# Exhibit 300: Capital Asset Plan and Business Case Summary Part I: Summary Information And Justification (All Capital Assets)

Section A: Overview (All Capital Assets)

1. Date of Submission: 2010-03-19 14:19:09

2. Agency: 016

3. Bureau: 00

4. Name of this Investment: SUMS/MCAS

5. Unique Project (Investment) Identifier: 016-00-01-01-01-2035-00

6. What kind of investment will this be in FY 2011?: Mixed Life Cycle

Planning

- Full Acquisition
- Operations and Maintenance
- Mixed Life Cycle
- Multi-Agency Collaboration
- 7. What was the first budget year this investment was submitted to OMB? \*
- 8. Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap; this description may include links to relevant information which should include relevant GAO reports, and links to relevant findings of independent audits.

The SSA Unified Measurement System (SUMS)/Managerial Cost Accountability System (MCAS) project improves the quality, consistency and accessibility of information used by managers and analysts throughout SSA to manage work and track resources. SUMS/MCAS provides access to information needed to meet strategic business needs, support process reviews and comply with government standards for cost accountability. Prior to the SUMS/MCAS project, it was very difficult to integrate budget and performance data across the many components of the agency. Consolidation of reporting across component lines required programmer effort to navigate the complex group of systems, taking many weeks or months of effort. Today, SUMS/MCAS provides more extensive management information, and new tools to leverage the information. SUMS provides managers with immediate access to information for monitoring customer service, resource allocation, and strategic decision-making. MCAS satisfies government-wide cost accountability regulations by providing full costs for SSA programs down to the office level. SUMS/MCAS consists of a portfolio of projects over a multi-year timeline. These projects used business intelligence technology to vastly improve SSA's management information (MI) and cost accounting systems. Projects focused on improving and integrating existing MI data sources, creating new MI data sources where needed, providing workload reports at both the tactical and strategic level, improving access to customer-centric information, replacing the current cost accounting system and improving the current budget formulation system. This initiative is well along in progress and many benefits have already been achieved. SUMS currently produces MI for the Social Security Number workload, hearing and disability claims processing and continues to finish MI applications in the current inventory. Additional benefits include providing managers with the discrete information necessary to effectively manage, provide proper oversight to staff, and monitor costs associated with core business processes. The SUMS platform has been implemented and MCAS will replace the existing legacy manual workload accounting reporting systems in 2010. As a result, this iniative will become steady state in 2010. Each individual new application will then (some such as IDib have already begun to) assume the responsibility of developing MI following the SUMS platform.

a. Provide here the date of any approved rebaselining within the past year, the date for the most recent (or planned)alternatives analysis for this investment, and whether this investment has a risk management plan and risk register.

- 9. Did the Agency's Executive/Investment Committee approve this request? \* a.If "yes," what was the date of this approval? \*
- 10. Contact information of Program/Project Manager?
  - Name: \*
  - Phone Number: \*
  - Email: \*
- 11. What project management qualifications does the Project Manager have? (per FAC-P/PM)? \*
  - Project manager has been validated according to FAC-PMPM or DAWIA criteria as qualified for this investment.
  - Project manager qualifications according to FAC-P/PM or DAWIA criteria is under review for this investment.
  - Project manager assigned to investment, but does not meet requirements according to FAC-P/OM or DAWIA criteria.
  - Project manager assigned but qualification status review has not yet started.
  - No project manager has yet been assigned to this investment.

## 12. If this investment is a financial management system, then please fill out the following as reported in the most recent financial systems inventory (FMSI):

Financial management system name(s)	System acronym	Unique Project Identifier (UPI) number
*	*	*

- a. If this investment is a financial management system AND the investment is part of the core financial system then select the primary FFMIA compliance area that this investment addresses (choose only one): \*
  - computer system security requirement;
  - internal control system requirement;
  - o core financial system requirement according to FSIO standards;
  - Federal accounting standard;
  - U.S. Government Standard General Ledger at the Transaction Level;
  - this is a core financial system, but does not address a FFMIA compliance area;
  - Not a core financial system; does not need to comply with FFMIA

Section B: Summary of Funding (Budget Authority for Capital Assets)

	(Estimat		(	REPORTED	DING FOR PR	)	SES sent budget de	cisions)	
	PY1 and earlier	PY 2009	CY 2010	BY 2011	BY+1 2012	BY+2 2013	BY+3 2014	BY+4 and beyond	Total
Planning:	*	*	*	*	*	*	*	*	*
Acquisition:	*	*	*	*	*	*	*	*	*
Subtotal Planning & Acquisition:	*	*	*	*	*	*	*	*	*
Operations & Maintenanc e:	*	*	*	*	*	*	*	٠	*
Disposition Costs (optional):	*	*	*	*	*	*	*	*	*
SUBTOTAL:	*	*	*	*	*	*	*	*	*
	G	overnment F	TE Costs sho	ould not be in	ncluded in the	e amounts pr	ovided above	e.	
Government FTE Costs	*	*	*	*	*	*	*	*	*
Number of FTE represented by Costs:	*	*	*	*	*	*	*	*	*
TOTAL(incl uding FTE costs)	*	*	*	*	*	*	*	*	*

2. If the summary of funding has changed from the FY 2010 President's Budget request, briefly explain those changes:

\*

#### Section C: Acquisition/Contract Strategy (All Capital Assets)

				Table 1:	Contracts/	Task Orde	rs Table				
Contract or Task	Type of Contract/	Has the contract	If so what is	Start date of	End date of	Total Value of	Is this an Interagen	ls it performa	Competit ively	What, if any,	Is EVM in
Order Number	Task Order (In accordan ce with FAR Part 16)	been awarded (Y/N)	the date of the award? If not, what is the planned award date?	Contract/ Task Order	Contract/ Task Order	Contract/ Task Order (M)	cy Acquisiti on? (Y/N)	nce based? (Y/N)	awarded ? (Y/N)	alternativ e financing option is being used? (ESPC, UESC, EUL, N/A)	contract <sup>1</sup> (Y/N)
5-431-SS 00056001 1	Task Based Indefinite Delivery/I ndefinite Quantity (ID/IQ) Time & Materials (T&M) Task Order	Y	2008-09-3	2008-09-3	2009-09-2 9	\$0.7	*	*	•	*	*
5-510-SS 00056001 1	Task Based Indefinite Delivery/I ndefinite Quantity (ID/IQ) Time & Materials (T&M) Task Order	Y	2008-09-3	2008-09-3	2009-09-2	\$0.1	٠	٠	٠	*	*
5-511-SS 00056001 1	Task Based Indefinite Delivery/I ndefinite Quantity (ID/IQ) Time & Materials (T&M) Task Order	Y	2008-09-3	2008-09-3	2009-09-2 9	\$0.2	•	•	•	•	*
5-520-SS 00056001 1	Task Based Indefinite Delivery/I ndefinite Quantity (ID/IQ) Time & Materials (T&M) Task Order	Y	2008-09-3	2008-09-3	2009-09-2	\$0.3	*	٠	•	•	*
019/SS00 -05-40031 /GS-35F- 4824G	Blanket Purchase Agreeme nt (BPA)	Y	2005-09-2 8	2005-09-2	2010-09-2 7	\$0.2	*	*	*	*	*

				Table 1: 0	Contracts/	Γask Order	rs Table				
Order Number	Task	Has the contract been awarded (Y/N)	is the date of C the	of	Task	Total Value of Contract/ Task Order (M)	Is this an Interagen cy Acquisiti on? (Y/N)	Is it performa nce based? (Y/N)	Competiti vely awarded? (Y/N)	What, if any, alternativ e financing option is being used? (ESPC, UESC, EUL, N/A)	Is EVM in the contract? (Y/N)
SS00-09	P- Task-base ed Indefinite Delivery/ ndefinite Quantity (ID/IQ) Time & Materials (T&M) Task Order	e (1 e	2009-01-1	2009-01-1	2009-09- <sup>-</sup> 8	1 \$0.7	•	*	*	*	*
SS00-09 30783/G -35F-03 0J	SS ed	e /  e	2009-05-2 9	2009-05-2	2010-05-3	3 \$1.3	*	*	*	*	*
SS00-09 30484/G -35F-00 9T		e /  e	2009-02-2 7	2009-02-2	2 2009-10- <del>-</del> 1	3 \$0.3	*	*	*	*	*
SS00-05 60011	5- Task Based Indefinite Delivery/ ndefinite Quantity (ID/IQ) Time & Materials (T&M) Task Order	/  	2009-09-3 0	2009-09-3	9 2010-09-2	2 \$0.9	•	*	*	*	*

2. If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why:

3. Is there an acquisition plan which reflects the requirements of FAR Subpart 7.1 and has been approved in accordance with agency requirements?  $^{\ast}$ 

a. If "yes," what is the date? \*

#### Section D: Performance Information (All Capital Assets)

		Tab	ole 1: Performan	ce Information Ta	ble		
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2010	Preserve the Public's Trust in Our Programs	*	*	An unqualified audit opinion on SSA s financial statements	FY 2008 Actual - Received an unqualified opinion	Receive an unqualified audit opinion on SSA s financial statements	Actual results will be available in FY 2011
2011	Preserve the Public's Trust in Our Programs	*	*	An unqualified audit opinion on SSA s financial statements	FY 2008 Actual - Received an unqualified opinion	Receive an unqualified audit opinion on SSA s financial statements	Actual results will be available in FY 2012
2009	Preserve the Public's Trust in Our Programs	*	*	Enhance efforts to improve financial performance using the Managerial Cost Accountability Systems	FY 2008 Actual  - Use of existing legacy manual workload accounting reporting system	Assessment of parallel year with Managerial Cost Accountability Systems and legacy accounting reporting system	Assessment completed of parallel year with Managerial Cost Accountability Systems and legacy accounting reporting system.
2010	Preserve the Public's Trust in Our Programs	٠	•	Enhance efforts to improve financial performance using the Managerial Cost Accountability Systems	FY 2008 Actual - Use of existing legacy manual workload accounting reporting system	Acceptance of Managerial Cost Accountability Systems and replacement of legacy manual workload accounting reporting system.	Actual results will be available in FY 2011
2009	Preserve the Public's Trust in Our Programs	•	*	Improve Stewardship and Accountability by providing local managers with accurate cost and productivity information.	Field Office and TeleService Center managers have cost and productivity information that is valid at their office level. They can use this information to manage and allocate resources and move work where capacity is available.	Provide Processing Center managers with productivity information that is valid at their local office level	Target was not achieved due to business change in scope and reevaluation of requirements.
2009	Preserve the Public's Trust in Our Programs	*	*	Degree of compliance with enterprise architecture standards	Existing SUMS/MCAS projects are fully compliant with enterprise architecture standards as defined by the Architecture Review Board (ARB).	100% of new SUMS/MCAS projects are deemed compliant with enterprise architecture standards as a result of ARB review.	100% of 2009 SUMS/MCAS projects were deemed compliant with enterprise architecture standards as a result of ARB review.
2010	Preserve the Public's Trust in	*	*	Degree of compliance with	Existing SUMS/MCAS	100% of new SUMS/MCAS	Actual results will be available

Table 1: Performance Information Table											
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results				
	Our Programs			enterprise architecture standards	projects are fully compliant with enterprise architecture standards as defined by the Architecture Review Board (ARB).	projects are deemed compliant with enterprise architecture standards as a result of ARB review.	in FY 2011				
2011	Preserve the Public's Trust in Our Programs	*	*	Degree of compliance with enterprise architecture standards	Existing SUMS/MCAS projects are fully compliant with enterprise architecture standards as defined by the Architecture Review Board (ARB).	100% of new SUMS/MCAS projects are deemed compliant with enterprise architecture standards as a result of ARB review.	Actual results will be available in FY 2012				
2009	Eliminate Our Hearings Backlog and Prevent Its Recurrence	*	*	Achieve the budgeted goal for average processing time for hearing requests	FY 2008 Actual - 514 days	516 days	491 days				
2010	Eliminate Our Hearings Backlog and Prevent Its Recurrence	*	•	Achieve the budgeted goal for average processing time for hearing requests	FY 2008 Actual - 514 days	485 days	Actual results will be available in FY 2011				
2011	Eliminate Our Hearings Backlog and Prevent Its Recurrence	*	*	Achieve the budgeted goal for average processing time for hearing requests	FY 2008 Actual - 514 days	460 days	Actual results will be available in FY 2012				
2009	Improve Our Retiree and Other Core Services	*	*	Percent of individuals who do business with SSA rating the overall services as "excellent","very good" or "good"	FY 2008 Actual - 81%	83%	81%				
2010	Improve Our Retiree and Other Core Services	*	*	Percent of individuals who do business with SSA rating the overall services as "excellent", "very good" or "good"	FY 2008 Actual - 81%	83.5%	Actual results will be available in FY 2011				
2011	Improve Our Retiree and Other Core Services	*	•	Percent of individuals who do business with SSA rating the overall services as "excellent","very good" or "good"	FY 2008 Actual - 81%	83.5%	Actual results will be available in FY 2012				
2009	Improve The Speed and	*	*	Minimize average	FY 2008 Actual - 106 days	129 days	101 days				

		Tab	le 1: Performano	ce Information Ta	ıble		
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
	Quality of Our Disability Process			processing time in days for initial disability claims to provide timely decisions			
2010	Improve The Speed and Quality of Our Disability Process	*	*	Minimize average processing time in days for initial disability claims to provide timely decisions	FY 2008 Actual - 106 days	132 days	Actual results will be available in FY 2011
2011	Improve The Speed and Quality of Our Disability Process	*	*	Minimize average processing time in days for initial disability claims to provide timely decisions	FY 2008 Actual - 106 days	141 days	Actual results will be available in FY 2012
2009	Improve Our Retiree and Other Core Services	•	*	Achieve the target percentage for correctly assigning original Social Security Numbers	FY 2008 Actual - 99.9%	95 %	99.93%
2010	Improve Our Retiree and Other Core Services	*	*	Achieve the target percentage for correctly assigning original Social Security Numbers	FY 2008 Actual - 99.9%	98 %	Actual results will be available in FY 2011
2011	Improve Our Retiree and Other Core Services	*	*	Achieve the target percentage for correctly assigning original Social Security Numbers	FY 2008 Actual - 99.9%	99%	Actual results will be available in FY 2012
2009	Preserve the Public's Trust in Our Programs	*	*	Process the budgeted number of Supplemental Security Income non-disability redetermination s	FY 2008 Actual - 1,220,664	1,711,000	1,730,575
2010	Preserve the Public's Trust in Our Programs	٠	٠	Process the budgeted number of Supplemental Security Income non-disability redetermination s	FY 2008 Actual - 1,220,664	2,422,000	Actual results will be available in FY 2011
2011	Preserve the Public's Trust in Our Programs	*	*	Process the budgeted number of Supplemental Security Income	FY 2008 Actual - 1,220,664	2,422,000	Actual results will be available in FY 2012

		Tab	ole 1: Performano	ce Information Ta	ıble		
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
				non-disability			
2009	Improve Our Retiree and Other Core Services	*	*	Process the budget number of initial disability claims	FY 2008 Actual - 2,607,282 initial disability claims	2,637,000 initial disability claims	
2010	Improve Our Retiree and Other Core Services	*	*	Process the budgeted number of initial disability claims	FY 2008 Actual - 2,607,282 initial disability claims	3,081,000	Actual results will be available in FY 2011
2011	Improve Our Retiree and Other Core Services	*	*	Process the budgeted number of initial disability claims	FY 2008 Actual - 2,607,282 initial disability claims	3,313,000	Actual results will be available in FY 2012

### Part II: Planning, Acquisition And Performance Information

Section A: Cost and Schedule Performance (All Capital Assets)

	1. Comp	arison of Actua	al Work Comple	eted and Actua	I Costs to Curr	ent Approved I	Baseline	
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
FY02 Maintenance	\$0.7	\$0.7	2001-10-01	2001-10-01	2002-09-30	2002-09-30	100.00%	100.00%
FY04 CTR Development Costs SUMS	\$2.1	\$2.1	2003-10-01	2003-10-01	2004-09-30	2004-09-30	100.00%	100.00%
FY04 ITS Equip/Softwar e Costs SUMS	\$0.4	\$0.4	2003-10-01	2003-10-01	2004-09-30	2004-09-30	100.00%	100.00%
FY04 Government FTE Development Costs MCAS	\$1.2	\$1.1	2003-10-01	2003-10-01	2004-09-30	2004-09-30	100.00%	100.00%
FY04 CTR Development Costs MCAS	\$1.7	\$1.5	2003-10-01	2003-10-01	2004-09-30	2004-09-30	100.00%	100.00%
FY04 ITS Equip/Softwar e Costs MCAS	\$2.8	\$2.8	2003-10-01	2003-10-01	2004-09-30	2004-09-30	100.00%	100.00%
FY04 SUMS / MCAS Maintenance	\$1.9	\$1.9	2003-10-01	2003-10-01	2004-09-30	2004-09-30	100.00%	100.00%
FY05 Government FTE Development Costs SUMS	\$5.6	\$6.4	2004-10-01	2004-10-01	2005-09-30	2005-09-30	100.00%	100.00%
FY05 CTR Development Costs SUMS	\$3.3	\$3.9	2004-10-01	2004-10-01	2005-09-30	2005-09-30	100.00%	100.00%
FY05 ITS Equip/Softwar e Costs SUMS	\$0.9	\$1.1	2004-10-01	2004-10-01	2005-09-30	2005-09-30	100.00%	100.00%
FY05 Government FTE Development Costs MCAS	\$1.4	\$1.6	2004-10-01	2004-10-01	2005-09-30	2005-09-30	100.00%	100.00%
FY03 Government FTE Development Costs SUMS	\$3.2	\$4.1	2002-10-01	2002-10-01	2003-09-30	2003-09-30	100.00%	100.00%
FY05 CTR Development Costs MCAS	\$2.1	\$2.4	2004-10-01	2004-10-01	2005-09-30	2005-09-30	100.00%	100.00%
FY05 ITS Equip/Softwar e Costs MCAS	\$6.7	\$7.7	2004-10-01	2004-10-01	2005-09-30	2005-09-30	100.00%	100.00%

	1. Compa	arison of Actua	al Work Comple	eted and Actua	l Costs to Cur	ent Approved	Baseline	
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
FY05 SUMS / MCAS Maintenance	\$1.8	\$2.0	2004-10-01	2004-10-01	2005-09-30	2005-09-30	100.00%	100.00%
FY06 - SUMS - Initial Claims - SUMS Counts	\$2.0	\$3.5	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY06 - SUMS - T2 Initial Claims - Maintenance	\$0.1	\$0.0	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY06 - SUMS - T16 Initial Claims - Maintenance	\$0.1	\$0.0	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY06 - SUMS - CSR - VIP Lite	\$0.1	\$0.1	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY06 - SUMS - CSR - Maintenance	\$0.1	\$0.1	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY06 - SUMS - Enumeration - SUMS Counts	\$0.9	\$1.4	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY06 - SUMS - Enumeration - Maintenance	\$0.0	\$0.1	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY03 CTR Development Costs SUMS	\$2.0	\$1.4	2002-10-01	2002-10-01	2003-09-30	2003-09-30	100.00%	100.00%
FY06 - SUMS - RZ/LI - SUMS Counts	\$1.9	\$2.5	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY06 - SUMS - CDR - SUMS Counts	\$1.0	\$1.4	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY06 - SUMS - Appeals - SUMS Counts	\$2.0	\$1.6	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY06 - SUMS - Earnings - SUMS Counts	\$0.9	\$1.1	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY06 - SUMS - Title II PE - SUMS Counts	\$1.1	\$0.9	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY06 - SUMS - DSI - Data Warehouse	\$0.8	\$0.6	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY06 - MCAS - TAS	\$1.0	\$1.1	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY06 - MCAS - Work Measurement, CAS Replacement, Budget	\$2.6	\$3.2	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY06 - MCAS	\$0.2	\$0.1	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%

	1. Comp	arison of Actua	al Work Comple	eted and Actua	l Costs to Curi	ent Approved I	Baseline	
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
- WMT - Maintenance								
FY06 - MCAS - CAS - Maintenance	\$0.0	\$0.0	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY03 ITS Equip/Softwar e Costs SUMS	\$0.2	\$0.2	2002-10-01	2002-10-01	2003-09-30	2003-09-30	100.00%	100.00%
FY06 - MCAS - Standards - Maintenance	\$0.2	\$0.2	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY06 - MCAS - MI Central - Maintenance	\$0.0	\$0.0	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY06 - SUMS/MCAS Initiative ITS Costs	\$8.8	\$8.1	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
FY07 - SUMS - Initial Claims	\$3.4	\$3.5	2006-10-01	2006-10-01	2007-09-28	2007-09-28	100.00%	100.00%
FY07 - Enumeration - Post Implementatio n Review SUMS	\$0.1	\$0.3	2006-10-01	2006-10-01	2006-12-29	2006-12-29	100.00%	100.00%
FY07 - RZ/LI - Post Implementatio n Review SUMS	\$0.3	\$0.3	2006-10-01	2006-10-01	2006-12-29	2006-12-29	100.00%	100.00%
FY07 - CSR - Post Implementatio n Review SUMS	\$0.0	\$0.0	2006-10-01	2006-10-01	2006-12-29	2006-12-29	100.00%	100.00%
FY07 - CDR SUMS	\$2.0	\$2.7	2006-10-01	2006-10-01	2007-09-28	2007-09-28	100.00%	100.00%
FY07 - Earnings SUMS	\$1.4	\$1.0	2006-10-01	2006-10-01	2007-08-24	2007-07-28	100.00%	100.00%
FY07 - Appeals SUMS	\$0.1	\$0.1	2006-10-01	2006-10-01	2007-09-28	2007-09-28	100.00%	100.00%
FY03 Government FTE Development Costs MCAS	\$0.5	\$0.7	2002-10-01	2002-10-01	2003-09-30	2003-09-30	100.00%	100.00%
FY07 - T2 PE SUMS	\$1.0	\$0.8	2006-10-01	2006-10-01	2007-09-28	2007-09-28	100.00%	100.00%
FY07 - MI Central Maintenance SUMS	\$0.0	\$0.0	2006-10-01	2006-10-01	2007-09-28	2007-09-28	100.00%	100.00%
FY07 - T16 Initial Claims Maintenance	\$0.1	\$0.1	2006-10-01	2006-10-01	2007-10-30	2007-10-30	100.00%	100.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline										
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete		
FY07 - SUMS Maintenance	\$1.2	\$0.6	2006-10-01	2006-10-01	2007-09-28	2007-09-28	100.00%	100.00%		
FY07 - CDR ODS Maintenance SUMS	\$0.1	\$0.0	2006-10-01	2006-10-01	2007-09-28	2007-09-28	100.00%	100.00%		
FY07 - TAS - Direct Service Components MCAS	\$1.4	\$1.3	2006-10-01	2006-10-01	2007-09-28	2007-09-28	100.00%	100.00%		
FY07 - Work Measurement Transition/CA S Replacement Complete MCAS	\$2.2	\$2.0	2006-10-01	2006-10-01	2007-09-28	2007-09-28	100.00%	100.00%		
FY07 - CAS Maintenance MCAS	\$0.1	\$0.1	2006-10-01	2006-10-01	2007-09-28	2007-09-28	100.00%	100.00%		
FY07 - WMT Maintenance MCAS	\$0.2	\$0.2	2006-10-01	2006-10-01	2007-09-28	2007-09-28	100.00%	100.00%		
FY07 - TAS Maintenance MCAS	\$0.0	\$0.1	2006-10-01	2006-10-01	2007-09-28	2007-09-28	100.00%	100.00%		
FY03 CTR Development Costs MCAS	\$1.2	\$0.8	2002-10-01	2002-10-01	2003-09-30	2003-09-30	100.00%	100.00%		
FY07 - SUMS/MCAS Initiative ITS Costs	\$8.9	\$8.8	2006-10-01	2006-10-01	2007-10-30	2007-10-30	100.00%	100.00%		
FY08 - Integration SUMS	\$2.9	\$3.0	2007-10-01	2007-10-01	2008-09-26	2008-09-26	100.00%	100.00%		
FY08 - CDR SUMS	\$1.8	\$2.4	2007-10-01	2007-10-01	2008-09-26	2008-09-26	100.00%	100.00%		
FY08 - Appeals SUMS	\$2.0	\$2.0	2007-10-01	2007-10-01	2008-09-26	2008-09-26	100.00%	100.00%		
FY08 - T2 PE SUMS	\$0.8	\$0.8	2007-10-01	2007-10-01	2008-09-26	2008-09-26	100.00%	100.00%		
FY08 - SUMS Maintenance	\$1.6	\$1.8	2007-10-01	2007-10-01	2008-09-26	2008-09-26	100.00%	100.00%		
FY08 - TAS MCAS	\$1.0	\$1.1	2007-10-01	2007-10-01	2008-09-26	2008-09-26	100.00%	100.00%		
FY08 - CAS Replacement MCAS	\$2.3	\$1.8	2007-10-01	2007-10-01	2008-09-26	2008-09-26	100.00%	100.00%		
FY08 - CAS Maintenance MCAS	\$0.1	\$0.1	2007-10-01	2007-10-01	2008-09-26	2008-09-26	100.00%	100.00%		
FY08 - WMT Maintenance MCAS	\$0.3	\$0.5	2007-10-01	2007-10-01	2008-09-26	2008-09-26	100.00%	100.00%		

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline										
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete		
FY03 ITS	\$1.1	\$1.1	2002-10-01	2002-10-01	2003-09-30	2003-09-30	100.00%	100.00%		
FY08 - TAS Maintenance MCAS	\$0.0	\$0.0	2007-10-01	2007-10-01	2008-09-26	2008-09-26	100.00%	100.00%		
FY08 - SUMS/MCAS Initiative ITS Costs	\$4.6	\$4.6	2007-10-01	2007-10-01	2008-09-26	2008-09-26	100.00%	100.00%		
FY09 - Integration SUMS	\$1.0	\$1.1	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%		
FY09 - CDR SUMS	\$0.8	\$1.0	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%		
FY09 - Appeals SUMS	\$1.8	\$2.1	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%		
FY09 - SUMS Maintenance	\$1.8	\$1.6	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%		
FY09 - TAS MCAS	\$1.1	\$1.2	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%		
FY09 - CAS Replacement MCAS	\$0.1	\$0.1	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%		
FY09 - CAS Maintenance MCAS	\$0.3	\$0.3	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%		
FY09 - WMT Maintenance MCAS	\$0.3	\$0.4	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%		
FY03 SUMS / MCAS Maintenance	\$1.7	\$1.7	2002-10-01	2002-10-01	2003-09-30	2003-09-30	100.00%	100.00%		
FY09 - SUMS/MCAS Initiative ITS Costs	\$9.9	\$9.9	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%		
FY09 - Management	\$14.4	\$1.4	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%		
FY09 - non-DCS Support	\$0.0	\$0.0	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%		
FY10 - SUMS Integration	\$1.3	\$0.1	2009-10-01	2009-10-01	2010-09-30		8.00%	8.00%		
FY10 - SUMS Disablity	\$0.5	\$0.0	2009-10-01	2009-10-01	2010-09-30		0.00%	0.00%		
FY10 - SUMS Appeals	\$1.2	\$0.0	2009-10-01	2009-10-01	2010-09-30		1.00%	1.00%		
FY10 - SUMS Maintenance	\$1.9	\$1.0	2009-10-01	2009-10-01	2010-09-30		51.00%	51.00%		
FY10 - MCAS - TAS	\$1.0	\$0.2	2009-10-01	2009-10-01	2010-09-30		16.00%	16.00%		
FY10 - MCAS - MCAS	\$0.4	\$0.0	2009-10-01	2009-10-01	2010-09-30		0.00%	0.00%		

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline										
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete		
FY10 - MCAS - CAS Maintenance	\$0.3	\$0.1	2009-10-01	2009-10-01	2010-09-30		35.00%	35.00%		
FY04 Government FTE Development Costs SUMS	\$5.3	\$4.7	2003-10-01	2003-10-01	2004-09-30	2004-09-30	100.00%	100.00%		
FY10 - MCAS - WMT Maintenance	\$0.4	\$0.2	2009-10-01	2009-10-01	2010-09-30		45.00%	45.00%		
FY10 - SUMS/MCAS ITS Budget	\$8.5	\$0.8	2009-10-01	2009-10-01	2010-09-30		9.00%	9.00%		
FY10 - Management	\$1.3	\$0.7	2009-10-01	2009-10-01	2010-09-30		50.00%	50.00%		
FY10 - non-DCS Support	\$0.0	\$17.3	2009-10-01	2009-10-01	2010-09-30		50.00%	50.00%		
SUMS/MCAS FY11	*	*	2010-10-01		2011-09-30		0.00%	0.00%		
SUMS/MCAS FY12	*	*	2011-10-01		2012-09-30		0.00%	0.00%		

<sup>\* -</sup> Indicates data is redacted.