reached a conclusion, the conclusion  
9 was based on certain parameters, i.e., factors of  
10 that study.

11           And so what did we find? Well, the  
12 establishment was not measuring the pressure at the  
13 point of application, and yet that was a critical  
14 factor of the study. So whatever the pressure was,  
15 if you don't know what it really is being delivered  
16 on your product, then you're not following the study  
17 as designed. You have a theoretical program, but  
18 you don't have the in-plant support that it's  
19 actually working in that facility. The  
20 establishment was applying, as the study called for,  
21 hot lactic acid, but the study called for it being  
22 applied to a warm carcass. They're applying it to a

1 cold carcass. That's different. That's a different  
2 study. And so the critical factor of applying the  
3 hot acid on a hot carcass was not being applied. So  
4 they did not have good information for, here's what  
5 we wanted to do, but we're doing something else, and  
6 no explanation of why that made sense. It may make  
7 sense to do what they were actually doing, but it  
8 was not based on the study that that particular  
9 plant was following.

10 Then relatively common examples,  
11 establishments using or having some understanding of  
12 processes from basically their customers to support  
13 a hazard, this case *E. coli* 0157:H7, to support  
14 their decision that the hazard was not likely to  
15 occur. And so this is a firm that purchases intact  
16 primal cuts and intends to make them into tenderized  
17 non-intact steaks, using a needle tenderization  
18 process. And so they communicated, well, this is  
19 what the plant says, well, our suppliers are  
20 expected to have an intervention for 0157:H7.  
21 That's kind of what they expected to be receiving.  
22 And, yet, their hazard analysis of the plant making

1 the non-intact steaks contain just the generic  
2 letters from their suppliers saying, yeah, we have a  
3 validated intervention, and that was the support for  
4 the decision making. When looking at it, the plant  
5 making the needle tenderized steaks really had no  
6 information on what they expected from those  
7 interventions. And not all interventions are the  
8 same; not all locations of interventions are the  
9 same or the product that they're purchasing. And so  
10 the establishment making the non-tenderized steaks  
11 does need to have some understanding of what do they  
12 want? What are they expecting? Why are they  
13 justifying their decision that the hazard is not  
14 likely to occur? Why are they justifying it, what  
15 are they basing it on? And here they didn't know  
16 whether their suppliers have a -- their intervention  
17 was a critical control point or whether it was part  
18 of their prerequisite program. Nor did they have or  
19 look for information on where in the process their  
20 suppliers were actually applying that intervention.  
21 For example, if the interventions were being applied  
22 on the slaughter floor, as the terminal treatment

1 for example, well, if that plant was buying  
2 carcasses, then that intervention may make sense.  
3 But they were buying primals, and some of their  
4 suppliers had a intervention on a carcass and yet  
5 they're electing to purchase primals, and they  
6 cannot articulate why the intervention at the  
7 terminal part of the slaughter process is still  
8 applicable to the product they're actually  
9 purchasing. So for this firm, may have made sense  
10 to have perhaps at least one or more interventions  
11 with an intervention close to the point where  
12 they're purchasing the product; i.e., a primal-type  
13 intervention would make more sense for the product  
14 that they're electing to purchase. That would  
15 better support their decision that *E. coli* is a  
16 hazard not reasonably likely to occur.

17 Then establishments using corporate data.  
18 Many of these studies can be quite good, quite  
19 robust. But in this case, corporate studies were  
20 regarding allergen control. And couple of control  
21 measures were filtering the frying oil using a 20  
22 micron filter to filter out in this case the

1 allergen. And then another part of that control  
2 measure was a dry flush of the equipment to remove  
3 any residue that may contain that allergen before  
4 they go on to a different process. That's the  
5 corporate study, a good study. Shows that when you  
6 do these things, the allergen was not being carried  
7 forward to subsequent products. But based on that  
8 data, they assumed that their control measures would  
9 work in their particular operation. As we mentioned  
10 earlier, not all operations are the same. The  
11 equipment's different. The people are different.  
12 The source materials are different. And so they had  
13 no in-plant data supporting that this good study  
14 could be delivered in their facility. So a mismatch  
15 between a scientific study at the corporate level  
16 and actual information showing that it could be  
17 delivered on an ongoing basis in that particular  
18 firm.

19           Then increasingly we're seeing use of  
20 prerequisite programs to support that a hazard is  
21 not likely to occur. Nothing inherently wrong with  
22 that. Prerequisite programs basically provide a

1 foundation for a HACCP plan to operate. Sanitation  
2 performance standards, sanitation standard operating  
3 procedures, those are fundamental prerequisite  
4 programs. You have to have a sanitary environment  
5 before you can even think about producing safe and  
6 wholesome food. Here we're talking about programs  
7 that basically describe the prevention of the  
8 hazard. And so, a prerequisite program does need to  
9 become part of the HACCP system and validation  
10 activities. This has been something because of the  
11 evolution of prerequisite programs over the last few  
12 years that has been inconsistently communicated.  
13 The expectations to validating that your  
14 prerequisite program, which you're using to support  
15 your decisions on your hazard, does it work? So  
16 does the prerequisite program consistently prevent  
17 the occurrence of the hazard? Critical control  
18 points reduce or eliminate the hazard, prevention  
19 programs, prerequisite programs prevent it. And you  
20 can't prevent it if you're not validating that it's  
21 doing what you think it does. And to do that, you  
22 have to validate the achievement of that program and



1 then have ongoing meaningful verification that  
2 you're delivering it on an ongoing basis. So if  
3 you're using a variety of prerequisite programs,  
4 back to the *E. coli* example I had, that was  
5 basically a prerequisite program with inconsistent  
6 information from the suppliers. That's not  
7 validating that your prerequisite program is  
8 delivering what you think it is.

9           Then finally just an example from the  
10 enforcement arena, where a notice of intended  
11 enforcement was issued following a food safety  
12 assessment, this particular plant produced raw, pre-  
13 boned stuffed poultry products. They used the  
14 validated cooking instructions as part of their  
15 support for the microbiological hazard not likely to  
16 occur. So raw poultry, the hazard in this case  
17 being not surprisingly salmonella, scientific  
18 support was at 165 degrees, reaching 165 degrees,  
19 and the finished product would deal with that  
20 hazard. Makes sense. The FSA, though, reveals some  
21 disconnects with their in-plant validation process  
22 for their validated cooking instructions. And these

1 included things such as the protocol on how to  
2 actually cook the product was quite vague, not all  
3 the critical factors addressed within the validation  
4 program. For example, where is the product in the  
5 oven? Where's the temperature measured? Does it  
6 account for varying product weights? Again, this is  
7 a stuffed poultry product. Does the validation  
8 account for some variability in the product sizing?  
9 Does it account for holding time following cooking  
10 where the temperature rises to a certain extent?  
11 That was inconsistently described in this particular  
12 validated cooking instructions. The protocol stated  
13 that each of these cooking tests would be repeated  
14 three times. And yet they didn't do it. Cooking  
15 instructions required an oven temperature of 375 for  
16 35 minutes. They believe that doing that, the  
17 product would reach the critical temperature of 165,  
18 but their data didn't actually support that. So  
19 inconsistencies of what their risk of the product,  
20 what they thought they were communicating to deal  
21 with it, and then the studies they had that were  
22 incomplete as far as actually showing that those

1 validated cooking instructions could actually be  
2 delivered.

3           So, in conclusion, inconsistently  
4 implemented by industry and inconsistently enforced  
5 by FSIS for some of the reasons I gave. Some of it  
6 has been evolutionary with certain programs. The  
7 fact is now is a good time to reset the  
8 communication on expectations for enforcement. And  
9 much of this we've learned from just learnings over  
10 time, things that have gone wrong when we go in and  
11 look at. Not always is it a validation issue, but  
12 many times it is a validation issue. And even  
13 though they might have been running a process for  
14 months or years, at some point when it's not  
15 adequately validated, your number is going to come  
16 up, and your number is going to come up with either  
17 an inadequate system or worse a recall or even an  
18 outbreak. And so that's why we're here, to hear  
19 your feedback. Beginning late this week, some  
20 formal review of the comments before we publish a  
21 guidance document, and then Mr. Derfler will talk  
22 about kind of the process going forward from there.

1           So I'd be happy to take any questions to  
2 clarify kind of what we talked about as far as how  
3 we got here, what we're seeing, and maybe what it  
4 means for you.

5           MS. DONLEY: Thank you. I'm Nancy Donley  
6 from STOP, Safe Tables is Our Priority. I'd just  
7 like to start to say I really want to thank Jerry  
8 Mande and the Agency for setting up this particular  
9 format for this meeting. I think the consumer  
10 groups had some more concerns with the way it had  
11 been handled in the past, and it's really nice to  
12 know that we were listened to, and I want to thank  
13 you very much for that.

14           I also want to just commend the Agency for  
15 bringing up this very, very important issue and  
16 recognizing that there was a gap in what was  
17 intended 15 years ago and actually what's happening  
18 in the real world -- we had had concerns about it  
19 frankly from the beginning -- is that it's just so  
20 critically important that systems operate the way  
21 they are intended to do, achieve the results that  
22 they are intended to achieve, and there is a

1 mechanism, feedback mechanism in place to ensure  
2 that's happening, and recognizing that there have  
3 been some -- your cases where there have been some  
4 instances where this hasn't been happening, and the  
5 Agency is now seeking to close that gap.

6 Ken, I do have just one question, and it's  
7 referring to the slide that just -- it's labeled  
8 Food Safety Concerns, and it's right before your  
9 Validation Example 1.

10 DR. PETERSEN: Okay.

11 MS. DONLEY: Great. Right at the bottom  
12 there it says, however, it may not be necessary to  
13 measure the pathogens. Surrogates and/or indicators  
14 found within the supporting documentation could be  
15 utilized. My question is, is that it seems to me  
16 that you're backing away from what you had put in  
17 the initial draft guidance document where you said  
18 on page 8 of that document that testing for levels  
19 of both indicator organisms and presence/absence of  
20 the identified hazard is essential to ensure that  
21 not only is the establishment HACCP, i.e., some or  
22 all interventions, achieving the specific log

1 reduction as described in that hazard analysis  
2 indicated by indicator organism counts, but also  
3 that the interventions are successful at controlling  
4 the pathogens of interest to below detectable levels  
5 for adulterants or to acceptable levels for other  
6 raw processes. Are you backing away from having the  
7 absence/presence of the organism of concern be done  
8 in conjunction with indicator organisms?

9 DR. PETERSEN: Not necessarily. But I  
10 don't want -- the pathogen testing in the validation  
11 arena, depending on the product, is not necessarily  
12 the be all and end all. I'll give you an example.  
13 Say a plant's producing carcasses and shipping beef  
14 carcasses. You can look long and hard and collect a  
15 whole lot of samples for 0157 on a carcass and not  
16 find it. It's very, very difficult to find on a  
17 whole carcass. So what we're suggesting is  
18 depending on the study they're using is the study  
19 will show some level of reductions in a variety of  
20 organisms. And so to collect a reasonable number of  
21 samples that shows that your process is actually  
22 working, for an organism like aerobic plate counts,

1 generic *E. coli*, Enterobacteriaceae, is going to be  
2 likely in that example a much more fruitful endeavor  
3 than it will be for trying to find *E. coli*. They  
4 could test for *E. coli*, not find it, and make a  
5 erroneous assumption that the process was actually  
6 causing the targeted reductions in that particular  
7 process. I think the pathogen testing is certainly  
8 a good idea. We think microtesting is certainly a  
9 good idea. But as you'll hear from Phil, it's not  
10 specifically required. So depending on the study  
11 they're using in the validation part of their  
12 system, other organisms may be a better way to  
13 validate that they're delivering what they think  
14 they're delivering. Then when they get to  
15 verification, you may have ongoing verification for  
16 control of the pathogen, depending on what the  
17 product is. Say now we're jumping to raw ground  
18 beef or even beef trim. They'll be validating less  
19 of detectable *E. coli*, verifying less of detectable  
20 *E. coli* as an ongoing proof that their system is  
21 working. But in the initial concentrated data  
22 collection window for validation, depending on the

1 product, we want them to look at the study, what  
2 does the study deliver, and what is the reasonable  
3 organism to use to reach the right conclusion that  
4 they're delivering what they think they should  
5 deliver. So validation and verification are two  
6 different things.

7 MS. DONLEY: Okay. I'd just like to say  
8 that, you know, and I'm not an expert on this, but I  
9 do know that indicator organisms can be helpful but  
10 not necessarily be really truly indicative of what's  
11 going on. So I think the Agency needs to be careful  
12 with that. That, you know, to back away from  
13 testing for the presence or absence of specific  
14 pathogens would be a real cause for concern for our  
15 organization.

16 MR. DiNAPOLI: Thank you.

17 MR. WALDROP: Hi. Chris Waldrop, Consumer  
18 Federation of America.

19 Ken, the examples that you gave, are those  
20 real life examples that you all have seen in the  
21 plants?

22 DR. PETERSEN: Yes.



1 MR. WALDROP: I mean you took it from --

2 DR. PETERSEN: Yes.

3 MR. WALDROP: And does the Agency -- a lot  
4 of that information I don't think was captured in  
5 the guidance in terms of what the Agency's actually  
6 been seeing. Does the Agency feel like it has a  
7 really good handle on kind of the universe of  
8 validation problems in the industry based on your  
9 review of the PBIS and FSAs and all those sorts of  
10 things?

11 DR. PETERSEN: Well, I guess I'm careful to  
12 say I've got a handle on the universe. But when you  
13 look at the processes they're coming from, you know,  
14 they're pretty small number of processes that are  
15 out there. There's a whole bunch of products, but  
16 as far as HACCP processes, we do think we have a  
17 pretty good understanding. But it kind of goes back  
18 to the science. What is their scientific support  
19 for what they want to do? So the studies may change  
20 over time, and then they have to adjust their  
21 validation over time. But we've seen just as a  
22 general theme the two big ones at least for me is

1 here's the feature of the study that are important.  
2 Why wouldn't you check for those? Why wouldn't you  
3 check for them on an ongoing basis? And then here's  
4 some type of outcome, some type of information that  
5 shows the study is working. Why wouldn't you  
6 collect that information? So those are, as far as  
7 the universe, I mean those are kind of overriding  
8 themes that are inconsistently done in plants of all  
9 sizes. So from that perspective, I think we have a  
10 pretty good sense of it.

11 MR. WALDROP: And then is there a way to  
12 maybe, as you are updating or revising this  
13 guidance, to maybe communicate that in a way in  
14 maybe a separate document or some sort of, you know,  
15 here are some examples that we've been seeing over  
16 and over again, here's the big problems. I don't  
17 think that was communicated quite as clearly in  
18 terms of what was really going on that you guys are  
19 seeing that provides the impetus for doing this  
20 guidance now. So that may be a way to kind of help  
21 clarify some of the problems that FSIS is really  
22 concerned about.

1 DR. PETERSEN: Okay. Because jumping  
2 forward six or eight months with our other public  
3 meeting on our new data system, today I have no  
4 centralized way to collect a lot of good information  
5 we get out of food safety assessments. We commit a  
6 lot of resource to that. Industry spends a lot of  
7 time with us when we do those assessments. We learn  
8 a lot of stuff. And so we do intend to capture kind  
9 of the key facts in those, centralize them in a  
10 database so I can develop policy from them,  
11 communicate them. So from that perspective, I think  
12 it will help significantly. And then a similar  
13 theme for label approval database. We're on the  
14 track for a much more robust database. This kind of  
15 gets to the validated cooking instruction example.  
16 What are we approving labels for? What's the  
17 principles of some of those labels? And anything  
18 that proves not to be supportable over time, we can  
19 communicate it out, we can analyze that information  
20 and get it out to people not only in a timely manner  
21 but in a way that makes sense I think to everybody.  
22 So, today, that's kind of been the fits and start.

1 We've learned much of this the hard way. We've gone  
2 in and looked and found a problem. But by  
3 populating our data systems, that will position us  
4 in a better place.

5 Yes, sir.

6 MR. WENTHER: This is Jay Wenter with the  
7 American Association of Meat Processors.

8 First, thanks, Dr. Petersen, for the  
9 presentation. One quick question. On page 6 of the  
10 draft guidelines, it states establishments will need  
11 to provide support in instances where they believe  
12 microbial testing data is not needed to demonstrate  
13 the effectiveness for the control of biological food  
14 safety hazards. So in that statement within the  
15 draft document, is it stating the Agency's position  
16 that the industry is going to have to come up with  
17 documentation that first either shows indicator  
18 organism reductions, and if they don't have that, to  
19 provide documentation that says that they don't need  
20 any microbial data, which -- well, I don't know if I  
21 can find a paper that says I don't need it.

22 DR. PETERSEN: And I think Phil's going to

1 touch on that a little more, a little more head-on.  
2 So I think I'm going to postpone that a little bit  
3 until you hear his. But some of our thinking on  
4 Appendix A and Appendix B may fit into some of what  
5 you're reading in that particular part.

6 But then the first thing you said is also a  
7 key; it's draft. And so things that are  
8 inconsistent, things that you have a view or others  
9 have a view that are inapposite, clearly we need to  
10 get all that straightened out so there's no mixed  
11 understanding for either firms or the Agency or, you  
12 know, other constituencies. But so the data need,  
13 in a sense, could depend on the source of the study,  
14 I think is what I'll say for Appendix A and B, but  
15 Phil's going to, I think, get that a little more  
16 point on.

17 MS. NESTOR: Felicia Nestor, Food and Water  
18 Watch.

19 Ken, you were talking about studies  
20 correlating -- if the surrogate is reduced, then you  
21 might see a reduction in the pathogens. And I'm  
22 just wondering, are there studies that link every

1 pathogen with appropriate indicator organisms that  
2 plants could use at this point? So in other words,  
3 you know, if someone is testing for *Listeria*, you  
4 can tell them exactly. Or there's a document that  
5 you know of that can tell them exactly what  
6 indicator organisms to use?

7 DR. PETERSEN: No. To say there's a one-  
8 to-one relationship in all of these things, that  
9 would be way too simplistic. But there are enteric  
10 organisms, generic *E. coli*, Enterobacteriaceae,  
11 *Salmonella*, *E. coli*, do behave similarly. Not the  
12 same. Similarly. And depending on the application,  
13 the intervention, they behave similarly. So you can  
14 get and reach some conclusions when you look at the  
15 study. Say a study shows, you know, three log  
16 reduction for generic *E. coli*, and then it shows a  
17 lower reduction or equivalent reduction for 0157:H7.  
18 It's a lot easier to find generic *E. coli*. It's a  
19 lot easier to find *Salmonella*, which is one reason  
20 we use *Salmonella* as a performance standard. You  
21 want to have studies that give you data that you can  
22 analyze. Because the other side of that is -- back

1 to the earlier question on *E. coli* 0157:H7. Someone  
2 could collect a lot of studies or collect a lot of  
3 samples, by lot maybe 20, 30, reach a conclusion  
4 that, gee, they're all negative. But because of the  
5 prevalence of that pathogen is so low, without other  
6 information, they could be misinformed. And then  
7 when somebody follows behind them and says, well,  
8 gee, the prevalence of that organism is so low you  
9 didn't collect enough studies, enough samples to  
10 find it. So we're in a Catch-22 whereas today in  
11 many situations little data is being collected at  
12 all to even know if it's working. And so we're not  
13 talking, we're not -- we want to start getting some  
14 information, information that means something. And,  
15 again, depending on the study, depending on the  
16 process in certain circumstances, some of these  
17 indicator organisms may be a good way to go.

18 MS. NESTOR: I understand the difficulty  
19 with using the pathogens, but it sounds like what  
20 you're asking the plants to do is to scientifically  
21 validate, and that suggests to me that you're  
22 looking for something that's scientifically

1 reliable. But I'm not hearing you say that there is  
2 any documentation that would prove that. So I'm  
3 just wondering what is, you know, what is the rigor  
4 that the Agency will accept, and is the Agency going  
5 to establish some kind of standard, you know, so  
6 that plants all over the country and inspectors and  
7 the EIAOs all over the country understand what level  
8 of rigor will be accepted when you really don't have  
9 any solid science?

10 DR. PETERSEN: And we do need to  
11 communicate some basic principles. But the science  
12 is the study, with all the little parameters and  
13 then the outcomes. And then if the plant follows  
14 those exact parameters, temperature, pressure,  
15 whatever, are they delivering that outcome? That  
16 last part is what's -- well, both of those parts are  
17 missing. But even if they follow the study today,  
18 they don't know if they're getting equivalent  
19 outcomes, and that's something in our view that  
20 needs to be changed.

21 MS. NESTOR: All right, but it doesn't  
22 sound like you know how they can do that. We'll go



1 on.

2 DR. PETERSEN: Well, we're happy to take  
3 comments on what is the basic kind of sampling  
4 principles for different pathogens or processes that  
5 certainly we're going to put forward some thoughts  
6 on that. But this is a kind of a two-way thing. So  
7 just some basic principles on sampling numbers that  
8 give you useful information but that are reasonable  
9 and practical for somebody to implement, we're  
10 certainly interested in that, and we have some  
11 examples we'll put on.

12 MS. NESTOR: Okay. I have one other  
13 question. You mentioned something about if a plant  
14 uses a validation study, when they then try to  
15 implement it in their own plant, they're not using  
16 the same disk, the same source materials, the  
17 same -- they're not using the same people. I mean I  
18 would expect then that no validation study could be  
19 assumed to be correct because you're never going to  
20 be using the same people. Your employees are never  
21 going to be the people that ran the validation  
22 study.

1 DR. PETERSEN: Well --

2 MS. NESTOR: Or did you mean something else  
3 about --

4 DR. PETERSEN: No. What they're showing is  
5 here's the basic features of the study. And we know  
6 we, the scientists who did the study, know or  
7 believe if you follow those principles, you'll reach  
8 an outcome. So the open question is, okay, that  
9 worked in this laboratory, that worked in this plant  
10 where the study was done; if I follow those same  
11 principles, can it be delivered to my plant?  
12 Usually the answer is yes. There's not -- the  
13 source material workers equipment is not just some  
14 wide open, you know, variability. It could be, but  
15 usually it's not. But they need to demonstrate that  
16 it's not, and that's the point of gathering the  
17 data.

18 MS. NESTOR: So they would have to gather  
19 the basic --

20 DR. PETERSEN: Yeah, data or other  
21 information, you know, whatever, yes.

22 MR. CUSTER: Carl Custer, FSIS, retired and

1 currently self-employed, doing a little bit of -- a  
2 joke -- doing a little consulting. And I've had  
3 some problems with a couple of clients with this  
4 validation. Some of you may know that Wal-Mart  
5 jumped the gun several weeks ago and required  
6 validation of their suppliers. And this is just  
7 validation of the effectiveness of an intervention.  
8 Doesn't have anything to do with verification.  
9 Okay. So they had five points. One is in-plant  
10 testing and validation measuring naturally occurring  
11 relevant microorganisms. I and several scientists  
12 have problems with that. Utilizing USDA-approved  
13 nonpathogenic surrogate microorganisms, and that's  
14 from your Slide 9. And there are some AOHC, USDA --  
15 I don't know, has FSIS really approved those  
16 surrogates yet? Okay. I think it's on Dan. I  
17 think Dan was supposed to do that. Pilot plant,  
18 number three, pilot plant testing as long as pilot  
19 plant conditions represent actual plant conditions,  
20 and that's, you applied that, you've mentioned that  
21 in your earlier slides. Literature validation based  
22 on published studies where the conditions of the

1 published study can be effectively and sufficiently  
2 replicated in the plant setting. Again, you've  
3 applied that. And then the fifth one is any other  
4 method of scientific validation approved by Wal-  
5 Mart. That was the fifth one. The one that I have  
6 a problem with, I and several other scientists, and  
7 that is using naturally occurring relevant  
8 microorganisms. The problem is if they use aged  
9 meat or some way of bumping up the organisms,  
10 they're going to be coliforms, maybe lactics.  
11 They're not going to be relevant to killing  
12 *Salmonella* or enterohemorrhagic *E. coli*. And I just  
13 wanted to push that you really ought to make in your  
14 guidelines very clear if they're going to use  
15 validation of an intervention, they should be using  
16 these surrogates. Okay.

17 DR. PETERSEN: Thanks very much.

18 MR. DiNAPOLI: Operator, could you open the  
19 lines to see if there's any questions on the  
20 teleconference? We've got time for maybe one  
21 question from the callers. Operator.

22 OPERATOR: Yes. If you would like to ask a

1 question, please press Star 1.

2 I'm showing no questions.

3 MR. DiNAPOLI: Okay. Thank you very much.

4 Thank you, Dr. Petersen.

5 Our next speaker is Phil Derfler, Assistant  
6 Administrator for the Office of Policy and Program  
7 Development here at FSIS. He is the Agency's  
8 representative responsible for formulating policy,  
9 establishing and modifying regulations, and for the  
10 design and evaluation of significant new programs  
11 and systems.

12 Mr. Derfler has been with FSIS since 1997.  
13 Previously he worked as a staff attorney at FDA.  
14 Today's presentation, Mr. Derfler will discuss the  
15 purpose of the draft HACCP Validation Guidance and  
16 address any questions about its implications, of  
17 course.

18 As Al mentioned earlier, FSIS hopes this  
19 presentation information contained and the comments  
20 expressed through this meeting will aid and  
21 emphasize revising the document to be of best  
22 possible use for the industry.

1 Mr. Derfler.

2 MR. DERFLER: Thank you. Good morning and  
3 welcome.

4 First slide.

5 I'm going to be reiterating a lot of the  
6 things that Ken said, or at least some of the things  
7 that Ken said, and that's because validation and  
8 understanding what validation is is really  
9 important, and that's why we're having this meeting.

10 First, as Ken mentioned, there's a  
11 regulation in our HACCP regulations on validation.  
12 We're not imposing any new requirements in the  
13 guidance document. This is a regulation that's been  
14 on the books since 1996 when the final rule was  
15 published. The regulation, as Ken said, the  
16 regulation says that the point of the validation  
17 period is for the establishment to conduct  
18 activities to determine whether the HACCP plan was  
19 functioning as intended. That's a very important  
20 aspect of this.

21 Next slide.

22 Now, the definition of validation that

1 appears in the regulations is supported by the  
2 National Advisory Committee on Microbiological  
3 Criteria for Food. In 1997, they published an  
4 article in the *Journal of Food Protection* in which  
5 they defined validation. And as the slide says, it  
6 reiterates what you've heard, validation is the  
7 element of verification that focuses on collecting  
8 and evaluating scientific and technical information  
9 to determine whether the HACCP plan, when properly  
10 implemented, will effectively control the relevant  
11 hazards.

12 Next slide.

13 So validation is absolutely essential to  
14 the success of HACCP and the effectiveness of a  
15 plant's HACCP's system. Without adequate and  
16 appropriate validation, it's really not possible for  
17 the establishment to know whether its HACCP system  
18 will work to produce safe food. And so even though  
19 this document has been really controversial, and  
20 we've been called up to various places to talk about  
21 it, we have not backed off at all about the  
22 significance and importance of validation because of

1 the role that it plays in ensuring the safety of the  
2 food supply.

3 Next.

4 So we've prepared the guidance document  
5 because, as Dr. Petersen talked about, we've been  
6 finding incidents through our EAOs doing food safety  
7 assessments and through some outbreaks and other  
8 instances where the plants had actually failed to  
9 have adequate validation. Thus, we decided that we  
10 needed to have an improved enforcement strategy as  
11 Ken, Dr. Petersen, mentioned. But before we started  
12 implementing that, we felt it was most important to  
13 make establishments aware of what our expectations  
14 for validation are so that no one is taken by  
15 surprise and that everyone is able to prepare and  
16 have adequate validation when they are visited by an  
17 EAIO in the future. So that's the reason why we  
18 issued the guidance document that we did. We hoped  
19 that it would help particularly small and very small  
20 plants understand exactly what the Agency's  
21 expectations for validation are.

22 As you've heard, validation has two



1 aspects, and this is reflected in the preamble to  
2 the HACCP regulations, and it's reiterated by the  
3 quotation I cited from the National Advisory  
4 Committee on Microbiological Criteria for Foods.  
5 There is the scientific component, and then there is  
6 the technical component. And what these, what each  
7 of these elements, what each of these components  
8 require and encompass is the focus of our guidance  
9 document.

10 Next slide.

11 So we put out the draft guidance document  
12 on March 19th. We provided a total of 90 days for  
13 comment on it. Because the guidance document is  
14 draft, it's important that everyone recognize that  
15 it only represents our preliminary thinking. It's  
16 not intended to be a rule. It's not intended to be  
17 a definitive statement. We put it out in draft  
18 because we consider this to be an extremely  
19 important document, as I've said, and we wanted to  
20 see whether our preliminary thinking would cause  
21 confusion or misunderstanding. We got that question  
22 answered.

1           So, in addition, we wanted to get as broad  
2 a set of comments as possible, and so we made the  
3 document available through the constituent update,  
4 though the -- to the all interested persons, plus we  
5 mailed a copy of the document to all the plants in  
6 our inventory, particularly small and very small  
7 plants because we were concerned that those plants  
8 are not members of trade associations and,  
9 therefore, would not have access to the document.  
10 The comments in this document are extremely  
11 important to us, and so we wanted to make sure that  
12 it was as widely available as possible.

13           Now, turning to the document itself, I mean  
14 it's been publicly available for approximately 70  
15 days, so -- 75 days. So it didn't seem to me, it  
16 doesn't seem to me that I need to go over it in  
17 great detail. Just to quickly summarize. It  
18 reviews the sources of scientific information that  
19 can be used to meet the first aspect of the  
20 validation requirement. It then talks about the  
21 types of observational data and in-plant  
22 measurements that can be used to meet this

1 requirement. It goes on and talks about the kind of  
2 studies that can be done in order to provide  
3 validation. And, finally, there's an appendix in  
4 which we go through some examples to try and provide  
5 insight into the kind of data that could be provided  
6 to meet the validation requirement.

7           The opportunity to comment closes on June  
8 19th, but actually that's Saturday. So the comment  
9 period actually closes on Monday, which is the 21st.  
10 Because we didn't publish the document in the  
11 Federal Register, we weren't able to use  
12 regulations.gov and so, therefore, in the comments  
13 that we've received by necessity have come in  
14 through either e-mail or through regular mail. As a  
15 result of that, we've had to post comments by hand  
16 on our website. I can tell you that the documents  
17 were posted as of this morning, and if you want to  
18 view them, you'd be able to view them at the web  
19 address that's in this slide.

20           Now, because we have to post them manually,  
21 we won't be posting all the comments that we got.  
22 We got about 2,000 so far. But among the 2,000,

1 there's like eight different form letters that we've  
2 received. So what we'll be doing is we will post a  
3 representative form letter and then provide the  
4 number of comments that have submitted that form  
5 letter. So as we go through this process, it will  
6 change, as I'll talk about in a second, but for  
7 right now as a matter of convenience, that's what  
8 we're doing.

9           We learned fairly quickly after posting the  
10 guidance document that there were some fundamental  
11 concerns about the document, some of which have been  
12 touched on already this morning. As soon as we  
13 identified these concerns, we prepared a fact sheet  
14 in which we tried to address each of the basic ones  
15 that we've been able to identify. And we included  
16 this fact sheet when we sent out the document to the  
17 small -- to the plants in our inventory. So to sort  
18 of --

19           Next slide, please.

20           To sort of go over these basic concerns.  
21 The first one was does an establishment have to  
22 validate each of its HACCP plans? And the answer

1 that we've said is no. Establishments have to  
2 validate one plan per HACCP category. There are  
3 speculation that requiring plants to validate each  
4 of their plans would be extraordinarily expensive  
5 because a lot of small and very small plants have a  
6 whole lot of HACCP plans. And so this is the answer  
7 that we gave. We think this will provide an  
8 adequate basis for validation in each of the plants.

9           Next concern that we got was can  
10 establishments continue to rely on Appendix A and  
11 Appendix B as part of the validation for their HACCP  
12 programs? And the answer is yes. Establishment can  
13 continue to rely on these and similar documents to  
14 meet the first aspect, the scientific aspect of the  
15 validation requirement.

16           You know, there is a lot of concern that we  
17 were going to make people do studies to revalidate  
18 Appendix A and Appendix B, and there's no reason for  
19 us to do that. Appendix A and Appendix B were  
20 published, were developed by the Agency. We think  
21 they've been fully validated, and we see no reason  
22 to do so. And so plants can rely on them going

1 forward. If anything, our goal here is to  
2 ultimately wind up with another compliance guide  
3 like Appendix A and B that will be as useful for  
4 plants with respect to validation as Appendix A and  
5 Appendix B are to processing plants.

6 Next concern was if an establishment relies  
7 on Appendix A, for example, what does it need to do  
8 to satisfy the second aspect of validation? And  
9 what the answer is an establishment needs to have  
10 verification records that establish that it  
11 consistently meets the parameters specified in the  
12 document upon which it relies for scientific  
13 support. Now, remember, under our regulations,  
14 plants get a provisional grant of inspection. Then  
15 they have a 90-day period in which to validate their  
16 HACCP plan. And, ultimately, at the end of that, we  
17 either make the grant of inspection final or not.  
18 So the 90-day period gives them an opportunity to do  
19 the things that their scientific basis says to do to  
20 maintain verification records that show that they're  
21 meeting the parameters that are specified in their  
22 scientific basis and, on the basis of that, validate

1 their HACCP plan.

2 Another final key concern was do plants  
3 have to do microbiological studies? And the answer  
4 to that is no. There's no requirement that plants  
5 do microbiological studies. Again, there's a great  
6 deal of concern expressed at requiring plants to do  
7 scientific, you know, studies would be extremely  
8 expensive. We're not necessarily requiring that.  
9 In case plants want to or feel that it's an  
10 appropriate course for them to take, we are  
11 providing guidance on how to go about doing so, but  
12 there's also the point of validation as we talked  
13 about is to ensure that your HACCP process is  
14 functioning as designed, that you're able to deliver  
15 the kill or whatever that you're intending to do.  
16 And so that's the important part of this.

17 So the comments that we've gotten have  
18 raised significant concerns and have made pretty  
19 clear to us what we did wrong in writing the draft  
20 document. So, you know, once the comment period  
21 closes, we're going to try and address the things  
22 that we've learned as a result of the comments. But

1 one of the things that we would really like is --  
2 and to the extent that you all have not finished  
3 drafting your comments, we hope that you think  
4 about, you know, what are the things that you would  
5 suggest that we include in the guidance to make it  
6 as useful as possible for the people who are going  
7 to use it, particularly small and very small plants.  
8 So, for example, last Thursday we had a meeting with  
9 small producers from Pennsylvania, and we asked this  
10 question, and one of the things that we heard, one  
11 of the suggestions that we heard was that the  
12 document would benefit from real life case studies,  
13 incorporating them and showing how that would work,  
14 which was along the lines of what we heard from  
15 Mr. Waldrop earlier. So, you know, that's the kind  
16 of information that we would really hope to get in  
17 addition to what did we do wrong? So it would be  
18 useful if you thought about in commenting on the  
19 guidance the questions that I put here. Would it be  
20 useful for FSIS to provide guidance on identifying  
21 critical parameters of the HACCP system? Would it  
22 be useful to provide guidance on how to gather data



1 to show that the critical parameters are being met?  
2 And then I actually butchered the last one because I  
3 didn't read it adequately. So I'll sort of read to  
4 you the way it should be. Would it be useful for  
5 FSIS to provide guidance on how to gather data to  
6 show that a process or intervention achieves the  
7 intended results? If you would think about these  
8 questions and address them in your comments or even  
9 if you have the opportunity today, if you decide to  
10 comment, that would be useful to us.

11 So what are the next steps? Once the  
12 comment period is over, we'll do our best to analyze  
13 the comments that we receive, and then, based on  
14 that analysis, we're going to revise the document  
15 undoubtedly very extensively.

16 Next slide.

17 And because the document provides  
18 significant guidance, it's subject to the OMB  
19 significant guidance procedures. That means that  
20 when we have a redraft of the guidance, its  
21 availability will be announced in the Federal  
22 Register. There will be a comment period. There

1 will be an opportunity to submit your comments to  
2 regulations.gov. And during the comment period,  
3 it's likely -- well, we've actually said, we're  
4 going to have two public meetings to obtain comments  
5 on the revised document.

6 So, last slide.

7 So once we finish analyzing the second  
8 round of comments and the comments on the revised  
9 version that we get, we will issue a guidance  
10 document. And then in conjunction with that, at  
11 that time, we will likely announce an enforcement  
12 strategy for how we're going to go about making sure  
13 that now that plants have been armed with our best  
14 thinking on validation, they have validated their  
15 HACCP plans adequately, and then that will be part  
16 of how we proceed going forward.

17 So that's everything I have to say this  
18 morning. If there's questions, I'm happy to  
19 respond.

20 MS. DONLEY: Nancy Donley from STOP, Safe  
21 Table is Our Priority. I have just one quick  
22 question. Is the Agency, you know -- let me start

1 by saying, you know, I can write a HACCP plan.

2 MR. DERFLER: I'm sorry?

3 MS. DONLEY: I can write a HACCP plan.

4 MR. DERFLER: Uh-huh.

5 MS. DONLEY: I can write a system. It may  
6 not be effective. Is the Agency, when it just looks  
7 to see to validate that to see that companies are  
8 validating these plans, also are they assuming that  
9 the plans, number one, are good plans? Are you just  
10 going to be looking at it and saying, okay, this  
11 plan, the validation I see validates this plan even  
12 though it may be a bad plan?

13 MR. DERFLER: Well, at this point, we don't  
14 judge the quality of the plans. What's important is  
15 that the plant address the hazards that are  
16 reasonably likely to occur. I mean we're going to  
17 be looking at that issue as part of the steps that  
18 we take and part of public health information  
19 system, which we'll talk about in the future. But  
20 the important thing is, are they addressing the  
21 hazards that are reasonably likely to occur, and is  
22 the method that they're using to address that

1 likely -- do they have a basis to believe that it's  
2 going to be successful? And that's what validation  
3 is all about.

4 MS. DONLEY: So is the Agency, are you  
5 validating good plans, bad plans, indifferent plans?  
6 Are you also looking at the plans to see that they  
7 are in fact dealing with hazards that are --

8 MR. DERFLER: I think you're going to have  
9 to see the direction in which we're going. For  
10 right now, the purpose of this meeting is assuming  
11 that they have a HACCP plan that addresses the  
12 hazards reasonably likely to occur, have they  
13 validated that the steps that they're taking are  
14 going to be successful.

15 MS. DONLEY: Okay. I just, I guess what  
16 I'm saying is I think I'd like to see that FSIS,  
17 when they're looking at the validation, are also  
18 looking at the efficacy of the plan.

19 MR. DERFLER: Okay.

20 MS. DONLEY: And then just one other quick  
21 question is, Phil, you say that establishments only  
22 need to validate one plan for HACCP category, and

1 you cited that it can be very expensive. Is there  
2 any scientific basis for this decision?

3 MR. DERFLER: We believe that just as a  
4 policy matter, that as long as they basically  
5 address the validated, the representative plan for  
6 that HACCP category, that will provide assurance  
7 that the other plans are being met and adequately  
8 designed.

9 MS. DONLEY: Thank you.

10 MR. WENTHER: Jay Wenter with American  
11 Association of Meat Processors. We've heard a lot  
12 already this morning regarding supporting  
13 documentation. And I guess overall I get really  
14 concerned. We all are in support of having the  
15 correct supporting documentation that represents the  
16 process. But within the document it says to provide  
17 adequate validation, study needs to relate closely  
18 to the process with regard to species, product  
19 characteristics, and equipment. And for a study to  
20 go through peer review with any scientific journal,  
21 the details of the study have to be very, very  
22 detailed out for the researchers and the

1 universities, specifying all of these criteria. And  
2 my concern is how closely is closely? Even your own  
3 documents in Appendix A state very specific  
4 products, state a very specific pathogen, being  
5 *Salmonella*, although the industry right now is  
6 utilizing that for all pathogens, *E. coli* 157,  
7 *Listeria monocytogenes*, to address all of those and  
8 control all those. How close is closely? Because  
9 there's no paper that's going to mimic everything  
10 that every process does. And inadvertently causing  
11 industry to do microbial sampling because it's the  
12 only thing that'll be acceptable.

13 MR. DERFLER: Right, and I would say I'm  
14 not going to be able to answer that right now. I  
15 would encourage you to submit that comment as a  
16 comment on the document, and we'll deal with it as  
17 we develop the next version.

18 MS. CHEN: Thank you for the presentation.  
19 Yuhuan Chen from the Grocery Manufacturers  
20 Association. You cited the National Advisory  
21 Committee's guidance document as kind of the  
22 scientific thinking behind validation for the

1 policy. I was wondering -- I know in the National  
2 Advisory Committee's guidance document on HACCP  
3 principles and application guideline, it talks about  
4 CCP validation and validating other components of  
5 the HACCP plan. So is the guidance document from  
6 the Agency the focus on CCP verification -- I'm  
7 sorry, CCP validation at this point?

8 MR. DERFLER: I mean, you know, the  
9 Agency has talked about HACCP systems. And so  
10 ultimately we're going to focus on the HACCP system,  
11 although the HACCP consists of various CCPs. And so  
12 ultimately the question is, is the plan in the HACCP  
13 system effective? And as Ken talked about, we've  
14 seen prerequisite programs and increased use of  
15 prerequisite programs. So it's important to look at  
16 the entire system.

17 MS. CHEN: Thank you.

18 MR. DiNAPOLI: Operator, at this point, I'd  
19 like to open up the lines for folks on the  
20 teleconference.

21 OPERATOR: Sure. We do have a question.  
22 This comes from Patricia Buck. Your line is open.

1 MS. BUCK: Good morning. This is Patricia  
2 Buck from the Center for Foodborne Illness Research  
3 and Prevention. And first of all, I'd like to thank  
4 everyone, especially in FSIS, for, you know, putting  
5 this meeting together for this draft guidance. My  
6 question is probably more of a statement, and maybe  
7 it's going to be embedded into this document, but  
8 from the tone of the questions being asked, I am  
9 wondering is FSIS looking to start conducting its  
10 own research so that they can better determine if  
11 specific validations are rigorous enough to meet  
12 HACCP's goal? There is many, many types of  
13 procedures that are probably listed in Appendix A  
14 and B that have become somewhat standard. And from  
15 the tone of some of the comments that both Ken and  
16 Phil made, it seems that you're moving in the  
17 direction of trying to have a broader view of what  
18 validation processes not only are being used but  
19 which ones are most effective. But to do that, you  
20 would need your own research capabilities. So I  
21 guess my question is, are you going to be seeking in  
22 your budgetary request money to do this type of



1 research?

2 MR. DERFLER: This is Phil Derfler. We're  
3 not funded to do research. However, we work closely  
4 with CSRES in the RE area, the research area, to try  
5 and get the information we need. We help create  
6 their research agenda. And so we intend to continue  
7 to work with them and to improve our relationship  
8 with them. But we're not going to be doing  
9 research.

10 MS. BUCK: You're not? Because I think as  
11 a agency there has to be some way that you can do  
12 your own research because I think it will -- I mean  
13 you're the ones who are directly collecting the data  
14 and working with the facilities. And --

15 MR. DERFLER: Well --

16 MS. BUCK: -- I think even your industry  
17 partners or representatives, they are talking about  
18 some of the same concerns, that we need to have  
19 feedback from the Agency, which would really  
20 indicate how we go about doing these verifications.  
21 That's it.

22 MR. DERFLER: Okay, thank you. I mean I

1 would just say again, we work closely with the  
2 research area, use the things that we identify, and  
3 work with them to ensure that they address it. You  
4 know, we have our Office of Outreach that is  
5 designed to help small and very small plants to be  
6 able to marshal the information that we're aware of  
7 that's available to help them validate their HACCP  
8 plans. But we're actually -- research is not part  
9 of our charges.

10 MS. BUCK: Thank you.

11 OPERATOR: And as a reminder, if you would  
12 like to ask a question, press Star 1, and record  
13 your name slowly and clearly when prompted.

14 Katie Hanigan, I'll open your line next.

15 MS. HANIGAN: Yes. Good morning. I have a  
16 question about letters of guarantee and what  
17 validation is going to be required on them. And,  
18 specifically, I am wondering if you are a plant and  
19 you are receiving dry ingredients like a sausage  
20 seasoning spice and your ingredient supplier is  
21 providing you with a letter of guarantee that the  
22 sausage seasoning spice is pathogen-free, is the

1 Agency going to expect the plant to validate the  
2 letter of guarantee by conducting microbe testing on  
3 the ingredient when it arrives? And I'm  
4 specifically talking about ingredients that do not  
5 come in with a certificate of analysis. They  
6 strictly have a letter of guarantee with them.

7 MR. DERFLER: Thank you, Ms. Hanigan.  
8 Again, I mean I would urge you to submit that as a  
9 comment. We will address it as part of the  
10 document. But for me to try and answer it now  
11 really wouldn't do anybody any good. But if it's in  
12 the comment, we will address it as part of what we  
13 develop.

14 MS. HANIGAN: Okay. Thank you.

15 OPERATOR: We do have another question that  
16 came in. One moment, please.

17 Mike Sloan, I'll open your line.

18 MR. SLOAN: Okay. Thank you. Yeah, my  
19 question is on -- you mentioned a establishment  
20 would need to verify one plan per HACCP category.  
21 And how would that affect the very, very small  
22 plants who make a multitude of species of whether it

1 might be beef, pork, elk, bison, deer, other  
2 products that are maybe in the same category but  
3 different species? Would that require additional  
4 testing?

5 MR. DERFLER: Again, I think it's most  
6 preferable if you submit that question in writing.  
7 I think -- I mean we understand the species issue,  
8 but the important thing is the HACCP category. But  
9 I would urge you to submit that question in writing.

10 MR. DiNAPOLI: Can I ask who that caller  
11 was that just called in?

12 OPERATOR: That was Mike Sloan.

13 MR. DiNAPOLI: And who are you with?

14 OPERATOR: This is the Operator.

15 MR. DiNAPOLI: Oh.

16 OPERATOR: This line has been cleared,  
17 so --

18 MR. DiNAPOLI: Okay.

19 OPERATOR: We have no other questions in  
20 the queue.

21 MR. DiNAPOLI: Okay. We have one more  
22 question in the room, and then we'll break after

1 that.

2 MR. RICE: My name's John Rice. I'm  
3 recently retired from Sansa Farms. Previous caller  
4 had a question about research conducted by FSIS. Of  
5 course, FSIS does no research, but the Agricultural  
6 Research Service component of USDA does a  
7 considerable amount of research, which has been  
8 useful to the industry. And that brings up the  
9 question that I had, will FSIS accept the data that  
10 ARS has developed in their pathogen modeling program  
11 as scientific documentation on time and temperature  
12 as it relates to pathogen growth?

13 MR. DERFLER: We would accept it as part  
14 of -- I mean we would -- you've got to look at the  
15 document the way it ultimately comes out. My guess  
16 is, standing here, is that we would accept it as  
17 meeting the scientific part, but the plant still is  
18 going to need and provide the technical information  
19 to show how that works within the plant itself.

20 MR. RICE: Well, I understand that the  
21 plant would have to verify that they are meeting  
22 those time and temperature parameters. The second

1 question I have is, how do you intend to address the  
2 situation when a plant uses a regulation as a  
3 critical control point? For example, a lot of  
4 broiler plants will use a critical control point of  
5 time and temperature such that the carcasses have to  
6 reach 40 degrees within a certain period of time  
7 after slaughter, and we really have -- does this  
8 point really -- no validation of that regulation.  
9 So would the regulation be accepted per se, or would  
10 additional work have to be done?

11 MR. DERFLER: Yeah. If it's a regulation,  
12 we would accept it. There is a number of people who  
13 are doing, requesting waivers as part of the SIP  
14 Program, and that may result in petitions to the  
15 Agency to change those regulations. But for now,  
16 the answer is if it's a regulatory requirement, yes.

17 MR. DiNAPOLI: Thank you, Phil.

18 We're going to go ahead and take a  
19 15-minute break. It's 10:30 right now. We'll be  
20 back here at 10:45. Again, the cafeteria is out to  
21 your right in Wing 3. And we'll see you in 15  
22 minutes.

1 (Off the record.)

2 (On the record.)

3 MR. DiNAPOLI: As we go through this list,  
4 I'm going to say the name and the organization that  
5 you're with, and if there is a mistake, just let me  
6 know, but I will try to pronounce everyone's name  
7 correctly and the organization that you represent.

8 We're going to start with the commenters on  
9 the conference call. So, Operator, if you could  
10 connect us with our first commenter, Don Johnson  
11 from Fraboni Sausage.

12 OPERATOR: One moment.

13 Don, your line is open.

14 MR. JOHNSON: Yes. Good morning. My name  
15 is Don Johnson from Fraboni Sausage. I thank you  
16 guys for the opportunity to comment on this. I  
17 understand that the validation process and the  
18 concerns that you guys have covered a lot of this  
19 morning. A lot of us small processors do rely on  
20 Appendix A and Appendix B, as was mentioned earlier,  
21 for all species. And I guess I'm going to be  
22 resubmitting comments again today after, maybe

1 addressing some things of what can be done. So,  
2 again, thanks very much for the opportunity.

3 MR. DiNAPOLI: Thank you very much.

4 The next commenter is Jitendra Shah from  
5 Johnsonville Sausage on the line.

6 OPERATOR: Jitendra, your line is open.  
7 Jitendra Shah, your line is open. Please --

8 MR. DiNAPOLI: We can come back, if you'd  
9 like, Operator.

10 OPERATOR: Okay.

11 MR. DiNAPOLI: First commenter in the room  
12 is Chris Waldrop from Consumer Federation of  
13 America.

14 MR. WALDROP: Thank you for --

15 MR. DiNAPOLI: Okay, Chris, go ahead and  
16 start over.

17 MR. WALDROP: Again Chris Waldrop, Consumer  
18 Federation of America. That's better. I just want  
19 to thank FSIS for this meeting. I think it will be  
20 a good opportunity for you all to gather the  
21 comments necessary to make this a better document  
22 and then hopefully get something that can be useful



1 to the Agency as well as to the plants. CFA agrees  
2 that validation is a critical component of  
3 preventive process control, in order to assure that  
4 a plant's HACCP program is working as intended, to  
5 reduce the risk of contamination and ultimately  
6 protect the public. Sampling and testing of course  
7 is a very important part of this. CFA has always  
8 advocated for more testing that is being done by  
9 both the Agency and FSIS. So we certainly support  
10 using sampling and testing to assure that the  
11 plant's program is validated.

12 That said, I think FSIS could provide  
13 additional details to help plants understand the  
14 Agency's expectations. In terms of sampling and  
15 testing, the Agency could provide more clarity and  
16 provide their expectations in terms of confidence  
17 levels and powers for sampling programs so that  
18 everyone is aware of just the level of rigor that  
19 the Agency expects. I think it also would be  
20 important for FSIS to communicate the problems that  
21 they're seeing and to provide sort of a better  
22 understanding of what's going on out there that

1 they're seeing as problems with validation. That  
2 would provide plants and the Agency with a better  
3 understanding of where the biggest problems lie in  
4 terms of validation. For example, are there areas  
5 where there's limited validation studies available?  
6 Are there particular areas where plants are not  
7 properly validating their interventions or  
8 processes? I think this information would provide  
9 the context and really the -- provide the plants and  
10 the public with a better understanding of what the  
11 problems the agencies are seeing so that they can  
12 move forward and make sure that those validation  
13 programs are assuring that the plant's program is  
14 operating properly.

15 Thanks.

16 MR. DiNAPOLI: Thank you, Chris.

17 Next commenter is Scott Goltry from AMI.

18 MR. GOLTRY: My name is Scott Goltry, and  
19 I'm vice president for Food Safety and Inspection  
20 Services at the American Meat Institute. Formed in  
21 1906, the AMI is the nation's oldest and largest  
22 trade association representing packers, processors

1 of beef, pork, lamb, veal, turkey, and processed  
2 meat products. Approximately 80 percent of AMI  
3 member companies are classified as small or very  
4 small. AMI members continue to adopt food safety  
5 practices to produce meat products which are safe,  
6 affordable, and available. The AMI appreciates and  
7 supports the ability to provide comment to FSIS on  
8 the preliminary draft guidance HACCP system's  
9 validation.

10 Since making the guidance available, the  
11 Agency has issued a clarification to validation and  
12 acknowledged safe harbors. The Agency has also  
13 stated that the guide is being created to help  
14 establishment understand the existing requirements  
15 that do not impose new testing or microbiological  
16 requirements on establishments. AMI applauds these  
17 statements and actions. AMI also supports the  
18 premise of not imposing new testing or  
19 microbiological requirements on establishments.

20 The interpretation of validation given in  
21 guidance focuses on the effectiveness of the  
22 establishment's HACCP system and the prescriptive

1 use of requiring microbiological testing. The  
2 guidance states, "Establishments would need to  
3 provide support in instances where they believe  
4 microbiological testing data is not needed to  
5 demonstrate the effectiveness of the HACCP system in  
6 controlling biological food safety hazards." This  
7 is a misdirection of the establishment's HACCP plan  
8 and truly does not embrace the theory of HACCP as  
9 defined in the final rule. Other means such as  
10 physical and chemical attribute monitoring, which is  
11 consistent with FSIS focus, is more timely and  
12 effective way to demonstrate that the in-plant  
13 validation is being accurately and effectively  
14 implemented.

15           The Agency has commented on the widespread  
16 lack of understanding of validation exists and  
17 asserted that food safety problems have occurred as  
18 a result. Such sweeping generalizations are a  
19 disservice to the industry and the Agency. In that  
20 regard, such statements could create issues with  
21 trading partners and hurt consumer confidence and  
22 FSIS food safety system. Likely sporadic instances

1 have demonstrated that some of the establishments  
2 such as establishments undergoing a for-cause food  
3 safety assessment may not fully understand the HACCP  
4 final rule definition of validation and  
5 verification. It must be pointed out that HACCP has  
6 a systematic approach to food safety consisting of  
7 seven principles. Validation, part of the  
8 verification principle of the HACCP method, should  
9 not be considered the only part and defense to  
10 eliminate food safety hazards. To do justice to the  
11 HACCP system, further education is needed on  
12 verification, validation, and reassessment. AMI  
13 offers to work with the Agency in the development of  
14 an education program that addresses the Agency's  
15 concern pertaining not only to the validation but  
16 also verification and reassessment. AMI members are  
17 currently engaged in the review of not only what  
18 validation is but also how validation would be  
19 completed to meet the current regulations. This  
20 document will also address the use of prerequisite  
21 programs. The AMI Interim Validation Guide will be  
22 available this summer. AMI concurs with FSIS

1 validation information presented by the Agency prior  
2 to the issuance of the draft guidance. This  
3 information will be detailed in written comment.

4           Regarding prerequisite programs that are  
5 specifically used to conclude that a food safety  
6 hazard is not reasonably likely to occur, the AMI  
7 supports further review of how validation of these  
8 specific prerequisite programs would be completed.  
9 Furthermore, when validation data collection is  
10 completed, the supporting documents should be  
11 sufficiently related to the process, and the process  
12 should be realistically not exactly the same as  
13 contained in the supporting document.

14           In summary, AMI supports a clarification of  
15 food safety issues and the ability to provide  
16 constructive comments on proposed changes that may  
17 have regulatory impact.

18           Secondly, addresses/understands the current  
19 Agency validation definition, and concepts follow  
20 accepted principles of HACCP and, therefore, should  
21 not be adjusted.

22           Third, supports the concept that

1 prerequisite programs are an integral part of  
2 HACCP's system. Validation of these programs needs  
3 further investigation.

4 Fourth, would support training of  
5 inspection program personnel as well as owners and  
6 operators of meat and poultry processing plants in  
7 the determination of how validation is completed.

8 And, lastly, implemented processes should  
9 be effectively but not exactly the same as the  
10 supporting document, and the validation document  
11 should be sufficiency related to the process.

12 Thank you for allowing me to comment.

13 MR. DiNAPOLI: Thank you, Scott.

14 I believe those two mics are now working.

15 Next commenter is Debbie O'Hara from Case  
16 Farms.

17 Nancy Donley from STOP.

18 MS. DONLEY: Thank you very much. Once  
19 again, I want to thank the Agency for having this  
20 meeting. I think it's very, very helpful to hear  
21 all sides of the conversation and discussion. I  
22 just want to reiterate that I really think that the

1 Agency has an opportunity here to make sure that  
2 HACCP systems as designed by companies are, in fact,  
3 based on achieving the goals that we all share, and  
4 that is making a safer product that will better  
5 protect the public from hazards in their food  
6 supply.

7           Second of all, I just want to reiterate  
8 what I had mentioned about the need for there to be  
9 scientific reasons behind the Agency's decisions on  
10 how, as a for instance, is their intention to just  
11 have companies only have to validate per HACCP  
12 classification regardless if a company is  
13 producing -- has a number of HACCP plans within a  
14 classification? As a caller brought up earlier,  
15 you're dealing with different species, you're  
16 dealing with different processes, and you're dealing  
17 with different hazards and interventions.

18           And then, lastly, I'm just going to refer  
19 something that the industry, the September 22nd  
20 industry letters to Mr. Almanza said, and I thought  
21 this was a very good point, and it hasn't been  
22 brought up here today, and I just want to bring it



1 up, is it's talking about the validation definition  
2 and that in reality there are three components of  
3 validation: the scientific or other support that  
4 the process or interventions is capable of  
5 controlling a hazard; and then this I found to be  
6 very interesting, and I couldn't agree with it more,  
7 is two, the evidence that the establishment is  
8 capable of delivering the operational parameters  
9 specified in the support being used; and then three,  
10 the evidence that the process has the intended  
11 effect in the plant environment. I think that's a  
12 critical component is that a plant is in fact  
13 capable of meeting those parameters as designed.  
14 And I'm going to give one example, and that is, is  
15 that -- let's just use steam vacuuming as an  
16 example. I like to say if two people are given  
17 individual carpets that are equally dirty and a  
18 vacuum cleaner, my results are going to be different  
19 than your results, than that results and that  
20 result. Some of these interventions are just  
21 dependent on human effectiveness in using the tools.  
22 And so I hope that the Agency thinks along these

1 lines, that when you have a very maybe a robotic  
2 procedure or something that is not subject to worker  
3 error, that that be considered in this whole  
4 process. And I really think that that point number  
5 two that the industry made in its letter will help  
6 deal with that.

7 Thank you.

8 MR. DiNAPOLI: Thank you, Nancy.

9 Next is Phil Kimball from North American  
10 Meat Processors Association (NAMP).

11 MR. KIMBALL: Good morning. I am the  
12 Executive Director of NAMP, the North American Meat  
13 Processors Association. NAMP represents small to  
14 midsize federally inspected meat and poultry  
15 establishments across North America that produce a  
16 variety of meat and poultry products. Our members  
17 are committed to achieving the highest standards in  
18 food safety. Our association has a long history of  
19 working with FSIS to achieve this mutually  
20 beneficial goal. However, the draft guidance  
21 document on validation has caused our members much  
22 concern. I want to make three points here today.

1 We will also submit written comments to the Agency  
2 that further explains our position on the issue.

3           First, the guidance document in its current  
4 form can be misread and misinterpreted. The  
5 recently issued fact sheet on validation answers  
6 some of our concerns but seems to directly  
7 contradict some of what is written in the guidance  
8 document. I think we talked about this this  
9 morning, and we appreciate the fact that a lot of  
10 this will be cleared up as we move forward. But  
11 because of this, we think the guidance document  
12 should be rewritten in its entirety with clear  
13 language of what is and is not expected for FSIS to  
14 consider an establishment's food safety system  
15 validation. The fact sheet is much clearer in its  
16 language and style. The guidance document,  
17 likewise, could be written in clearer and concise  
18 language.

19           Second, we do not believe the guidance  
20 document provides the practical guidance needed by  
21 small and very small meat processors. There are  
22 multiple references to indicator organisms,

1 statistical validity, and conducting microbiological  
2 sampling at various points in the process. If the  
3 intent of the document is to help small and very  
4 small processors, additional information and  
5 examples will be needed to assist those plants that  
6 do not have full-time microbiologists or  
7 statisticians on staff.

8 Third, we are also concerned that these  
9 guidance documents will be viewed as regulations by  
10 field personnel, and plants that have currently  
11 adequately validated food safety systems will be  
12 forced to perform additional and potentially  
13 unnecessary in-plant microbiological testing in  
14 order to satisfy their inspectors, even though the  
15 fact sheet indicates micro testing is not required.  
16 This can divert resources from other necessary food  
17 safety activities, especially in small and very  
18 small plants.

19 In closing, I'd like to say we understand  
20 and support the need for meat and poultry  
21 establishments to have validated food safety  
22 systems. However, the draft guidance document

1 should be changed to address any specific needs or  
2 issues that FSIS sees rather than blanketing the  
3 entire industry with recommendations to conduct  
4 additional validation activities, which consists  
5 mainly of additional in-plant microbiological  
6 testing.

7           The Agency should consider and share what  
8 food safety gains will be realized, particularly in  
9 light of the impact on the small and very small meat  
10 processing industry.

11           Thank you for the opportunity to comment  
12 here today. NAMP very much appreciates the Agency's  
13 efforts to host this meeting and also to make the  
14 next release of the guidance documents in draft  
15 version available for additional comments in the  
16 next set of meetings.

17           Thank you very much.

18           MR. DiNAPOLI: Thank you, Phil.

19           Next is David Plunkett from the Center for  
20 Science in Public Interest.

21           That's not David.

22           MS. KLINE: It's not. I'm not David, but

1 I'm going to be speaking on his behalf. He's not  
2 able to be here. I'm Sara Kline from Center for  
3 Science in the Public Interest.

4 We wanted to thank FSIS for holding this  
5 meeting because, of course, validation is a critical  
6 step in ensuring the efficacy and credibility of a  
7 company's HACCP system. Ultimately we all want to  
8 protect the public health. And part of a working  
9 system is one that has been tested and retested to  
10 ensure that the HACCP plans that are in place will  
11 be adequate to protect the public from potential  
12 pathogens. It's important to recognize, as the  
13 Agency has said that they do, that this initial  
14 document is not clear enough in its expectations and  
15 in the research behind those expectations. To this  
16 end, one of the things we would suggest is similar  
17 to what Chris Waldrop from CFA has stated. FSIS  
18 should gather additional information about what  
19 processes are currently out there, what's being  
20 used, and that can be a starting point for the  
21 further dialogue that needs to happen on this issue.  
22 We're looking forward to seeing how the Agency will

1 fold all of the comments they receive today and  
2 throughout the comment process into the draft  
3 guidance moving forward, and hope that there will be  
4 additional opportunities to weigh in perhaps in  
5 another public meeting on this critical issue.

6 Thank you.

7 MR. DiNAPOLI: Thank you, Sara.

8 Next is Bob Hibbert from the Eastern  
9 Meatpackers Association.

10 MR. HIBBERT: Good morning. I'm Bob  
11 Hibbert. I represent the Eastern Meatpackers  
12 Association. Our members are a pretty good cross-  
13 section of small to midsize, primarily family-owned,  
14 businesses that to whom this issue is pretty  
15 important. Thanks to FSIS for this meeting, and  
16 thanks more generally for its commitment to really  
17 an open discussion of this important issue.

18 Our members support HACCP. They support  
19 the importance of validation within HACCP, and they  
20 also take FSIS at its word that problems have arisen  
21 in this area. In a situation like that, the notion  
22 of guidance is inherently useful. In any regulatory

1 system, you're better off knowing what the rules of  
2 the road are. Whether you like what the rules are  
3 or not, you're better off knowing what is expected  
4 of you. And that's particularly important in this  
5 area, in the HACCP enforcement area, because the  
6 Agency increasingly relies upon food safety  
7 assessments. What we have here is a system where  
8 the Agency is adamant about not prior-approving  
9 HACCP but is increasingly asserting the right to  
10 post-disapprove what it considers to be an  
11 unacceptable program. So the issue, again, whether  
12 you like that system or not, that is the system.  
13 People are better off knowing as much as they can  
14 about how it works, and they could use some  
15 guidance.

16           What you would hope after about 15 years or  
17 so of HACCP is that we all be moving in the  
18 direction where that is becoming increasingly known  
19 territory, where we have enough experience, enough  
20 precedent, enough understanding about what has  
21 worked and hasn't worked to be increasingly useful  
22 for people navigating that space. Unfortunately,



1 despite the Agency's intentions, I think the current  
2 draft is a step backward in that regard because it  
3 doesn't -- I think it's unanimity about the problem  
4 of concreteness, and I think that's clear. So what  
5 you have here going out to the audience, and it's  
6 important to understand that the important audience  
7 isn't in this room. The important audience are the  
8 people in the plants and the enforcers out in the  
9 field. And I think we can disagree about this, but  
10 I think the fairest reading of the current document  
11 is the enforcers of the field are being told we need  
12 to be looking for a lot more test results. So the  
13 message to the establishments now is you'd better  
14 test the heck out of everything if you want to avoid  
15 problems with the enforcement. Okay. That's a  
16 problem. What do we do about it? I think -- I'm  
17 not entirely sure that the solution is simply for  
18 the Agency to crank away for some significant period  
19 of time on a new one-size-fits-all document. I  
20 think one problem, and I don't think that's been  
21 addressed today, is what do we do in the year or so  
22 it's going to take to get that done when validation

1 is still out there happening? And what we have is  
2 we have this draft document that says one thing, and  
3 then we have statements from the Agency that sort of  
4 quasi-repudiate that. That's a recipe for more  
5 confusion in the short term. But I think there's  
6 the -- there accedes a consensus here that what we  
7 need is -- and I don't, I think it may be more of a  
8 dynamic ongoing process that maybe captures other  
9 aspects of HACCP enforcement, but lets people know  
10 on a continuing basis as the Agency sifts through  
11 its experience, perhaps enhanced by all the enhanced  
12 data capacity you're going to have in a few months,  
13 to be letting people know, okay, we've got these  
14 half-dozen more safe harbors that are okay. We've  
15 got these half-dozen products and processes that  
16 create a problem. So people can tell on an ongoing  
17 basis in real terms what the problem is. We think  
18 that might be a more productive approach than the  
19 one the Agency seems committed to now.

20 Thank you for your consideration.

21 MR. DiNAPOLI: Thank you, Bob.

22 Savonne Caughey from Elanco Animal Health.

1 Please correct your name or anything I --

2 MS. CAUGHEY: It happens a lot.

3 MR. DiNAPOLI: Sorry.

4 MS. CAUGHEY: No problem. I'm Savonne  
5 Caughey with Elanco Animal Health. Elanco is an  
6 innovation-driven global animal health company that  
7 develops, manufactures, and markets products to  
8 ensure animal health and welfare and ultimately  
9 provide for a safe and affordable and abundant food  
10 supply.

11 Last year Elanco launched a new business  
12 platform focused on food safety and now markets food  
13 safety products and services to the meat and poultry  
14 industries through Elanco Food Solutions. Elanco  
15 Food Solutions is committed to being a leader in  
16 developing and marketing comprehensive line of  
17 science-based food safety technologies and services  
18 to help meat and poultry packers and processors to  
19 meet the growing demand for high-quality, safe, and  
20 affordable food. I appreciate the opportunity to  
21 make comments today.

22 My first comment is with regard to

1 prerequisite programs. Prerequisite programs should  
2 not be confused with critical control points with  
3 regard to this regulatory requirement. Currently  
4 the definition prerequisite programs are not part of  
5 HACCP. In the draft guidance document, it appears  
6 that the Agency considers prerequisites to be part  
7 of HACCP. Prerequisite programs are put into place  
8 so that hazard does not occur, and critical control  
9 points are put in place in order to control a hazard  
10 that a plant has identified as likely to occur.  
11 Therefore, validation of that critical control point  
12 is required to demonstrate efficacy of the HACCP  
13 plan. If a hazard does occur due to an issue with  
14 the prerequisite program, then a reassessment should  
15 be performed and that prerequisite program may need  
16 to become a critical control point.

17 My second comment is in regard to  
18 validation of single microorganism interventions.  
19 Novel intervention strategies are being developed  
20 and implemented in plants in HACCP programs today.  
21 With the continuous improvement approach to the  
22 reduction of *E. coli* 0157:H7 levels in plants,

1 packers and further processors are adopting new  
2 strategies to help further reduce the incidence of  
3 this pathogen. Validation of these new technologies  
4 and strategies is a key component of the HACCP  
5 system. According to the draft guidance document,  
6 validation of intervention should use certain  
7 indicator organisms to demonstrate efficacy in  
8 actual plant operations. Some of the newest  
9 technologies in use in development through suppliers  
10 are specific to single microorganism such as *E. coli*  
11 0157:H7. For these novel technologies, indicator  
12 organisms will not provide an accurate portrayal of  
13 product efficacy for HACCP validation documentation.  
14 In addition, it is not the plants nor in the best  
15 interest of public health to inoculate cattle,  
16 carcasses, or pieces with pathogenic bacteria in the  
17 plant itself. Therefore, a more broader approach to  
18 the validation and efficacy should be used, i.e.,  
19 model studies, et cetera. Further, FSIS should not  
20 limit the development of new technologies to only  
21 broad-spectrum antimicrobials through the use of  
22 narrow guidance protocols for in-plant validation.

1           In closing, on behalf of Elanco, I'd like  
2 to thank FSIS for allowing us to comment today, and  
3 I look forward to working with the Agency as you  
4 move forward in revising the draft guidance  
5 documents.

6           Thanks.

7           MR. DiNAPOLI: Thank you, Savonne.

8           Next is Joe Cloud, T&E Meats.

9           MR. CLOUD: Yes. My name is Joe Cloud.  
10 I'm a co-owner of True and Essential Meats. We're a  
11 very small multi-species plant that's been operating  
12 continuously since 1940 in Harrisonburg, Virginia,  
13 in the heart of the Shenandoah Valley. I wanted to  
14 say thanks to Mr. Almanza and his staff for giving  
15 us a chance to comment today. I'd heard about the  
16 validation regulations and the draft regulations in  
17 April, and I submitted a comment letter at that time  
18 that was expressing some concerns about the costs to  
19 my plant. So I won't reiterate those concerns.

20           We're a Talmadge-Aiken plant with  
21 inspection by the Virginia Department of Agriculture  
22 and Consumer Services. I'm here today because I do

1 have a concern that FSIS does not necessarily  
2 understand the needs and the realities of very small  
3 plants. The Virginia plants fought a very hard  
4 budget battle this winter to retain TA inspection in  
5 the state for that reason. In Virginia, the small  
6 community base plants such as my own have been  
7 running at full capacity since April of this year  
8 due to the demands created by the local food  
9 movement. This is a major change from the  
10 historical past. I think the community-based plants  
11 such as T&E are a critical asset to family farmers  
12 in the maintaining healthy and resilient rural  
13 communities.

14 My basic comment is that I'm particularly  
15 concerned with avoiding the law of unintended  
16 consequences. When HACCP came into the small and  
17 very small plants in '99, 2000, I've seen estimates  
18 that somewhere around the neighborhood of 20 to 25  
19 percent of those plants were out of business within  
20 several years. Ever since Ezra Taft Benson said  
21 "Get big or get out" in the '50s, America has had a  
22 systemic bias against small-scale agriculture, which

1 is reflected in public policy. And it's true that  
2 plants such as mine do not have the resources that  
3 large agri-business plants do. At the same time, we  
4 do not put major populations of consumers at risk.  
5 I'm here to ask that the Agency keep in mind the  
6 realities of small community-based plants as you  
7 proceed with your rule-making process. And that's  
8 my basic comment.

9 I would like to add that small plants are  
10 fully committed to food safety. We are tested on a  
11 regular basis. We've never had a positive for  
12 pathogens of concern. I don't want to be seen as  
13 being casual in my approach to food safety. I just  
14 do feel that we work in a somewhat different world  
15 than most plants that the FSIS works with, and I'd  
16 like the Agency to keep that in mind as they develop  
17 these regulations.

18 Thank you very much for the opportunity to  
19 comment.

20 MR. DiNAPOLI: Thank you, Joe.

21 Next is Felicia Nestor with Food and Water  
22 Watch.



1 MS. NESTOR: Good morning. I'm Felicia  
2 Nestor with Food and Water Watch. We're going to be  
3 submitting written comments, but I'm just going to  
4 make a few comments here. Food and Water Watch is  
5 very interested in supporting the growth of small  
6 business. We published a small slaughter report  
7 several years ago, and one of the focuses of that  
8 was how Agency regulations have made it extremely  
9 hard and have pushed small businesses out of  
10 business. We think consumers have an interest in  
11 locally produced food, and so we want the Agency to  
12 prevent this from happening with this validation  
13 rule. We saw what happened, all of us saw what  
14 happened when HACCP was implemented. The Agency was  
15 criticized multiple times from multiple different  
16 directions, including other government agencies, for  
17 the vague requirements and the inconsistent  
18 enforcement. And we're so concerned at reading this  
19 guidance document that the same thing is going to  
20 happen again. There are multiple real problems with  
21 this kind of approach that we know from speaking  
22 both to inspectors and small plant owners. First of

1 all, inspector morale just plummets when they don't  
2 know what's expected of them. The good plants,  
3 there are good plants that get pushed out of  
4 business because they don't know how to meet the  
5 Agency's expectations. And there may be some bad  
6 plants that stay in business because they happen to  
7 be in an area where the regs are not being enforced  
8 the way they should.

9           The other, the final real problem that we  
10 see with this is a lack of transparency for the  
11 public. The public cannot be involved in this  
12 unless they understand what's going on. And I would  
13 suggest that the Agency's guidance document would  
14 suggest to any reasonable person that this type of  
15 validation is possible for every process that's  
16 going on today. My understanding is -- well, when I  
17 was doing the slaughter report, I was told that  
18 there were so many processes out there for which  
19 there were no available validation studies. I don't  
20 know what the current state of affairs is, but I  
21 think the Agency needs to make that clear to the  
22 public so that the public doesn't assume that

1 industry is just not doing something because they  
2 don't want to.

3           We're going to be making a few  
4 recommendations, and some that I would support what  
5 Chris Waldrop recommended. We think the Agency has  
6 abundant information in the FSAs, but perhaps the  
7 Agency should conduct something like a notice 6507  
8 survey of all the plants. I think it would be good  
9 for the public dialogue if people understood what  
10 specific processes are there on good validation  
11 studies and what specific scientific methodologies  
12 are not available currently for people to use, for  
13 instance, the correlation between the indicator  
14 organisms and the pathogens.

15           So we look forward to the Agency's next  
16 document and hope that the Agency's expectations are  
17 a lot clearer than they were in the one that's  
18 currently available.

19           MR. DiNAPOLI: Thank you, Felicia.

20           Next is Jay Wenthler, American Association  
21 of Meat Processors.

22           MR. WENTHER: Thank you. My name is Jay

1 Wenther. I'm the Executive Director of the American  
2 Association of Meat Processors, an organization  
3 that's been around since 1939 and represents a wide  
4 diverse group of meat processors, small and very  
5 small independent processors across the United  
6 States.

7 I want to first start out by thanking the  
8 Agency for putting on this public meeting, and  
9 specifically thank Mr. Almanza for the initial  
10 extension of the comment period that was truly  
11 needed on such a complex issue; and also the overall  
12 getting the document into the hands of the plants,  
13 that many don't have computer access and maybe  
14 didn't realize how this document that was out there  
15 may affect them.

16 Through the years, HACCP plans and food  
17 safety systems have been designed and redesigned  
18 and/or reassessed in federally inspected  
19 establishments annually. The HACCP food safety  
20 systems have been addressed, have addressed at a  
21 more frequent basis when actually needed. In the  
22 cases of BSE, that was truly the case. Regardless

1 of what statements have been made, the truth and the  
2 fact of the matter is in the validation guidance  
3 document, microbial test results are mentioned very  
4 frequently and very often, whether it be the  
5 criteria, the outline, or the design of microbial  
6 testing that is in the document. While we may have  
7 misinterpreted or been told we've misinterpreted the  
8 document and the contents of the document for  
9 several weeks now, and that it's not required, the  
10 clear and fact matter is that it's in that document  
11 and states it very clearly. In fact, 11 out of the  
12 23-page document is dedicated to microbial sampling.  
13 And we fear that it will be accepted and needed as  
14 microbial sampling to prove to the industry and  
15 prove to the inspection personnel that validation  
16 has truly been completed.

17           At this point, AAMP is unaware of how the  
18 Agency is making statements that establish -- to  
19 validate one plan per HACCP category, considering  
20 the wide group of diverse processors that I  
21 represent, my organization represents, questions  
22 what will truly be acceptable when inspection

1 personnel look at these and how it will be  
2 scrutinized and have -- most likely the Agency will  
3 require that the industry will be expected to  
4 provide more supporting documentation or decision  
5 making documents and how a particular plan was  
6 chosen over another document, in which we've talked  
7 about supporting documentation already this morning.

8           Although the Agency continually reinforces  
9 that the validation information is guidance and is  
10 not regulation, it seems as though the Agency is  
11 taking a naive approach of how this guidance may be  
12 interpreted at the establishment level and by the  
13 inspection personnel that regulate those  
14 establishments.

15           Over the years, the meat industry has  
16 learned that guidelines quickly become minimal  
17 Agency expectations, and in the absence of  
18 supporting documentation available to present to the  
19 FSIS, microbial sampling may be the only alternative  
20 that is expected as the minimal expectations.

21           In conclusion, the meat industry has  
22 observed a decrease in plants over the years through

1 the development of HACCP being put into place. AAMP  
2 is firmly committed to the implementation of HACCP  
3 supporting our members, helping our members out  
4 throughout the process of putting in HACCP plans and  
5 supporting HACCP plans with valid supporting  
6 documentation. This may force more other meat  
7 industry establishments to put more products outside  
8 the reach of inspection through retail exemption or  
9 outside of inspection in general in going custom  
10 exempt or simply going out of business as they  
11 struggle to meet the demands or meet the  
12 expectations of the Agency.

13 AAMP appreciates the opportunity to comment  
14 on the draft validation guidelines. We will be  
15 respectively submitting more comments in a written  
16 format that's much more detailed than the ones I've  
17 presented today. We also respectively request that  
18 the Agency extend the comment period already with  
19 the document coming out as a revised document. As  
20 we all know, this is a very complex issue that we've  
21 talked about today and seen over the last 70 days  
22 with this document's release. And the 30-day

1 comment period may not be enough for -- to review  
2 the second revised document. We look forward to  
3 seeing the revised document and look forward to  
4 working with the Agency in coming to an amenable  
5 solution for all parties, the Agency and the  
6 industry involved.

7 Thank you for the opportunity to comment  
8 today.

9 MR. DiNAPOLI: Thank you, Jay.

10 Next is Carl Custer.

11 MR. CUSTER: Carl Custer, representing  
12 myself. I'm FSIS retired. I worked 37 years for  
13 FSIS, and I think in that time I pushed the science  
14 end for clarification, and I appreciate Al's comment  
15 that we're looking for clearer understanding of the  
16 intent.

17 There's two issues whose clarification I'd  
18 like to point out. One is validation. I recommend  
19 amending the regulation and point out that there are  
20 two kinds of validation. There is validation of the  
21 efficacy of an intervention, and there is validation  
22 of the implementation of that intervention. I think



1 Ken Petersen pointed that out very clearly in his  
2 presentation. But the regulation is a little vague,  
3 and I think it should be amended to make it clear.  
4 Now perhaps the guideline will make that clear.

5           The other point is the issue of surrogates  
6 for validation of an intervention. I mention that  
7 because I had one plant who was going to try to age  
8 meat and show that their intervention in-plant would  
9 produce a 2D kill. And I gathered some comments  
10 from some colleagues of mine. Jim in Iowa said,  
11 after USDA FSIS paid us to find and validate  
12 surrogates, the District Office refused to let us  
13 use them in our university establishment. So I  
14 think Dr. Petersen needs to talk to the District  
15 Offices and clarify the issue of use of surrogates  
16 both in the Des Moines and the Atlanta offices at  
17 least. Jim goes on and says Dan has been promising  
18 a memo that will allow the use of surrogates for  
19 nearly two years, though we haven't seen it yet. So  
20 maybe Dan will get that in the guidance document so  
21 it will be clear as to the use of surrogates. Gary  
22 from Texas says, well, I am biased, but I would like

1 to use the surrogates. Jim and I gave them to ATCC,  
2 so they are easily available. And those numbers,  
3 for the record, are BAA-1427, 1428, 1429, 1430, and  
4 1431. They have no pathogenic properties and will  
5 clearly demonstrate what kind of kill they would get  
6 with 0157:H7 or *Salmonella*. We recommend doing  
7 this. If it's done in the plant, we recommend doing  
8 this at the end of the day, followed by intensive  
9 cleaning and sanitizing.

10 And then last, John from Colorado, who was  
11 in Italy, caught up with me and says, I believe Dan  
12 really needs to deal with this. Picking on you  
13 today, Dan. We have faced several times. I agree  
14 with all you say. Everything is right on target.  
15 People in my group are validating a major company's  
16 interventions right now using a model pilot scale  
17 sprayer by inoculating the surrogates isolated by  
18 Acuff and Dixon. They were isolated for *Salmonella*  
19 and 0157. They are deposited with ATCC. So there  
20 seems to be some confusion between District Offices  
21 in Colorado and Iowa. And that's, again,  
22 clarification of FSIS' policy needs to be done on

1 the use of surrogates.

2 That's all. Thank you.

3 MR. DiNAPOLI: Thank you, Carl.

4 We'll go back to the caller on the line.  
5 So, Operator, if you could tie us in with Jitendra  
6 Shah, if that's possible.

7 OPERATOR: Yes. One moment.

8 Jitendra, your line is open.

9 MR. SHAH: Thanks, FSIS, for affording this  
10 opportunity and sharing some thoughts with you.  
11 Looks like my -- all the comment has been already  
12 covered up with all my predecessors. So I don't  
13 have any more comment at this moment. But I always  
14 encourage the folks to communicate on how you are  
15 going to communicate with the general processor, and  
16 I encourage that this kind of a meeting we should  
17 have more often so we can have the open dialogue.

18 That's all I have.

19 MR. DiNAPOLI: Okay, thank you very much.

20 And Debbie is -- is Debbie O'Hara still not  
21 here? Just want to give her another opportunity.  
22 Okay.

1           Before I invite Al back up to give closing  
2 remarks, I just want to give a few reminders of the  
3 two following public meetings that we're working on,  
4 one in the midwest and one in the west.

5           And the transcript of today's meeting will  
6 be available online. So check for that in the next  
7 two to three weeks. And the e-mail that I mentioned  
8 earlier for the draft validation guidance to be sent  
9 in. And then, of course, you can mail your comments  
10 in as well. So you can e-mail and/or mail your  
11 comments to the docket clerk in Beltsville.

12           OPERATOR: And excuse me. This is the  
13 Operator. We do have Debbie O'Hara on the line.

14           MR. DiNAPOLI: Okay, great.

15           OPERATOR: You like me to open that up?

16           MR. DiNAPOLI: Yes, please.

17           OPERATOR: Your line is open, Debbie.

18           MS. O'HARA: Thank you. Good morning.  
19 There seems to have been some confusion. First of  
20 all, I'd like to thank you for this opportunity and  
21 to state that I certainly have had most of my  
22 comments already stated by my colleagues. However,

1 one point I'd like to bring up that I don't think  
2 was clear is in your validation guideline, which I  
3 also enjoyed, you stated regular and consistent  
4 compliance to the regulations. I think it would be  
5 meaningful to inspection as well as small processors  
6 to have a definition for regular or consistent. We  
7 use statistics and define things in the performance  
8 guidelines. And I think this might be another key  
9 location to give an example.

10 And with that, I thank you.

11 MR. DiNAPOLI: Great. Thank you very much.

12 At this point, I'm going to ask Mr. Almanza  
13 to come up and give closing remarks.

14 Thank you very much.

15 MR. ALMANZA: Okay. Well, I just want to  
16 thank everybody, everybody that participated on the  
17 telephone and everybody that showed up here. As you  
18 heard, there are very many opinions, and certainly I  
19 hear you Jay, I hear you, Nancy, Felicia, and Scott,  
20 and the rest of you that commented. And so this is  
21 where we move forward. And so trying to come up  
22 with a document that is meaningful, something that

1 we all understand what the rules are before we put  
2 the rules in play, and so I think that is something  
3 that is critical to this process because one of the  
4 things that I've struggled with in my short time  
5 here is that there are -- though we intend something  
6 to be in one way, the application on both sides  
7 doesn't necessarily turn out to be that way. And so  
8 this is something that we are committed to having a  
9 very uniform articulated way of applying in the  
10 field. And so we need our FSIS personnel to  
11 understand what they are going to be looking for,  
12 and we need everybody in the industry, the  
13 consumers, all of our stakeholders to understand  
14 what it is that we are going to be doing.

15           So, again, I appreciate all of your  
16 comments, and we'll look forward to the next public  
17 meeting.

18           Thank you.

19           (Whereupon, at 11:36 a.m., the meeting was  
20 concluded.)

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C-E-R-T-I-F-I-C-A-T-E

This is to certify that the attached proceedings in  
the matter of:

HACCP VALIDATION GUIDANCE

Washington, D.C.

June 14, 2010

were held as herein appears, and that this is the  
original transcription thereof for the files of the  
United States Department of Agriculture, Food  
Safety and Inspection Service.

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VICTOR LINDSAY, Reporter

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