Navigating through the Construction and 5-Year Capital Plan Submission.

Volume 4 of the Department of Veterans Affairs FY 2011 Budget Submission consists of two major sections, the first one is the traditional VA Budget submission and the other is the VA's 5-Year Capital Plan.

The Traditional VA Budget Request

The first section (Chapters 1 through 6) is the VA's traditional budget submission for construction and grants for construction programs. Chapter 1 provides a general overview of the FY 2011 construction program request. Chapter 2 includes the FY 2011 VA major construction program request and contains detailed program and project information (project prospectuses), project description, cost estimates and projected construction schedules. Chapter 3 includes budget materials for the minor construction program for VA's Administrations and Staff Offices. Chapters 4 and 5 capture budget and program information for VA's two capital grant programs: the State Veteran Cemeteries Program and State Extended Care Program. Chapter 6 includes the FY 2011 authorization request for major medical facilities (major construction and leases) and other construction related notification materials. The authorization and notification chapter also provides the current status of existing authorizations and VA leases.

The 5-Year Capital Plan

The second part of this volume (Chapter 7) is the 5-Year Capital Plan. The capital plan describes the process, criteria and philosophy applied to acquisition, management and disposal decisions. It is the central document describing the selection of the Department's key capital acquisitions using a formal executive review process developed by senior management and approved by the Secretary. Individual chapters for VHA, VBA, NCA and Staff Offices within the plan contain brief descriptions and justifications of capital investment projects included in the budget, and explain how each investment assists VA in achieving its central mission—to meet Veterans' health care, benefits, and burial needs.

The capital plan appendices provide useful information and data such as the decision models and criteria used by the Department to assist in ranking projects, historical funding tables for VA major projects and tables featuring VA construction programs such as minor construction projects by state and/or region. The appendices also include VA's project listing that will be funded from the American Recovery and Reinvestment Act of 2009. For a detailed listing of tables refer to the Chapter 7 table of contents.

Page Intentionally Left Blank

Table of Contents - Volume 4

Construction Activities

	Page No.
Construction Appropriations	
Construction Summary	1-1
Construction, Major Projects	2-1
Budgetary Highlights/Summary of Budget Request	2-5
Construction, Major Prospectuses	2-13
Program Line Item Request	2-57
Financial Status, Major Projects	2-69
Construction, Minor Projects	3-1
Grants for Construction of State Veterans Cemeteries	4-1
Grants for Construction of State Extended Care Facilities	5-1
VA Lease Notification, Major Medical Facility Projects and Lease Authorizations	6-1
Five-Year Capital Plan	
Executive Summary	7-*v*
Chapter 1 – VA's Capital Asset Management Program	7.1-1
Chapter 2 – Management Initiatives	7.2-21
Chapter 3 – Collaboration with the Department of Defense	7.3-41
Chapter 4 – Investment Selection	7.4-45
Chapter 5 – Veterans Health Administration	7.5-53
Chapter 6 – Veterans Benefits Administration	7.6-101
Chapter 7 – National Cemetery Administration	7.7-109
Chapter 8 – Staff Offices	7.8-131
Chapter 9 – Conclusion	7.9-143
Appendix A – Capital Investment Decision Models	7.10-148
Appendix B – Capital Decision Criteria	7.10-151
Appendix C– Disposal Reports	7.10-153
Appendix D – Awarded Enhanced-Use Lease Projects	7.10-173
Appendix E – Secretary's Approved Priority Enhanced-Use Lease Projects	7.10-175
Appendix F – Mission Homeless and Site Review Initiative Enhanced-Use Lease Projects	7.10-181
Appendix G – History of VHA Projects Update (followed by project descriptions)	7.10-184
Appendix H – VHA Priority Summary (FY 2010 and FY 2011)	7.10-225
Appendix I – History of Non-VHA Projects Update	7.10-229

	Page No.
Appendix J – FY 2011 – 2015 Potential Department-wide Major Construction Projects (Sorted by State)	7.10-233
Appendix K – FY 2010 Prioritized VHA Minor Construction Projects (Sorted by VISN)	7.10-237
Appendix L – FY 2010 Prioritized VHA Minor Construction Projects (Sorted by State)	7.10-249
Appendix M – FY 2011 – 2015 Potential Department-wide Minor Construction Projects (Sorted by State)	7.10-259
Appendix N – American Recovery and Reinvestment Act (ARRA) Projects (Sorted by State)	7.10-285

Construction Summary of 2011 Request

A total of $1,749,736,000 is requested for 2011 for all construction programs. This consists of $1,151,036,000 for Construction, Major, and $467,700,000 for Construction, Minor, and $85,000,000 for Grants for State Extended Care Facilities and $46,000,000 for Grants for State Veterans Cemeteries.

Construction Summary of 2011 Request
(dollars in thousands)

	Construction Major	Construction Minor	Other Request	Summary Request
Veterans Health Administration	$1,038,136	$386,977	$0	$1,425,113
National Cemetery Administration	$106,900	$43,573	$0	$150,473
Veterans Benefits Administration	$0	$14,525	$0	$14,525
General Administration - Staff Offices	$6,000	$22,625	$0	$28,625
Subtotal	$1,151,036	$467,700	$0	$1,618,736
Grants for State Extended Care Facilities			$85,000	$85,000
Grants for State Veterans Cemeteries			$46,000	$46,000
Total Construction, New Budget Authority				$1,749,736

Page Intentionally Left Blank

Construction – Major Projects

Budget Request.....$ 1,151,036,000

Appropriation Language

For constructing, altering, extending and improving any of the facilities, including parking projects, under the jurisdiction or for the use of the Department of Veterans Affairs, or for any of the purposes set forth in sections 316, 2404, 2406, 8102, 8103, 8106, 8108, 8109, 8110, and 8122 of title 38, United States Code, including planning, architectural and engineering services, construction management services, maintenance or guarantee period services costs associated with equipment guarantees provided under the project, services of claims analysts, offsite utility and storm drainage system construction costs, and site acquisition, where the estimated cost of a project is more than the amount set forth in section 8104(a)(3)(A), of title 38, United State Code, or where funds for a project were made available in a previous major project appropriation, [$1,194,000,000] $1,151,036,000 to remain available until expended, of which [$16,000,000] $6,000,000 shall be to make reimbursements as provided in section 13 of the Contract Disputes Act of 1978 (41 U.S.C. 612) for claims paid for contract disputes: *Provided,* That except for advance planning activities, including needs assessments which may or may not lead to capital investments, and other capital asset management related activities, such as portfolio development and management activities, and investment strategy studies funded through the advance planning fund and the planning and design activities funded through the design fund including needs assessments which may or may not lead to capital investments, and salaries and associated costs of the resident engineers who oversee those capital investments funded through this account, and funds provided for the purchase of land for the National Cemetery Administration through the land acquisition line item, none of the funds appropriated under this heading shall be used for any project which has not been [approved by]submitted to the Congress in the budgetary process: *Provided further,* That funds provided in this appropriation for fiscal year [2010]2011, for each approved project shall be obligated: (1) by the awarding of a construction documents contract by September 30, [2010]2011; and (2) by the awarding of a construction contract by September 30, [2011]2012: *Provided further*, That the Secretary of Veterans Affairs shall promptly submit to the Committees on Appropriations of both Houses of

Congress a written report on any approved major construction project for which obligations are not incurred within the time limitations established above[: *Provided further*, That of the funds made available under this heading, $933,030,000 shall be for the projects and activities, and in the amounts, specified under this heading in the explanatory statement of managers to accompany this Act].

Construction, Major Projects

Program Description

The Construction, Major projects appropriation provides for constructing, altering, extending, and improving any VA facility, including planning, architectural and engineering services, assessments, and site acquisition, where the estimated cost of a project is over $10,000,000, or where funds for a project were made available in a previous appropriation under this heading.

New budget authority of $1,151,036,000 is requested for the 2011 Construction, Major, appropriation. The major construction request is for 5 medical facility projects: New Orleans, LA; Denver, CO; Palo Alto, CA; Alameda Point, CA; and Omaha, NE. The construction request also fully funds the 2011 resources required to support the gravesite expansion at three National Cemeteries (Indiantown Gap, PA; Los Angeles, CA, and Tahoma, WA). Additionally funds are provided for advanced planning activities, to improve facility security, reimburse Treasury's judgment fund, obtain property from the Department of Defense resulting from the Base Realignment and Closure process, fund land acquisitions for National Cemeteries, and to support other construction related activities.

VA has included a new initiative in the Major Construction appropriation to provide funding for additional resident engineers and other project administrative staff who provide on-site supervision for Veterans Health Administration (VHA) and National Cemetery Administration (NCA) major construction projects located throughout the country. Funding will cover all costs for these employees including salary and benefits, training, travel, permanent change of station funds, etc. This proposal would allow for additional critical staff requirements, such as planning, acquisition, and architectural and engineering support to help VA facilities better manage their physical infrastructure.

VA has undergone a profound transformation in the delivery of health care over the two last decades. VA has moved from a hospital driven health care system to an integrated delivery system that emphasizes a full continuum of care. New technology and treatment modalities have changed how and where care is provided, with a significant shift from inpatient to outpatient services. Veterans Health Administration's (VHA) infrastructure was designed and built decades ago, under a different concept of health care delivery (i.e., hospital-centered inpatient care and long admissions for diagnosis and treatment). As a result, VHA's capital assets often do not fully align with current health care needs for optimal efficiency and access; therefore, the capital investment needs are vast.

The goal of the VHA major construction program is to enhance outpatient and inpatient care, as well as special programs such as spinal cord injury, blind rehabilitation, seriously mentally ill and long-term care through the appropriate sizing, upgrading and location of VA facilities. The goal of the National Cemetery Administration (NCA) major construction program is to develop additional gravesites at national cemeteries and make infrastructure improvements that are critical to achieving the strategic goals and objectives of NCA. One of VA's objectives (Integrated Objective 1) is to make it easier for Veterans and their families to receive the right benefits, meeting their expectations for quality, timeliness and responsiveness. One of the performance measures which is impacted by NCA's construction program is measured by the percent of veterans served by a burial option within a reasonable distance (75 miles) of their residence.

Construction projects to keep existing national cemeteries open by developing additional gravesites and columbaria, or by acquiring additional land, prevent the loss of a burial option for veterans that currently are served by a national cemetery within a reasonable distance of their residence. Another VA objective (Integrated Objective 2) is to educate and empower Veterans and their families through proactive outreach and effective advocacy. Two performance measures for this objective are impacted by NCA's construction program. The first measure is the percent of survey respondents who rate national cemetery appearance as excellent. Construction projects such as irrigation improvements, renovation of historic structures, and road resurfacing are important to maintaining our cemeteries as national shrines. In most cases, these types of projects directly impact cemetery appearance and, thereby, customer satisfaction. The second measure is the percent of respondents who rate the quality of service provided by the national cemeteries as excellent. Construction of committal shelters, public restrooms, and public information centers improves service to Veterans and their families.

In addition, NCA is close to achieving a significant strategic target. We anticipate that by FY 2011, 90.5 percent of Veterans will have access to a burial option in a national or state veterans cemetery within 75 miles of their home. The independent *Evaluation of the VA Burial Benefits Program* (August 2008) offered a timely opportunity to reflect on a future strategic direction that will continue our success in meeting the burial needs of our Nation's Veterans.

The FY 2011 budget request positions NCA to meet Veterans' emerging burial and memorial needs in the decades to come. The major construction budget for NCA includes funding to begin implementation of new policies that will provide a burial option to an additional 500,000 Veterans and eligible family members, address client concerns in urban areas and encourage new burial practices such as

"green" or eco-friendly burial methods. The new policies will increase the current strategic target for the percent of the Veteran population served by a national or state veterans cemetery within 75 miles of their home to 94 percent.

Major Construction Budgetary Highlights

Major Appropriation Highlights - Summary					
		2010			
	2009 Actual	Budget Estimate	Current Estimate	2011 Request	Increase (+) Decrease (-)
Appropriation	$923,382	$1,194,000	$1,194,000	$1,151,036	($42,964)
Budget Authority	$923,382	$1,194,000	$1,194,000	$1,151,036	($42,964)
Total Budgetary Resources	$923,382	$1,194,000	$1,194,000	$1,151,036	($42,964)
Un-obligated Balance Brought Forward	$2,515,273	$2,149,678	$2,559,675	$2,445,922	($113,753)
Un-obligated Balance End of Year	$2,559,675	$2,042,178	$2,445,922	$1,989,358	($456,564)
Obligations	$878,980	$1,301,500	$1,307,753	$1,607,600	$299,847
Outlays	$658,138	$935,280	$935,280	$941,417	$6,137

Major Appropriation Highlights by Administration					
		2010			
	2009 Actual	Budget Estimate	Current Estimate	2011 Request	Increase (+) Decrease (-)
Veterans Health Administration (VHA)					
Appropriation (P.L.111-117)	$813,114	$1,076,800	$1,076,800	$1,038,136	($38,664)
New Budget Authority	$813,114	$1,076,800	$1,076,800	$1,038,136	($38,664)
Budgetary Resources	$813,114	$1,076,800	$1,076,800	$1,038,136	($38,664)
Un-obligated Balance brought Forward	$2,287,524	$1,934,237	$2,339,737	$2,281,784	($57,953)
Un-obligated Balance end of year	$2,339,737	$1,870,537	$2,281,784	$1,822,720	($459,064)
Obligations	$760,901	$1,140,500	$1,134,753	$1,497,200	$362,447
Outlays	$552,961	$837,460	$837,460	$838,887	$1,427
National Cemetery Administration (NCA)					
Appropriation (P.L.111-117)	$105,268	$112,200	$112,200	$106,900	($5,300)
Budgetary Resources	$105,268	$112,200	$112,200	$106,900	($5,300)
Un-obligated Balance brought Forward	$219,969	$209,161	$212,144	$156,344	($55,800)
Un-obligated Balance end of year	$212,144	$164,361	$156,344	$159,044	$2,700
Obligations	$113,093	$157,000	$168,000	$104,200	($63,800)
Outlays	$95,306	$88,893	$88,893	$94,529	$5,636
General Administration - Staff Offices					
Appropriation (P.L.111-117)	$5,000	$5,000	$5,000	$6,000	$1,000
Budgetary Resources	$5,000	$5,000	$5,000	$6,000	$1,000
Un-obligated Balance brought Forward	$3,654	$2,154	$3,644	$3,644	$0
Un-obligated Balance end of year	$3,644	$3,154	$3,644	$3,444	($200)
Obligations	$5,010	$4,000	$5,000	$6,200	$1,200
Outlays	$9,871	$8,896	$8,896	$8,001	($895)

Summary of Budget Request
(dollars in thousands)

A construction program of $1,151,036,000 is requested for Construction, Major projects, in 2011 to be financed with new budget authority. A summary of the program funding level by activity follows:

	2011 Request
Veterans Health Administration	$1,038,136
National Cemetery Administration	$106,900
General Administration - Staff Offices	$6,000
Total, Construction Major Program	**$1,151,036**

Changes from Original 2010 Budget Estimates			
(dollars in thousands)			
	Budget Estimate	Current Estimate	Increase (+) Decrease (-)
Appropriation (P.L.111-117)	$1,194,000	$1,194,000	$0
New Budget Authority	$1,194,000	$1,194,000	$0
Budgetary Resources	$1,194,000	$1,194,000	$0
Un-obligated Balance Brought Forward	$2,149,678	$2,559,675	$409,997
Un-obligated Balance End of Year	$2,042,178	$2,445,922	$403,744
Obligations	$1,301,500	$1,307,753	$6,253
Outlays	$935,280	$935,280	$0

Page Intentially Left Blank

Detail of Request
(dollars in thousands)

A construction program of $1,151,036,000 is requested for Construction Major Projects, in 2011 to be financed with new budget authority. A summary of the program funding by activity follows:

Major Construction Detail of Request ($ in 000's)				
Location	**Description**	**Total Estimated Cost**	**Funding Through 2010**	**2011 Request**
Veterans Health Administration (VHA)				
New Orleans, LA	New Medical Facility	995,000	625,000	310,000
Denver, CO	New Medical Facility	800,000	307,300	450,700
Palo Alto, CA	Polytrauma/Ambulatory Care	642,900	164,877	30,000
Alameda Point, CA	Outpatient Clinic and Columbarium (Design)	208,600	0	17,332
Omaha, NE	Replacement Facility (Design)	560,000	0	56,000
Advance Planning Fund	Various Stations			89,750
Facility Security Projects	Various Stations			41,390
Judgment Fund	Various Stations			6,000
BRAC Land Acquisition	Various Stations			13,000
REs for Major Construction	Various Stations			23,964
	Subtotal, Line Items			**174,104**
Total VHA		**3,206,500**	**1,097,177**	**1,038,136**
National Cemetery Administration (NCA)				
Indiantown Gap, PA	Gravesite Expansion & Cemetery Improvements - Phase 4	23,500	0	23,500
Los Angeles, CA	Columbarium Expansion	27,600	0	27,600
Tahoma, WA	Gravesite Expansion & Cemetery Improvements - Phase 2	25,800	0	25,800
Advance Planning Fund	Various Stations			20,000
NCA Land Acquisition Fund	Various Stations			10,000
	Subtotal, Line Items			**30,000**
Total NCA		**49,300**	**0**	**106,900**
General Administration - Staff Offices				
Department APF for Major				**6,000**
Major Construction		**3,255,800**	**1,097,177**	**1,151,036**

Page Intentionally Left Blank

Major Project Prospectuses Index

Location	Description	Page No.
Veterans Health Administration (VHA)		
New Orleans, LA	New Medical Facility	**2-13**
Denver, CO	New Medical Facility	**2-19**
Palo Alto, CA	Polytrauma/Ambulatory Care	**2-23**
Alameda Point, CA	Outpatient Clinic & Columbarium	**2-29**
Omaha, NE	Replacement Facility	**2-35**
National Cemetery Administration (NCA)		
Los Angeles National Cemetery	Columbarium Expansion	**2-39**
Indiantown Gap National Cemetery	Gravesite Expansion & Cemetery Improvements - Phase 4	**2-45**
Tahoma National Cemetery	Gravesite Expansion & Cemetery Improvements - Phase 2	**2-51**
Departmental Line-Items		
Advance Planning Fund	Various Stations	**2-57**
BRAC Land Acquisition	Various Stations	**2-59**
Facility Security Projects	Various Stations	**2-61**
Resident Engineers for Major Construction	Various Stations	**2-63**
Judgment Fund	Various Stations	**2-65**
NCA Land Acquisition Fund	Various Stations	**2-67**

Page Intentionally Left Blank

New Orleans, Louisiana
New Medical Facility

This project replaces the existing medical center in New Orleans that sustained catastrophic damage from Hurricane Katrina. Funding requested in FY 2011 provides for the construction of the new medical facility with the exception of the research building.

I. Budget Authority

Total Estimated Cost	Available Through 2010	2011 Request	Future Request
$995,000,000	$625,000,000	$310,000,000	$60,000,000

II. Description of Project

This project constructs a tertiary care medical complex to establish the full continuum of health care services to Veterans in Southeast Louisiana following closure from Hurricane Katrina. The complex will include acute and long term inpatient beds and the full range of ambulatory services. It will provide an outpatient center, including primary care, mental health, specialty care, surgical capabilities, and expanded treatment, diagnostic, and ancillary services; research facility; and a parking structure. The project will comply will all new standards for hurricane hardening and federal security requirements.

III. Priorities/Deficiencies Addressed

After Hurricane Katrina, the VA Medical Center, New Orleans, closed due to extensive damage. At that time, the medical center played a critical role in caring for patients throughout the Gulf Coast Region from Texas to the Florida Panhandle and central Louisiana. Approximately 40,000 unique patients were treated in FY 2005.

Upon closure of the facility, the Southeast Louisiana Veterans Health Care System (SLVHCS) established a system of leased clinics as the primary avenue of continuing the multitude of outpatient services to Veterans in Southeast Louisiana. In addition, due to projected workload demands, community based outpatient clinics have been established at five additional locations. This expanded system of clinics supports the outpatient primary and mental health workload and provides Veterans in our service area with basic primary and mental health services, but it creates inefficiencies in coordinating the Veteran's care.

Surgical procedures and inpatient care are currently provided through community providers or at other VA facilities. All complex surgical cases that were referred to New Orleans pre-Katrina are also being purchased in their respective communities or sent to a farther VA facility. This is costly to both the Veteran and to SLVHCS.

Prior to Katrina, VA New Orleans treated Veterans from the entire Gulf Coast region and from the Alexandria area for scarce medical services (cardiac surgery, orthopedics, neurosurgery). SLVHCS will be re-established as a tertiary care referral center to provide the full spectrum of acute and long term inpatient services for Gulf Coast Veterans upon activation of the new facility to compliment the mission of the Gulf Coast Veterans Health Care System and the Alexandria VAMC.

Planning for the transition to its identified mission, SLVHCS is purchasing mobile surgical units to provide the ability to perform some ambulatory surgery procedures in the interim. SLVHCS will not be able to perform complex surgical procedures until the new facility opens providing the full spectrum of services to support inpatient surgery. This and the ability to provide comprehensive inpatient medical care are the principal issues regarding full VA recovery in the New Orleans area.

IV. Strategic Goals and Objectives

1) Restore capability of Veterans with disabilities to the greatest extent possible and improve the quality of their lives.

After the catastrophic event of Hurricane Katrina caused the facility to close, the full spectrum of inpatient and outpatient services SLVHCS was able to provide greatly reduced. Inpatient medical, surgical and psychiatric services are non-existent. Veterans often have to travel to other cities and in some instances other states to receive some of the care that they previously received in New Orleans. This project will restore all those services for not only disabled but all veterans in the catchment area.

2) Ensure a smooth transition for Veterans from active military service to civilian life.

VISN 16 represents the largest number of soldiers deployed for Operation Enduring Freedom/Operation Iraqi Freedom. The SLVHCS alone has experienced over a 600 percent increase since 2005 in the number of OEF/OIF Veterans enrolled for healthcare. To fully serve these Veterans, a return to the services provided prior to Katrina is critical. This project will not only provide for those Veterans in Southeast Louisiana but also for those in VISN 16 as SLVHCS is re-established as a referral center.

3) Honor and serve Veterans.

The re-establishment of services in a new, state-of-the-art facility to care for their medical and mental health needs is the ultimate way to honor and serve Veterans.

4) Promote public health and socioeconomic well being.
The city of New Orleans suffered the loss of multiple hospitals after Hurricane Katrina. This significantly reduced availability of medical and mental health services and the number of inpatient medical/surgical beds. Psychiatric beds in New Orleans are very limited. The construction of a new VA medical center will significantly improve delivery of health care and also contribute to the economic recovery of the city.

V. Alternatives to Construction Considered

Alternative 1 - Status Quo: Under the status quo the numerous locations leased within the city would be retained, along with the contracting of health care services currently in place to handle impatient care and surgery, and then continuation of transfer patients our of New Orleans to other VA medical centers. This lacks in a fully coordinated standard of care for the Veterans of New Orleans and creates inefficiencies. Based on future workload these methods of split care would be further exasperated and would require additional resources to meet the need. This alternative is least preferred.

Alternative 2 – New Construction (preferred alternative): Under this alternative, VA would build a new medical center complex in the bioscience district near both medical school affiliates (Tulane University Medical School and Louisianna State University (LSU) Medical School) and adjacent to the proposed new LSU Academic Medical Center. This VA medical center would provide all necessary services and would continue to facilitate sharing and collaboration with both medical school affiliates. The VAMC would again become a level 1A tertiary referral center for the VISN 16 Gulf Coast and Alexandria and restore all services to the Veterans of the area.

Alternative 3 - Restore and Hurricane-Harden the Existing Medical Center: In this alternative VA would re-establish the existing Medical Center by restoring it to a condition similar to that before the hurricanes. Steps would also be taken to better protect the facility from severe flooding. For example, all critical and sensitive equipment would be moved to higher floors and lower floors would be used for less critical activity (parking, non critical storage, etc.). All damage to equipment and interior finishes from the effects of very high humidity over a long period of time (mold, etc.) would be repaired to the extent possible. This alternative would leave the facility in the flood plan, only renovate a 1950's vintage facility, and would not bring the facility up to modern standards.

Alternative 4 - Major Renovation and Hurricane-Harderning of the Existing Medical Center: VA would re-establish a medical center by renovating and remodeling the current facility. The complex would be restored as per Alternative 2, but in addition, deficiencies in the 1950's era portions of the complex would also be addressed. All damage to equipment and interior finishes from the effects of very

high humidity over a long period of time (mold, etc.) would be repaired to the highest degree possible. Sections of the building would be remodeled to accommodate different modes of operation. For example as in Alternative 2 all critical and sensitive equipment would be moved to higher floors and lower floors would be used for less critical activity (parking, non critical storage, etc.). The primary engineering and food service infrastructure would be placed above Katrina's precipitated "levee break" flood level. This would involve significant revamping/renovations to the first floor level as well as the construction of a new stand-alone Engineering Utility Plant tower building. This alternative has many of the same deficiencies as alternative 3. Even though major renovation would occur to bring functions up to modern standards it would not provide the additional space needed to support the veteran population.

VI. Affiliations/Sharing Agreements

Pre-Katrina, the medical center had active medical affiliations with LSU Medical and Dental Schools and Tulane University Medical School. In FY 2005, 124 resident positions were allocated to the medical center. In total, over 500 University residents, interns, and other allied health students were trained at the medical center. There were also nursing and Department of Defense (DoD) affiliations with: Charity/Delgado, Dillard, Our Lady of Holy Cross College, LSUHSC, Loyola, University of South Alabama, University of Phoenix, University of Mobile, University of Louisiana at Lafayette, University of Southern Mississippi, Mississippi University for Women, the 926th Air Force, the 1010th Navy, Naval Ambulatory Care Center, and the 4010th US Army Reserve Hospital.

The medical center also had affiliations for physical therapy with Bishop State Community College, and Elon College; for pharmacy with Xavier University in New Orleans and University of Louisiana at Monroe; for psychology with SUNY at Stony Brook, SUNY at Buffalo, Emory University, Texas Tech University, and University of Georgia; for social work with Florida State University, LSU at Baton Rouge, and Southern University of New Orleans.

VII. Demographic Data*

	2008	2018	2028	Change (2008-2028)
Veteran Population	325,249	278,028	236,679	-27%
Enrollees	125,029	157,165	157,341	26%

* Market Data from Central Southern Market with a baseline of 2008

VIII. Workload

	Current (2008)	Projected (2028)	Change (2008-2028)
Authorized hospital beds	0	200*	NA
Ambulatory stops	260,651	486,944	87%
Mental Health stops	44,001	69,628	58%

*Includes Transitional Care beds

IX. Schedule

Complete design development	January 2010
Award construction contract (early bid packages)	April 2010
Award construction documents (this phase)	February 2011
Complete Construction	TBD

X. Project Cost Summary

New Construction (1,250,000 gross square feet)	$475,040,000
Renovation (107,380 gross square feet)	$21,476,000
Subtotal	**$496,516,000**
Pre-design development allowance	$37,801,000
Total other costs, Utilities, etc.	$258,435,000
Total estimated base construction cost	**$792,752,000**
Construction contingencies	$42,612,000
Technical services	$84,000,000
Impact costs	$0
Construction management firm costs	$25,179,000
Utility Agreements	$5,000,000
Total estimated base cost	**$949,543,000**
Inflation allowance to construction award	$45,457,000
Total estimated project cost	**$995,000,000**

XI. Operating Costs

		Project Costs		Present Facility Operating Costs
Non-recurring costs [1/] :				
Equipment costs		$50,000,000		$559,000
One time non-recurring cost		$240,000,000		$2,779,000
Total non-recurring		**$290,000,000**		**$3,338,000**
Recurring costs [2/]:				
Personal services	FTE: 2,200	$241,000,000	FTE: 928	$80,023,018
Other recurring		$110,200,000		$120,354,943
Total recurring		**$351,200,000**		**$200,377,961**
Total Operating Cost		**$641,200,000**		**$203,715,961**

[1/] Non-recurring: resources necessary to bring the project on-line.
[2/] Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

.

Denver, Colorado
New Medical Facility, Phase 3 - Construction

This project is to construct a new tertiary care medical facility on the same campus as the University of Colorado Hospital complex in Aurora, Colorado, and construct appropriate renewable energy initiatives. Funding requested in FY 2011 provides for the construction of the majority of the buildings with the exception of the research and community living center buildings.

I. Budget Authority

Total Estimated Cost	Available Through 2010	2011 Request	Future Request
$800,000,000	$307,300,000	$450,700,000	$42,000,000

II. Priority Score: FY 2004 – 0.342

III. Description of Project

This project constructs a tertiary care medical complex to establish the full continuum of health care services to Veterans in the Denver market. When all phases of construction are completed the new facility will provide a new inpatient medical center including a Spinal Cord Injury (SCI) Center, an Outpatient Clinic, a Community Living Center (CLC), a Research building, a Central Utility Plant and parking facilities. In addition, this project includes the remodeling of the recently purchased University of Physicians, Inc. (UPI) building and the addition of renewable energy initiatives as appropriate.

IV. Priorities/Deficiencies Addressed

The project addresses multiple problems, ranging from correcting the numerous deficiencies associated with an aging facility to closing the distance gap between VA's medical school affiliate, the University of Colorado's Hospital. The Denver medical center is over 60 years old, is inefficient, is space constrained, and will not support the capacity or quality of Veteran care needed for state-of-the-art treatment. The current facility lacks the capability to expand with the projected increasing workload demands.

V. Strategic Goals and Objectives

Quality of Life: Restore capability of Veterans with disabilities to the greatest extent possible and improve the quality of their lives. This is achieved through significantly increasing available clinical space to provide for the substantial increases in demand projected for the primary care area. It will also improve the quality of life with the new outpatient and CLC building. Inpatient care will be provided in a state-of-the-art facility in close proximity to the VAMC's affiliate, ensuring every patient receives the fullest complement of clinical services.

Ensure Smooth Transition: Ensure a smooth transition for Veterans from active military service to civilian life. This is done by providing services in a new state-of-the-art medical complex of VA, University, State and community programs in the best facilities available in the Rocky Mountain west area. This high level of service ensures the best medical care available as well as high satisfaction from the Veteran patient for the care received and facilities available.

Public Health & Socioeconomic Well-Being: Public health and socioeconomic well-being are enhanced by research conducted by top researchers attracted by state-of-the-art research facilities. Additional research space in close proximity with the University of Colorado will enhance the quantity and quality of research conducted. Clinical education is significantly enhanced by increasing space to match clinical need and patient demand. Education given in a new and enhanced facility promotes excellence in training and reflects positively on the clinical community, as well as patients.

Honor and serve Veterans: The re-establishment of services in a new, state-of-the-art facility to care for their medical and mental health needs is the ultimate way to honor and serve Veterans.

VI. Alternatives Considered

Alternative 1 - Status Quo: Status quo maintains the current services in the existing building. However, this alternative does not allow the needed expansion of space due to the projected increasing outpatient workload. It also requires a series of complex Minor and Non-Recurring Maintenance (NRM) projects to mitigate the aging facility deficiencies. This option also continues separation from the University for the Veterans serviced by this area. Therefore, this option is deemed as the second least desirable.

Alternative 2 - New Construction (Preferred Alternative): The preferred method will construct a new medical facility, a new outpatient clinic and CLC, and a new Research center. This option is both the most cost effective and the one most likely to positively effect patient satisfaction. It creates sufficient space to meet increased demand, as well as co-locates the medical center with the medical affiliate.

Alternative 3 – Construction of a Health Care Center and Leased Inpatient Beds: This alternative constructs a large outpatient care building, an outpatient clinic and CLC building, a Research building as well as parking structures. It also renovates the existing UPI building. However, it leases floors at the University of Colorado hospital for VA to provide inpatient care for the Eastern Rocky Mountain Veterans. This option provides the state-of-the-art infrastructure needed to house VA's highest quality of care but is the second most cost effective; therefore, this option is the second preferred.

Alternative 4 – Contract Out: This option provides outpatient and inpatient care through various clinical contracts in the community. Based on a cost effectiveness analysis, this option is the most costly; therefore, this option is the least preferred.

VII. Affiliation/Sharing Agreements

Affiliations and sharing agreements exist with the University of Colorado. It is anticipated with this construction, additional sharing agreements will be arranged.

VIII. Demographic Data*

	2008	2018	2028	Change (2008-2028)
Veteran Population	406,046	363,628	314,039	-23%
Enrollees	105,940	140,810	143,064	35%

* Market Data from Eastern Rockies Market with a baseline of 2008

VIII. Workload

	Current (2008)	Projected (2028)	Change (2008-2028)
Authorized hospital beds	121	107	-12%
CLC Beds	60	60	0%
Ambulatory stops	500,165	865,506	73%
Mental Health stops	91,410	146,740	61%

X. Schedule

Award construction documents	March 2010
Award construction contract (Hospital, CLC, OPC, Research and Parking)	June 2010
Complete construction (Hospital, CLC, OPC, Research and Parking)	September 2013

XI. Project Cost Summary

New construction (945,000 gross square feet)	$322,220,000
Alterations (90,000 gross square feet)	$9,450,000
Subtotal	**$331,670,000**
Other costs:	
Pre-design development allowance (5 percent)	$48,785,000
Total other costs, Utilities, etc	$183,821,000
Total estimated base construction cost	**$564,276,000**
Construction contingency	$27,080,000
Technical services	$59,390,000
Impact costs	$9,852,000
Construction management firm costs	$16,859,000
Land Acquisition	$56,000,000
Utility Agreements	$7,500,000
Total estimated base cost	**$740,957,000**
Inflation allowance to construction award	$59,043,000
Total estimated project cost	**$800,000,000**

XII. Operating Costs

	Project Costs	Present Facility Operating Costs
Non-recurring costs 1/ :		
Equipment costs	$89,000,000	$4,370,500
One time non-recurring cost	$52,455,000	$0
Total non-recurring	**$141,455,000**	**$4,370,500**
Recurring costs 2/:		
	(FTE: 1,800)	(FTE: 1670)
Personal services	$186,878,000	$173,035,000
Other recurring	$190,566,500	$176,450,500
Total recurring	**$377,444,500**	**$349,485,500**
Total Operating Costs	**$518,899,500**	**$353,856,000**

1/ Non-recurring: resources necessary to bring the project on-line.

2/ Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

Palo Alto, California
Centers for Ambulatory Care and Polytrauma Rehabilitation

This project will construct an Ambulatory Care Replacement Center, Polytrauma and Blind Rehabilitation Center, a Research Facility, parking structures, gymnasium, enhancements to site utilities and the demolition of seismically deficient buildings on the Palo Alto, California, division. Funding requested in FY 2011 will allow for the completion of construction documents.

I. Budget Authority

Total Estimated Cost	Available Through 2010	2011 Request	Future Request
$642,900,000	$164,877,000	$30,000,000	$448,023,000

* Total estimated cost may be revised based on completed design of the project.

II. Priority Score: FY 2009 – 0.551

III. Description of Project:
In aggregate, this project will construct nearly 600,000 gross square feet (GSF) of new facilities on VA Palo Alto Health Care System's (VAPAHCS) Palo Alto division to replace existing deficient buildings and consolidate services to better serve the Veterans in the catchment area.

This project will construct an Ambulatory Care Center (approximately 300,000 GSF) to consolidate nearly all ambulatory care clinics on the Palo Alto Division into a single free standing outpatient facility; a Polytrauma and Blind Rehabilitative Center (approximately 176,000 GSF); and Research Center (approximately 85,000 GSF) housing wet bench laboratories and an animal research vivarium. This project will also construct a rehabilitation gymnasium and parking structures as well as make enhancements to the existing site utilities and landscaping, and demolish seismically and functionally deficient buildings.

This project will decommission and raze known seismically deficient, Exceptionally High Risk (EHR) building #4, and temporary modular buildings. In addition, this project will remove buildings that impact site development of the planned replacement facilities. Razing these buildings will eliminate nearly 200,000 GSF of seismically and functionally deficient buildings from VA's building inventory.

IV. Priorities/Deficiencies Addressed:
Palo Alto is located in a seismically active region that includes the larger San Francisco Bay Area,. Recent studies by the United States Geological Survey (USGS) indicate there is a 62 percent likelihood of a moment magnitude 6.7 or

higher earthquake occurring in the Bay Area in the next 30 years. Palo Alto is located in the highest seismic zone in the United States. This major construction proposal will replace obsolete, functionally deficient, and seismically unsafe buildings, all of which have been identified as structurally deficient and categorized as exceptionally high risk (EHR).

VAPAHCS' Palo Alto Division is one of five Polytrauma Rehabilitation Centers and one of eleven Blind Rehabilitation Centers within VA. The proposed Polytrauma and Blind Rehabilitation Center will consolidate the multiple existing rehabilitation units into a world-class rehabilitation facility to treat patients diagnosed with complex multi-trauma injuries including TBI, vision impairment and blindness.

The Ambulatory Care Center will consolidate nearly all Palo Alto Division outpatient ambulatory care clinics into a world-class treatment facility. Today, Palo Alto Division's outpatient programs are located in numerous buildings throughout the campus. Furthermore, existing ambulatory care clinics cannot adequately accommodate the large influx of new patients and programs due to severe space constraints. This modern Ambulatory Care Center will be sized appropriately to adequately accommodate outpatient demand for ambulatory care services.

VAPAHCS manages the third largest funded research program in VHA with a workforce surpassing 900 researchers and an annual operating budget of $51 million. Today, over 50 percent of VAPAHCS' research buildings are classified as EHR – Category 1: Building is in Danger of Collapsing. This project will allow VAPAHCS to consolidate disjointed research programs and provide a safe and modern environment for which to conduct research.

The first parking structure will replace existing surface parking lost due to construction. The second structure will provide adequate capacity to mitigate existing and projected deficiencies over the next 20 years.

V. Strategic Goals and Objectives:

Quality of Life: To accomplish this objective, VAPAHCS will construct an 80-bed acute psychiatric inpatient replacement facility to eliminate seismically and functionally deficient Building 2. By replacing Building 2, VAPAHCS would maximize the quality and safety of health care provided to Veterans.

Honor and Memorialize: By mitigating Building 2's structural and Life/Safety deficiencies and enabling the highest caliber of service to be executed within state-of-the-art and seismically safe facilities, VAPAHCS will continue to provide high quality, reliable, accessible, timely and efficient health care for Veterans in a manner that honors the legacy and individual needs of each Veteran.

Public Health & Socioeconomic Well-Being: Through the funding of this initiative, VAPAHCS will create modern and accessible acute psychiatric inpatient facility that will help attract and retain a highly qualified and innovative workforce. The environment of care is a critical component with regard to recruitment and retention initiatives. This proposal will help facilitate the recruitment and retention of a talented workforce that is committed to treating Veterans.

VI. Alternatives to Construction Considered:

Alternative 1 - Status Quo: The Status Quo alternative continues to support clinical services in seismically and functionally deficient buildings. In addition, it does not address the space needed for the growth nor the coordinated care that results in consolidating services into a single location. Due to these issues, this alternative is not preferred.

Alternative 2 - New Construction (preferred Alternative): This alternative will construct a consolidated Ambulatory Care Center, a consolidated Polytrauma and Blind Rehabilitation Center, create a right-sized Research Center, and a Recreation Therapy Gymnasium to serve the projected demand of this catchment area. This alternative will decommission and raze known seismically deficient buildings, modular buildings and other associated buildings impacted by site development. This alternative provides the best efficiency for our Veterans by constructing state-of-the-art, modern facilities.

Alternative 3 - Renovation: This alternative would renovate and seismically retrofit Building 4 for wet and dry lab research and construct a new Ambulatory Care Center. This alternative would mitigate nearly 100,000 GSF of serious structural deficiencies; however, nearly 200,000 GSF of temporary clinical modular buildings and Butler-style facilities will still require replacement due to functional deficiencies and space needs.

Alternative 4 - Commercial Lease: This alternative would lease a 600,000 GSF building in the City of Palo Alto utilizing a full service contract for 30 years to house both medical and research facilities. Leasing was determined to be a more costly alternative and displaces specialized inpatient and outpatient programs off-site. Therefore, this is not a preferred alternative.

Alternative 5 -Contract out: This alternative would contract out ambulatory care and Polytrauma and Blind Rehabilitation services and would require renovating or replacing existing seismically deficient wet lab space. This alternative would greatly impede the continuity and continuum of patient care by having these services located off-site or contracted out altogether. This could impact the continuity of patient care and is the most costly option; therefore, this option is the least preferred.

VII. Affiliations/Sharing Agreements

VAPAHCS manages one of the largest Graduate Medical Education (GME) programs within the Department of Veterans Affairs. In FY 2008, GME training was provided to some 1,342 medical students, interns, residents and fellows from 161 academic institutions. VAPAHCS' primary academic affiliation is with the Stanford University School of Medicine. Following GME completion, VAPAHCS makes a rigorous effort to recruit Stanford University School of Medicine graduates. An antiquated environment of care makes recruitment more difficult. Constructing modern Ambulatory Care, Polytrauma, Blind Rehabilitation and Research facilities on the Palo Alto Division will help facilitate recruitment and retention of a highly skilled, multidisciplinary workforce.

VA research, in partnership with Stanford University School of Medicine (SUSOM), has enabled VAPAHCS to remain a leader in research and education. With a $51 million annual research budget, nearly 900 researchers comprise the 3rd largest research enterprise in VHA with extensive research centers in multiple areas.

VII. Demographic Data*

	2008	2018	2028	Change (2008-2028)
Veteran Population	232,623	172,479	132,827	-43%
Enrollees	70,635	72,571	66,688	-6%

* Market Data from South Coast Market with a baseline of 2008

VIII. Workload

	Current (2008)	Projected (2028)	Change (2008-2028)
Authorized hospital beds	141	117	-17%
Ambulatory stops	427,230	576,642	34%
Mental Health stops	12,624	19,608	55%

IX. Schedule

Complete design development	October 2010
Complete construction documents	August 2011
Complete construction	TBD*

*Dates depend on future appropriations.

X. Project Cost Summary

New construction (580,500 gross square feet)….	$296,736,000
**Subtotal… **	**$296,736,000**
Other costs:	
Pre-design development allowance	$14,784,000
Total other costs, Utilities, etc	$148,094,000
Total estimated base construction cost	**$459,614,000**
Construction contingency	$26,987,000
Technical services	$25,149,000
Impact costs	$39,500,000
Construction management firm costs	$11,315,000
Total estimated base cost	**$562,565,000**
Inflation allowance to construction award	$80,335,000
Total estimated project cost*	**$642,900,000**

* Total estimated cost may be revised based on completed design of the project.

XI. Operating Costs

	Project Costs	Present Facility Operating Costs
Non-recurring costs [1]		
Equipment costs	$2,359,850	N/A
One time non-recurring cost	$47,697,030	N/A
Total non-recurring	**$50,056,880**	**N/A**
Recurring costs [2]		
	(FTE: 565)	(FTE: 620)
Personnel services	$75,684,538	$80,727,841
Other recurring	$41,089,000	$43,583,000
Total recurring	**$116,773,538**	**$124,310,841**
Total Operating Cost	**$166,830,418**	**$124,310,841**

1/ Non-recurring: resources necessary to bring the project on-line.

2/ Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

Page Intentionally Left Blank

Alameda Point, California
Outpatient Clinic and Columbarium

This project will construct an Outpatient Clinic, a VA/DoD satellite Primary Care Clinic and Ambulatory Surgical Center, a Columbarium, administrative space for NCA and VBA support and parking on BRAC property. Funding requested in FY2011 is for the design of the project.

I. Budget Authority

Total Estimated Cost [1,2]	Available Through 2010	2011 Request	Future Request
$210,600,000	$0	$17,332,000	$193,268,000

1/ Total estimated cost may be revised based on completed design of the project.

2/ Non-construction costs of $2,000,000 for columbarium niche covers will be requested in the Compensation and Pensions Appropriation.

II. Priority Score: FY 2011 - 0.310

III. Description of Project

This project will construct an Outpatient Clinic (OPC), a columbarium, administrative space for NCA and VBA and all associated parking on BRAC property at Alameda Point (former Naval Air Station) in Northern Alameda County. VA plans to pursue the land for this project will be acquired through a no cost land transfer from the Department of Defense. This project will also construct a US Air Force satellite Primary Care Clinic and a jointly staffed VA/DoD Joint Ambulatory Surgical Center. This new, state-of-the-art OPC and administrative space will be approximately 150,000 GSF and provide Primary Care, Specialty Care, Ancillary Services, Mental Health, Substance Abuse, and Ambulatory Surgery.

IV. Priorities/Deficiencies Addressed

This project will improve continuity of care by consolidating two geographically separated VA clinics. Consolidating two clinics into a modern healthcare campus will ensure coordinated care with a team of clinicians for all levels of outpatient services in a single location. In addition, this reduces the patient's travel between sites as well as staff's travel, which assists in reducing costs and increasing efficiencies.

This project will replace two grossly undersized, leased outpatient clinics and eliminate the concerns of the existing seismic deficiencies at the Oakland OPC. The move from leases to owned capital assets in appropriately sized space will avoid the $1.34 million in annual lease expense and reducing $1 million in annual fee expenditures. Significant savings and efficiencies will be achieved with a single site.

This project provides burial and benefits access, which provides more access to veterans closer to where they reside. The FY 2011 budget reflects new burial policies that include an "urban initiatve" to improve NCA service in certain densely-populated areas where the existing national cemetery is distant from the urban core (for a detailed description of the new policies, see National Cemetery Administration Construction Program, 1C-3 – 1C-5). This columbarium expansion will satisfy the urban initiative in the San Francisco/Oakland/San Jose area.

Finally, this project supports the VA/DoD Joint Strategic Planning goals by embedding DoD primary care staff and creating a jointly staffed Ambulatory Surgical Center, which is a new service not offered at the current clinics. It allows the VA and the US Air Force to meet the unmet demands of veteran clients, military active duty, US Coast Guard active duty and Tricare Beneficiaries in the Northern Alameda market.

V. Strategic Goals and Objectives

One VA: Promote excellence in business practices through administrative, financial and clinical efficiencies. Recruit, develop, and retain a competent, committed, and diverse workforce that provides high quality service to Veterans and their families. Colocating the VHA Outpatient Clinic, the NCA Columbaria and VBA support meets the goals of One VA to ensure the most efficient facility for the Veteran.

Quality Of Life: Maximize the physical, mental, and social functions of Veterans with disabilities and to be recognized as a leader in the provision of specialized health care services. Construction of a state-of-the-art, right-sized OPC with a proper functional layout and adjacencies will improve access to world class VA healthcare, meet the needs of our Veteran clientele and improve customer satisfaction.

Honor And Memorialize: Provide high quality, reliable, accessible, timely and efficient health care that maximizes the health and functional status for all enrolled Veterans, with special focus on Veterans with service-connected disabilities, those unable to defray the cost, and those statutorily eligible for care. Collocating Mental Health with Primary Care, providing expanded Medical and Surgical Specialty Care, expanded Diagnostic and Ancillary services and the opportunity to provide an Ambulatory Surgical Center will do more to decrease the disparity of care for low income minority Veterans who are the largest users of the existing Oakland VA clinics. In addition, the Columbaria will allow us to appropriately memorialize Veterans who have served this Nation with honor in a location closer to the families of the Veteran.

Public Health & Socioeconomic Well-Being: Advance medical research and academics, and develop programs that address Veterans' needs with an emphasis on service-connected injuries and illnesses and contribute to the Nation's knowledge of disease and disability. The VA Northern California Healthcare System (VANCHCS) has academic affiliations with the University of California at Davis and local institutions of higher education. Furthermore, VANCHCS has partnerships with the Oakland Tribal Health Center, the U.S. Army Reserve units and U.S. Coast Guard units, and a U.S. Air Force Joint Venture partnership with the 60th Medical Group, David Grant Medical Center. Finally, VANCHCS has community partnerships with Contra Costa Regional Medical Center and Alameda Hospital for acute and subacute inpatient services. All of these affiliations continue to promote medical research and educational opportunities, the smooth transition from active duty to Veteran care, and promote the healthcare needs of Veterans with service-connected disabilities in the Alameda market.

VI. Alternatives to Construction Considered

Alternative 1 - Status Quo: Maintain two grossly undersized leased VHA medical clinics in Oakland, a leased trailer and leased parking with no means of providing access for NCA Columbaria, VBA benefit support or VA/DoD Joint Venture clinics. The lack of meeting access in this option makes it one of the least preferred alternatives.

Alternative 2 – Construct New – Alameda Point BRAC Site (Preferred Alternative): This option constructs a new OPC, a new Columbarium, administrative support space for NCA and VBA, all associated parking, and a VA/DoD Ambulatory Surgical Center on the Alameda Point BRAC property. This option creates significant efficiencies by ensuring a continuum of care for patients in a single facility, reduces patient and staff travel between the two sites, avoids and reduces operating expenses by eliminating leases and providing services in-house. This new VA campus will provide to the Veteran a state-of-the-art, right-sized OPC, new Columbaria for families closer to where they reside, and VBA benefits support. By combining all the tangible and intangible benefits, this is the most cost effective alternative.

Alternative 3 - Construct New – Newly Acquired Land: This option allows for the construction of a state-of-the-art, right-sized OPC in a single location, allowing an elimination of two leased clinics and an Ambulatory Surgery Center. However, it does not allow for the construction of a Columbaria or the collocation of VBA due to a lack of land availability. Based on a market analysis of real estate for this option, the Alameda area does not have available parcels of land large enough for One-VA acreage needed to accommodate the needed access points. However, in the event the Alameda Point BRAC transfer fails to occur, this option is VA's next best option for this project to at least meet the healthcare access needs of the Alameda area.

Alternative 4 – Contract Out: This option contracts the current two OPC services to the community. This is the most costly option due to the specialty services provided. In addition, this does not allow for the collocation of a NCA Columbaria, VBA contingent assets nor VA/DoD Joint Venture Clinics. Therefore, this option is the least preferred.

VII. Affiliations/Sharing Agreements/Memoranda of Understanding

VANCHCS has medical school affiliations with University of California at Davis, School of Medicine along with over 100 affiliation agreements with other institutions of higher education. It also has DoD sharing agreement with the 60th Medical Group David Grant Medical Center (DGMC), Travis AFB.

VIII. Demographic Data*

	2008	2018	2028	Change 2008 - 2028
Veteran Population	191,830	138,214	103,118	-46%
Enrollment	55,090	59,634	55,534	1%

*The latest demographic data provides for the North Coast market with a baseline year of FY2008

	2010	2020	2030	Change 2010 - 2030
Annual Interments	N/A	3,125	1,875	-40%
Cumulative Gravesites	N/A	20,000	37,000	85%
Cumulative Internments	N/A	25,000	46,250	85%
Estimated Veterans Deaths*	N/A	9,200	7,100	-23%

***** Current estimate in counties that comprise the urban core.

IX. Workload

	FY2008	FY2028	Change 2008 - 2028
Ambulatory Stops	58,534	81,311	39%
Mental Health Stops	44,456	45,354	2%

IX. Schedule*

Complete land procurement	December 2010**
Complete design development	March 2012
Award construction contract	TBD***
Complete construction	TBD***

* Schedule assumes a Design/Build approach.
** Dates dependant on land transfer
*** Dates depend on future appropriations.

X. Project Cost Summary

New construction (148,122 gross square feet)	$61,433,000
Subtotal	**$61,433,000**
Pre-design development allowance	$12,290,000
Total Other Costs (Utilities, etc.)	$61,464,000
Subtotal estimated base construction costs	**$135,187,000**
Construction contingency	$8,848,000
Technical services	$17,698,000
Construction management costs	$5,309,000
Site acquisition costs	$0
Subtotal estimated base cost	**$167,042,000**
Inflation allowance to construction award	$41,558,000
Total estimated project cost*	**$208,600,000**

* Total estimated cost may be revised based on completed design of the project.

XI. Operating Costs

Outpatient Clinic

	Project Costs	Present Facility Operating Costs
Non-recurring costs\1:		
Equipment	$15,962,368	N/A
One time non-recurring	$1,500,000	N/A
Total non-recurring	**$17,462,368**	**N/A**
Recurring costs\2:	(FTE: 97.7\3)	(FTE: 2093\4)
Personnel Services	$10,835,841	$189,504,156\5
Other recurring	$N/A	$165,059,756
Total recurring	**$10,835,841**	**$354,563,912**
Total Operating Costs	**$28,298,209**	**$354,563,912**

1/Non-recurring: resources necessary to bring the project on-line.

2/Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

3/Estimated at time of occupation of new facility

4/Project costs include current FTE and salaries as of pay period 15 for the VA Northern California Healthcare System. New planned services will increase FTE projections by an additional 50-75. Some will be U.S. Air Force FTE.

5/Present Facility Operating Costs are for VANCHCS. Operating costs are not available at the Oakland division level in ProClarity.

Cemetery

	Project Costs	Present Facility Operating Costs
Non-recurring costs [1/] :		
Equipment costs	$**75,000**	N/A
One time non-recurring cost	$**2,500,000**	$**N/A**
Total non-recurring	$**2,575,000**	
Recurring costs [2/]:		
Personal services FTE: **5**	$**325,000** FTE: **0**	$N/A
Other recurring	$**100,000**	$**N/A**
Total recurring	$**425,000**	$**N/A**

[1/] Non-recurring: resources necessary to bring the project on-line.
[2/] Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

Omaha, Nebraska
Replacement Facility

This proposal constructs a new inpatient tower and surgical suite, renovates the existing Outpatient Clinic, and increases the parking at the Omaha, Nebraska, VA medical center. Funding requested in FY 2011 is for the design of the project.

I. Budget Authority

Total Estimated Cost	Available Through 2010	FY2011 Request	Future Request
$560,000,000	$0	$56,000,000	$504,000,000

II. Priority Score: FY 2011 – 0.280

III. Description of Project

This project is for new construction of healthcare space; renovation of a portion of the existing outpatient space; demolition of the existing main hospital; and construction of new parking and site work. The new construction will include inpatient bed units; surgical suites; a Supply, Processing, and Distribution (SPD); expanded space for clinical and administrative services; and an energy center.

IV. Priorities/Deficiencies Addressed

The existing infrastructure systems are, for the most part, the original building service equipment. After 60 years, the electrical distribution system, the heating, ventilation and air condition systems, and the piping systems are failing. These facilities condition assessment (FCA) deficiencies are currently the third highest for these systems across the VA system. This project will correct all deficiencies at this site.

Throughout the existing inpatient and support units, life safety and infectious disease issues exist, such as dead-end corridors and uni-transport for clean/soiled equipment and linen. This project corrects these issues and ensures a safe path of egress for all patients as well as separate clean and dirty corridors in a new operating room suite.

The current medical center has a current space constraint and an even greater projected space constraint for both inpatient and outpatient needs in the next ten years. The overall facility is deficient of approximately 41 percent of additional space based on workload projections to 2018.

V. Strategic Goals and Objectives

Honor, Serve and Memorialize and Ensure Smooth Transition: This project will honor those who have served by providing a safe, secure medical center in a right-sized building. It will be a veteran-centric design with a healing environment to ensure the smoothest transition from a healthcare facility back to the patient's home. The new construction of the inpatient units and the renovations of the Outpatient area will provide sufficient room for the Veteran's care as well as room for the Veteran's family support.

Quality of Life and Enhance the Socioeconomic well-being of Veterans: This project will ensure the most optimal quality of life for the patient by ensuring all infrastructure systems meet the latest codes, including life safety, electrical codes, and air exchanges. These codes require redundant systems to ensure continuous power for patients in invasive areas; ensure sufficient air exchanges for needed cooling and humidity control; ensure separate corridors for dirty and clean linen and equipment; and ensure effective and efficient paths of egress for necessary building/floor evacuations. These infrastructure replacements will meet and exceed the patient's quality of life.

The next largest impact this project will serve is increasing the building's size to ensure adequate space to provide VA's high quality healthcare. The current inpatient units, Supply, Processing and Decontamination (SPD) facilities, Operating Rooms and examination rooms are not adequately sized to support the modern technological advances in both equipment and IT. The new tower and the renovations will create optimally sized rooms for the Veteran and his/her family support.

VI. Alternatives

Alternative 1 - Status Quo: This option maintains the current, failing infrastructure and inadequate size of the building and interior departments. The current facility has a significant space deficit and cannot meet the demands of the current and future workload. It maintains the need for life safety corrections and infectious disease deficiencies. Therefore, this option is not preferred.

Alternative 2 – Replacement Medical Center and Renovation (Preferred Option): This option constructs a new bed tower for the inpatient units, surgical suites, other major clinical services, and a new energy center. This option renovates the existing Outpatient Clinic. This option corrects all FCA deficiencies, eliminates the space shortage, and creates a safe, secure environment for the patients. This option is the most timely, least disruptive, and most cost advantageous to the Veterans; therefore, this is the preferred alternative.

Alternative 3 – New Inpatient Bed tower and Surgical Center and Renovation: This option constructs a new inpatient facility on the South side of the existing facility and a new surgical center on the North side. This alternative maintains and renovates the existing main hospital for all other clinical functions. This option maintains the existing failing infrastructure, correcting only some of the FCA deficiencies and addressing only half of the space needs. Therefore, this option is the second preferred alternative.

Alternative 4 – Contract Out: This option contracts out the current functions at the Omaha campus. The difficulty with this option, however, is that there is limited capacity in the community to provide for the acute beds as well as provide for the Mental Health programs currently at the Omaha facility. The cost to ensure VA's high-quality of healthcare is provided for all levels of care would be more costly than the other options. Based on these issues, this option is the most costly and least preferred.

VII. Affiliations/Sharing Agreements

The Omaha VAMC has two major affiliations with regional medical schools – Creighton University and University of Nebraska's Medical School. In addition, VA Omaha has affiliations with local schools of nursing, allied health and other community and educational institutions. VA provides over 100 students, residents and fellows with significant training experience and VA is committed to working collaboratively and transparently with the affiliates in sustaining and enhancing the relationships.

VIII. Demographic Data*

	2008	2018	2028	Change 2008 - 2028
Veteran Population	167,661	136,447	112,222	-33%
Enrollment	65,493	69,966	65,637	0%

*The latest demographic data provides for the Nebraska market with a baseline year of FY2008

IX. Workload

	FY2008	FY2028	Change 2008 - 2028
Authorized Hospital Beds	118	122	3%
Ambulatory Stops	187,783	268,653	43%
Mental Health Stops	34,284	65,825	92%

X. Schedule

Complete Design Development	June 2011
Award construction documents	July 2011
Award construction contract	TBD*
Complete construction	TBD*

**Dates depend on future appropriations.

XI. Project Cost Summary

New construction (824,564 gross square feet)	$281,138,000
Renovation (51,005 gross square feet)	$7,192,000
Subtotal	**$288,330,000**
Other costs:	
Pre-design development allowance	$35,675,000
Total other costs, Utilities, etc.	$68,066,000
Subtotal estimated base construction cost	**$392,071,000**
Construction contingency	$23,991,000
Technical services	$47,471,000
Construction management costs	$14,241,000
Site acquisition costs	$0
Subtotal estimated base cost	**$477,774,000**
Inflation allowance to construction award	$82,226,000
Total estimated project cost*	**$560,000,000**

* Total estimated cost may be revised based on completed design of the project.

XII. Operating Costs

	Project Costs	Present Facility Operating Costs
Non-recurring costs\1:		
Equipment	$5,500,000	N/A
One time non-recurring	$8,500,000	N/A
Total non-recurring	**$14,000,000**	**N/A**
Recurring costs\2:	(FTE: 1231\3)	(FTE: 1231)
Personnel Services	$104,766,000	$104,766,000
Other recurring	$96,262,000	$98,620,000
Total recurring	**$201,028,000**	**$203,386,000**
Total Operating Costs	**$215,028,000**	**$203,386,000**

1/Non-recurring: resources necessary to bring the project on-line.
2/Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.
3/Estimated at time of occupation of new facility

Los Angeles, California National Cemetery
Columbarium Expansion

Proposal is to construct an expansion of, and improvements to, the VA National Cemetery.

I. Budget Authority

Total Estimated Cost[1/]	Available Through 2010	2011 Request	Future Request
$28,600,000	$0	$27,600,000	$0

1/ Non-construction costs of $1 million for columbarium niche covers will be requested in the Compensation and Pension account.

II. Priority Score: FY 2011 – 0.643

III. Description of Project

The FY 2011 budget reflects new burial policies that include an "urban initiatve" to improve NCA service in certain densely-populated areas where the existing national cemetery is distant from the urban core (for a detailed description of the new policies, see National Cemetery Administration Construction Program, 1C-3 – 1C-5). This columbarium expansion of the Los Angeles National Cemetery will satisfy the urban initiative in the Los Angeles area.

This project will primarily include the construction of approximately 10,000 columbarium niches to provide at least 10 years of service for cremated remains. It will also provide memorial walls for memorializing Veterans whose remains are unavailable for burial. Also included will be the demolition of existing structures and utilities and the relocation of VA Medical Center (VAMC) and/or leased assets currently residing on the property. As part of the initial development of the property, the National Cemetery Administration (NCA) will construct an entrance feature identifying the cemetery; boundary wall or fencing; a basic road system for access and cortege staging; a basic structure that includes restrooms, minimal storage capacity, and perhaps ability to support committal services as needed. Since this project is just an expansion of the existing cemetery, the historic cemetery will remain. The main property and the administrative functions, assembly area, and U.S. flag features will not be constructed on this acquisition property. This project will also include minimal infrastructure repairs and upgrades to the existing Los Angeles National Cemetery as identified in the *Study on Improvements to Veterans Cemeteries,* such as the renovation of the former fountain and pedestrian entrance area along Wilshire Boulevard in the existing cemetery and corrections to the historic Administration Building, Maintenance Area, and Public Restroom Facility.

This project will provide for the following elements and features: approximately 10,000 columbarium niches; memorial walls; access roads and parking; entrance gate/wall and perimeter fencing; structures to include restroom and storage capability; demolition and relocation of existing functions on the property; grading, drainage, and landscaping; irrigation; signage and site furnishings; renovation and corrections at the existing administration building, maintenance area, and public restrooms; green building principles and renewable energy Initiatives/Leadership in Energy and Environmental Design (LEED); and environmental compliance.

IV. Priorities/Deficiencies Addressed

This investment allows for the Los Angeles National Cemetery to again offer a limited burial option (columbarium) to Veterans in the greater Los Angeles metropolitan area that has not been available since 1997 on approximately 20 acres transferred from the West Los Angeles VAMC through the CARES process. This investment provides at least 10 years of columbarium niches by developing aproximately 15 acres.

V. Strategic Goals and Objectives

Integrated Objective 1: Make it easier for Veterans and their families to receive the right benefits, meeting their expectations for quality, timeliness and responsiveness. Achievement of this objective is measured by the percent of Veterans served by a burial option within a reasonable distance (75 miles) of their residence.

This columbaria-only development will enable Los Angeles National Cemetery to provide burial services for nearly 600,000 eligible Veterans and their dependents in the greater Los Angeles metropolitan area. This investment will provide a complete master plan for the 20-acre site and provide sufficient columbarium niches for 50 plus years. While this first phase will develop approximately 15 acres for columbarium inurnment sites and minimal supporting open space and infrastructure, additional burial sections will be developed in 10-year burial capacity phases.

***Integrated Objective* 2:** Educate and empower Veterans and their families through proactive outreach and effective advocacy. Achievement of this objective is measured by two key performance measures. The first measure is the percent of survey respondents who rate national cemetery appearance as excellent. Construction projects such as irrigation improvements, renovation of historic structures, and road resurfacing are important to maintaining our cemeteries as national shrines. In most cases, these types of projects directly impact cemetery appearance and, thereby, customer satisfaction.

In the 2008 Survey of Satisfaction with National Cemeteries, the quality of service received at Los Angeles National Cemetery was rated as excellent by 91 percent of respondents. Expansion of the cemetery and infrastructure improvements will help NCA attain the planned strategic target of 100 percent.

NCA measures achievement of the Public Health and Socioeconomic Wellbeing goal by the percentage of respondents who rate cemetery appearance as excellent. In the 2008 Survey of Satisfaction with National Cemeteries, the appearance of Los Angeles National Cemetery was rated as excellent by 91 percent of survey respondents.

VI. Alternatives Considered

Four alternatives were considered: a major construction project, several minor projects to accomplish the same goals, a state Veterans cemetery funded through the VA State Cemetery Grants program, and a no-action option.

Alternative 1: Provides a Phase 2 Development with at least 10-years of cremation-only burial needs and supporting infrastructure in a single design/construction project. This alternative would provide the least disruption to the existing cemetery and West Los Angeles VAMC operations and least impact on VA customers to each of these facilities. This alternative would also provide construction savings by avoiding continued mobilization/ demobilization costs from consecutive minor construction projects.

Alternative 2: Performs at least a 10-year expansion program through a series of minor construction projects costing less than $10,000,000 each. In this alternative, demolition/relocation of the existing VAMC structures, burial sections, facilities, and infrastructure would be developed and turned over to the government over a period of years. Each year individual construction contracts would be awarded, and the incumbent contractor could not be guaranteed the subsequent construction contracts. As annual construction contracts and burial sections are completed, burials would be conducted in these sections while subsequent construction contracts continue in adjacent areas. Compared to the other alternatives, Alternative 2 would cost more and create the most disruption to the VAMC and cemetery, both in operations and negative impact to visitors as well as to the local area. Besides the excessive noise created during construction, there is heavy equipment, added traffic, construction fences, dirt and debris, as well as the feeling of being in a construction zone. This atmosphere is not consistent with the national shrine image goal for the national cemetery, disruptive to the VAMC, and objectionable to the residential area adjacent to the proposed expansion area.

Alternative 3: Would construct a state Veterans cemetery to serve the greater Los Angeles metropolitan veteran population. Despite being comparable to the other

alternatives, this alternative would directly compete with the open Riverside National Cemetery, approximately 70 miles to the east. This alternative would require the State to acquire sufficient land in the Los Angeles metropolitan area to establish a new Veterans cemetery. With the density in this area and the high cost of developable land, this scenario is highly unlikely. This alternative is also an unlikely option for the State of California since the state has constructed state veteran cemeteries in the northern part of the state and none in the southern part of the state which is considered "served" by NCA expansion efforts with full burial options at Riverside National Cemetery 70 miles to the east; cremation-only burial sites at Fort Rosecrans National Cemetery 115 miles to the south; planned full burial options at the Fort Rosecrans National Cemetery Annex at Miramar to open in Fall 2010, approximately 110 miles to the south; and full burial options at the Bakersfield National Cemetery, approximately 150 miles to the northeast. Furthermore, the State of California has not applied for, nor expressed interest in applying for any additional cemetery grants in Southern California.

Alternative 4: The Status Quo, or No Action alternative will result in the existing cemetery maintaining its closed status to all burial options despite the opportunity to acquire approximately 20 acres from the West LA VAMC under the CARES process for the purpose of expanding the Los Angeles National Cemetery for cremation-only burials. This alternative was the least preferred since it would not address VA's new urban burial initiative and would leave approximately 600,000 Veterans in the greater Los Angeles metropolitan area without a cremation-only burial option within the urban Los Angeles metropolitan region. Without this project, Los Angeles area Veterans would rely on Riverside National Cemetery, approximately 70 miles to the east for the closest Veteran burial option.

VII. Affiliation/Sharing Agreements
Not Applicable

VIII. Demographic data*

	2009	2019	2029	Change 2019-2029
Annual Interments	131	987	735	-25%
Cumulative Gravesites	76,069	104,088	198,927	91%
Cumulative Interments	85,603	126,955	262,065	106%
Estimated Veterans Deaths	13,181	9,889	7,356	-26%

*Data relevant to the Los Angeles National Cemetery service area.

IX. Workload
Not Applicable

X. Schedule

Complete design development	March 2011
Complete contract documents	June 2011
Award construction contract	August 2011
Complete construction	September 2013

XI. Project Cost Summary

Site Work, Clearing, Improvements, and Grubbing	$68,000
Repair, Renovate, and Expand Facilities	$1,700,000
Columbarium Niches, Lawn Crypts – Grading and Install	$13,598,000
Pre-Design Development Allowance	$1,537,000
Subtotal estimated base construction costs	**$16,903,000**
Construction Cost	$3,833,000
Contingency	$1,644,000
Technical Services	$3,318,000
Construction Management Firm Costs	$622,000
Ingress, Egress, Utility, Environmental Compliance	$1,280,000
Total estimated project cost	**$27,600,000**

XII. Operating Costs

	Project Activation Costs		Present Facility Operating Costs	
Non-recurring costs				
Equipment costs		$0		NA
One time non-recurring cost		$0		NA
Total non-recurring		$0		NA
Recurring costs				
Personal services	(FTE: 0)	$0	(FTE: 13)	$975,400
Other recurring		$0		$661,600
Total recurring		**$0**		**$1,637,000**
Total Operating Cost		**$0**		**$1,637,000**

Page Intentionally Left Blank

Indiantown Gap, Pennsylvania National Cemetery
Phase 4 Development

Proposal is to construct an expansion of, and improvements to, the VA National Cemetery.

I. Budget Authority

Total Estimated Cost[1/]	Available Through 2010	2011 Request	Future Request
$25,500,000	$0	$23,500,000	$0

[1/] Non-construction costs of $2,000,000 for crypts are included in the Compensation and Pensions request.

II. Priority Score: FY 2011 – 0.605

III. Description of Project

This project will comprise the fourth construction phase of cemetery development, and will primarily include the construction of additional burial facilities intended to provide 10 years of service on existing, undeveloped land. The remainder of the site will be developed in future 10-year phased projects. Since this is an existing cemetery, only those facilities and infrastructure elements necessary to support the added maintenance, operations, and burial capacity for approximately 10 years will comprise this phase of construction. This project will also include infrastructure improvements and corrections, including many identified in the *Study on Improvements to Veterans Cemeteries*. This investment will develop approximately 15 acres to provide approximately 11,000 gravesites, including both casket and cremation sites in new burial sections.

This project will provide for the following elements and features: approximately 5,700 full-casket gravesites; approximately 5,500 columbaria niches; memorial walls; grading, drainage, and landscaping; signage and site furnishings; construct equipment wash station; access walkways in burial sections; irrigation; access roads and parking; replacement of main entrance sign with appropriate sign, wall, and fencing; new committal shelter and improvements to committal shelter #2 including cortege parking and circulation; drainage corrections; repairs and upgrades to administration building and parking including addressing visitor traffic flow between administration building, public information center (PIC) function [kiosk], and public restroom; repairs and improvements to maintenance building; provide for military honors detail; roadway improvements including guardrails; improvements to scattering garden; curbing; emergency generator hookup for administration and maintenance facilities; wetland preservation and mitigation; green building principles and renewable energy initiatives/Leadership in Energy and Environmental Design (LEED).

IV. Priorities/Deficiencies Addressed

This investment allows for the continuation of burial services available to area Veterans since the cemetery opened in 1982. Indiantown Gap is the 19th busiest national cemetery by interment workload within the NCA system of 131 cemeteries. It conducted 1,919 burials in FY 2008 and 31,929 cumulative interments by the close of that same year.

V. Strategic Goals and Objectives

Integrated Objective 1: Make it easier for Veterans and their families to receive the right benefits, meeting their expectations for quality, timeliness and responsiveness. Achievement of this objective is measured by the percent of Veterans served by a burial option within a reasonable distance (75 miles) of their residence.

This investment allows for the continuation of burial services available to area Veterans since the cemetery opened in 1982. This investment provides an additional 10-year expansion of all burial options at the Indiantown Gap National Cemetery, developing approximately 15 of the remaining 459 acres at this site and providing Veteran full burial service options until FY 2024.

Integrated Objective 2: Educate and empower Veterans and their families through proactive outreach and effective advocacy. Achievement of this objective is measured by two key performance measures. The first measure is the percent of survey respondents who rate national cemetery appearance as excellent. Construction projects such as irrigation improvements, renovation of historic structures, and road resurfacing are important to maintaining our cemeteries as national shrines. In most cases, these types of projects directly impact cemetery appearance and, thereby, customer satisfaction.

In FY 2008, 87 percent of Veterans were served by a burial option within a reasonable distance (75 miles) of their residence. The cemetery expansion project will help ensure that NCA's planned strategic target of 94 percent is achieved by continuing to provide access to a burial option for Veterans in the south-central Pennsylvania area. In the 2008 Survey of Satisfaction with National Cemeteries, the quality of service received at the Indiantown Gap National Cemetery was rated as excellent by 95 percent of respondents. Expansion of the cemetery and infrastructure improvements will help NCA attain the planned strategic target of 100 percent.

NCA measures achievement of the Public Health and Socioeconomic Wellbeing goal by the percentage of respondents who rate cemetery appearance as excellent. In the 2008 Survey of Satisfaction with National Cemeteries, the appearance of the Indiantown Gap National Cemetery was rated as excellent by 100 percent of survey respondents.

VI. Alternatives Considered

Four alternatives were considered: a major construction project, several minor projects to accomplish the same goals, a state Veterans cemetery funded through the VA State Cemetery Grants program, and a no-action option.

Alternative #1: Provide a Phase 4 development project to provide 10-years of burial needs with supporting infrastructure in a single design/construction project. This alternative would provide the least disruption to the existing cemetery's burial operations and least impact on cemetery customers. This alternative would also provide construction savings by avoiding continued mobilization/demobilization costs from consecutive minor construction projects.

Alternative #2: Performs a 10-year expansion program through a series of minor construction projects costing less than $10,000,000 each. In this alternative, facilities, burial sections, and infrastructure would be developed and turned over to the government over a period of years. Each year individual construction contracts would be awarded, and the incumbent contractor could not be guaranteed the subsequent construction contracts. As annual construction contracts and burial sections are completed, burial would be conducted in these sections while subsequent construction contracts continue in adjacent sections. This alternative can be expected to hold higher costs and would create the most disruption to the cemetery, both in cemetery operations and negative impact to cemetery visitors. Besides the excessive noise created during construction, there is heavy equipment, added traffic, construction fences, dirt and debris, as well as the feeling of being in a construction zone. This atmosphere is not consistent with the national shrine image goal for the 19th busiest national cemetery in the nation.

Alternative #3: Would construct a state Veterans cemetery to serve the south-central Veteran population from Harrisburg in the west to Philadelphia in the east, which is currently being served by Indiantown Gap National Cemetery. Despite being comparable to the other alternatives, this alternative would permit the closure of the current national cemetery which area Veterans have relied upon since September 1982. This alternative would also result in higher construction costs for VA which would be required to provide a grant to fund all new construction infrastructure and startup equipment costs for a duplicate cemetery to replace Indiantown Gap National Cemetery while simultaneously maintaining the infrastructure and equipment at the national cemetery which would continue to conduct second interments up to 30 or 40 years after closure to casketed first interments. A state constructed Veterans cemetery is an unlikely option. The Commonwealth of Pennsylvania donated the entire 677 acres for Indiantown Gap National Cemetery and 459 acres (68 percent) is undeveloped. The Commonwealth of Pennsylvania has only constructed one state Veterans

cemetery in the past - part of the State Veteran Home in Erie. It is very small in size and has restricted eligibility. The Commonwealth of Pennsylvania has not applied for, nor expressed interest in applying for any additional cemetery grants.

Alternative 4: The Status Quo, or No Action alternative will result in the existing cemetery depleting its available casket gravesites in FY 2016 and result in cemetery closure. This alternative was the least preferred since it would leave approximately 468,000 Veterans unserved who have relied upon this Veterans burial benefit since 1982.

VII. Affiliation/Sharing Agreements
Not Applicable

VIII. Demographic data*

	2007	2017	2027	Change 2017-2027
Annual Interments	1,894	1,317	1,021	-22%
Cumulative Gravesites	25,565	33,883	40,853	21%
Cumulative Interments	29,995	43,101	24,575	-43%
Estimated Veterans Deaths	14,281	12,035	9,307	-23%

* Data relevant to the Indiantown Gap National Cemetery service area.

IX. Workload
Not Applicable

X. Schedule

Complete design development	December 2010
Complete contract documents	May 2011
Award construction contract	August 2011
Complete construction	September 2013

XI. Project Cost Summary

Site Work, Clearing, Improvements, and Grubbing	$92,000
Repair, Renovate, and Expand Facilities	$940,000
Gravesite Expansion	$12,533,000
Pre-Design Development Allowance	$1,357,000
Subtotal estimated base construction costs	**$14,922,000**
Construction Cost	$2,830,000
Contingency	$1,319,000
Technical Services	$2,815,000
Construction Management Firm Costs	$528,000
Market Condition Allowance	$1,086,000
Total estimated project cost	**$23,500,000**

XII. Operating Costs

	Project Activation Costs		Present Facility Operating Costs	
Non-recurring costs				
Equipment costs		$0		NA
One time non-recurring cost /1		$2,000,000		NA
Total non-recurring		**$2,000,000**		NA
Recurring costs				
Personal services	(FTE: 0)	$0	(FTE: 24)	$1,457,900
Other recurring		$0		$487,900
Total recurring		**$0**		**$1,945,800**
Total Operating Cost		**$2,000,000**		**$1,945,800**

1/ Non-construction costs of $2,000,000 for crypts are included in the Compensation and Pensions request.

Page Left Intentionally Blank

Tahoma, Washington National Cemetery
Phase 2 Development

Proposal is to construct an expansion of, and improvements to, the VA National Cemetery.

I. Budget Authority

Total Estimated Cost 1/	Available Through 2010	2011 Request	Future Request
$30,750,000	$0	$25,800,000	$0

1/ Non-construction costs of $4,950,000 for crypts are included in the Compensation and Pensions request.

II. Priority Score: FY 2011 – 0.573

III. Description of Project

This project will comprise the second phase of cemetery improvements, and will primarily consist of a 10-year burial expansion on undeveloped land. The remainder of the site will be developed in future 10-year phased projects. Since this is an existing cemetery, only those facilities and infrastructure elements necessary to support the added maintenance, operations, and burial capacity for approximately 10 years will comprise this phase of construction. Approximately 15 acres of undeveloped land will be utilized to develop approximately 21,000 gravesites, both casket and cremation sites with this investment. Also included in this project will be the installation of 6,000 casket pre-placed crypts in sections previously developed for traditional burials.

This project provides for the following elements and features: approximately 9,000 gravesites for casketed remains; approximately 14,000 columbarium niches; approximately 4,000 in-ground cremain sites; scattering garden/ossuary; memorial walls; grading, drainage, and planting; irrigation; signage and site furnishings; wetland preservation and mitigation; security improvements; administration building improvements; maintenance facility expansion and improvements; improvements to public restrooms; improvements to committal shelters; access roads; improvements to entrance and cortege staging lanes and parking; green building principles and renewable energy initiatives/ Leadership in Energy and Environmental Design (LEED).

IV. Priorities/Deficiencies Addressed

Without this investment, the Tahoma National Cemetery will deplete its inventory of available gravesites and the cemetery will close to first interments in FY 2016. Expansion will provide for continued access to a burial option in a national cemetery for the approximately 390,000 Veterans residing in and around

the Seattle, Tahoma, and Puget Sound area in the State of Washington. In 2008, Tahoma National Cemetery was ranked the 12th busiest cemetery based on interment workload. Tahoma National Cemetery conducted almost 2,700 interments in 2008, and has performed over 24,000 interments since opening in 1997. With an increased number of interments and cemetery visitors, demand on existing cemetery facilities and infrastructure has also increased.

V. Strategic Goals and Objectives

Integrated Objective 1: Make it easier for Veterans and their families to receive the right benefits, meeting their expectations for quality, timeliness and responsiveness. Achievement of this objective is measured by the percent of Veterans served by a burial option within a reasonable distance (75 miles) of their residence.

This investment allows for the continuation of burial services available to area Veterans since the cemetery opened in 1997. This investment provides an additional 10-year expansion of all burial options at the Tahoma National Cemetery, developing approximately 15 of the remaining 101 acres at this site providing service until FY 2024.

***Integrated Objective* 2:** Educate and empower Veterans and their families through proactive outreach and effective advocacy. Achievement of this objective is measured by two key performance measures. The first measure is the percent of survey respondents who rate national cemetery appearance as excellent. Construction projects such as irrigation improvements, renovation of historic structures, and road resurfacing are important to maintaining our cemeteries as national shrines. In most cases, these types of projects directly impact cemetery appearance and, thereby, customer satisfaction.

The cemetery expansion project will help ensure that the National Cemetary Administartion's (NCA) planned strategic target of 94 percent is achieved by continuing to provide access to a burial option for Veterans in a 75-mile service area around the Tahoma National Cemetery in the Puget Sound area. In the 2008 Survey of Satisfaction with National Cemeteries, the quality of service received at the Tahoma National Cemetery was rated as excellent by 95 percent of respondents. Expansion of the cemetery and infrastructure improvements will help NCA attain the planned strategic target of 100 percent.

NCA measures achievement of the Public Health and Socioeconomic Wellbeing goal by the percentage of respondents who rate cemetery appearance as excellent. In the 2008 Survey of Satisfaction with National Cemeteries, the appearance of the Tahoma National Cemetery was rated as excellent by 99 percent of survey respondents.

VI. Alternatives Considered

Four alternatives were considered: a major construction project, several minor projects to accomplish the same goals, a state Veterans cemetery funded through the VA State Cemetery Grants program, and a no-action option.

Alternative #1: Provide a Phase 2 cemetery expansion and cemetery improvements to provide 10 years of burial needs with supporting infrastructure in a single design/construction project. This alternative would provide the least disruption to the existing cemetery's burial operations and least impact on cemetery customers. This alternative would also provide construction savings by avoiding continued mobilization/demobilization costs from consecutive minor construction projects.

Alternative #2: Provide a 10-year expansion project through a series of minor construction projects costing less than $10,000,000. In this alternative, facilities, burial sections, and infrastructure would be developed and turned over to the government over a period of years. Each year individual construction contracts would be awarded, and the incumbent contractor could not be guaranteed the subsequent construction contracts. As annual construction contracts sections are completed, burial would be conducted in these sections while subsequent construction contracts continue in adjacent sections. This alternative has slightly higher costs and would create the most disruption to the cemetery, both in cemetery operations and negative impact to cemetery visitors. Besides the excessive noise created during construction, there is heavy equipment, added traffic, construction fences, dirt and debris, as well as the feeling of being in a construction zone. This atmosphere is not consistent with the national shrine image goal for the 12th busiest national cemetery in the nation.

Alternative #3: Construct a state Veterans cemetery to serve the Veteran population of Puget Sound and surrounding area currently being served by Tahoma National Cemetery. Despite being a lower cost alternative, this alternative would permit the closure of the current national cemetery which area Veterans have relied upon since September 1997. This alternative would also result in higher construction costs for VA who would fund all new costs for a duplicate cemetery while simultaneously maintaining the national cemetery which would continue to conduct second interments up to 30 to 40 years after closure to casketed first interments. Alternative #3, a state constructed Veterans cemetery, is an unlikely option for the State of Washington since Tahoma National Cemetery has 101 undeveloped acres remaining for future development. Currently, the State of Washington has been working with the VA State Cemetery Grants Office to begin the process to establish a state Veterans cemetery in the vicinity of Spokane, Washington. This future cemetery will serve approximately

70,000 Veterans and will be located approximately 300 miles east of Tahoma National Cemetery. The State of Washington has not expressed any interest in establishing a state Veterans cemetery in the western part of the state.

Alternative #4: The Status Quo or No Action alternative will result in the existing cemetery depleting its available full casket gravesites in FY 2016 and result in cemetery closure. This alternative was the least preferred since it would leave approximately 390,000 Veterans unserved that have been relying upon this Veterans burial benefit since 1997.

VII. Affiliation/Sharing Agreements
Not Applicable

VIII. Demographic data*

	2007	2017	2027	Change 2017-2027
Annual Interments	2,563	2,991	2,936	-2%
Cumulative Gravesites	18,506	42,102	66,476	58%
Cumulative Interments	20,800	49,509	79,201	60%
Estimated Veterans Deaths	8,927	9,522	9,296	-2%

* Data relevant to the Tahoma National Cemetery service area.

IX. Workload
Not Applicable

X. Schedule

Complete design development	November 2010
Complete contract documents	May 2011
Award construction contract	July 2011
Complete construction	September 2013

XI. Project Cost Summary

Site Work, Clearing, Improvements, and Grubbing	$158,000
Gravesite Expansion	$14,167,000
Pre-Design Development Allowance	$1,432,000
Subtotal estimated base construction costs	**$15,757,000**
Construction Cost	$4,205,000
Contingency	$1,268,000
Technical Services	$1,576,000
Construction Management Firm Costs	$630,000
Market Condition Allowance	$2,364,000
Total estimated project cost	**$25,800,000**

XII. Operating Costs

	Project Activation Costs		Present Facility Operating Costs	
Non-recurring costs				
Equipment costs		$0		NA
One time non-recurring cost 1/		$4,950,000		NA
Total non-recurring		**$4,950,000**		NA
Recurring costs				
Personal services	(FTE: 0)	$0	(FTE: 15)	$1,200,000
Other recurring		$0		$910,000
Total recurring		**$0**		**$2,110,000**
Total Operating Cost		**$4,950,000**		**$2,110,000**

1/ Non-construction costs of $4,950,000 for crypts are included in the Compensation and Pensions request..

Page Intentionally Left Blank

Construction, Major
Advance Planning Fund

I. Budget Authority

2011 Request Veterans Health Administration ($000)	$89,750
2011 Request National Cemetery Administration ($000)	$20,000
2011 Request General Administration (Staff Offices) ($000)	$6,000

II. Description of Program

This request includes $115,750,000 in Advance Planning Funds (APF) for support of the Veterans Health Administration (VHA), National Cemetery Administration (NCA), and General Administration/Staff Offices.

VA uses APF for developing the scope for design of Major Construction and other requirements such as electrical, plumbing, communications, transport, roadway circulation, heating, ventilation and air conditioning, water supply, drainage and others. Refined project requirements result in more accurate cost estimates whether referring to VHA or NCA.

The APF is also used in the VHA arena for assessments of health care needs, design programs and needs assessments that may or may not lead to capital investments and other capital investment activities, such as portfolio development and management activities and investment strategies.

The fund can also be used for utilities and capital facilities studies, to develop public-private ventures (enhanced-use), to prepare master facility plans, historic preservation plans, conduct environmental assessments and impact studies, energy studies or audits, and design and construction-related research studies including post-occupancy evaluations. The advance planning fund request includes funds for activities such as master planning for expansion at existing national cemeteries and environmental assessments at national cemeteries.

NCA will also use APF to begin implementation of new burial policies that will provide a burial option to an additional 500,000 Veterans and eligible family members, address client concerns in certain urban areas, and encourage new burial practicies such as "green" or eco-friendly burial methods.

The funds are also utilized to maintain construction standards, such as: design guides, design standards, specifications, and space criteria.

III. Background/Justification

In order to accomplish effective design, it is necessary, to resolve functional and scope issues early in the planning process. VA utilizes a three phase design process similar to that used in the private sector. The schematic design and design development evaluates alternative design concepts, establishes functional interrelationships, establishes floor plan layouts and selects all building systems. The contract document preparation phase produces the detailed construction drawings that enable a contract to be entered into. This line item provides funding through the schematic and design development phases and equates to approximately 35% of total design.

This funding is needed to carry out planning and project development activities for projects to be submitted in future budget requests for construction documents and construction funding as well as supporting capital facility related studies.

	2010				
	2009 Actual	Budget Estimate	Current Estimate	2011 Request	Increase (+) Decrease (-)
Veterans Health Administration	$40,000	$123,560	$123,560	$89,750	($33,810)
National Cemetery Administration	$6,000	$13,400	$13,400	$20,000	$6,600
General Administration (Staff Office)	$5,000	$5,000	$5,000	$6,000	$1,000
Total	$51,000	$141,960	$141,960	$115,750	($26,210)

Construction, Major
BRAC Land Acquisition

I. Budget Authority

2011 Request ($000)……	$13,000

II. Description of Program

The Base Realignment and Closure (BRAC) program established by the Department of Defense (DoD) offers the Department of Veterans Affairs (VA) a unique opportunity to acquire both buildings and land that are no longer needed by DoD. After thoroughly examining available properties, VA determined that nine sites were of value to VA operations. Notifying the appropriate authorities of its intentions, the VA set in motion the acquisition of the following sites: The Army Reserve Center, Mountain View, CA; Army Reserve Center, Providence, RI; Army Reserve Center, San Antonio, TX; Army Reserve Center, Dallas, TX; Army Reserve Center, Seattle, WA; Army Reserve Center, Huntington, WV; Fort McPherson, GA; Air Force Research Center, Mesa, AZ; and Air Force Station, Sunnyvale, CA.

In Fiscal Year 2010, VA plans on acquiring seven of the nine properties. The Army Reserve Center, Mountain View, CA; Army Reserve Center, Providence, RI; Army Reserve Center, San Antonio, TX; Army Reserve Center, Dallas, TX; Army Reserve Center, Seattle, WA; Army Reserve Center, Huntington, WV; Fort McPherson, GA. With the final two; Air Force Research Center, Mesa, AZ; and Air Force Station, Sunnyvale, CA, to be purchased in Fiscal Year 2011. The BRAC process also made land available in Alameda, CA which the VA will pursue obtaining in order to accomplish the major construction project also requested in this budget request.

II. Background/Justification

The Defense Base Realignment and Closure (BRAC) Act was established under authority of Congress to provide a fair process that will result in the timely closure and realignment of military installations inside the United States. Assessing its requirements, VA determined that these properties would assist in effectively addressing both existing and future needs for health care service delivery. Initially eleven sites were evaluated and applied for, with nine currently approved by DoD. Acquiring these DoD surplus lands and buildings facilitate VA's ability to continue to provide world-class healthcare services.

		2010			
	2009 Actual	Budget Estimate	Current Estimate	2011 Request	Increase (+) Decrease (-)
BRAC Land Acq.	$5,000	$35,000	$35,000	$13,000	($22,000)

Pge Left Intentionally Blank

Construction, Major
Facility Security Projects

I. Budget Authority

2011 Request ($000)……	$41,390

II. Description of Program

This fund will be used to incorporate increased physical security protection measures, structures, and/or equipment at new projects.

III. Background/Justification

VA is currently conducting security vulnerability assessments as required by National Security Policy Directives, Presidential Decision Directives and Congressional Laws, including Presidential Decision Directive/NSC-63, Public Law 107-188, and Executive Order 12656. These reviews identify areas within existing facilities that are at risk to threats from internal and external sources. These reviews also help to develop specific design criteria that will be incorporated into all new Major projects. Remediation, elimination or avoidance of at risk physical plant or structures, identified through the assessments or from the new design criteria, will be funded through this line item, as a part of a larger major project.

		2010			
	2009 Actual	Budget Estimate	Current Estimate	2011 Request	Increase (+) Decrease (-)
Facility Security Projects	$11,930	$42,510	$42,510	$41,390	($1,120)

Page Left Intentionally Blank

Construction, Major
Resident Engineers for Major Construction

I. Budget Authority

2011 Request ($000)……	$23,964

II. Description

This request provides for the on-site supervision of major construction projects by resident engineers staff. Funding will cover all costs for these employees including salary, training, travel, permanent change of station funds, etc.

III. Background/Justification

Funding in the amount of $23,964,000 is requested to support resident engineers on Veterans Health Administration (VHA) and National Cemetery Administration (NCA) major construction projects. This funding will support approximately 140 engineers at nearly 50 sites across the country. In 2010, staffing for the resident engineers who supervise Major Construction projects is funded from the General Operating Expense (GOE). In 2011, the funds for these staff are requested as a Major Construction line item. Because these resident engineers are still organizationally accountable to the Office of Construction and Facilities Management (OCFM), these funds will be used to reimburse the GOE account, which funds OCFM as a subcomponent of the Office of Acquisition, Logistics and Construction (See the OALC chapter in Volume 3 of the Congressional Justifications).

		2010			
	2009 Actual	Budget Estimate	Current Estimate	2011 Request	Increase (+) Decrease (-)
Resident Engineers for Major Construction	$0	$0	$0	$23,964	$23,964
FTE				140	

Page Left Intentionally Blank

Construction, Major
Judgment Fund

I. Budget Authority

2011 Request ($000)……	$6,000

II. Description of Program

This request provides funding for VA to reimburse the Judgment Fund for the payment of settled claims.

III. Background/Justification

The Judgment Fund, 31 U.S.C., Section 1304, was established by Congress to ensure a source of funds for prompt payment of final judgments and awards. The intent of the judgment appropriation is to expedite the payment of claims and settlements. The Department of Veterans Affairs should submit settlements to the Government Accountability Office for expected payment from the Judgment Fund. VA must reimburse the Judgment Fund when monies have been appropriated.

		2010			
	2009 Actual	Budget Estimate	Current Estimate	2011 Request	Increase (+) Decrease (-)
Judgment Fund	$10,000	$16,000	$16,000	$6,000	($10,000)

Page Left Intentionally Blank

Construction, Major
NCA Land Acquisition Fund

I. Budget Authority

2011 Request ($000)……	$10,000

II. Description of Program

This request provides funding for the land acquisition fund for the National Cemetery Administration.

III. Background/Justification

The FY 2011 budget request includes $10 million for the land acquisition line item in the Major Construction account. These funds will provide NCA the flexibility to acquire land when an opportunity arises and not be encumbered by the timing of the budget process. Identifying and purchasing a parcel of land can be a difficult and unpredictable process. Often times, prospective sellers – particularly estates – desire to move more quickly than the multi-year pace of the Federal budget development and approval process.

NCA currently has the legal authority to acquire land for establishing new national cemeteries and to expand existing cemeteries. Any purchase of land through the line item must be approved by the Secretary of VA.

		2010			
	2009 Actual	Budget Estimate	Current Estimate	2011 Request	Increase (+) Decrease (-)
National Cemetery Administration	$5,000	$25,500	$25,500	$10,000	($15,500)

Page Left Intentionally Blank

FY 2011 CONGRESSIONAL BUDGET
CONSTRUCTION, MAJOR PROJECTS*

Location	Description	Available	Total Obligations	Total Unobligated
VHA				
AMERICAN LAKE, WA	SEISMIC CORRECTIONS-NHCU & DIETETICS	38,220,000	35,322,928	2,897,072
AMERICAN LAKE, WA	SEISMIC CORRECTIONS OF BLDG. 81	5,260,000	0	5,260,000
ANCHORAGE, AK	OUTPATIENT CLINIC	75,270,000	74,119,530	1,150,470
ATLANTA, GA	MODERNIZE PATIENT WARDS	24,534,000	16,886,359	7,647,641
BAY PINES, FL	INPATIENT/OUTPATIENT IMPROVEMENTS	17,430,000	4,000,000	13,430,000
Lee County, FL (Bay Pines Admin Station)	OUTPATIENT CLINIC	131,800,000	67,899,772	63,900,228
BRONX, NY	SPINAL CORD INJURY CENTER (SCI)	8,179,000	0	8,179,000
CHICAGO, IL	MODERNIZE INPATIENT SPACE	98,500,514	96,111,096	2,389,418
CLEVELAND, OH	BRECKSVILLE CONSOLIDATION	102,300,000	96,474,130	5,825,870
COLUMBIA, MO	OPERATING SUITE REPLACEMENT	25,830,000	20,323,315	5,506,685
COLUMBUS, OH	OUTPATIENT CLINIC	94,800,000	92,381,659	2,418,341
DALLAS, TX	CLINICAL EXPANSION FOR MENTAL HEALTH	15,640,000	0	15,640,000
DALLAS, TX	SPINAL CORD INJURY (SCI)	8,900,000	0	8,900,000
DENVER, CO	NEW MEDICAL FACILITY	188,300,000	58,599,433	129,700,567
DES MOINES, IA	EXTENDED CARE BUILDING	25,550,000	25,029,874	520,126
DURHAM, NC	RENOVATE PATIENT WARDS	9,100,000	8,827,868	272,132
FAYETTEVILLE, AR	CLINICAL ADDITION	93,000,000	66,496,436	26,503,564
GAINESVILLE, FL	CORRECT PATIENT PRIVACY DEFICIENCIES	129,000,000	91,361,360	37,638,640
HINES, IL	BLIND/SPINAL CORD INJURY REHAB CENTER	30,441,635	28,982,296	1,459,339
INDIANAPOLIS, IN	7TH & 8TH FLOOR WARD MODERNIZATION ADD	27,400,000	26,875,057	524,943
LAS VEGAS, NV	NEW MEDICAL FACILITY (MULTIPLE PHASES)	600,400,000	475,781,386	124,618,614
LONG BEACH, CA	SEISMIC CORRECTIONS/CLINICAL,B-7 & 126	117,845,000	99,199,182	18,645,818
LOS ANGELES, CA	SEISMIC CORRECTIONS, BLDG. 500/501	7,936,000	3,105,590	4,830,410
LOS ANGELES, CA	SEISMIC CORRECTIONS - 11 BLDGS.	15,500,000	0	15,500,000
LOUISVILLE, KY	NEW MEDICAL FACILITY	75,000,000	0	75,000,000
MENLO PARK, CA	SEISMIC CORRECTIONS - (BUILDING 324)	32,934,000	32,575,444	358,556
MILWAUKEE, WI	SPINAL CORD INJURY CENTER	32,500,000	25,767,000	6,733,000
MINNEAPOLIS, MN	SCI & SCD CENTER	20,500,000	20,447,522	52,478
ORLANDO, FL	NEW MEDICAL FACILITY	294,100,000	102,029,079	192,070,921
PALO ALTO, CA	SEISMIC CORRECTIONS, BLDG. 2	54,000,000	28,863,946	25,136,054
PALO ALTO, CA	CENTERS FOR AMBUL CARE & POLYTRAUMA REHAB	164,877,000	19,921,881	144,955,119
PENSACOLA, FL	PENSACOLA OUTPATIENT CLINIC	55,056,000	53,974,457	1,081,543
PITTSBURGH, PA	CONSOLIDATION OF CAMPUSES (MULTIPLE PHASES)	295,600,000	220,003,479	75,596,521
SAN ANTONIO, TX	WARD UPGRADES AND EXPANSION	21,000,000	19,501,172	1,498,828
SAN ANTONIO, TX	POLYTRAUMA CENTER	66,000,000	37,373,078	28,626,922
SAN DIEGO, CA	SEISMIC CORRECTIONS - BLDG. 1	47,874,000	47,336,382	537,618
SAN FRANCISCO, CA	SEISMIC CORRECTIONS, BLDG. 203	41,168,000	39,568,168	1,599,832
SAN JUAN, PR	SEISMIC CORRECTIONS BLDG. 1	134,280,000	52,633,462	81,646,538
SEATTLE, WA	B101 MENTAL HEALTH	17,870,000	0	17,870,000
SEATTLE, WA	CORRECT SEISMIC DEFICIENCIES B100, NT & NHCU	4,300,000	0	4,300,000
ST. LOUIS (JB), MO	MED FACILITY IMPROV & CEM EXPANSION	12,000,000	914,653	11,085,347
SYRACUSE, NY	CONSTRUCT ADDITION FOR SCI CENTER	84,969,000	81,708,004	3,260,996

*Figures may vary due to rounding. Available and unobligated amounts include FY 2010 appropriation. Total obligations are through September 30, 2009.

FY 2011 CONGRESSIONAL BUDGET
CONSTRUCTION, MAJOR PROJECTS*

Location	Description	Available	Total Obligations	Total Unobligated
TAMPA, FL	UPGRADE ESSENTIAL ELECTRICAL DIST. SYS.	49,000,000	42,900,865	6,099,135
TAMPA, FL	POLYTRAUMA EXPANSION/BED TOWER	231,500,000	5,812,756	225,687,244
TAMPA, FL	SPINAL CORD INJURY EXPANSION	11,407,625	10,906,448	501,177
TEMPLE, TX	INFORMATION TECHNOLOGY FACILITY	10,552,000	0	10,552,000
TUCSON, AZ	MENTAL HEALTH CLINIC	13,439,009	13,436	3,000
WALLA WALLA, WA	MULTI SPECIALTY CARE	71,400,000	0	71,400,000
	UNDISTRIBUTED CARES VHA	36,729		36,729
SUBTOTAL		**95,427,738**	**13,436**	**81,991,729**
HURRICANE SUPPLEMENTAL				
BILOXI, MS	RESTORATION OF HOSPITAL/CONSOLIDATION OF GULFPORT	310,000,000	165,948,975	144,051,025
GULFPORT, MS	ENVIRONMENTAL CLEANUP	35,919,000	34,472,914	1,446,086
NEW ORLEANS, LA	NEW MEDICAL FACILITY	625,000,000	45,412,025	579,587,975
SUBTOTAL		**970,919,000**	**245,833,914**	**725,085,086**
GENERAL				
MIAMI, FL	UTILITY PLANT & ELECTRICAL DISTRIBUTION	30,410,127	27,080,706	3,329,422
MOUNTAIN HOME, TN	RELOC MED SCHOOL FUNCT/RENOV B2,3,5	47,001,879	47,001,879	0
NORTH CHICAGO, IL	SURGICAL SUITE/EMERGENCY VA/DOD SHARING	11,780,880	11,780,880	0
TEMPLE, TX	BED REPLACEMENT BUILDING	49,653,015	49,653,015	0
	UNDISTRIBUTED GENERAL	1,650	0	1,650
SUBTOTAL		**138,847,550**	**135,516,479**	**3,331,071**
CLINICAL IMPROVEMENTS				
DALLAS, TX	SCI AND ENERGY CENTER	30,680,471	30,400,671	279,800
COLUMBIA, MO	SURGICAL SUITE	12,685,929	12,594,059	91,870
SUBTOTAL		**43,366,400**	**42,994,730**	**371,670**
NURSING HOME CARE				
BONHAM, TX	120 BED NURSING HOME CARE UNIT	10,153,190	10,046,520	106,670
SUBTOTAL		**10,153,190**	**10,046,520**	**106,670**

*Figures may vary due to rounding. Available and unobligated amounts include FY 2010 appropriation. Total obligations are through September 30, 2009.

FY 2011 CONGRESSIONAL BUDGET
CONSTRUCTION, MAJOR PROJECTS*

Location	Description	Available	Total Obligations	Total Unobligated
OUTPATIENT IMPROVEMENTS				
BOSTON, MA	AMBULATORY CARE ADDITION	27,853,059	27,806,436	46,623
CLEVELAND, OH	AMBULATORY CARE ADDITION/RENOVATE	27,684,593	27,329,968	354,625
EAST ORANGE/LYONS, NJ	AMBULATORY CARE ADDITION	22,304,375	21,130,190	1,174,185
LEAVENWORTH, KS	AMBULATORY CARE ADDITION	7,305,974	7,294,862	11,112
PHOENIX, AZ	AMBULATORY CARE ADDITION	43,088,414	39,920,183	3,168,231
SACRAMENTO, CA	OUTPATIENT CLINICS/NEW BED TOWER	76,799,122	76,327,246	471,877
TAMPA (BREVARD COUNTY), FL	OUTPATIENT CLINIC	25,000,000	20,255,980	4,744,020
TUCSON, AZ	AMBULATORY CARE ADDITION/RENOVATION	24,915,407	24,915,407	0
SUBTOTAL		**254,950,944**	**244,980,272**	**9,970,672**
PATIENT IMPROVEMENTS				
BALTIMORE/PERRY POINT, MD	80 BED PSYCHIATRIC BUILDING	15,075,499	15,014,700	60,799
MURFREESBORO, TN	PSYCHIATRIC PATIENT PRIVACY	14,000,000	13,849,445	150,555
TEMPLE/WACO, TX	RENOVATE BLDG 94 WACO/RESEARCH TEMPLE	25,071,770	25,071,770	0
SUBTOTAL		**54,147,269**	**53,935,915**	**211,354**
REPLACEMENT AND MODERNIZATION				
DALLAS, TX	CLINICAL ADDITION	130,611,199	130,610,423	776
MEMPHIS, TN	SEISMIC CORRECTIONS	107,670,652	107,550,098	120,554
NEWINGTON, CT	MEDICAL CENTER MODERNIZATION	49,788,930	49,787,372	1,559
PALO ALTO, CA	REP. CLIN/BED TOWER FOR SEISMIC CORR.	165,527,940	165,527,940	0
SUBTOTAL		**453,598,721**	**453,475,832**	**122,889**
SEISMIC				
LONG BEACH, CA	CLINICAL CONSOLIDATION & DEMOLITION	22,754,782	22,754,782	0
SAN JUAN, PR	SEISMIC CORRECTIONS	91,405,189	87,521,140	3,884,048
SEPULVEDA, CA	SEISMIC CORRECT/CLINICAL SERVICES	91,468,544	91,464,344	4,200
SUBTOTAL		**205,628,515**	**201,740,267**	**3,888,248**

*Figures may vary due to rounding. Available and unobligated amounts include FY 2010 appropriation. Total obligations are through September 30, 2009.

FY 2011 CONGRESSIONAL BUDGET
CONSTRUCTION, MAJOR PROJECTS*

Location	Description	Available	Total Obligations	Total Unobligated
ASBESTOS ABATEMENT				
AMERICAN LAKE, WA	SEISMIC CORRECTIONS-NHCU & DIETETICS	156,600	145,600	11,000
ATLANTA, GA	MODERNIZE PATIENT WARDS	2,629,500	2,260,000	369,500
BAY PINES, FL	INPATIENT/OUTPATIENT IMPROVEMENTS	40,000	0	40,000
BILOXI, MS	RESTORATION OF HOSPITAL/CONSOLIDATION OF GULFPORT	208,597	96,350	112,247
BOSTON, MA	AMBULATORY CARE ADDITION (PH 2)	144,630	144,630	0
CHICAGO, IL	MODERNIZE INPATIENT SPACE	301,000	273,181	27,819
COLUMBIA, MO	OPERATING SUITE REPLACEMENT	326,000	248,601	77,399
DALLAS, TX	CLINICAL ADDITION	370,302	370,302	0
DENVER, CO	NEW MEDICAL FACILITY	200,000	138,025	61,975
DURHAM, NC	RENOVATE PATIENT WARDS	578,611	479,989	98,622
EAST ORANGE/LYONS, NJ	AMBULATORY CARE ADDITION	253,018	253,018	0
FAYETTEVILLE, AR	CLINICAL ADDITION	100,000	93,346	6,654
HINES, IL	BLIND/SPINAL CORD INJURY REHAB CENTER	157,000	157,000	0
INDIANAPOLIS, IN	7TH & 8TH FLOOR WARD MODERNIZATION ADD	965,000	928,160	36,840
LONG BEACH, CA	CLINICAL CONSOLIDATION & DEMOLITION	1,860,749	1,860,749	0
LONG BEACH, CA	SEISMIC CORRECTIONS/CLINICAL,B-7 & 126	20,000	0	20,000
LOS ANGELES, CA	SEISMIC CORRECTIONS, BLDG. 500/501	75,000	9,500	65,500
MEMPHIS, TN	SEISMIC CORRECTIONS	714,863	714,863	0
MENLO PARK, CA	SEISMIC CORRECTIONS - (BUILDING 324)	31,500	21,534	9,966
MIAMI, FL	UTILITY PLANT & ELECTRICAL DISTRIBUTION	102,000	80,000	22,000
MILWAUKEE, WI	SPINAL CORD INJURY CENTER	30,000	0	30,000
MOUNTAIN HOME, TN	RELOC MED SCHOOL FUNCT/RENOV B2,3,5	482,191	482,191	0
MURFREESBORO, TN	PSYCHIATRIC PATIENT PRIVACY	252,651	252,651	0
NEWINGTON, CT	MEDICAL CENTER MODERNIZATION	651,968	651,968	0
PALO ALTO, CA	SEISMIC CORRECTIONS, BLDG. 2	175,000	69,096	105,904
PHOENIX, AZ	AMBULATORY CARE ADDITION	722,780	722,780	0
PITTSBURGH, PA	MEDICAL CENTER CONSOLIDATION	1,499,100	1,364,044	135,056
SACRAMENTO, CA	OUTPATIENT CLINICS/NEW BED TOWER	11,992,405	11,601,149	391,255
SAN ANTONIO, TX	WARD UPGRADES AND EXPANSION	168,470	148,108	20,362
SAN DIEGO, CA	SEISMIC CORRECTIONS - BLDG. 1	12,259,100	12,140,746	118,354
SAN FRANCISCO, CA	SEISMIC CORRECTIONS, BLDG. 203	2,655,300	2,569,147	86,153
SAN JUAN, PR	SEISMIC CORRECTIONS	11,948,285	10,324,391	1,623,894
SYRACUSE, NY	ADDITION FOR SCI CENTER	742,000	357,000	385,000
TAMPA, FL	UPGRADE ESSENTIAL ELECTRICAL DIST. SYS.	3,677,708	2,893,888	783,820
TEMPLE/WACO, TX	RENOVATE BLDG 94 WACO/RESEARCH TEMPLE	139,610	139,610	0
	UNDISTRIBUTED ASBESTOS	33,105,541		33,105,541
SUBTOTAL		**89,736,478**	**51,991,615**	**37,744,863**

*Figures may vary due to rounding. Available and unobligated amounts include FY 2010 appropriation. Total obligations are through September 30, 2009.

FY 2011 CONGRESSIONAL BUDGET
CONSTRUCTION, MAJOR PROJECTS*

Location	Description	Available	Total Obligations	Total Unobligated
BRAC				
SEATTLE, WA	BRAC PROPERTIES	3,500		3,500
WASHINGTON, DC	BRAC PROPERTIES	700,000	469,388	230,612
	UNDISTRIBUTED BRAC	9,296,500		9,296,500
SUBTOTAL		**10,000,000**	**469,388**	**9,530,612**
CLAIMS CONSULTANT				
BROOKLYN, NY	OUTPATIENT ADDITION	350,000	0	350,000
CLEVELAND, OH	BRECKSVILLE CONSOLIDATION	150,000	96,652	53,348
EAST ORANGE/LYONS, NJ	AMBULATORY CARE ADDITION	250,004	85,534	164,470
MOUNTAIN HOME, TN	RELOC MED SCHOOL FUNCT/RENOV B2,3,5	351,714	171,407	180,307
NEW ORLEANS, LA	RESTORATION/REPLACEMENT MEDICAL FACILITY	80,000	80,000	0
PALO ALTO, CA	REP. CLIN/BED TOWER FOR SEISMIC CORR.	305,821	280,676	25,145
PHILADELPHIA, PA	CLIN.ADDN/RENOV./240 BED NHCU	362,895	362,895	0
PHOENIX, AZ	AMBULATORY CARE ADDITION	95,000	95,000	0
SACRAMENTO, CA	OUTPATIENT CLINICS/NEW BED TOWER	45,000	41,333	3,667
	UNDISTRIBUTED CLAIMS CONSULTANT	9,452,859		9,452,859
SUBTOTAL		**11,443,292**	**1,213,496**	**10,229,796**
SUSTAINABILITY AND ENERGY - VHA				
	UNDISTRIBUTED SUSTAINABILITY & ENERGY VHA	5,000,000		5,000,000
SUBTOTAL		**5,000,000**	**0**	**5,000,000**
EMERGENCY RESPONSE				
VARIOUS STATION	PHYSICAL SECURITY STUDIES	1,985,000	646,772	1,338,228
SUBTOTAL		**1,985,000**	**646,772**	**1,338,228**

*Figures may vary due to rounding. Available and unobligated amounts include FY 2010 appropriation. Total obligations are through September 30, 2009.

FY 2011 CONGRESSIONAL BUDGET
CONSTRUCTION, MAJOR PROJECTS*

Location	Description	Available	Total Obligations	Total Unobligated
PHYSICAL SECURITY				
AMERICAN LAKE, WA	SEISMIC CORRECTIONS-NHCU & DIETETICS	91,400	85,000	6,400
ANCHORAGE, AK	OUTPATIENT CLINIC	1,370,000	997,400	372,600
CLEVELAND, OH	BRECKSVILLE CONSOLIDATION	2,267,013	1,848,763	418,250
COLUMBIA, MO	OPERATING SUITE REPLACEMENT	184,000	167,000	17,000
LAS VEGAS, NV	NEW MEDICAL FACILITY	17,850,000	19,883,789	966,211
LONG BEACH, CA	SEISMIC CORRECTIONS/CLINICAL,B-7 & 126	6,024,500	5,690,000	334,500
MILWAUKEE, WI	SPINAL CORD INJURY CENTER	1,251,000	1,150,000	101,000
PALO ALTO, CA	CENTERS FOR AMBULATORY CARE AND POLYTRAUMA REHABILITATION	33,465	30,235	3,230
PITTSBURGH, PA	MEDICAL CENTER CONSOLIDATION	9,378,400	8,926,546	451,854
SAN ANTONIO, TX	POLYTRAUMA CENTER, & RENOVATION OF EXIST BLDG. 1	1,993,516	1,993,516	0
SYRACUSE, NY	ADDITION FOR SCI CENTER	4,975,000	4,450,000	525,000
WASHINGTON, DC	VACO STANDARDS - VHA	750,000	710,188	39,812
	UNDISTRIBUTED PHYSICAL SECURITY	7,086,706		7,086,706
SUBTOTAL		**53,255,000**	**45,932,437**	**10,322,563**
HAZARDOUS ABATEMENT				
AMERICAN LAKE, WA	SEISMIC CORRECTIONS-NHCU & DIETETICS	8,600	8,500	100
BILOXI, MS	RESTORATION OF HOSPITAL/CONSOLIDATION	13,654	12,654	1,000
BOSTON, MA	AMBULATORY CARE ADDITION	3,520,135	3,520,135	0
CHICAGO, IL	MODERNIZE INPATIENT SPACE	1,355,671	1,175,547	180,124
COLUMBIA, MO	OPERATING SUITE REPLACEMENT	30,000	10,855	19,145
FAYETTEVILLE, AR	CLINICAL ADDITION	400,000	383,000	17,000
HINES, IL	BLIND/SPINAL CORD INJURY REHAB CENTER	8,000	8,000	0
LEAVENWORTH NATIONAL CEM, KS	FACILITY RIGHT SIZING/GRAVESITE DEVELOP	3,050,000	1,266,453	1,783,547
MENLO PARK, CA	SEISMIC CORRECTIONS - (BUILDING 324)	31,500	21,534	9,966
MIAMI, FL	UTILITY PLANT & ELECTRICAL DISTRIBUTION	100,000	100,000	0
MOUNTAIN HOME, TN	RELOC MED SCHOOL FUNCT/RENOV B2,3,5	54,000	54,000	0
PALO ALTO, CA	REP. CLIN/BED TOWER FOR SEISMIC CORR.	135,785	135,785	0
PALO ALTO, CA	SEISMIC CORRECTIONS, BLDG. 2	50,000	11,284	38,716
PITTSBURGH, PA	MEDICAL CENTER CONSOLIDATION	52,000	41,995	10,005
SACRAMENTO, CA	OUTPATIENT CLINICS/NEW BED TOWER	738,495	738,495	0
SAN FRANCISCO, CA	SEISMIC CORRECTIONS, BLDG. 203	210,600	146,000	64,600
SAN JUAN, PR	SEISMIC CORRECTIONS	11,103	11,103	0
	UNDISTRIBUTED HAZARDOUS ABATEMENT	7,189,091		7,189,091
SUBTOTAL		**16,958,634**	**7,645,340**	**9,313,294**

*Figures may vary due to rounding. Available and unobligated amounts include FY 2010 appropriation. Total obligations are through September 30, 2009.

FY 2011 CONGRESSIONAL BUDGET
CONSTRUCTION, MAJOR PROJECTS*

Location	Description	Available	Total Obligations	Total Unobligated
JUDGMENT FUND				
	UNDISTRIBUTED JUDGMENT FUND	2,774,578		2,774,578
DESIGN FUND				
	UNDISTRIBUTED DESIGN FUND VHA	707,326		707,326
APF/PROJECT REALIGNMENT				
	ADVANCED PLANNING MEDICAL PROJECTS	2,715,340	2,122,904	592,437
	PROJECT REALIGNMENT PROJECTS VHA	80,125,667	71,512,483	8,613,184
	UNDISTRIBUTED ADVANCE PLANNING FUNDS VHA	7,352,177		7,352,177
SUBTOTAL		**90,193,184**	**73,635,387**	**16,557,798**
WORKING RESERVE - VHA				
	UNDISTRIBUTED WORKING RESERVE VHA	3,021,405	201,453	2,819,952
TOTAL VHA		**6,149,185,998**	**3,800,288,319**	**2,338,475,108**

*Figures may vary due to rounding. Available and unobligated amounts include FY 2010 appropriation. Total obligations are through September 30, 2009.

FY 2011 CONGRESSIONAL BUDGET
CONSTRUCTION, MAJOR PROJECTS*

Location	Description	Available	Total Obligations	Total Unobligated
NATIONAL CEMETERIES				
ALBANY (SARATOGA), NY	PHASE I DEVELOPMENT (SARATOGA)	13,991,011	13,991,011	0
ALBANY (SCHUYLERVILLE), NY	PHASE II GRAVESITE IMPROVEMENT	7,600,000	5,915,544	1,684,456
ATLANTA, GA	NEW NATIONAL CEMETERY (GA NATL CEM)	28,200,000	27,847,128	352,872
BAKERSFIELD, CA	NEW NATIONAL CEMETERY- PHASE 1B	19,500,000	15,325,157	4,174,843
BARRANCAS	GRAVESITE DEVELOPMENT	11,929,000	10,212,333	1,716,667
BAYAMON, PR	GRAVESITE EXP & CEMETERY IMPROVEMENTS	33,900,000	1,182,481	32,717,519
BOURNE, MA	COLUMBARIUM AND CEMETERY IMPROVEMENTS	8,944,354	8,449,390	494,964
BOURNE, MA	GRAVESITE EXPANSION & IMPROVEMENTS- PHASE 3	20,500,000	1,436,333	19,063,667
BIRMINGHAM, AL	PHASE 1 DEVELOPMENT/LAND ACQUISITION	8,056,674	8,056,674	0
BIRMINGHAM, AL	NEW NATIONAL CEMETERY- PHASE 1B DEVELOPMENT	18,500,000	14,066,637	4,433,363
BUSHNELL, FL	GRAVESITE EXPANSION (BUSHNELL)	19,840,000	17,758,415	2,081,585
CALVERTON, NY	GRAVESITE EXPANSION AND COLUMBARIA	29,000,000	23,899,590	5,100,410
COLUMBIA/ GREENVILLE, SC	PHASE I DEVELOPMENT/LAND ACQUISITION	400,000	243,859	156,141
COLUMBIA/ GREENVILLE, SC	NEW NATIONAL CEMETERY- PHASE 1B DEVELOPMENT	19,200,000	12,924,459	6,275,541
DALLAS/FORT WORTH, TX	PHASE II GRAVESITE EXPANSION	13,000,000	11,891,917	1,108,083
DETROIT (HOLLY), MI	GRAVESITE DEVELOPMENT (PHASE 1)	14,498,795	14,708,139	209,944
DETROIT (HOLLY), MI	PHASE 1B DEVELOPMENT	16,900,000	10,321,142	6,578,858
FT. LOGAN, CO	GRAVESITE DEVELOPMENT	16,100,000	15,950,742	149,258
FT. SAM HOUSTON, TX	GRAVESITE DEVELOPMENT	29,400,000	15,787,217	13,612,783
FT. SNELLING, MS	GRAVESITE EXPANSION	24,654,000	23,498,125	1,155,875
FT. ROSECRANS, CA	COLUMBARIUM DEVELOPMENT	5,948,287	5,948,287	0
FT. ROSECRANS, CA	MASTER PLAN AND PHASE I DEVELOPMENT OF MIRAMAR ANNEX	26,450,000	1,787,509	24,662,491
JACKSONVILLE, FL	LAND ACQUISITION	6,218,147	6,218,147	0
JACKSONVILLE, FL	NEW CEMETERY- PHASE 1 B DEVELOPMENT	22,400,000	14,951,775	7,448,225
JEFFERSON BARRACKS, MO	GRAVESITE DEVELOPMENT	7,994,211	7,693,351	300,860
LEAVENWORTH, KS	FACILITY RIGHT SIZING/GRAVESITE DEVELOP	11,900,000	5,570,020	6,329,980
OKLAHOMA (ELGIN), OK	GRAVESITE DEVELOPMENT	10,006,051	10,006,051	0
PITTSBURGH, PA	NEW NATIONAL CEMETERY	16,378,400	15,976,205	402,195
ROCK ISLAND, IL	BURIAL AREA EXPANSION	10,118,000	10,075,228	42,772
SACRAMENTO, CA	NEW NATIONAL CEMETERY - PHASE I DEVELOPMENT	21,727,000	20,932,179	794,822
SARASOTA, FL	NEW NATIONAL CEMETERY - PHASE I DEVELOPMENT	27,800,000	20,150,792	7,649,208
SOUTH FLORIDA (MIAMI), FL	NEW NATIONAL CEMETERY - PHASE 1 DEVELOPMENT	30,148,550	25,270,822	4,877,728
WASHINGTON CROSSING (PHIL), PA	NEW NATIONAL CEMETERY-LAND ACQUISITION	10,603,986	10,600,839	3,148
WASHINGTON CROSSING (PHIL), PA	NEW CEMETERY- PHASE 1B DEVELOPMENT	29,600,000	7,066,180	22,533,820
WILLAMETTE, OR	COLUMBARIUM & CEMETERY IMPROVEMENTS	8,903,400	8,860,424	42,976

*Figures may vary due to rounding. Available and unobligated amounts include FY 2010 appropriation. Total obligations are through September 30, 2009.

FY 2011 CONGRESSIONAL BUDGET
CONSTRUCTION, MAJOR PROJECTS*

Location	Description	Available	Total Obligations	Total Unobligated
NATIONAL CEMETERIES - LINE ITEMS				
	UNDISTRIBUTED DESIGN FUNDS CEMETERY	9,288,195		9,288,195
	UNDISTRIBUTED DESIGN FUNDS ON PROJECTS CEMETERY	2,653,710	2,515,194	138,516
	UNDISTRIBUTED CEMETERY PROJECTS	4,909,796		4,909,796
	UNDISTRIBUTED CEMETERY ADVANCE PLANNING FUND	2,608,723		2,608,723
	UNDISTRIBUTED CEMETERY ADVANCE PLANNING FUND ON PROJECTS	7,126,085	6,221,889	904,196
	UNDISTRIBUTED WORKING RESERVE CEMETERY	9,633,332		9,633,332
	UNDISTRIBUTED SUSTAINABILITY AND ENERGY CEMETERY	10,600,000	1,858,356	8,741,644
TOTAL NATIONAL CEMETERIES		**46,819,841**	**10,595,439**	**36,224,402**
VETERANS BENEFITS				
	UNDISTRIBUTED DESIGN FUND VBA	2,367,084	0	2,367,084
	UNDISTRIBUTED ADVANCE PLANNING FUND VBA	1,138,921	0	1,138,921
	UNDISTRIBUTED WORKING RESERVE VBA	643,955	0	643,955
TOTAL VETERANS BENEFITS		**4,149,960**	**0**	**4,149,960**
ASSET MANAGEMENT/STAFF OFFICES				
MARTINSBURG, WV	CAPITAL REGION DATA CENTER	33,700,000	32,978,127	721,873
	UNDISTRIBUTED APF ASSET MANAGEMENT	1,113,932	0	1,113,932
	APF ON ASSET MANAGEMENT PROJECTS	7,142,023	4,320,612	2,821,411
	UNDISTRIBUTED APF ASSET MANAGEMENT SECURITY	13,817	0	13,817
TOTAL ASSET MANAGEMENT		**41,969,772**	**37,298,739**	**4,671,033**
GRAND TOTAL		**6,842,435,437**	**4,272,756,599**	**2,559,675,555**

*Figures may vary due to rounding. Available and unobligated amounts include FY 2010 appropriation. Total obligations are through September 30, 2009.

FY 2011 CONGRESSIONAL BUDGET
CONSTRUCTION, MAJOR PROJECTS*

Location	Description	Available	Total Obligations	Total Unobligated
FY2010 MAJOR APPROPRIATION				
DENVER, CO	NEW MEDICAL FACILITY			119,000,000
ORLANDO, FL	NEW MEDICAL FACILITY			371,300,000
SAN JUAN, PR	SEISMIC CORRECTION - BLDG. 1			42,000,000
ST. LOUIS (JB), MO	MED FACILITY IMPROV & CEM EXPANSION			19,700,000
BAY PINES, FL	INPATIENT/OUTPATIENT IMPROVEMENTS			96,800,000
LIVERMORE, CA	REALIGNMENT AND CLOSURE			55,430,000
CANANDAIGUA, NY	CONSTRUCTION AND RENOVATION			36,580,000
SAN DIEGO, CA	SPINAL CORD INJURY AND SEISMIC DEFIC.			18,340,000
ST. LOUIS (JC), MO	REPLACE BED TOWER & CLINIC EXPANSION			43,340,000
BROCKTON, MA	SPINAL CORD INJURY (SCI)			24,040,000
PERRY POINT, MD	REPLACE COMMUNITY LIVING CENTER			9,000,000
LONG BEACH, CA	SEISMIC COR-MENTAL AND COMMUNITY LIVING			24,200,000
ADVANCE PLANNING FUND	VARIOUS STATIONS			123,560,000
BRAC	VARIOUS STATIONS			35,000,000
FACILITY SECURITY	VARIOUS STATIONS			42,510,000
JUDGMENT FUNDS	VARIOUS STATIONS			16,000,000
SUBTOTAL VHA				1,076,800,000
ABRAHAM LINCOLN NATIONAL CEMETERY	GRAVESITE EXPANSION & CEMETERY IMPROVEMENTS PH II			38,300,000
HOUSTON, TX NATIONAL CEMETERY	GRAVESITE EXPANSION & CEMETERY IMPROVEMENTS PH IV			35,000,000
ADVANCE PLANNING FUND	VARIOUS STATIONS			13,400,000
NCA LAND ACQUISITION FUND	VARIOUS STATIONS			25,500,000
SUBTOTAL CEMETERY				112,200,000
VARIOUS LOCATIONS	APF ASSET MANAGEMENT			5,000,000
GRAND TOTAL FY 2010 MAJOR CONSTRUCTION APPROPRIATION				**1,194,000,000**

*Figures may vary due to rounding. Available and unobligated amounts include FY 2010 appropriation. Total obligations are through September 30, 2009.

Construction – Minor Projects

Budget Request.....$467,700,000

Appropriation Language

For constructing, altering, extending, and improving any of the facilities and parking structures under the jurisdiction or for the use of the Department of Veterans Affairs, including planning and assessments of needs which may lead to capital investments, architectural and engineering services, maintenance or guarantee period services costs associated with equipment guarantees provided under the project, services of claims analysts, offsite utility and storm drainage system construction costs, and site acquisition, or for any of the purposes set forth in sections 316, 2404, 2406, 8102, 8103, 8106, 8108, 8109, 8110, 8122, and 8162 of title 38, United States Code, where the estimated cost of a project is equal to or less than the amount set forth in section 8104(a)(3)(A), of title 38, United States Code, [$703,000,000] $467,700,000 to remain available until expended, along with unobligated balances of previous "Construction, minor projects" appropriations which are hereby made available for any project where the estimated cost is equal to or less than the amount set forth in such section: *Provided,* That funds in this account shall be available for: (1) repairs to any of the non-medical facilities under the jurisdiction or for the use of the Department which are necessary because of loss or damage caused by any natural disaster or catastrophe; and (2) temporary measures necessary to prevent or to minimize further loss by such causes.

Minor, Program Description

The Construction, Minor projects, appropriation provides for constructing, altering, extending and improving any VA facilities, including planning, assessment of needs, architectural and engineering services, site acquisition and disposition, where the estimated cost of a project is equal to or less than $10,000,000.

Page Intentionally Left Blank

Minor Construction Budgetary Highlights
(dollars in thousands)

Minor Appropriation Highlights					
		2010			
	2009 Actual	Budget Estimate	Current Estimate	2011 Request	Increase (+) / Decrease (-)
Appropriation (P.L.111-117)	$741,534	$600,000	$703,000	$467,700	($235,300)
Offsetting collections non-federal sources	$12,659	$0	$0	$0	$0
Budget Authority	$754,193	$600,000	$703,000	$467,700	($235,300)
Un-obligated Balance brought Forward	$304,123	$74,944	$440,630	$345,554	($95,076)
Un-obligated Balance end of year	$440,630	$127,561	$345,554	$289,647	($55,907)
Obligations	$617,686	$547,383	$798,076	$523,607	($274,469)
Outlays	$507,720	$655,558	$674,170	$647,973	($26,197)

Summary of Budget Request
(dollars in thousands)

A construction program of $467,700,000 is requested for Construction, Minor projects, in 2011 to be financed with new budget authority. A summary of the program funding level by activity follows:

	2011 Request ($000)
Veterans Health Administration (VHA)	$386,977
National Cemetery Administration (NCA)	$43,573
Veterans Benefits Administration (VBA)	$14,525
General Administration - Staff Offices	$22,625
Total, Construction Minor Program	**$467,700**

Page Intentionally Left Blank

Minor Appropriation Highlights
(dollars in thousands)

Minor Appropriation Highlights by Administration	2009 Actual	2010 Budget Estimate	2010 Current Estimate	2011 Request	Increase (+) Decrease (-)
Veterans Health Administration					
Appropriation (P.L.111-117)	$582,500	$507,198	$602,000	$386,977	($215,023)
Offsetting Collections	$12,659	$0	$0	$0	$0
Budget Authority	$595,159	$507,198	$602,000	$386,977	($215,023)
Un-obligated Balance brought Forward	$248,748	$17,213	$327,645	$234,552	($93,093)
Un-obligated Balance end of year	$327,645	$77,411	$234,552	$194,855	($39,697)
Obligations	$516,262	$447,000	$695,093	$426,674	($268,419)
Outlays	$405,615	$528,463	$545,593	$539,751	($5,842)
National Cemetery Administration					
Appropriation (P.L.111-117)	$87,000	$50,720	$55,200	$43,573	($11,627)
Budget Authority	$87,000	$50,720	$55,200	$43,573	($11,627)
Un-obligated Balance brought Forward	$40,212	$41,430	$79,838	$84,530	$4,692
Un-obligated Balance end of year	$79,838	$41,150	$84,530	$77,903	($6,627)
Obligations	$47,374	$51,000	$50,508	$50,200	($308)
Outlays	$45,569	$71,760	$72,570	$59,634	($12,936)
Veterans Benefits Administration					
Appropriation (P.L.111-117)	$43,034	$16,907	$18,400	$14,525	($3,875)
Budget Authority	$43,034	$16,907	$18,400	$14,525	($3,875)
Un-obligated Balance brought Forward	$6,465	$4,760	$9,665	$10,101	$436
Un-obligated Balance end of year	$9,665	$2,267	$10,101	$11,553	$1,452
Obligations	$39,834	$19,400	$17,964	$13,073	($4,891)
Outlays	$44,431	$32,015	$32,285	$23,179	($9,106)
General Administration - Staff Offices					
Appropriation (P.L.111-117)	$29,000	$25,175	$27,400	$22,625	($4,775)
Budget Authority	$29,000	$25,175	$27,400	$22,625	($4,775)
Un-obligated Balance brought Forward	$8,698	$11,541	$23,482	$16,371	($7,111)
Un-obligated Balance end of year	$23,482	$6,733	$16,371	$5,336	($11,035)
Obligations	$14,216	$29,983	$34,511	$33,660	($851)
Outlays	$12,105	$23,320	$23,722	$25,409	$1,687

Page Intentionally Left Blank

Changes from Original 2010 Budget Estimates			
(dollars in thousands)			
	2010		
	Budget Estimate	Current Estimate	Increase (+) Decrease (-)
Appropriation	$600,000	$703,000	$103,000
Budget Authority	$600,000	$703,000	$103,000
Un-obligated Balance brought Forward	$74,944	$440,630	$365,686
Un-obligated Balance end of year	$127,561	$345,554	$217,993
Obligations	$547,383	$798,076	$250,693
Outlays	$655,558	$674,170	$18,612

Page Intentionally Left Blank

Veterans Health Administration
Minor Construction Projects

I. Budget Authority

2011 Request ……..……...$386,977,000

II. Description/Justification of Program

The minor construction program is an integral component of VHA's overall construction program and permits VA to address space and functional changes to efficiently shift treatment of patients from hospital-based to outpatient care settings; convert Nursing Home Units to Community Living Centers; realign critical services; improve management of space including vacant and underutilized space; improve facility conditions; and other actions critical to addressing projected workload and space gaps. VHA's 2011 request will address the most critical minor construction needs in the system by funding efforts such as facilitating infrastructure rightsizing; enhancing women's health programs; providing additional domiciliaries to further address Veterans' homelessness; improving access to healthcare, including providing additional parking where identified; improving life safety and security; increasing capacity for OEF/OIF services; enhancing patient privacy; improving efficiencies and space needs for special emphasis programs; and enhancing research space for additional capability.

Page Intentionally Left Blank

National Cemetery Administration
Minor Construction Projects

I. Budget Authority

2011 Request……	$43,573,000

II. Description/Justification of Program

NCA's 2011 Minor Construction request provides for gravesite expansion and columbaria projects to keep existing national cemeteries open. The minor request will also address infrastructure deficiencies and other requirements necessary to support National Cemetery operations including repair projects identified in the Facility Condition Assessment reports and the Millennium Act study on improvements to veteran's cemeteries. Projects for irrigation improvements, renovation and repair of buildings, and roadway repairs and drainage improvements are critical to serving Veterans and ensuring that the cemeteries are maintained as national shrines. Projects will also address administrative and management functions that support cemetery operations.

In addition, these funds may be used for any of the 131 national cemeteries and 33 soldiers lots, plots, and monument sites under the jurisdiction of the National Cemetery Administration requiring emergency repairs because of floods, fires, hurricanes, tornadoes, earthquakes, strong winds, etc., where no other means of funding exist. Natural disasters or catastrophes are unforeseeable; however, repairs must be made to damaged facilities when they occur.

Page Intentionally Left Blank

Veterans Benefits Administration
Minor Construction Projects

I. Budget Authority

2011 Request ……...…….	$14,525,000

II. Description/Justification of Program

VBA's minor construction request in 2011 includes an ongoing national need for relocations, realignments, tenant improvements, repair and alteration projects totaling $15.7million. Additionally, $3.0 million is needed as VBA's prorated share of the Department of State's Capital Security Cost Sharing program for VBA's regional office in Manila.[1] These projects are critical to ensuring continued world-class service delivery of benefits to veterans and their families and to the well being of our Federal employees.

[1]The Secure Embassy Construction and Counterterrorism Act of 1999, Section 1000(a) (7) of Public Law 106-113, was amended to include the Capital Security Cost Sharing (CSCS) program. Agencies with personnel overseas that occupy space controlled by the Department of State (DoS) shall provide funding in advance for their share of costs for new construction. DoS is implementing a 14 year, $17.5 billion capital construction program to replace 150 Embassy and consulate compounds.

Page Intentionally Left Blank

General Administration/Staff Offices
Minor Construction Projects

I. Budget Authority

2011 Request ……..…….……..	$22,625,000

II. Description/Justification of Program

This program supports necessary additions, modifications and repairs to existing facilities that are estimated to cost $10 million or less. Funds are used to make infrastructure repairs and enhancements to improve operations and provide an acceptable and operationally effective work environment for the Department's staff offices. Offices contained within the Central Office buildings and other VA-occupied non-patient care buildings are also included in this program.

Page Intentionally Left Blank

Grants for Construction of State Veterans Cemeteries

Appropriation Language

For grants to assist States in establishing, expanding, or improving State veterans cemeteries as authorized by section 2408 of title 38, United States Code, $46,000,000, to remain available until expended.

Appropriation Highlights
(dollars in thousands)

	2009 Estimate	2010 Budget Estimate	2010 Current Estimate	2011 Request	Increase (+) Decrease (-)
Obligations	$39,125	$42,000	$51,776	$46,000	$5,776
Unobligated balances:					
Start of year (-)	-2,901	0	-5,776	0	5,776
End of year	5,776	0	0	0	0
Budget authority (appropriation)	**$42,000**	**$42,000**	**$46,000**	**$46,000**	**$0**

Program Description

Grants are provided to states for the establishment, expansion, improvement or operation of state veterans cemeteries. The state veterans cemeteries complement the national cemeteries and are a critical part of National Cemetery Administration (NCA) strategy for meeting Integrated Objective 1: Make it easier for Veterans and their families to receive the right benefits, meeting their expectations for quality, timeliness and responsiveness. In 2009, over 26,800 Veterans and eligible family members were buried in state veterans cemeteries that have been assisted by the program.

NCA data show that about 80 percent of persons interred in national cemeteries resided within 75 miles of the cemetery at time of death. Based upon this experience, NCA has determined that reasonable access to a burial option means that a first interment option (whether for casketed remains or cremated remains, either in-ground or in columbaria) in a national or state veterans cemetery is available within 75 miles of the Veteran's place of residence.

It is not feasible, however, for VA to build and operate national cemeteries in enough locations to provide every eligible Veteran with a burial option in a national cemetery within 75 miles of their residence. Increasing the availability of state veterans cemeteries is a means to provide a burial option to those Veterans who may not have reasonable access to a national cemetery. States may locate these cemeteries in areas where there are no plans for NCA to operate and maintain a national cemetery.

Summary of Budget Request

The National Cemetery Administration requests $46,000,000 to fund grants for state veterans cemeteries in 2011. Grants to states play a crucial role in achieving NCA's strategic target of providing 90.5 percent of Veterans with reasonable access to a burial option. Between 2011 and 2016 it is projected States will open 19 new state veterans cemeteries.

Total Obligations by State From program inception in 1980 through 09/30/09 (dollars in thousands)	
Arizona	8,002
Arkansas	5,921
California	8,822
Colorado	6,007
Connecticut	682
Delaware	12,974
Georgia	11,723
Guam	5,841
Hawaii	20,061
Idaho	8,238
Illinois	235
Indiana	5,662
Iowa	7,625
Kansas	19,503
Kentucky	29,035
Louisiana	5,621
Maine	13,484
Maryland	15,070
Massachusetts	19,020
Minnesota	3,894
Mississippi	6,990
Missouri	24,150
Montana	5,960
Nebraska	5,520
Nevada	16,596
New Hampshire	5,264
New Jersey	22,783
North Carolina	4,368
North Dakota	3,111
Pennsylvania	23
Rhode Island	8,938
Saipan, CNMI	1,867
South Carolina	5,184
Tennessee	4,017
Texas	24,856
Utah	868
Vermont	859
Virginia	15,368
Washington	8,795
Wisconsin	14,775
Wyoming	1,789
Total	**$389,501**

Page Left Intentionally Blank

Grants for Construction of State Extended Care Facilities

Budget Request $85,000,000

Appropriation Language

For grants to assist States to acquire or construct State nursing home and domiciliary facilities and to remodel, modify or alter existing hospital, nursing home and domiciliary facilities in State homes, for furnishing care to veterans as authorized by sections 8131 through 8137 of title 38, United States Code, [$100,000,000]$85,000,000, to remain available until expended.

Appropriation
(dollars in millions)

Program Description

VA is requesting $85 million in 2011 funding for construction of State home facilities, for furnishing domiciliary or nursing home care to Veterans, and to expand, remodel or alter existing buildings for furnishing domiciliary or nursing home care to Veterans in State homes. VA is required by section 8135 of Title 38 to prioritize state grant applications and its highest priority is protect Veterans from those conditions that threaten the lives and safety of residents of an existing

facility. The 2011 budget request ensures life-safety projects, matched with State funding, will not be compromised. Effective April, 2006, regulations were adopted by VA to give first priority to patient life-safety projects for up to 70 percent of the annual appropriation. The remainder of the annual appropriation will be used to support new construction projects and non-life safety renovation projects.

Appropriation Highlights
(Dollars in Thousands)

Description	2009 Actual	2010 Budget Estimate	2010 Current Estimate	2011 Estimate	Increase/ Decrease
Regular Apprpriation	$175,000	$85,000	$100,000	$85,000	($15,000)
American Recovery & Reinvestment Act of 2009	$150,000	$0	$0	$0	$0
Total Appropriation	$325,000	$85,000	$100,000	$85,000	($15,000)
Adjustments to Obligations:					
Unobligated Balance (SOY)	$14,906	$82,607	$175,941	$5,941	($170,000)
Unobligated Balance (EOY)	($175,941)	($10,000)	($5,941)	($5,000)	$941
Change in Unobligated Balance	($161,035)	$72,607	$170,000	$941	($169,059)
Obligations	$163,965	$157,607	$270,000	$85,941	($184,059)
Outlays	$128,794	$147,570	$147,879	$207,096	$59,217

Legislative History

This program was approved on August 19, 1964, and authorized on appropriation in 1965. At this time a grant may not exceed 65 percent of the total cost of the project. Public Law 95-62 dated July 5, 1977 authorized the VA to participate in the construction of new domiciliary as well as new nursing homes, and for sums appropriated to remain available until expended. Veterans' Health Care Act of 1984, Public Law 98-528 dated October 19, 1984 amended section 8132 to allow States to purchase facilities to be used as State nursing homes and domiciliary. Veterans' Benefits Improvement and Health Care Authorization Act of 1986, Public Law 99-576 dated October 28, 1986 amended section 8135 of title 38 to eliminate a limitation that prohibited any State from receiving in any fiscal year more than one-third of the amount appropriated in that fiscal year and required a priority list to be established on July 1 of each year. Veterans' Benefits and Services Act of 1988, Public Law 100-322 dated May 20, 1988 further amended section 8135 of title 38 to change the date for compiling a priority list of grantees from July 1 to August 15. Construction grants are to be made from that list for the fiscal year beginning October 1st. Public Law 100-322 also permitted VA to approve and award State home grants on a conditional basis and obligate

funds for these awards. Public Law 100-322 permits VA to increase a conditionally approved grant amount if: (1) the estimated cost on which VA based the conditional approval increases; and (2) VA conditionally approved the grant before the State awarded a construction or acquisition contract for the project.

The final grant award increase would be limited to 10 percent of the original obligation. Veterans Health Care Act of 1992, Public Law 102-585 dated November 4, 1992 granted permanent authority for this program and extended from 90 days to 180 days, the period within which a State must complete the application for a State home grant after receiving a conditional award. Veterans' Health Care Eligibility Reform Act of 1996, Public Law 104-262 dated October 9, 1996 added Adult Day Health Care as another level of care that may be provided by State homes. Veteran's Millennium Health Care and Benefits Act of 1999, Public Law 106-117 dated November 30, 1999 provided greater specificity in directing VA to prescribe regulations for the number of beds for which grant assistance may be furnished. The following changes were enacted:

- VA is to establish criteria for determining the relative need for additional beds on the part of a State which already has such State home beds;

- Strengthens the requirements governing award of a grant;

- Revises provisions governing the relative priority of each application (among those projects for which States have made their funding available in advance);

- Differentiates among applications for new bed construction by reference to the relative need for such beds, by assigning a higher priority to renovation projects (with a total cost exceeding $400,000), with highest priority to renovations involving patient life or safety and by assigning second highest priority to an application from a State that has not previously applied for award of a VA construction grant or a grant for a State nursing home; and

- Establishes a "transition" rule providing that current regulations and provisions governing applications for State home grants would continue in effect with respect to applications for a limited number of projects. Those "grandfathered" projects are limited to those projects on the list of approved projects, established by the Secretary on October 29, 1998, for which the State had made sufficient funds available and those priority one projects on VA's FY 2000 list, approved by the Secretary on November 3, 1999, submitted by States which had not received FY 1999 grant monies

and are not included in the October 29th list. Note: All of the "grandfathered" projects received grants and are no longer included in the priority list.

- Effective April 2006, regulations were adopted by VA to give first priority to patient life-safety projects for up to 70 percent of the annual appropriation. The remainder of the annual appropriation will be used to support new construction projects.

VA Lease Notifications, Major Medical Facility Project & Lease Authorizations

Introductory Statement

The Department of Veterans Affairs requests an authorization of $2,187,710,000 for major medical facility construction projects and $47,338,000 for major medical facility leases in 2011. The Department is requesting authorization for five major construction projects that were also included in FY 2010 budget request. These projects received appropriations in FY 2010, but did not receive authorization from the Congress. Authorization for these projects is needed prior to VA being able to make construction awards above what is currently authorized. For example, the Bay Pines, Florida project cannot award any of the FY 2009 construction funds ($96.8M) available until authorization is provided.

Title 38, U.S.C., sections 8104(a)(2) requires statutory authorization for all major medical facility construction projects and major medical facility leases (including parking facilities) prior to appropriation of funds. Public Law 105-368, section 704, amended 38 U.S.C., section 8104(a)(3)(B), currently defines a "major medical facility lease" as those where the annual rent exceeds $1,000,000. Projects and leases for which authorization is being requested in 2011 are shown in the chart on Page 6-3.

Title 38, U.S.C., section 8104(b) requires VA to notify and submit a prospectus for all major medical facility construction projects and all major medical facility leases exceeding the $1,000,000 threshold. The prospectuses for the major medical construction projects are reflected on pages 6-5 through 6-34. The prospectuses for projects requesting FY 2011 funds that also require additional authorization are found in Chapter 2 of this submission. This includes the projects at Denver, CO, and New Orleans, LA. The prospectuses for the VA direct leases that exceed $1,000,000 are reflected beginning on page 6-35.

Public Law 111-117, Title II section 211, requires that the Secretary submit a written report (notification) to and obtain approval within 30 days from the Committee on Appropriations of Congress prior to the use of appropriated funds for any new lease of real property exceeding $1,000,000.

VA considers a "new lease of real property" as one that pertains to real property that VA has never before leased, as well as succeeding or follow-up leases that have expired or will soon expire. Lease extensions, expansions, renewals, or other leases with pre-negotiated options are not considered new leases within the meaning of Public Law 111-117.

The Status Report for Authorized Major Medical Facility Projects and Leases (pages 6-59 through 6-62) is required under title 38 U.S.C.

All Department of Veterans Affairs facilities, including sites, are intended to be barrier free. Due to patient care requirements, at some locations VA accessibility standards exceed the General Services Administration (GSA) minimum requirements.

All projects comply with the requirements of the Coastal Barrier Resources Act (Public Law 97-348).

2011 Lease Notifications over $1,000,000 (Non – Medical Facility Leases)

There are two new non-medical facility notification leases over $1,000,000 for FY 2011. If any additional leases are identified, notification will be made in accordance with the law.

FY 2011 Major Non-Medical Lease Requiring Notification						
Year	**VISN/AREA**	**Location**	**Project Title - Brief Description**	**Type**	**Est. Cost ($000)**	**Estimated Annual Rental Cost ($000)**
2011	Western	Anchorage, AK	Co-Location (VBA)	New	$2,000	$1,500
2011	Central	St. Paul, MN	GSA Lease (VBA)	New	$18,358	$8,871

2011 Major Medical Facility Project and Lease Authorization and Notification

Title 38, U.S.C., section 8104(a)(2), requires statutory authorization for all major medical facility construction projects and all major medical facility leases exceeding $1,000,000 (including parking facilities) prior to appropriation of funds. VA is not required to request authorization for leases acquired through the General Services Administration (GSA). The table on the following page provides notice to the Congressional Committees on Authorization and Appropriations of the eight major medical facility construction projects and five major medical facility leases for which the Department is requesting authorization.

AUTHORIZATION AND NOTIFICATION REQUEST			
	Location	**Description**	**Authorization Request ($000)**
FY 2011 Major Medical Facility Projects Authorization Request [1]			
1	Bay Pines, FL[2]	Inpatient/Outpatient Improvements	$194,400
2	Dallas, TX	Clinical Expansion for Mental Health (Land Purchase)	15,640
3	Dallas, TX	Spinal Cord Injury (Land Purchase)	8,900
4	Denver, CO[1,2]	New Medical Facility	800,000
5	Livermore, CA[2]	Realignment and Closure (Land Purchase)	55,430
6	Louisville, KY[2]	New Medical Facility (Land Purchase)	75,000
7	New Orleans, LA [1]	New Medical Facility	995,000
8	St. Louis, MO (JC Division)	Replace Bed Tower and Clinic Expansion (Land Purchase)	43,340
		Total	**$ 2,187,710**
FY 2011 Leases Authorization Request and Notification			
1	Billings, MT	Community Based Outpatient Clinic	$7,149
2	Boston, MA	Outpatient Clinic	3,316
3	San Diego, CA	Community Based Outpatient Clinic	21,495
4	San Francisco, CA	Research Lab	10,055
5	San Juan, PR	Mental Health Facility	5,323
		Total	**$47,338**

[1] Prospectuses for Denver, CO, and New Orleans, LA, are found in Chapter 2 - Major Construction of this volume. The requested authorization is for the total balance for both projects, inclusive of the funds appropriated in FY 2010 and requested in FY 2011.
[2] These major projects were requested in FY 2010 budget request for both appropriation and authorization. As of December 31, 2009, appropriations were provided but authorization has not been received. The construction phase and land purchase of these projects which received FY 2010 appropriation cannot be awarded until the authorization of projects is provided by the Congress.

Notification of Intent to Obligate Over $500,000 in Advance Planning Funds

As required by title 38, U.S.C., section 8104(f), VA may not obligate funds in an amount in excess of $500,000 from the Advance Planning Fund of the Department toward design or development of a major medical facility project unless the Secretary submits to the Congressional Committees a report on the proposed obligation 30 days prior to obligation.[1]

In accordance with this requirement the Department provides notification for the following two major medical facility projects:

Location	Title
Alameda Point, CA	Outpatient Clinic and Columbarium
Omaha, NE	Replacement Facility

[1] Projects that receive authorization are not subject to this requirement.

Bay Pines, Florida
Inpatient and Outpatient Improvements, Phase 2-Construction

This project constructs an addition to the main hospital at Bay Pines VA Healthcare System, Florida, for a consolidated seriously mentally-ill and Post Traumatic Stress Disorder (PTSD) Center of Excellence as well as to renovate existing buildings. This project was appropriated construction funds in FY 2010. Authorization was also requested in FY 2010 but to date has not been received. Authorization is needed prior to awarding or obligating construction funding.

I. Budget Authority

Total Estimated Cost	Available Through 2010	2011 Authorization Request	Future Appropriation Request
$194,400,000	$114,230,000	$194,400,000	$80,170,000

II. Priority Score: FY 2009 – 0.662

III. Description of Project
This project will construct an addition to Bay Pines Main Hospital (Building 100), resolving both inpatient psychiatric deficiencies and space gaps in the existing outpatient mental health. The new addition will include an outpatient mental health center of excellence and inpatient psychiatric and geriatric psychiatric bed wards. After the existing psychiatric wards in Building 1 are relocated to the new addition, administrative functions currently located in Building 100 will be relocated to Building 1, creating room for additional outpatient services on the ground level. This project also includes partial renovations to two medical/surgical wards in Building 100; partial renovation to floors two through five in the historic Building 1; and renovation to one wing of Building 102 (Domiciliary).

IV. Priorities/Deficiencies Addressed
This project resolves numerous issues. First, Special Emphasis programs will be enhanced by focusing the physical environment to be therapeutic for PTSD, Sexual Trauma and Serious Mental Illness programs. It also corrects accreditation issues relevant to the aging infrastructure, lack of storage, lack of patient privacy, as well as correcting identified air quality infrastructure deficiencies. This project eliminates the four-bed room concept and creates smaller patient-group counseling rooms. Access issues will be addressed by constructing and remodeling space for Primary Care, Specialty Care, Outpatient Mental Health, Ancillary and Diagnostic areas, and Inpatient Mental Health. Finally, the project creates efficiency for both patients and staff by co-locating the inpatient and outpatient mental health services.

V. Strategic Goals and Objectives

Quality of Life: Restore the capability of Veterans with disabilities to the greatest extent possible and improve their quality of life and that of their family. By creating private and semi-private settings, patients can focus on their well-being and treatments along with their families.

Public Health & Socioeconomic Wellbeing: Contributes to the public health, emergency management, and socioeconomic well-being for the Veterans needing mental health services.

VI. Alternatives Considered

Alternative 1 - Status Quo: The Status Quo maintains the infrastructure and building envelope as is, with smaller projects renovating and expanding where absolutely necessary. However, this option fails to address existing shortcomings of space shortage, infrastructure deficiencies, and patient privacy issues; therefore, it is not preferred.

Alternative 2 - New Construction and Renovation (Preferred Alternative): This alternative resolves a large portion of the identified space gap deficiencies, while collocating all inpatient and outpatient seriously mentally ill, sexual trauma and PTSD missions. This ensures a full continuum of care for Mental Health and creates significant and staff efficiencies. It resolves a number of the identified Facility Condition Assessment (FCA) deficiencies -- improves energy efficiency, indoor air quality (IAQ), HIPAA and handicap accessibility. Due to the all of these advantages, this is the most preferred alternative.

Alternative 3 - Contract Out: This alternative contracts out the current workload as well as the projected workload to the community. Key disadvantages include the inability of the VA to control costs and greater difficulty in managing high quality patient care and performance indices across multiple sites of care. Therefore, this alternative is the least preferred.

Alternative 4 - Lease: This alternative includes leasing space in the community for the increase in workload near the current medical center. However, this option presents additional challenges by requiring the management of high quality patient care and performance indices across multiple sites of care. Due to the inefficiencies but ability to provide care in a modern, state-of-the-art facility, this option would be the second preferred.

VII. Affiliations/Sharing Agreements

This project supports and expands affiliation opportunities with over 40 academic and research affiliates and medical residency programs with five regional hospitals.

VIII. Demographic Data*

	2008	2018	2028	Change (2008-2028)
Veteran Population	336,678	264,599	212,690	-37%
Enrollees	109,795	131,296	129,903	18%

*Data reflects the Gulf Market

IX. Workload

	Current (2008)	Projected (2028)	Change (2008-2028)
Authorized hospital beds	152	141	-7%
Ambulatory stops	710,959	1,246,141	75%
Mental Health stops	103,314	180,494	75%

X. Schedule

Complete design development	September 2009
Award construction documents	September 2009
Award construction contract (Phase 1)	August 2010
Complete construction (Phase 1)	December 2012

XI. Project Cost Summary

New construction (156,000 gross square feet)	$48,321,000
Alterations (189,000 gross square feet)	$43,262,000
Subtotal	**$91,583,000**
Other costs:	
Pre-design development allowance	$12,611,000
Total other costs, Utilities, etc	$34,533,000
Total estimated base construction cost	**$138,727,000**
Construction contingency	$8,132,000
Technical services	$15,359,000
Impact costs	$2,000,000
Construction management firm costs	$4,651,000
Land Acquisition	$0
Utility Agreements	$0
Total estimated base cost	**$168,869,000**
Inflation allowance to construction award	$25,531,000
Total estimated project cost	**$194,400,000**

XII. Operating Costs

	Project Costs	Present Facility Operating Costs
Non-recurring costs [1/] :		
Equipment costs	$6,305,000	$0
One time non-recurring cost	$0	$0
Total non-recurring	**$6,305,000**	**$0**
Recurring costs [2/]:		
	(FTE: 181)	(FTE: 3,040)
Personal services	$38,115,000	$240,888,979
Other recurring	$3,336,900	$203,885,188
Total recurring	**$41,451,900**	**$444,774,167**
Total Operating Costs	**$47,756,900**	**$444,774,167**

[1/] Non-recurring: resources necessary to bring the project on-line.
[2/] Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

Dallas, Texas
Clinical Expansion for Mental Health

This project provides new construction and renovation for expansion and consolidation of the Mental Health Services, and new residential rehabilitation bed at the Dallas, TX, VAMC. This project received $15,640,000 dollars in appropriation but was not authorized. Authorization is needed before the FY 2009 funds can be obligated for the purchase of land.

I. Budget Authority

Total Estimated Cost*	Available Through 2010	2011 Authorization Request	Future Appropriation Request
$156,400,000	$15,640,000	$15,640,000	$140,760,000

* Total estimated cost may be revised based on completed design of the project.

II. Priority Score: FY 2010 – 0.437

III. Description of Project

This project is to construct a new Clinical Expansion for Mental Health and to renovate space for Military Health System (MHS) outpatient services and residential rehabilitation bed units that are currently scattered across the Dallas VAMC campus. The new addition will consolidate programs including nine MHS Outpatient Clinics, the Substance Abuse Residential Recovery Treatment Program (SARRTP) Bed Unit, Psychiatric Residential Rehabilitation Treatment Program (PRRTP) Bed Unit, Domiciliary Bed Unit, Methadone Clinic, Compensated Work Therapy Program, Veterans Rehabilitation Program, and Mental Health Administrative Office space. In addition, the project includes purchase of property, construction of a multi-level parking garage that provides 600 additional parking spaces, covered access between the buildings, a covered driveway entry, upgrading the Energy Center to insure capacity for heating and cooling for the new Clinical Expansion, relocation of the loop roadway, relocation of recreation areas, and renovation of the Building 4.

IV. Priorities/Deficiencies Addressed

The primary issue at the Dallas VAMC is the significant space gap needed to provide the existing and future workload demand. This project will also correct existing all Facility Condition Assessment (FCA) deficiencies and Joint Commission on Accreditation of Healthcare Organizations (JCAH), Americans with Disabilities Act (ADA), and patient privacy deficiencies to allow the Dallas VA Mental Health program to meet VA mandatory mental health program guidelines and the new Domiciliary Guidelines.

V. Strategic Goals and Objectives

Honor and Memorialize: Improving patient satisfaction with a state-of-the-art, right-sized Mental Health facility is an expected outcome of this project. Seventy-five percent of the inpatient Mental Health bedrooms are three and four person-bedrooms; therefore, constructing private inpatient rooms will also serve to honor Veterans with individualized, private healthcare. The new facility will improve access, efficiencies, convenience, and timeliness of VA health care services.

Quality of Life: Expanding space to meet the needed projected mental health care demand will significantly improve health outcomes. This project also addresses coordination and integration of services by providing sufficient and a consolidated functional patient care environment to meet identified needs of an increasing patient base.

Public Health and Socioeconomic Well-Being: The project provides additional inpatient capacity for national emergencies or backup to DoD with additional beds. The new facility will help to facilitate the promotion of excellence and innovation in the education of future health care professionals. Mental health residency training experience will be improved significantly by providing community standard environment of care for staff and patients.

Insure Smooth Transition: This project will optimize the use of health care information and technology (IT) to benefit the Veteran. Plans for the clinical expansion will include space for information kiosks, Health-e-Vet and other IT initiatives.

VI. Alternatives to Construction Considered

Alternative 1 - Status Quo: This option maintains the status quo of insufficient space to provide the existing and projected workload demand. In addition, this alternative does not address meeting the new Mental Health criteria, which makes the existing space non-compliant. Therefore, this alternative is not preferred.

Alternative 2 - New Construction (Preferred Alternative): This option constructs new space to meet the existing and projected demand for the Mental Health workload. This project creates numerous patient and staff efficiencies and more importantly provides a more efficient continuity of care for the Veteran. This alternative is the most cost-effective alternative and provides the greatest benefit to our current and future patient populations.

Alternative 3 - Renovation: This alternative renovates the existing space to meet the demand. Since space is not available at the existing site, it would be difficult to accommodate this option without impacting other functions. Therefore, this option is not preferred.

Alternative 4 - Lease: Leasing space is a more expensive option and breaks the continuity of care. This is an operationally inefficient alternative, which would have four satellite nursing units, and a significant mental health outpatient facility remote from the main medical center. This option would also require Veterans and staff to travel from the leased facility to the medical center regularly; thereby, reducing efficiency and incurring additional costs due to this remote location. Therefore, this option is not preferred.

Alternative 5 - Contract out: Contracting for services will require payment for inpatient per diem and outpatient visit costs, which is a more costly option. Contracting out for mental health inpatient and outpatient services would also reduce the teaching programs and clinical research. Based on these issues, this alternative is the least preferred.

VII. Affiliations/Sharing Agreements

The Dallas Medical Center has active affiliation with the University of Texas Southwestern Medical Center including the Southwestern Medical School and the School of Allied Health Sciences and the Baylor College of Dentistry.

Three DOD Sharing agreements exist: the Naval Air Station, Fort Worth, Texas, Joint Reserve Base, Carswell Field for inpatient and outpatient services, and support services.

VIII. Demographic Data*:

	2008	2018	2028	Change (2008-2028)
Veteran Population	493,870	461,472	412,043	-17%
Enrollees	148,624	202,903	212,387	43%

*Data reflects the North Texas market

IX. Workload

	Current (2008)	Projected (2028)	Change (2008-2028)
Authorized hospital beds	302	254	-16%
Ambulatory stops	889,845	1,762,885	98%
Mental Health stops	141,370	252,842	79%

X. Schedule

Complete design development	June 2010
Award construction documents	September 2010
Complete land purchase	December 2010
Award construction contract	TBD*
Complete construction	TBD*

*Dates are dependent on future appropriation.

XI. Project Cost Summary

New construction (272,000 gross square feet)	$56,583,000
Alterations (27,000 gross square feet)	$2,713,000
Subtotal…	**$59,296,000**
Other costs:	
Pre-design development allowance	$9,105,000
Total other costs, Utilities, etc	$30,830,000
Total estimated base construction cost	**$99,231,000**
Construction contingency	$4,037,000
Technical services	$10,427,000
Impact costs	$1,500,000
Site Acquisition	$1,600,000
Construction management firm costs	$3,766,000
Total estimated base cost	**$120,561,000**
Inflation allowance to construction award	$35,839,000
Total estimated project cost*	**$156,400,000**

* Total estimated cost may be revised based on completed design of the project.

XII. Operating Costs

		Project Costs	Present Facility Operating Costs
Non-recurring costs 1/ :			
Equipment costs		$9,000,000	$3,080,000
One time non-recurring cost		$12,000,000	N/A
Total non-recurring		**$21,000,000**	
$3,080,000			
Recurring costs 2/:			
Personal services	FTE: 540	$55,641,000	FTE: 420 $43,881,485
Other recurring		$74,331,029	$48,012,764
Total recurring		**$129,972,029**	**$91,894,249**
Total Operating Costs		**$150,972,029**	**$94,974,249**

1/ Non-recurring: resources necessary to bring the project on-line.
2/ Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

Dallas, Texas
Spinal Cord Injury, Phase 1 Design and Land Purchase

This project constructs a 30 bed Long Term Care Spinal Cord Injury Unit with associated spaces at the Dallas, Texas, VAMC. This project received appropriated construction funds in FY 2009. Authorization was also requested in FY 2010 but to date has not been received. Authorization is needed prior to awarding or obligating construction funding for the purchase of land.

I. Budget Authority

Total Estimated Cost*	Available Through 2010	2011 Authorization Request	Future Appropriation Request
$89,000,000	$8,900,000	$8,900,000	$80,100,000

* Total estimated cost may be revised based on completed design of the project.

II. Priority Score: FY 2010 – 0.503

III. Description of Project:
This project includes the construction of a 30-bed Long Term Spinal Cord Injury (LT-SCI) unit and associated clinical and administrative support spaces to include utility upgrade requirements. Depending on the completion of final design, the footprint and associated buffer space for the LT-SCI unit may force the demolition of several building and the relocation of the services in those buildings. In addition, the outdoor recreation service site functions will be relocated and this project constructs a new warehouse due to the new construction impacts. The 30-bed Long Term SCI facility will be operationally integrated with the existing 30-bed acute SCI center at the Dallas campus. An existing area in the basement of building 2 will be renovated. A 600 car parking garage would be constructed to offset parking displaced by the construction site and building footprint and to help mitigate the existing 1,942 parking space deficiency. Additional property may be purchased to provide space for impact parking, and possible relocation of the warehouse. The impact of this construction will require temporary parking, relocation of existing modular buildings, and temporary material storage buildings to support this project and may require modification and realignment of the campus loop road.

IV. Priorities/Deficiencies Addressed:
This facility will address a VISN level identified gap of 132 beds in the availability of long-term SCI beds. There continues to be a need for SCI long-term care beds due to limited community resources, aging caregivers, and aging SCI Veterans. Due to its size, the Dallas Fort Worth metroplex has always featured a growing

population of SCI Veterans. Other community service deficits that will be resolved with the development of a Dallas SCI Long Term Care facility include beds that provide services for SCI ventilator dependent Veterans.

V. Strategic Goals and Objectives

Quality of Life: There are scarce community resources available to meet the specialty care needs of this population. Not only is the aging SCI population in need of SCI Long Term Care beds, there are other subgroups within the SCI population requiring long term specialty care such as those who have multiple injuries (polytrauma).

Polytrauma SCI patients need specialized care to improve their quality of life after their injury. Due to their complex biological and psychosocial needs, their families are unable to meet their needs on an ongoing basis in a home-setting but would be able to provide ongoing support if the polytrauma patient was in a SCI long term care setting having their needs met.

SCI Veterans with behavioral health issues such as geriatric, psychiatric (i.e. Alzheimer's, dementia etc), chronic mental illness and chronic substance abusers require the long term care in a specialized setting. Not only is there a need to address their physical issues but there is also a need to address their psychiatric issues.

As noted, there are limited community resources for this population who are willing and able to meet the unique needs of this population. In order to provide optimal care for this population, VA SCI professional staff and a facility specially equipped to safely handle their needs is essential to providing quality care. Having a facility on the same campus of a SCI Center will produce positive outcomes (i.e. continuity of care, less restrictive transfers, more efficient management of the patient) by making it easier for patients to transfer from long term care to acute care when appropriate.

Ensure a Smooth Transition: OIF/OEF, and other SCI patients (i.e. Polytrauma, geriatric, ventilator dependent, behavioral health) and their families are confronted with many obstacles in making geographical, physical and psychological transitions. A SCI long term care center would be able to ensure that there is a smooth transition across the continuum of care taking away barriers. SCI requires long term lifetime care which the private sector does not address on a long term basis. The value of having VA SCI long term care includes continuity of care over the life span of the individual. To provide optimal care with the expertise of trained professionals in SCI, an SCI long term care unit on the same campus of an acute SCI facility will ensure a smoother transition in and out of a variety of care levels. Transfer between these various levels is not only cost effective but is easier for the Veteran.

Public Health/Socioeconomic: Since SCID treatment has followed a holistic approach to health care, SCID programs and research have integrated conventional with innovative approaches to improve care. These programs not only encompass interdisciplinary research but also offer implications for the non-SCI populations. Areas of proposed research include aging, wound care, polytrauma, cardiovascular, respiratory, bowel/bladder, vocational, psychosocial, spiritual, nutritional, mobility and functional studies. These studies not only encompass interdisciplinary research but also provide implications for the non-SCI populations.

Honor and Serve Veterans in life and memorialize them: Psychological and social issues are as important with this population as meeting their comprehensive medical needs. This facility will provide services to all Veterans regardless of their age and specialty long term care will provide optimal care for this population. SCI programs take a holistic approach to care to promote well-being and quality of life. Since there are no SCI long term care centers in VISN 17, Veterans receive long term care in either sub-optimal community long term care centers or SCI long term care facilities in other states. Providing this facility will increase their quality of life, meet their needs from a holistic approach and improve their satisfaction with VA healthcare while creating a patient centered approach to health care.

VI. Alternatives to Construction Considered

Alternative 1 - Status Quo: This option maintains the status quo, which maintains a projected workload gap of 132 long-term beds for VISN 17. Long-term SCI beds would be compelled to be contracted out to private providers without additional resources. Limited community long-term SCI qualified providers will make it difficult for us to find suitable residence for our patients. Therefore, this alternative is not preferred.

Alternative 2 - New Construction (Preferred Alternative): New construction provides the greatest benefit to our current and future patient populations. A long term SCI facility would minimize the need for contracting out LTSCI beds in the community to meet the projected demand. LTSCI research could be integrated with on site medical care as a benefit to the patient, their families and the community. Based on these benefits and this being the most cost effective option, this alternative is the most preferred.

Alternative 3 - Renovation: This alternative renovates the existing space to meet the demand. Since space is not available at the existing site, it would be difficult to accommodate this option without impacting other functions. Therefore, this option is not preferred.

Alternative 4-Lease: Leasing space is a more expensive option and breaks the continuity of care. This alternative assumes that a lessor would be required to build a facility off campus to accommodate the Long Term SCI space program of over 63,886 GSF. This is an operationally inefficient alternative that would have a LTSCI facility remote from the main medical center clinical and ancillary support. This option would also require Veterans and staff to travel from leased space to the medical center regularly thereby reducing efficiency and incurring additional costs. Therefore, this option is not preferred.

Alternative 5 - Contract out: Contracting for services likewise will break the continuity of care. Due to the complexity and specialty care required by persons with SCI, Veterans, their families, and the professionals in the SCI Center often view the quality of care in these settings as less than optimal. The costs per patient are double as compared to cost of in-house services. Contracting out for long-term SCI services would also reduce the teaching programs and clinical research opportunities. Due to the significant cost increases, this alternative is the least preferred.

VII. Affiliations/Sharing Agreements

VA North Texas Health Care System (VANTHCS) is affiliated with the University of Texas Southwestern Medical School and the University of North Texas, providing training to 585 funded and non-funded residents representing 152 funded resident man-years. In total, VA NTHCS provides training and learning experiences for approximately 1,800 students and trainees annually.

VANTHCS is affiliated with 129 institutions representing 217 academic and training programs including a Pre-doctoral Internship in Professional Psychology and one of only two national Postdoctoral Fellowship in Clinical Psychology with an Emphasis in Substance Abuse.

VIII. Demographic Data*:

	2008	2018	2028	Change (2008-2028)
Veteran Population	493,870	461,472	412,043	-17%
Enrollees	148,624	202,903	212,387	43%

*Data reflects the North Texas market

IX. Workload

	Current (2008)	Projected (2028)	Change (2008-2028)
Authorized hospital beds	302	254	-16%
Ambulatory stops	889,845	1,762,885	98%
Mental Health stops	141,370	252,842	79%

X. Schedule

Complete design development	October 2010
Award construction documents	September 2010
Complete land purchase	December 2010
Award construction contract	TBD*
Complete construction	TBD*

*Dates are dependent on future appropriation.

XI. Project Cost Summary

New construction (63,488 gross square feet)….	$21,200,000
Alterations (18,024 gross square feet)……	$2,433,000
Subtotal…	**$23,633,000**
Other costs:	
Pre-design development allowance	$5,548,000
Total other costs, Utilities, etc.....	$30,929,000
Total estimated base construction cost	**$60,110,000**
Construction contingency	$3,073,000
Technical services	$6,318,000
Impact costs	$1,615,000
Construction management firm costs	$2,122,000
Total estimated base cost.....	**$73,238,000**
Inflation allowance to construction award.....	$15,762,000
Total estimated project cost	**$89,000,000**

XII. Operating Costs

	Project Costs	Present Facility Operating Costs
Non-recurring costs 1/ :		
Equipment costs	$4,772,000.....	N/A
One time non-recurring cost.....	$977,000.....	N/A
Total non-recurring.....	**$5,749,000.....**	**N/A**
Recurring costs 2/:		
Personal services .....FTE: 75	$5,800,000..... FTE: 0.....	N/A
Other recurring.....	$1,800,000.....	N/A
Total recurring	**$7,600,000.....**	**N/A**
Total Operating Costs	**$13,349,000.....**	**N/A**

1/ Non-recurring: resources necessary to bring the project on-line.
2/ Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

Page Intentionally Left Blank

Livermore, California
Realignment and Closure
Phase 1-Design and Land Purchase

This project acquires land to construct a new community based outpatient clinic (CBOC) in the East Bay area, constructs a new CBOC collocated with a new 120-bed Community Living Center (CLC) in the Central Valley area, renovates for a minimally invasive procedure center at the Palo Alto VA Medical Center (VAMC), and then closes the Livermore VAMC. This project received appropriated construction funds in FY 2010. Authorization was also requested in FY 2010 but to date has not been received. Authorization is needed prior to awarding or obligating construction funding for the purchase of land.

I. Budget Authority

Total Estimated Cost*	Available Through 2010	2011 Authorization Request	Future Appropriation Request
$354,300,000	$55,430,000	$55,430,000	$298,870,000

* Total estimated cost may be revised based on completed design of the project.

II. Priority: FY 2010 – 0.486

III. Description of Project

This project includes the construction of a new East Bay area CBOC, an Expanded Central Valley area CBOC, a new 120-bed CLC and then a Specialty Procedure Center at the Palo Alto VAMC for the consolidation of specialized services. Subsequent to the completion of these construction phases, this project will support the redevelopment of the current 113-acre Livermore VAMC campus under VA's Enhanced-Use Leased (EUL) authority.

At the East Bay CBOC, VA will acquire a parcel of land in southern Alameda County and construct a CBOC. Landscape, parking and other exterior revisions associated with utility feeds, cabling and site work are included within the scope of this project.

At the Central Valley CBOC, VA will acquire a parcel of land in the Central Valley and construct a CBOC and a 120-bed CLC. Landscape, parking and other exterior revisions associated with utility feeds, cabling and site work are included within the scope of this project.

At the Palo Alto Procedure Center, VA will renovate the Palo Alto VAMC tertiary care campus to establish a specialty procedure center in an effort to consolidate minimally invasive procedures into a single state-of-the-art procedure center.

The remaining services at the Livermore VAMC campus will be absorbed into the healthcare system, and the property will be Enhanced-Use Leased (EUL) under VA's EUL authority.

IV. Priorities/Deficiencies Addressed

This project was identified to improve access to and afford a safe and modern environment in which to treat Veterans by relocating the services closer to where the Veterans reside. The Livermore VAMC realignment major construction proposal will improve ambulatory care and skilled nursing facility access for the Veterans currently residing within Livermore VAMC's five (5) county catchment area.

V. Strategic Goals and Objectives

Quality of Life: One of VHA's objectives is to, "Continuously improve the quality and safety of health care for Veterans, particularly those health issues associated with military service." In order to achieve this objective, VA will replace Livermore VAMC's 1940 era obsolescent infrastructure with two (2) state-of-the-art CBOCs and a 120-bed CLC. By relocating inpatient and outpatient services to modern facilities, the VA Palo Alto Health Care System (VAPAHCS) will have the facilities necessary to improve the quality and safety of health care for Veterans.

Ensure Smooth Transition: One of VHA's objectives is to, "Provide timely and appropriate access to health care by implementing best practices." In order to achieve this objective, VAPAHCS will relocate Livermore VAMC's ambulatory care services closer to where Veterans reside. The East Bay and Central Valley CBOC's provision of care will be enhanced to ensure that Veterans have access to a broad-range of ambulatory and ancillary/diagnostic services.

Public Health & Socioeconomic Well-Being: One of VHA's objectives is to, "Promote excellence in the education of future health care professionals and enhance VHA partnerships with affiliates." In order to achieve this objective, two new CBOCs, centrally located, will enable VAPAHCS to expand its academic programs. Today, the Livermore VAMC's physical location is too remote for many of VAPAHCS' academic affiliates. The campus is currently too far removed from major population centers and academic institutions.

VAPAHCS will replace Livermore VAMC's 1940 era physical plant with modern and accessible treatment facilities in order to help attract and retain a highly qualified and innovative workforce. The environment of care is a critical component with regard to recruitment and retention initiatives. This proposal will help facilitate the recruitment and retention of a talented, multi-disciplinary workforce, one in which is committed to treating Veterans.

One VA: One of VHA's objectives is to, "Promote excellence in business practices through administrative, financial and clinical efficiencies." In order to achieve this objective, VAPAHCS will realign Livermore VAMC's 113 acre campus and help reduce the campus' overhead and maintenance costs. Resources being obligated today to maintain Livermore VAMC's aging infrastructure could be better utilized to enhance the delivery of healthcare services for Veterans. In lieu of maintaining aging capital infrastructure, scarce resources should be utilized to enhance direct patient care activities for Veterans.

VI. Alternatives Considered

Alternative 1 – Status Quo: The status quo alternative would continue to operate Livermore VAMC's 113-acre campus while maintaining the associated 244,000 GSF of aging capital infrastructure. Status quo is the least preferred alternative.

Alternative 2 – New Construction (Preferred Alternative): The new construction alternative constructs a CBOC in the East Bay, and another CBOC in the Central Valley collocated with a 120-bed CLC. Following construction and activation, VA must relocate Livermore VAMC's inpatient and outpatient programs to other locations in preparation for realignment, closure and EUL redevelopment. Upon relocation, VA will seek to develop the vacated Livermore campus for Veterans by establishing a continuum of care campus utilizing VA's EUL authority. The new construction option is the most cost effective alternative, hence the preferred alternative.

Alternative 3 – Lease: Leasing space versus constructing space to accommodate the needs identified in this proposal would entail leasing space for a CBOC in the East Bay, and space for another CBOC in the Central Valley collocated with a 120-bed CLC. Following lease award and activation, VA would seek to develop the vacated Livermore campus for Veterans by establishing a continuum-of-care campus utilizing VA's EUL authority. Based on the previous cost effectiveness analysis (CEA), a 20 year full service lease is more expensive than the new construction alternative. Therefore, the lease option is the second most preferred option.

Alternative 4 – Renovation: This alternative would renovate the existing Livermore VAMC campus to provide a safe and modern environment for both inpatient and outpatient programs. This alternative does not provide CBOCs closer to where the Veterans live nor does it create a new state of the art CLC for our Veterans. This option does not provide the best option for the Veterans; therefore, it is not the preferred option.

Alternative 5 – Contract Out: This alternative would contract out all of Livermore VAMC's current and projected inpatient and outpatient workload. This is a significant number of outpatient and inpatient services and Veterans, and it is not certain if ample providers would be available in the community. Based on this and previous CEA analyses, the contract-out option is the most expensive of all alternatives reviewed and the least preferred.

VII. Affiliations/Sharing Agreements

VAPAHCS manages one of the largest Graduate Medical Education (GME) programs within the Department of Veterans Affairs. In FY 2007, VAPAHCS provided GME training to 1,342 medical students, interns, residents and fellows from 161 academic institutions. VAPAHCS' primary academic affiliation is with the Stanford University School of Medicine. Following GME completion, VAPAHCS makes a rigorous effort to recruit Stanford University School of Medicine graduates. An antiquated environment of care makes recruitment more difficult. Constructing modern Centers for Ambulatory Care, Polytrauma and Blind Rehabilitation at the Palo Alto Division will help facilitate recruitment and retention of a highly skilled, multidisciplinary workforce.

VA research, in partnership with Stanford University School of Medicine (SUSOM), has enabled VAPAHCS to remain a leader in research and education. With a $51 million annual research budget, nearly 900 researchers comprise the 3rd largest research enterprise in VHA with extensive research centers in multiple areas. Research areas include: Geriatrics – Geriatrics Research, Education and Clinical Center (GRECC), Mental Illness Research, Education and Clinical Center (MIRECC), National Center for PTSD, Alzheimer's disease, Spinal Cord Injury (SCI), Rehabilitation R&D Bone and Joint Center, schizophrenia, infectious diseases, Traumatic Brain Injury (TBI), Polytrauma Rehabilitation, and War Related Injury Illness Study Center (WRIISC).

VIII. Demographics*

	2008	2018	2028	Change (2008-2028)
Veteran Population	232,623	172,479	132,827	-43%
Enrollees	70,635	72,571	66,688	-6%

* Market Data from South Coast Market

IX. Workload

	Current (2008)	Projected (2028)	Change (2008-2028)
Authorized CLC beds	120	120	0%
Ambulatory stops	889,845	1,762,885	98%
Mental Health stops	141,370	252,842	79%

X. Schedule

Complete design development	August 2010
Award construction documents	August 2010
Complete land purchase	December 2010
Award construction contract	TBD*
Complete construction	TBD*

*Dates are dependent on future appropriation.

XI. Project Cost Summary

New construction (288,272 gross square feet)	$114,469,000
Site Clearance and Demolition (29,537 gross square feet)	$12,766,000
Subtotal	**$127,235,000**
Other costs:	
Pre-design development allowance	$20,984,000
Total other costs, Utilities, etc	$80,997,000
Total estimated base construction cost	**$229,216,000**
Construction contingency	$11,893,000
Technical services	26,948,000
Construction management firm costs	$8,084,000
Land Acquisition	$20,000,000
Utility and Other Agreements	$300,000
Total estimated base cost	**$296,441,000**
Inflation allowance to construction award	$57,859,000
Total estimated project cost*	**$354,300,000**

* Total estimated cost may be revised based on completed design of the project.

XII. Operating Costs

	Project Costs	Present Facility Operating Costs
Non-recurring costs 1/ :		
Equipment costs	$10,000,000	$0
One time non-recurring cost	$12,117,595	$0
Total non-recurring	**$22,117,595**	**$0**
Recurring costs 2/:		
	(FTE: 368)	(FTE: 348)
Personal services	$40,811,506	$39,380,765
Other recurring	$27,140,000	$26,619,000
Total recurring	**$67,951,506**	**$65,999,765**
Total Operating Costs	**$90,069,101**	**$65,999,765**

1/Non-recurring: resources necessary to bring the project on-line.
2/Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

Louisville, Kentucky
New Medical Facility, Phase 1 Design and Land Purchase

This project constructs a replacement medical center for the existing Louisville, Kentucky, VAMC. This proposal requests authorization to position the VA to be able to acquire land if necessary. Site location for the new facility has not yet been determined. This project was appropriated $75,000,000 in FY 2009. Authorization was also requested in FY 2010 but to date has not been received. Authorization is needed prior to awarding or obligating construction funding required for land acquisition.

I. Budget Authority

Total Estimated Cost*	Available Through 2010	2011 Authorization Request	Future Appropriation Request
TBD	$75,000,000	$75,000,000	TBD

* Estimated total cost will be revised upon completion of design.

II. Priority: FY 2009 – 0.4825

III. Description of Project
VA will provide a right-sized, state-of-the-art health care facility for the Louisville area. VA developed a study to fully explore the potential for remaining at the existing site as well as further exploration of an option for a downtown location. This authorization will permit VA to purchase land if necessary once the study recommendations are evaluated and a decision is made by the Secretary.

IV. Priorities/Deficiencies Addressed
The medical center suffers from inadequate space, parking, privacy and physical plant capacity to meet outpatient demand and modern healthcare standards. This project will construct a Veteran-centric medical center setting that will support current and future patient care demand in a cost efficient and effective manner.

Inadequate space is challenging the medical center's ability to deliver patient care services, meet mandated waiting times, and address patient satisfaction requirements. The facility is inadequate in size, configuration and/or infrastructure to meet current and projected demand for inpatient and outpatient services. The new facility will provide adequate space to insure code compliant, efficient and effective patient care for the veteran population living within the Northern market of VISN 9.

V. Strategic Goals and Objectives

One VA: This proposal supports the Department's Strategic Goal of "One VA" world-class service to veterans and their families resulting in the effective management of patient care, staff, communications and technology.

Public Health and Socioeconomic Well Being: This project improves the socioeconomic well being of veterans through the provision of world class health care covering such disciplines as Inpatient Acute Care, complex Specialty Care, Primary Care, Mental Health Care and advanced Ancillary/Diagnostic services.

Quality of Life: The proposed project provides VA high quality, reliable, accessible, timely and efficient healthcare in order to maximize the health and functional status for all enrolled Veterans.

Ensure Smooth Transition: Construction of a new VA Hospital supports the ease of re-entry of new veterans into the civilian life by increasing awareness of, improving access to, and expanding use of VA healthcare, benefits, and services.

Honor and Memorialize: Construction of a new hospital supports high quality, reliable, accessible, timely, and efficient health care. Provision of such care helps maximize the health and functional status for all enrolled veterans.

VI. Alternatives Considered

Alternative 1 - Status Quo: The current hospital has been determined to be deficient to meet the future projected workload. Due to its construction characteristics it cannot be renovated to meet current design criteria for modern healthcare technology. Therefore, this option is not preferred.

Alternative 2 - New Construction (Preferred Alternative): This alternative resolves the outpatient space deficit, resolves Facility Condition Assessment (FCA) deficiencies, resolves Safety and Fire Safety (S&FS) deficiencies, utilizes horizontal development model assuring maximum ability to expand and renovate in the future, utilizes surface parking and a garage for hospital, provides the best separation of traffic and parking, and allows for a shorter construction phasing. Therefore, this option is the most preferred.

Alternative 3 - Contracting Out: The contracting out alternative divides the continuity of care into various community providers, creating inefficiencies for patients as well as staff. In addition, this option is the most costly. Therefore, this option is the least preferred.

Alternative 4 - Renovation: This alternative would require several Non-Recurring Maintenance and Minor projects to meet the projected demand. The negative impact on the services provided to the Veterans from all the various construction activity and the inefficiencies of the various construction projects make this alternative one of the least preferred.

II. Affiliations/Sharing Agreements

The Fort Knox VA/DOD Sharing Program continues to play a significant role for both the Louisville VAMC and Fort Knox's Ireland Army Community Hospital (IACH), by Louisville VAMC providing contractor performance of core functions for Fort Knox IACH. These sharing agreements provide a cost effective means to achieve the performance goals for both organizations while also increasing access to both beneficiary groups.

In addition to the workload presently being generated, Fort Knox is expecting the addition of approximately 13,000 beneficiaries as a result of the latest Base Realignment and Closure (BRAC). With these additional beneficiaries comes the anticipation of additional sharing agreement opportunities as both the Louisville VAMC and Fort Knox IACH continue to aggressively seek new and innovative ways to integrate the two healthcare systems.

VIII. Demographic Data*:

	2008	2018	2028	Change (2008-2028)
Veteran Population	326,407	276,756	234,475	-28%
Enrollees	128,768	150,572	148,547	15%

*Data reflects the Northern market

IX. Workload

	Current (2008)	Projected (2028)	Change (2008-2028)
Authorized hospital beds	122	143	17%
Ambulatory stops	371,100	643,707	74%
Mental Health stops	17,103	22,375	31%

X. Schedule

Complete design development	February 2010
Award construction documents	March 2010
Complete land purchase	September 2011
Award construction contract	TBD*
Complete construction	TBD*

*Dates are dependent on future appropriation.

XI. Operating Costs

	Project Costs	Present Facility Operating Costs
Non-recurring costs[1/]		
Equipment costs	$125,000,000	N/A
One time non-recurring cost	$88,000,000	N/A
Total non-recurring	**$213,000,000**	**N/A**
Recurring costs[2/]		
	(FTE: 1687)	(FTE: 1412.54)
Personnel services	$156,647,134	$123,088,669
Other recurring	$144,526,915	$107,848,209
Total recurring	**$301,174,049**	**$230,936,878**
Total Operating Cost	**$514,174,049**	**$230,936,878**

[1/]Non-recurring: resources necessary to bring the project on-line.
[2/]Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

St. Louis, Missouri
John Cochran Division Replacement Bed Tower & Clinical Expansion, Phase 1-Design and Land Purchase

This proposal is for the construction of a new inpatient bed tower, Emergent Response unit, parking garages and the renovation of vacated spaces for clinical expansion at the John Cochran Division of the St. Louis, Missouri, VAMC. This project was appropriated construction funds in FY 2010. Authorization was also requested in FY 2010 but to date has not been received. Authorization is needed prior to awarding or obligating construction funding required for land purchase.

I. Budget Authority

Total Estimated Cost*	Available Through 2010	2011 Authorization Request	Future Appropriation Request
$433,400,000	$43,340,000	$43,340,000	$390,060,000

* Total estimated cost may be revised based on completed design of the project.

II. Priority: FY 2010 – 0.341

III. Description of Project

This project constructs new building space and renovates associated vacated existing space at the John Cochran (JC) Division, VAMC, St. Louis, MO, for private in-patient bed wards, in-patient SCI beds, new ICU beds, inpatient mental health beds, a methadone clinic, expanded women's clinic, a new Emergent Response (ER) unit, replacement education and multi-media facilities, and consolidated medical research facilities. Necessary buildings will be demolished to provide usable ground on the north and west sides of the JC campus for new construction. This project will provide for improved patient care by replacing the deteriorated environment with new space and providing for patient privacy by having single occupant in-patient rooms with non-shared bathrooms. It will expand the SCI program to eliminate the need to transport these critical patients back and forth between the two divisions of the St. Louis VAMC.

The project will remodel and backfill the vacated in-patient ward space to reduce the space deficiency gaps in the primary care, specialty care, and mental health clinics. Currently, these programs have a space deficiency of 55,000 GSF. By 2025, these space gaps increase to 80,000 GSF. This project will significantly expand the clinic space, thus eliminating the projected 2025 space deficiency.

The project will also include the relocation of the existing ER unit into new space to improve patient privacy, provide isolation facilities for incoming patients with unknown potentially contagious conditions, and improve access to treatment. The ER has a current space deficiency of 7,404 GSF.

To accommodate parking for the new building, a multi-level parking structure will be constructed over the existing surface parking. In addition, a new parking garage will also be constructed in the front of the existing main building to accommodate the parking deficiency for the outpatient clinics. A total parking deficiency of more than 1000 spaces currently exists at the campus.

IV. Priorities/Deficiencies Addressed

This project will directly benefit the VAMC, Research, and VBA at the JC campus. It will improve patient care delivery and staff productivity by relocating inpatient functions that lack patient privacy into a new bed tower. This project also renovates space to consolidate outpatient services that are now scattered over five floors in the main building and extremely short of space. The renovation will also mitigate the Facility Condition Assessment (infrastructure) items valued at approximately $42,926,989.

V. Strategic Goals and Objectives

Quality of Life: This project will greatly improve Veteran's quality of life by constructing a new bed tower and expanding the existing clinics. The new bed tower will incorporate current design criteria for privacy, thus alleviating the less than desirable current and congested inpatient environment, especially for SCI patients. The expansion of the existing clinics, via renovation of vacated inpatient areas, will allow for an increase in exam rooms and will effectuate synergy via interaction among providers, creating a better work environment, thereby attracting a higher level of providers. This, in turn, creates a more healing environment and better quality of care for Veterans.

Ensure Smooth Transition: By renovating and consolidating the outpatient clinic space, efficiencies will be created for a smooth transition and a better continuum of care. The new clinic areas will provide an expansion of space for existing and returning Overseas Contingency Operation Veterans, particularly mental health services, thereby creating a smooth transition as these Veterans enter the VA system. This project also corrects the current and projected space gaps. By ensuring space is available for patients to be seen timely, our Veterans will Experience a smoother transition.

VI. Alternatives Considered

Alternative 1 – Status Quo: This alternative maintains the inpatient and outpatient wards in their current state, with patient privacy issues and space gap issues. To correct these, a series of minor construction and non-recurring maintenance (NRM) projects would be needed to provide the best environment for our Veterans. Based on the timing needed to execute the projects, this is the least desirable option.

Alternative 2 – New Construction and Renovation (Preferred Alternative): This alternative constructs a new bed tower, research area, and two parking structures, renovates the existing building 1 for consolidation and expansion of specialty care clinics, and demolishes applicable buildings. This alternative is the most the cost effective and is accomplished in the most reasonable time. Therefore, this alternative is the preferred option.

Alternative 3 – Contract Out and Renovation: This option would require minor construction and NRM projects of most existing building at the JC campus to ensure adequate space to provide outpatient services for the projected increase in workload. In addition, this alternative would contract out the inpatient services, thereby assuming facilities in the local area would have sufficient inpatient capacity to absorb the estimated 2028 inpatient workload levels for the JC campus. Due to the complexities of this broken continuum of care and the costs associated with contracting out, this alternative is the second most costly; therefore, it is the second to the least preferred.

Alternative 4 – Contract out All Care, excluding the Open Heart Surgery and Cardiology Clinic: This option would contract out all services at the JC campus, except for the open heart surgery and cardiology clinic. This option would then require maintenance of one existing building at the JC campus, necessitating significant infrastructure repairs. This alternative also assumes facilities in the local area would have sufficient infrastructure to absorb the estimated 2028 workload levels for the JC campus. Due to the complexities of this broken continuum of care and the costs associated with contracting out all care at the JC campus, this alternative is the most costly; therefore, it is the least preferred.

VII. Affiliation/Sharing Agreements

The St. Louis JB VAMC has medical school affiliations with St. Louis University School of Medicine and Washington University School of Medicine and DoD sharing agreements with Scott AFB.

VIII. Demographic Data*:

	2008	2018	2028	Change (2008-2028)
Veteran Population	432,891	344,542	276,589	-36%
Enrollees	144,288	169,654	163,458	13%

*Data reflects the East market

IX. Workload

	Current (2008)	Projected (2028)	Change (2008-2028)
Authorized hospital beds	118	93	-21%
Ambulatory stops	448,302	696,237	55%
Mental Health stops	41,283	38,494	-7%

X. Schedule

Complete design development	August 2010
Award construction documents	August 2010
Complete land purchase	September 2011
Award construction contract	TBD*
Complete construction	TBD*

*Dates are dependent on future appropriation.

XI. Project Cost Summary

New construction (261,952 gross square feet)	$119,419,000
Renovation (131,132 gross square feet)	$35,682,000
Subtotal	**$155,101,000**
Other costs:	
Pre-design development allowance	$26,959,000
Total other costs, Utilities, etc	$114,485,000
Total estimated base construction cost	**$296,545,000**
Construction contingency	$15,813,000
Technical services	$34,140,000
Impact costs	$12,000,000
Construction management firm costs	$10,223,000
Total estimated base cost	**$368,721,000**
Inflation allowance to construction award	$64,679,000
Total estimated project cost*	**$433,400,000**

* Total estimated cost may be revised based on completed design of the project.

XII. Operating Costs

	Project Costs	Present Facility Operating Costs
Non-recurring costs 1/ :		
Equipment costs	$21,500,000	$0
One time non-recurring cost	$8,500,000	$0
Total non-recurring	**$30,000,000**	**$0**
Recurring costs 2/:		
	(FTE: 560)	(FTE: 515)
Personal services	$39,200,000	$36,050,000
Other recurring	$1,795,200	$1,650,200
Total recurring	**$40,995,200**	**$37,700,200**
Total Operating Costs	**$70,995,200**	**$37,700,200**

1/Non-recurring: resources necessary to bring the project on-line.
2/Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

Page Left Intentionally Blank

Billings Montana
Billings CBOC Outpatient Care Expansion

This proposal provides for a replacement Outpatient Clinic lease in Billings, MT, supporting the parent facility at Fort Harrison, Montana, VA Medical Center.

I. Budget Authority

Lease Through	2011 Request	2011 Authorization Request	Unserviced Annual Rent
2033	$7,148,400	$7,148,400	$3,298,400

II. Description of Project

This project proposes the lease of a new CBOC Outpatient Care Expansion in the Billings, Montana, area. The Lease would consist of approximately 70,000 net usable square feet (NUSF) of VA clinical space and would address the significant space shortage that the two, existing Billings Community Based Outpatient Clinics (CBOC) are facing.

Expanding enables the clinic to provide comprehensive outpatient services for same day surgery, neurology/rehab, Ear Nose and Throat (ENT), physical therapy, ophthalmology, dermatology, rheumatology, cardiology, radiology, dental and expanded mental health services, currently only available at Fort Harrison VAMC, 482 miles round trip from Billings. Local rural communities are accustomed to traveling to Billings for their specialty care, so Veterans would be receiving comparable care without traveling farther than the general public. The new facility will be easily accessible, and will promote healthcare efficiencies for patients improving overall quality of care, will significantly increase access to and provide expanded clinical services for approximately 10,000 patients in Montana and Wyoming.

Approval of this prospectus will constitute authority for up to 20 years of leasing including the initial term, and any renewal options.

III. Priorities/Deficiencies Addressed

This project is designed to address access and increase capacity for Primary Care, Mental Health, Medical Specialty Care, and Surgical Specialty Care, Ancillary and Diagnostic Services and Same Day Surgery.

Billings is the largest city in Montana and the fastest growing in patients treated. VA Montana has a projected gap in 2018 of 40% for medical non-surgical specialties, 31% gap in ambulatory care surgical specialties, 106% gap in mental health, 35% gap in radiology and nuclear medicine and 31% gap in primary care.

This project will expand these specialties capabilities and reduce these gaps. This expansion will also reduce waiting times for medical, surgical specialties as well as outpatient surgery as it will increase capacity.

There are currently two care locations in Billings. This major lease will consolidate these locations as well as increase capacity, increase overall efficiency, and increase patient and employee satisfaction for this growing workload.

IV. Alternatives to Lease Considered

Alternative 1 - Status Quo: This option maintains the two existing clinics and does not address the VA goals to improve access to care, reduce wait times or improve patient satisfaction, especially related to travel time for specialty care. VA would not be able to address the growing gap in specialty and ambulatory surgery as well as primary care services for Montana and Wyoming veterans.

Alternative 2 - Lease (Preferred alternative): This alternative provides the most flexibility, lower long term risk, and allows the location to be closer to where the Veteran resides. This option allows the VA medical center in Montana to expand and consolidate services in Billings and reduce travel time for Veterans seeking specialty care. Providing all non-inpatient services in one leased building will improve patient satisfaction, patient quality outcomes through timely access to specialists particularly in an emergent situation, and be more cost effective and efficient.

Alternative 3 – Contract Out Services: Contracting services to the private community reduces the need for build out costs or staff expenses. These contract costs are more expensive to purchase based on Fee Basis Program data. This option also fragments care to the Veterans due to the multiple sites of care needed for the complete range of services. Non-VA care places patient care outside the control of VA in regards to performance measures and will reduce the VA's quality control compared to using VA credentialed healthcare providers.

Alternative 4 - New Construction: New Construction will address all workload gap concerns, agency strategic goals (Improve quality and access to care, improve patient satisfaction). However, the need for flexibility to reside closer to the Veteran community when demographics change make a permanent site less favorable. In addition, new construction would require land acquisition; this not only increases the cost but would delay activation by a year. The needs are now with the most tangible and intangible options; construction does not offer these solutions.

V. Demographic Data*:

	2008	2018	2028	Change (2008-2028)
Veteran Population	101,511	89,924	77,244	-24%
Enrollees	40,740	51,261	50,195	23%

*Data reflects the Montana market

VI. Workload

	Current (2008)	Projected (2028)	Change (2008-2028)
Ambulatory stops	46,321	76,656	66%
Mental Health stops	2,474	3,105	25%

VII. Schedule

Award leases	January 2012
Complete construction	September 2013
Activation/Occupancy	November 2013

VII. Project Cost Summary

Estimated Annual Cost	$3,298,400
Proposed Rental Rate*	$47.12/SF
Proposed Lease Authority	20 Years
Net Usable Square Feet	70,000
Parking Spaces	500
Special Purpose Related Improvements**	$3,850,000

*Estimate based on 2010 rates, and may be escalated by 4% annually to the effective date of the lease to account for inflation.

**Represents lump sum payment to Lessor to design and build out space for clinical use; not included in base rent.

Page Intentionally Left Blank

Boston, Massachusetts
Outpatient Clinic (OPC) Lease

This proposal provides for a replacement Outpatient Clinic lease in the greater Boston, MA, metropolitan area, supporting the parent facility of the Boston VA Medical Center.

I. Budget Authority

Lease Through	2011 Request	2011 Authorization Request	Unserviced Annual Rent
2033	$3,316,449	$3,316,449	$1,737,949

II. Description of Project

This project proposes the lease of a replacement Outpatient Clinic (OPC) in the following services will continue to be offered at the new OPC: Primary Care, Ambulatory Surgery Clinic for Orthopedics, Podiatry Clinic, Patient Education, Mental Health Clinics including Occupational Therapy and Methadone Treatment, as well as Home Care Consultation and minimal lab services.

Approval of this prospectus will constitute authority for up to 20 years of leasing including the initial term, and any renewal options, as well as potential extension of the present lease as may be necessary pending execution of the replacement lease.

III. Priorities/Deficiencies Addressed

This lease addresses the growing Primary Care and Mental Health programs in the Boston area, which allows for the decompression of the Jamaica Plain campus. Greater access will increase implementation of treatment plans, improve overall patient satisfaction, and better coordinate patient care. In addition, an enhanced urban Boston OPC located in the downtown area will ensure that the level and volume of patients that use the Jamaica Plain Campus does not increase beyond its present capacity alleviating the potential for overcrowding and increased wait times.

The OPC would consist of approximately 29,000 net usable square feet (NUSF) for VA clinical space and would address the significant space shortage that exists at the VA Medical Center, while allowing space for projected growth in Primary Care and Ambulatory Mental Health. The urban Boston metropolitan location is essential to the treatment of the large number of Veterans living within a 20-mile radius.

The outpatient workload specific to the Boston Outpatient Clinic is projected to increase from 69,928 in 2008 to 98,047 in 2018, a 40% increase in unique patients served. Therefore, the clinic needs to expand to meet the needs of the projected workload.

The location of the new clinic should be in downtown Boston within walking distance of a public transportation subway or bus stop. This is necessary due to the urban setting and the veteran population seeking treatment.

IV. Alternatives to Lease Considered

Alternative 1 - Status Quo: This option is not viable because new space must be procured due to reaching the maximum lease term. If nothing were to be approved, the patients would need to be served at the Jamaica Plain campus, which would not be able to meet the demands of the current patient workload at this clinic.

Alternative 2 - New Lease (Preferred Alternative): The lease alternative was selected because of its flexibility and ability to improve patient satisfaction by constructing a modern, state-of-the-art facility within the next three years. The need for flexibility is critical so that healthcare centers can change to be closer to the Veteran community when demographics change. The leased facility will be able to continue specialty services that are now offered at the present clinic and expand to meet the projected demand.

Alternative 3 - New Construction: New Construction will address all workload gap concerns and agency strategic goals by improving quality, access to care, and improving patient satisfaction. However, the need for flexibility to reside closer to the Veteran community when demographics change make a permanent site less favorable. In addition, new construction would require land acquisition; this not only increases the cost but would delay activation by a year. The needs are now with the most tangible and intangible options; construction does not offer these solutions.

V. Demographic Data*:

	2008	2018	2028	Change (2008-2028)
Veteran Population	437,288	298,426	213,406	-51%
Enrollees	129,993	124,385	108,894	-16%

*Data reflects the East market

VI. Workload

	Current (2008)	Projected (2028)	Change (2008-2028)
Ambulatory stops	255,004	285,723	12%
Mental Health stops	33,450	41,711	25%

VII. Schedule

Award leases	January 2012
Complete construction	September 2013
Activation/Occupancy	November 2013

VIII. Project Cost Summary

Estimated Annual Cost	$1,737,949
Proposed Rental Rate*	$60.56/SF
Proposed Lease Authority	20 Years
Net Usable Square Feet	28,700
Parking Spaces	232
Special Purpose Related Improvements**	$1,578,500

*Estimate based on 2010 rates, and may be escalated by 4% annually to the effective date of the lease to account for inflation.

**Represents lump sum payment to Lessor to design and build out space for clinical use; not included in base rent.

Page Intentionally Left Blank

San Diego, California
Community Based Outpatient Clinic Lease

This proposal provides for a replacement Community Based Outpatient Clinic lease in San Diego, CA, supporting the parent facility of the San Diego VA Medical Center in San Diego, CA.

I. Budget Authority

Lease Through	2011 Request	2011 Authorization Request	Unserviced Annual Rent
2033	$21,494,496	$21,494,496	$12,474,496

II. Description of Project

This project proposes the lease of a replacement Community Based Outpatient Clinic (CBOC) in the San Diego, California, area. The CBOC would consist of approximately 164,000 net usable square feet (NUSF) for VA clinical space, would address the space shortage that the existing CBOC is facing, and consolidates the leases into a single location.

This proposal would enhance existing VA outpatient services in the San Diego area by expanding services to include Women's Health Clinic, Blind Services, Dental, Ambulatory Surgery, etc.

Approval of this prospectus will constitute authority for up to 20 years of leasing, as well as potential extension of the present lease as may be necessary pending execution of the replacement lease.

III. Priorities/Deficiencies Addressed

This lease addresses two critical issues that will enhance the Veteran health care services within the San Diego area. The proposed CBOC will increase the services to the Veterans and will consolidate the services into a single location, in a larger facility, closer to where the Veterans reside.

The existing leased CBOC is inadequate to meet the present workload. The 2007 baseline workload utilization for the clinic is 103,619 and the 2027 projection is 176,719. In addition, the new CBOC will assist in decompressing the space shortage at the medical center. It is planned that an additional 68,793 visits will be offloaded to the clinic from the medical center to bring the projected workload to 245,512.

Quality of care will be improved by integrating all care delivery (primary, mental health, specialty care and ancillary services) into a state-of-the-art building with improved adjacencies and additional services.

IV. Alternatives to Lease Considered

Alternative 1 – Status Quo: The status quo of operating the current San Diego CBOC does not support the increasing, projected workload. It also fails to address the various leases that can be consolidated into a single location for numerous staff and patient efficiencies.

Alternative 2 – New Lease (Preferred alternative): This option proposes a build-to-suit lease closer to the Veteran population that the existing San Diego CBOC currently serves. This facility would be approximately 164,000 NUSF and would provide greater capacity for medical staff to perform in a more appropriate sized, modern facility. This alternative was selected because the lease would enable VA to serve a greater number of Veterans, reduce Veteran travel time for some clinical services, and consolidate leases into a single center. Furthermore, the lease alternative would provide expanded state-of-the-art clinical space sooner than construction funds and provide a more functional and effective healthcare environment to the benefit of Veterans, Veterans' families and medical staff.

Alternative 3 - Contract Out Services: This alternative would seek to contract out all services slated to move to the CBOC to private health care providers in the community. This alternative could result in increased annual costs, which the San Diego VAMC may not be able to fund out of its current operating budget. This alternative would also face challenges associated with limited existing capacity in the community to absorb VA's workload.

Alternative 4 - New Construction: New Construction will address all workload gap concerns, agency strategic goals (Improve quality and access to care, improve patient satisfaction). However, the need for flexibility to reside closer to the Veteran community when demographics change make a permanent site less favorable. In addition, new construction would require land acquisition; this not only increases the cost but would delay activation by a year. The needs are now with the most tangible and intangible options; construction does not offer these solutions.

V. Demographic Data*:

	2008	2018	2028	Change (2008-2028)
Veteran Population	1,186,870	906,063	727,003	-39%
Enrollees	355,334	373,825	352,258	-1%

*Data reflects the VISN 22 California market

VI. Workload

	Current (2008)	Projected (2028)	Change (2008-2028)
Ambulatory stops	529,059	722,924	37%
Mental Health stops	52,857	67,394	28%

VII. Schedule

Award leases	January 2012
Complete construction	January 2014
Activation/Occupancy	March 2014

VIII. Project Cost Summary

Estimated Annual Cost	$12,474,496
Proposed Rental Rate*	$76.06/SF
Proposed Lease Authority	20 Years
Net Usable Square Feet	164,000
Parking Spaces	1300
Special Purpose Related Improvements**	$9,020,000

*Estimate based on 2010 rates, and may be escalated by 4% annually to the effective date of the lease to account for inflation.

**Represents lump sum payment to Lessor to design and build out space for clinical use; not included in base rent.

Page Intentionally Left Blank

San Francisco, California
Biomedical Research Complex Lease

This proposal provides for a Research and Development lease in the Mission Bay area, supporting the parent facility of the VA Medical Center in San Francisco, California.

I. Budget Authority

Lease Through	2011 Request	2011 Authorization Request	Unserviced Annual Rent
2033	$10,054,788	$10,054,788	$4,899,400

II. Description of Project

This project proposes the lease of a new Research and Development space in close proximity to the existing Mission Bay Research Complex. The lease would consist of approximately 50,000 net usable square feet (NUSF) for wet labs and research space.

This proposal would enhance existing VA Research initiatives in the San Francisco area by alleviating the medical center's space shortage for Research and Development.

III. Priorities/Deficiencies Addressed

This lease mitigates critical space and functional issues that currently exist at the San Francisco VA medical center (SFVAMC).

The SFVAMC is home to the nation's leading VA research program with expenditures just under $80 Million per annum. However, the facilities contain numerous functional and technical deficiencies such as lack of compliance with VA's Seismic Safety policy and standards.

In addition, there is a significant existing space deficiency based on the current research grants and associated space standards. These standards determine square footage based on the amount of grant dollars. San Francisco is one of VA's top medical centers for grant Research dollars. Square footage is based on the amount of these grant dollars. The Research space calculator shows a need of approximately 400,000 GSF for San Francisco's Research space. This lease will help decompress the needs to ensure a more optimal environment for Researchers.

IV. Alternatives to Lease Considered

Alternative 1 – Status Quo: The status quo of maintaining the Research and Development program at the SFVAMC does not address the significant space shortage nor does it correct the functional deficiencies that exist.

Alternative 2 – New Lease (Preferred alternative): This alternative proposes leasing approximately 50,000 NUSF to decompress the existing space at the SFVAMC at or in close proximity to our affiliate – University of California, San Francisco. This alternative enables collaborative biomedical investigation between SFVAMC and UCSF clinician-researchers and promotes rapid movement of research into the clinical setting.

Alternative 3 - New Construction: New Construction would address all above benefits with the exception that acquisition of land at the Mission Bay complex would need to be factored into the project timeline and budget. Construction elsewhere in San Francisco presents a more complex and costly alternative as new property must be acquired along with construction of a new, 30,000 BGSF facility. Unless the property could be acquired adjacent to the UCSF Mission Bay complex, the benefits of proximity to the Mission Bay research site would not be realized. This will be far costlier and time-consuming than leasing space in existing buildings already designed for research program. However, this option is less practical and expeditious as it would take longer to accomplish given the process for major construction approval and funding.

V. Demographic Data*:

	2008	2018	2028	Change (2008-2028)
Veteran Population	191,830	138,214	103,118	-46%
Enrollees	55,090	59,634	55,534	1%

*Data reflects the North Coast market

VI. Workload

	Current (2008)	Projected (2028)	Change (2008-2028)
Ambulatory stops	360,115	486,019	35%
Mental Health stops	70,032	80,607	15%

VII. Schedule

Award leases	January 2012
Complete construction	September 2013
Activation/Occupancy	November 2013

VIII. Project Cost Summary

Estimated Annual Cost	$4,899,400
Proposed Rental Rate*	$98.00/SF
Proposed Lease Authority	20 Years
Net Usable Square Feet	50,000
Parking Spaces	100
Special Purpose Related Improvements**	$5,155,388

*Estimate based on 2010 rates, and may be escalated by 4% annually to the effective date of the lease to account for inflation.

**Represents lump sum payment to Lessor to design and build out space for clinical use; not included in base rent.

Page Left Intentionally Blank

San Juan, Puerto Rico
Mental Health Residential & Psychosocial Rehab Program Lease

This proposal provides for a new inpatient Mental Health Residential and Psychosocial Rehabilitation facility lease in San Juan, PR, supporting the parent facility of the San Juan, VA Medical Center.

I. Budget Authority

Lease Through	2011 Request	2011 Authorization Request	Unserviced Annual Rent
2033	$5,323,160	$5,323,160	$2,463,160

II. Description of Project

This project proposes the lease of a new 40-bed inpatient Mental Health Residential and Psychosocial Rehabilitation Program in the San Juan, PR area. The new facility will be approximately 52,000 net usable square feet (NUSF) for VA inpatient space, addressing the significant space shortage that the existing San Juan VA Medical Center is facing.

Approval of this prospectus will constitute authority for up to 20 years of leasing.

III. Priorities/Deficiencies Addressed:

The Mental Health Residential Rehabilitation and Treatment Program (MHRRTP) and Psychosocial Residential Rehabilitation Center (PRRC) are two essential components in the recovery model continuum of care for veterans with a variety of mental health conditions. These programs close the gap between the inpatient services and outpatient services providing a smoother transition to the community. Since these programs do not exist in the Puerto Rico geographical area, their implementation will provide the first opportunity for recovery.

Veterans identified as in need of residential services are referred to other VISN 8 facilities on the mainland. In many instances, this deprives the Veterans of family support and limiting their ability to profit fully from the services received due to cultural and language barriers that may exist. Currently, Veterans identified as needing ambulatory recovery and rehabilitation services are served through general mental health clinics that may not be equipped to handle veteran-specific mental health conditions. Therefore, it is essential to provide these two programs as soon as possible and closer to where the Veterans reside, which is why leasing is preferred.

IV. Alternatives to Lease Considered:

Alternative 1 - Status Quo: Status quo does not address the full needs of the recovering Mental Health patient. Additional space is needed to house these transitional inpatient programs. Since space does not exist at the San Juan VA Medical Center, these programs will go unsupported.

Alternative 2 - Lease New Space (Preferred alternative): This alternative provides the quickest access for a new, state-of-the-art facility for these two programs. This facility will be closer to where the Veteran resides, which is also a key element in the Veteran's recovery. Finally, this option is the most cost-effective alternative.

Alternative 3 - New Construction: New Construction will address all workload gap concerns and agency strategic goals by improving quality, access to care, and patient satisfaction). However, there are currently two major projects (divided into five phases) underway on the severely space deficient San Juan campus. Between the actual building footprints and the immense staging area required for these projects, there would be no additional room to entertain a further expansion of new space. The major projects will not be completed until well into 2014. Therefore, the timing associated with waiting for another Major Construction project to be approved and underway will significantly delay the proposed project, which would be a detriment to the Veterans in this area. Therefore, new construction is a less preferred option.

V. Demographic Data*:

	2008	2018	2028	Change (2008-2028)
Veteran Population	119,294	88,162	66,059	-45%
Enrollees	79,319	64,312	53,207	-33%

*Data reflects the Puerto Rico market

VI. Workload

	Current (2008)	Projected (2028)	Change (2008-2028)
Ambulatory stops	748,376	681,043	-9%
Mental Health stops	74,644	73,700	-1%

VII. Schedule

Award leases	January 2012
Complete construction	September 2013
Activation/Occupancy	November 2013

VIII. Project Cost Summary

Estimated Annual Cost	$2,463,160
Proposed Rental Rate*	$47.37/SF
Proposed Lease Authority	20 Years
Net Usable Square Feet	52,000
Parking Spaces	250
Special Purpose Related Improvements**	$2,860,000

*Estimate based on 2010 rates, and may be escalated by 4% annually to the effective date of the lease to account for inflation.

**Represents lump sum payment to Lessor to design and build out space for clinical use; not included in base rent.

Page Intentionally Left Blank

Status Report for Authorized Major Medical Facility Projects
(dollars in thousands)

Status Codes:

CD – Construction Documents
CO - Construction
NA - No Appropriation Available
DD – Design Development
P - Planning
PC – Physically Complete
SD– Schematics Development

Location	Description	Authorization	Approp. Available [1]	FY(s) Authorized	Status
American Lake, WA	Seismic Corrections - NHCU & Dietetics	$38,220	$38,220	2007	CO
Anchorage, AK[2]	Outpatient Clinic and Regional Office	75,270	75,270	2004/2007	CO
Atlanta, GA	Modernize Patient Wards	20,534	24,534	2005/2008	CO
Bay Pines, FL[3]	Inpatient/ Outpatient Improvements	0	17,430	Requested in 2010 & 2011	SD/DD
Biloxi, MS	Restoration of Hospital/ Consolidation of Gulfport	310,000	310,000	2006	CO
Charleston, SC	Replace R. Johnson VAMC with Joint Use	36,800	NA	2007	NA
Chicago, IL (WS) [2]	Modernize Inpatient Space	98,500	98,500	2004/2007	PC
Cleveland, OH[2]	Cleveland-Brecksville Consolidation	102,300	102,300	2004/2007	CO
Columbia, MO	Operating Room Suite Replacement	25,830	25,830	2007	CO
Columbus, OH[2]	Construction of Outpatient Clinic	94,800	94,800	2004/2007	PC
Dallas, TX	Clinical Expansion for Mental Health	0	15,640	Requested in 2011	SD/DD
Dallas, TX	Spinal Cord Injury	0	8,900	Requested in 2011	SD/DD
Denver, CO[3]	New Medical Facility	568,400	188,300	2006/2009/ Requested in 2010 & 2011	SD/DD
Des Moines, IA[2]	Extended Care Building	25,000	25,550	2005/2007	PC
Durham, NC[2]	Renovate Patient Wards	9,100	9,100	2004/2007	PC

Location	Description	Authorization	Approp. Available [1]	FY(s) Authorized	Status
Fayetteville, AR[2]	Clinical Addition	56,163	93,000	2004/2007	CO
Gainesville, FL[2]	Correct Patient Privacy Deficiencies	136,700	136,700	2004/2007/ 2009	CO
Indianapolis, IN[2]	7th and 8th Fl.Wards Modernization Addition	27,400	27,400	2004/2007	PC
Las Vegas, NV[2]	New Medical Facility	600,400	600,400	2004/2007/ 2009	CO
Lee County, FL[2]	Outpatient Clinic	131,800	131,800	2004/2007/ 2009	CO
Livermore, CA[3]	Realignment and Closure (Land Purchase)	0	55,430	Requested in 2010 & 2011	P
Long Beach, CA[2]	Seismic Corrections - Bldgs. 7 &126	107,845	117,845	2004/2007	CO
Louisville, KY[3]	New/Renovate Medical Facility	0	75,000	Requested in 2010 & 2011	P
Menlo Park, CA	Seismic Correct - Geopsych NH Replacement B334	33,200	32,934	2005	PC
Miami, FL	Utility Plant/Elect Dist	28,300	28,000	2002	PC
Milwaukee, WI	Spinal Cord Injury (SCI) Center	32,500	32,500	2007	CO
Minneapolis, MN	SCI Center	20,500	20,500	2004	PC
New Orleans, LA[2 & 3]	New Medical Facility	625,000	625,000	2007/2009/ Requested in 2011	SD/DD
Orlando, FL[2 &4]	New Medical Facility	656,800	665,400	2004/2007/ 2009	CO
Palo Alto, CA	Seismic Corrections - Bldg. 2	54,000	54,000	2004/2009	CO
Palo Alto, CA[5]	Centers for Amb. Care & Polytrauma Rehab Center	164,877	164,877	2008	SD/DD
Pensacola, FL	Joint VA and Dept of Navy Medical Project	55,500	55,056	2005	PC
Pittsburgh, PA[2]	Consolidation of Campuses	295,600	295,600	2004/2007/ 2009	CO
San Antonio, TX[2]	Ward Upgrades and Expansion	19,100	19,100	2004/2007	CO
San Antonio, TX[2]	Polytrauma Center	66,000	66,000	2009	CO

Location	Description	Authorization	Approp. Available [1]	FY(s) Authorized	Status
San Diego, CA	Seismic Corrections - Bldg. 1	48,260	47,847	2005	PC
San Francisco, CA	Seismic Corrections - Bldg. 203	41,500	41,168	2005	PC
San Juan, PR	Seismic Corrections - Bldg 1	225,900	134,280	2009	CO
San Juan, PR	Seismic Corrections	89,000	69,880	1999	CO
St. Louis (JB), MO	Medical Facility Improvements and Cemetery Expansion	69,053	12,000	2007	SD
St. Louis (JC), MO	Replace Bed Tower & Clinic Expansion	0	43,340	Requested in 2011	SD
Syracuse, NY[2]	Spinal Cord Injury (SCI) Center	77,700	77,269	2007	CO
Tampa, FL[2]	Upgrade Essential Electrical Distribution Systems	49,000	49,000	2004/2007	CO
Tampa, FL[2]	Spinal Cord Injury (SCI) Center	7,100	11,407	2005/2007	PC
Tampa, FL[5]	Polytrauma Expansion & Bed Tower Upgrade	231,500	231,500	2008	CD
Tucson, AZ	Mental Health Clinic	12,100	13,300	2004	PC
Walla Walla, WA	Multi-Specialty Care	71,400	71,400	2010	SD/DD

[1] Appropriation available through FY 2009.
[2] Authorization extended under P.L. 109-461
[3] These projects were included in the FY 2010 budget request and received appropriations but were not authorized by the Congress (as of December 31, 2009)
[4] Orlando, FL project was authorized for $656,800,000 available funding is $665,400,000 this is within 10% allowance per Title 38 Section 8104.
[5] Included under P.L. 110-252 FY 2008.

FY 1999 projects were authorized in P.L. 105-368. FY 2002 projects were authorized in P.L. 107-135. FY 2004 and 2005 projects were authorized under P.L. 108-170, which expired September 30, 2006. FY 2006 and FY 2007 projects were authorized in P.L. 109-461. Projects that did not have construction awards prior to the expiration date must be reauthorized. Atlanta, GA was authorized in P.L. 110-168. The FY 2009 projects were authorized in P.L. 110-387. Walla Walla, WA, was authorized by P.L. 111-98 in FY 2010.

Page Intentionally Left Blank

Status Report for Authorized Major Medical Leases

Status Codes:
AC - Alternatives to leased space being considered
AP - Acquisition Process Initiated
C - Complete
CA - Canceled
LAP - Lease Award Pending
LA - Lease Awarded
OH - On Hold

Location	Description	Authorization	NUSF Space	FY(s) Authorized	Status
Anderson, SC	Outpatient Clinic	$4,774	57,300	2010	AP
Atlanta, GA	Specialty Care Clinic	5,172	53,900	2010	AP
Austin, TX	Satellite Outpatient Clinic	7,443	135,322	2007	AP
Baltimore, MD	Satellite Outpatient Clinic	10,908	132,300	2006	LAP
Bakersfield, CA	Outpatient Clinic	3,464	30,100	2010	AP
Birmingham, AL	Annex Clinic and Parking Garage	6,279	50,500	2010	AP
Brandon, FL	Outpatient Clinic	4,326	50,000	2009	AP
Butler, PA	Health Care Center	16,482	180,000	2010	AP
Charlotte, NC	Health Care Center	30,457	295,000	2010	AP
Colorado Springs, CO	Outpatient Clinic	10,300	115,000	2009	AP
Corpus Christi, TX	Outpatient Clinic	3,900	60,000	2005	AP
Crown Point, IN	Outpatient Clinic	2,600	40,000	2005	LA
Eugene, OR	Satellite Outpatient Clinic	5,826	66,000	2009	AP
Evansville, IN	Satellite Outpatient Clinic	5,032	126,600	2006	LA
Fayetteville, NC	Health Care Center	23,487	236,000	2010	AP
Fort Worth, TX	Outpatient Clinic	11,118	161,119	2005	LA
Grand Rapids, MI	Satellite Outpatient Clinic	4,408	65,800	2007	AP
Green Bay, WI	Outpatient Clinic	5,891	70,600	2009	AP
Greenville, NC	Outpatient Clinic	4,096	64,000	2005	AP
Greenville, SC	Outpatient Clinic	3,731	45,900	2009	AP
Harlingen, TX	Outpatient Clinic	12,000	100,000	2008	LA
Huntsville, AL	Outpatient Clinic	4,374	47,800	2010	AP
Jacksonville, FL	Satellite Outpatient Clinic	7,638	82,509	1998	AP
Kansas City, KS	Community Based Outpatient Clinic	4,418	44,400	2010	AP

Location	Description	Authorization	NUSF Space	FY(s) Authorized	Status
Knoxville, TN	Outpatient Clinic	2,600	40,000	2005	C
Las Vegas, NV	Satellite Outpatient Clinic	8,518	109,200	2007	AP
Loma Linda, CA	Health Care Center	31,154	271,000	2010	AP
Mansfield, OH	Satellite Outpatient Clinic	2,212	27,500	2009	AP
Mayaguez, PR	Satellite Outpatient Clinic	6,276	70,100	2009	AP
McAllen, TX	Outpatient Clinic	4,444	51,700	2010	AP
Mesa. AZ	Satellite Outpatient Clinic	5,106	60,000	2009	AP
Monterey, CA	Health Care Center	11,628	99,000	2010	AP
Montgomery, AL	Health Care Center	9,943	112,000	2010	AP
Norfolk, VA	Outpatient Clinic	3,500	50,000	2005	OH
Oakland, CA	Outpatient Clinic	4,380	60,000	2005	C
Palo Alto, CA	Research Space	8,636	100,000	2009	AP
Parma, OH	Satellite Outpatient Clinic	5,032	74,000	2007	LA
Peoria, IL	Outpatient Clinic	3,600	37,000	2009	LA
San Diego, CA	Outpatient Clinic (North Co.)	7,781	65,465	2005	LA
San Diego, CA	Outpatient Clinic (South Co.)	2,625	35,000	2005	OH
Savannah, GA	Satellite Outpatient Clinic	3,168	38,900	2009	AP
Summerfield, FL	Outpatient Clinic	5,828	74,715	2005	LA
Sun City, AZ	Satellite Outpatient Clinic	2,295	25,000	2009	LA
Tallahassee, FL	Outpatient Clinic	13,165	142,700	2010	AP
Tampa, FL	Primary Care Annex	8,652	100,000	2009	AP
Toledo, OH	Outpatient Clinic	4,140	60,000	2005	LAP
Tyler, TX	Satellite Outpatient Clinic	5,093	72,760	2006	OH
Wilmington, NC	Outpatient Clinic	6,827	80,761	2005	LAP
Winston-Salem, NC	Health Care Center	26,986	280,000	2010	AP

Enhanced- Use Leases

Enhanced-Use Leasing is an important component of the Department of Veterans Affairs' overall asset management program. The program is unique among Federal agencies and considered an innovative method of acquiring needed facilities, goods, and services and assists the Department in achieving its asset goals and objectives.

In return for allowing VA property to be used for non-VA uses (which must be compatible with or benefit the Department's mission) on Department-controlled land, VA can require "rent" in the form of a reduction in the cost or free use of facilities or services for VA programs, monetary payments, or other "in-kind" consideration, which in the opinion of the Secretary "enhances" a particular VA activity's mission.

The program was authorized by law in 1991 and is managed by the Office of Asset Enterprise Management in the Office of the Assistant Secretary Management. Since the program's inception, VA has awarded 60 leases and is actively engaged in developing approximately 81 additional projects. A listing of the 60 awarded enhanced-use lease projects can be found in appendix D. The additional projects being developed can be found in appendix E, Secretary's Approved Priority Enhanced-Use Lease Projects and appendix F, Mission Homeless and Site Review Initiatives Enhanced-Use Lease Projects.

Page Intentionally Left Blank

U.S. Department of Veterans Affairs
5-Year Capital Plan FY 2010 - 2015

Table of Contents

	Page No.
Listing of Tables and Figures	**7 – *iii***
Executive Summary	**7 – *v***
VA Capital Budget Request	**7 – *v***
Capital Asset Inventory	**7 – *vi***
About the 5-Year Capital Plan	**7 – *vii***
Legislative and Executive Requirements	**7 – *vii***
Chapter 7.1: VA's Capital Asset Management Program	**7.1 – 1**
Introduction	**7.1 – 1**
VA Capital Asset Planning Process	**7.1 – 1**
Governance	**7.1 - 2**
VA Capital Investment Panel	**7.1 – 2**
Three Tiers of Capital Asset Management	**7.1 – 3**
Asset Performance	**7.1 – 10**
Chapter 7.2: Management Initiatives	**7.2 – 21**
Management Initiatives	**7.2 – 21**
Capital Asset Management System	**7.2 – 21**
Enhanced-Use Leasing Program	**7.2 – 24**
Mission Homeless and Site Review	**7.2 – 27**
Green Management Program	**7.2 – 27**
Chapter 7.3: Collaboration with the Department of Defense	**7.3 – 41**
Introduction	**7.3 – 41**
VA/DoD Joint Executive Council Strategic Plan	**7.3 – 42**
VA/DoD Collaborative Projects	**7.3 – 42**
Community Based Outpatient Clinics	**7.3 – 43**
Minor Construction Program	**7.3 – 43**
The Joint Market Opportunities Work Group	**7.3 – 44**
Other Potential Future VA/DoD Collaborative Projects	**7.3 – 44**
Chapter 7.4: Investment Selection	**7.4 – 45**
Capital Investment Selection	**7.4 – 45**
Applying the Prioritization Process to the Major Construction Budget Request	**7.4 – 48**
Status of Funded VHA Major Construction Projects	**7.4 – 51**
Chapter 7.5: Veterans Health Administration	**7.5 – 53**
Linkage to VA's Strategic Goals	**7.5 – 53**
Scoring and Prioritizing VHA Projects	**7.5 – 53**
FY 2010 and 2011 VHA Major Construction Summary Project Information	**7.5 – 54**
FY 2010 and 2011 VHA Detailed Major Construction Project Information	**7.5 – 55**
FY 2012 – 2015 Potential VHA Major Construction Projects	**7.5 – 64**
FY 2010 Prioritized VHA Minor Construction Projects	**7.5 – 66**
FY 2011 Top Twenty Major Medical Facility Projects	**7.5 – 95**
Non-Recurring Maintenance	**7.5 – 97**
FY 2009 American Recovery and Reinvestment Act (ARRA)	**7.5 – 98**

Table of Contents

	Page No.
**Chapter 7.6: Veterans Benefits Administration……..…….. **	**7.6 – 101**
Linkage to VA's Strategic Goals…….……	**7.6 – 101**
FY 2010 and 2011 VBA Summary Project Information…….…..	**7.6 – 103**
FY 2010 and 2011 VBA Detailed Major Leases Project Information……..	**7.6 – 103**
FY 2010 Prioritized VBA Minor Construction Projects…….……..	**7.6 – 105**
FY 2011 – 2015 Potential VBA Minor Construction Projects……..	**7.6 – 106**
Chapter 7.7: National Cemetery Administration…….…….…..	**7.7 – 109**
Linkage to VA's Strategic Goals…….……	**7.7 – 109**
Meeting Current and Future Burial Needs…….…..	**7.7 – 110**
National Shrine Commitment…….…...	**7.7 – 113**
Prioritization Methodology…….	**7.7 – 114**
FY 2010 and 2011 NCA Major Construction Summary Project Information.……..	**7.7 – 114**
FY 2010 and 2011 NCA Detailed Major Construction Project Information…….	**7.7 – 115**
FY 2010 Prioritized NCA Minor Construction Projects…….……...	**7.7 – 120**
NCA Leases…….……..	**7.7 – 130**
FY 2009 American Recovery and Reinvestment Act (ARRA) ……...	**7.7 – 130**
**Chapter 7.8: Staff Offices…….…….. **	**7.8 – 131**
Departmental Administration…….……...	**7.8 – 131**
Program Offices…….……...	**7.8 – 131**
FY 2010 Staff Office Minor Construction Projects……..……..	**7.8 – 134**
FY 2011 Potential Staff Office Minor Construction Projects……..…….	**7.8 – 136**
FY 2012 – 2016 Potential Staff Office Minor Construction Projects…….……..	**7.8 – 138**
Staff Office Leases…….……	**7.8 – 141**
FY 2012 – 2015 Potential Staff Office Major Construction Projects……	**7.8 – 141**
**Chapter 7.9: Conclusion…….…… **	**7.9 – 143**
**Appendices – Table of Contents… … … …

Listing of Tables and Figures

	Page No.
Figure E-1: FY 2011 VA Capital Budget Request	7 – *v*
Table E-1: VA Capital Asset Inventory	7 – *vi*
Table 1-1: Thresholds for Capital Investments Requiring SMC Approval	7.1 – 2
Table 1-2: Capital Asset Categories	7.1 – 4
Table 1-3: VA Strategic Goals	7.1 – 5
Figure 1-1: Capital Asset Life Cycle	7.1 – 6
Table 1-4: VA Capital Portfolio Goals	7.1 – 11
Table 1-5: Federal Real Property Goals/FRPC Tier 1 Metrics	7.1 – 14
Table 1-6: Real Property Performance Results	7.1 – 15
Table 1-7: Actual and Planned Disposals	7.1 – 15
Table 1-8: Facility Condition Assessment Deficiency Status Report (as of 12/17/09)	7.1 – 18
Table 2-1: Energy Measures	7.2 – 30
Table 2-2: Green Management Program Budget	7.2 – 32
Figure 2-1: VA ARRA Energy Allocation by Category	7.2 – 33
Figure 2-2: VA ARRA Renewable Energy Allocation by Category	7.2 – 34
Table 3-1: Other Potential VA/DoD Collaborative Projects	7.3 – 44
Table 4-1: Summary of FY 2010 VHA Capital Projects (also Table 5-1, page 7.5-54)	7.4 – 46
Table 4-2: Summary of FY 2011 VHA Capital Projects (also Table 5-2, page 7.5-55)	7.4 – 46
Table 4-3: Summary of FY 2010 Non-VHA Capital Projects (also Table 7-1, page 7-103)	7.4 – 47
Table 4-4: Summary of FY 2011 Non-VHA Capital Projects (also Table 7-2, page 7-103)	7.4 – 47
Table 4-5: Development of FY 2011 Capital Projects	7.4 – 49
Table 5-1: Summary of FY 2010 VHA Capital Projects	7.5 – 54
Table 5-2: Summary of FY 2011 VHA Capital Projects	7.5 – 55
Table 5-3: FY 2012 – 2015 Potential VHA Major Construction Projects	7.5 – 64
Table 5-4: FY 2010 Prioritized VHA Minor Construction Projects	7.5 – 67
Table 5-5: FY 2011 – 2015 Potential VHA Minor Construction Projects	7.5 – 75
Table 5-6: VHA Portfolio Inventory of Current Projects	7.5 – 92
Table 5-7: FY 2011 Top Twenty Major Medical Facility Projects	7.5 – 96
Table 5-8: Seismic/Safety Projects in Priority Order	7.5 – 97
Table 5-9: General Category Projects by Priority Score	7.5 – 97
Figure 5-1: VHA Facility Condition Assessment Deficiency Progress Report	7.5 – 98
Table 6-1: FY 2010 and 2011 VBA Summary Project Information	7.6 – 103
Table 6-2: FY 2010 Prioritized VBA Minor Construction Projects	7.6 – 106
Table 6-3: FY 2011 – 2015 Potential VBA Minor Construction Projects	7.6 – 106
Table 6-4: VBA Portfolio Inventory of Current Projects	7.6 – 107
Table 7-1: FY 2010 NCA Major Construction Summary	7.7 – 114
Table 7-2: FY 2011 NCA Major Construction Summary	7.7 – 114
Table 7-3: FY 2012 – 2015 Potential NCA Major Construction Projects	7.7 – 119
Table 7-4: FY 2010 Prioritized NCA Minor Construction Projects	7.7 – 120
Table 7-5: FY 2011 – 2015 Potential NCA Minor Construction Projects	7.7 – 121
Table 7-6: NCA Portfolio Inventory of Current Projects	7.7 – 129
Table 7-7: Existing/Ongoing Leases	7.7 – 130
Table 7-8: FY 2010 New Leases	7.7 – 130
Table 8-1: FY 2010 Staff Office Minor Construction Projects	7.8 – 134
Table 8-2: FY 2011 Potential Staff Office Minor Construction Projects	7.8 – 136
Table 8-3: FY 2012 – 2015 Potential Staff Office Minor Construction Projects	7.8 – 138
Table 8-4: FY 2010 and 2011 Staff Office Leases	7.8 – 141
Table 8-5: FY 2012 – 2015 Potential Staff Office Leases	7.8 – 141
Table 8-6: FY 2012 – 2015 Potential Major Construction Staff Office Projects	7.8 – 141

Page Intentionally Left Blank.

Executive Summary

VA Capital Budget Request

VA is a Cabinet-level department with the primary mission of serving America's Veterans and their families; ensuring that they receive medical care, benefits, social support, and lasting memorials. VA consists of the Veterans Health Administration (VHA), the Veterans Benefits Administration (VBA), the National Cemetery Administration (NCA), and Staff Offices, which provide support to the Administrations.

Figure E-1: FY 2011 VA Capital Budget Request

The FY 2011 VA capital budget request of $5.065 billion includes investments in a number of asset categories across several organizations within VA.

The Department's updated 5-Year Capital Plan is the culmination of VA's comprehensive capital investment process. The plan supports the annual budget request and reflects the difficult trade-offs between funding the operational expenses for existing assets, and the acquisition of new assets by the most cost-effective means in order to enhance benefits and health care service delivery to Veterans in the 21st century.

Capital Asset Inventory

VA has a vast holding of diverse capital assets consisting of Government (VA) owned buildings and real estate, VA-leased buildings, and enhanced-use leases and sharing agreements pertaining to capital assets and major equipment. Assets include hospitals, clinics, cemeteries, office buildings, and medical and non-medical equipment. The number and composition of assets in the VA portfolio is constantly changing in response to VA needs and decisions by the Secretary. The following table summarizes VA's recent capital holdings.

Table E-1: VA Capital Asset Inventory

VA Capital Asset Management System	VA Capital Asset Inventory - Data As Of 10/1/2009									
	Owned Assets					Leased Assets		Asset-Related Agreements		
	Bldgs.	Historic Bldgs.	SF	Vacant SF	Acres	Leases	SF	Enhanced Use Leases*	Outlease** Agreements	Sharing Agreements
VHA	5,153	1,546	143,486,463	6,881,633	15,624	1,206	9,981,874	43	300	211
VBA	19	0	796,691	20,595	0	180	4,078,327	0	0	0
NCA	348	110	951,220	23,387	18,099	4	8,715	1	3	0
Staff	8	1	1,687,011	0	165	42	1,620,373	2	0	0
VA TOTALS	**5,528**	**1,657**	**146,921,385**	**6,925,615**	**33,888**	**1,432**	**15,689,289**	**46**	**303**	**211**

* Includes only Awarded EU Agreements
** Includes Outleases, Permits, Licenses, Intra-Ager
Agency Agreements

Department of Veterans Affairs Office of Asset Enterprise Management

With more than 5,500 buildings and approximately 34,000 acres of land nation-wide, it is critical VA have a systematic framework for managing its portfolio of capital assets. Using an internally developed approach, VA ensures that its assets fully support the mission, vision, and strategic goals of the Department, in concert with the leadership and guidance from the White House. VA is committed to a comprehensive, corporate-level approach to capital asset management. This approach helps VA closely align asset decisions with its strategic goals, elevate awareness of its assets, and employ performance management techniques to monitor asset performance on a regular basis through the entire life cycle of an asset. At the core of VA's capital asset business strategy is value management – striving to return value to VA's business and managing existing value for greater return.

About the 5-Year Capital Plan

The 5-Year Capital Plan is a living document reflecting changes in the composition and alignment of assets. It describes the process, criteria and philosophy applied to acquisition management and disposal decisions. VA makes sound business decisions through the use of asset management initiatives such as the capital investment decision models and methodology, enhanced-use leasing authority, and the Capital Asset Management System–Business Intelligence Tool (CAMS-BI). In addition, collaborations with the Department of Defense are pursued to increase the sharing of resources to further improve the delivery of health care to our Nation's Veterans. This plan is the central document describing the selection of the Department's key capital acquisitions using a formal executive review process developed by senior management and approved by the Secretary that is closely aligned with the Department's strategic goals and mission. Individual chapters for VHA, VBA, NCA and Staff Offices within the plan contain brief descriptions and justifications of capital investment projects included in the budget and explain how these investments assists VA in achieving its central mission—to meet Veterans' health care, benefits, and burial needs.

Real Property information (which includes space, condition, contract, financial, and energy consumption information) is reported against established measures to evaluate the performance of VA's assets, as well as serve as a management tool to make informed decisions on its portfolio of assets. This plan also includes appendices (beginning on page 7.10-147) containing detailed information referenced throughout the chapters and a list of table and figures following the table of contents on page 7-*i*.

Legislative and Executive Requirements

The Department's 5-Year Capital Plan was developed in response to recommendations from the Office of Management and Budget's (OMB) *Capital Programming Guide*. The plan fulfills OMB requirements in support of the annual budget request for capital investments. In addition, the plan meets the following Congressional and Executive requirements:

- Conference Report 109-305 and Senate Report 109-105 directed VA to update its 5-year strategic plan for capital asset management.
- Conference Report 111-366 reiterated the need for an annual 5-year capital plan.
- Section 8107 of title 38, United States Code, mandates the top twenty medical facility projects be reported annually by the Department.
- Complies with Executive Order 13327, Federal Real Property Asset Management, dated February 4, 2004 and Federal Real Property Council Principles.

- Public Law 108-422 and accompanying report language instructed the Department is to provide a long-term and short-term disposal plan to the Congress.
- Executive Order 13514, Federal Leadership in Environmental, Energy, and Economic Performance, dated October 8, 2008, creates numerous requirements in areas such as energy intensity reduction, greenhouse gas inventorying, water consumption reduction, sustainable acquisitions, amongst others.
- Executive Order 13423, Strengthening Federal Environmental, Energy, and Transportation Management, dated January 26, 2007, creates energy, environmental and transportation mandates including the requirement that agencies establish and report on Environmental Management Systems at all appropriate levels.
- The Energy Independence and Security Act of 2007 (PL 110-140), contains numerous requirements related to the reduction of energy and water consumption and the use of alternative fuels, such as the requirement that agencies decrease energy consumption intensity 30 percent by 2015.
- The Energy Policy Act of 2005 (PL 109-58), contains numerous energy and water requirements, including the requirement that VA install electric meters in buildings by October 1, 2012.

Chapter 7.1
VA's Capital Asset Management Program

Introduction

Federal capital investment planning and decision-making has undergone profound changes during the last decade as a result of the Government Performance and Results Act (1993); Clinger-Cohen Act (1996); Federal Acquisition Streamlining Act (1994); OMB's *Capital Programming Guide* (Supplement to Part 7 of OMB Circular A-11); Executive Order 13327, Federal Real Property Asset Management; and other Federal initiatives.

VA began its pursuit of a comprehensive capital asset planning process and management strategies in earnest in 1997. VA developed a structure that facilitated a comprehensive system-wide integrated capital investment planning process. The fundamental goal of the new process was to ensure that all major capital investment proposals, including high-risk and/or mission-critical projects, were based upon sound business and economic principles; promoted the One VA vision by linking diverse but complimentary objectives; were aligned with the overall strategic goals and objectives of VA; addressed the Secretary's priorities by emphasizing program objectives in support of internal goals; and supported the key areas identified for improvement across government. VA continues to make enhancements to its capital asset management processes and methodologies to meet the needs of Veterans.

VA Capital Asset Planning Process

VA is committed to a comprehensive, corporate-level approach to capital asset management. With more than 5,000 buildings and 33,000 acres of land nationwide, it is critical that VA have a systematic and comprehensive framework for managing its portfolio of capital assets in order to improve the use of resources and provide more effective health care and benefits delivery for our Nation's Veterans.

VA's capital asset management philosophy is grounded in a three-tiered capital asset management approach listed below.

1. Corporate Portfolio Management: a global perspective to determine and maintain the optimal mix of investments needed to achieve desired VA

outcomes or strategic goals, while minimizing risk and maximizing the cost-effectiveness and performance of our assets.

2. Strategic Linkage: matching Department goals to investments. This approach has expanded to include VA's capital portfolio goals and real property goals established by the Federal Real Property Council (FRPC).
3. Life Cycle Approach to Asset Management: employing performance management techniques to monitor asset performance on a regular basis through the entire life cycle of an asset helps VA closely align asset decisions with its strategic goals and elevate awareness of its assets. Each significant capital investment is tracked through its life cycle from formulation to execution, steady-state, and disposal.

Governance

VA's capital asset planning process is governed by the Strategic Management Council (SMC), which is responsible for overseeing effective and efficient capital asset management. The SMC is chaired by the Deputy Secretary and oversees the approval of all capital investment proposals that exceed certain thresholds, represent a high risk or high visibility, or are crosscutting. The SMC has a panel that assesses and reviews capital investment proposals; evaluates, scores, and prioritizes proposals; and makes recommendations to the Secretary. The table on the following page provides the capital asset categories by investment thresholds that require SMC review.

Table 1-1: Thresholds for Capital Investments Requiring SMC Approval

Thresholds for Capital Investments Requiring SMC Approval				
Total Acquisition Costs				
Categories	**VHA**	**VBA[3]**	**NCA**	**Staff Offices**
Infrastructure Proposals[1]	$10M	$10M	$10M	$4M
Medical Equipment	$1M/piece	N/A	N/A	N/A
Non-Medical Equipment	$500,000/piece	$500,000/piece	$500,000/piece	$500,000/piece
Leases/GSA Space Assignments	$1M	$1M	$1M	$1M
Energy Savings Performance Contracts[2]	$10M/Facility or $15M/Multiple Facilities	$10M/Facility or $15M/Multiple Facilities	$10M/Facility or $15M/Multiple Facilities	$10M/Facility or $15M/Multiple Facilities
Thresholds for Capital Investments Requiring Submission for Information Purposes Only				
Total Acquisition Costs				
Categories	**VHA**	**VBA[3]**	**NCA**	**Staff Offices**
Enhanced-Use Leases[4]	$10M	$10M	$10M	$10M
Enhanced Sharing Agreements[5]	$10M	N/A	N/A	N/A

[1]Threshold includes the Construction and Medical CARE (NRM) appropriations.
[2]Multiple facilities means more than two facilities, with not one of the involved facilities value in the task order exceeding $10.0M.
[3]Business case application required for all new regional office building (at new or existing sites) in excess of $4.0M. These will be reviewed by the Office of Management as part of the operating budget plan approval process.
[4]Total value of proposal exceeds $10.0M in NPV over the term of the proposal (both VA and developers).
[5]Enhanced Sharing Agreements for space will use the E-U threshold. For all other VHA categories, existing threshold will apply.

VA Capital Investment Panel

The VA Capital Investment Panel (VACIP) was created to support the SMC. The VACIP's role is to assess and review capital investment proposals; evaluate, score, and prioritize proposals; and make recommendations to the SMC. Their

role also includes serving as liaison between representative SMC members and the administrations, to improve or defend capital investment proposals. As part of the VA's capital investment and planning process, all major capital investments are evaluated using a multi-criteria decision model. As part of the process improvement activities, VA evaluates the capital decision models on an annual basis to ensure the models by which capital investments are scored reflect current priorities and policy decisions. All major VHA projects are evaluated using the VHA decision model and all projects from VBA, NCA and staff offices are evaluated using the non-VHA decision model. Both decision models are illustrated in appendix A.

Three Tiers of Capital Asset Management

A detailed description of the three capital asset management tiers follows.

Level One: Corporate Portfolio Management

The VA capital portfolio management approach focuses on appropriately determining and maintaining the optimal mix of investments needed to achieve desired VA outcomes or strategic goals, while minimizing risk and maximizing the cost-effectiveness and performance of our assets. VA strives to maximize the functional and financial value of capital assets through well thought-out acquisitions, allocations, operations and dispositions.

By following this approach and utilizing tools such as a sound capital investment process (including alternatives analysis, strategic linkage, and life cycle costing), enhanced-use leasing, and VA's Capital Asset Management System – Business Intelligence Tool (CAMS-BI) (including performance measurement), VA is able to improve coordination and management of capital assets and provide a single consolidated view of all capital investments in the VA portfolio. These tools and initiatives assist VA in maximizing the value of its portfolio, providing balance and ensuring investments meet VA's mission and strategic goals. For example, VA's enhanced-use leasing (EUL) authority allows the Department to leverage its assets and acquire facilities or obtain goods, services, or other in-kind consideration that might otherwise be unavailable or unaffordable. EUL also allows VA to convert underutilized property into an asset that generates revenue, achieves consolidation, or reduces costs.

In addition, by using CAMS-BI, VA monitors its entire capital asset portfolio, examining all significant assets at every life cycle stage, in concert with VA portfolio goals and strategic goals. The development and deployment of CAMS-BI assisted VA in achieving a major milestone in transitioning from the traditional single asset management style to corporately managing our vast portfolio of holdings. This corporate portfolio perspective enables VA to achieve its overall capital asset business strategy of value management.

VA's portfolio consists of four individual asset categories. VA views these assets as a single comprehensive portfolio. At each stage of the project's life cycle, VA's corporate portfolio goals help identify deficiencies requiring analysis and attention. VA's asset categories are described in the table below.

Table 1-2: Capital Asset Categories

Asset Category	Details
Buildings and Land	• Building systems, additions, new construction, renovation, parking garages, and acquisitions and disposal of properties. This also includes site acquisitions.
Equipment	• Medical Equipment: Any diagnostic or treatment modality used in the delivery of health care. This includes items such as cardiac-catheterization laboratory equipment, magnetic resonance imaging, or linear accelerators. • Non-Medical Equipment: Non-recurring equipment items that are used by non-medical administrations or offices.
Leases/General Services Administration (GSA) Space Assignments	• Direct Lease: A contract vehicle that enables VA to become a tenant and rent space and accompanying building services for a specified period at a negotiated rate. • GSA Lease: Unlike the GSA assigned space, GSA Lease Space is space leased by GSA from the private sector. • GSA Space Assignment: Leased space acquired from GSA.
Agreements	• Energy Savings Performance Contracts (ESPC): A program developed by the Department of Energy designed to reduce energy consumption and costs in federally owned and operated facilities. VA's energy conservation program features ESPC as one among a set of prioritized energy investment funding and procurement vehicles. An ESPC contractor is competitively selected to invest its capital in a set of VA-identified energy improvements, which results in significantly reducing VA energy costs and consumption over what would have been the case had the investment not been made. VA repays project costs out of the stream of cost savings generated by the energy improvements. • Enhanced-Use Leasing: Leasing underutilized VA property on a long-term basis to non-VA users for uses compatible with VA's mission. The Department is able to obtain facilities, services, money, or other in-kind consideration for VA requirements that might otherwise be unavailable or unaffordable. • Enhanced Sharing Agreement: Allows individual medical facilities to contract for services with any health-care provider, or other entity or individual. These contracts can include a wide array of health care resources. There are no maximum dollar limitations for the investments.

Level Two: Strategic Linkage

VA's capital asset management philosophy emphasizes ensuring capital investments fully support the agency mission and strategic goals. Capital

investments must contribute to carrying out the Department's mission by filling performance gaps to meet VA's mission and strategic goals. This important linkage between capital asset investment and performance and the Department's mission and strategic goals is stressed throughout the life cycle of an investment.

VA's strategic and enabling goals that guided the development of the FY 2011 capital investment priorities and processes are listed below:

Table 1-3: VA Strategic Goals

Goal 1:	Restore the capability of Veterans with disabilities to the greatest extent possible and improve the quality of their lives and that of their families.
Goal 2:	Ensure a smooth transition for Veterans from active military service to civilian life.
Goal 3:	Honor and serve Veterans in life and memorialize them in death for their sacrifices on behalf of the Nation.
Goal 4:	Contribute to the public health, emergency management, socioeconomic well-being, and history of the Nation.
Enabling Goal:	Deliver world-class service to Veterans and their families by applying sound business principles that result in effective management of people, communications, technology, and governance.

VA strives to meet the needs of the Nation's Veterans and their families today and tomorrow by:

- Functioning as a single, comprehensive provider of seamless service to the men and women who have served our Nation;
- Cultivating a dedicated VA workforce of highly skilled employees who understand, believe in, and take pride in our vitally important mission;
- Continuously benchmarking the quality and delivery of our service with the best in business and using innovative means and high technology to deliver world-class service; and
- Fostering partnerships with Veterans' service organizations, the Department of Defense and other federal agencies, state and local Veterans organizations, and other stakeholders to leverage resources and enhance the quality of services provided to Veterans.

Level Three: Life Cycle Approach to Asset Management

Many of the asset management principles to which VA adheres, and which the Federal Real Property Council (FRPC) has endorsed, are being implemented through a life cycle approach. The Department's asset management philosophy is to reduce underutilized space and the associated operating costs. The Department employs performance management techniques to monitor asset performance on a regular basis through the entire life cycle of an asset.

Each significant capital investment is tracked through its entire life cycle: formulation, execution, steady state, and disposal. The formulation phase involves defining a specific concept or need and obtaining funding, through appropriated or non-appropriated sources, to obtain a needed capital asset. The execution phase focuses on the expenditure of the appropriations obtained in the previous phase and on the actual award of a contract through the build-out or completion of the asset. The steady-state phase involves the typical operations and maintenance of an asset through its expected life span. The disposal phase is the final stage of an asset's life cycle and involves the proper and orderly retirement and liquidation of an asset.

Investment protocols and standards have been developed to provide guidelines for each major phase/milestone in the life cycle of a capital asset (see the figure below). All capital assets are monitored and evaluated against a set of performance measures (including those that are underutilized and/or vacant) and capital goals to maximize highest return on the dollar to the taxpayer.

Figure 1-1: Capital Asset Life Cycle

Formulation Stage

- Functional Development: The functional development phase is at the operational level and may occur either at the VA Central Office or field level where needs are identified, gap analyses are completed, proposals are developed, and solutions are ultimately applied. In this phase, initial ideas for capital investments are developed and concept papers are completed.

  Proposals undergo review first within each administration (VHA, VBA, NCA, and Staff Offices). A decision is made whether to return the proposal for further development, decline the proposal, or forward the proposal for higher-level consideration by the SMC.

- Technical Review: In the technical review phase, approved proposals have been developed into either concept paper or acquisition applications and receive technical and financial scrutiny from Department-wide

councils or Administration boards, as well as initial prioritization within the owner organization.

Proposals that do not pass a technical review are returned for further development, while proposals that do pass are forwarded to the VA Capital Investment Panel (VACIP) for strategic review.

- Strategic Review: In the strategic review phase, proposals of all asset types, from across the Department are reviewed based on appropriate criteria and approved weights. Proposals are submitted using a web-based application in CAMS-BI. A multi-disciplinary team – the VACIP – validates and then scores the proposal applications. The scoring results in a prioritized list of investments. VHA projects are ranked based on seven criteria, including service delivery enhancements; safeguarding assets (patient life safety projects); special emphasis programs (e.g., spinal cord injury, blindness, serious mental illness); capital asset priorities/portfolio goals; Departmental alignment (DoD collaboration and strategic alignment); facility condition; and workload. Non-VHA projects are scored and ranked by the VACIP, using some of the same criteria with the exception of service delivery enhancements, special emphasis criteria; and workload, however, a customer service criterion was added to the non-VHA model. Brief descriptions of the criteria utilized for both models are included in Appendix B.

  A multi-attribute decision methodology, the Analytic Hierarchy Process (AHP), is used to score the proposals. It accommodates the more judgmental factors and imposes a disciplined approach to the decision-making and prioritization process. A hierarchical approach helps to structure the problem and break it down into specific components. These components are called decision criteria. Multi-attribute decision modeling is a technique that allows evaluators to consider a number of diverse criteria in reaching a decision. AHP uses a hierarchical model comprised of a goal, criteria, sub-criteria, and alternative outcomes or conditions for each problem or decision. Such models combine evaluations or decisions using both quantitative and qualitative criteria.

  The VACIP uses the capital investment decision models and decision software to score each capital investment proposal application and evaluate investment proposals, based on the effect a particular proposal has with respect to each sub-criterion. The scores are generated by the decision software and result in a list of investments ranked in priority order. The VACIP then provides recommendations to the SMC on which projects to include in the annual budget request to OMB. The SMC

recommends approval of scored proposals, and then submits them to the Secretary for final approval.

The strength of the VA capital investment planning process is that it encourages continual improvement and refinement in response to customer needs. Along with stakeholder suggestions, Veteran needs and environmental factors are monitored in order to modify the decision models to address changing needs and priorities. VA revisits its decision models and re-evaluates the criteria and sub-criteria on an annual basis to ensure the decision models are meeting these needs.

Execution Stage
Once a project is authorized and funded by Congress it enters the execution stage of its life cycle. Here the emphasis is on measuring planned and actual schedules (design and construction awards, and activation dates) and costs at each phase of the project's completion.

Steady State Stage
Once a project becomes fully functional or operational, the steady state life-cycle stage is entered. A steady state asset is no longer monitored based on its own milestones and health, but is merged into facility operations. The tracking of health in steady state is performed at the facility or station level rather than at the asset level. In FY 2009, this was expanded to include building level reporting and analysis of vacant and underutilized space, reporting and analysis for building impacts due to agreements, as well as collection of detailed building level costs for tracking agreement impact. VA's corporate portfolio goals are generally focused on the steady-state phase of capital asset life-cycle.

VA performs regular maintenance and upkeep on its assets and infrastructure through its recurring maintenance funds. These funds are used for service contracts and routine repairs of both facilities and land. Recurring maintenance does not alter, modify, or make improvements to existing infrastructure; these funds only keep assets performing in their current operating state.

Non-recurring maintenance (NRM) involves the purchase and/or improvements of buildings, land, and other structures (including equipment), where additions, alterations, and modifications are made. Non-recurring maintenance projects result in a change in space function and/or a renovation of existing infrastructure. Examples of non-recurring maintenance projects include modifying buildings to install equipment, roof replacements, and non-structural improvements to land such as landscaping, sewers, and wells.

Data Sources for Steady-State: The two primary sources of data for VA steady-state capital assets are the Capital Asset Inventory (CAI) database (for inventory

information) and VA's Financial Management System (FMS) (for financial data). CAI is operated by the Office of Construction and Facilities Management (CFM), with data input and maintenance accomplished locally by each administration using desktop web access. The database contains essential inventory information on all VA administrations. The major components of the CAI database are:

- Owned buildings
- Land
- Leases
- Major equipment
- Space Driver (space usage model)
- Facility Condition Assessment
- Historic Preservation
- Asset-based agreements such as enhanced-use leases, sharing agreements, donations, permits, licenses, energy agreements and Inter-agency agreements.
- Disposals

The other key source system for CAMS-BI is FMS. Financial data, such as obligations and expenditures, are pulled from the FMS database. In CAMS-BI, the financial data is aggregated by cost types (e.g., operating and maintenance, leasing, energy) for specific assets. The data can also be rolled up for more general views at the local facility, region, and administration levels.

Data from CAI and FMS can be viewed in CAMS-BI separately or in combination to track the health of steady state assets. For example, CAMS-BI reports space utilization using CAI data. CAMS-BI also calculates cost per gross square foot using FMS and CAI data. CAI and FMS played a critical role in meeting Federal Real Property Council inventory reporting requirements.

Disposal Stage

The final stage of an asset's life cycle is disposal. Public Law 108-422, signed in November 2004, authorizes VA, independent of the General Services Administration (GSA), to dispose of real property and to deposit proceeds from the sale, transfer or exchange of VA assets into the Capital Asset Fund (CAF).

The CAF can be used for current and future disposal transactions, improvements or renovations to medical projects with an estimated cost of less than $7 million, and/or to appropriate historic properties. The authority requires VA to meet all McKinney-Vento Act requirements. Proceeds that are deposited into the CAF need to be re-appropriated by the Congress and can only be used for specific purposes including minor medical facility and historical preservation projects. Additionally, VA is required to submit disposal plans to Congress annually, per

Public Law 108-422 and accompanying report language. The VA disposal plan has two parts: short-term (one year) and long-term (five year). CAMS-BI records the impact of disposals on performance across the capital portfolio. Summary data on actual disposals and enhanced-use leases for FY 2009, and planned disposals and enhanced-use leases for FY 2010 through FY 2014 can be found in appendix C. In FY 2009, VA disposed of 108 assets and 99 acres of land through reuse, demolition and enhanced use lease for an estimated cost savings of $10,008,493.

Other modalities to discard non-mission dependent assets are also evaluated in priority order including enhanced-use leasing, sharing, out-leasing, licenses, permits, easements and transfers (e.g., disposal via enhanced-use leasing authority, state home, and GSA authority) as well as like-kind exchanges. If none of these options prove viable, VA will make the property available for reuse by other federal agencies. If no other agency is interested, VA may utilize deconstruction, mothballing and demolition. The capability for initiating, justifying, and monitoring proposals for divestment of assets is implemented through CAMS-BI. VA's disposal policy also provides guidance for navigating the complex processes of federal real property disposal. These steps include screening for homeless use, environmental and historical status evaluations, as well as various notifications to GSA and Congressional committees. Achieving significant reduction in underutilized and vacant space is a Departmental priority and can be achieved with disposal authority.

Asset Performance

Monitoring asset performance begins in the formulation stage of project development as VA staff identifies performance gaps and how investment in capital assets contributes to filling those gaps. Each capital asset proposal submitted through the capital asset planning process is required to identify, in the business case application, to which strategic goal (page 7.1-5) the project will contribute. Information on a project's contribution to the capital portfolio goals is also requested. A more recent requirement for minor construction projects is the identification of Federal Real Property Council (FRPC) goals each project will address. Quarterly reporting is conducted for assets in the steady state stage of the life cycle. Detailed descriptions of the VA capital portfolio goals and the FRPC goals are provided below. VA also uses benchmarking to compare the performance of assets against private sector standards and conducts monthly performance reviews to keep updated on the status of VA capital assets.

VA Capital Portfolio Goals

VA's capital portfolio goals are closely aligned with the asset management core objective to provide a safe and appropriate environment for the delivery of benefits to Veterans in a cost-efficient manner. The VA capital portfolio goals are

based on the Department's main objective of managing assets to ensure resources are maximized, assets (including VA staff and Veterans) are safeguarded, and all opportunities (public, private, or a combination thereof) are fully explored. The goals also allow VA senior management to monitor the overall health of the Department's capital asset portfolio and provide for informed corporate decision-making. VA capital portfolio goals include:

Table 1-4: VA Capital Portfolio Goals

Goal	Description
Decrease Operational Costs	VA seeks to minimize maintenance and operation costs through increasing the efficient use of space, decreasing the number of assets that have exceeded their useful life, and by lowering costs to commercial benchmarks for operating and maintenance. By decreasing operational costs, VA will be able to reinvest much needed funds in improving services to our Nation's Veterans. VA's CAMS-BI tracks operating costs using many of the same cost elements the FRPC requires. These include utilities, recurring maintenance and repairs, cleaning/janitorial, and roads/grounds expenditures required to operate a facility.
Decrease Underutilized Capacity	Decreasing unused and underutilized space is one key factor as is the FRPC facility utilization index: Percent of Space Utilization as Compared to Overall Space (owned and direct-leased).
Decrease Energy Utilization	Decreasing the intensity of energy consumption in VA facilities has a direct impact on minimizing the overall operational costs of those facilities. To achieve this, VA is committed to leading the way in effective and efficient building operations and management. VA is achieving this goal by placing energy management expertise at the facility level, proactively upgrading systems that do not meet current standards, more accurately measuring and analyzing energy consumption and costs, and conducting facility energy assessments to identify energy efficiency improvement opportunities. The baseline calculation against which VA measures its progress - traditional facility energy consumption per gross square foot - has been updated from the 2003 standard, as directed in the Energy Policy Act of 2005.
Increase Intra/Inter-agency and Community-Based Sharing	Combining and sharing assets with other federal, state, and local organizations, departments, and agencies that embrace the mission, goals, and objectives of VA is a cost effective and viable approach to servicing our Veteran's needs.
Increase Revenue Opportunities	Enhanced-use leasing authority provides VA with increased revenues that can then be reinvested to meet other VA service delivery needs.
Safeguard Assets	Safeguarding assets (including patient and employee safety) is a top priority of the Department. Decreasing the number of high-risk assets in VA's portfolio can reduce the cost of making these facilities compliant with government standards and practices. VA will reduce costs by maintaining assets that conform to safety measures.

Goal	Description
Maximize Highest and Best Use	Maximizing the highest and best use of VA assets is a combined effort of all VA organizations. VA will increase the number of agreements for asset exchanges (including in-kind consideration) and sales to acquire replacement property better suited to care for and improve the lives of our Nation's Veterans. VA is also working to increase the total number of agreements to ensure full utilization and optimum performance of all VA assets. These agreements and programs – such as enhanced-use leasing – also contribute to increased savings and cost avoidance.

Federal Real Property Council

The Government Accountability Office (GAO) has considered federal real property to be a high risk area for several years. In February 2004, Executive Order 13327 established the Federal Real Property Council (FRPC) to develop guidance and establish asset management principles, collect specified inventory data elements, and performance measures for all federal agencies. The FRPC is composed of Senior Real Property Officers representing federal agencies and cabinet level departments and is chaired by the Office of Management and Budget (OMB). The Assistant Secretary for Management serves as VA's Senior Real Property Officer.

The FRPC is responsible for providing guidance and facilitating the implementation of agency asset management plans. These tasks are accomplished through a myriad of committees and workgroups both external and internal to the Department. Some external committees include the FRPC Asset Management Planning Committee, FRPC Inventory and Performance Measures Committee, FRPC Systems Committee and the Federal Asset Sales Committee. Membership includes federal agencies and the Office of Management and Budget.

There is now an increased focus on the downsizing of real property to reduce vacant and underutilized space. VA is moving aggressively in this area, working to define specific disposal targets and monitor performance in that regard. Agencies are being asked to accelerate and prioritize disposals considering their relationship to energy reduction alongside utilization, condition and cost.

In July 2009, GAO provided "An Update on High Risk Issues" for Federal Real Property. They reported progress had been made to address long-standing problems with real property, but deep rooted obstacles needed further reform by the new administration and Congress to sustain reform momentum. VA was specifically cited for their progress in reducing underutilized space, and VA has completed the milestones as planned in response to specific GAO recommendations, including implementation of Capital Asset Management

System –Business Intelligence (CAMS-BI) for improved information and reporting functionality.

VA's Asset Management Plan

VA's Asset Management Plan (AMP) provides VA's overall capital asset management philosophy and fully addresses the FRPC's 10 asset management guiding principles. The AMP has been produced annually since FY 2005. The FY 2008 plan was published in June 2008. VA's asset management plan identifies and categorizes the real property assets owned, leased, or managed by VA. The plan prioritizes the actions needed to improve operational management of the real property inventory. The AMP identifies portfolio goals, as well as Department short and long-term goals related to capital asset management. In addition, the asset management plan indicates how VA addresses the FRPC's 10 guiding principles, which are provided below.

1. Support Agency Mission and Strategic Goals
2. Use Public and Commercial Benchmarks and Best Practices
3. Employ Life-Cycle Cost-Benefit Analysis
4. Promote Full and Appropriate Utilization
5. Dispose of Unneeded Assets
6. Provide Appropriate Levels of Investment
7. Accurately Inventory and Describe All Assets
8. Employ Balanced Performance Measures
9. Advance Customer Satisfaction
10. Provide for Safe, Secure, and Healthy Workplace

Internal workgroups include the VA Real Property Group and the VHA Portfolio Workgroup. Membership includes VA administrations and staff offices, VHA analysts and field Capital Asset Managers. These groups function as representatives for their respective administrations and work with the Office of Asset Enterprise Management to meet federal and agency performance and reporting requirements. Overall, VA portfolio performance is monitored by the VA Monthly Performance Review Board, chaired by the Deputy Secretary, where results are presented on a monthly and/or quarterly basis.

Federal Real Property Council Performance Metrics

In FY 2005, VA implemented the Federal Real Property Council (FRPC) Tier 1 performance metrics and aligned them with VA corporate goals. Because much of the data needed to support the FRPC Tier 1 metrics were already embedded in the Department's predefined corporate portfolio goals, the transition from VA's corporate goals to the FRPC metrics was possible. Tier 1 metrics vary only in their broad approach to federal real property. In order to meet federal requirements and to provide VA-focused measures, the Department currently measures and maintains VA's capital portfolio goals and the FRPC Tier 1 metrics.

Where there was overlap, VA goals were modified accordingly. VA has four real property goals/metrics and they are discussed below.

Table 1-5: Federal Real Property Goals/FRPC Tier 1 Metrics

VA Goal/FRPC Metric	Description
Decrease Underutilized Capacity/Percent of Space Utilization as compared to overall space (owned and direct-leased)	Percent of Space Utilization as Compared to Overall Space (owned and direct-leased). Reference Table 1-4, VA Capital Portfolio Goals.
Decrease Operational Costs/Ratio of Operating Costs per Gross Square Foot	This metric measures the Ratio of Operating Costs per Gross Square Foot (GSF). Reference Table 1-4, VA Capital Portfolio Goals.
Percent Condition Index (owned buildings)	VA performs condition assessments of all its medical facilities. These assessments include estimates of repair needs for each building. VA calculates condition index annually as the ratio of repair needs to plant replacement value. The higher the Condition Index the better the condition of the constructed asset. Condition Index helps identify assets most in need of repair and plan for upgrades or disposition. VA's Capital Asset Inventory (CAI) database includes both variables needed to provide a facility condition index score, including the facility condition assessment and the plant replacement value for each building. The Department currently conducts assessment updates on a three-year cycle for all buildings.
Ratio of Non-Mission Dependent Assets to Total Assets	Using the OMB approved methodology, VA determines whether each asset (owned and direct leased buildings, structures, and land parcel) is mission critical; mission dependent/not critical; or not mission dependent. Mission dependency information is entered into the CAI, which feeds into CAMS for tracking and reporting purposes. Mission Dependency is determined by the FRPC Utilization Index. All VA assets that are 70-100 percent utilized are designated as mission critical. Assets that are 50-70 percent utilized are designated as mission dependent/not critical. Assets that fall below 50 percent utilized are designated as not mission dependent.

Real Property Performance Results

VA regularly monitors real property performance and reports to the Office of Management and Budget on Federal Real Property Council Tier 1 Measures. VA reports energy consumption to the Department of Energy. The table below reflects the level of change in each performance area from the baseline years.

Table 1-6: Real Property Performance Results

Measure	Results				Targets		Strategic Target
	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010 (Initial)	FY 2011 (Initial)	
Utilization: Percent of space utilization as compared to overall space (owned and direct-leased)	104%	112%	113%	113%	116%	108%	100%
Condition: Percent Condition Index (owned buildings)	79%	74%	66%	74%	74%	76%	87%
Mission Dependency: Ratio of non-mission dependent assets to total assets	15%	12%	12%	11%	11%	11%	10%
Operating Costs: Ratio of operating costs per gross square foot (GSF) (Targets conform with FRPC Tier 1 definitions)	$5.59	$5.80	$6.47	$6.95	$6.72	$6.48	$5.07

Utilization: VA's baseline performance was established in FY 2004 at 80 percent. In FY 2009, utilization performance was 113 percent, exceeding the target of 100 percent. VA improved its utilization of space through disposals, functional consolidations, and improved planning. Over the period FY2003 - FY2009

- VA reduced it's inventory by 465 assets (6.5 million GSF) and 597 acres
- VA's total GSF (owned and leased) increased over the same period, increasing from 156,380,261 GSF in FY04 to 163,421,926 GSF in FY2009 for a net gain.

Table 1-7: Actual and Planned Disposals

Actual Disposals by Modality FY 2003 -2009

	2003 -2007			2008			2009			TOTAL		
Disposal Modality	# Total Assets	Total GSF	Total Acres	# Total Assets	Total GSF	Total Acres	# Total Assets	Total GSF	Total Acres	# Total Assets	Total GSF	Total Acres
Deconstruction	7	11,640		1	1,200		4	169,004		12	181,844	0
Demolition	134	992,227	1	53	269,302		31	158,460		218	1,419,989	1
Enhanced Use Lease (Land or Building)	84	2,320,785	343	51	752,352	35	5	39,750	6	140	3,112,887	384
Like Kind Exchanges	1	30,144					1	192		2	30,336	0
Mothballing							19	114,653		19	114,653	0
Reuse by Other Federal Agencies	1	1,091								1	1,091	0
Reuse by Other VA Entities	4	645,776	52	1		44				5	645,776	96
Sharing, Outlease, License, Permit, Easement	7	16,851	8							7	16,851	8
Transfer - Negotiated Sale				1	770					1	770	0
Transfer - Public Benefit Conveyance							24	550,412	8	24	550,412	8
Transfer - EU Lease	1	21,592					21	325,758	85	22	347,350	85
Transfer - GSA Disposal Authority	8	13,400								8	13,400	0
Transfer - State Home	2		15	1	600		3	81,842		6	82,442	15
Grand Total	249	4,053,506	419	108	1,024,224	79	108	1,440,071	99	465	6,517,801	597

Notes:
1) FY2006 Enhanced Use Lease Disposals include Chicago Lakeside (656,000 SF) converted to a sale
2) FY2009 Transfer Public Conveyance includes Gulfport
3) FY2009 Transfer includes North Chicago (325,758 SF)

The FY 2006 Enhanced-Use Lease disposals includes Chicago- Lakeside (656,000 SF) converted to a sale. The FY 2009 Transfer – Public Conveyance includes Gulfport. The FY 2009 Transfer - EU Lease includes North Chicago (325,758 SF). See Appendix C for the detailed FY 2009 Disposal Report.

Planned Disposals FY 2010-FY 2014

Disposal Modality	# Total Assets	Total GSF	Total Acres
Deconstruction	41	362,824	0
Demolition	214	2,574,083	0
Enhanced Use Lease (Land or Building	134	2,273,782	381
Mothballing	28	530,250	0
Transfer – Negotiated Sale	19	80,839	11
Transfer – Public Benefit Conveyance	4	844,182	1
Transfer – Public Sale	1	550	0
Transfer – EU Lease	13	50,412	72
Sharing, Outlease, License, Permit, Easement, Donation	1	245,000	0
Total	**455**	**6,961,922**	**465**

Building Utilization Review (BUR)

In late FY 2009, VA initiated an aggressive building by building review of VA underutilized and vacant assets. The main objectives of this initiative will be to reduce the number and cost of underutilized buildings and land, while increasing housing opportunities for Veterans. VA will look use the buildings and land identified through BUR to provide housing for Veterans and their families and also make available assisted living for those who need help with one or more activities of daily living, including seniors, and returning war Veterans with post-acute polytrauma. The initiative will also look to reduce and prevent homelessness by providing affordable permanent housing.

Condition: VA's FY 2005 baseline performance is 81 percent; FY 2009 performance was 74 percent, with a target of 87 percent by 2010. The process of how VA determines its facilities' condition and overall repair and maintenance needs, including the current status of how the Department is addressing this need, is explained below:

Upgrading VA Facilities Condition

VA thoroughly monitors the condition of its facilities. The condition of its buildings is documented in the VA's Facility Condition Assessment report. Each medical center is surveyed by a professional team of engineers and cost estimators at least once every three years. These surveys include an assessment of its building systems (e.g., electrical, mechanical, plumbing, elevators, structural and architectural, safety, etc.) and site conditions (e.g., roads, parking, walks, water mains, sanitary and storm water protection, etc.) The facility is objectively evaluated by the professional FCA review team (contractor and/or VA personnel from headquarters) and given ratings of A (new or like new condition), B (above average condition), C (average condition), D (poor condition) and F (critical condition requiring immediate attention). Building and site conditions given a rating of a D or F by the reviewers are also given an estimated cost of corrections. Once the assessment is completed the station correction costs are totaled and a percentage is computed comparing the total estimated correction costs to the total estimated replacement cost of the facility. This is referred to as the condition index. Here the higher the percentage the better the condition of the facility. At other times a simple ratio is provided of these two factors with a lower ratio indicating better overall facility condition. VA surveys and documents the condition of all its owned buildings.

The FCA report is actively used by VA to improve the condition of its facilities. The VA Non-recurring Maintenance (NRM) programs are the infrastructure repair program. They are the most active in funding VA's FCA documented severe deficiencies (D's or F's). VA estimates the cost to repair all FCA

deficiencies to be approximately $9.4 billion. All VA infrastructure or construction project requests now include FCA related corrections. VA is making a concerted effort to reduce its backlog of critical FCA deficiencies. About 52 percent of all Minor Construction dollars obligated annually correct important documented FCA deficiencies. VA's Major Construction program also corrects a significant amount of FCA-documented critical needs annually.

VA will continue to use capital resources, where appropriate, to address the most critical deficiencies. An internal VA Real Property Task Force was established. Task Force recommendations were made to 1) standardize FCA processes and accountability, 2) define FCA scope, 3) establish consistent FCA reporting and tracking of FCA progress. Below is the FCA Deficiency Status Report.

Table 1-8: Facility Condition Assessment Status Report (as of 12/17/2009)

Admin.	Baseline	New Deficiencies	FCA Project Completed	FCA Projects Obligated – Not Yet Completed	$ Remaining
VHA	$10,036,407,219	$974,452,592	$404,576,410	$1,323,551,550	$9,282,731,851
All Other	$81,719,605	$0	$280,600	$8,733,885	$72,705,120
Total	**$10,118,126,824**	**$974,452,592**	**$404,857,010**	**$1,332,285,435**	**$9,355,436,971**

Mission Dependency: In FY 2005, 22 percent of VA building assets were classified as non-mission dependent. In the last four years, substantial progress has been made. In FY 2009, VA reduced the percentage of non-mission dependent assets in its portfolio to 11 percent. This performance is on track to meet VA's target that 10 percent or less of its portfolio be classified as non-mission dependent by 2010.

Operating Costs: VA's FY 2004 baseline performance is $4.52 per GSF. For FY 2009, VA's operating cost per GSF was $6.95. The 2010 target is $5.07.

This year, VA is participating in a government-wide Presidential initiative to reduce real property-related operating costs required to maintaining non mission dependent physical assets. In 2011, the disposal of surplus assets scheduled to exit VA's inventory will reduce these costs by an estimated $4.4 million.

Monthly Performance Reviews

The Deputy Secretary of VA convenes a monthly meeting with senior level executives from the administrations and staff offices called the Monthly Performance Review (MPR). The MPR provides these senior level executives information on the status of VA's financial management and programs. The MPR is a means to create dialogue to improve services to Veterans by highlighting successes and problem areas through performance metrics, including the goals and targets explained above. For capital asset programs, information is provided

to the MPR on Major Construction, Minor Construction, Non-Recurring Maintenance, Facility Condition Assessments, Grants for State Cemeteries, Grants for State Extended Care, Energy Consumption and Cost, and Disposals. In addition, information is provided on capital assets that are operational.

Benchmarking

A key measure of VA's success is to compare asset performance to that of the private sector via benchmark analysis. CAMS provides VA the means and data to compare certain asset expenses to industry or commercial benchmarks for its leasing and energy programs. Benchmarking is also done within VA and encompasses comparisons across fiscal years and comparisons between similar VA facilities. CAMS currently holds performance data back to FY 2004. VA can analyze and report increases or decreases in costs, utilization, and other goal performance from year to year and across individual stations, networks, and at administration levels.

Page intentionally left blank.

Chapter 7.2
Management Initiatives

Management Initiatives

VA has undertaken a number of major management initiatives in order to improve and strengthen the capital asset management program. VA has integrated best practices into the fabric of the capital investment process, learning from the best planning and performance measurement found in government and private industry. One of the main achievements was the development of the Department's first long-term capital plan, which was submitted to Congress in the summer of 2004. Along with VA's vigorous capital investment process, the Department established various tools and programs as described below that support more effective capital asset management.

VA continues to develop tools and processes for managing its vast capital portfolio. Three key initiatives have served VA very well, and their promise is not yet exhausted. The first initiative is the Capital Asset Management System-Business Intelligence Tool (CAMS-BI), which in four years has made tremendous strides in assisting all parts of the VA enterprise in monitoring their assets. Additional enhancements and functionality are constantly being tested and rolled out to leverage the investment VA has made in this enterprise system. The second major initiative is enhanced-use leasing, which fosters public-private partnerships while ensuring long-term revenue streams for the Department. Enhanced-use leasing supports community needs and job opportunities, and allows VA to transform underperforming or unutilized assets into revenue generators. For 2009, there are a number of enhanced-use leases in various stages of development. The third initiative is the VA Energy Program which promotes and supports efficient energy management and increases energy and water conservation. Detailed descriptions of these tools follow.

Capital Asset Management System

The CAMS initiative supports Executive Order 13327, Federal Real Property Asset Management. CAMS-BI has positioned VA to fully contribute to and comply with Federal Real Property Council (FRPC) guidance. CAMS-BI allows for web-based input of concept papers and acquisition business case applications. The data is organized, analyzed, and presented to track and monitor VA's assets against performance goals within and across asset types and administrations. Reports can be used for multiple purposes, such as review and presentations.

CAMS-BI provides several outcomes that result in improved service delivery to Veterans and increased financial accountability to the general public. The impact of this innovative technology is that CAMS-BI:

- Integrates asset management and governance at multiple levels
- Improves financial and analytical capability
- Improves performance management
- Provides for increased and better-informed decisions
- Improves service delivery

In FY 2007, FRPC reporting was updated to include disposition net proceeds, disposal recipient, as well as lease maintenance and lease authority indicators. VA updated its financial system to reflect specific energy costs, not just traditional energy, to better support internal performance management and Department of Energy (DOE) reporting. In FY 2009, FRPC reporting was updated to include sustainability for buildings.

Electronic reporting has been demonstrated. VA submitted electronic files to the General Services Administration (GSA) beginning in FY 2005, and has successfully submitted again in FYs 2006, 2007, 2008, and 2009. VA has also submitted electronic files for Energy Star ratings to Department of Energy (DoE). DoE benchmarks similar facilities in Energy Star to one another and returns the ratings to VA. Annual Energy Performance Reports have now been created in CAMS-BI to incorporate these ratings.

In FY 2008, CAMS implemented enhanced reporting and analysis in the form of a Business Intelligence (BI) and data warehousing system. As reporting became more complex and more data was available for trending and performance management, the BI enhancement became necessary to meet the increased demand. All of the major reporting and analysis elements, such as FRPC Tier 1 Metrics, VA Performance Metrics, Energy performance metrics and reporting, disposals and other inventory data were incorporated into BI. The new tool allows for more capability in trending, graphing, and complex analytics than was available in the past. Multiple training sessions have been conducted and additional sessions are planned for the new future for new BI users.

In FY 2009, OAEM and the Office of Information and Technology completed a project to consolidate CAMS servers, combining and migrating formulation and execution data from four production servers to one consolidated server. Retirement of the three OAEM production servers resulted in an estimated annual cost savings of $150,000 and provided improved processes for CAMS users. Instead of logging on to four separate servers for leases, buildings/land,

medical equipment and agreements, users now enter all types of business cases into one server.

CAMS-BI is the main factor that allows VA to comply with this complex type and level of asset performance measurement. VA is one of the leaders in real property management. Within VA, CAMS-BI has already had an impact on capital asset data management. Inventories have been improved, related costs are more accurately tracked and numerous pre-existing asset-related databases have been linked and coordinated. The CAMS-BI process has generated a renewed focus on capital asset matters at all levels of the Department.

Future Plans

- Implement/Expand Business Intelligence (BI) reporting capabilities to the building level detail.
- Update CAMS to include the Post Transaction Oversight Tool (PTOT) information to help better oversee Enhanced Use Leases.
- Enhance FAS quarterly reporting.
- Develop GAO recommended reports that:
  - Track maintenance costs for maintaining underutilized and vacant properties.
  - Track building level data by FY in order to correlate characteristics associated with underutilized and vacant buildings.
  - Track, monitor, maintain and evaluate square foot (sq ft) reductions, financial and non financial benefits.
- Release Real Property Group Report:
  - Issue Guidance to Standardize FCA Process.
  - Continue Space Utilization Analysis.
  - Conduct ongoing analysis of VA's real property portfolio to improve overall asset management.
  - Continue evaluation and validation of VHA space needs. Develop a National Lease Strategy. As part of our ongoing portfolio analysis efforts, VA is examining space needs (e.g., existing, planned) for redistribution opportunities. For example, VA is exploring if administrative functions could be performed outside of the hospital in leased space in order to make room for needed patient care.

Resident Engineer

VA has included a new initiative in the Major Construction FY 2011 appropriation request to provide funding for additional resident engineers who provide on-site supervision for Veterans Health Administration (VHA) and National Cemetery Administration (NCA) major construction projects located throughout the country. Funding will cover all costs for these employees including salary and benefits, training, travel, permanent change of station funds, etc. to provide critical staff requirements, such as planning, acquisition,

and architectural and engineering support to help VA facilities better manage their physical infrastructure.

Enhanced-Use Leasing Program

VA utilizes a unique capital asset management tool called enhanced-use (EU) leasing. The benefits of this program include significant cost savings, substantial private investment, new long-term sources of revenues as well as jobs or tax revenues for the local, state and federal sectors.

Authority

VA's authority to use this mechanism was originally enacted in 1991, under section 8161 of title 38, United States Code and renewed in 2001 through 2011. While this authority allows VA to lease land or buildings to both private and/or non-profit sector for up to 75 years, the use of this property must be consistent with VA's mission. Leased property may be developed for non-VA uses, and/or VA uses that will enhance the property.

Although Congress chose to exempt the VA's EU leasing authority from an array of federal property statutes to help provide flexibility in its application, VA must still abide by all federal environmental laws (e.g., the National Environmental Policy Act and the National Historic Preservation Act). VA is not required to follow typical federal acquisition rules when selecting the EU lessee, but VA must use procedures that ensure selection process integrity.

Benefits to VA

Use of this program has resulted in significant cost savings. VA's EU leasing program is unlike those used by the rest of government, which offer little more than a revenue return in proportion to the depletion of the leased asset. VA's EU leasing program encourages innovative public/private partnerships. In return for the lease, VA must obtain fair consideration (monetary and/or in-kind) in various forms including but not limited to revenue, facilities, space, or services.

Generally, when an agency generates revenue connected to real property, proceeds must be deposited in the U.S. Treasury. Under the EU program, funds received as consideration do not have to be returned to the Treasury, but may be kept by VA. This provides the incentive necessary to encourage VA property managers to be creative and aggressively pursue opportunities to partner with both private and non-profit entities.

Through this beneficial opportunity, Enhanced-Use Leases provide VA partners with long-term access to underutilized VA building and/or land assets in exchange for consideration, which may take the form of a one time payment, recurring revenue, and/or in-kind consideration, such as providing direct service

to Veterans. VA received following revenues from FY 2005 to FY 2009 as a result of the Enhanced-Use Leases:

- Annual recurring revenue of,:
  - $1.4M FY 2009;
  - $1.5M FY 2008;
  - $1.1M FY 2007;
  - $1.2M in FY 2006; and
  - Over $900,000 in FY 2005.

- Additional one-time payments of:
  - $0 in FY 2009;
  - $100,000 in FY 2008;
  - $20,000 in FY 2007;
  - $22.5M in FY 2006; and
  - $28M in FY 2005.

Benefits to Developers and Local Community

An EU lease provides the developer (lessee) with the long-term property interest necessary to secure financing through the capital markets, and allows the developer to amortize any capital investment made to the property or facility. Although the underlying land is still federal property, the facility is subject to state and local taxes, which results in an increased tax base for the local community. This in turn facilitates the local community's ability to provide needed services along with substantial private investment, new long-term sources of revenues for the local economy, jobs, and tax revenues for the local, state and federal sectors.

Transparency

A key component of the EU leasing program is close coordination with and involvement of the local government and community as full partners in the development process. For example, VA must hold a public hearing at the location of any proposed EU lease to obtain Veteran and local community input. VA also must provide a notice to its Congressional oversight committees prior to entering into an enhanced-use lease. Close collaboration with community leaders and interested stakeholders enables VA to address concerns early in the planning and development process.

Awarded Enhanced-Use Leases

VA has completed a variety of projects since the enactment of the Enhanced-use (EU) leasing statute, including office buildings, parking facilities, low-cost senior housing, co-generation (heat and electricity) energy plants, single room occupancy housing (homeless shelters), and child care and mental health centers.

A listing of enhanced-use leases that have been awarded since the inception of the program can be found in appendix D.

VA is currently exploring ways to expand the use of this capital asset management tool in the Department and continually working to streamline the complex EU process.

Recent Enhanced-Use Lease Successes

Albany, New York – Parking: On August 5, 2009, VA signed an enhance-use lease with the Albany Medical Center to finance, design, develop, construct, operate, manage and maintain both a parking facility and a commercial facility on an approximately 2.4 acres of underutilized land at the Samuel S. Stratton VAMC for 75 years. The parking facility will consist of not less than 1,250 parking spaces and the commercial facility will consist of retail space of no less than 10,000 total gross square feet (GSF).

Under this lease, Albany Medical Center will be solely responsible for financing, designing, developing, and providing VA with a new office building of no less than 30,000 GSF with a surface parking lot consisting not less than 35 parking spaces.

Additionally, the lessee will provide VA with three free parking spaces at no cost in the parking facility.

Cleveland, Ohio – Campus Realignment/Mixed Use: On October 1, 2009, VA executed an enhanced-use lease with Veterans Development, LLC of the State of Ohio to finance, design, and develop a parcel consisting of 100 acres, which is Veterans Affairs Medical Center (VAMC) Cleveland's entire Brecksville campus, for redevelopment for the term of 75years.

Using an enhanced-use lease, developer will lease the entire Brecksville site from the VA in exchange for providing fair market value consideration totalling $6 million. All VAMC uses at Brecksville are to be relocated on or proximate to VAMC Cleveland's

Wade Park campus. The fair market value consideration received consist of the following: direct consideration in the amount of $2,000,000 cash; and indirect consideration including all obligations under the Service Agreement; office space of 6,962 square feet at no cost to VA; and 75 parking spaces per day for 240 months at no cost to VA at or within operational proximity to the VAMC Wade Park campus.

Mission Homeless and Site Review

In 2006, VA launched a site review initiative with the objective of conducting a comprehensive review and assessment of VA's vast infrastructure and capital asset inventory to decrease the amount of underutilized real property and maximize its value and address the ongoing problem of homelessness among Veterans through EU Lease. The EU lease proceeds from the executed projects will be reinvested to enhance services provided to Veterans. During 2009 many of the 49 approved sites were taken from a concept to a solicitation, developer selection and some currently have a development plan being created. Projects were divided in two phases for implementation. A listing of these projects and their status can be found in Appendix F.

Phase I – Mission Homeless: 34 sites were selected and are actively pursuing establishing homeless housing. Projects are being evaluated for feasibility and need to proceed as a housing development or some other development within the long term care continuum such as assisted living.

Phase II – Site Review: 15 sites are approved for market driven and mission driven homeless projects. These projects establish homeless housing or long term care, but it may also include a mixed-use component where VA may develop EU lease projects of any kind based on the best value to VA as determined by the responses to the full and open competition procurement.

Green Management Program

Background

Executive Order (EO) 13423 - Strengthening Federal Environmental, Energy and Transportation Management, enacted January 2007, raised the bar on the energy requirements contained in the Energy Policy Act of 2005 and mandated environmental and fleet management improvements as well. The Energy Independence and Security Act (EISA) of 2007 translated many of the requirements of EO 13423 into law, and imposed significant new requirements in the areas of energy efficiency and sustainable buildings. EO 13514 – Federal Leadership in Environmental, Energy, and Economic Performance, signed in October 2009, built on previous requirements and mandated that federal departments inventory greenhouse gas (GHG) emissions and set reduction

targets. In order to best address these new requirements and maintain its place as a federal environmental leader, VA integrated its Department-level transportation and environmental management policy and program office with the energy policy and program office that VA established in 2003 to form a Green Management Program office. The Office of Asset Enterprise Management (OAEM) continues as the lead program and policy office in all VA Department-level initiatives dealing with energy, environment, transportation management and sustainable building initiatives.

Activities and Resources

OAEM chairs four Department-wide taskforces, each of which addresses an environmental management area. Each taskforce has developed an action plan that serves as VA's blueprint for fulfilling federal mandates and meeting internal goals in the subject area. The action plans list activities that VA needs to accomplish in order to meet performance measures, and includes deliverables, responsible parties, deadlines, and resource requirements for each activity. Taskforce members actively coordinate and oversee implementation of their respective plans, and interact with members of the other taskforces on cross-cutting issues. An action featured in each plan is for the Department to update/create energy, environment, fleet and sustainable buildings management programs, policies, directives, and handbooks to reflect current mandates in these areas and lessons learned from implementing existing programs. OAEM also leads a Greening VA Working Group to promote employee greening efforts, and a Green House Gas (GHG) emissions advisory group to support VA's participation in the federal road test of the Public Sector Protocol for measuring GHG emissions.

VA participates actively in inter-agency workgroups and related sub-group meetings in all four areas, including: the Inter-Agency Energy Management Taskforce; the Interfuels Working Group; the Federal Energy Savings Performance Contracting (ESPC) Steering Committee; the Federal Electronics Stewardship Working Group; the Inter-Agency Sustainability Working Group; the Interagency Environmental Leadership Working Group; and others. Participation includes activities such as reviewing and commenting on proposed guidance documents; participating in initiatives by furnishing VA-specific data, experiences and viewpoints; and providing input on proposed legislation, executive orders and other documents. VA co-sponsors GovEnergy, the premier energy training workshop and tradeshow of federal agencies, and serves on the planning committee for the Federal Environmental Symposium.

Data and Reporting

Energy: In FY 2009, VA again added new energy reporting categories to CAMS to fulfill new annual reporting requirements. The expanded energy data was included in FY 2009 reporting to Department of Energy (DOE). VA previously provided individual facility data to DOE as required under the Energy Independence and Security Act of 2007 (EISA) and participated in a DOE working group that developed guidance for collection of data on the results of mandated facility energy assessments. VA continues to implement the automated benchmarking process initiated in FY 2006 in partnership with the EPA Energy Star Portfolio Manager program. Using online tools and computer programming, VA in FY 2009 continued quarterly energy benchmarking of its hospitals and regional benefits office facilities via this process.

Renewable Energy: VA includes renewable energy data in the Annual Energy Report submitted to DOE. The data is collected directly from the medical facilities participating in renewable energy generation. VA is implementing solar, wind, geothermal and renewably fueled cogeneration projects, and concurrently conducting and reviewing a number of feasibility studies for on-site renewably fueled energy generation to evaluate and recommend renewable energy project options for inclusion in future construction projects. VA will continue its commitment to identify opportunities to increase renewable energy consumption.

Sustainable Building: VA gathers assessment data on the level of sustainability of existing buildings via an annual in-house survey effort. Facilities use the survey results, along with any certifications they have earned (LEED or Green Globes), to report on sustainable building status in CAMS. Additionally, one element of the Federal Real Property Council Report is building sustainability.

Greenhouse Gas Emissions: VA is currently working with the Council on Environmental Quality (CEQ) to develop a reduction target for Scope 1 and Scope 2 emissions by FY 2020 (vs. baseline FY 2008 emissions level). The reduction target will be an informed estimate based largely on projected achievement of current statutory mandates, including the energy efficiency and renewable energy requirements of the Energy Independence and Security Act of 2007 (EISA) and the Energy Policy Act of 2005 (EPAct). VA will submit its first GHG inventory in January 2011. VA is currently exploring the expansion of existing data collection systems to accommodate the additional GHG reporting requirements.

Table 2-1: Energy Measures

Measure	Results				Targets		Strategic Target
	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010 (Initial)	FY 2011 (Initial)	
Traditional Energy Consumption: Cumulative percentage decrease in facility traditional energy consumption per gross square foot from the 2003 baseline	4%	7.6%	11.4%	12.3%	15%	18%	30%
Electricity Consumption: Percent of total facility electricity consumption that is renewable	3%	3.4%	4.1%	5.3%	5%	5%	7.5%
Sustainable Design: Percent of above-threshold buildings square footage in inventory that incorporate the sustainable design practices in the guiding principles (New Measure) Baseline = FY 2009	N/A	N/A	N/A	13%	13%	13.5%	15%
Renewable Energy: Percent of energy consumed that is renewable	N/A	N/A	N/A	N/A	N/A	TBD	15%
Greenhouse Gas Emissions: Cumulative percent decrease in Scope 1 and Scope 2 greenhouse gas emissions	N/A	N/A	Baseline	N/A	N/A	TBD	30%

Environment: VA enters data on its environmental management systems (EMS) into an inter-agency database located on the FedCenter website, which calculates a score for each EMS. VA supplies information annually to (CEQ) related to environmental conflict resolution efforts. VA collects data for the annual "EO 13423 Sustainable Practices: Green Purchasing, Waste Management, and Chemicals Management" report via an in-house automated survey tool. As the report requirements change, VA edits the survey tool to reflect what is needed. Collecting and tracking green product purchasing and waste management data continues to present challenges for VA, as for all federal agencies. VA reports quarterly to CEQ on the National Environmental Policy Act (NEPA) status of VA projects funded by the American Recovery and Reinvestment Act of 2009 (ARRA). As required by EO 13514, VA is working to establish and report targets

for greenhouse gas (GHG) emissions reduction, and to develop a Strategic Sustainability Performance Plan to be submitted to CEQ and Office of Management and Budget (OMB).

Transportation: VA enters key fleet vehicle data into an inter-agency database — the Federal Automotive Statistical Tool (FAST) database — and is able to view and report on the data using FAST analytical tools. This data forms the basis for VA's annual fleet vehicle report to Congress. In addition, VA uses an internal database to track key information about VA fleet vehicles around the country. VA participated in the GSA Federal Fleet Management Program (FFMP) with the intention of adopting the FFMP software when it became available. GSA activated the first phase of FFMP software on November 1, 2009, and VA expects to mandate its use as the primary Departmental data collection system. VA was one of the first agencies to provide initial data for testing GSA's comprehensive new Federal Motor Vehicle Registration System (FMVRS) in 2008, and continued in FY 2009 to work with GSA to finalize vehicle data and improve the database.

Budget

VA's 2011 budget includes $252 million in Medical Care to improve the Department's ability to better manage its energy, environmental and fleet assets, most of which is directed to renewable energy initiatives, energy efficiency improvements, and sustainable building improvements. Improvements will also be accomplished by making prudent investments in infrastructure, employing best practices in facility and fleet operations and maintenance, and improving data collection and analysis.

VA took a number of key actions in 2009, including: hiring additional energy managers; contracting for installation of solar photovoltaic systems at eighteen facilities, a geothermal energy system, and a wind turbine project; completing facility energy assessments of VA-owned facilities in six regions (VISNs 3, 4, 7, 8, 9 and 12); conducting sustainable buildings certification processes at 21 facilities, with all certified as green buildings by December 2010; awarding a contract to install advanced electric building-level metering at owned VA facilities nationwide; and conducting feasibility studies at 38 sites for renewably fueled cogeneration. In FY 2010, VA is maintaining energy manager positions and adding energy and environmental expertise; undertaking to certify additional existing buildings as sustainable; implementing wind, solar, geothermal and cogeneration projects; conducting additional feasibility studies for renewably fueled on-site energy projects; and ensuring that all owned facilities are implementing metering for natural gas, steam, and water.

The following table shows the green management budget from FY 2009 through FY 2011, including ARRA funding.

Table 2-2: Green Management Program Budget

VA Green Management Program Budget Summary FY 2009 - FY 2011					
Activity	$ FY 2009 (Actual)		$ FY 2010		
	FY 2009	Recovery Act	FY 2010	Recovery Act	$ FY 2011
PROJECTS AND STUDIES					
Renewable Energy					
Renewably fueled cogeneration	2,350	0	8,500	43,050	59,594
Solar	21,000	0	11,504	3,826	51,150
Wind	2,340	0	9,897	8,260	10,440
Geothermal	0	2,742	7,020	4,658	14,950
Ground source heat pumps	0	0	6,100	4,104	5,000
Renewable energy certificates	140	0	1,000	0	1,600
Subtotal Renewable	***25,830***	***2,742***	***44,021***	***63,898***	***142,734***
Energy Eff/Env/Flt/Sust					
Metering	25,000	0	0	97,000	0
Energy efficiency (assessments/ECMs)	800	0	9,479	40,345	9,763
Infrastructure improvements (NRM/minor)	130,210	56,000	73,207	141,000	93,008
Sustainable buildings	1,590	0	3,627	0	2,000
Environmental studies & projects	0	0	1,672	1,500	1,892
Fleet studies & projects	0	0	0	0	2,732
Subtotal Energy Eff/Env/Flt/Sust	***157,600***	***56,000***	***87,985***	***279,845***	***109,395***
Subtotal Capital Projects & Studies	**183,430**	**58,742**	**132,006**	**343,743**	**252,129**
STAFF					
Environmental managers	0	0	2,677	0	2,757
Energy engineers	13,000	0	14,000	0	14,420
NEBC operations	1,590	0	3,000	0	3,090
Total Staff	**14,590**	**0**	**19,677**	**0**	**20,267**
TOTAL Capital & Staff	**$198,020**	**$58,742**	**$151,683**	**$343,743**	**$272,396**

VA dedicated slightly more than $200 million in ARRA funding to expand its renewable energy portfolio, implement energy efficiency projects, and install energy and water meters to meet federal mandates through the Department-level Green Management Program. Renewable energy funding addresses all areas of project development, from conducting detailed technical and economic feasibility studies through construction and commissioning. Types of renewable energy projects include studies and/or implementation of solar photovoltaic, wind turbine, direct geothermal, ground source heat pump, and renewably fueled

cogeneration systems. Energy and water conservation measures (ECMs) are slated for implementation at facilities in four VISNs and at selected national cemeteries. These ECMs, identified in previously conducted facility energy assessments, will improve the performance and efficiency of heating, cooling, lighting and water-using systems to achieve savings that will go back into providing services for Veterans.

Utilizing ARRA funding, VA plans to obligate 317 projects totaling approximately $425.1 million in renewable energy and energy efficiency efforts. Of these 317 projects, 66 ($69.1 million) focus on renewable energy and 251 ($356 million) focus on improving energy and water efficiency at VA facilities. The charts below show the distribution of the energy efficiency and renewable energy ARRA projects. These energy-related projects include window replacements; replacements of aging heating, ventilation and air conditioning systems and components; boiler system upgrades; installation of variable speed drive motors; water conservation measures; solar and wind energy projects; and others. A complete listing of VA ARRA projects by state that includes these energy projects is found in Appendix N.

Figure 2-1: VA ARRA Energy Allocation by Category

Figure 2-2: VA ARRA Renewable Energy Allocation by Category

Highlights and Accomplishments

Energy

Energy assessments: VA continues to conduct facility energy assessments on a regional basis, and is pursuing implementation of ECMs identified during the assessments. In 2009, VA completed region-wide facility energy assessments in VISNs 3, 4, 7, 8, 9, and 12, and continued procurement planning and implementation for ECMs identified previously in other VISNs.

Advanced metering: VA awarded a contract to install advanced electric metering at VA facilities nationwide through the VA National Energy Business Center (NEBC) in Cleveland. While the bulk of the metering is planned to provide consumption data for the larger-size buildings on VA medical center campuses, electricity-intense operations such as data centers and laundries will also be metered, along with national cemetery and VA-owned benefits administration facilities. Once the meters at a particular facility are functional, the VA energy engineer serving the facility will be able to monitor and analyze the data to help identify both problems in energy consumption and opportunities to control costs and become more energy efficient. VA is currently developing a scope of work for equivalent metering for steam, natural gas and water consumption, with implementation funding through ARRA. As part of a pilot program, VA installed electric, steam, natural gas, and chilled water meters in VISNs 10 and 22, and implemented utility bill auditing for all VA facilities.

Renewably fueled central plants: VA awarded 12 contracts to evaluate the potential for renewably fueled energy plants at 38 VAMCs in 15 states and Puerto Rico. Renewable fuels under consideration include methane gas from landfills (biogas) and agricultural waste such as decaying trees and landscape waste, scrap wood, wheat or corn stalks (biomass). Along with renewable fuels, the studies are assessing the potential for updating the existing energy plants to incorporate combined heat and power, or cogeneration, technologies. Cogeneration is an energy efficient system that simultaneously produces electricity and steam, hot water or chilled water. The findings will aid VA in determining the most ideal locations for spending funds wisely to build renewably-fueled energy plants, while ensuring cost savings in the long run.

Wind and solar generation: NEBC awarded contracts to five companies for wind and solar power feasibility studies using ARRA funding. The studies are being performed at 32 Veterans Health Administration (VHA) facilities and 10 National Cemetery Administration (NCA) locations in 14 states and Puerto Rico. VA identified these sites based on factors including availability of renewable fuels, energy plant characteristics, and local utility rates. The studies are designed to aid VA in determining the most ideal locations for investing in on-site renewable energy generation projects. Upon completion of the studies, VA will select the most beneficial projects for implementation using Recovery Act as well as FY 2010 budgeted funds. Wind and solar projects implemented at VA facilities yield energy cost savings, reduce reliance on fossil fuels, and provide environmental benefits including reduction of greenhouse gas emissions. These projects have a direct impact on VA's mission by enhancing the Department's fiscal responsibility and environmental stewardship.

VA awarded contracts to install wind and ground source heat pump systems at the St. Cloud, Minnesota, VA Medical Center. The 600 kilowatt wind turbine will provide up to 16 percent of facility's annual electricity use. The turbine is American-made, and the entire contract involves small businesses. The ground source heat pump is a geothermal renewable energy project that is being built with ARRA funding. This geothermal system will provide up to 19 percent of the facility's annual electricity use. Both the wind turbine and the geothermal system are planned for completion in spring of 2011.

VA awarded contracts to install solar PV systems at 18 VA medical centers located in eight states and American Samoa. These systems will be primarily located on rooftops, but in some cases they will be placed over parking lots or ground-mounted.

Recognition: DOE selected two VA projects to receive 2009 Federal Energy and Water Management Awards. DOE chose the *Building Automation System Upgrade* at the James J. Peters VA Medical Center in Bronx, New York to receive an Energy Efficiency/Energy Management Award in the Small Group category. The *James H. Quillen VAMC Landfill Gas Project* at the Mountain Home, TN VA Medical Center earned a Renewable Energy Award in the Organization category.

Environment: VA continues to improve its approach to managing the multiple aspects of environmental stewardship, from purchasing more "green" products to enhancing recycling and waste reduction efforts. VA is identifying additional facilities for environmental management system (EMS) implementation, with supporting implementation of EMS at all National Cemetery Administration sites nationwide. The Green Management Program provided green purchasing and EMS training at VHA's 2009 Green Environmental Management Systems (GEMS) basic training course.

Transportation: To increase its use of alternative fuels, VA is conducting a national study to select the best existing sites for installing alternative fueling capability and to develop concept-level fueling station design. About 35 stations will be built with funding already dedicated within VA's minor construction program. VA continues to focus on training of all relevant staff to understand fleet management and data collection requirements. While improving use of its existing internal fleet vehicle database, VA is simultaneously participating in the Federal Fleet Management System pilot program with the intention of adopting the vehicle management information system (VMIS) software when it becomes available. This software will allow VA to better track its vehicle inventory.

Sustainable Buildings: VA proactively developed a Green Buildings Action Plan prior to the mandate for all federal agencies to develop a sustainable building implementation plan (SBIP), and has had a Sustainable Design and Energy Reduction Design Guide applicable to all new construction and major renovation projects in effect since 2007. With the SBIP in place, VA aggressively pursued sustainability in existing facilities via a nationally coordinated initiative to earn third-party sustainable building certification at twenty-one facilities around the country. As of the end of calendar year 2009, VA had accomplished this goal and achieved 13% sustainable space.

Outreach: VA has recently embarked on a new employee green awareness campaign, and launched the *Green Routine* in October 2009. The Green Routine initiative, administered by the Greening VA Working Group, provides the necessary information and resources to educate all employees on how they can take advantage of the daily opportunities to create a healthier work place and help VA meet its environmental mandates. The Greening VA Working Group

created an informational video; a webpage; and an instructional guide to going green in the workplace.

Future Plans

Through VA's Green Management Program, with ARRA and non-ARRA funding, VA is planning and executing the following projects through 2011:

Solar Photovoltaic: Install solar photovoltaic projects at two national cemetery sites; design and construct additional projects based on feasibility studies currently underway.

Wind: Install a wind turbine at one national cemetery site; complete feasibility assessments of 13 additional high-potential sites; design and construct additional wind turbine installations based on results of these studies.

Renewably Fueled Cogeneration: Design and construct renewably fueled cogeneration systems (combined heat and power systems that can use biogas or biomass fuels) at two previously identified VAMCs; install additional systems at sites selected using the results of feasibility studies of 38 candidate facilities.

Geothermal: Install a ground source heat pump at a previously identified site; evaluate seven facilities for feasibility of direct geothermal projects; and install direct geothermal systems at selected sites.

Energy Efficiency: Implement previously identified 4 VISN, and at NCA facilities around the country. Install building-level meters for natural gas, steam, water and other utilities to meet federal metering mandates.

Summary Program Plan Through 2011

- Energy:
  - Continue identification and implementation of on-site renewable energy projects
  - Continue implementing building-level metering at all VA facilities through national program
  - Invest in energy and water efficiency improvements
  - Add alternative fueling capability to targeted sites
  - Increase renewable energy consumption to 15 percent of total electricity used by 2013

- Environment:
  - Continue to implement Environmental Management Systems at all appropriate levels
  - Evaluate and pursue opportunities to institutionalize green product purchasing throughout VA
  - Evaluate options for tracking and reporting VA implementation of electronics stewardship goals
  - Evaluate options for tracking and reporting recycling activities
  - Develop, conduct and promote environmental training and awareness
  - Develop tracking and reporting system for NEPA activities

- Outreach:
  - Design and implement a "Green Routine Awards" program to recognize VA employees' grassroots efforts to green VA
  - Expand webpage to an intranet site to host forums for employee on greening efforts and discussions

- Transportation:
  - Finalize Department-level fleet management directive and handbook
  - Continue implementing contract to expand alterative fuel capability at 35 sites
  - Monitor contract to develop VA Vehicle Allocation Methodology, completion by October 1, 2010
  - Continue to work with GSA on pilot for Federal Fleet Management System to be deployed VA wide
  - Work with GSA to increase VA's alternative fuel vehicle fleet

- Sustainable Buildings
  - Continue to perform yearly in-house sustainability survey to identify additional sustainable building candidate sites
  - Complete in-process third party green building certifications
  - Based on the results of the annual sustainability survey, prioritize facilities to receive third-party sustainability certification and comply with the Guiding Principles for Federal Leadership in High Performance and Sustainable Buildings
  - Ensure all new construction will receive Leadership in Energy and Environmental Design (LEED) Silver Certification and comply with the Guiding Principles

- In 2010, VA plans to:
  - Develop new Energy and Sustainability Reports in CAMS-BI, to include sustainable buildings, renewable energy, greening initiative tracking, greenhouse gas emission reporting and energy improvement tracking.
  - Integrate the Post Transactional Oversight Tool (PTOT) used for EULs with the CAMS-BI tool.
  - Integrate the Electronic Contract Management System (ECMS) with the CAMS-BI tool.
  - Integrate the Energy Bill Audit database with the CAMS-BI as a potential replacement for manual entry energy consumption data.
  - Integrate the Energy Metering database with CAMS-BI for summary level analysis.

- In 2011, VA plans to:
  - Begin integration of CAMS-BI with the Strategic Asset Management (SAM) Real Property module; will proceed with integration as sites are deployed nationally.
  - Begin integration of CAMS-BI with the Integrated Financial Accounting System (IFAS) module, will proceed with integration as sites are deployed nationally.
  - Replace current Crystal Reports tool with BI Reporting tool for tighter integration with CAMS-BI.

Page Intentionally Left Blank.

Chapter 7.3
Collaboration with the Department of Defense

Introduction

There have been many efforts by Congress and the Executive Branch to improve collaboration and health resource sharing between VA and the Department of Defense (DoD). These initiatives have been made in order to improve the efficiency, accessibility, and cost-effectiveness of health care delivery for beneficiaries.

President Obama has expressed strong support for improving collaboration and seamless transition between VA and DoD. The Administration's ongoing efforts will achieve significant benefits and savings by forming a more consistent, flexible and meaningful partnership between the two Departments that will better provide for the men and women who serve and have served our country.

In May 2003, the President's Task Force to Improve Health Care for Our Nation's Veterans (Task Force) submitted a final report identifying opportunities to improve benefits and services for beneficiaries; reviewing barriers and challenges that impede coordination; and identifying opportunities for improved resource and infrastructure utilization through partnership between the Departments. In pursuit of the stated goal and in concert with the Task Force's organizing principles, the VA/DoD Construction Planning Committee (CPC) was created under the VA/DoD Joint Executive Council (JEC). The JEC was established by section 583 of Public Law 108-136. The JEC recommends to the Secretaries of the Departments a strategic direction for joint coordination and sharing of resources. It reports annually on progress made in implementing increased coordination. The CPC was established to provide a formalized structure to facilitate cooperation and collaboration in achieving an integrated approach to construction planning initiatives that are mutually beneficial to both Departments. The primary focus of this group is to ensure collaborative opportunities for joint capital asset planning are explored, evaluated, and maximized to enhance service delivery. The CPC serves as the clearinghouse for the final review of all joint capital asset initiatives submitted by any element of the JEC. Types of capital initiatives include construction (major and minor), leasing, and other real property related activities. The CPC is comprised of individuals with the expertise and comprehensive knowledge of capital asset

planning, investment, and management policies and strategies of their respective Departments.

The CPC will continue to identify opportunities and coordinate the needs and requirements of both Departments in order to increase collaborative capital initiatives.

VA/DoD Joint Executive Council Strategic Plan

The VA/DoD JEC Strategic Plan targets the improvement of operational efficiency through Performance Goal 5, which relates to the management of capital assets, procurement, logistics, financial transactions, and human resources. This performance goal has Objective 5.1 tasking the CPC's to evaluate joint collaborative capital asset planning opportunities based upon the capital requirements identified by both Departments. The CPC will continue to participate with the Joint Market Opportunities Group (JMO) in joint market evaluation and survey efforts from the Joint Facility Utilization and Resources Sharing Workgroup (WG) and other groups as appropriate.

VA/DoD Collaborative Projects

VA/DoD collaboration is an element of each Major Construction project. Each project is required to provide an assessment of potential DoD collaborative opportunities. DoD collaboration is one of the national criteria elements used to evaluate, score, and rank Major Construction projects. An example of a prominent, successful joint venture is in North Chicago, where VA and DoD are staging an organizationally integrated facility. VA and DoD hope to build on these successes for future projects.

The Major Construction project below involves major collaborative efforts with the Department of Defense.

- Biloxi, MS – With a total estimated cost of $310,000,000 this project will be comprised of the following elements:
  - New mental health clinical addition
  - New blind rehabilitation center
  - Enhanced-use lease of 90 acres at the Gulfport Division
  - Comprehensive inpatient mental health services to DoD facilities on the Gulf Coast including Keesler Air Force Base (AFB).

In addition, VA and DoD are continuing to work on previously funded major construction projects at Denver, CO and Anchorage, AK; as well as several minor construction projects to establish community based outpatient clinics (CBOC). The Alaska VA Healthcare System is building a clinic outside the perimeter of

Elmendorf Air Force Base which will be connected by an enclosed walkway to the AF Hospital to facilitate ease of access to VA patients being referred for care at the AF facility. The clinic is scheduled to open in 2010.

The FY 2011 Budget Submission includes a major project prospectus for a VHA Outpatient Clinic (OPC) to be constructed on a BRAC property at Alameda Point in Northern Alameda County. This project will also support an existing VA/DoD Joint Venture that will create space for a US Air Force satellite primary care clinic and a jointly staffed VA/DoD Joint Ambulatory Surgical Center.

Community Based Outpatient Clinics

Each business plan submitted for consideration to establish a new CBOC includes an assessment of DoD collaborative opportunities. DoD collaboration is one of VA's national criteria elements used to evaluate and score CBOCs. In recent years, VA identified the following CBOC collaborative opportunities in the following existing facilities:

- Charleston Naval Hospital, SC (Goose Creek)
- NE Bexar County, (San Antonio) TX, with USAF
- Fort Buchanan, PR (Potential land use)
- Fort Meade, MD
- South Prince Georges County/Andrews AFB, MD
- Fort Belvoir, VA

It is envisioned that VA and DoD could develop a common Business Plan template for a Joint Venture CBOC application to serve as a model for larger projects in the minor and major construction programs.

Minor Construction Program

VA/DoD collaboration is one of the national criteria elements used to evaluate, score, and rank Minor Construction projects. Each project application for funding is required to provide an assessment of potential DoD collaborative opportunities.

VA has identified the following Minor Construction project collaborations:

- Baltimore, MD: Fort Meade CBOC
- Martinsburg, WV: Fort Detrick CBOC
- Honolulu, HI: Guam Hospital and VA CBOC

The South Prince Georges County/Andrews AFB CBOC and joint outpatient clinic located at the Lyster Army Health Clinic in Fort Rucker, AL are currently in the activation stage. The Goose Creek CBOC is scheduled to be completed in

2010. Construction for the Fort Detrick CBOC was awarded late in FY 2009. The Fort Meade CBOC is currently undergoing a re-design and has a projected award late in FY 2010.. The VA/DoD Ambulatory Surgery/Procedure Center in Honolulu is currently in design and has a projected construction obligation late in FY 2010. The Guam CBOC is currently under construction.

The Joint Market Opportunities Work Group

The JEC tasked the Joint Market Opportunities (JMO) Work Group to assess the eight current Joint Ventures (Phase I) and assess possible future joint markets (Phase II). The objectives include identifying areas where collaboration could increase access for patients; improve efficiency; reduce duplication of services; reduce infrastructure; and mitigate the effect of deployment on access to health care.

Two opportunities identified by the JMO with representation by the CPC are Ft. Bliss, TX and the Colorado Springs, CO OPC. North Chicago, IL is unique among the current eight Joint Ventures with the goal of maximum integration. DoD (Navy) has begun construction of an ambulatory care center adjacent to the North Chicago VA Hospital which is scheduled for completion in October 2010.

Other Potential Future VA/DoD Collaborative Projects

Table 3-1: Other Potential Future VA/DoD Collaborative Projects

VISN	Location		Project Title – Brief Description	Capital Program
17	Killeen	TX	Joint VA/Army Engagement at Fort Hood	Lease
18	El Paso	TX	Colocation of Outpatient Clinic with Fort Bliss	Major
21	Monterey	CA	Joint VA/DoD Community Based Outpatient Clinic	Lease
21	Honolulu	HI	Joint VA/DoD Endoscopy Center	Minor

Chapter 7.4
Investment Selection

Capital Investment Selection

The VA capital investment decision process resulted in the identification of the highest priority construction projects approved by the Secretary. Each year projects over the asset specific thresholds (dollar amount) are reviewed and prioritized by the VA Strategic Management Council (SMC) utilizing established criteria that are closely linked to VA's strategic goals and mission. The decision-making models (including criteria and associated weights) for VHA and non-VHA projects are found in appendix A. The following table identifies projects that were approved by the Secretary and for which funds were approved by Congress in FY 2010. The second table includes the projects for which VA is requesting funding from Congress in FY 2011. See appendix G for a summary table of the history of VHA funded projects FY 2004 – 2011, followed by descriptions of each project.

A detailed description of how the FY 2011 VHA project list was developed is provided in the section titled "Applying the Prioritization Process to the Major Construction Budget Request" on page 7.4-48 of this chapter. A complete listing of prioritized projects from the FY 2010 and FY 2011 planning cycles may be found in appendix H.

Table 4-1: Summary of FY 2010 VHA Capital Projects

FY	VISN	Location		Project Title – Brief Description	Priority #	Budget Authority ($000)
2010	19	Denver	CO	New Medical Facility	FY04 – 10	$119,000
2010	8	Orlando	FL	New Medical Facility	FY04 – 12	$371,300
2010	8	San Juan	PR	Seismic Corrections Building 1	FY04 – 20	$42,000
2010	15	St. Louis (JB)	MO	Med. Facility Improvements and Cemetery Expansion	FY 07 - 7	$19,700
2010	8	Bay Pines	FL	Inpatient/Outpatient Improvements	FY09 - 1	$96,800
2010	21	Livermore	CA	Realignment and Closure (Design & Land)	FY10 – 1	$55,430
2010	2	Canandaigua	NY	Construction and Renovation (Design)	FY10 – 2	$36,580
2010	22	San Diego	CA	Spinal Cord Injury and Seismic Deficiency (Design)	FY10 – 3	$18,340
2010	22	Long Beach	CA	Seismic Corrections Buildings Mental Health and Community Living Center (Design)	FY10 – 4	$24,200
2010	15	St. Louis (JC)	MO	Replace Bed Tower/Clinic Expansion (Design)	FY10 – 5	$43,340
2010	1	Brockton	MA	Long-Term Care Spinal Cord Injury (Design)	FY10 – 6	$24,040
2010	5	Perry Point	MD	Replacement Community Living Center	FY10 – 9[1]	$9,000
		Various		Line Items		$217,070
				Total 2010 Construction Program		**$1,076,800**

[1]The projects with a priority ranking of FY10-7 and FY10-8 were withdrawn from budget consideration after scoring to be pursued using funding options other than major construction.

Table 4-2: Summary of FY 2011 VHA Capital Projects

FY	VISN	Location		Project Title – Brief Description	Priority #	Budget Request ($000)
2011	19	Denver	CO	New Medical Facility	FY04 – 10	$450,700
2011	16	New Orleans	LA	New Medical Facility	FY06 – NA	$310,000
2011	21	Palo Alto	CA	Ambulatory Care/Polytrauma Rehab	FY08 – 5	$30,000
2011	21	Alameda Point	CA	Outpatient Clinic and Columbaria	FY11 – 1	$17,332
2011	23	Omaha	NE	Replacement Facility	FY11 - 2	$56,000
		Various		Line Items		$150,140
		Various		Resident Engineers		$23,964
				Total 2011 Construction Program		**$1,038,136**

The non-VHA capital investment decision process resulted in the identification of the following highest priority non-VHA projects, which are reviewed each year by the SMC and approved by the Secretary. The following table identifies projects that were approved by the Secretary and for which funds were appropriated in FY 2010. The second table (on the following page) includes the projects for which VA is requesting funding from Congress in FY 2011. The FY 2010 projects were included in last year's 5 Year Capital Plan. See appendix I for a history of non-VHA project's funding FY 2001 - 2011.

Table 4-3: Summary of FY 2010 Non-VHA Capital Projects

FY	MSN	Location		Project Title – Brief Description	Priority #	Budget Authority ($000)
2010	4	Elwood	IL	Abraham Lincoln National Cemetery – Gravesite Expansion & Cemetery Improvement, Phase 2	1	$38,300
2010	3	Houston	TX	Houston National Cemetery – Gravesite Expansion & Cemetery Improvements, Phase 4	2	$35,000
		Various		Advance Planning Fund		$13,400
				Land Acquisition		$25,500
				Total FY 2010		**$112,200**

Table 4-4: Summary of FY 2011 Non-VHA Capital Projects

FY	MSN	Location		Project Title – Brief Description	Priority #	Budget Request ($000)
2011	5	Los Angeles	CA	Los Angeles National Cemetery – Columbarium Expansion	1	$27,600
2011	1	Annville	PA	Indiantown Gap National Cemetery – Gravesite Expansion & Cemetery Improvements, Phase 4	2	$23,500
2011	5	Kent	WA	Tahoma National Cemetery – Gravesite Expansion & Cemetery Improvements, Phase 2	3	$25,800
		Various		Advance Planning Fund		$20,000
				Land Acquisition		$10,000
				Total FY 2010		**$106,900**

Applying the Prioritization Process to the Major Construction Budget Request

Once the budget year's projects are prioritized, a decision must be made about which projects will be included in the annual budget request. Each year projects are prioritized by:

1. Partially funded projects from previous years, in order by fiscal year and priority order
2. Newly evaluated projects from the budget year listed in priority order

With several options for total funding, the previous year's projects are chosen to be funded by priority order, then by their ability to execute within the budget year. A project may be funded out of order due to competing circumstances such as another ongoing project at the facility, which may cause unnecessary complications, or pending decisions about the site that may preclude final consideration of the project. The listing then continues with the newly prioritized projects, in priority order.

The table below is the listing of projects used to develop the FY 2011 budget request. The first 21 projects listed are partially funded projects from previous years. Alameda Point, CA and Omaha, NE are the two newly scored projects submitted in the FY 2011 planning cycle requesting design funding in FY 2011.

In the FY 2011 Capital Projects column three of the 21 partially funded projects from previous years are chosen for the budget request. The funding requests for the remaining 18 projects are deferred because in most cases those projects would not be able to obligate additional funds in FY 2011.

Table 4-5: Development of FY 2011 Capital Projects

Project Location - Description	Priority #	Total Estimated Cost ($000)	Funding To Date ($000)	FY 2011 Capital Projects ($000)
Partially Funded Projects from Prior Years				
Denver, CO – New Medical Facility	FY04-10	800,000	307,300	450,700
San Juan, PR – Seismic Building [1]	FY05-20	299,200	176,280	0
New Orleans, LA – New Medical Facility	FY06-N/A	995,000	625,000	310,000
St Louis, MO – Facility Imp/Cemetery Exp	FY07-07	396,400	31,700	0
Palo Alto, CA – Polytrauma/Amb Care	FY08-5	642,900	164,877	30,000
Bay Pines, FL – Inpt/Outpt Improvements	FY09-1	194,400	114,230	0
Seattle, WA – Seismic Building 100	FY09-4	43,000	4,300	0
Seattle, WA – Mental Health Building 101	FY09-5	211,700	17,870	0
Dallas, TX – Spinal Cord Injury	FY09-6	89,000	8,900	0
Louisville, KY – New Medical Facility	FY09-7	TBD	75,000	0
Los Angeles, CA – Seismic 11 Buildings	FY09-9	210,700	15,500	0
Bronx, NY – Spinal Cord Injury	FY09-10	225,900	8,179	0
American Lake, WA – Seismic Building 81	FY09-12	52,600	5,260	0
Dallas, TX – Mental Health	FY09-13	156,400	15,640	0
Livermore, CA – Realignment and Closure	FY10-1	354,300	55,430	0
Canandaigua, NY – Const and Reno	FY10-2	370,100	36,580	0
San Diego, CA – SCI & Seismic Building 11	FY10-3	195,000	18,340	0
Long Beach, CA – Seismic Corrections - Mental Health & Community Living Center	FY10-4	258,400	24,200	0
St. Louis (JC), MO – Repl Bed Tower/Clinic Exp	FY10-5	433,400	43,340	0
Brockton, MA – Long-Term Care Spinal Cord Injury	FY10-6	188,000	24,040	0
Perry Point, MD – Replacement Community Living Center	FY10-9	90,100	9,000	0
FY 2011 Scored Projects[1]				
Alameda Point, CA – Outpatient Clinic and Columbarium[2]	1	210,600	0	17,332
Omaha, NE - Replacement Facility	2	560,000	0	56,000
Lexington, KY - Leestown Campus Realignment	3	304,130	0	0
Lebanon, PA - Replacement Facility	4	421,000	0	0
Reno, NV - Seismic & Life Safety Corrections B1	5	58,650	0	0
West Los Angeles, CA - New Tower/B500 Seismic Correction	6	795,000	0	0
Columbia, SC - Specialty Care Renovation	7	59,930	0	0
Northport, NY - Mental Health	8	58,490	0	0
Asheville, NC - Seismic Corrections/Outpatient Expansion	9	80,000	0	0
Wichita, KS Healthcare Transformation	10	61,000	0	0
San Francisco, CA - Seismic Bldgs 1, 6, 8, and 12	11	128,370	0	0

Project Location - Description	Priority #	Total Estimated Cost ($000)	Funding To Date ($000)	FY 2011 Capital Projects ($000)
Hines, IL - Acute Inpatient Care Center	12	210,610	0	0
Hampton, VA - Outpatient Care Addition	13	66,000	0	0
West Los Angeles, CA - New Research Bldg	14	198,000	0	0
Long Beach, CA - Building Demolition & Admin Consolidations	15	50,000	0	0
Castle Point, NY - Psych & NHCU Integration	16	92,000	0	0
Providence, RI - Specialties Addition & Main Hospital Repair	17	186,000	0	0
Coatesville, PA - Replacement Facility	18	321,780	0	0
Columbia, MO - Ambulatory Care Addition	19	39,000	0	0
Washington, DC - Outpatient Clinic Expansion	20	287,000	0	0
Kansas City, MO - Ambulatory Care Addition	21	80,000	0	0
Philadelphia, PA - Behavioral Health Bldg	22	34,000	0	0
Brockton, MA - Mental Health	23	182,000	0	0
Portland, OR - Seismic Corrections Buildings 100 & 101	24	130,700	0	0
South Bend, IN - Multi-specialty Health Care Center	25	72,780	0	0
Miami, FL - Clinical Add/Ren	26	161,870	0	0
Tampa, FL - Prim Care & Mental Health	27	168,110	0	0
Bay Pines, FL - Hurricane & Homeland Security Deficiencies	28	91,200	0	0
Waco, TX - Consolidate Outpatient Services	29	100,170	0	0
Boston, MA - Clinical Addition at West Roxbury	30	471,000	0	0
Salt Lake City, UT - B1/B12 Patient Complex Expansion/Renovation	31	40,360	0	0
Jackson, MS - New SCI/D Center	32	50,000	0	0
Baltimore, MD - Consolidation of Outpatient, Benefits and Research	33	110,520	0	0
Ft. Wayne, IN - Multi-specialty Care HCC	34	139,570	0	0
Buffalo, NY - Clinical Addition	35	28,000	0	0
Fargo, ND - Specialty Care Clinic Addition	36	20,000	0	0
Hampton, VA - Extended Care Rehab Care Ren/Add	37	45,000	0	0
Waco, TX - Mental Health & Rehab Center	38	81,000	0	0
Waco, TX - Support Services and Education	39	41,000	0	0
San Francisco, CA - Mental Health/Research Bldg	40	139,930	0	0
West Haven, CT - Clinical Ward Tower	41	126,020	0	0
El Paso, TX - Joint DoD Amb Care	42	549,700	0	0
Boise, ID - Clinical Building	43	73,000	0	0

Project Location - Description	Priority #	Total Estimated Cost ($000)	Funding To Date ($000)	FY 2011 Capital Projects ($000)
Phoenix, AZ - Outpatient Ren/Exp	44	32,000	0	0
Atlanta, GA - Mental Health, Spec Care & Parking	45	41,190	0	0
Chattanooga, TN - HCC	46	54,300	0	0
Albuquerque, NM - Outpatient and Clinical Building	47	49,000	0	0
San Diego, CA - OR Renovation 5E	48	32,000	0	0
Temple, TX – Clinical Replacement	49	130,000	0	0
Beckley, WV – NHCU	50	46,550	0	0
Charleston, SC - Naval Hosp Seismic	51	210,790	0	0
Mesa, AZ - OPC and VISN 18 Offices	52	55,000	0	0
St. Albans, NY – New Facility	53	355,000	0	0
Loma Linda, CA - Behavioral Medicine Center	54	46,290	0	0
Jacksonville, FL - Replacement OPC	55	99,830	0	0
Tucson, AZ - ICU, Spec Care, Imaging & Diagnostic Bldg	56	44,000	0	0
Waco, TX - Enhance/Consolidate Long Term Care	57	39,000	0	0
Ft. Harrison, MT - Billings HCC	58	23,000	0	0
Charleston, SC - Hurricane Mitigation - Chiller Plant	59	19,000	0	0
San Francisco, CA - ADA and Parking	60	63,890	0	0
Seattle, WA - BRAC FLARC Purchase/Transfer	61	18,200	0	0
Total VHA Major Construction - Capital Projects				**$864,032**

[1]Total estimated cost may be revised based on completed design of the project.
[2]Non-construction costs of $2,000,000 for niche covers are included in the Compensation & Pensions appropriation.

Status of Funded VHA Major Construction Projects

Since FY 2004 (the completion of CARES studies) 58 major construction projects have been funded either for design or for both design and construction to make improvements in the Veterans health system's infrastructure. Thirteen of these projects have been completed and 21 are under construction with four of these expected to be completed by the end of FY 2010. Fifteen projects are in the design phase and eight are in the early planning phase.

Page Intentionally Left Blank.

Chapter 7.5
Veterans Health Administration

Linkage to VA's Strategic Goals

VA will remain a national, integrated system of health care delivery, increasingly characterized by a shift from provider and facility-centered health care to patient-centered health care that is driven by data and medical evidence.

By focusing on providing services that are uniquely related to Veterans' health and special needs, VA will provide comprehensive services to an expanding patient base, including a broad range of primary, secondary, and tertiary care. To achieve these service delivery goals, VA-owned capital assets must be enhanced, maintained, safeguarded, and strategically managed. VA's strategic planning effort, Capital Asset Realignment for Enhanced Services (CARES), provided the foundation for planning and prioritizing these endeavors. CARES was the most comprehensive analyses of VA's health care infrastructure that has ever been conducted and the Secretary's decision issued in May 2004 provides a 20-year blueprint for the critical modernization and realignment of VA's health care system. This 5-year Capital Plan identifies priority projects that will improve the environment of care at VA medical facilities and ensure more effective operations by redirecting resources from maintenance of vacant and underused buildings and reinvesting them in Veterans' health care. The projects that received the highest priority ranking were those which best reflected the goals and mission contained in VA's Strategic Plan and the Veterans Health Administration's goals as described below.

Scoring and Prioritizing VHA Projects

The FY 2011 capital investment process for major medical facilities builds upon previous years' efforts, which prioritized and ranked VHA projects in order to assist the Secretary in determining the projects in VA's FY 2011 funding request. All projects support the results of continued strategic planning. During this process, 61 concept paper applications were evaluated based on criteria approved by the Secretary.

The projects not selected for FY 2010 funding were reviewed by the Department for FY 2011 consideration. The current FY 2011 list of projects includes those previously selected, high-priority projects that are being funded in phases, along with other highly scored projects.

Provided on the following pages is the summary and detailed project information of VA's major capital investment priorities for FY 2010 and FY 2011. In accordance with section 8107 of title 38, the list of the top twenty major medical facility projects considered for FY 2011 is also included (page 7.5-88).

FY 2010 and FY 2011 VHA Major Construction Summary Project Information

The tables below present the capital requirements needed to implement the strategic objectives for FY 2010 through 2011. The projects were identified through the strategic planning process in order to meet the challenges of the provision of Veterans' health care in the 21st century. All projects are subject to re-evaluation, prior to release of the budget submission and 5-year capital plan.

Table 5-1: Summary of FY 2010 VHA Capital Projects

FY	VISN	Location		Project Title – Brief Description	Priority #	Budget Authority ($000)
2010	19	Denver	CO	New Medical Facility	FY04 – 10	$119,000
2010	8	Orlando	FL	New Medical Facility	FY04 – 12	$371,300
2010	8	San Juan	PR	Seismic Corrections Building 1	FY04 – 20	$42,000
2010	15	St. Louis (JB)	MO	Med. Facility Improv. and Cemetery Exp.	FY 07 - 7	$19,700
2010	8	Bay Pines	FL	Inpatient/Outpatient Improvements	FY09 - 1	$96,800
2010	21	Livermore	CA	Realignment and Closure (Design & Land)	FY10 – 1	$55,430
2010	2	Canandaigua	NY	Construction and Renovation (Design)	FY10 – 2	$36,580
2010	22	San Diego	CA	Spinal Cord Injury and Seismic Deficiency (Design)	FY10 – 3	$18,340
2010	22	Long Beach	CA	Seismic Corrections - Mental Health and Community Living Center (Design)	FY10 – 4	$24,200
2010	15	St. Louis (JC)	MO	Replace Bed Tower/Clinic Expansion (Design)	FY10 – 5	$43,340
2010	1	Brockton	MA	Long-Term Care Spinal Cord Injury (Design)	FY10 – 6	$24,040
2010	5	Perry Point	MD	Replacement Community Living Center	FY10 – 9	$9,000
		Various		Line Items		$217,070
				Total 2010 Construction Program		**$1,076,800**

Table 5-2: Summary of FY 2011 VHA Capital Projects

FY	VISN	Location		Project Title – Brief Description	Priority #	Budget Request ($000)
2011	19	Denver	CO	New Medical Facility	FY04 – 10	$450,700
2011	16	New Orleans	LA	New Medical Facility	FY06 – NA	$310,000
2011	21	Palo Alto	CA	Ambulatory Care/Polytrauma Rehab	FY08 – 5	$30,000
2011	21	Alameda Point	CA	Outpatient Clinic and Columbaria	FY11 – 1	$17,332
2011	23	Omaha	NE	Replacement Facility	FY11 – 2	$56,000
		Various		Line Items		$174,104
				Total 2011 Construction Program		**$1,038,136**

FY 2010 and 2011 VHA Detailed Major Construction Project Information

Project Location	**Denver, CO**	
Planned Project Name	**New Medical Facility**	
Fiscal Year	FY 2010	FY2011 Request
BA Received/Requested ($000)	$119,000	$450,700
Total Acquisition Cost ($000)	$800,000	
Future Resource Need ($000)	$42,000	
Asset Type	Major Construction	
Status	Schematics/Design Development	

This project received $30M in FY 2004 budget authority, $25M in a reprogramming action in FY 2006, $52M in FY 2007 budget authority for design, $61.3M in FY 2008 budget authority, $20M in FY 2009 budget authority, $119M in FY 2010 budget authority, and requires $450.7M in FY 2011 budget authority to continue, with a total acquisition cost of approximately $800M. The funding in FY 2011 provides for the construction of the majority of the buildings of the medical facility with the exception of the research and Community Living Center (CLC) buildings.

This project provides the construction of a new 114 bed inpatient medical center, a 52 bed SCI/CLC, a central utility plant, a research building, and parking facilities on the same campus as the University of Colorado Hospital complex in Aurora, Colorado. In addition, this project includes the remodeling of the recently purchased University of Physicians, Inc. building, the disposal of the current medical center campus, and the addition of renewable energy initiatives as appropriate.

Project Location	Orlando, FL
Planned Project Name	**New Medical Facility**
Fiscal Year	FY 2010
BA Received ($000)	$371,300
Total Acquisition Cost ($000)	$665,400
Future Resource Need ($000)	$ 0
Asset Type	Major Construction
Status	Construction

This project received $25M in FY 2004 and $49.1M in FY 2008, $220M in FY 2009, and an additional $371.3M in FY 2010 budget authority to complete the project, with a total estimated cost of approximately $665.4M. This project provides the land acquisition, construction of a new medical center consisting of a 134-bed hospital, a large medical clinic, 120-bed community living center (CLC), 60-bed domiciliary, and full support services, utilities and infrastructure on a new site.

Project Location	San Juan, PR
Planned Project Name	**Seismic Corrections Building 1**
Fiscal Year	FY 2010
BA Received ($000)	$42,000
Total Acquisition Cost ($000)	$299,200
Future Resource Need ($000)	$122,920
Asset Type	Major Construction
Status	Construction

The project received $14.88M in FY 2005, was reduced by $4M in a reprogramming action in FY 2006, received $59M in FY 2008, received $64.4M in FY 2009, and an additional $42M in FY 2010 budget authority to design and construct the first phase of the new parking structure, with a total estimated cost of approximately $299.2M. This project will complete the seismic corrections in the main hospital building to comply with VA immediate occupancy standards. Asbestos abatement and fire protection are integral parts of the scope of the project. The first phase provided approximately 120,000 square feet of new construction, which will house administrative functions to meet VA life safety standards. Phase two will provide approximately 125,000 square feet of new construction that will house additional outpatient clinic space on top of the existing outpatient clinic. Renovation of 10,000 square feet will occur in the ground level of the outpatient clinic building to improve functionality between the two floors. Phase three will demolish the existing tower of Building 1, provide seismic bracing, fire protection and asbestos abatement and renovation of approximately 222,000 square feet. The FY 2010 funding will construct the new parking structure.

Project Location	St. Louis , MO
Planned Project Name	Medical Facility Improvements/Cemetery Expansion
Fiscal Year	FY 2010
BA Received ($000)	$19,700
Total Acquisition Cost ($000)	$396,400
Future Resource Need ($000)	$364,700
Asset Type	Major Construction
Status	Schematics

This project received $7M in FY 2007 and $5M in FY 2009, and an additional $19.7M in FY 2010 budget authority with a total project cost of approximately $396.4M. The project will decrease the amount of infrastructure maintained and operated by the Veterans Health Administration (VHA) through demolition of underutilized buildings (290,000 GSF) adjacent to the cemetery. The demolition of these buildings will provide approximately 30 acres to NCA for expansion of the Jefferson Barracks National Cemetery (without this land, there will be an interruption of service delivery for St. Louis -area Veterans). The remaining phases of the project will relocate all clinics from Building 1; construct a new tenants building for the relocation and consolidation of the VA Employee Education Service (EES) as well as a space for the National Cemetery Administration (NCA) National Training Center; replace the existing deteriorated, obsolete central boiler/chiller plant with energy efficient HVAC systems for all remaining buildings on the JB Campus; and construct facilities to relocate the patient aquatic and therapy facility, main chapel, engineering shops, and a consolidated warehouse.

Project Location	Bay Pines, FL
Planned Project Name	Inpatient/Outpatient Improvements
Fiscal Year	FY 2010
BA Received ($000)	$96,800
Total Acquisition Cost ($000)	$194,400
Future Resource Need ($000)	$80,170
Asset Type	Major Construction
Status	Schematics/Design Development

This project received $17.43M in FY 2009 budget authority to begin design, and an additional $96.8M in FY 2010 to continue the mental health addition, with a total estimated cost of approximately $194.4M. This project will construct a multi-story addition to Bay Pines Main Hospital (Building 100), resolving both inpatient psychiatric deficiencies and space gaps in outpatient mental health. This project will construct an outpatient mental health center of excellence and inpatient psychiatric and geriatric psychiatric bed wards. After the existing psychiatric wards in Building 1 are relocated to the new addition, administrative functions currently located in Building 100 will be relocated to Building 1,

creating room for an additional outpatient services on the ground level. This project also includes partial renovations to two medical/surgical wards in Building 100; partial renovation to floors two through five in the historic Building 1; and renovation to one wing of Building 102 (Domiciliary).

Project Location	**Livermore, CA**
Planned Project Name	**Realignment and Closure**
Fiscal Year	FY 2010
BA Received($000)	$55,430
Total Acquisition Cost ($000)	$354,300
Future Resource Need ($000)	$298,870
Asset Type	Major Construction
Status	Planning

This project received $55.43M in FY 2010 budget authority to begin design and acquire land, with a total estimated cost of approximately $354.3M. This project includes the construction of a new East Bay Community Based Outpatient Clinic (CBOC), an Expanded Central Valley CBOC, a new 120-bed CLC and then a Specialty Procedure Center at the Palo Alto VAMC for the consolidation of specialized services. Subsequent to this, this project will support the redevelopment of the current 113-acre Livermore VAMC campus under VA's enhanced-use leasing (EUL) authority.

At the East Bay CBOC, VA will acquire a parcel of land in southern Alameda County and construct a CBOC. Landscape, parking and other exterior revisions associated with utility feeds, cabling and site work is included within the scope of this project.

At the Central Valley CBOC, VA will acquire a parcel of land in the Central Valley and construct a CBOC and a 120-bed community living center (CLC). Landscape, parking and other exterior revisions associated with utility feeds, cabling and site work is included within the scope of this project.

At the Palo Alto Procedure Center, VA will renovate the Palo Alto VAMC tertiary care campus to establish a specialty procedure center in an effort to consolidate minimally invasive procedures into a single state-of-the-art procedure center.

Project Location	Canandaigua, NY
Planned Project Name	**Construction and Renovation**
Fiscal Year	FY 2010
BA Received ($000)	$36,580
Total Acquisition Cost ($000)	$370,100
Future Resource Need ($000)	$333,520
Asset Type	Major Construction
Status	Planning

This project received $36.58M in FY 2010 budget authority to begin design, with a total estimated cost of approximately $370.1M. The project will demolish buildings to allow for the new construction of a new 120-bed community living center (CLC), which will include geropsychiatric services and hospice care. This project also constructs or renovates a new 50-bed domiciliary/residential rehabilitation facility. Finally, this project renovates Buildings 1, 2, 3, 4, and 9 for outpatient services, behavioral health services and logistic/administrative support departments. Outpatient functions will be housed in Buildings 1 and 2. Building 9 currently contains the domiciliary and will be renovated to provide behavioral health services and other administrative/logistical support functions.

Project Location	San Diego, CA
Planned Project Name	**Spinal Cord Injury and Seismic Deficiency**
Fiscal Year	FY 2010
BA Received ($000)	$18,340
Total Acquisition Cost ($000)	$195,000
Future Resource Need ($000)	$176,060
Asset Type	Major Construction
Status	Schematics/Design Development

This project received $18.34M in FY 2010 budget authority to begin design, with a total estimated cost of approximately $195M. The first phase of the project will involve construction of a Spinal Cord Injury (SCI) Unit, which will provide approximately 46 private inpatient rooms, an outpatient clinic, a genito-urinary (GU) clinic, and a therapy clinic. This project will also construct a new parking garage. This structure will be built on a current surface parking lot to mitigate the loss of parking from the new building's footprint. The existing SCI building, Building 11, will be structurally and non-structurally upgraded to meet the immediate occupancy performance objective of the American Society of Civil Engineers standard A.S.C.E. 31-03. After the seismic upgrade, the first floor will be renovated to provide a 50 bed community living center (CLC) and hospice unit. The basement space will remain as administrative space and functions will be relocated to the first floor during construction to allow for the completion of the seismic work.

Project Location	Long Beach, CA
Planned Project Name	Seismic Corrections – Mental Health and Community Living Center
Fiscal Year	FY 2010
BA Received ($000)	$24,200
Total Acquisition Cost ($000)	$258,400
Future Resource Need ($000)	$234,200
Asset Type	Major Construction
Status	Planning

This project received $24.2M in FY 2010 budget authority to begin design, with a total estimated cost of approximately $258.4M. This project constructs a new mental health center, a community living center (CLC), and proposes to demolish two seismically deficient buildings on the VA Long Beach Healthcare System campus. The seismically deficient and replacement buildings are Building 128, an existing 93,939 GSF mental health building that is being replaced with a new building for mental health services, and Building 133, an existing 58,560 GSF nursing home that is being replaced with a new CLC. The new Consolidated Rehabilitation Center will create adjacency of rehabilitation services to our existing SCI building, main hospital building, and new CLC building. The new Consolidated Rehabilitation Center will yield new efficiencies in rehabilitation operations by uniting all rehabilitation-related functions, currently scattered throughout the VA Long Beach campus, into a single building. The Consolidated Rehabilitation Center will also consolidate staff and eliminate staffing deficiencies that occur during peak demand periods. The new buildings will be connected to each other, and to the remainder of existing VA Long Beach healthcare system (VALBHCS) buildings, through a new connecting corridor. Demolition will include asbestos and lead paint abatement.

Project Location	St. Louis , MO
Planned Project Name	Replace Bed Tower & Clinic Expansion
Fiscal Year	FY 2010
BA Received ($000)	$43,340
Total Acquisition Cost ($000)	$433,400
Future Resource Need ($000)	$390,060
Asset Type	Major Construction
Status	Schematic Design

This project received $43.34M in FY 2010 budget authority to begin design, with a total estimated cost of approximately $433.4M. This project constructs new building space and renovates associated vacated existing space at the John Cochran (JC) Division, VAMC, St. Louis, MO for private in-patient bed wards, in-patient SCI beds, new ICU beds, inpatient mental health, a methadone clinic,

expanded women's clinic, a new Emergent Response (ER) unit, replacement education and multi-media facilities, and consolidated medical research facilities. Necessary buildings will be demolished to provide usable ground on the north and west sides of the JC campus for new construction. This project will provide for improved patient care by replacing the deteriorated environment with new space and providing for patient privacy by having single occupant in-patient rooms with non-shared bathrooms. It will expand the SCI program to eliminate the need for transporting these critical patients back and forth between the two divisions of the St. Louis VAMC.

Project Location	**Brockton, MA**
Planned Project Name	**Long-Term Care Spinal Cord Injury**
Fiscal Year	FY 2010
BA Received ($000)	$24,040
Total Acquisition Cost ($000)	$188,000
Future Resource Need ($000)	$163,960
Asset Type	Major Construction
Status	Planning

This project received $24.04M in FY 2010 budget authority to begin design, with a total estimated cost of approximately $188M. This project supports the construction of a new 104 bed Long Term Care Spinal Cord Injury unit and associated clinical and administrative support spaces. The new inpatient SCI unit will be located on a vacant parcel between Buildings 7 and 8. Upon completion of the SCI Building, the existing 60 bed Long Term SCI facility, Building 8, will be renovated to house mission growth for mental health services to mitigate the current mental health space deficiency.

Project Location	**Perry Point, MD**
Planned Project Name	**Replacement Community Living Center**
Fiscal Year	FY 2010
BA Received ($000)	$9,000
Total Acquisition Cost ($000)	$90,100
Future Resource Need ($000)	$81,100
Asset Type	Major Construction
Status	Planning

This project received $9M in FY 2010 budget authority with a total estimated cost of $90.1M. This proposal is to construct a 155 bed community living center (CLC). The construction will include new parking space on grade as well as a connecting service tunnel for transporting meals and supplies to the building via electric tow tractors. In addition, it is proposed that the existing 1920's nursing home care unit be demolished.

Project Location	New Orleans, LA
Planned Project Name	**New Medical Facility**
Fiscal Year	FY2011
BA Requested ($000)	$310,000
Total Acquisition Cost ($000)	$995,000
Future Resource Need ($000)	$60,000
Asset Type	Major Construction
Status	Schematics/Design Development

This project received $75M in FY 2006 budget authority in the FY 2006 Emergency Supplemental Appropriation, Public Law 109-148, and another $550M in the FY 2006 Emergency Supplemental Appropriation, Public Law 109-234, and requires an additional $310M in FY 2011 budget authority to proceed, with a total estimated cost of approximately $995M. This project will evaluate the damage to the New Orleans VAMC and determine the most efficient and cost effective manner to provide health care services to veterans in the New Orleans Service area. This project may also include connecting a corridor to the LSU (Medical Center of Louisiana) medical facility. Functions may be shared in the LSU and VA facilities, as well as the connecting corridor, consistent with the New Orleans Collaborative Opportunities Study Group Report, dated June 12, 2006, cited in the authorization.

Project Location	Palo Alto, CA
Planned Project Name	**Ambulatory Care/Polytrauma Rehabilitation**
Fiscal Year	FY 2011
BA Requested ($000)	$30,000
Total Acquisition Cost ($000)	$642,900
Future Resource Need ($000)	$448,023
Asset Type	Major Construction
Status	Schematics/Design Development

This project received $164.9M in FY 2008 budget authority from the FY 2008 emergency supplemental appropriation, Public Law 110-252, to begin design, and requires an additional $30M in FY 2011 budget authority to proceed, with a total estimated cost of approximately $642.9M. This project will construct Centers for Ambulatory Care and Polytrauma Rehabilitation at VA Palo Alto Health Care System's (VAPAHCS) Palo Alto Division. An Ambulatory Care Replacement Center will accommodate most of the ambulatory care clinics at the Palo Alto Division, many of which are currently located in former inpatient psychiatric buildings originally constructed in 1960. This proposal will consolidate approximately 240,000 ambulatory care encounters and translational research programs into state-of-the-art facilities. In addition to the Ambulatory Care Replacement Center, this project will construct a Polytrauma Rehabilitative Center. The new Polytrauma Rehabilitation Center will house both inpatient

and outpatient treatment programs. Today, Palo Alto's existing Polytrauma Rehabilitation Center is located in former inpatient psychiatric buildings originally constructed in 1960. As one of VA's five Polytrauma Rehabilitation Centers, modern treatment facilities are required to treat patients diagnosed with complex multi-trauma injuries related to combat.

This proposal will replace six buildings [three buildings are classified as Exceptionally High Risk (EHR) and the remaining three are large, temporary clinical modular buildings]. The abatement and demolition include Buildings 4, 23, 54, and clinical Modular Buildings (MB2, MB3, and MB4). Collectively, razing these six buildings will eliminate nearly 300,000 GSF of structurally deficient Exceptionally High Risk (EHR) and potentially hazardous buildings from VA Palo Alto Health Care System.

In addition to new construction and demolition, this project includes asbestos abatement, hazardous material mitigation, site restoration and the construction of a parking structure. Landscape and other exterior revisions, associated with site work, utility feeds, cabling, impact moves and emergency generators are included within the scope of this project.

Project Location	**Alameda Point, CA**
Planned Project Name	**Outpatient Clinic and Columbarium**
Fiscal Year	FY 2011
BA Requested ($000)	$17,332
Total Acquisition Cost ($000)	$208,600
Future Resource Need ($000)	$191,268
Asset Type	Major Construction
Status	Planning

This project is requesting $17.33M in FY 2011 budget authority to begin project planning and design. This project will construct an Outpatient Clinic (OPC), a Columbarium, administrative space for NCA and VBA and all associated parking on BRAC property at Alameda Point (former Naval Air Station) in Northern Alameda County. VA is in the process of pursuing acquisition of the land for this project from the Department of Defense. This project will also construct a US Air Force satellite Primary Care Clinic and a jointly staffed VA/DoD Joint Ambulatory Surgical Center. This new, state-of-the-art OPC and administrative space will be approximately 150,000 GSF and provide Primary Care, Specialty Care, Ancillary Services, Mental Health, Substance Abuse, and Ambulatory Surgery.

Project Location	Omaha, NE
Planned Project Name	**Replacement Facility**
Fiscal Year	FY 2011
BA Requested ($000)	$56,000
Total Acquisition Cost ($000)	$560,000
Future Resource Need ($000)	$504,000
Asset Type	Major Construction
Status	Planning

This project is requesting $56M in FY 2011 budget authority to begin project planning and design. This project is for new construction of healthcare space; renovation of a portion of the existing outpatient space; demolition of the existing main hospital; and construction of new parking and site work. The new construction will include inpatient bed units; surgical suites; a Supply, Processing, and Distribution (SPD); expanded space for clinical and administrative services; and an energy center.

FY 2012 - 2015 Potential VHA Major Construction Projects

The following projects which have been identified in the Veterans Integrated Service Networks' (VISN) capital plans will be considered for potential inclusion in future VA budget requests. A Department-wide listing of all potential major construction projects sorted by state can be found in appendix J.

Table 5-3: FY 2012 - 2015 Potential VHA Major Construction Projects

VISN	Location		Project Title - Brief Description
1	Boston	MA	Clinical Addition at West Roxbury
1	Brockton	MA	Mental Health
1	Providence	RI	Specialties Addition and Main Hospital Repairs
1	West Haven	CT	Clinical Ward Tower
2	Albany	NY	Community Living Center and Parking Deck
2	Buffalo	NY	Clinical Addition
3	Castle Point	NY	Psych & NHCU Integration
3	Northport	NY	Mental Health
3	St. Albans	NY	New Facility
4	Coatesville	PA	Replacement Facility
4	Lebanon	PA	Replacement Facility
4	Philadelphia	PA	Behavioral Health Bldg
5	Baltimore	MD	Consolidation of Outpatient, Benefits and Research
5	Washington	DC	Outpatient Clinic Expansion
6	Asheville	NC	Seismic Corrections/Outpatient Expansion
6	Beckley	WV	NHCU
6	Fayetteville	NC	Outpatient Addition
6	Hampton	VA	Outpatient Care Addition
6	Hampton	VA	Community Living Center B146 Renovation/Addition
6	Martinsburg	WV	Outpatient Improvements

VISN	Location		Project Title - Brief Description
7	Atlanta	GA	Mental Health, Spec Care & Parking
7	Charleston	SC	Naval Hosp Seismic
7	Charleston	SC	Hurricane Mitigation - Chiller Plant
7	Columbia	SC	Specialty Care Renovation
8	Bay Pines	FL	Construct Polytrauma Support and Rehab Facility
8	Bay Pines	FL	Hurricane & Homeland Security Deficiencies
8	Eglin AFB	FL	Expansion Specialty Care
8	Gainesville	FL	Surgery/SPD Expansion
8	Jacksonville	FL	Replacement OPC
8	Miami	FL	Clinical Add/Ren
8	Miami	FL	Parking Garage and Helipad
8	Miami	FL	Add 3 Floors to Research & Education Building 7
8	Tampa	FL	Prim Care & Mental Health
9	Chattanooga	TN	HCC
9	Lexington	KY	Leestown Campus Realignment
11	Ft. Wayne	IN	Multi-specialty Care Health Care Center
11	South Bend	IN	Multi-specialty Health Care Center
12	Chicago	IL	Relocate Polk Street Loading Dock and Outpatient Care Services
12	Hines	IL	Acute Inpatient Care Center
12	Milwaukee	WI	Parking Garage Construction
15	Columbia	MO	Ambulatory Care Addition
15	Kansas City	MO	Ambulatory Care Addition
15	St. Louis	MO	Replacement Bed Tower & Clinical Expansion, JC
15	Wichita	KS	Healthcare Transformation
16	Houston	TX	Establish Ambulatory Care Center for Surgery, Diagnostics and Specialty Care Services including Parking Structure
16	Houston	TX	Parking Garage
16	Houston	TX	Replacement of Research Facility
16	Houston	TX	Ambulatory Care Center for Surgery, Diagnostics and Specialty Care Services including Parking Structure
16	Jackson	MS	New SCI/D Center
17	Dallas	TX	Construct Plano/ TriCounty Clinic
17	Temple	TX	Clinical Replacement
17	Waco	TX	Campus Rehabilitation
17	Waco	TX	Enhance & Consolidate Long Term Care
17	Waco	TX	Consolidate Outpatient Services
17	Waco	TX	Mental Health & Rehab Center
17	Waco	TX	Support Services and Education
17	Waco	TX	Enhance/Consolidate Long Term Care
18	Albuquerque	NM	Outpatient and Clinical Building
18	Big Spring	TX	Community Living Center
18	El Paso	TX	Joint DoD Amb Care
18	Mesa	AZ	OPC and VISN 18 Offices
18	Phoenix	AZ	Outpatient Ren/Exp
18	Tucson	AZ	ICU, Spec Care, Imaging & Diagnostic Bldg
19	Ft Harrison	MT	Seismic Corrections Building 154
19	Ft. Harrison	MT	Billings HCC
19	Salt Lake City	UT	Expand/Renovate B/1 & B/14 Patient Complex

VISN	Location		Project Title - Brief Description
19	Salt Lake City	UT	B1/B12 Patient Complex Expansion/Renovation
20	Boise	ID	Clinical Building
20	Portland	OR	Seismic Corrections Buildings 100 & 101
20	Roseburg	OR	B2 Mental Health Seismic Replacement and Retrofit
20	Seattle	WA	Inpatient Rehab./Polytrauma and Geriatrics Improvements
20	Seattle	WA	Specialty Care & Pharmacy Improvements
20	Seattle	WA	BRAC FLARC Purchase/Transfer
20	Spokane	WA	Clinical Addition
21	Palo Alto	CA	Comprehensive Mental Health Replacement Center
21	Reno	NV	Seismic & Life Safety Corrections B1
21	San Francisco	CA	Seismic Bldgs 1, 6, 8, and 12
21	San Francisco	CA	Mental Health/Research Bldg
21	San Francisco	CA	ADA and Parking
22	Loma Linda	CA	Behavioral Medicine Center
22	Loma Linda	CA	OP Clinical Building
22	Long Beach	CA	Building Demolition & Admin Consolidations
22	Long Beach	CA	SCI Expansion/Parking Garage Construction
22	Long Beach	CA	Seismic Correction & Admin Consolidations
22	San Diego	CA	OR Renovation 5th Floor
22	San Diego	CA	Research Building
22	West LA	CA	New Tower/B500 Seismic Correction
22	West LA	CA	New Research Bldg
22	West LA	CA	Construct New Community Living Center
23	Fargo	ND	Specialty Care Clinic Addition
23	Minneapolis	MN	Expanded Polytrauma Rehabilitation and Community Living Center
23	Sioux Falls	SD	Community Living Center Cultural Transformation

FY 2010 Prioritized VHA Minor Construction Projects

Each VA administration has developed its own policies and protocol for capital investments that do not meet current Major Construction thresholds. The VA Capital Asset Management and Planning Service (CAMPS) fulfills this function for VHA in accordance with guidance provided by Department-wide policies. Based on these policies, Minor Construction projects encompass those projects whose total project cost is greater than $500,000 for expansion of existing facility square footage with a total cost of up to $10 million.

This program received $602 million in FY 2010 from VA's appropriation to enhance the quality of care provided to Veterans. This includes $50 million which Congress added to the FY 2010 request for renovation of VA facilities for the homeless. Projects for spending this $50 million are to be determined. VHA will use these funds to efficiently shift the treatment of patients from hospital-based care settings to outpatient care; realign critical services; improve management of space, both vacant and underutilized; correct dysfunctional clinical adjacencies; and accommodate modern medical equipment. These

improvements provide a maximum return on investment for the taxpayer and continue to provide high quality service to the Nation's Veterans by improving access, establishing performance measures tied to clinical program priorities, and ensuring a satisfying and rewarding work environment for VA employees.

All FY 2010 minor construction projects listed below were reviewed, evaluated, scored and ranked by a Department-wide, multi-disciplinary group using the VHA decision criteria as required by Congressional language. This list, sorted by VISN and by State, can be found in appendices K and L, respectively.

Table 5-4: FY 2010 Prioritized VHA Minor Construction Projects

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FY 2010 Planned Obligation ($000)	FRPC Tier 1 Measures1
1	1	White River Junction	VT	Psych & Polytrauma Rural Residential Rehab Care Center	7,869	7,210	MD
2	21	Palo Alto	CA	SCI/D Renovation and Patient Privacy Correction A Wing	9,955	800	MD
3	18	Phoenix	AZ	New Mental Health Building	9,853	856	MD
4	1	West Haven	CT	Surgical Specialty Clinic Addition	8,020	1,011	MD
5	6	Hampton	VA	Renovate/Expand Surgery	9,793	753	CI
6	3	Northport	NY	OR Replacement	9,900	1,000	CI
7	8	Bay Pines	FL	Construct Primary Care Center	9,800	891	MD
8	12	Tomah	WI	Renovate B-2 for MHRRTP beds	6,997	862	CI
9	16	Oklahoma City	OK	Mental Health Expansion	8,701	770	MD
10	4	Erie	PA	Ambulatory Surgery Addition	7,370	6,672	MD
11	22	San Diego	CA	Inpatient Psychiatry Expansion/Renovation Phase I	9,700	975	CI
12	1	Providence	RI	Replace Substandard Emergency Room	9,997	9,997	CI
13	18	Tucson	AZ	Mental Health Expansion	7,465	750	MD
14	7	Charleston	SC	New PTSD/Mental Health Research Addition	9,268	775	MD
15	5	Washington	DC	CNRC 3rd Floor Expansion	9,839	772	MD
16	22	Loma Linda	CA	Behavioral Health Building	9,723	846	MD
17	21	Sacramento	CA	Expand Rehab for OEF/OIF	9,990	866	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FY 2010 Planned Obligation ($000)	FRPC Tier 1 Measures1
18	15	Marion	IL	Relocate and Upgrade Operating Room Suite	9,959	850	CI
19	21	San Francisco	CA	Clinical Expansion for MH and Sleep Lab	8,710	760	MD
20	18	Albuquerque	NM	Outpatient Mental Health Expansion	9,150	800	MD
21	4	Lebanon	PA	Expand Surgery Services	8,972	770	MD
22	21	Martinez	CA	Consolidate Mental Health	9,800	848	MD
23	21	Sacramento	CA	Consolidate/Expand Surgical Specialties	9,986	865	MD
24	3	Northport	NY	ICU Replacement	6,500	585	CI
25	17	Temple	TX	Urgent Care Replacement	9,772	807	CI
26	9	Memphis	TN	Expand and Modernize OR	9,790	1,038	CI
27	16	Little Rock	AR	Consolidate NLR Pt Care Services	9,550	681	MD
28	20	Seattle	WA	Replace Therapy Pool and Expand Polytrauma-SCI (S)	7,881	7,279	MD
29	10	Cleveland	OH	Surgery Addition	9,988	850	MD
30	1	Boston	MA	Expand Patient Parking	9,350	9,350	
31	18	Albuquerque	NM	Acute Geriatric Psychiatry Unit	3,534	3,246	MD
32	15	Kansas City	KS	ER Expansion	6,945	772	MD
33	17	San Antonio	TX	Transitional Housing for New Polytrauma Center	9,990	4,300	MD
34	2	Buffalo	NY	Construct Parking Ramp	6,254	6,254	CI
35	19	Sheridan	WY	Mental Health RRTP	9,886	899	MD
36	20	White City	OR	Expand Ambulatory Care Clinic	9,966	726	CI
37	12	Milwaukee	WI	Expand PC/Specialty Care Clinic Consolidation	9,988	850	MD
38	16	Oklahoma City	OK	SICU Expansion	9,700	1,700	CI
39	10	Cincinnati	OH	Relocate NHCU PH II	9,606	828	MD
40	16	Alexandria	LA	Expand Bldg 7 for Primary, Specialty, Mental Health & Emergency Department	8,523	8,523	MD
41	7	Atlanta	GA	New Parking Structure	9,945	9,945	CI
42	20	Boise	ID	Replace and Modernize Surgery/ICU	9,985	939	CI
43	21	San Francisco	CA	Phase I North Slope Mitigation	9,720	8,860	CI

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FY 2010 Planned Obligation ($000)	FRPC Tier 1 Measures1
44	10	Chillicothe	OH	Renovate NHCU 211AB	8,950	778	CI
45	15	Marion	IL	Mental Health Building for Expansion of Services	9,440	911	MD
46	1	Providence	RI	Replace/Relocate Deficient ICU	9,900	9,900	CI
47	3	Lyons	NJ	CLC Ward Renovation	6,831	575	CI
48	5	Washington	DC	4E Patient Ward Expansion	7,253	678	MD
49	23	St. Cloud	MN	Expand & Reno Wards, Bldg. 49-1 & 49-2	9,479	815	MD
50	5	Washington	DC	OIF/OEF Welcome Center	4,830	513	MD
51	19	Ft. Harrison	MT	Correct Patient Privacy Deficiencies	9,931	946	C I
52	7	Tuscaloosa	AL	Community Living Center, Phase 1	9,955	9,050	MD
53	10	Cincinnati	OH	Parking Garage	8,906	8,906	CI
54	1	Providence	RI	Mental Health Building	6,942	6,360	MD
55	18	Albuquerque	NM	Renovation of Research Labs Buildings 10&11	8,960	800	CI
56	18	Prescott	AZ	Renovate/Expand Emergency Department	4,378	428	CI
57	6	Salisbury	NC	Mental Health Care Renovation, Bldg 4., Phase 2	9,460	820	CI
58	6	Salisbury	NC	Long Term Care Renovation, Bldg 42, Phase 2	9,510	820	CI
59	6	Salisbury	NC	Mental Health Care Renovation, Bldg 4, Phase 1	9,540	8,710	CI
60	6	Salisbury	NC	Long Term Care Renovation, Bldg 42, Phase 1	9,670	8,830	CI
61	8	Tampa	FL	Interim Polytrauma Renovation - 5 North	9,800	8,381	MD
62	5	Perry Point	MD	Construct New Substance Abuse Residential Rehab Treatment Program Beds	8,563	671	MD
63	20	White City	OR	Replace Dom Bed B204	9,958	9,221	CI
64	23	Des Moines	IA	ED Expansion & Renovation	4,633	456	CI
65	23	Sioux Falls	SD	Construct Surgical Suite	6,200	5,580	MD
66	8	Bay Pines	FL	Construct Parking Garage	9,896	9,896	CI

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FY 2010 Planned Obligation ($000)	FRPC Tier 1 Measures1
67	11	Battle Creek	MI	Inpatient Mental Health Expansion B39	9,273	951	MD
68	20	Seattle	WA	2 West Ward Renovation (S)	6,490	5,980	CI
69	18	Phoenix	AZ	New Rehab Building	9,649	845	MD
70	21	Palo Alto	CA	Jones Hall Army Reserve Center BRAC Site Renovation	9,920	800	MD
71	9	Mountain Home	TN	Patient/Privacy Isolation, B-200	5,022	4,274	CI
72	21	Honolulu	HI	Joint VA/DoD Endoscopy Center	6,620	6,620	MD
73	21	Palo Alto	CA	Onizuka AFB BRAC Renovation	9,975	800	MD
74	9	Lexington	KY	Renovate 3rd Floor for Privacy, Infection Control, Access	6,450	5,897	CI
75	18	Albuquerque	NM	Ambulatory Surgery Center	9,000	860	MD
76	21	Palo Alto	CA	Building 51 Musculo-Skeletal Seismic Correction	9,986	800	CI
77	21	Sacramento	CA	Improve ER Access & Security	6,663	6,113	CI
78	4	Butler	PA	Domiciliary Extended-Stay Treatment Unit Replacement	4,062	347	CI
79	20	American Lake	WA	Seismic Upgrades at Am Lake	9,013	608	CI
80	15	Kansas City	KS	New Restrooms & Elevator Bldg. 1	8,282	8,282	CI
81	8	West Palm Beach	FL	400 Space Parking Garage	9,050	9,050	CI
82	11	Battle Creek	MI	Ambulatory Care Expansion B2	8,724	887	CI
83	17	San Antonio	TX	Polytrauma Parking Garage	9,979	9,979	CI
84	2	Buffalo	NY	Psychiatric Ward Safety Improvements	4,772	4,261	CI
85	20	Portland	OR	Create Patient Parking	8,260	8,260	CI
86	20	Walla Walla	WA	Construct Specialty Clinic Care Facility	8,378	8,378	MD
87	11	Indianapolis	IN	Construct Parking Garage	9,985	9,985	CI
88	20	Spokane	WA	Construct Endoscopy/SPD	9,513	830	MD
89	12	Madison	WI	Hospital Parking Facility	9,900	9,900	CI
90	18	Amarillo	TX	Expand Emergency Department	5,033	412	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FY 2010 Planned Obligation ($000)	FRPC Tier 1 Measures1
91	6	Asheville	NC	Demolish/Replace Building 9	9,900	900	CI
92	23	Omaha	NE	SPD to 4th Floor of OPC	9,528	916	MD
93	18	Tucson	AZ	SPD Expansion and Dental Relocation	8,275	831	MD
94	17	Dallas	TX	Patient Parking	9,884	9,884	CI
PY	1	White River Junction	VT	Imaging Center Replacement	6,908	6,020	MD
95	21	San Francisco	CA	Vivarium Replacement and Expansion	9,316	806	CI
96	19	Salt Lake City	UT	Parking Structure	8,800	8,800	CI
97	22	West Los Angeles	CA	Demo Various Buildings	1,419	1,419	CI
98	10	Cleveland	OH	Pathology & Laboratory Medicine Service Addition	6,110	5,590	MD
99	20	Roseburg	OR	Bldg 2 Acute Psych Ward Replacement	9,775	850	CI
100	23	Des Moines	IA	3B Expansion & Renovation	5,296	521	CI
101	1	Manchester	NH	Mental Health Addition and Improvements	5,713	488	CI
102	4	Altoona	PA	Move/Expand Rehab Admin/Prosthetic	3,428	302	CI
103	22	San Diego	CA	Parking Garage	9,991	9,991	CI
104	8	Bay Pines	FL	Research Center	6,987	608	MD
105	21	Reno	NV	Transitional Care Unit Safety & Cultural Improvements	9,800	850	CI
106	2	Albany	NY	Renovate/Expand Day Treatment Center	3,335	3,050	MD
107	23	St. Cloud	MN	Long Term / Intermediate Psych	8,379	742	MD
108	2	Syracuse	NY	Expand Pharmacy for Current and Projected Workload	3,440	3,070	MD
109	23	Fargo	ND	Bldg 1 Additional Outpatient Treatment Space	9,763	849	MD
110	1	White River Junction	VT	Replacement SPD	8,884	739	CI
111	12	Tomah	WI	Construct Clinical Addition B-400	4,739	405	MD
112	4	Erie	PA	Expand Behavioral Health	6,000	375	MD
113	15	Topeka	KS	Community Living Center	9,276	751	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FY 2010 Planned Obligation ($000)	FRPC Tier 1 Measures1
114	12	North Chicago	IL	Modernize Nursing Home Care Unit, Phase 1-B134	6,800	6,120	MD
115	16	Houston	TX	Specialty Clinic Expansion	9,889	841	MD
116	15	Kansas City	KS	Building Addition for MRI	8,835	8,835	MD
117	23	Iowa City	IA	Relocate Surgical Operating Rooms	9,940	809	CI
118	2	Albany	NY	Correct Physical Med & Rehab Svc Deficiencies	4,688	4,296	CI
119	22	Loma Linda	CA	NHCU Cultural Transformation	8,894	776	MD
120	23	Omaha	NE	Research Building 4th Floor Addition - Research	9,325	895	MD
121	23	Fargo	ND	TCU Expansion & Remodeling	8,605	748	CI
122	20	Roseburg	OR	Construct Protected Care Unit	9,900	870	MD
123	21	San Francisco	CA	Emergency Preparedness/Response	9,935	880	CI
124	4	Butler	PA	Dementia Long Term Care Unit Replacement	7,000	580	MD
125	7	Augusta	GA	Patient Privacy Improvement Unit 6D	4,734	4,331	CI
126	5	Baltimore	MD	Robotics/Pat. Exercise & Employee Education	1,650	1,500	MD
127	19	Salt Lake City	UT	Research Relocation	7,150	6,440	MD
128	5	Baltimore	MD	Expand Mental Health and Managed Care Clinics	6,500	5,900	MD
129	20	American Lake	WA	Seismic Upgrade and Renovation of Building 3 (A)	8,430	7,847	CI
130	20	White City	OR	Replace Nutrition Food Service (Kitchen)	9,962	739	MD
131	10	Cincinnati	OH	Replace Animal Research Facility PH I	9,828	1,008	MD
132	5	Perry Point	MD	Construct 36 New Residential Rehab Treatment Program Beds	5,131	4,821	MD
133	21	Reno	NV	Specialty Clinic Building	9,970	760	MD
134	18	El Paso	TX	Construct/Expand Dental & Prosthetics	9,988	884	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FY 2010 Planned Obligation ($000)	FRPC Tier 1 Measures1
135	12	Chicago	IL	Expand & Remodel Existing Space for Material Management Area	5,818	500	CI
136	18	Albuquerque	NM	Seismic Corrections, Bldg 1	9,600	750	CI
137	21	Reno	NV	Building 1A Seismic Corrections	6,720	625	CI
138	23	St. Cloud	MN	Expand PC/SC; Reconfigure Support Space	9,730	815	CI
139	6	Beckley	WV	Parking Building	9,975	900	CI
140	15	Kansas City	KS	Renovate Inpatient Psychiatry	6,050	5,375	CI
PY	9	Lexington	KY	Renovate ER, CDD	2,700	2,467	MD
141	22	San Diego	CA	Expand and Renovate Research Lab 6S	9,960	960	CI
142	9	Nashville	TN	Parking Garage Vertical Expansion	9,894	9,894	CI
143	20	Seattle	WA	Expand Specialty Clinics at Seattle (S)	9,344	939	MD
144	17	Temple	TX	Construct Cardiac Cath Lab	6,512	5,982	MD
145	18	Phoenix	AZ	Research Space Expansion	8,628	7,828	MD
146	21	Fresno	CA	Bldg. 24 Seismic Correction	9,058	1,003	CI
PY	1	West Haven	CT	ICU Step Down Expansion	6,689	6,018	MD
147	6	Beckley	WV	Specialty/Ancillary Care Construction	2,218	213	MD
148	4	Pittsburgh	PA	Upgrade SPD & Security at Loading Dock	6,698	570	CI
149	23	Iowa City	IA	Construct 400 Car Parking Garage	9,664	786	CI
150	18	Amarillo	TX	Construct Specialty Care Clinic	6,988	6,411	MD
151	11	Ann Arbor	MI	East Parking Deck Expansion	5,895	495	CI
152	1	Newington	CT	Specialty Care Clinic Consolidation	5,969	5,379	MD
153	12	North Chicago	IL	Four Unit Community Living Center	6,936	614	MD
154	20	Spokane	WA	Construct Outpatient MH Bldg.	6,935	6,339	MD
155	22	Loma Linda	CA	Expand SPD and Warehouse	4,590	373	MD
156	12	Tomah	WI	Construct Community Living Center	4,747	478	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FY 2010 Planned Obligation ($000)	FRPC Tier 1 Measures1
157	20	Roseburg	OR	Correct SPD/Surgical Deficiencies	9,897	870	MD
158	20	Portland	OR	New Emergency Dept. Build.	9,825	800	MD
159	15	Marion	IL	Relocate and Upgrade Medical Intensive Care Unit, Day Surgery, and Surgical and Medical Specialty Clinics	9,957	825	MD
160	16	Biloxi	MS	Surgery/ICU Renovation	7,485	6,865	CI
161	18	Tucson	AZ	Clinical Lab Expansion	5,830	5,245	MD
162	1	West Haven	CT	Surgical Specialty Clinics	5,069	4,583	MD
163	16	Houston	TX	Renovate Building 108 for Mental Health	9,815	835	CI
164	5	Washington	DC	Research Building Expansion	6,986	6,111	MD
165	1	Boston	MA	Specialty Clinic Renovation - Brockton	3,536	3,235	CI
166	2	Batavia	NY	Ward B Privacy Renovations	4,054	416	CI
167	17	Dallas	TX	Relocate Specialty Care Clinics	6,970	6,346	MD
168	20	Seattle	WA	Seismic Building 100, Energy Plant	1,854	1,378	CI
169	21	Palo Alto	CA	Bldg 2 Seismic Correction - MH Center	6,998	6,444	CI
170	12	Milwaukee	WI	Acute Care Ward 6C-5CN	6,716	6,144	MD
171	11	Battle Creek	MI	Renovate NHCU for Patient Privacy	6,629	5,963	MD
172	22	San Diego	CA	Modular Building	8,746	8,746	CI
173	17	San Antonio	TX	Renovate Medical Bed Units 5A and 6B	6,000	5,805	CI
174	8	Bay Pines	FL	Renovate B101 Community Living Center (NHCU)	6,925	5,939	CI
175	4	Lebanon	PA	Behavior Health Clinic Services	6,000	5,100	MD
176	10	Cincinnati	OH	Outpatient Surgical Center	6,500	5,890	MD
177	18	Phoenix	AZ	Safety & Security Enhancements	6,950	6,350	CI
178	20	Boise	ID	Construct New Extended Care Unit	9,983	805	MD
179	18	Big Spring	TX	Expand Special Care Clinics & Lab	6,447	5,887	MD
180	22	San Diego	CA	Clinical Lab Renovation	6,972	6,389	CI

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FY 2010 Planned Obligation ($000)	FRPC Tier 1 Measures1
181	17	Temple	TX	Research Addition Building 205	9,811	810	MD
182	23	Fargo	ND	Audiology-Eye-Ophthalmology	4,011	3,670	MD
183	4	Clarksburg	WV	Ambulatory Surgery Modernization	5,000	4,500	CI
184	8	Gainesville	FL	Construct Parking Garage	6,995	6,296	CI
185	23	Hot Springs	SD	Renovate Dom for Patient Privacy	5,087	382	CI
186	21	Sacramento	CA	New IP Psych Ward, SAC	6,900	6,340	MD
187	9	Mountain Home	TN	IRM Consolidation/ Expansion B-77	1,795	1,518	CI
188	20	Seattle	WA	Research Addition B34 (S)	8,033	8,033	MD
189	15	Leavenworth	KS	NHCU Relocation	9,962	634	MD
190	4	Pittsburgh	PA	New Elevators for Building 1 at UD	4,733	430	CI
191	22	Loma Linda	CA	Consolidate Speech Pathology & ENT	4,797	4,364	MD
192	23	Fargo	ND	Replace Operating Rooms	6,976	6,369	MD
193	12	Milwaukee	WI	Construct NHCU Homes (4)	6,960	640	MD
194	15	Columbia	MO	Relocate SPD	8,119	681	MD
195	4	Altoona	PA	Move & Expand Rehab	2,999	2,736	MD
196	5	Washington	DC	Install New Boiler Plant	6,995	6,995	CI
197	5	Martinsburg	WV	Renovate Outpatient Surgery	5,378	361	CI
198	15	Topeka	KS	Specialty Care Addition	4,500	450	MD
199	6	Salem	VA	Patient Dining Area ECRC	4,527	130	MD
200	7	Charleston	SC	Renovate Nursing Home for Hospice/Palliative Care	6,911	6,911	CI
201	12	Chicago	IL	Expand Outpatient Specialty Clinic	5,380	4,920	MD
202	6	Beckley	WV	Patient Care Expansion	4,750	523	MD
203	12	Iron Mountain	MI	Expand Patient Care Areas	6,400	640	MD
204	6	Fayetteville	NC	Outpatient Expansion	6,645	457	MD
205	11	Danville	IL	Construct ER Addition, Bldg 58	2,390	1,990	MD
206	11	Danville	IL	Construct two Nursing Home Care Units	3,301	2,802	MD
207	9	Mountain Home	TN	Expand Outpatient Waiting	705	600	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FY 2010 Planned Obligation ($000)	FRPC Tier 1 Measures1
208	5	Washington	DC	New Multi-Story Parking Garage	9,086	9,086	CI
209	6	Durham	NC	Research Expansion, Phase 2	6,741	6,128	MD
210	11	Northern Indiana	IN	Demolish Buildings 13, 122, 19-22	4,400	440	CI
211	15	St. Louis	MO	Renovate Space for Spinal Cord Injury	6,350	5,810	MD
212	15	Kansas City	KS	Purchase Radiation Therapy Center	2,200	2,200	MD
213	18	Phoenix	AZ	Specialty Care, Mental Health and MRI Expansion	6,733	6,178	MD
214	18	Tucson	AZ	Special Procedure Unit and ED/Urgent Care	9,780	8,800	MD
215	20	Boise	ID	Construct Research Education Building	6,877	6,300	MD
216	21	Manila	RP	Manila State Dept Funds CSCS Payment	1,660	1,660	MD
				Total	**1,658,123**	**720,401**	

* Projects listed above do not include those to be determined for the homeless projects.
[1]Federal Real Property Council Tier 1 measures that the project addresses:

- Utilization = U
- Condition Index = CI
- Mission Dependency = MD
- Annual Operating Costs = OC

A Department-wide listing of all potential minor construction projects sorted by state can be found in appendix M.

Table 5-5: FY 2011 - 2015 Potential VHA Minor Construction Projects

VISN	Location		Project Title/Brief Description
2011			
1	Manchester	NH	Mental Health Addition and Improvements
1	West Haven	CT	Surgical Specialty Clinic Addition
1	White River Junction	VT	Replacement SPD
1	Providence	RI	Replace/Relocate Deficient ICU
1	Providence	RI	Replace Substandard Emergency Room
1	Boston (West Roxbury)	MA	Ambulatory Care Addition
1	West Haven	CT	Laboratory Service Consolidation

VISN	Location		Project Title/Brief Description
1	Boston (Jamaica Plain)	MA	Expand Parking Garage
1	West Haven	CT	Mental Health Access Expansion
1	Providence (New Bedford)	RI	New Bedford CBOC Expansion
1	Providence	RI	Expand SPD and Relocate Inpatient Pharmacy
1	West Haven	CT	Inpatient Pharmacy Realignment
1	Boston (Jamaica Plain)	MA	Safety Improvements
1	Providence	RI	Convert Hardwood UARC for Providence VAMC
1	Boston (Brockton)	MA	Life Safety Improvements
1	West Haven	CT	Patient Access Center
1	Boston (Brockton)	MA	MRI/CT - Radiology Addition
1	Boston (Jamaica Plain)	MA	Research Facility Addition B1-A
1	Boston (West Roxbury)	MA	Replace Research Building
1	Boston (Brockton)	MA	Research Facility Expansion
2	Batavia	NY	Ward B Privacy Renovations
2	Albany	NY	New Emergency Department
2	Batavia	NY	Ward C Privacy Renovations
3	Northport	NY	ICU Replacement
3	Lyons	NJ	CLC Ward Renovation
3	Northport	NY	OR Replacement
3	Brooklyn	NY	Patient Improvement - Rehab/Audiology
3	Castle Point	NY	Expand and Renovation Urgent Care Area
3	Northport	NY	CLC 3 - New Construction
3	East Orange	NJ	Construct New Emergency Department
3	Northport	NY	Palliative Care - New Construction
3	New York	NY	Parking Structure
3	New York	NY	Correct Seismic Deficiencies of Main Hospital
4	Altoona	PA	Move/Expand Rehab Admin/Prosthetic
4	Butler	PA	Domiciliary Extended-Stay Treatment Unit Replacement
4	Pittsburgh	PA	New Elevators for Building 1 at UD
4	Erie	PA	Expand Behavioral Health
4	Pittsburgh	PA	Upgrade SPD & Security at Loading Dock
4	Butler	PA	Dementia Long Term Care Unit Replacement
4	Lebanon	PA	Expand Surgery Services
4	Lebanon	PA	Behavioral Health Treatment Complex
4	Philadelphia	PA	Expand Parking, Phase 2
4	Pittsburgh	PA	Expand Medical and Surgical Clinics
4	Clarksburg	WV	Construct Parking Garage
4	Wilmington	DE	Hospice and Palliative Care Addition
4	Altoona	PA	Expand & Improve Behavioral Health Clinic

VISN	Location		Project Title/Brief Description
4	Philadelphia	PA	Expand Admin Education Building
4	Pittsburgh	PA	Research Building Addition
5	Washington	DC	OIF/OEF Welcome Center
5	Martinsburg	WV	Renovate Outpatient Surgery
5	Washington	DC	4E Patient Ward Expansion
5	Perry Point	MD	Construct New Substance Abuse Residential Rehab Treatment Program Beds
5	Washington	DC	CNRC 3rd Floor Expansion
5	Perry Point	MD	Expand OIF/OEF and Renovate Bldg 80 for Outpatient Mental Health
5	Martinsburg	WV	Relocate Dementia Unit for Polytrauma
5	Washington	DC	CNRC Addition for Blind Rehab & OIF/OEF Transitional Rehab
5	Baltimore	MD	Managed Care/ED Improvements and Enrollment Center
5	Washington	DC	Expand Existing Parking Garage
5	Washington	DC	Mental Health Outpatient Expansion
5	Perry Point	MD	Replace Horticulture Therapy and Conference Center
5	Perry Point	MD	Renovate Basements 13H, 14H, 25H & Add OP Substance Abuse Clinic
5	Loch Raven	MD	Expand Loch Raven Hospice Unit
5	Perry Point	MD	Warehouse Renovation and Expansion
5	Washington	DC	Upgrade SICU for Patient Privacy
5	Washington	DC	Upgrade MICU for Patient Privacy
5	Martinsburg	WV	Patient Education & Business Center
5	Washington	DC	Primary Care Expansion
5	Washington	DC	Relocate Chapel to CNRC North Patio Roof
5	Martinsburg	WV	Clinical Space Revitalization
5	Martinsburg	WV	Employee Education Center
6	Beckley	WV	Specialty/Ancillary Care Construction
6	Beckley	WV	Patient Care Expansion
6	Salem	VA	Patient Dining Area ECRC
6	Fayetteville	NC	Outpatient Expansion
6	Salisbury	NC	Mental Health Care Renovation, Bldg 4., Phase 2
6	Salisbury	NC	Long Term Care Renovation, Bldg 42, Phase 2
6	Asheville	NC	Demolish/Replace Building 9
6	Hampton	VA	Renovate/Expand Surgery
6	Beckley	WV	Parking Building
6	Salisbury	NC	Mental Health Renovation, Phase 3
6	Salisbury	NC	Long Term Care Renovation, Phase 3
6	Richmond	VA	Mental Health Recovery Center
6	Hampton	VA	Renovate/Expand Spinal Cord Injury
6	Richmond	VA	Dialysis Expansion

VISN	Location		Project Title/Brief Description
6	Salisbury	NC	Renovate and Expand B6 for Learning Center
6	Salem	VA	Emergency Department Expansion
6	Hampton	VA	Mental Health Building
6	Salem	VA	Consolidated PTSD/Behavioral Health Treatment Center
6	Salisbury	NC	Outpatient Rehab, Prosthetics & Orthopedics Center
6	Hampton	VA	Construct Parking Garage
7	Charleston	SC	New PTSD/Mental Health Research Addition
7	Tuskegee	AL	2nd Floor Build-Out for Mental Health Beds
7	Augusta	GA	Parking Garage Improvements
7	Birmingham	AL	Ambulatory Surgery Improvements
7	Tuscaloosa	AL	Community Living Center Cottages, Phase 2
7	Atlanta	GA	Urgent Care/Primary Care Support
7	Columbia	SC	Nuclear Medicine Addition
8	Bay Pines	FL	Research Center
8	Bay Pines	FL	Construct Primary Care Center
8	Gainesville	FL	Expand Parking Garage, Phase 2
8	Bay Pines	FL	Construct Cancer Infusion Therapy Center
8	West Palm Beach	FL	Mental Health Domiciliary
8	Gainesville	FL	Expand ICU
9	Memphis	TN	Expand and Modernize OR
9	Lexington (Cooper Dr)	KY	5th Floor Main Addition, CDD
9	Mountain Home	TN	Expand ER, Building 204
9	Memphis	TN	Building 1A Entrance & Expand Structural Improvements
9	Mountain Home	TN	Community Living Center, Building 162 - Add Second Floor
9	Memphis	TN	West Lot Parking Garage
9	Mountain Home	TN	Parking Garage
10	Chillicothe	OH	Renovate NHCU 211AB
10	Cincinnati	OH	Relocate NHCU PH II
10	Cincinnati	OH	Replace Animal Research Facility PH I
10	Cleveland	OH	Surgery Addition
10	Chillicothe	OH	Clinical Addition to Building 31
10	Cincinnati	OH	Relocate CLC Short Term Rehabilitation Beds
10	Cleveland	OH	Emergency Department and Specialty Care Clinic Addition
10	Cincinnati	OH	Relocate Wet Labs
11	Northern Indiana	IN	Demolish Buildings 13, 122, 19-22
11	Ann Arbor	MI	East Parking Deck Expansion
11	Battle Creek	MI	Ambulatory Care Expansion B2
11	Battle Creek	MI	Inpatient Mental Health Expansion B39

VISN	Location		Project Title/Brief Description
11	Battle Creek	MI	Substance Abuse Treatment Unit Renovation B-7
11	Danville	IL	Four Community Living Center 12-Bed Modules
11	Detroit	MI	Expand Emergency Room
12	Tomah	WI	Construct Community Living Center
12	Tomah	WI	Construct Clinical Addition B-400
12	Chicago	IL	Expand & Remodel Existing Space for Material Management Area
12	Iron Mountain	MI	Expand Patient Care Areas
12	Tomah	WI	Renovate B-2 for MHRRTP beds
12	Milwaukee	WI	Construct NHCU Homes (4)
12	North Chicago	IL	Four Unit Community Living Center
12	Milwaukee	WI	Expand PC/Specialty Care Clinic Consolidation
12	Madison	WI	Consolidate ICU's
12	Chicago	IL	Expand Outpatient Clinics, Bldg 20, 2nd Floor Addition
12	Tomah	WI	Construct Recreation Therapy Building
15	Topeka	KS	Specialty Care Addition
15	Kansas City	KS	ER Expansion
15	Columbia	MO	Relocate SPD
15	Topeka	KS	Community Living Center
15	Marion	IL	Mental Health Building for Expansion of Services
15	Marion	IL	Relocate and Upgrade Operating Room Suite
15	Marion	IL	Relocate and Upgrade Medical Intensive Care Unit, Day Surgery, and Surgical and Medical Specialty Clinics
15	Leavenworth	KS	NHCU Relocation
15	Columbia	MO	MRI Installation
15	Columbia	MO	Relocate ICU
15	Kansas City	MO	Transitional Nursing Home Care Unit
15	Columbia	MO	Construct Parking Structure
15	Wichita	KS	Expand Primary Care
16	Oklahoma City	OK	Mental Health Expansion
16	Oklahoma City	OK	SICU Expansion
16	Little Rock	AR	Consolidate NLR Pt Care Services
16	Houston	TX	Renovate Building 108 for Mental Health
16	Houston	TX	Specialty Clinic Expansion
16	Oklahoma City	OK	1st & 2nd Floor Clinic Expansion
16	Biloxi	MS	VA/DoD Panama City CBOC Replacement
16	Little Rock	AR	Construct New Substance Abuse Building
16	Jackson	MS	Provide 3rd Floor for CLC Expansion, Phase 1
16	Oklahoma City	OK	Construct Parking Structure
16	Houston	TX	Parking Structure
16	Jackson	MS	Construct Outpatient Clinic
17	San Antonio	TX	Transitional Housing for New Polytrauma Center

VISN	Location		Project Title/Brief Description
17	Temple	TX	Urgent Care Replacement
17	Temple	TX	Research Addition Building 205
17	Temple	TX	Surgery Suite Replacement
17	Dallas	TX	Emergency Room Expansion
17	Waco	TX	Waco OPC Replacement, Phase 1
17	San Antonio	TX	Parking Garage, Phase 2
17	Dallas	TX	Patient/Staff Parking Garage
17	Temple	TX	Dental & Women's Clinic
18	Prescott	AZ	Renovate/Expand Emergency Department
18	Amarillo	TX	Expand Emergency Department
18	Tucson	AZ	Mental Health Expansion
18	Tucson	AZ	SPD Expansion and Dental Relocation
18	Albuquerque	NM	Ambulatory Surgery Center
18	Albuquerque	NM	Renovation of Research Labs Buildings 10&11
18	Albuquerque	NM	Outpatient Mental Health Expansion
18	Phoenix	AZ	New Rehab Building
18	Albuquerque	NM	Seismic Corrections, Bldg 1
18	Phoenix	AZ	New Mental Health Building
18	El Paso	TX	Construct/Expand Dental & Prosthetics
18	Prescott	AZ	Mental Health Facility
18	Phoenix	AZ	Expand and Renovate Emergency Department
18	Albuquerque	NM	Operating Room Expansion
18	Phoenix	AZ	Building 5 & 6 Replacement for Dental Clinic
18	Albuquerque	NM	MICU and SICU Consolidation
18	Amarillo	TX	Rehabilitation Prosthetics Wing
18	Big Spring	TX	Renovate/Expand for Specialty & Urgent Care
18	Tucson	AZ	Expand Specialty Clinics
18	Phoenix	AZ	New Parking Garage
18	Tucson	AZ	Linear Accelerator Building
18	Tucson	AZ	Additional Research Labs
19	Ft. Harrison	MT	Correct Patient Privacy Deficiencies
19	Sheridan	WY	Mental Health RRTP
19	Cheyenne	WY	Behavioral Health Unit
20	Boise	ID	Medical Imaging Building
20	American Lake	WA	Seismic Upgrades at Am Lake
20	Seattle	WA	Expand Specialty Clinics at Seattle (S)
20	Spokane	WA	Construct Endoscopy/SPD
20	Roseburg	OR	Bldg 2 Acute Psych Ward Replacement
20	Portland	OR	New Emergency Dept. Build.
20	Roseburg	OR	Correct SPD/Surgical Deficiencies
20	Roseburg	OR	Construct Protected Care Unit
20	Boise	ID	Replace and Modernize Surgery/ICU
20	Boise	ID	Construct New Extended Care Unit
20	White City	OR	Replace Nutrition Food Service (Kitchen)

VISN	Location		Project Title/Brief Description
20	White City	OR	Expand Ambulatory Care Clinic
20	Boise	ID	ICU 3rd Floor Building 67
20	Portland	OR	Create Patient Parking
20	White City	OR	Replace Dom Beds B205
20	Roseburg	OR	New MH SARRTP Building
20	American Lake	WA	Seismic Strengthening of Building 8
21	Reno	NV	Building 1A Seismic Corrections
21	San Francisco	CA	Clinical Expansion for MH and Sleep Lab
21	Fresno	CA	Bldg. 24 Seismic Correction
21	San Francisco	CA	Vivarium Replacement and Expansion
21	Reno	NV	Transitional Care Unit Safety & Cultural Improvements
21	Martinez	CA	Consolidate Mental Health
21	San Francisco	CA	Emergency Preparedness/Response
21	Palo Alto	CA	Jones Hall Army Reserve Center BRAC Site Renovation
21	Sacramento	CA	Consolidate/Expand Surgical Specialties
21	Sacramento	CA	Expand Rehab for OEF/OIF
21	Palo Alto	CA	SCI/D Renovation and Patient Privacy Correction A Wing
21	Palo Alto	CA	Onizuka AFB BRAC Renovation
21	Palo Alto	CA	Building 51 Musculo-Skeletal Seismic Correction
21	Reno	NV	Specialty Clinic Building
21	Fresno	CA	Outpatient Mental Health/Homeless Veteran Center Building
21	Reno	NV	Remodel & Expand for Diagnostic, Imaging, Cardiology & Endo Services
21	Sacramento	CA	Consolidate/Expand Medical Procedures
21	San Francisco	CA	SFVAMC Welcome Center, Access and Security Improvements
21	Martinez	CA	Renovate & Expand Community Living Center
21	Palo Alto	CA	Public Health Translational Research Center Seismic Corrections
21	Palo Alto	CA	Genomic Medicine Research Center
22	Loma Linda	CA	Expand SPD and Warehouse
22	San Diego	CA	Modular Building
22	Loma Linda	CA	NHCU Cultural Transformation
22	San Diego	CA	Inpatient Psychiatry Expansion/Renovation Phase I
22	Loma Linda	CA	Behavioral Health Building
22	San Diego	CA	Expand and Renovate Research Lab 6S
22	San Diego	CA	Renovate 4S Patient Privacy
22	Los Angeles	CA	Outpatient Mental Health 2
22	Loma Linda	CA	OP Pharmacy Building

VISN	Location		Project Title/Brief Description
22	San Diego	CA	Parking Garage Phase 2
22	Loma Linda	CA	Cancer Center Building
22	Loma Linda	CA	GI and Education/Training
22	Los Angeles	CA	Consolidate Research 2
23	Des Moines	IA	ED Expansion & Renovation
23	Hot Springs	SD	Renovate Dom for Patient Privacy
23	Des Moines	IA	3B Expansion & Renovation
23	St. Cloud	MN	Long Term / Intermediate Psych
23	Fargo	ND	TCU Expansion & Remodeling
23	Omaha	NE	Research Building 4th Floor Addition - Research
23	Omaha	NE	SPD to 4th Floor of OPC
23	St. Cloud	MN	Expand & Reno Wards, Bldg. 49-1 & 49-2
23	Fargo	ND	Bldg 1 Additional Outpatient Treatment Space
23	St. Cloud	MN	Expand PC/SC; Reconfigure Support Space
23	Iowa City	IA	Relocate Surgical Operating Rooms
23	Des Moines	IA	Expand Imaging
23	Sioux Falls	SD	Construct Inpatient Med/Surg Unit
23	Minneapolis	MN	Construct Parking Ramp
23	Iowa City	IA	Renovate/Expand for Patient Support Areas
23	St. Cloud	MN	Rehabilitation Center
23	Minneapolis	MN	Consolidate/Enhance Patient Services
23	St. Cloud	MN	Mental Health Recovery Center
23	Sioux Falls	SD	Oncology/Infusion Center, Expand ED
2012			
1	West Haven	CT	Out-Patient Surgical Center
1	West Haven	CT	Radiology Diagnostic Center
1	West Haven	CT	Emergency Department Expansion
1	White River Junction	VT	Expand/Replace Colchester CBOC
1	White River Junction	VT	Pet Scan Site Prep
2	Albany	NY	Expand Delmar Transitional Residence
2	Buffalo	NY	Consolidate Surgical Programs
2	Syracuse	NY	Replace Building #2
3	Manhattan	NY	Correct Seismic Deficiencies
3	Manhattan	NY	Parking Structure
3	Northport	NY	Community Living Center 4 Replacement
3	Northport	NY	CLC4 New Construction
4	Altoona	PA	Outpatient Addition Flrs 2/3 of B1
4	Clarksburg	WV	Ambulatory Care Support/ Registration/BusOff Ctr/Pharmacy Move/Parking Circle
4	Clarksburg	WV	Convert Bldg 6 to 25-bed PRRTP facility
4	Pittsburgh	PA	Expand Medical and Surgical Clinics
4	Pittsburgh	PA	Research Building Addition

VISN	Location		Project Title/Brief Description
5	Baltimore	MD	HBPC Improvements/Replace Bldg 2 at LR
5	Martinsburg	WV	CLC Replacement Pod A
5	Martinsburg	WV	Bldg. 508, Laundry Expansion
5	Washington	DC	Patient/Visitor Parking Garage - Phase 2
5	Washington	DC	Roadway Reconfiguration
5	Washington	DC	Relocate warehouse & renovate receiving area
5	Washington	DC	Upgrade 3E
6	Asheville	NC	Demo Bldgs 3-7/Construct Mental Health Center
6	Durham	NC	Clinical Expansion 3rd Floor D-wing
6	Richmond	VA	SCI Enhancements & Expansion
6	Salem	VA	B/143 Surgery Suite Renovations
6	Salisbury	NC	Renovate Charlotte OPC - Repurpose Space Post HCCF
6	Salisbury	NC	Inpatient Rehabilitation Center B42
6	Salisbury	NC	Regional Reading Center - Eye - Imaging
6	Salisbury	NC	ICU Renovation - Surgical and Medical
7	Atlanta	GA	CLC - Hospice/Palliative Care
7	Augusta	GA	Additional 9 beds for SCIU, Bldg. 801
7	Birmingham	AL	Utility Plant
7	Columbia	SC	Relocate Dialysis
7	Dublin	GA	Renovate Emergency Department
8	Bay Pines	FL	Research Center
8	Bay Pines	FL	Renovate Community Living Center PH I (Eden Concept)
8	Bay Pines	FL	Construct Specialty Care Center
8	Bay Pines	FL	Replace Laboratory
8	Bay Pines	FL	Lee Co, Construct 23-Hr Post Op Surg Unit
8	Gainesville	FL	Additional MICU 3rd Floor
8	Miami	FL	Renovate SICU
8	Miami	FL	Renovate Research Laboratories
8	Tampa	FL	Out Patient Surgery and Radiology Expansion
9	Lexington	KY	6th Floor Main Addition, CDD
9	Louisville	KY	Construct Specialty Clinic
9	Louisville	KY	Construct Pharmacy &Lab Addition
9	Mountain Home	TN	Building 77 Expansion (Courtyard)
9	Mountain Home	TN	Expand Radiology (Bldg 204 Courtyard)
9	Mountain Home	TN	Primary Care Building
10	Chillicothe	OH	Material Management, SPD Addition to B31
10	Chillicothe	OH	Lab, Prosthetics Addition to B31
10	Cincinnati	OH	Relocate NHCU PH IV
10	Cincinnati	OH	Replace Animal Research Facility PH III
11	Ann Arbor	MI	Expand hospital beds - 6th floor ward
11	Battle Creek	MI	Patient Privacy Renovation B84
11	Danville	IL	Renovate for Specialty Care

VISN	Location		Project Title/Brief Description
11	Detroit	MI	Expand South Lobby entrance
11	Indianapolis	IN	Clinical Tower
11	Saginaw	MI	Add 3rd & 4th Floor to B22
11	Saginaw	MI	Expand Lobby in Building 1
12	Hines	IL	SPD & Outpatient Expansion, Bldg 200
12	Chicago	IL	Relocate Outpatient SMI Clinic
12	Madison	WI	Expand Clinical Laboratory
12	Milwaukee	WI	HVAC Research Bldg. 70
12	Milwaukee	WI	Relocate Nuclear Medicine
12	Tomah	WI	Renovate 2nd Floor B-406
12	Tomah	WI	Renovate 3rd Floor B-406
15	Columbia	MO	Community Living Center
15	Columbia	MO	ACA Addition (3rd Floor, Ph.1)
15	Columbia	MO	Expand Pharmacy / Pri Care/Lobby
15	Kansas City	MO	Blind Rehab and TBI Entrance
15	Kansas City	MO	Mental Health SPRRPT Deficiencies
15	Kansas City	MO	Acute Rehab/Patient Privacy Addition
15	Leavenworth	KS	Domiciliary Staff Support Addition
15	Poplar Bluff	MO	Primary Care Addition
15	St. Louis - JB	MO	Polytrauma Addition & Renovation, B-53, JB
15	Topeka	KS	Imaging Center Addition
16	Houston	TX	Community Living Palliative Care Center
16	Little Rock	AR	Consolidate Admin Space
16	Little Rock	AR	Diagnostic Annex
16	New Orleans	LA	Construct Replacement CBOC at Hammond
16	Oklahoma City	OK	Clinic Infill
16	Shreveport	LA	Expand Diagnostic Care
17	Dallas	TX	Research Addition and Renovation Ph. 1
17	Dallas	TX	Specialty Clinic Ph3
17	Dallas	TX	Land Purchases
17	Dallas	TX	Mental Health Upgrade Ph. 3
17	San Antonio	TX	Design and new 5G addition for clinical expansion
17	San Antonio	TX	Accommodate remote research functions 4G
17	San Antonio	TX	Design of 4th floor of ECTC for GEL functions
17	San Antonio	TX	New Research wet Labs, 46
17	San Antonio	TX	Additional ECTC Bedrooms, 3rd floor
17	San Antonio	TX	Expand Specialty Clinics Phase IV
17	Temple	TX	Perimeter fence & Site Access Control
17	Temple	TX	On-Site Water Storage
17	Temple	TX	Expand Diagnostics
17	Temple	TX	Dom Recreation Addition
17	Temple	TX	Radiation Therapy

VISN	Location		Project Title/Brief Description
17	Waco	TX	Replacement Warehouse
17	Waco	TX	Waco OPC Repl Ph 2
18	Albuquerque	NM	Clinical Space Expansion B-41
18	Amarillo	TX	Mental Health Expansion
18	Big Spring	TX	MRI Expansion / Relocation
18	Phoenix	AZ	Parking Garage
18	Phoenix	AZ	Mental Health Building
18	Phoenix	AZ	CLC Expansion
18	Prescott	AZ	PM & R Facility
18	Prescott	AZ	New-Consolidated SPD
18	Prescott	AZ	Emergency Department Expansion, Phase 2
18	Prescott	AZ	Consolidated Engineering and Contracting Bldg.
18	Prescott	AZ	Seismic Corrections, Bldg 111
18	Tucson	AZ	Additional Med/Surg Beds
19	Grand Junction	CO	1st Floor Primary Care Addition
19	Grand Junction	CO	Parking Structure with Solar Coll.
19	Salt Lake City	UT	Expand Research B.2, East Wing
19	Salt Lake City	UT	Ogden Community Based Outpatient Clinic Expansion
19	Salt Lake City	UT	40 Bed Domiciliary
19	Sheridan	WY	Mental Health Moderate Intensity
19	Sheridan	WY	Domiciliary Expansion
20	Anchorage	AK	New Patient Parking Structure
20	Boise	ID	Expand and Modernize Surgery
20	Boise	ID	Imaging Building Addition
20	Boise	ID	Community Living Center Expansion
20	Boise	ID	New Building for Eye Glass Manufacturing Service
20	Portland	OR	New Patient Dialysis & Support Bldg.
20	Roseburg	OR	New Bldg to relocate Mental Health out of Seismically Deficient Bldg 2 - Ph 3
20	Roseburg	OR	New Bldg to relocate Mental Health out of Seismically Deficient Bldg 2 - Ph 4
20	Spokane	WA	Expand and renovate Bldg 8 Pt. Education
20	Spokane	WA	Acquire BRAC Naval Reserve Unit Property adjacent to VAMC
20	Walla Walla	WA	Building 74 Seismic Upgrade and Renovation
20	White City	OR	Replace Seismically Deficient Dom Bldg. 206
20	White City	OR	Expand Ambulatory Care Clinic- Phase 2
21	Manila	PI	Transfer of funds to VBA for Manila State Department CSCS payment
21	Martinez	CA	Construct Canteen & Retail Store
21	Martinez	CA	Seismic Corrections, Building 21
21	Menlo Park	CA	Building 360 Therapy and Treatment Center

VISN	Location		Project Title/Brief Description
21	Palo Alto	CA	War Related Illness, Injury Study Center
21	Palo Alto	CA	Defense and Veterans Brain Injury and Simulation Center
21	Reno	NV	Building 1A Seismic Corrections
21	Reno	NV	CLC Homelike Improvements
21	Reno	NV	Renovate and Expand Diagnostic, Cardiology & Endoscopy (Construct)
21	Reno	NV	Relocate & Expand ICU
21	Reno	NV	New Surgical Unit
21	Sacramento	CA	Inpatient Mental Health, 10-Bed Expansion
21	Sacramento	CA	Consolidate Home Based Care (HBPC/MICHM)
21	Sacramento	CA	Enhance Clinical Trials Facilities
21	San Francisco	CA	Emergency Sustainability
21	San Francisco	CA	Expand Polytrauma Support Team Rehab
21	San Francisco	CA	Expanded Locked Psych Inpt Ward
21	San Francisco	CA	Phase II, Sausalito Expansion
21	San Francisco	CA	Seismic Bldg 8
22	Long Beach	CA	New ENT, Audiology and Speech Pathology
22	San Diego	CA	Parking Garage Ph 3 - Des/Bld
22	West Los Angeles	CA	Research First Module- Sepulveda
22	West Los Angeles	CA	New IRM Building
22	West Los Angeles	CA	Mental Health Rehabilitation
22	West Los Angeles	CA	New Nutrition and Food Preparation Building
22	West Los Angeles	CA	New Physical Rehab Building
22	West Los Angeles	CA	Consolidated Research Phase 3
22	West Los Angeles	CA	Research Second Module- Sepulveda
23	Des Moines	IA	Surgery Building
23	Iowa City	IA	Replace Admin Bldg 21
23	Omaha	NE	ARFF Addition
23	Sioux Falls	SD	Construct OT/PT/Polytrauma Employee Health Facility
23	St. Cloud	MN	Expand Community Living Centers
23	St. Cloud	MN	Construct CLC Cottages
23	St. Cloud	MN	Expand Dom, Bldg. 2
2013			
1	Togus	ME	Specialty Care Clinic Addition (25,000 SF)
1	West Haven	CT	Admin Realignment
2	Albany	NY	Main Entrance Addition
3	Manhattan	NY	OR/Surgical Patient Ward
4	Clarksburg	WV	Primary Care/Mental Health Renovation and Primary Care/ED/Basement Addition
4	Clarksburg	WV	Community Living Center
4	Erie	PA	Parking Garage
4	Pittsburgh	PA	Consolidate Radiology & Nuclear Medicine

VISN	Location		Project Title/Brief Description
4	Pittsburgh	PA	UD, B1 Courtyard Infill
5	Baltimore	MD	Prosthetics/Orthotics Lab Upgrade/Replace Bldg 14 at LR
5	Baltimore	MD	Expand Surgical Care and Mental Health (5B & 6B)
5	Martinsburg	WV	CLC Replacement Pod B
5	Perry Point	MD	Construct Replacement Fire House
5	Perry Point	MD	Construct 20-Bed CLC Phase 2 of 8
5	Perry Point	MD	Construct Replacement Dom Unit for 1H
5	Perry Point	MD	Construct Replacement Food Service Receiving Area and Subsistence Warehouse
5	Washington	DC	Relocate IRM and Data Center
5	Washington	DC	Patient/Visitor Parking Garage - Phase 3
5	Washington	DC	Upgrade Ward 2E
6	Fayetteville	NC	Renovate/Expand Surgical Suite
6	Fayetteville	NC	Maintenance Facility Expansion
6	Salem	VA	B/2A Addition for Geriatric Assessment.
6	Salisbury	NC	Construct Invasive Cardiology & Cardiac Cath Lab, Cardiac Rehab
6	Salisbury	NC	Hematology-Oncology Center
7	Atlanta	GA	Oncology Expansion
8	Bay Pines	FL	Renovate Research Building 23
8	Bay Pines	FL	Construct Audiology/Dialysis Center
8	Bay Pines	FL	Renovate Med/Surg Ward
8	Gainesville	FL	Construct Facilities Support Building
8	Lake City	FL	Expand Ambulatory Care Building
8	Miami	FL	Construct Supply Warehouse
8	Tampa	FL	Outpatient Mental Health Expansion
9	Mountain Home	TN	Expand Research Building 5
10	Chillicothe	OH	B26 Bed Addition PH 1
10	Chillicothe	OH	B26 Bed Addition PH 2
10	Cincinnati	OH	Construct 3rd Floor CLC Building
10	Cincinnati	OH	Replace Animal Research Facility PH IV
11	Danville	IL	Replace Primary Distribution System (Substation)
11	Danville	IL	Expand Patient Pavilion
11	Indianapolis	IN	Clinical Tower Expansion
12	Madison	WI	Expand Clinical Services
12	Milwaukee	WI	Relocate VISN Laboratory
15	Columbia	MO	Med/Surg Wards
15	Kansas City	MO	Training Center
15	Kansas City	MO	Radiology Expansion
15	Leavenworth	KS	New Patient Access/Dock Area
15	St. Louis - JB	MO	Mental Health Ward Expansion for Female Veterans, B-51, JB

VISN	Location		Project Title/Brief Description
16	Biloxi	MS	Expand N&FS (Bldg 21)
16	Biloxi	MS	Construction 24/7 Security Operation Center
16	Houston	TX	Clinical Research Expansion
16	Jackson	MS	Construct Medical Laboratories
16	Little Rock	AR	Energy Conservation
16	Little Rock	AR	Expand Spec CI Space
16	Little Rock	AR	Parking Structure
16	Oklahoma City	OK	Renovate B, C, & D Mods
16	Shreveport	LA	Expand Specialty Care
17	Bonham	TX	Ambulatory Care
17	Dallas	TX	Research Addition and Renovation Ph. 2
17	Dallas	TX	Specialty Clinic Ph4
17	Dallas	TX	Upgrade Mental Health Ph. 4
17	Temple	TX	Clinical Floor, 3rd
17	Temple	TX	Expand Imaging
17	Waco	TX	Waco OPC Repl Ph 3
17	Waco	TX	Chapel Replacement
18	Albuquerque	NM	Surgical Clinic Expansion
18	Amarillo	TX	Expand Nursing Home
18	Big Spring	TX	Renovate/Expand for Ancillary, Diagnostics Services
18	Phoenix	AZ	Expand Outpatient Specialty Care
18	Phoenix	AZ	Expand Inpatient Space
18	Prescott	AZ	New Pharmacy
18	Prescott	AZ	Renovate Floor 2B for Audiology & Optometry
18	Prescott	AZ	Seismic Corrections, Bldg 14
18	Tucson	AZ	CLC Addition
18	Tucson	AZ	Research Updates
19	Grand Junction	CO	Clinical Expansion Addition
19	Salt Lake City	UT	Clinic Expansion/Canteen B.14
20	American Lake	WA	Seismic Upgrades, HVAC and Window Replacement B9 (A)
20	American Lake	WA	Seismic Upgrades, HVAC and Window Replacement B8 (A)
20	American Lake	WA	Correct Seismic & Functional Deficiencies B81 (A)
20	American Lake	WA	Seismic Update & Renovate B7 Inpatient Mental Health (A)
20	Anchorage	AK	New Mental Health Facility
20	Boise	ID	Construct Parking Garage
20	Portland	OR	Expand ICU & Surgery
20	Portland	OR	Construct Medical Office Building (P)
20	Roseburg	OR	Seismic Upgrade Boiler Plant, Bldg 7
20	Seattle	WA	Seismically Upgrade Mech & Elec Equip (S)
20	Spokane	WA	New Polytrauma/Rehab Bldg

VISN	Location		Project Title/Brief Description
20	White City	OR	Replace Seismically Deficient Dom Bldg. 207
20	White City	OR	Expand Ambulatory Care Clinic- Phase 3
21	Fairfield	CA	Consolidate/Expand MH and Neurosurgery
21	Fresno	CA	TBI Assessment/SCI Treatment and OIF/OEF Evaluation Center
21	Manila	PI	Transfer of funds to VBA for Manila State Department CSCS payment
21	Martinez	CA	Expand Ambulatory Surgery Unit
21	Martinez	CA	Expand SPD Warehouse
21	Menlo Park	CA	Replace Boiler House
21	Menlo Park	CA	Building 331 A Wing Renovation
21	Reno	NV	Correct Surgery Deficiencies & Same Day Surgery
21	Sacramento	CA	Expand Primary Care
21	Sacramento	CA	Consolidate Nuclear Medicine
21	San Francisco	CA	Expand OR Suite
21	San Francisco	CA	Add 2d Floor ARF Expansion, Bldg 12
21	San Francisco	CA	Seismic Bldg 11
21	San Francisco	CA	Seismic Bldg 3
22	Long Beach	CA	New Eye Clinic - 2nd Floor
22	San Diego	CA	Urology/Cysto Suite 5N
22	San Diego	CA	Medical Specialties Ph 1 - 3S
22	San Diego	CA	Medical Surgical Beds Ph 1 4E
22	San Diego	CA	Research Renovation Ph 1 - 6S
22	West Los Angeles	CA	New Police Building
22	West Los Angeles	CA	Consolidated Research Phase 4
23	Iowa City	IA	Replace Boiler Plant
23	Sioux Falls	SD	Construct New Retail/Canteen/Business Functions Wing
23	St. Cloud	MN	Expand Community Living Centers
2014			
5	Baltimore	MD	CLC Support Space Addition/Replace Bldg 4 at LR
5	Martinsburg	WV	CLC Replacement Pod C
5	Perry Point	MD	Renovate Bldg 25H for Education
5	Perry Point	MD	Wellness Center Improvements to Replace Library and Consolidate Escort Services
5	Perry Point	MD	Clinical Addition to 361 for Outpatient Services
5	Perry Point	MD	Renovate 23A for Medical Beds (from 19H)
5	Perry Point	MD	Construct Replacement Food Service Food Prep Space
5	Perry Point	MD	Construct Replacement Dom Unit for 2H
5	Washington	DC	Upgrade Ward 3B
6	Salem	VA	B/2A Addition for Vascular Center
8	Bay Pines	FL	Construct Heart Center

VISN	Location		Project Title/Brief Description
8	Miami	FL	Renovate SCI
8	Tampa	FL	Bldg 30 Expansion and Renovation
9	Louisville	KY	Construct Radiology Addition
9	Louisville	KY	Consolidate Kitchens
10	Chillicothe	OH	Expand Outpatient Pharmacy and Lobby Primary Care B 31
15	Columbia	MO	ACA Addition (3rd Floor, Ph.2)
15	Kansas City	MO	Inpatient Privacy
15	Leavenworth	KS	Primary Care/Pharmacy In-fill
15	Marion	IL	Admin Building
15	Marion	IL	Primary Care Building
15	Poplar Bluff	MO	Specialty Care Addition
16	Biloxi	MS	New Communications Center
16	Biloxi	MS	Construction New Voc. Rehab Bldg
16	Biloxi	MS	Add 2nd/3rd Floors to New ER Addition
16	Oklahoma City	OK	Renovate 5 East for Inpatient Beds
16	Shreveport	LA	Hoptel Building
17	Dallas	TX	Research Addition and Renovation Ph. 3
17	Dallas	TX	Upgrade Mental Health Ph. 5
17	Temple	TX	Surgical Suite Replacement Ph 2
17	Waco	TX	Waco OPC Repl Ph 4
18	Albuquerque	NM	Medical Specialty Clinic Expansion
18	Amarillo	TX	Clinical Addition/Expansion
18	Big Spring	TX	Expand/Renovate for Medical Specialties & Surgery
18	Prescott	AZ	New Laboratory
18	Tucson	AZ	Clinical Support Building
19	Salt Lake City	UT	25 Bed PTSD Domicillary/B.3B Clinic Renovation
19	Salt Lake City	UT	Urgent Care & Support Expansion
20	American Lake	WA	Correct Seismic & Functional Deficiencies B16 & B17 (A)
20	Anchorage	AK	New Bldg to Consolidate Business Functions
20	Boise	ID	Imaging Building Expansion
20	Portland	OR	Expand/Renov Bldg 6 for Animal Research Fac (P)
20	Spokane	WA	Construct Hoptel/Lodger Building
20	Vancouver	WA	Seismic Upgrade Boiler Plant & Ancillary Bldgs (V)
20	White City	OR	Replace Seismically Deficient Dom Bldg. 208
20	White City	OR	Add floor level to B211A for Rehabilitation Hospital
21	Manila	PI	Transfer of funds to VBA for Manila State Department CSCS payment
21	Martinez	CA	Expand SPD/Recovery for Amb Surgery
21	McClellan	CA	Expand SPD Warehouse

VISN	Location		Project Title/Brief Description
21	McClellan	CA	Seismic Corrections, Building 98
21	Menlo Park	CA	Building 331 B Wing Renovation
21	Palo Alto	CA	Operating Room Renovation
21	Sacramento	CA	Expand SPD Warehouse
21	Sacramento	CA	Construct Parking Structure
21	San Francisco	CA	Seismic Bldg 18
21	San Francisco	CA	Seismic Bldg 25
22	San Diego	CA	Medical Surgical Beds Ph 2 4E
22	San Diego	CA	Surgical Procedure Center Ph 1 - 5E
22	San Diego	CA	Research Renovation Ph 2 - 6S
22	West Los Angeles	CA	New Administration Building
22	West Los Angeles	CA	New Employee Health Building
22	West Los Angeles	CA	Consolidated Research Phase 5
23	Sioux Falls	SD	Construct 200 Space Parking Garage
23	St. Cloud	MN	Construct New Pharmacy
2015			
4	Clarksburg	WV	Hospice 8 beds
4	Clarksburg	WV	Medical, Surgical, Dental Clinic Replacement 2nd South Addn
4	Clarksburg	WV	Replace 12 Acute MH beds on 1-4
5	Baltimore	MD	Expand Fort Meade CBOC
5	Martinsburg	WV	Expand Fort Detrick CBOC
5	Martinsburg	WV	CLC Replacement Pod D
5	Perry Point	MD	Renovate 14H for Admin Space (to replace 3H, 4H and 5H)
5	Perry Point	MD	Wellness Center Improvements to KT/PT/0T for Planetree
5	Perry Point	MD	Construct Replacement Food Service Admin and Support Space
5	Washington	DC	Expand OR/ED Phase II
7	Birmingham	AL	Research Addition
8	Bay Pines	FL	Construct Library/PERC/Educ Classroom
8	Miami	FL	Relocate Chemotherapy Center
15	Columbia	MO	Ambulatory Surgery Center
15	Leavenworth	KS	Surgery Relocation
15	Marion	IL	Building 2 Extension Tower
15	Poplar Bluff	MO	Inpatient Ward Addition
15	Poplar Bluff	MO	Community Living Center
16	Biloxi	MS	Construction MRI/Lin.Accel. Bldg.
16	Biloxi	MS	Construction PM&RS Facility
16	Jackson	MS	Construct Pharmacy Addition
17	Dallas	TX	Upgrade Mental Health Ph. 6
18	Albuquerque	NM	Long-Term Care Expansion
18	Prescott	AZ	Primary Care Expansion

VISN	Location		Project Title/Brief Description
18	Prescott	AZ	Construct Materials & Linen Distribution Facility
18	Tucson	AZ	Specialty Clinic Addition
19	Salt Lake City	UT	Potable Water/Seismic Reinforcement
21	Manila	PI	Transfer of funds to VBA for Manila State Department CSCS payment
21	Martinez	CA	Enhance Clinical Trials Facilities
21	Martinez	CA	Construct Parking Structure
21	McClellan	CA	Expand Primary Care
21	Menlo Park	CA	Building 331 C Wing Renovation
21	Palo Alto	CA	Dialysis and Infusion Center
21	Sacramento	CA	Expand Women's Health Program
22	San Diego	CA	Surgical Specialties - Ph1 - 3E
22	San Diego	CA	Cardiology Expansion 5N
22	San Diego	CA	Renovate 2E for OP Psych
22	San Diego	CA	Research Renovation Ph 4 - 6E
22	San Diego	CA	Renovate 2W for Research
22	West Los Angeles	CA	New Engineering Shops Building
22	West Los Angeles	CA	Consolidated Research Phase 6

Table 5-6: VHA Portfolio Inventory of Current Projects
(Projects that were or will be activated in FY 2009 or later, as of Oct 1, 2009)

Project Type	FY[1]	VISN	Location	Project Title – Brief Description	Total Estimated Cost ($000)
Major	TBD	20	American Lake, WA	Seismic Corrections to Building 81	$52,600
Major	2010	20	American Lake, WA	Seismic Corrections – NHCU & Dietetics	$38,220
Major	2010	20	Anchorage, AK	Outpatient Clinic and Regional Office	$75,270
Major	2011	7	Atlanta, GA	Modernize Patient Wards	$24,534
Major	2014	8	Bay Pines, FL	Inpatient/Outpatient Improvements	$194,400
Major	2012	16	Biloxi, MS	Restoration Hospital/Consolidation of Gulfport	$310,000
Major	TBD	1	Brockton, MA	Long-Term Care Spinal Cord Injury	$188,000
Major	2014	3	Bronx, NY	Spinal Cord Injury	$ 225,900
Major	TBD	2	Canandaigua, NY	Construction and Renovation	$370,000
Major	TBD	12	Chicago, IL (WS)	Bed Tower (Modernize Inpatient Space)	$98,500
Major	2010	10	Cleveland, OH	Cleveland-Brecksville Consolidation	$102,300
Major	2011	15	Columbia, MO	Operating Suite Replacement	$25,830
Major	2013	17	Dallas, TX	Clinical Expansion for Mental Health	$156,400
Major	2013	17	Dallas, TX	Spinal Cord Injury	$89,000
Major	TBD	19	Denver, CO	New Medical Facility	$800,000
Major	2010	23	Des Moines, IA	Extended Care Building	$25,550
Major	2009	6	Durham, NC	Renovate Patient Wards	$9,100

Project Type	FY[1]	VISN	Location	Project Title – Brief Description	Total Estimated Cost ($000)
Major	2011	16	Fayetteville, AR	Clinical Addition	$93,000
Major	2011	8	Gainesville, FL	Correct Patient Privacy Deficiency	$ 129,00
Major	TBD	16	Gulfport, MS	Environment Cleanup	$35,919
Major	2010	11	Indianapolis, IN	7th & 8th Floor Wards Modernization Addition	$27,400
Major	2011	22	Las Vegas, NV	New Medical Facility	$600,400
Major	2011	8	Lee County, FL	Outpatient Clinic	$131,800
Major	TBD	21	Livermore, CA	Realignment and Closure	$354,300
Major	2011	22	Long Beach, CA	Seismic Corrections-Bldgs. 7 & 126	$117,845
Major	TBD	22	Long Beach, CA	Seismic Corrections – Mental Health and Community Living Center	$258,400
Major	TBD	22	Los Angeles, CA	Seismic Corrections of 11 Buildings	$ 210,700
Major	TBD	9	Louisville, KY	New Medical Facility	$1,100,000
Major	2009	21	Menlo Park , CA	Seismic Corrections-Geropsych Replacement Bldg 324	$32,934
Major	2010	12	Milwaukee, WI	Spinal Cord Injury Center	$32,500
Major	2009	23	Minneapolis, MN	Spinal Cord Injury/Disease Center	$20,500
Major	TBD	16	New Orleans, LA	New Medical Facility	$ 995,000
Major	2012	8	Orlando, FL	New Medical Facility	$665,400
Major	2014	21	Palo Alto, CA	Seismic Corrections, Bldg. 2	$54,000
Major	2015	21	Palo Alto, CA	Ambulatory Care & Polytrauma Rehabilitation Center	$ 638,700
Major	TBD	5	Perry Point, MD	Replacement Community Living Center	$90,100
Major	2011	4	Pittsburgh, PA	Consolidation of Campuses	$295,600
Major	2012	17	San Antonio, TX	Polytrauma Center	$66,000
Major	2012	17	San Antonio, TX	Ward Upgrades and Expansion	$19,100
Major	2009	22	San Diego, CA	Seismic Corrections-Building 1	$47,874
Major		22	San Diego, CA	Spinal Cord Injury and Seismic Deficiencies	$195,000
Major	2009	21	San Francisco, CA	Seismic Corrections-Building 203	$41,168
Major	2014	8	San Juan, PR	Seismic Corrections-Building 1	$299,200
Major	TBD	20	Seattle, WA	Seismic Corrections–Buildings 100, NT, NHCU	$43,000
Major	2014	20	Seattle, WA	Mental Health Building 101	$ 211,700
Major	2012	15	St. Louis, MO (JB)	Medical Facility Improvements and Cemetery Expansion	$396,400
Major		15	St. Louis, MO (JC)	Replace Bed Tower and Clinic Expansion	$433,400
Major	2012	3	Syracuse, NY	Spinal Cord Injury Center	$ 84,969
Major	2010	8	Tampa, FL	Upgrade Essential Electrical Dist. Systems	$49,000
Major	2015	8	Tampa, FL	Polytrauma/Bed Tower	$231,500
Major	2011	17	Temple, TX	Information Technology Facility	$10,552
Major	TBD	20	Walla Walla, WA	Multi-Specialty Care	$71,400
Lease	2012	17	Austin, TX	Satellite Outpatient Clinic	$7,443

Project Type	FY[1]	VISN	Location	Project Title – Brief Description	Total Estimated Cost ($000)
Lease	2011	5	Baltimore, MD	Outpatient Clinic	$9,851
Lease	2012	8	Brandon, FL	Outpatient Clinic	$4,326
Lease	2012	17	Corpus Christi, TX	Outpatient Clinic	$3,900
Lease	2010	12	Crown Point, IN	Outpatient Clinic	$2,600
Lease	TBD	17	Dallas, TX	Smith County/Tyler OPC	$4,293
Lease	TBD	20	Eugene, OR	Satellite Outpatient Clinic	$5,826
Lease	2011	11	Evansville, IN	Satellite Outpatient Clinic	$5,032
Lease	2010	17	Fort Worth, TX	Tarrant County OPC (Ft. Worth CBOC #2)	$11,118
Lease	2011	11	Grand Rapids, MI	Satellite Outpatient Clinic	$4,408
Lease	2013	12	Green Bay, WI	Outpatient Clinic	$5,891
Lease	2012	6	Greenville, NC	Outpatient Clinic	$4,096
Lease	2013	7	Greenville, SC	Outpatient Clinic	$3,731
Lease	2011	17	Harlingen, TX	Satellite Outpatient Clinic	$12,000
Lease	2012	8	Jacksonville, FL	Satellite Outpatient Clinic	$3,095
Lease	2011	22	Las Vegas, NV	Satellite Outpatient Clinic	$8,518
Lease	2011	10	Mansfield, OH	Satellite Outpatient Clinic	$2,212
Lease	2012	8	Mayaguez, PR	Satellite Outpatient Clinic	$6,276
Lease	TBD	18	Mesa, AR	Satellite Outpatient Clinic	$5,106
Lease	2012	10	Middletown, OH	Community Based Outpatient Clinic	$1,072
Lease	TBD	6	Norfolk, VA	Outpatient Clinic	$3,500
Lease	TBD	21	Oakland, CA	Outpatient Clinic	$4,380
Lease	2011	21	Palo Alto, CA	Research Space	$8,636
Lease	2009	10	Parma, OH	Satellite Outpatient Clinic	$5,032
Lease	2011	11	Peoria, IL	Outpatient Clinic	$3,600
Lease	TBD	22	San Diego, CA	South County Outpatient Clinic	$2,625
Lease	2010	22	San Diego, CA	North County Outpatient Clinic	$3,203
Lease	2012	7	Savannah, GA	Satellite Outpatient Clinic	$3,600
Lease	2010	8	Summerfield, FL	Marion County Outpatient Clinic	$3,609
Lease	2011	18	Sun City, AZ	Satellite Outpatient Clinic	$2,295
Lease	2012	8	Tampa, FL	Primary Care Annex	$8,652
Lease	2010	11	Toledo, OH	Outpatient Clinic – (CBOC)	$4,140
Lease	TBD	17	Tyler, TX	Satellite Outpatient Clinic	$5,093
Lease	2012	6	Wilmington, NC	Outpatient Clinic	$4,102

[1]Fiscal year project will be activated

FY 2011 Top Twenty Major Medical Facility Projects

In accordance with section 8107 title 38, Table 5-7 on the following page provides the top twenty medical facility projects that were considered for the FY 2011 budget. These projects were selected based on the VHA capital criteria. This list is comprised of the partially funded projects from previous years and the newly prioritized projects for the current budget year. Partially funded projects remain on the top twenty list until they are fully funded. They also retain priority over projects that are funded or scored in subsequent years. Along with these existing projects, Department begins several high ranking new starts or projects each year. This ensures an appropriate management or flow of projects are ongoing that will best meet Veterans needs.

Table 5-7: FY 2011 Top Twenty Major Medical Facility Projects

#	VISN	Location		Project Title – Brief Description	Priority Score	Total Est. Cost ($000)	Category
The projects listed below were funded in phases in prior years and are therefore considered as top priority projects until funding is completed. Priority scores are from the FY 2005 cycle project scoring session.							
1	19	Denver	CO	New Medical Facility	.3424	$800,000	General
2	8	San Juan	PR	Seismic Corrections-Bldg 1	.2888	$299,200	Seismic
The project listed below was funded by an emergency supplemental appropriation in FY 2006, therefore was not scored and prioritized as part of the Departmental Capital Investment Planning Process.							
3	16	New Orleans	LA	New Medical Facility	N/A	$995,000	General
The project listed below was funded in a phase in a prior year and is therefore considered as a top priority project until funding is completed. The priority score is from the FY 2007 project scoring session.							
4	15	St. Louis(JB)	MO	Medical Facility Imp/Cemetery Expansion	.1768	$396,400	General
The project listed below was funded in a phase in a prior year and is therefore considered as a top priority project until funding is completed. The priority score is from the FY 2008 project scoring session.							
5	21	Palo Alto	CA	Ambulatory Care/Polytrauma Rehab	.5631	$642,900	General
The projects listed below were funded in a phase in a prior year and is therefore considered as a top priority project until funding is completed. The priority score is from the FY 2009 project scoring session.							
6	8	Bay Pines	FL	Inpatient/Outpatient Improvements	.6620	$194,400	General
7	20	Seattle	WA	Seismic Corrections–Buildings 100, NT, NHCU	.5477	$43,000	Seismic
8	20	Seattle	WA	Mental Health Bldg 101	.5142	$211,700	General
9	17	Dallas	TX	Spinal Cord Injury	.5032	$89,000	General
10	9	Louisville	KY	New Medical Center	.4825	$1,100,000	General
11	22	Los Angeles	CA	Seismic Corrections of 11 Buildings	.4602	$210,700	Seismic
12	3	Bronx	NY	Spinal Cord Injury	.4576	$225,900	General
13	20	American Lake	WA	Seismic Corrections Bldg 81	.4373	$52,600	Seismic
14	17	Dallas	TX	Clinical Expansion for Mental Health	.4346	$156,400	General
The projects listed below are additional projects considered for the FY 2010 planning cycle. The priority scores are from the FY 2010 project scoring session.							
15	21	Livermore	CA	Realignment and Closure	.4855	$354,300	General
16	2	Canandaigua	NY	Construction and Renovation	.3603	$370,100	General
17	22	San Diego	CA	Spinal Cord Injury and Seismic Deficiency	.3561	$195,000	Seismic
18	22	Long Beach	CA	Seismic Corrections – Mental Health and Comm. Living Center	.3490	$258,400	Seismic
19	15	St. Louis (JC)	MO	Replace Bed Tower/Clinic Expansion	.3413	$433,400	General
20	1	Brockton	MA	Long-Term Care Spinal Cord Injury	.3354	$188,000	General

Table 5-8: Seismic/Safety Projects in Priority Order

Location		Project Title – Brief Description	Priority Score
San Juan	PR	Seismic Corrections-Bldg 1	.2888
Seattle	WA	Seismic Corrections–Buildings 100, NT, NHCU	.5477
Los Angeles	CA	Seismic Corrections of 11 Buildings	.4602
American Lake	WA	Seismic Corrections Bldg 81	.4373
San Diego	CA	Spinal Cord Injury and Seismic Deficiency	.3561
Long Beach	CA	Seismic Corrections – Mental Health and Comm. Living Center	.3490

Table 5-9: General Category Projects in Priority Order

Location		Project Title – Brief Description	Priority Score
Denver	CO	New Medical Facility	.3424
New Orleans	LA	New Medical Facility	N/A
St. Louis(JB)	MO	Medical Facility Imp/Cemetery Expansion	.1768
Palo Alto	CA	Ambulatory Care/Polytrauma Rehab	.5631
Bay Pines	FL	Inpatient/Outpatient Improvements	.6620
Seattle	WA	Mental Health Bldg 101	.5142
Dallas	TX	Spinal Cord Injury	.5032
Louisville	KY	New Medical Center	.4825
Bronx	NY	Spinal Cord Injury	.4576
Dallas	TX	Clinical Expansion for Mental Health	.4346
Livermore	CA	Realignment and Closure	.4855
Canandaigua	NY	Construction and Reno	.3603
St. Louis (JC)	MO	Replace Bed Tower/Clinic Expansion	.3413
Brockton	MA	Long-Term Care Spinal Cord Injury	.3354

Non-Recurring Maintenance

Non-recurring maintenance (NRM) funds involve a one-time need of a facility to replace, correct, or maintain infrastructure related issues. Funding provided for NRM in the Medical Facilities appropriation is used by VHA to address correcting facility condition assessments (FCA). VHA NRM projects are renovations within the existing square footage of a facility with a maximum of $500,000 for associated cost for expansion of new space, up to $10 million. VHA NRM projects also can be infrastructure or utility projects, such as surface parking or demolition, which have no maximum limit. Examples of VHA NRM projects are boiler repairs, upgrading systems (fire, electrical, and sprinkler), improving facility security, and expanding mental health, polytrauma, or clinical space.

In FY 2007, Congress provided VA with $550 million in emergency supplemental funding to address its most critical FCA rated NRM projects. Of the $550 million supplemental, $325 million was provided specifically to address FCA issues. In FY 2008 and FY 2009, the Medical Facilities appropriation included $1.3 billion and $1.1 billion, respectively, to address NRM projects.

American Recovery and Reinvestment Act (ARRA)

In FY 2009, an additional $1 billion in NRM funding was provided in the American Recovery and Reinvestment Act (Public Law 111-5). As part of the additional FY 2009 funding, VA will monitor all contracts, awards, and reporting deadlines in compliance with the Jobs Accountability Act of Public Law 111-5. As part of the monitoring process, VA will also obtain job creation and retention information from the contractors as well as any subcontractor performing work on a project in compliance with the Federal Funding Accountability and Transparency Act of 2006 (Public Law 109-282). A complete listing of ARRA projects, including NRM projects, is located in Appendix N.

With the additional funding from the ARRA, VHA has currently planned approximately $400 million in energy related projects that incorporate energy efficiency and renewable energy. The remaining funding will include safety, renovations and expansions, building infrastructure, ADA accessibility, and other projects. The additional funding for these projects will help to address and correct the number of high priority FCA deficiencies.

Figure 5-1: VHA Facility Condition Assessments Deficiency Progress Report [1]

[1] Since FY 2008, over $3 billion has been invested in funding non-recurring medical facility projects. A large portion of these funds address facility condition issues.

[2] The 2011 request includes an additional $1.1 billion in the medical facilities account. A significant portion of this request will go towards addressing these outstanding issues.

The chart on the previous page illustrates the progress VA has made in funding a significant number of identified high priority deficiencies. VHA has completed 1,040 projects, addressing 1,446 deficiencies at a cost of $405M; obligated 1,897 projects, addressing 3,923 deficiencies at a cost of $1.324B; and has 36,539 remaining deficiencies to address at a cost of $9.283B. Total FCA correction costs of $11.011B, addressing 41,908 deficiencies have been identified since the baseline of 36,117 deficiencies costing $10.036B were identified on December 17, 2009.

Chapter 7.6
Veterans Benefits Administration

Linkage to VA's Strategic Goals

VBA's capital investment process emphasizes improving direct service to Veterans, ensuring projects are related to VA strategic goals, and are based on sound business principles. Projects receiving the highest priority were those that best reflected the goals and mission contained in VA's Strategic Plan.

VBA provides benefits and services to Veterans and their families in a responsive, timely, and compassionate manner. The VA Claims Processing Task Force recommended actions to improve the timeliness and quality of disability compensation and pension claims decisions. As a result of implementing these actions, VBA has decreased claims processing times, increased productivity, and rendered higher quality decisions, which will continue to improve service delivery in the future. VA provides a continuum of services to ensure Veterans receive benefits and services based on the time they first enter service. The Benefits Delivery at Discharge (BDD) process, a collaborative effort with DoD that began in 1995, has facilitated VA's efforts to provide benefits for Veterans in a more timely and accurate manner as they are discharged from service.

The strategic vision for benefits and services includes five crosscutting long-term strategies:

1. Consolidation

VA will consolidate work in locations where it can be done more efficiently. The Claims Processing Improvement (CPI) model will be used as the structural basis for consolidating compensation workload. Work will be moved to the most productive locations when there is an increase in the intake of claims at BDD sites. Efforts to consolidate the pension workload will continue. Over the last few years, VA has consolidated loan guaranty activities and education activities. In the vocational rehabilitation and employment arena, VA will work on improving access points to provide better service to Veterans.

2. Continuum of Service Member or Veteran Attention and Oversight

VA will provide a continuum of services, starting with establishing a service member or Veteran record upon entry into service. Establishing such a record means that VA working with DoD, will ensure that while in active service,

Veterans have their entry physical sent to VA, and when leaving active service, Veterans will receive a combined DoD discharge and VA physical. VA will also properly inform Veterans of benefits they may be entitled to while in service and upon discharge from service. VA will expand outreach efforts, particularly to Veterans with disabilities, through phone contact, direct mailings, and use of electronic technology. This improved contact will ensure Veterans are aware of these services being provided.

3. Quality and Consistency

To ensure quality and consistency, VA will take a more proactive approach by moving from conducting manual reviews of claim files to using an automated tracking system. Currently, information about benefit claims is compiled into databases and evaluated without regard to error trends. VA will evolve to using a more sophisticated system that detects error trends as they occur, and upon reaching a threshold level, provides a cue to implement countermeasures. VA will also develop information systems to identify training needs.

4. Partnerships

VA will continue to strengthen partnerships with key stakeholders to improve the seamless delivery of benefits and services. Stakeholders include Veteran service organizations, DoD, the Social Security Administration, the Department of Labor, schools, lenders, state approving agencies, and the private sector.

5. Automation and Innovation

Veterans will be able to file their claims electronically and receive accurate information on the status of their claims. Data will be imaged to become part of a data-centric system, facilitating the electronic transmission of information. Automation will also facilitate the rapid exchange of information with external stakeholders and enhance the partnerships noted above.

The VBA projects on the following pages were identified through the VA capital investment process as priorities for meeting the strategic vision for benefits and services. VBA internally prioritizes potential projects on the basis of the following criteria: 1) improving Veteran access; 2) improving operational efficiency; 3) reducing rent or operational costs; 4) leveraging underutilized VA assets; 5) increasing energy savings and sustainability measures in new construction and renovations; and 6) improving the employee work environment. As VBA proceeds with developing projects, market surveys and cost benefit analyses are completed before signing a new lease or agreement for space to assure best value for dollars spent.

FY 2010 and 2011 VBA Summary Project Information

Table 6-1: FY 2010 and 2011 VBA Summary Project Information

FY	Area	Location		Project Title – Brief Description	Priority #	Budget Request ($000)
2010	Central	Lincoln	NE	New Lease	1	$1,093
2010	Western	Albuquerque	NM	GSA Realignment	2	$949
2010	Southern	San Juan	PR	Relocation	3	$3,689
2010	Western	Portland	OR	Relocation	4	$5,195
2011	Eastern	Providence	RI	Relocation	5	$581
2011	Western	Anchorage	AK	Co-Location	6	$1,500
2011	Central	St. Paul	MN	Relocation	7	$8,871
					Total	**$21,878**

FY 2010 and 2011 VBA Detailed Major Leases Project Information

FY 2010 Projects

Project Location	**Lincoln, NE**
Planned Project Name	**VARO Lincoln New GSA Lease**
Fiscal Year	2010
BA Received ($000)	$1,093
Total Acquisition Cost ($000)	$3,893
Asset Type	GSA Lease

The VARO Lincoln new GSA lease received $1,093,000 in FY 2010 budget authority to acquire a new lease. The GSA lease on the current VARO facility terminates at the end of April 2010. The building is in need of repairs and refurbishment, and the layout is not considered efficient for current VARO operations. A new GSA lease was awarded to a local developer in late January 2009 for 52,000 usable (60,000 rentable) square feet of office space on one of several sites under consideration in the Lincoln Commercial Business District. The developer selected will plan and construct a building on a design/build basis, and will design the interior to accommodate at least 196 FTE.

Project Location	Albuquerque, NM
Planned Project Name	**New Lease**
Fiscal Year	2010
BA Received ($000)	$949
Total Acquisition Cost ($000)	$5,209
Asset Type	GSA Lease

The GSA Lease received $949,000 in FY 2010 budget authority to lease an additional 9,000 SF in the current location. The VARO is currently located in one and a half floors, approximately 36,500 usable square feet of space in the Dennis Chavez Federal Building. GSA has committed to complete a prospectus-level repair and alterations project which will modernize and upgrade building systems; overhaul the heating, venting, and air conditioning systems to improve air quality; remove any asbestos material present in the sprayed on fireproofing on floor decks, structural steel, and all building systems located above the ceilings; and other enhancement including tenant improvements to internal office space.
VBA will renovate the two floors including additional space of about 9,000 SF which will be available on the third floor, totaling 35,800 usable SF. The renovation project will be performed in two phases within two fiscal years. The existing telephone switch and computer room will remain in their current locations.

FY 2011 Projects

Project Location	Providence, RI
Planned Project Name	**New Lease**
Fiscal Year	2011
BA Received ($000)	$581
Total Acquisition Cost ($000)	$2,581
Asset Type	GSA Lease

The GSA lease received approximately $581,000 in FY 2010 budget authority to lease new space. A project to relocate the current Providence Rhode Island Regional office was approved by both the Eastern Area Office and Office of Field Operations. A space program is currently being developed to determine how much space should be requested through GSA. The reason for the relocation is the VARO is located in a GSA leased facility that has deficiencies with all major building systems, accessibility, and space. The current space would require a significant investment in renovations. There is no handicapped parking for customers. There has been an increase in the number of VBA employees and Veterans Service Organization employees. The space can no longer accommodate the additional hires.

Project Location	Anchorage, AK
Planned Project Name	**Co-Location**
Fiscal Year	2011
BA Requested ($000)	$1,500
Total Acquisition Cost ($000)	$2,000
Asset Type	VHA-VA Co-Location

The Alaska VA Health Care System and the Anchorage VA Regional Office will move from VA leased space to a site next to the military hospital at Elmendorf Air Force Base. The 170,000 square foot facility is a VA-DoD joint venture. The VARO will occupy 14,000 square feet of space on the second floor of the new building.

Project Location	St. Paul, MN
Planned Project Name	**Re-Location**
Fiscal Year	2011
BA Requested ($000)	$8,871
Total Acquisition Cost ($000)	$18,353
Asset Type	GSA Lease

The St Paul VARO is currently housed in a Federal Building that is under a modernization plan. GSA is modernizing an existing 30 year old deteriorating federal building into an economically and operationally efficient high-performance green building. GSA will be relocating the St Paul VARO permanently to a 230,000 sq ft leased facility. GSA posted the Solicitation for Interest on November 19, 2010. VBA conducted the market survey on December 9, 2010, to visit the prospective sites. The project is scheduled for completion in September 2011.

FY 2010 Prioritized VBA Minor Construction Projects

VBA projects are initially identified at headquarters or the local Regional Office (RO). Projects exceeding $500,000 such as co-locations, relocations, business consolidation, and renovations are developed from headquarters based on national claims processing priorities. For projects less than $500,000 each RO prepares a list of projects and forwards them to the Area Office for approval and prioritization. The consolidated project proposals are transmitted to the Office of Facilities, Access and Administration and the Office of Field Operations for consideration. These projects proposals are subject to a thorough evaluation of all options and alternatives, economic life cycle of the asset, cost-benefit analysis, maintenance and repair costs, and a needs assessment. This approach provides a tactical method for applying minor construction funds. Ultimately five goals are addressed during project selection that directly relate to the effectiveness at a strategic level for the administration.

1. Improve Service to Veterans
2. Improve Operational Efficiency
3. Cost Efficiencies
4. Leverage VA Assets
5. Improve Working Environment of VA Staff

With these goals in mind, VBA also utilizes several project justification factors detailed in each proposal to prioritize funding. The justification factors include how a project relates to an approved initiative, supports VA and VBA strategic goals, improves processing and timeliness of VBA business line products, generates reductions in space, relates to relocation, and corrects a health and safety condition.

Table 6-2: FY 2010 Prioritized VBA Minor Construction Projects

Area	Location		Project Title – Brief Description	Priority #	Total Estimated Cost ($000)
Central	Houston	TX	HVAC Overhaul	1	$520,000
Eastern	Indianapolis	IN	Station reconfiguration	1	$970,000
Western	Albuquerque	NM	Renovation task	1	$1,800,000
Central	Lincoln	NE	Realignment	2	$2,000,000
Eastern	Washington	DC	AMC Appeals Office Project	2	$1,100,000
Western	Manila	PI	U.S. Embassy	2	$2,800,000
Southern	Columbia	SC	Call Center Re-Location	2	$8,100,000
Central	St. Louis	MO	RMC Renovation	3	$1,000,000
All	All	All	Miscellaneous	4	$110,000
				Total	**18,400,000**

FY 2011 – 2015 Potential VBA Minor Construction Projects

Potential minor construction projects for FY 2011 and beyond are provided in the table below. Priorities beyond the current budget year are based on business line requirements that may change over the course of the 5-year planning cycle. A Department-wide listing of potential minor construction projects sorted by state can be found in appendix M.

Table 6-3: FY 2011 – 2015 Potential VBA Minor Construction Projects

Area	Location		Project Title – Brief Description
Central	Houston	TX	HVAC Overhaul
Eastern	Indianapolis	IN	Station reconfiguration
Western	Albuquerque	NM	Renovation task
Central	Lincoln	NE	Realignment
Eastern	Wash	DC	AMC Appeals Office Project
Western	Manila	PI	U.S. Embassy
Southern	Columbia	SC	Call Center Re-Location

Area	Location		Project Title – Brief Description
Central	St. Louis	MO	RMC Renovation
Eastern	Indianapolis	IN	Federal Office Building Renovation
Southern	Jackson	MI	Emergency Generator
Central	Little Rock	AR	HVAC Overhaul
Eastern	Buffalo	NY	Chapter 33 Move
Western	San Diego	CA	Realignment
Southern	Montgomery	AL	Hurricane Assessment Corrections
Western	Los Angeles	CA	Federal Office Building Renovation
Eastern	Cleveland	OH	Renovation design
Central	Des Moines	IA	Federal Office Building Renovation
Southern	Winston-Salem	NC	Renovated Federal Office Building
Eastern	Boston	MA	Renovation Design
Central	Waco	TX	Co-location
Eastern	Detroit	MI	Renovation
Southern	Nashville	TN	New GSA lease

Table 6-4: VBA Portfolio Inventory of Current Projects

(Funded but not activated or in use)

Project Type	FY[1]	Area	Location		Project Title – Brief Description	Total Estimated Cost ($000)
Minor	2009	Central	New Orleans	LA	Relocation	$1,200
Minor	2009	Western	Boise	ID	New VARO	$9,335
Minor	2010	Western	Manila	PI	U.S. Embassy	$3,000
Minor	2011	Central	St. Paul	MN	Relocation	$8,871
					Subtotal Minor Construction: $22,406	
Lease	2009	Western	Salt Lake City	UT	New GSA lease, 56,000 rentable sf	$1,700
Lease	2009	Western	San Diego	CA	New GSA Lease, 25,000 rentable sf	$1,100
Lease	2009	Southern	Columbia	SC	VA Lease 100,000 rentable sf	$6,128
Lease	2010	Eastern	Providence	RI	New GSA Lease 37,000 rentable sf	$2,581
Lease	2010	Central	Lincoln	NE	New GSA Lease 60,000 rentable sf	$3,893
Lease	2010	Western	Albuquerque	NM	New GSA Lease 36,500 usable sf	$5,209
Lease	2009	Central	St. Paul	MN	New GSA Lease, 18,000 rentable sf	$550
Lease	2009	Southern	Nashville	TN	New GSA Lease, 11,000 rentable sf	$1,000
					Subtotal Leases: $22,161	
					Total Portfolio Inventory of Current Projects: $35,696	

[1] Fiscal year project was or will be activated.

Page Intentionally Left Blank

Chapter 7.7
National Cemetery Administration

Linkage to VA's Strategic Goals

The construction program is a critical element in NCA's strategy to achieve its performance objectives.

An important objective of the Department is to make it easier for Veterans and their families to receive the right benefits, meeting their expectations for quality, timeliness and responsiveness. One of the performance measures which is impacted by NCA's construction program is measured by the percent of Veterans served by a burial option within a reasonable distance (75 miles) of their residence.

Construction projects to develop new national cemeteries will provide a burial option to Veterans and their families who are not currently served by a national or state Veterans' cemetery within a reasonable distance of their residence. Projects to keep existing national cemeteries open by developing additional gravesites and columbaria, or by acquiring additional land, prevent the loss of a burial option for Veterans that are currently served by a national cemetery within a reasonable distance of their residence.

Another objective of VA is to educate and empower Veterans and their families through proactive outreach and effective advocacy. Two performance measures for this objective are impacted by NCA's construction programs. The first measure is the percent of respondents who rate national cemetery appearance as excellent. Construction projects such as irrigation improvements, renovation of historic structures, and road resurfacing are important to maintaining our cemeteries as national shrines. In most cases, these types of projects directly impact cemetery appearance and, thereby, customer satisfaction. NCA's capital asset portfolio also includes leased space in support of burial benefit programs administered by NCA. The second measure is the percent of respondents who rate the quality of service provided by the national cemeteries as excellent. Construction of committal shelters, public restrooms, and public information centers improves service to Veterans and their families.

Meeting Current and Future Burial Needs

Annual veteran deaths are expected to be approximately 653,000 in 2010, and will continue to slowly decline. Interments in 2009 were over 106,000 and are expected to peak at about 116,000 in 2013. Interments will begin to decline gradually to approximately 115,000 in 2015. The total number of gravesites is expected to increase from approximately 3.0 million in 2009 to over 3.1 million in 2011. The number of gravesites maintained is expected to exceed 3.4 million in 2015.

The Veterans Millennium Health Care and Benefits Act, Public Law 106-117, directed VA to contract for an independent demographic study to identify those areas of the country where Veterans will not have reasonable access to a burial option in a national or state Veterans cemetery, and the number of additional cemeteries required through 2020. The National Cemetery Expansion Act of 2003, Public Law 108-109, directed VA to establish six new national cemeteries in the areas of Bakersfield, California; Birmingham, Alabama; Columbia/Greenville, South Carolina; Jacksonville, Florida; Sarasota County, Florida; and Southeastern Pennsylvania. These six areas were identified in the demographic study. As of January 2010, all six of these VA cemeteries are open and conducting veteran burials.

It is also critical for VA to continue to provide service at existing national cemeteries by completing phased development projects in order to make additional gravesites or columbaria available for interments. National cemeteries that will close due to depletion of grave space are identified to determine the feasibility of extending the service period of the cemetery by the acquisition of additional land or by the construction of columbaria. As public acceptance of cremation as a burial option continues to grow, and demand for this alternative increases, construction of columbaria is an option to maximize service delivery. VA will continue to develop columbaria, particularly in areas where land is scarce and the demand for cremation burials is high.

In addition to building, operating, and maintaining national cemeteries, NCA administers the states and tribal governments that provides grants to state veterans cemeteries up to 100 percent of the cost of establishing, expanding, or improving state veterans cemeteries, including the acquisition of initial operating equipment. These cemeteries may be located by the states in areas where there are no plans for NCA to operate and maintain a national cemetery.

Burial Access

The National Cemetery Administration (NCA) is committed to ensuring that Veterans and their families have convenient access to a burial option in a national or state veterans cemetery, that the service they receive is dignified, respectful and courteous and that our system of cemeteries meets or exceeds the highest

standards of appearance required by their status as national shrines. The FY 2011 budget request positions NCA to meet Veterans' emerging burial and memorial needs in the decades to come.

NCA is close to achieving a significant strategic target. We anticipate that by FY 2011 90.5 percent of Veterans will have access to a burial option in a national or state veterans cemetery within 75 miles of their home. The independent *Evaluation of the VA Burial Benefits Program* (August 2008) offered a timely opportunity to review where the Department has been and to reflect on a future strategic direction that will continue our success in meeting the burial needs of our Nation's Veterans.

New Burial Policies

The FY 2011 major construction request for NCA includes funding to begin implementation of the following new policies. The new policies will provide a burial option to an additional 500,000 Veterans and eligible family members, address client concerns in urban areas, and encourage new burial practices such as "green" or eco-friendly burial methods.

Establish a new Veteran population threshold of 80,000 Veterans within 75 miles of a potential location for determining the location of new national cemeteries.

- Current policy is to establish new national cemeteries in areas of large unserved Veteran population – currently defined as 170,000.
- By January 2010, the last new national cemetery under development will open and all areas that meet the current population criteria will be served.
- Over 80 percent of those interred in national cemeteries resided within 75 miles of the cemetery at the time of their death. The 75-mile criterion is reasonable.
- NCA recommends that new national cemeteries be established in areas where the unserved Veteran population falls between 80,000 and 170,000. Under this policy new national cemeteries would be established in the Melbourne/Daytona, FL area; Omaha, NE; Buffalo/Rochester, NY; and the Tallahassee, FL area. A new national cemetery would also be established in southern Colorado to serve nearly 100,000 Veterans in advance of the closure of the existing cemetery in Fort Logan. (A replacement cemetery for Fort Logan would also be constructed in the North to serve over 200,000 Veterans.)

Establish an "urban initiative" to provide enhanced service in densely populated locales where existing cemeteries are far from the urban core.

- Distance from a national cemetery and travel time impact access to a burial option in a national cemetery.
- National cemeteries in large urban centers show lower usage rates (selection of a national cemetery) and lower visitor satisfaction (post interment) when the cemetery is located at a distance from the urban "core."
- VA would acquire relatively small tracts of land near or within the urban core and within the service area of established national cemeteries meeting the criteria for the establishment of columbaria, crypt and/or mausoleum satellite facilities.
- In order to support the establishment of an urban satellite cemetery, the existing national cemetery must meet the following criteria:
- Serve a metropolitan area identified by the Census Bureau as one of the Top 50 Cites in the United States by Population.
- Be 50 miles or more from the urban core.
- Require travel time of one hour or greater from the urban core.
- Have documented Veteran utilization rates of less than 20 percent for at least two of the last three years.
- Have documented that clients cite travel time and/or distance as an access barrier on the Survey of Satisfaction with National Cemeteries at least five percent above the national average for at least two of the last three survey administrations.
- Analyses of current usage rates and customer satisfaction results in large urban areas support the establishment of satellite cemeteries in New York City (Calverton National Cemetery), Los Angeles[1] (Riverside National Cemetery), Chicago (Abraham Lincoln National Cemetery), and San Francisco/Oakland/San Jose (Sacramento Valley and San Joaquin Valley National Cemeteries).
- Urban Satellites will be managed effectively by staff from the "parent" national cemetery and/or contracts.

[1] The columbarium expansion of the Los Angeles National Cemetery requested in this budget will satisfy the urban initiative in the Los Angeles area.

Increase the current strategic target for percent of the Veteran population served to 94 percent .

- The current strategic target for the percent of Veterans served by a burial option in a national or state veterans cemetery is 90.5 percent. NCA expects to meet that target in FY 2011 by activating currently planned new national and state cemeteries.
- A burial option is described as the availability of a first interment gravesite, either casket or cremation, in a national or state cemetery within 75 miles of the Veteran's residence.
- The combined actions of lowering the Veteran population threshold for establishing new national cemeteries to 80,000, establishing the identified new national cemeteries, and activating anticipated new state cemeteries will enable NCA to achieve this goal.

Explore New Burial Practices and Methods

- New burial practices continue to emerge and gain popularity, such as "green" or eco-friendly burial methods.
- NCA intends to investigate the interest in and the feasibility of incorporating new burial options or types of cemeteries that meet the needs and expectations of Veterans.
- Information gathered will be used to inform leadership consideration and recommendations.

National Shrine Commitment

Each national cemetery exists as a national shrine, a place of honor and memory that declares to the visitor or family member who views it, that within its majestic setting, each and every Veteran may find a sense of serenity, historic sacrifice, and nobility of purpose. National cemeteries also carry expectations of appearance that set them apart from private cemeteries. VA will continue to maintain the appearance of national cemeteries as national shrines, dedicated to preserving our Nation's history, nurturing patriotism, and honoring the service and sacrifice Veterans have made. Infrastructure projects such as irrigation improvements, renovation of historic structures, and road resurfacing are important to maintaining our cemeteries as national shrines.

The following NCA projects were identified through VA's capital investment process as priorities in meeting VA's goal of memorializing Veterans in death for their sacrifices.

Prioritization Methodology

The major construction projects are ranked through VA's capital investment process. This process ensures that all major capital investment proposals are based upon sound economic principles and are fully linked to strategic planning, budget, and performance goals.

FY 2010 and 2011 NCA Major Construction Summary Project Information

Table 7-1: FY 2010 NCA Major Construction Summary

FY	MSN	Location		Project Title – Brief Description	Priority #	Budget Request ($000)
2010	4	Elwood	IL	Abraham Lincoln National Cemetery Phase 2 Gravesite Expansion & Cemetery Improvements	1	$38,300
2010	3	Houston	TX	Houston National Cemetery Phase 4 Gravesite Expansion and Cemetery Improvements	2	$35,000
		Various		Advance Planning Fund		$13,400
				Land Acquisition		$25,500
					Total FY 2010	**$112,200**

Table 7-2: FY 2011 NCA Major Construction Summary

FY	MSN	Location		Project Title – Brief Description	Priority #	Budget Request ($000)
2011	5	Los Angeles	CA	Los Angeles National Cemetery Columbarium Expansion	1	$27,600
2011	1	Indiantown Gap	PA	Indiantown Gap National Cemetery Phase 4 Development	2	$23,500
2011	5	Kent	WA	Tahoma National Cemetery Phase 2 Development	3	$25,800
		Various		Advance Planning Fund		$20,000
				Land Acquisition		$10,000
					Total FY 2011	**$106,900**

FY 2010 and 2011 NCA Detailed Major Construction Project Information

FY 2010 Projects

Project Location	Abraham Lincoln National Cemetery
Planned Project Name	Phase 2 Gravesite Expansion and Cemetery Improvements
Fiscal Year	FY 2010
BA Received ($000)	$38,300
Total Acquisition Cost ($000)	$39,300
Asset Type	Major Construction
Status	Construction contract award in 2010

This project will develop approximately 11,000 full casketed gravesites, utilizing pre-placed crypts, up to 6,500 columbarium niches, and approximately 250 gravesites for in-ground interment of cremated remains. Also included in this project will be infrastructure repairs and upgrades to the existing Abraham Lincoln National Cemetery as identified in the *Study on Improvements to Veterans Cemeteries*. In addition to the gravesite development this project will include drainage improvements to correct existing burial area groundwater issues; roadway system and parking in newly developed sections; roads, parking and walkway improvements throughout the cemetery; landscape and re-grading to buffer cemetery from adjacent land use; grading, drainage, fencing, and landscaping; irrigation system and repairs to the existing irrigation system; improvements to the existing deep well system; main entrance area wall/gate/signage improvements; site furnishings/receptacles in existing cemetery as needed; permanent public assembly area accessibility improvements; enhancements to the three existing committal shelters; widening of vehicle thoroughfare, enhancements to cortege staging lanes, provision of short-term parking at the public information center; provide HVAC and insulation energy improvements to the interment staging building; connections between existing cemetery buildings and to the city water system; improvements to existing buildings, including handicap accessibility; replacement of the unsafe deteriorated vehicular bridge over Grant Creek; demolition of the former Joliet Arsenal building (including asbestos and lead abatement); repairs to brick pavers in existing columbaria plaza and pedestrian access areas; wetland preservation and mitigation; energy and environmental design improvements in buildings; and global positioning system site integration.

Project Location	Houston National Cemetery
Planned Project Name	Phase 4 Gravesite Expansion and Cemetery Improvements
Fiscal Year	FY 2010
BA Received ($000)	$35,000
Total Acquisition Cost ($000)	$35,000
Asset Type	Major Construction
Status	Construction contract award in 2010

This project will develop approximately 18,000 full casketed gravesites with pre-placed crypts, up to 5,750 columbarium niches, and up to 250 sites for the in-ground interment of cremated remains. Also included in this project will be infrastructure repairs and upgrades to the existing Houston National Cemetery as identified in the Study on Improvements to Veterans Cemeteries. In addition to the gravesite development, this project will include access roads and parking; a committal service shelter; public restroom facility with gravesite locator kiosk at cortege staging area; landscape and buffering (sections Q & R) to screen from adjacent highway noise; irrigation system in new development areas and repairs to existing system; construction of a directional entrance sign for locating the cemetery; repairs to existing curb, gutter, and road system; repairs to a failed road system as required; expansion of cortege staging area at administration building; replacement of broken curbs throughout cemetery as required; repair/replacement of concrete storm sewer inlets and culverts; replacement of site furnishings; electrical upgrades, corrections and metering; dredging of existing irrigation ponds; wetland preservation and mitigation; energy and environmental design improvements in buildings; and global positioning system site integration.

FY 2011 Projects

Project Location	Los Angeles National Cemetery
Planned Project Name	**Columbarium Expansion**
Fiscal Year	FY 2011
BA Requested($000)	$27,600
Total Acquisition Cost ($000)	$27,600
Asset Type	Major Construction

This project will primarily include the construction of approximately 10,000 columbarium niches to provide approximately 10 years of service for cremated remains. It will also provide memorial walls for memorialization of Veterans whose remains are unavailable for burial. Also included will be the demolition of existing structures and utilities and the relocation of VAMC and/or leased assets currently residing on the property. As part of the initial development of the property, NCA will construct an entrance feature identifying the cemetery; boundary wall or fencing; a basic road system for access and cortege staging; a basic structure that includes restrooms, minimal storage capacity, and perhaps ability to support committal services as needed. Since this project is just an expansion of the existing cemetery, the historic cemetery will remain. The main property and the administrative functions, assembly area, and U.S. flag features will not be constructed on this acquisition property. This project will also include minimal infrastructure repairs and upgrades to the existing Los Angeles National Cemetery as identified in the *Study on Improvements to Veterans Cemeteries,* such as the renovation of the former fountain and pedestrian entrance area along Wilshire Boulevard in the existing cemetery and corrections to the historic Administration Building, Maintenance Area, and Public Restroom Facility.

This project will provide for the following elements and features: approximately 10,000 columbarium niches; memorial walls; access roads and parking; entrance gate/wall and perimeter fencing; structures to include restroom and storage capability; demolition and relocation of existing functions on the property; grading, drainage, and landscaping; irrigation; signage and site furnishings; renovation and corrections at the existing administration building, maintenance area, and public restrooms; green building principles and renewable energy Initiatives/LEED; environmental compliance.

Project Location	Indiantown Gap National Cemetery
Planned Project Name	**Phase 4 Development**
Fiscal Year	FY 2011
BA Requested ($000)	$23,500
Total Acquisition Cost ($000)	$25,500
Asset Type	Major Construction

This project will comprise the fourth construction phase of cemetery development, and will primarily include the construction of additional burial facilities intended to provide 10 years of service on existing, undeveloped land. The remainder of the site will be developed in future 10-year phased projects. Since this is an existing cemetery, only those facilities and infrastructure elements necessary to support the added maintenance, operations, and burial capacity for approximately 10 years will comprise this phase of construction. This project will also include infrastructure improvements and corrections, including many identified in the *Study on Improvements to Veterans Cemeteries*. This investment will develop approximately 15 acres to provide approximately 11,000 gravesites, including both casket and cremation sites in new burial sections.

This project will provide for the following elements and features: approximately 5,700 full-casket gravesites; approximately 5,500 columbaria niches; memorial walls; grading, drainage, and landscaping; signage and site furnishings; construct equipment wash station; access walkways in burial sections; irrigation; access roads and parking; replacement of main entrance sign with appropriate sign, wall, and fencing; new committal shelter and improvements to committal shelter #2 including cortege parking and circulation; drainage corrections; repairs and upgrades to administration building and parking including addressing visitor traffic flow between administration building, public information center (PIC) function [kiosk], and public restroom; repairs and improvements to maintenance building; provide for military honors detail; roadway improvements including guardrails; improvements to scattering garden; curbing; emergency generator hookup for administration and maintenance facilities; wetland preservation and mitigation; green building principles and renewable energy initiatives/LEED.

Project Location	Tahoma National Cemetery
Planned Project Name	**Phase 2 Development**
Fiscal Year	FY 2011
BA Requested ($000)	$25,800
Total Acquisition Cost ($000)	$30,750
Asset Type	Major Construction

This project will comprise the second phase of cemetery improvements, and will primarily consist of a 10-year burial expansion on undeveloped land. The remainder of the site will be developed in future 10-year phased projects. Since this is an existing cemetery, only those facilities and infrastructure elements necessary to support the added maintenance, operations, and burial capacity for approximately 10 years will comprise this phase of construction. Approximately 15 acres of undeveloped land will be utilized to develop approximately 21,000 gravesites, both casket and cremation sites with this investment. Also included in this project will be the installation of 6,000 casket pre-placed crypts in sections previously developed for traditional burials.

This project provides for the following elements and features: approximately 9,000 gravesites for casketed remains; approximately 14,000 columbarium niches; approximately 4,000 in-ground cremain sites; scattering garden/ossuary; memorial walls; grading, drainage, and planting; irrigation; signage and site furnishings; wetland preservation and mitigation; security improvements; administration building improvements; maintenance facility expansion and improvements; improvements to public restrooms; improvements to committal shelters; access roads; improvements to entrance and cortege staging lanes and parking; green building principles and renewable energy initiatives/LEED.

Table 7-3: FY 2012 – 2015 Potential NCA Major Construction Projects

MSN	Location		Project Title – Brief Description
1	Triangle	VA	Quantico National Cemetery Gravesite Expansion
2	Pensacola	FL	Barrancas National Cemetery Gravesite Expansion
2	Lake Worth	FL	South Florida National Cemetery Gravesite Expansion
4	Elwood	IL	Abraham Lincoln National Cemetery Gravesite Expansion
5	Phoenix	AZ	National Memorial Cemetery of Arizona Gravesite Expansion
5	Honolulu	HI	National Memorial Cemetery of the Pacific
5	Riverside	VA	Riverside National Cemetery Gravesite Expansion
5	Gustine	CA	San Joaquin Valley National Cemetery Gravesite Expansion

Gravesite Expansion - Cemeteries are projected to deplete available gravesites between FY 2015 - 2020. Project planning begins at least five years prior to the projected gravesite depletion date to ensure continuity of service to the local Veteran population. The time is necessary for planning and construction. Otherwise the cemetery may close to first interments while waiting for completion of the expansion project.

FY 2010 Prioritized NCA Minor Construction Projects

The highest priority for the minor construction program is gravesite expansion projects. Cemeteries with the earliest projected depletion date receive the highest priority to prevent closure and ensure Veterans are provided with continued access to a burial option within a reasonable distance of their residence. The remaining projects are prioritized based on the severity of the problem being corrected and projects which require immediate action to prevent further deterioration to cemetery assets are put higher in the queue for repair, renovation, or rehabilitation.

Table 7-4: FY 2010 Prioritized NCA Minor Construction Projects

MSN	Location		Project Title - Brief Description	Priority #	Total Estimated Cost ($000)
	All MSNs		Land Acquisition	1	$1,000
5	Fort Rosecrans	CA	Install Columbaria	2	$5,100
1	Finn's Point	NJ	Install Columbaria	3	$653
1	Bath	NY	Gravesite Expansion (Crypts & Columbaria)	4	$2,244
2	Natchez	MS	Drainage Correction	5	$563
5	Eagle Point	OR	Replace Admin and Facility, Wash Station	6	$570
2	Georgia	GA	Repair Erosion and Storm Drainage	7	$4,940
1	Cypress Hills	NJ	Restore/Replace Wrought Iron Fence and Gates	8	$150
5	Los Angeles	CA	Replace Roads and Curbs	9	$4,000
2	Salisbury	NC	Construct Columbaria	10	$1,556
1	Indiantown Gap	PA	Convert to Crypts	11	$1,256
2	Barrancas	FL	Repair Historic Perimeter Wall	12	$1,610
2	Beaufort	SC	Repair Historic Perimeter Wall	13	$810
2	Mobile	AL	Repair Historic Perimeter Wall	14	$810
2	Little Rock	AR	Correct Erosion and Stabilize Creek Channel	15	$1,466
5	Fort Rosecrans	CA	Replace Irrigation Parts and Controller	16	$2,048
3	Fort Scott	KS	Renovate/Repair Historic Admin Building (Lodge)	17	$542
3	Fort Bayard	NM	Construct Columbaria	18	$472

MSN	Location		Project Title - Brief Description	Priority #	Total Estimated Cost ($000)
3	Fort Bayard	NM	Construct In-ground Cremains	19	$311
3	Fort McPherson	NE	Repair Historic Perimeter Wall	20	$870
3	Santa Fe	NM	Repair Historic Perimeter Wall	21	$870
3	Leavenworth	KS	Repair Historic Perimeter Wall	22	$870
5	San Joaquin Valley	CA	Install Well (Design Only)	23	$90
2	Bay Pines	FL	Construct Admin-Public Information Center and Maintenance Building	24	$4,100
4	Jefferson Barracks	MO	Convert to Crypts	25	$4,167
4	Jefferson Barracks	MO	Renovate Old Maintenance Bldg	26	$1,597
5	Golden Gate	CA	Renovate Rostrum and Roads	27	$1,315
4	Jefferson Barracks	MO	Renovate and Expand Administration Bldg	28	$3,168
				Total	**$47,148**

FY 2011 – 2015 Potential NCA Minor Construction Projects

Potential minor construction projects for FY 2011 and beyond are provided in the table below. A Department-wide listing of potential minor construction projects sorted by state can be found in Appendix M.

Table 7-5: FY 2011 – 2015 Potential NCA Minor Construction Projects

MSN	Location		Project Title - Brief Description
0	All MSNs		Land Acquisition (EA, Purchase, and Misc)
1	Baltimore	MD	Construct Columbaria
1	Bath	NY	Resurface Roads
1	Bath	NY	Expand Admin Area
1	Bath	NY	Expand Maintenance Garage
1	Bath	NY	Construct Public Restrooms
1	Bath	NY	Convert to Crypts
1	Beverly	NJ	Repair/Replace Roofs – Both Maintenance Garages
1	Calverton	NY	Renovate Committal Restroom/Office Building
1	City Point	VA	Restore Entrance and Perimeter Wall
1	Culpeper	VA	Site Improvements
1	Cypress Hills	NY	Restore/Replace Wrought Iron Fence & Main Gate
1	Cypress Hills	NY	Irrigation System, Entire Cemetery
1	Finn's Point	NJ	Install Columbaria
1	Hampton	VA	Clean and Tuck-Point Perimeter Walls (Hampton/Phoebus)

MSN	Location		Project Title - Brief Description
1	Hampton	VA	Install French Drain System (Hampton/Phoebus)
1	Long Island	NY	Correct Drainage – Resurface Employee/Visitor Lots
1	Long Island	NY	Provide Irrigation to 1/4 Site, Phase 1 of 4
1	Long Island	NY	Provide Irrigation to 1/4 Site, Phase 2 of 4
1	Long Island	NY	Provide Irrigation to 1/4 Site, Phase 3 of 4
1	Long Island	NY	Provide Irrigation to 1/4 Site, Phase 4 of 4
1	Long Island	NY	Upgrade Well Pump House
1	Long Island	NY	Admin/Public Restroom Renovation
1	Long Island	NY	Restore/Replace Wrought Iron Fence & Main Gate
1	Bourne	MA	Renovate Columbaria A&B and Committal Shelters
1	Bourne	MA	Replace/Refurbish Irrigation System, Sections 1-9
1	Bourne	MA	Resurface Roads
1	Philadelphia	PA	Repairs to Wall, Rostrum, Wrought Iron Fence
1	Quantico	VA	Admin Building Replacement
1	Quantico	VA	Construct Equipment Storage Building
1	Quantico	VA	Replace Admin, Public Info Center, Refurbish Old Admin Building
1	Quantico	VA	Replace Roads from Rear Entrance – Section 25
1	Quantico	VA	Service Road Replacement
1	West Virginia	WV	Construct Public Restroom
1	West Virginia	WV	Install Crypts
1	Woodlawn	NY	Install Storage Building
1	Woodlawn	NY	Renovate Admin & Maintenance Building
2	Alexandria	LA	Reconstruct Wall Foundation
2	Alexandria	LA	Replace Water Lines
2	Alexandria	LA	Repair Cemetery Walls
2	Barrancas	FL	Renovate Service Buildings
2	Barrancas	FL	Replace Wrought Iron Fence
2	Barrancas	FL	Roads – Resurface and Replace
2	Baton Rouge	LA	Repair Cemetery Walls
2	Baton Rouge	LA	Replace Roads
2	Bay Pines	FL	Renovate Monument & Replace Sidewalks
2	Bay Pines	FL	Replace Admin and Public Info Center
2	Biloxi	MS	Construct New Road
2	Biloxi	MS	Reconstruct Existing Roads; Install Curbing
2	Biloxi	MS	Replace Committal Shelter
2	Biloxi	MS	Resurface Roadways
2	Chattanooga	TN	Construct Columbaria
2	Chattanooga	TN	Convert to Crypts
2	Chattanooga	TN	Install Irrigation
2	Chattanooga	TN	Landscape Improvements
2	Chattanooga	TN	Replace Fences

MSN	Location		Project Title - Brief Description
2	Chattanooga	TN	Replace Water Lines and Spigots
2	Chattanooga	TN	Replace Roads
2	Corinth	MS	Construct Committal Shelter
2	Corinth	MS	Construct Admin/Maintenance Building
2	Corinth	MS	Demolish Lodge
2	Corinth	MS	Demolish Maintenance Building
2	Corinth	MS	Replace Drainage Ditch/Covers/Inlets
2	Corinth	MS	Repair Roadways
2	Corinth	MS	Repair Perimeter Wall
2	Danville	VA	Repair Perimeter Wall
2	Fayetteville	NC	Expand Burial Area
2	Florence	SC	Correction Items, Sec 16 Gravesite Development
2	Florence	SC	Install Fiber Optic Cable Link
2	Florence	SC	Renovate Irrigation System
2	Florence	SC	Repair Perimeter Walls
2	Florence	SC	Install Crypts
2	Florida	FL	Resurface Roads, Phase 4
2	Florida	FL	Construct Columbaria
2	Florida	FL	Construct Holding Building
2	Florida	FL	Replace Admin Building Roof
2	Florida	FL	Install Video Surveillance System
2	Florida	FL	Construct Restroom
2	Florida	FL	Expand Administration Building
2	Florida	FL	Replace Doors, Committal Shelter
2	Florida	FL	Renovate/Automate Irrigation System
2	Florida	FL	Improve Irrigation System/Pesticide Storage Building and Mix Pad
2	Florida	FL	Install Horizontal Wells in Memorial Area
2	Florida	FL	Maintenance Yard – Resurface
2	Fort Mitchell	AL	Establish and Irrigate Turf
2	Fort Smith	AR	Landscape Improvements /Irrigate Renovation
2	Fort Smith	AR	Develop Gravesites and Cemetery Expansion
2	Fort Smith	AR	Expand Break Room and Construct Wash Rack
2	Fort Smith	AR	Replace Irrigation System
2	Fort Smith	AR	Roads – Resurface and Replace
2	Georgia	GA	Repair Erosion and Storm Damage
2	Knoxville	TN	Reconstruct Cemetery Wall
2	Knoxville	TN	Repair Perimeter Walls
2	Knoxville	TN	Demo Maintenance Building and Construction Public Restroom Building
2	Little Rock	AR	Correct Drainage and Erosion
2	Little Rock	AR	Correct Erosion and Stabilize Creek Channel
2	Marietta	GA	Repair Perimeter Walls

MSN	Location		Project Title - Brief Description
2	Marietta	GA	Lodge – Remove Asbestos
2	Marietta	GA	Landscape Improvements
2	Marietta	GA	Maintenance Building – Renovate, New Restroom Building and Soil Storage
2	Marietta	GA	Replace Roads and Storm Drainage
2	Memphis	TN	Construct Storage Building and Yard
2	Memphis	TN	Construct Columbaria
2	Memphis	TN	Demolish Lodge/Construct Restrooms and Committal Shelter
2	Memphis	TN	Renovate Admin Building/Roof and Study Settlement Problem
2	Memphis	TN	Renovate Monument (Illinois)
2	Memphis	TN	Replace Drainage Ditch and other drainage corrections
2	Memphis	TN	Landscape Improvements (Including Perimeter Buffer)
2	Memphis	TN	Replace Privacy Fencing
2	Memphis	TN	Repair/Replace Cemetery Roads and Curbs
2	Mobile	AL	Demolish Maintenance Building and Rostrum
2	Mobile	AL	Replace Drainage Ditch
2	Mobile	AL	Replace Roads
2	Mountain Home	TN	Admin/Maintenance Building - Construct
2	Nashville	TN	Replace Irrigation and Hydrants
2	Nashville	TN	Renovate Monuments
2	Nashville	TN	Improve Landscape
2	Nashville	TN	Lodge – Demolish
2	Nashville	TN	Repair Rostrum
2	Nashville	TN	Reconstruct Cemetery Wall
2	Natchez	MS	Replace Drainage Ditch
2	Natchez	MS	Install Fiber Optic Cable Link
2	Natchez	MS	Install Irrigation
2	Natchez	MS	Construct Paved Roads
2	Natchez	MS	Replace Water Lines
2	Natchez	MS	Slope Stabilization
2	Natchez	MS	Repair Perimeter Walls
2	New Bern	NC	Repair Perimeter Walls
2	New Bern	NC	Replace Windows in Lodge
2	Port Hudson	LA	Repair Cemetery Walls
2	Port Hudson	LA	Construct Public Info Center With Restrooms
2	Port Hudson	LA	Maintenance Building Expansion
2	Port Hudson	LA	Construct Columbaria
2	Port Hudson	LA	Repair Perimeter Walls
2	Bayamon	PR	Renovate Main Entrance Area

MSN	Location		Project Title - Brief Description
2	Bayamon	PR	Install Carillon
2	Bayamon	PR	Renovate Flagpole/Assembly Area
2	Bayamon	PR	Replace Chain Link Fence With Ornamental Fence
2	Bayamon	PR	Renovate Committal Shelters
2	Raleigh	NC	Demolish Lodge
2	Raleigh	NC	Repair Cemetery Wall
2	Raleigh	NC	Construct Committal Shelter
2	Salisbury	NC	Correct Drainage
2	Salisbury	NC	Construct Columbaria Addition
2	Salisbury	NC	Convert to Crypts
2	Salisbury	NC	Enhance Landscape for Original Phases
2	Wilmington	NC	Maintenance Building/Restroom – Demolish
2	Wilmington	NC	Lodge, Replace Roof
2	Wilmington	NC	Demolish Lodge
3	Black Hills	SD	Road Repair/Renovation
3	Black Hills	SD	Install Columbaria
3	Black Hills	SD	Install Crypts
3	Black Hills	SD	New Equipment and Materials Storage Building
3	Dallas-Ft. Worth	TX	Correct Deficient System Controller Flow Control
3	Dallas–Ft. Worth	TX	Renovate/Repair Cemetery Entrance after Phase 2 Major Completion
3	Fort Bayard	NM	New Admin/Maintenance Building, Maintenance, Shelter, Rostrum
3	Fort Bayard	NM	Construct Columbaria
3	Fort Bayard	NM	Construct In-ground Cremains
3	Fort Bayard	NM	Install Crypts
3	Fort Bayard	NM	Gravesite Development-Remove Subterranean Rock for Full Casket Burials
3	Fort Bayard	NM	Pave Existing Gravel Roads and Enclose Drainage Channels
3	Fort Bayard	NM	Replace Shelter and Rostrum; Construct New Admin/Maintenance Building; Convert to Xeriscape
3	Fort Bliss	TX	Install Crypts
3	Fort Bliss	TX	Renovate/Repair Roadways
3	Fort Bliss	TX	Convert to Crypts
3	Fort Gibson	OK	Maintenance Building/Equipment Storage Improvements
3	Fort Gibson	OK	Renovate Admin & Public Info Center Building
3	Fort Logan	CO	Convert to Crypts
3	Fort Logan	CO	Remove Landfill to Install Crypts
3	Fort Logan	CO	Improvements to Irrigation Ditch System
3	Fort Logan	CO	Develop Landfill Area into Crypts

MSN	Location		Project Title - Brief Description
3	Fort Logan and Fort Lyon	CO	Water Rights and Delivery System
3	Fort McPherson	NE	Construct Columbaria
3	Fort McPherson	NE	Gravesite Development Including Columbaria
3	Fort McPherson	NE	Repair Perimeter Walls
3	Fort Sam Houston	TX	Construct New Public Restroom and Committal Shelter
3	Fort Scott	KS	Renovate Maintenance Shop and Expand Parking/Storage Area
3	Fort Sill	OK	Convert to Crypts
3	Leavenworth	KS	Repair Perimeter Walls
3	Leavenworth	KS	Remodel and Expand Public Restroom and Public Info Center Area
3	Leavenworth	KS	Remodel Public Restroom and Public Info Center Area
3	Leavenworth	KS	Road Repair and Expand Admin Parking
3	Leavenworth	KS	Renovate/Repair Roadways
3	Leavenworth and Fort Leavenworth	KS	Irrigation System, Entire Cemetery
3	Leavenworth	KS	Remodel/Expand Public Restroom and Admin Building
3	Santa Fe	NM	Repair Perimeter Walls
3	Santa Fe	NM	Renovate Admin/Maintenance Into Admin; Construct/Expand Maintenance Facility
3	Santa Fe	NM	Gravesite Expansion
3	Santa Fe	NM	Construct Crypts, and Columbaria
3	Santa Fe	NM	Master Plan/Design
4	Abraham Lincoln	IL	Extend Road Exit From Internet Storage Building
4	Abraham Lincoln	IL	Install Irrigation System in Phase 1 Burial Areas
4	Camp Butler	IL	Convert to Crypts
4	Camp Butler	IL	Irrigate Entire Cemetery, Replace Water Lines
4	Camp Butler	IL	New Wash Bay/Storage Building
4	Camp Butler	IL	Install Fiber Optic Link
4	Camp Nelson	KY	New Wash Bay/Storage Building
4	Camp Nelson	KY	Irrigation System, Entire Cemetery
4	Camp Nelson	KY	Convert to Crypts
4	Danville	IL	Construct Admin Building Addition
4	Danville	IL	Convert to Crypts
4	Danville	IL	Construct Material Storage Shelter
4	Danville	IL	Asphalt Road for Access to Burial Sections 18-20
4	Danville	IL	Surface Drainage at Section 23
4	Dayton	OH	Irrigate Entire Cemetery
4	Dayton	OH	Construct New Committal Shelter

MSN	Location		Project Title - Brief Description
4	Dayton	OH	Convert to Crypts
4	Fort Custer	MI	Equipment Storage Building
4	Fort Custer	MI	Install Crypts and Roadway
4	Fort Custer	MI	New Well, Pump House and Irrigation
4	Fort Custer	MI	Renovate Honor Guard Building
4	Fort Custer	MI	Enclose Equipment Storage Canopy With Metal Walls and Door
4	Fort Custer	MI	Amphitheater Assembly Area
4	Fort Snelling	MN	Convert to Crypts
4	Fort Snelling	MN	Memorial Wall
4	Jefferson Barracks	MO	Burial Expansion onto VAMC Property
4	Jefferson Barracks	MO	Renovate Old Maintenance Building/Honor Guard Area
4	Jefferson Barracks	MO	Renovate and Expand Admin Building
4	Johnson's Island	OH	Shore Stabilization
4	Keokuk	IA	Irrigate Entire Cemetery
4	Lebanon	KY	Irrigate Entire Cemetery
4	Lebanon	KY	Renovate Meigs Lodge
4	Marion	IN	Install Crypts
4	Mills Springs	KY	Irrigate Entire Cemetery
4	Mound City	IL	Irrigate Entire Cemetery
4	New Albany	IN	Replace Concrete Pavement (Curbs and Roads)
4	Ohio Western	OH	Irrigation for Phase 1 Burial Areas
4	Rock Island	IL	Irrigate Older Portions of Cemetery
4	Springfield	MO	Replace Waterlines and Irrigate Cemetery
4	Wood	WI	Irrigate Entire Cemetery
4	Wood	WI	Enhance 4 Entrances To Identify Cemetery
4	Wood	WI	Replace Committal Shelter
4	Zachary Taylor	OH	Irrigate Entire Cemetery
5	Eagle Point	OR	Repair/Replace Stone Retaining Walls
5	Eagle Point	OR	Develop Burials West of Riley Road; Roads; Shelter
5	Eagle Point	OR	Install Crypts
5	Eagle Point	OR	Replace Admin and Maintenance Facility, Wash Station, Site Improvement
5	Eagle Point	OR	Convert to Crypts
5	Fort Rosecrans	CA	Replace Irrigation Parts and Controller
5	Fort Rosecrans	CA	Convert Admin into Public Info Center
5	Fort Rosecrans	CA	Renovate Perimeter Wall and Fence
5	Golden Gate	CA	Repair Road, Curb and Drainage/Replace Site Signage
5	Golden Gate	CA	Renovate Rostrum and Road
5	Golden Gate	CA	Replace Perimeter Fence
5	Los Angeles	CA	Renovate Admin Building

MSN	Location		Project Title - Brief Description
5	Los Angeles	CA	Replace Storage Building
5	Los Angeles	CA	Replace Roads and Curbs – North Section
5	Los Angeles	CA	Cloister Memorial Expansion
5	NMCA	AZ	Improvements to Admin Building
5	NMCP	HI	Road, Curb and Gutter, and Signage Replacement
5	NMCP	HI	Improvements to Maintenance Building, Employee Lounge
5	Riverside	CA	Parking Lot Storm Drain
5	Riverside	CA	Construct Public Information Center, Admin and Medal of Honor Detail Annexes Parking
5	Riverside	CA	Remove 4 Irrigation Ponds, Repair Gunite
5	Riverside	CA	Sidewalks, Slabs – Demo and Replace
5	Riverside	CA	Install Marker Yard Cover
5	Riverside	CA	Install Committal Shelter Drive
5	Sacramento	CA	Install Columbaria
5	San Francisco	CA	Site Improvements (Boundary Wall; Rostrum)
5	San Joaquin Valley	CA	Install Well (Design Only)
5	Sitka	AK	Construct Columbaria
5	Sitka	AK	Hillside Erosion Control and Sidewalks
5	Sitka	AK	Site Improvements
5	Prescott	AZ	Improve Road; Construct Entrance, Rostrum and Fence
5	Willamette	OR	Replace/ Renovate Maintenance Buildings
5	Willamette	OR	Install Roads, Storage, Wash Rack, Irrigation Loop

Table 7-6: NCA Portfolio Inventory of Current Projects

Project Type	FY[1]	MSN	Location		Project Title – Brief Description	Total Estimated Cost ($000)
Current projects that were partially activated in FY 2007:						
Major	2007	2	Lake Worth	FL	South Florida National Cemetery, Phase I Development	$23,149
Current projects that were or will be activated in FY 2009 or later:						
Major	2009	5	Bakersfield	CA	Bakersfield-area, CA Development of New Cemetery	$19,500
Major	2009	2	Birmingham	AL	Alabama National Cemetery, Development of New Cemetery	$18,500
Major	2009	2	Columbia/ Greenville	SC	Fort Jackson, Development of New Cemetery	$19,200
Major	2009	2	Jacksonville	FL	Jacksonville, FL Development of New Cemetery	$22,400
Major	2009	2	Sarasota	FL	Sarasota National Cemetery, Development of New Cemetery	$27,800
Major	2009	3	San Antonio	TX	Ft. Sam Houston National Cemetery Gravesite Expansion	$29,400
Major	2010	3	Dallas	TX	Dallas/Fort Worth National Cemetery Gravesite Expansion	$13,000
Major	2010	5	San Diego	CA	Fort Rosecrans National Cemetery Annex at Miramar	$19,450
Major	2010	1	Philadelphia	PA	Washington Crossing, Development of New Cemetery	$29,600
Major	2011	4	Holly	MI	Great Lakes National Cemetery Gravesite Expansion	$16,900
Major	2011	4	Leavenworth	KS	Leavenworth, Kansas, Facility Right Sizing and Gravesite Development	$11,900
Major	2011	1	Calverton	NY	Calverton National Cemetery Gravesite Expansion	$29,000
Major	2012	1	Bourne	MA	Massachusetts National Cemetery Phase 3 Gravesite Expansion	$20,500
Major	2012	2	Bayamon	PR	Puerto Rico Gravesite Expansion	$33,900
Major	2013	4	Elwood	IL	Abraham Lincoln National Cemetery, Gravesite Expansion	$38,300
Major	2013	3	Houston	TX	Houston National Cemetery, Gravesite Expansion	$35,000
					Total Majors	**$407,499**

[1] Fiscal year the project was or will be partially/fully activated. NCA accepts completed sections for interment before completion of the project.

NCA Leases

Table 7-7: Existing/Ongoing Leases

MSN	Location		Project Title – Brief Description	Estimated Annual Rental Cost ($000)
CO	Quantico	VA	NCA Business Office	$182
2	Nashville	TN	Nashville Memorial Program Svc Processing Site	$38
4	St. Louis	MO	NCA Training Center	$166
4	Indianapolis	IN	NCA Human Resources Office	$40

Table 7-8: FY 2010 New Leases
(There are no new NCA leases for FY10)

American Recovery and Reinvestment Act of 2009

As part of the American Recovery and Reinvestment Act of 2009, Public Law 111-5, signed on February 17, 2009, NCA received $50 million for monument and memorial repairs, including energy projects. NCA has planned over $5.8 million in projects to conserve energy and water through the use of wind turbines and solar power. The funding includes over $25.9 million for National Shrine projects to raise, realign, and clean headstones and markers and repair sunken graves at various locations across the country. The remaining funds will be used to repair historic monuments and memorials, repair roads, buildings, and other cemetery infrastructure, and purchase equipment for cemetery operations. A complete listing of ARRA projects, including NCA projects, is located in Appendix N.

Chapter 7.8
Staff Offices

Departmental Administration
VA staff offices enhance the overall governance and performance of the Department by applying sound business principles and improving the integration of financial and procurement oversight, and improving accountability of VA programs and major management functions to better serve our Nation's Veterans and their families.

The Department combined finance, acquisition, and capital asset functions throughout VA into regional business offices with much clearer delegations of authority and accountability. This level of oversight along with the establishment of performance metrics helps provide VA operations conformity in execution and enforce corporate discipline.

The staff offices account is comprised of the Office of the Secretary and all Department-level program offices that support VA's three administrations in the delivery of care and benefits throughout VA. These offices consist of: six (6) offices under the leadership of an Assistant Secretary, the Office of Acquisitions, Logistics and Construction, the Board of Veterans Appeals and the Office of General Counsel.

Program Offices
The following program offices are each led by an Assistant Secretary and provide Department-level administrative support to the mission, goals, and objectives of the Department of Veterans Affairs, the Executive Branch, Legislative Branch, and Judiciary Branch.

Office of Management
The Office of Management is responsible for providing strategic and operational leadership for budget, financial management, acquisition and materiel management, and corporate management of capital assets. This office also promotes public confidence through stewardship and oversight of VA business activities ensuring their consistency with national policy, law, and regulation. The Assistant Secretary for Management also serves as the Department's Chief Financial Officer, Senior Procurement Executive, Senior Real Property Officer, and Senior Energy Official.

Office of Information and Technology
Activities of the Office of Information and Technology include integrated business and information technology (IT) planning; security and contingency planning to protect information and privacy across VA systems and networks; reviews to evaluate the performance of IT programs; review and approval of IT acquisitions; facilitation of intra- and intergovernmental partnerships; educating and informing the Department of IT initiatives and legislation; and sharing lessons learned. The Assistant Secretary for Information and Technology also serves as the Department's Chief Information Officer.

Office of Congressional and Legislative Affairs
The Office of Congressional and Legislative Affairs serves as the principal point of contact between the Department and Congress and is the oversight and coordinating body for the Department's Congressional and legislative relations. The office serves in an advisory capacity to the Secretary and Deputy Secretary as well as other VA managers concerning policies, programs, and legislative matters in which Congressional committees or individual members of Congress have expressed an interest.

Office of Public and Intergovernmental Affairs
The Office of Public and Intergovernmental Affairs has two major offices, Public Affairs and Intergovernmental Affairs. The primary mission of Public Affairs is to provide information to the Nation's Veterans and their eligible dependents and survivors through news media concerning available Department benefits and programs. Intergovernmental Affairs interacts with Federal, state, and local government agencies and officials in developing and maintaining a positive and productive relationship.

Office of Policy and Planning
The Office of Policy and Planning facilitates, coordinates and validates the Department's policy development and formulation processes; coordinates VA's strategic planning process and implementation of the Government Performance and Results Act requirements; supports the identification, development, analysis, and review of issues affecting Veterans' programs; links and supplements the

actuarial and quantitative analysis capabilities of VA in support of major policy inquiries; serves as VA's focal point for access to and availability of official data; coordinates the independent evaluation of VA program performance; and fosters quality management techniques and procedures throughout VA.

Office of Human Resources and Administration
The Office of Human Resources and Administration is responsible for formulating and executing Department-level policies and programs concerning human resources management, administrative functions, labor relations, equal employment opportunity, and security and law enforcement.

Office of Operations, Security, and Preparedness
The Office of Operations, Security, and Preparedness provides management of the Department of Veterans Affairs Security and Law Enforcement as well as Emergency Management programs. All of the policy and guidance for the VA security staff and for the VA's Continuity of Operations (COOP) programs are managed through this office.

The abbreviations listed below are used in the following tables that list high priority FY 2010 and FY 2011 minor construction projects and leases, and potential minors and leases for FY 2012 – 2015.

ADMIN = Office of Administration
FSC = Financial Services Center
HRA = Human Resources and Administration
OALC = Office of Acquisition, Logistics, and Construction
OGC = Office of the General Counsel
OIG = Office of the Inspector General
OI&T = Office of Information and Technology
ORM = Office Resolution Management
OSP = Office of Operations, Security, and Preparedness

FY 2010 Staff Office Minor Construction Projects

Table 8-1: FY 2010 Staff Office Minor Construction Projects

Cat. Code	City	St	Project Title - Brief Description	Total Estimated Cost
OALC	Hines	IL	Remodel NCA Restrooms (9)	900,000
OALC	Hines	IL	Replace/Upgrade HVAC units Ph 2	2,000,000
OALC	Hines	IL	Life Safety Upgrades (Firewalls & Etc.)	500,000
OALC	Hines	IL	Site Drainage Redesign	200,000
OALC	Hines	IL	Bldg 37 Tuck Pointing	750,000
OALC	Hines	IL	New Parking Lot (75-100 spaces)	500,000
			OAL Subtotal	**4,850,000**
OSP	Washington	DC	VA Integrated Operations Center	3,500,000
OSP	Richmond	VA	Site C, Senior Management Office	3,800,000
OSP	Martinsburg	WV	Enlarge Theater and 405B/310 Parking areas for Emerg Resp Grp	176,000
OSP	Little Rock	AR	Rehabilitation of LETC/SIC admin building	340,000
OSP	Little Rock	AR	Rehabilitation of LETC/SIC training facilities	290,000
			OSP Subtotal	**8,106,000**
OI&T	Austin	TX	AITC Misc 3999 renovations	200,000
OI&T	Hines	IL	HITC Misc 3999 renovations	250,000
OI&T	Philadelphia	PA	PITC Misc 3999 renovations	150,000
OI&T	Washington	DC	OI&T Misc 3999 renovations	1,500,000
OI&T	Denver	CO	RDPC # 1 Buildout	100,000
OI&T	Philadelphia	PA	RDPC # 2 Buildout	100,000
OI&T	Hines	IL	HITC Lighting Protect Ground Replacement Master Cert. A/E	325,000
OI&T	Austin	TX	Upgrade Generator System	1,500,000
OI&T	Hines	IL	HITC Evaluate / Replace Parking lot	550,000
OI&T	Hines	IL	HITC UPS Upgrade	1,000,000
OI&T	Washington	DC	VACO Cable Plant	1,500,000
OI&T	Austin	TX	Office Efficiency Modifications	140,000
OI&T	Dallas	TX	R2 Space Renovations Phase II	20,000
OI&T	Martinsburg	WV	CRRC Telephone System (PBX – VOIP capable) cabling	240,000
OI&T	Martinsburg	WV	CRRC Card Access Control System HSPD-12 Compliant	100,000
OI&T	Martinsburg	WV	CRRC Security Surveillance System (CCTV) Cameras	450,000
OI&T	Martinsburg	WV	CRRC Security Surveillance System (CCTV) Cabling	50,000
OI&T	Martinsburg	WV	CRRC Motion Detector System	100,000
OI&T	Martinsburg	WV	CRRC Supervisory Control and Data Acq. (SCADA) system	935,000
OI&T	Martinsburg	WV	CRRC Data Center Commissioning	500,000
OI&T	Martinsburg	WV	CRRC Cable Plant	275,000
OI&T	Martinsburg	WV	CRRC Optical Region Area Network (ORAN) extension	100,000
OI&T	Martinsburg	WV	CRRC Bollards/Blast film protection	400,000
OI&T	Martinsburg	WV	CRRC Magnetometer	6,000
OI&T	Martinsburg	WV	CRRC Raised Office Floor Space Power	35,000

Cat. Code	City	St	Project Title - Brief Description	Total Estimated Cost
OI&T	Martinsburg	WV	CRRC Fence Reinforcement	385,761
OI&T	Martinsburg	WV	CRRC Caging - Data Center Storage	150,000
OI&T	Hines	IL	HITC Electrical Closet Upgrade	200,000
OI&T	Hines	IL	HITC Roof Replacement 18,000 sqr ft	90,000
OI&T	Austin	TX	Remote Monitoring of Computer Room Enviro. Systems	85,000
OI&T	Philadelphia	PA	Space Renovation Construction	150,000
OI&T	Austin	TX	Computer Room Overhead Cable Tray System	250,000
OI&T	Hines	IL	HITC Electrical Construction Phase 1.	750,000
OI&T	Philadelphia	PA	Install Cable Tray System Below Flooring	55,000
OI&T	Falling Waters	WV	CRDC renovation office space and Lab	500,000
OI&T	Austin	TX	Computer Room Environmental Update Phase II.	150,000
OI&T	Philadelphia	PA	Exp Network Capability for DSL in the ITC Learning Ctr	27,500
OI&T	Austin	TX	Add UPS Capacity	325,000
OI&T	Philadelphia	PA	Feasibility/Design study to replace 2 UPS Systems	85,000
OI&T	Philadelphia	PA	Office Suite and Cable Plant Infrastructure Update	467,500
OI&T	Hines	IL	HITC Lighting Replacement Phase 1.	225,000
OI&T	Hines	IL	HITC Reseal Expansion Joints and Rework Sills	20,000
OI&T	Hines	IL	HITC Exhaust Fan Replacement	170,000
OI&T	Hines	IL	HITC Computer Room Floor Upgrade Phase 1.	350,000
OI&T	Hines	IL	HITC System Steam Efficiency Upgrades	100,000
OI&T	Hines	IL	HITC First Floor Window Replacement	150,000
OI&T	Philadelphia	PA	PITC PIV II Construction	90,000
OI&T	Philadelphia	PA	Soundproofing Wall Between Assoc.Dir Office & Conf Rm	17,500
			OI&T Subtotal	**15,649,261**
ORM	Hines	IL	Move ORM employees to safe/secure area. (mold & leak damage)	300,000
ORM	Miscellaneous		Miscellaneous	50,000
			ORM Subtotal	**350,000**
ADMIN	Miscellaneous		VACO Miscellaneous Renovations	500,000
ADMIN	Washington	DC	VACO BPA's	350,000
ADMIN	Washington	DC	Build Out Lease Lafayette Tenants - Mod Prj	1,500,000
ADMIN	Washington	DC	Fitness Center Expansion	2,000,000
			ADMIN Subtotal	**4,350,000**
OGC	Hines	IL	Installation of security/video camera, intercom, door lock	15,000
OGC	New Orleans	IL	Replace Glass entry door with security door	5,000
OGC	Albuquerque	NM	Replace patio doors to increase security	2,400
OGC	Winston-Salem	NC	Build new office and renovate conference room	8,000
OGC	Des Moines	IA	Construction of additional office space/file storage room	10,000
OGC	Houston	TX	Main office area, new flooring, painting, restructuring	110,000
OGC	Phoenix	AZ	Parking spot bldg 24; Ramada for employee break	170,000
OGC	Miscellaneous		Miscellaneous	50,000
			OGC Subtotal	**370,400**

Cat. Code	City	St	Project Title - Brief Description	Total Estimated Cost
OIG	Newark	NJ	Relocation of Office	150,000
OIG	Hines	IL	Remodel Offices	175,000
OIG	New York	NY	Remodel Offices/Renovate	110,000
OIG	Washington	DC	Remodel Offices/Renovate	300,000
OIG	Washington	DC	Misc	100,000
			OIG Subtotal	**835,000**
			Total	**34,510,661**

FY 2011 Potential Staff Office Minor Construction Projects

A Department-wide listing of potential minor construction projects can be found in appendix M.

Table 8-2: FY 2011 Staff Office Minor Construction Projects

Staff Office	Location		Project Title – Brief Description	Estimated Cost
OALC	Hines	IL	Equipment Storage Building	400,000
OALC	Hines	IL	Transition to T8 Energy Efficient Lighting	2,000,000
OALC	Hines	IL	Replace/Upgrade HVAC Units PH3	2,000,000
OALC	Hines	IL	Upgrade Electrical Main & Sub-panels / Feeders	1,000,000
OALC	Hines	IL	Replace Warehouse Electrical Fixtures	2,000,000
OALC	Hines	IL	Replace Exterior Doors (incl dock) & Windows	750,000
			OAL Subtotal	**8,150,000**
OSS	St. Paul	MN	Office relocation build out	1,000,000
			OSS Subtotal	**1,000,000**
OSP	TBD		Continuity Program Site G	1,000,000
OSP	Little Rock	AR	Tactical Firearms Training Facility	3,750,000
			OSP Subtotal	**4,750,000**
OI&T	Austin	TX	Misc. 999 Renovations	150,000
OI&T	Austin	TX	Alternate Energy Project	150,000
OI&T	Austin	TX	Monitor Cooling Tower Blow-down	50,000
OI&T	Austin	TX	Fuel Tank Upgrade	150,000
OI&T	Austin	TX	Office Efficiency Modifications	140,000
			OI&T Austin Subtotal	**640,000**
OI&T	Hines	IL	Misc. 999 Renovations	200,000
OI&T	Hines	IL	Electrical Construction Phase 2	500,000
OI&T	Hines	IL	Computer Room Floor upgrade phase 2	250,000
OI&T	Hines	IL	Lighting Replacement Project - Phase 2	225,000
OI&T	Hines	IL	Resurface Facility Parking Lot	250,000
OI&T	Hines	IL	2nd floor window replacement	300,000
OI&T	Hines	IL	Lobby upgrade and maintenance	600,000
OI&T	Hines	IL	Fire alarm - replace FACP and ADA compliance strobes throughout	1,060,000
OI&T	Hines	IL	Air handling equipment replacement	200,000
OI&T	Hines	IL	Cooling Tower Replacement	1,635,000
			OI&T Hines Subtotal	**5,220,000**

Staff Office	Location		Project Title – Brief Description	Estimated Cost
OI&T	Philadelphia	PA	Misc. 999 Renovations	25,000
OI&T	Philadelphia	PA	Replace 2 UPS Systems and Batteries	1,300,000
OI&T	Philadelphia	PA	PHASE 1 - Repl(6) ITC Fl-Mounted & 20 Ton CRAC A/C	470,000
			OI&T Philadelphia Subtotal	**1,795,000**
OI&T	VACO	DC	OI&T Misc. 3999	2,000,000
OI&T	VACO	DC	VACO Cable Plant	2,000,000
OI&T	Field Office	DC	Field Operations	2,000,000
OI&T	Falling Waters	WV	CRRC Modifications	4,000,000
			OI&T Subtotal	**$17,655,000**
ORM	Miscellaneous		Miscellaneous	75,000
			ORM Subtotal	**75,000**
ADMIN	Washington	DC	VACO BPA's	375,000
ADMIN	Washington	DC	Miscellaneous (projects under $100,000)	500,000
			ADMIN VACO Subtotal	**875,000**
OGC	Miscellaneous		Miscellaneous	50,000
OGC	Cleveland	OH	Renovation of offices	25,000
OGC	Columbus	OH	Complete office reconfiguration	25,000
OGC	Nashville	TN	Renovation of offices	8,200
OGC	Phoenix	AZ	Request to build a file storage room	120,000
OGC	Albuquerque	NM	New pavement parking lot	16,150
OGC	Winston-Salem	NC	New wall covering	62,400
OGC	Roanoke	VA	Painting office	3,000
			OGC Subtotal	**309,750**
OIG	Atlanta	GA	Office renovation	250,000
OIG	Hines	IL	Renovation	55,000
OIG	Denver	CO	Renovation	40,000
OIG	Austin	TX	Renovation	100,000
OIG	Miscellaneous field	TX	Miscellaneous	100,000
OIG	Washington	DC	Field Office 51WA renovation	150,000
OIG	Washington	DC	Techworld Supplement TI for special requirements	150,000
			OIG Subtotal	**845,000**
			Total	**$33,659,750**

FY 2012-2016 Potential Staff Office Minor Construction Projects

A Department-wide listing of potential minor construction projects sorted by State can be found in appendix.

Table 8-3: FY 2012 – 2015 Potential Staff Office Minor Construction Projects

Admin Office	Location		Project Title - Description
OSS	Austin	TX	Replace front door at Waco facility
OSS	Austin	TX	Add security hardware to hall door
OSS	Austin	TX	Wire computer room to wiring closets
OSS	Austin	TX	Replace 5 badge readers for PIV cards
OSS	Austin	TX	Install security camera at front and rear door
OSS	Austin	TX	Replace front door and auto open system
OSS	St. Paul	MN	Miscellaneous Leasehold Improvements
OALC	Hines	IL	Remodel 5 Restrooms (SDC/Warehouse)
OALC	Hines	IL	B - 37 Architectural Renovation Ph 1
OALC	Hines	IL	Renovate / Upgrade Security Systems
OALC	Hines	IL	New Fire Alarm ADA Strobes & Horns
OALC	Hines	IL	B - 37 Architectural Renovation Ph 2
OALC	Hines	IL	Replace 80% Branch Circuit Wiring & Conduit
OALC	Hines	IL	Replace Steam Unit Heaters & Various Pumps
OALC	Hines	IL	Remove and Replace Warehouse Floor Ph 1
OALC	Hines	IL	Remove and Replace Warehouse Floor Ph 2
OALC	Hines	IL	Expand SDC Loading Dock to Accommodate 53' Trailers
OALC	Hines	IL	Renovate/Fill in RR Docks.
OALC	Hines	IL	New Perimeter Property Fence (Approx. 4000 LF)
OALC	Hines	IL	Warehouse Office Renovations
OALC	Hines	IL	Roof Replacement for CMOP
OALC	Hines	IL	Exterior Office Window Replacement
OI&T	Austin	TX	Misc. 999 Renovations
OI&T	Austin	TX	Alternative Energy Project
OI&T	Austin	TX	Expand Diesel Storage Capacity
OI&T	Austin	TX	Perimeter Security Upgrade (Phase-1) Design Build
OI&T	Austin	TX	Gate-12 Site Entrance Security Upgrade
OI&T	Austin	TX	Post-1 Renovation
OI&T	Austin	TX	DHS-Video Storage Security Fence
OI&T	Austin	TX	East Entrance Improvements
OI&T	Austin	TX	Office Efficiency Modifications
OI&T	Austin	TX	Add new UPS System
OI&T	Austin	TX	Loading Dock Harding & Safety Compliance
OI&T	Austin	TX	Upgrade computer room floor
OI&T	Austin	TX	East Entrance Turn-style
OI&T	Austin	TX	Perimeter Security Upgrade (Phase-2) Design Build
OI&T	Austin	TX	Upgrade Security Overflow parking Area
OI&T	Austin	TX	Upgrade old UPS system
OI&T	Austin	TX	Upgrade Fire Alarm System
OI&T	Austin	TX	Replace Obsolete Emergency Panels and Transformers (Phase-2)

Admin Office	Location		Project Title - Description
OI&T	Austin	TX	Computer Room Perimeter Envelope
OI&T	Austin	TX	Roof Access Mitigation
OI&T	Austin	TX	West Entrance Turn-style
OI&T	Austin	TX	Perimeter Security Upgrade (Phase-3) Design Build
OI&T	Hines	IL	Misc. 999 Renovations (2012)
OI&T	Hines	IL	Structural support
OI&T	Hines	IL	Roof repair and replacement
OI&T	Hines	IL	Office buildout second floor
OI&T	Hines	IL	Chilled Water
OI&T	Hines	IL	Freight Elevator
OI&T	Hines	IL	Mechanical Construction Phase 1
OI&T	Hines	IL	Electrical Construction Phase 3
OI&T	Hines	IL	Computer Room Floor upgrade phase 3
OI&T	Hines	IL	Lighting Replacement Project - Phase 3 (final)
OI&T	Hines	IL	Warehouse expansion 10,000 sq ft
OI&T	Hines	IL	Armed Security Shacks
OI&T	Hines	IL	Generator electrical and support
OI&T	Hines	IL	Electrical Construction Phase 4
OI&T	Hines	IL	New Emergency Generator
OI&T	Hines	IL	Fuel tank upgrade for new generators
OI&T	Hines	IL	Mail Opening Room Design
OI&T	Hines	IL	Mail Opening room Build
OI&T	Hines	IL	Computer Room Floor upgrade phase 4
OI&T	Hines	IL	Sprinkler system in entire building
OI&T	Hines	IL	Control system upgrade
OI&T	Philadelphia	PA	Misc. 999 Renovations
OI&T	Philadelphia	PA	PHASE 2 - Repl (6) ITC Data Center Fl-Mounted 20 Ton CRAC Units A/C
OI&T	Philadelphia	PA	Realign Duct Work Associated With Air Handler 15 in the Data Center
OI&T	Philadelphia	PA	Data Center Infrastructure Feasibility Study
OI&T	Philadelphia	PA	Implement Data Center accepted infrastructure improvement recommendations resulting from Data Center Study.
OI&T	Philadelphia	PA	Install new ATS- Support Additl Load on the Emerg Diesel Generators.
OI&T	Philadelphia	PA	Data Center Under-floor power/data cabling clean-up to remove, pull-back, re-run/label and install required cables (including required PDUs, cable trays, etc.).
OI&T	Philadelphia	PA	PHASE 4 - Repl (6) ITC Fl-Mounted 20 Ton CRAC Units A/C
OI&T	Philadelphia	PA	Implement accepted recommendations from Data Center study relating to new air flow in the Data Center, i.e., redirect duct work, under floor and above ceiling modifications, etc.
OI&T	Philadelphia	PA	Implement accept recommendations from Data Center study to modify Data Center infrastructure (IT and Power cables) into a patch panel configuration.

Admin Office	Location		Project Title - Description
OI&T	Philadelphia	PA	HVAC Electrical Modifications in the Data Center
OI&T	Philadelphia	PA	Install K12-rated perimeter fencing, operators and gates.
OI&T	Philadelphia	PA	HVAC Performance Modifications in the Data Center
OI&T	Philadelphia	PA	PHASE 3 - Repl (6) ITC Fl-Mounted 20 Ton CRAC Units A/C
OI&T	Philadelphia	PA	Anti-tailgating Devices for the Data Center Doors
OI&T	Philadelphia	PA	Facility Repair Construction/Design-Build
OI&T	Falling Waters	WV	CRDC Space Construction
OI&T	Falling Waters	WV	CRDC Renovation office space and Lab
OI&T	Martinsburg	WV	Misc. 999 Renovations
OI&T	Martinsburg	WV	Electrical Construction Phase 1 - CRRC Generator Upgrade - Tier III
OI&T	Martinsburg	WV	Electrical Construction Phase 2 - CRRC Switch Gear Upgrade - Tier III
OI&T	Martinsburg	WV	CRRC HVAC Upgrade - Tier III
OI&T	Martinsburg	WV	CRRC Thermal Storage Tank Upgrade - Tier III
OI&T	Martinsburg	WV	CRRC High efficiency PDU Transformers (TP-1) ; Tier III requirement
OI&T	Martinsburg	WV	CRRC Emergency Generator Fuel Storage Upgrade for COOP/Tier III requirements
OI&T	Martinsburg	WV	CRRC Green Data Floor Initiative: Outside Air Flow & Glassed over Rows
OI&T	Martinsburg	WV	CRRC Green Data Floor Initiative: Photovoltaic (PVs) solar panels
OI&T	Martinsburg	WV	CRRC Add'l wiring from PDU to ~280 racks on data center floor; Tier III requirements
OI&T	Martinsburg	WV	CRRC Add'l Pwr Distribution Interfaces to achieve 150-Watt PSF (PDI); Tier III requirements
OI&T	Martinsburg	WV	CRRC Additional Parking
OI&T	Martinsburg	WV	CRRC Picnic Break Area
OI&T	Martinsburg	WV	CRRC Mail Room Processing
HRA	Miscellaneous		Miscellaneous
HRA	Lafayette Building (VACO)	DC	Miscellaneous
OGC	Miscellaneous		Miscellaneous
OIG	San Francisco	CA	Renovation
OIG	West Palm Beach	FL	Office renovation
OIG	Houston	TX	Renovation
OIG	New York	NY	Renovation
OIG	Bedford	MA	Renovation
OIG	Dallas	TX	Office relocation build out
OIG	Los Angeles ACC	CA	Renovation
OIG	Columbia	SC	Renovation
OIG	Austin	TX	Renovation
OIG	Miscellaneous		Misc field & HQ
OIG	Phoenix	AZ	Renovation
OIG	Kansas City	KS	Renovation

Admin Office	Location		Project Title - Description
OIG	Cleveland	OH	Renovation
OIG	Manchester	NH	Renovation
OSP	Washington	DC	Reconfigure IOC Breakout room
OSP	Richmond	VA	Senior Mgt Ctr Update ICS Floor
OSP	Martinsburg	WV	CRRC Renovation of COOP support space
OSP	Martinsburg	WV	COOP Support Parking
OSP	Denver	CO	Western Area IOC Reconfiguration
ORM	Miscellaneous		Miscellaneous

Staff Office Leases

Table 8-4: FY 2010 and FY 2011 Staff Office Leases

Fiscal Year	Admin Office	Location		Project Title – Brief Description	Estimated Annual Rental Cost ($000)
2010	OIG	Seattle	WA	Obtain New Space – SE OIG Office	$55
2010	OI&T	Bay Pines	FL	Phase I	$125
2010	OI&T	Wash.	DC	Obtain New Space	**$170**
2011	OI&T	Wash	DC	Obtain New Space	$270
				Total	**$620**

Table 8-5: FY 2012 – 2015 Potential Staff Office Leases

No new leases planned for FY 2012 through 2015.

Table 8-6: FY 2012 – 2015 Potential Major Construction Staff Office Projects

Fiscal Year	Admin Office	Location		Project Title – Brief Description
2012	OI&T	Washington	DC	Field Operations Nationwide 2012-2016 Projects TBD by IT Space Board
2012	OI&T	Washington	DC	VACO Campus Infrastructure Capital Region 2012-2016 TBD by IT Space Board
2012	OI&T	Washington	DC	Facility Infrastructure Standards Improvement Project 2012-2016

Page Intentionally Left Blank

Chapter 7.9
Conclusion

The 5-Year Capital Plan is a living document that is updated annually to reflect any modifications to VA Strategic Plans and/or decisions relating to the management and acquisition of assets. This includes procurement of new assets as well as the retirement or reuse of existing assets. The 5-Year Capital Plan is a corporate level document describing the selection process for capital acquisitions and the subsequent decisions rendered. The plan addresses Congressional requirements such as authorization, notification, and legislative requirements. In addition, the plan explains how the capital asset investment process supports VA's central mission of meeting our veterans' health care, benefits, and burial needs into the 21st Century.

The 5-Year Capital Plan illustrates how the Department has made significant improvements in acquiring and managing its capital assets through the development of a VA-wide methodology for capital asset management. VA has more than 5,000 buildings and over 33,000 acres of land nationwide, in addition to vast holdings of equipment and other tangible assets. By developing a VA-wide methodology, VA has implemented a process to improve the acquisition and management of its assets, which improves VA's ability to provide quality service to veterans through coordinated, efficient and cost-effective means.

VA utilizes a three-tiered approach to capital asset management: 1) Corporate Portfolio Management, where a global perspective highlights the strength and weaknesses of our assets; 2) Strategic Linkage, which correlates VA's goals to its investment requests; and 3) Life Cycle Management, which incorporates management techniques and performance measures to evaluate the quality of our assets. These techniques and performance measures allow VA to evaluate whether assets are meeting established goals, as well as assist in the development of new strategic goals.

In recent years, VA undertook a number of management initiatives to strengthen its management of capital assets. VA implemented a state-of-the-art Capital Asset Management System-Business Intelligence Tool (CAMS-BI), which is a relational database that collects information on existing and potential assets. Utilizing CAMS the Department is able to monitor the performance of existing assets by their life cycle stage and portfolio type, which allows VA to monitor and

analyze the performance and condition of VA assets. In addition, CAMS-BI allows for the input of concept papers and business case applications for future asset funding requests.

VA utilizes a Facility Condition Assessment (FCA) to monitor the physical state of its existing infrastructure. VA rates building and site conditions through inspections and evaluations every three years. The ratings vary from "mint" condition to critical; requiring immediate attention. VA performs regular maintenance and upkeep on its assets and infrastructure through its recurring maintenance funds. These funds are used for service contracts and routine repairs of both facilities and land. Recurring maintenance does not alter, modify, or make improvements to existing infrastructure; but keeps assets performing in an operating state. Non-recurring maintenance (NRM) funds are VA's major funding source to correct critical deficiencies identified via FCA. NRM involves the purchase and/or improvements of buildings, land, and other structures (including equipment), where additions, alterations, and modifications are made. NRM projects result in a change in space function and/or a renovation of existing infrastructure.

VA uses a real property management tool called Enhanced-Use Leasing (EUL) to reduce its underutilized and/or unneeded assets. VA may lease land or buildings to the private sector for up to 75 years. The leased property may be developed for non-VA uses that are consistent with the mission of VA, or for VA use. In return for the leased property, VA obtains fair value in the form of revenue, facilities, space, services, or other considerations. The EUL program provides cost-savings, private investment, long-term sources of revenue, plus jobs and tax revenues for local, state, and federal sectors.

As a result of the Energy Policy Act of 2005, VA identified its major energy challenges and developed an Energy Management Action Plan to address these challenges. VA developed new reporting measures and assessments of facility energy consumption. VA is addressing the energy-related components of Executive Order (EO) 13423-Strengthening Federal Environmental, Energy and Transportation Management, signed January 2007, in the framework of the Action Plan and a new Green Buildings Action Plan. VA integrated its energy management, environmental stewardship, transportation fleet management program, and policy initiatives in one office to better manage the related assets according to EO principles, requirements and related guidance. VA's energy program will continue to expand in the future, as the Department strives to maximize the use of technologies such as renewable energy in the development of its capital projects. For example, approximately 40 percent of the $1 billion provided to VA by American Recovery and Reinvestment Act (ARRA) for NRM will be used for energy related projects.

The President issued Executive Order 13327 in February of 2004 which created the Federal Real Property Council (FRCP). The FRCP's charter is to develop guidance, establish asset management principles, collect information on federal assets, and develop performance measures for the federal government. VA created internal work groups such as the Capital Asset Management System Business Group and the VHA Portfolio Group to meet FRCP requirements. As a result, VA has developed performance metrics established to meet both FRPC and VA reporting requirements. In addition, VA submits an Asset Management Plan providing a corporate level perspective on how VA manages its existing assets and funds, and prioritizes future assets, develops priority action items to improve operational management of assets, achieves portfolio goals (both long and short term), and addresses FRCP guiding principles.

VA has made significant strides in capital asset management, as illustrated throughout this 5-Year Capital Plan. This includes developing a capital investment process, a corporate capital asset methodology, capital asset management tools and an asset life-cycle philosophy that is closely tied to VA's strategic plan. The Department will continue to build upon these achievements and look to make improvements to its capital asset management program. VA will move forward maintaining, improving, and providing the infrastructure needed to ensure the VA's mission is achieved, that this Nation's Veterans receive the care and benefits that they have earned and deserve.

Page Left Intentionally Blank.

Chapter 7.10
Appendices

A – Capital Investment Decision Models…….…….. 7.10 – 148
B – Capital Decision Criteria…….…… 7.10 – 151
C – Disposal Reports…….. 7.10 – 153
D – Awarded Enhanced-Use Lease Projects…….. 7.10 – 173
E – Secretary's Approved Priority Enhanced-Use Lease Projects……..... 7.10 – 175
F – Mission Homeless and Site Review Initiative Enhanced-Use Lease Projects... 7.10 – 181
G – History of VHA Projects Update (followed by project descriptions)……..…… 7.10 – 184
H – VHA Priority Summary (FY 2010 and 2011)……..……..…… 7.10 – 225
I – History of Non-VHA Projects Update…….……..... 7.10 – 229
J – FY 2011 – 2015 Potential Department-wide Major Construction Projects (Sorted by State)……...……..…… 7.10 – 233
K – FY 2010 Prioritized VHA Minor Construction Projects (Sorted by VISN)…... 7.10 – 237
L – FY 2010 Prioritized VHA Minor Construction Projects (Sorted by State)……. 7.10 – 249
M – FY 2011 – 2015 Potential Department-wide Minor Construction Projects (Sorted by State)……..... 7.10 – 259
N – FY 2009 American Recovery and Reinvestment Act (ARRA) Projects (Sorted by State)……..... 7.10 – 285

Appendix A – Capital Investment Decision Models

FY 2011 Non-VHA Capital Investment Decision Criteria – Acquisition Model

* Safeguard Assets is one of the 7 approved portfolio goals but is scored as a separate criteria in this model.

FY 2011 VHA Capital Investment Decision Criteria

FY 2010 VHA Decision Criteria – Minor Projects Model

Appendix B – Capital Decision Criteria

Departmental Alignment: This criterion is comprised of key areas identified for improvement across the government and Secretary's goals for improved management and performance across the Department (e.g., DoD collaboration, strategic alignment and intra-agency projects).

Capital Asset Priorities/Portfolio Goals: This criterion addresses how the capital investment meets VA's capital portfolio goals such as increasing intra- and interagency and community-based sharing, and decreasing underutilized assets and operating costs.

Safeguard Assets: This criterion addresses how well the capital investment results in a decrease in designated high-risk assets or increases the Department's compliance with safety, security, accessibility, and/or accreditation laws and regulations including seismic, life safety, and homeland security projects.

Facility Condition: VA is committed to managing its buildings in order to minimize the effect of infrastructure deficiencies on delivering benefits to veterans. Facility condition assessments (FCA) evaluate the condition of VA buildings using scores A through F. This criterion assesses how much of the total project cost is dedicated to eradicating FCA scores of D and F.

Special Emphasis: This criterion gives preference to those capital investments that substantially support special emphasis programs and services including: spinal cord injury and disorders; polytrauma rehabilitation; blindness; traumatic brain injury; serious mental illness; prosthetics/amputation; and post-traumatic stress disorder.

Service Delivery Enhancements: This criterion addresses how the capital investment meets market plan implementation and increases access to quality health care, and identifying opportunities for maximizing the volume of veterans served to effectively reduce gaps in projected workloads.

Workload: This criterion addresses the enrolled Veteran population supported by a facility, the actual and projected enrolled Veterans served, provides the health care service gap reduced by the project, and requires a space planning program.

Financial Priorities: This criterion addresses the specific financial metrics, benefits and risks of the selected acquisition when compared to other explored alternatives (e.g., comparing the life cycle costs and net present value of leasing versus building).

Customer Service: This criterion addresses the extent to which VA is providing quality customer service, which can be measured by evaluating the following criteria: Increase in New or Existing Customers, Customer Satisfaction, and Customer Access.

Appendix C – Disposal Reports[1]

FY 2009 Disposal Report

Program	VISN	Building Number	Station Name	Disposal Type	Disposal Complete Date
VHA	1	22	Providence	Deconstruction	12/1/2008
VHA	2	T29	Canandaigua	Demolition	12/9/2008
VHA	2	12	Albany	Demolition	12/31/2008
VHA	2	EU Land	Albany	Enhanced Use Lease (Land or Building)	8/5/2009
VHA	3	12	Castle Point	Demolition	11/6/2008
VHA	3	44	Montrose	Demolition	9/9/2009
VHA	4	24	Butler	Demolition	12/7/2008
VHA	4	42	Butler	Demolition	12/7/2008
VHA	4	23	Butler	Demolition	6/9/2009
VHA	4	22	Butler	Demolition	6/9/2009
VHA	4	33	Pittsburgh, Aspinwall	Demolition	7/10/2009
VHA	4	17	Pittsburgh, Aspinwall	Demolition	7/10/2009
VHA	4	7	Pittsburgh, Aspinwall	Demolition	7/10/2009
VHA	5	23	Martinsburg	Demolition	5/20/2009
VHA	6	13	Durham	Demolition	4/30/2009
VHA	6	69	Hampton	Transfer - State Home	7/30/2009
VHA	6	70	Hampton	Transfer - State Home	7/30/2009
VHA	6	108	Hampton	Demolition	7/30/2009
VHA	6	72	Hampton	Transfer - State Home	7/30/2009
VHA	7	44	CAVHCS, Montgomery	Demolition	2/12/2009
VHA	10	212	Dayton	Mothballing	10/1/2008
VHA	10	213	Dayton	Mothballing	10/1/2008
VHA	10	11	Chillicothe	Mothballing	10/1/2008
VHA	10	10	Chillicothe	Mothballing	10/1/2008
VHA	10	42	Chillicothe	Mothballing	10/1/2008
VHA	10	129	Dayton	Mothballing	10/1/2008
VHA	10	209	Dayton	Mothballing	10/1/2008
VHA	10	6	Chillicothe	Mothballing	10/1/2008
VHA	10	210	Dayton	Mothballing	10/1/2008

[1] For these reporting purposes, VA defines "disposal" as inclusive of mothballing and enhanced use lease, even though these are not reported as disposals under the Federal Real Property Profile.

Program	VISN	Building Number	Station Name	Disposal Type	Disposal Complete Date
VHA	10	211	Dayton	Mothballing	10/1/2008
VHA	10	228	Dayton	Mothballing	10/1/2008
VHA	10	256	Chillicothe	Mothballing	10/1/2008
VHA	10	227	Dayton	Mothballing	10/1/2008
VHA	10	225	Dayton	Mothballing	10/1/2008
VHA	10	223	Dayton	Mothballing	10/1/2008
VHA	10	222	Dayton	Mothballing	10/1/2008
VHA	10	221	Dayton	Mothballing	10/1/2008
VHA	10	162	Dayton	Demolition	10/1/2008
VHA	10	214	Dayton	Mothballing	10/1/2008
VHA	10	2	Chillicothe	Mothballing	10/1/2008
VHA	10	Land	Dayton	Enhanced Use Lease (Land or Building)	11/5/2008
VHA	10	400	Dayton	Enhanced Use Lease (Land or Building)	11/5/2008
VHA	10	Land	Chillicothe	Enhanced Use Lease (Land or Building)	12/22/2008
VHA	10	244	Chillicothe	Enhanced Use Lease (Land or Building)	12/22/2008
VHA	10	5	Cincinnati	Demolition	4/1/2009
VHA	12	74	Milwaukee	Demolition	10/31/2008
VHA	12	50	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	51	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	59	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	60	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	61	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	65	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	41	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	29	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	12	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	194	North Chicago	Transfer - EU Lease	6/19/2009

Program	VISN	Building Number	Station Name	Disposal Type	Disposal Complete Date
VHA	12	145	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	126	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	Land	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	125	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	124	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	103	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	72	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	71	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	70	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	68	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	69	North Chicago	Transfer - EU Lease	6/19/2009
VHA	12	80	Milwaukee	Demolition	9/11/2009
VHA	12	56	Milwaukee	Demolition	9/11/2009
VHA	12	61	Milwaukee	Demolition	9/11/2009
VHA	12	79	Milwaukee	Demolition	9/11/2009
VHA	15	37	St Louis, Jefferson Barracks	Demolition	8/9/2009
VHA	15	13	St Louis, Jefferson Barracks	Demolition	8/9/2009
VHA	16	1	Gulfport, MS	Transfer - Public Benefit Conveyance	3/4/2009
VHA	16	2	Gulfport, MS	Transfer - Public Benefit Conveyance	3/4/2009
VHA	16	3	Gulfport, MS	Transfer - Public Benefit Conveyance	3/4/2009
VHA	16	4	Gulfport, MS	Transfer - Public Benefit Conveyance	3/4/2009
VHA	16	5	Gulfport, MS	Transfer - Public Benefit Conveyance	3/4/2009

Program	VISN	Building Number	Station Name	Disposal Type	Disposal Complete Date
VHA	16	37	Gulfport, MS	Transfer - Public Benefit Conveyance	3/4/2009
VHA	16	41	Gulfport, MS	Transfer - Public Benefit Conveyance	3/4/2009
VHA	16	57	Gulfport, MS	Transfer - Public Benefit Conveyance	3/4/2009
VHA	16	62	Gulfport, MS	Transfer - Public Benefit Conveyance	3/4/2009
VHA	16	63	Gulfport, MS	Transfer - Public Benefit Conveyance	3/4/2009
VHA	16	64	Gulfport, MS	Transfer - Public Benefit Conveyance	3/4/2009
VHA	16	202	Gulfport, MS	Transfer - Public Benefit Conveyance	3/4/2009
VHA	16	216	Gulfport, MS	Transfer - Public Benefit Conveyance	3/4/2009
VHA	16	244	Gulfport, MS	Transfer - Public Benefit Conveyance	3/4/2009
VHA	16	5	Shreveport	Demolition	4/24/2009
VHA	16	L3 jennings trailer	Alexandria	Demolition	5/1/2009
VHA	16	54	Biloxi	Demolition	5/8/2009
VHA	17	1	Marlin CBOC	Transfer - Public Benefit Conveyance	12/3/2008
VHA	17	18	Marlin CBOC	Transfer - Public Benefit Conveyance	12/3/2008
VHA	17	2	Marlin CBOC	Transfer - Public Benefit Conveyance	12/3/2008
VHA	17	27	Marlin CBOC	Transfer - Public Benefit Conveyance	12/3/2008
VHA	17	3	Marlin CBOC	Transfer - Public Benefit Conveyance	12/3/2008

Program	VISN	Building Number	Station Name	Disposal Type	Disposal Complete Date
VHA	17	4	Marlin CBOC	Transfer - Public Benefit Conveyance	12/3/2008
VHA	17	5	Marlin CBOC	Transfer - Public Benefit Conveyance	12/3/2008
VHA	17	6	Marlin CBOC	Transfer - Public Benefit Conveyance	12/3/2008
VHA	17	9	Marlin CBOC	Transfer - Public Benefit Conveyance	12/3/2008
VHA	17	Transfer - Land	Marlin CBOC	Transfer - Public Benefit Conveyance	12/3/2008
VHA	18	SMOKING SHELTER	Big Spring	Like Kind Exchanges	3/5/2009
VHA	20	217	White City	Deconstruction	10/25/2008
VHA	20	218	White City	Deconstruction	5/1/2009
VHA	21	23	Palo Alto	Demolition	9/21/2009
VHA	22	2	Sepulveda	Deconstruction	7/7/2009
VHA	22	105	West Los Angeles	Demolition	9/17/2009
VHA	22	104	West Los Angeles	Demolition	9/17/2009
VHA	23	5	Fargo	Demolition	8/20/2009

Summary of Planned Disposals and Enhanced-Use Leases FY 2010 – FY 2014

VISN	Location	Description	Building Number	Total GSF	Total Acres	Disposal Type
FY 2010						
1	BHS, Brockton	Theater	21	39736	0	Demolition
1	Providence	Research Trailer	TR5	1181	0	Deconstruction
2	Albany	Pathological Incinerator	na8	315	0	Demolition
2	Albany	VISN 2 Headquarters	7	5675	0	Enhanced Use Lease (Land or Building)
2	Albany	VISN Garage	11	1080	0	Enhanced Use Lease (Land or Building)
2	Albany	VISN MCCF Billing	6	2759	0	Enhanced Use Lease (Land or Building)
2	Bath	Garage	6	1600	0	Mothballing
2	Canandaigua	Vacant Day Treatment	14	22545	1.9	Transfer - EU Lease
2	Syracuse	Offices	3	2687	0	Demolition
3	Castle Point	Storage/Old Boiler Plant	34	10421	0	Demolition
4	Butler	Chaplain Service	20	3995	0	Demolition
4	Butler	Contracting	19	3801	0	Demolition
4	Butler	Locker Room	17	3995	0	Demolition
4	Butler	Outleased Daycare	69	4389	0	Demolition
4	Butler	Outleased File Room	68	4389	0	Demolition
4	Butler	Vacant Space	16	3995	0	Demolition
4	Pittsburgh, University Drive	IRM Building	3	2811	0	Demolition
4	Pittsburgh, University Drive	Quarters/Admin/Eng	4	6305	0	Demolition
4	Pittsburgh, University Drive	Research	2	11069	0	Demolition
6	Asheville	Building 9	9	42619	0	Deconstruction
6	Hampton	Vacant Grounds & Transportation Shop	61	1568	0	Demolition
6	Hampton	Vacant Grounds Shop	16	2234	0	Demolition
6	Hampton	Vacant Linen Storage	13	13599	0	Demolition
6	Salem	Engineering Storage	72	1344	0	Deconstruction
6	Salem	Engineering Storage	35	1360	0	Deconstruction
6	Salem	Engineering Storage	34	1378	0	Deconstruction
6	Salem	Engineering/Recreation Storage	46	1184	0	Deconstruction
6	Salem	Golf Clubhouse	133	171	0	Deconstruction
6	Salem	Storage	117	2426	0	Deconstruction
6	Salem	Storage	116	228	0	Deconstruction
9	Murfreesboro	Engineering-Admin	18	5548	0	Deconstruction
9	Murfreesboro	Engineering-Projects	19	7846	0	Deconstruction
10	Chillicothe	Outleased-residential care	5	16780	0	Enhanced Use Lease (Land or Building)

VISN	Location	Description	Building Number	Total GSF	Total Acres	Disposal Type
10	Cincinnati, Fort Thomas	Land		0	11	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	1	8734	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	2	4937	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	3	4937	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	4	4937	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	5	4937	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Garage	86	800	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Garage	146	700	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Garage	147	700	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	6	5058	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	7	5055	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	8	4937	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	9	4937	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	30	6485	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	31	6485	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	32	4300	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	33	4300	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	34	4300	0	Transfer - Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	35	4300	0	Transfer - Negotiated Sale
10	Dayton	EU Land	EU Land	0	0.6	Enhanced Use Lease (Land or Building)
11	Danville	Single Quarters	40	4515	0	Deconstruction
12	Iron Mountain	Emergency Generator	9	400	0	Demolition
12	Madison	FUEL OIL BUNKER	10	200	0	Demolition
12	Madison	GARAGE/STORAGE	11	1072	0	Demolition
12	Milwaukee	Personnel Quarters	37	4477	0	Demolition
12	Milwaukee	Vacant Chapel	12	24526	0	Enhanced Use Lease (Land or Building)

VISN	Location	Description	Building Number	Total GSF	Total Acres	Disposal Type
12	North Chicago	FMS Paint Shop/Union Offices	64	23877	0	Deconstruction
12	North Chicago	Garage	146	3542	0	Deconstruction
12	North Chicago	To Be Demolished	130	7000	0	Deconstruction
12	North Chicago	To Be Demolished	38	6000	0	Deconstruction
12	North Chicago	Youthbuild	36	19935	0	Enhanced Use Lease (Land or Building)
15	St Louis, Jefferson Barracks	Softball Field Dressing Buiding	72	64	0	Demolition
15	St Louis, Jefferson Barracks	Vacant/QUARTERS	29	3441	0	Demolition
15	St Louis, Jefferson Barracks	Vacant/QUARTERS	27	3441	0	Demolition
15	St Louis, Jefferson Barracks	vacant/QUARTERS	28	3559	0	Demolition
16	Biloxi	Generator	69	550	0	Transfer - Public Sale
16	Biloxi	PM Shop	T44	1180	0	Demolition
16	New Orleans	Admin/Bldg 2	2	17628	0	Demolition
19	Salt Lake City	EUL Land - Transitional Housing	EUL Land-3	0	1	Enhanced Use Lease (Land or Building)
19	Salt Lake City	Human Resources	T-5	7293	0	Deconstruction
20	American Lake	Storage	T98	4612	0	Demolition
20	White City	B-221 RRTP	221	18883	0	Deconstruction
21	Menlo Park	Engineering Storage	8	1300	0	Demolition
21	Menlo Park	Engineering Storage	T52	700	0	Demolition
21	Menlo Park	Garage	T45	3500	0	Demolition
21	Menlo Park	Outlease/Psychiatric	323	80300	0	Demolition
21	Menlo Park	Outleased to Grounds Contractor	9	1300	0	Demolition
21	Menlo Park	Tenant/swing/proj	332	8300	0	Demolition
21	Menlo Park	Warehouse	T44	8300	0	Demolition
22	Long Beach	Engineer Shops	13	4300	0	Demolition
22	Long Beach	VA POLICE	53	2188	0	Demolition
22	Sepulveda	Quarters/Vacant	82	1072	0	Demolition
22	Sepulveda	Research	60	4995	0	Demolition
22	Sepulveda	Storage	79	2120	0	Demolition
22	Sepulveda	Vacant Garage	83	342	0	Demolition
22	Sepulveda	Vacated in 1999	76	380	0	Demolition
22	Sepulveda	Vacated in 1999	75	2403	0	Demolition
22	West Los Angeles	Vacant (To Be Demolished)	278	3000	0	Demolition
22	West Los Angeles	Vacant (To Be Demolished)	298	4187	0	Demolition
23	Fargo	Pumphouse	20	896	0	Demolition
23	Iowa City	Research Building	28	5888	0	Deconstruction
23	Iowa City	Research Building	3	28301	0	Demolition
FY 2011						
1	Bedford	Vacant Storage	54	5880	0	Demolition
1	BHS, Brockton	Storage Garage	63	1632	0	Deconstruction

VISN	Location	Description	Building Number	Total GSF	Total Acres	Disposal Type
1	VACHS, Newington	Administration	45	16499	0	Mothballing
1	VACHS, Newington	EU Land	EU Land	0	3.4	Enhanced Use Lease (Land or Building)
1	VACHS, Newington	Irm/Vacant	5	27769	2	Enhanced Use Lease (Land or Building)
1	VACHS, Newington	Vacant Research	43	3872	8	Enhanced Use Lease (Land or Building)
1	White River Junction	A&MM Storage	T30	960	0	Demolition
1	White River Junction	Mail Rm - Mas Offices	T2	960	0	Demolition
2	Bath	Barn	3	5500	0	Deconstruction
2	Bath	EU Land	EU Land	0	50	Enhanced Use Lease (Land or Building)
2	Bath	Lumber Shed	4	3200	0	Demolition
2	Canandaigua	Garage/Storage	39	3027	0	Transfer - EU Lease
2	Canandaigua	Gate House	40	308	0	Transfer - EU Lease
2	Canandaigua	Halfway House (outleased)	18	7190	40	Transfer - EU Lease
2	Canandaigua	Personnel Garage	94	3216	0	Transfer - EU Lease
2	Canandaigua	Regulated Medical Waste Storage	135	282	0	Demolition
2	Canandaigua	Single Quarters	73	1541	0	Transfer - EU Lease
2	Canandaigua	Storage	77	3151	30	Transfer - EU Lease
2	Canandaigua	Storage	76	4350	0	Transfer - EU Lease
2	Canandaigua	Storage	70	300	0	Transfer - EU Lease
3	DALLAS/FORT WORTH, TX	EU Land	EU Land	0	3.4	Enhanced Use Lease (Land or Building)
3	Lyons	Vacant Dom (Psychiatric)	55	85000	16	Enhanced Use Lease (Land or Building)
3	Northport	EU Land	EU Land	0	20.67	Enhanced Use Lease (Land or Building)
3	Northport	Quarters (Housekeeping)	26	6932	0	Demolition
3	Northport	Quarters (Housekeeping)	25	6932	0	Demolition
3	Northport	Vacant	27	5120	0	Demolition
3	Northport	Vacant	1	25098	0	Demolition
3	Northport	Vacant	2	74125	0	Demolition
3	Northport	Vacant	23	6932	0	Demolition
4	Butler	Bath House/Pool	76	2016	0	Demolition
4	Butler	Filter House	77	950	0	Demolition
4	Butler	Swimming Pool	116	1600	0	Demolition
4	Butler	Vacant Storage	32	6968	0	Demolition
4	Philadelphia	Facilities- EMS- Asset Mgt	15	5900	0	Demolition
5	Perry Point	OUTLEASED HOUSING	1172	2746	0	Demolition
5	Perry Point	Quarters	1164	2642	0	Demolition
5	Perry Point	Quarters	1166	2746	0	Demolition
5	Perry Point	Quarters	1169	2746	0	Demolition
5	Perry Point	Quarters	1170	2642	0	Demolition

VISN	Location	Description	Building Number	Total GSF	Total Acres	Disposal Type
5	Perry Point	STAFF HOUSING	1065	2984	0	Demolition
5	Perry Point	STAFF HOUSING	1088	2642	0	Demolition
5	Perry Point	STAFF HOUSING	1089	3574	0	Demolition
5	Perry Point	STAFF HOUSING	1125	3078	0	Demolition
5	Perry Point	STAFF HOUSING	1139	2984	0	Demolition
5	Perry Point	STAFF HOUSING	1147	2984	0	Demolition
5	Perry Point	STAFF HOUSING	1148	2984	0	Demolition
5	Perry Point	STAFF HOUSING	1150	3574	0	Demolition
5	Perry Point	STAFF HOUSING	1165	2642	0	Demolition
5	Perry Point	STAFF HOUSING	1168	2984	0	Demolition
5	Washington, DC	Admin. Trailor #7	T7	3207	0	Deconstruction
5	Washington, DC	Admin. Trailor #8	T8	619	0	Deconstruction
7	CAVHCS, Tuskegee	Day Treatment/Dom/PRRTP	62	78722	0	Enhanced Use Lease (Land or Building)
7	Tuscaloosa	VISN 7 EMRT/A&MM	33	55362	7	Enhanced Use Lease (Land or Building)
8	Viera - Brevard	EU Land	EU Land	0	15	Enhanced Use Lease (Land or Building)
9	Nashville	EU Land	EU Land	0	3.3	Enhanced Use Lease (Land or Building)
11	Battle Creek	Warehouse/VISN 11 Laundry	145	53361	6.27	Enhanced Use Lease (Land or Building)
12	Hines	EUl Land Mission Homeless	EUL Land-2	0	5.2	Enhanced Use Lease (Land or Building)
12	Milwaukee	Sevice Offices (Dom. Administration)	1	17600	0	Enhanced Use Lease (Land or Building)
12	Milwaukee	Vacant Wadsworth Library	3	9010	0	Enhanced Use Lease (Land or Building)
12	Milwaukee	Vacant Ward Memorial Theater	41	21986	0	Enhanced Use Lease (Land or Building)
12	Tomah	EU Land	EU Land	0	3.8	Enhanced Use Lease (Land or Building)
12	Tomah	Vacant Quarters	8	1376	0	Demolition
15	Marion, IL	Modular Building-2	TMD2	10000	0	Demolition
15	St Louis, Jefferson Barracks	LAUNDRY	88	19915	0	Demolition
15	St Louis, John Cochran	EUL Land	EUL Land	0	1.2	Enhanced Use Lease (Land or Building)
15	Topeka	EU Land	EU Land	0	7.6	Enhanced Use Lease (Land or Building)
15	Wichita	EU Land	EU Land	0	1.6	Enhanced Use Lease (Land or Building)
16	Alexandria	EUL Land	EUL Land	0	17	Enhanced Use Lease (Land or Building)
16	Biloxi	Chill Water/Fire Pump Building for Bldg19	83	1800	0	Demolition

VISN	Location	Description	Building Number	Total GSF	Total Acres	Disposal Type
16	Houston	4 acres -corner of Holcombe & Cambridge		0	4	Enhanced Use Lease (Land or Building)
16	Houston	HOUSEKEEPING QUARTERS	113	2900	0	Enhanced Use Lease (Land or Building)
16	Houston	HOUSEKEEPING QUARTERS	112	2900	0	Enhanced Use Lease (Land or Building)
16	Shreveport	A&MMS	7	4948	0	Deconstruction
16	Shreveport	Garages	15	600	0	Deconstruction
17	Bonham	EUL Land	EUL Land	0	5	Enhanced Use Lease (Land or Building)
17	Kerrville	EUL Land	EUL Land	0	5	Enhanced Use Lease (Land or Building)
19	Cheyenne	EUL Land	EUL Land	0	3.66	Enhanced Use Lease (Land or Building)
19	Fort Harrison	EU Land	EU Land	0	2	Enhanced Use Lease (Land or Building)
19	Grand Junction	Four Plex Quarters	3	7276	0	Demolition
19	Grand Junction	Vacant Quarters	2	3298	0	Demolition
19	Sheridan	EU Land	EU Land	0	1.2	Enhanced Use Lease (Land or Building)
19	Sheridan	FMS Mtce. Office	83	210	0	Demolition
19	Sheridan	FMS Storage/Safety Office	34	1830	0	Demolition
19	Sheridan	FMS/Storage	39	4997	0	Demolition
19	Sheridan	Root Cellar	30	0	0	Demolition
20	Boise	(Old MHC) Vacant & Condemned	4	1258	0	Deconstruction
20	Boise	Abandoned	13	5211	0	Deconstruction
20	Roseburg	EUL Land	EUL Land	0	9.7	Enhanced Use Lease (Land or Building)
20	Seattle	Canteen Retail Store	20	5198	0	Demolition
20	Seattle	Mental Health	24	26459	0	Demolition
20	Walla Walla	B129 Generator	B129	576	0	Demolition
20	Walla Walla	B48 Quarters	B48	3700	0	Deconstruction
20	Walla Walla	B49 Quarters	B49	3700	0	Deconstruction
20	Walla Walla	B7 Police	B7	1720	0	Deconstruction
20	White City	B-245 Quarters	245	24784	0	Deconstruction
21	Fresno	Admin/Contracting	11	3496	0	Demolition
21	Menlo Park	Medical Research	205	78000	0	Demolition
21	Palo Alto	Psychiatry	2	75000	0	Demolition
22	Sepulveda	Garage Vacant	72	315	0	Demolition
22	Sepulveda	Incinerator (vacant)	43	555	0	Demolition
22	Sepulveda	Quarters Vacant	71	1900	0	Demolition
22	Sepulveda	Quarters/Vacant	91	2758	0	Demolition
22	Sepulveda	Quarters/Vacant	73	998	0	Demolition
22	Sepulveda	Quarters/Vacant	74	1758	0	Demolition
22	Sepulveda	Quarters/Vacant	88	1577	0	Demolition
22	Sepulveda	Research	85	1819	0	Demolition

VISN	Location	Description	Building Number	Total GSF	Total Acres	Disposal Type
22	West Los Angeles	Band Stand	339	530	0	Demolition
23	Knoxville	A&MM Storage	7	10446	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Administration	27	28894	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Admissions/Outpatient/Admin	1	62400	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Aggregate Storage Building	171	800	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Boiler Plant	77	7076	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Bowling Alley	161	5119	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Canteen/Voluntary/mental health	68	48086	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Cellar (Storage)	69	0	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Chapel	136	6434	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Chiller Plant	75	4476	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Connecting Corridors	14	26000	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Dietetics/Main Dining Room	4	37418	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Digester Building	122	1294	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Education & Training Center	173	5504	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Engineering Maint Shops/Fire Sta	66	39916	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Golf House	135	1462	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Greenhouse	99	2850	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Inpatient rehab/NHCU	67	50027	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Laundry	163	22838	0	Enhanced Use Lease (Land or Building)
23	Knoxville	MAS	82	43837	0	Enhanced Use Lease (Land or Building)
23	Knoxville	MAS/Engineering Admin	8	6370	0	Enhanced Use Lease (Land or Building)
23	Knoxville	MAS/Vacant patient building	74	43872	0	Enhanced Use Lease (Land or Building)
23	Knoxville	MHC	81	43835	0	Enhanced Use Lease (Land or Building)

VISN	Location	Description	Building Number	Total GSF	Total Acres	Disposal Type
23	Knoxville	Nursing Home Care	101	55147	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Nursing Home Care	102	55061	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Quarters (Housekeeping)	28	10957	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Quarters (Housekeeping)	65	4756	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Quarters (Housekeeping)	12	4660	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Quarters (Housekeeping)	13	4660	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Quarters (Housekeeping)	11	6058	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Quarters (Housekeeping)	10	3348	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Recreation Hall	5	31585	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Storage Building (Metal)	167	4000	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Vacant administration Bldg	3	16155	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Vacant Garage	62	720	0	Enhanced Use Lease (Land or Building)
23	Knoxville	vacant patient building	85	43834	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Vacant Qutr Bldg	9	26895	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Vocational Rehabilitation	2	15867	0	Enhanced Use Lease (Land or Building)
23	Knoxville	Warehouse	6	4981	0	Enhanced Use Lease (Land or Building)
23	Lincoln	5 CAR GARAGE	19	1000	0	Enhanced Use Lease (Land or Building)
23	Lincoln	A/C CHILLER BLDG.	42	2904	0	Enhanced Use Lease (Land or Building)
23	Lincoln	AUDITORIUM (office/mtg. space)	4	10373	0	Enhanced Use Lease (Land or Building)
23	Lincoln	Dietetics/Support	3	33490	0	Enhanced Use Lease (Land or Building)
23	Lincoln	ELECTRICAL VAULT BLDG.	38	0	0	Enhanced Use Lease (Land or Building)
23	Lincoln	ENGINEERING SHOPS	24	12632	0	Enhanced Use Lease (Land or Building)
23	Lincoln	Flag Pole	26	0	0	Enhanced Use Lease (Land or Building)

VISN	Location	Description	Building Number	Total GSF	Total Acres	Disposal Type
23	Lincoln	LEARNING RESOURCES	40	6328	0	Enhanced Use Lease (Land or Building)
23	Lincoln	MAIN HOSPITAL	1	74990	0	Enhanced Use Lease (Land or Building)
23	Lincoln	OUTPATIENT CLINIC	45	29381	0	Enhanced Use Lease (Land or Building)
23	Lincoln	PUMP HOUSE	9	797	0	Enhanced Use Lease (Land or Building)
23	Lincoln	Quarters/CHEP	7	5682	0	Enhanced Use Lease (Land or Building)
23	Lincoln	Quarters/Engineering	6	5682	0	Enhanced Use Lease (Land or Building)
23	Lincoln	Site	land	0	60	Enhanced Use Lease (Land or Building)
23	Lincoln	STORAGE BLDG.	18	1900	0	Enhanced Use Lease (Land or Building)
23	Lincoln	STORAGE BLDG.	34	1900	0	Enhanced Use Lease (Land or Building)
23	Lincoln	STORAGE BLDG.	13	1245	0	Enhanced Use Lease (Land or Building)
23	Lincoln	STORAGE SHED	17	500	0	Enhanced Use Lease (Land or Building)
23	Lincoln	SUPPORT	2	21739	0	Enhanced Use Lease (Land or Building)
23	Lincoln	Vacant ADMINISTRATIVE	5	18160	0	Enhanced Use Lease (Land or Building)
23	Lincoln	Vacant Quarters	8	3480	0	Enhanced Use Lease (Land or Building)
23	Lincoln	WAREHOUSE	12	17053	0	Enhanced Use Lease (Land or Building)
23	Lincoln	WATER PUMP HOUSE	15	660	0	Enhanced Use Lease (Land or Building)
23	Minneapolis	Storage, equipment	211	19160	0	Demolition
23	Minneapolis	Storage, vacant	210	4733	0	Demolition
FY 2012						
1	Bedford	Vacant Storage	41	3276	0	Demolition
1	Bedford	Vacant Storage	42	2948	0	Demolition
2	Batavia	Vacant (Quarters)	8b	3553	0	Demolition
2	Batavia	Vacant (Quarters)	8a	3553	0	Demolition
2	Batavia	Vacant Garage	19	1028	0	Demolition
2	Batavia	Vacant Quarters	7a	3553	0	Demolition
2	Batavia	Vacant Quarters	7b	3553	0	Demolition
2	Bath	Carpenter Shop	16	5030	0	Mothballing
2	Bath	Maintenance & Repair	15	4800	0	Mothballing
2	Bath	Museum	42	2400	0	Enhanced Use Lease (Land or Building)
2	Buffalo	Engineering/Grounds Storage	4	1104	0	Demolition

VISN	Location	Description	Building Number	Total GSF	Total Acres	Disposal Type
2	Canandaigua	Flammable Storage Building	131	246	0	Demolition
2	Canandaigua	Nursing Home	33	71443	0	Demolition
2	Canandaigua	Recreation Storage	115	231	0	Demolition
2	Canandaigua	SPD, AMMS, & Storage	34	71660	0	Demolition
4	Butler	Vacant Space	78	10137	0	Demolition
5	Perry Point	OUTLEASED HOUSING	1117	2811	0	Demolition
5	Perry Point	Quarters	1069	2984	0	Demolition
5	Perry Point	STAFF HOUSING	1173	2746	0	Demolition
5	Perry Point	STAFF HOUSING	1163	2746	0	Demolition
5	Perry Point	STAFF HOUSING	1156	3641	0	Demolition
5	Perry Point	STAFF HOUSING	1155	3641	0	Demolition
5	Perry Point	STAFF HOUSING	1154	3574	0	Demolition
5	Perry Point	STAFF HOUSING	1152	3641	0	Demolition
5	Perry Point	STAFF HOUSING	1146	3078	0	Demolition
5	Perry Point	STAFF HOUSING	1138	3078	0	Demolition
5	Perry Point	STAFF HOUSING	1132	3641	0	Demolition
5	Perry Point	STAFF HOUSING	1131	3641	0	Demolition
5	Perry Point	STAFF HOUSING	1093	3641	0	Demolition
5	Perry Point	VILLAGE MAINT. SHOP	1080	2984	0	Demolition
7	Augusta, Uptown	Administrative	18	28530	0	Enhanced Use Lease (Land or Building)
7	Augusta, Uptown	Administrative and Canteen	19	50138	0	Enhanced Use Lease (Land or Building)
7	Augusta, Uptown	Engineering Storage	7	13288	0	Enhanced Use Lease (Land or Building)
7	Augusta, Uptown	EU Land	EU Land	0	7	Enhanced Use Lease (Land or Building)
7	Augusta, Uptown	Vacant Administrative	20	41482	0	Enhanced Use Lease (Land or Building)
7	Augusta, Uptown	Vacant Shops/Storage	76	56712	0	Enhanced Use Lease (Land or Building)
9	Lexington, Leestown	TO BE DEMOLISHED Pump House	45	1049	0	Demolition
9	Lexington, Leestown	TO BE DEMOLISHED Water Reservoir	44	5020	0	Demolition
9	Memphis	EU Land	EU Land	0	0.69	Enhanced Use Lease (Land or Building)
12	Hines	Vacant	51	58000	0	Enhanced Use Lease (Land or Building)
15	St Louis, Jefferson Barracks	ENGINEERING SHOPS	17	387	0	Demolition
15	St Louis, Jefferson Barracks	ENGINEERING SHOPS	5	10704	0	Demolition
15	St Louis, Jefferson Barracks	ENGINEERING/EMS SHOPS	7	11317	0	Demolition
15	St Louis, Jefferson Barracks	Gymnasium/Pool	63	16938	0	Demolition

VISN	Location	Description	Building Number	Total GSF	Total Acres	Disposal Type
15	St Louis, Jefferson Barracks	Medical Records Processing Modular	4T	2016	0	Demolition
15	St Louis, Jefferson Barracks	Vacant - Old CHAPEL	64	3544	0	Demolition
15	St Louis, Jefferson Barracks	WAREHOUSE	8	11346	0	Demolition
20	Seattle	Canteen Bldg.	22	10575	0	Demolition
20	Seattle	Med. Specialties/Facilities	18	21226	0	Demolition
20	White City	DOMICILIARY BED	204	18308	0	Deconstruction
20	White City	NUTRITION & FOOD SERVICE	261	1282	0	Deconstruction
20	White City	NUTRITION & FOOD SERVICE	238	1962	0	Deconstruction
20	White City	NUTRITION & FOOD SERVICE	236	19912	0	Deconstruction
21	Palo Alto	Blind Rehab Center	48	36900	0	Demolition
21	Palo Alto	Modular Building	MB4	10300	0	Demolition
21	Palo Alto	Modular Building	MB3	19500	0	Demolition
21	Palo Alto	Research/Admin	4	75000	0	Demolition
22	Long Beach	CLINICS, OP PHARM	7	36000	0	Demolition
22	Long Beach	Education/Clinical Offices	8	36020	0	Demolition
22	Long Beach	Golf House	94	1224	0	Demolition
22	West Los Angeles	MHC/Vacant	205	53047	0	Mothballing
22	West Los Angeles	Swing Vacant/IRM	158	55886	0	Mothballing
22	West Los Angeles	Vacant Chapel	20	8758	0	Mothballing
23	Knoxville	EUL land	Land	0	40	Enhanced Use Lease (Land or Building)
23	Minneapolis	Storage, general	214	18778	0	Demolition
23	Minneapolis	Vacant - Gas Station	215	306	0	Demolition
FY 2013						
1	Bedford	Vacant Storage	40	4232	0	Demolition
2	Canandaigua	Boiler Plant Emergency Generator	13	1282	0	Demolition
2	Canandaigua	Oil House	75	224	0	Demolition
2	Canandaigua	Single Quarters	20	4784	0	Transfer - EU Lease
4	Butler	Outleased Quarters	11	6728	0	Demolition
4	Pittsburgh, Highland Drive	Chapel	10	5691	0	Enhanced Use Lease (Land or Building)
4	Pittsburgh, Highland Drive	Dietetics	7	48600	0	Enhanced Use Lease (Land or Building)
4	Pittsburgh, Highland Drive	Eng/EMS/Vacant	6	46240	0	Enhanced Use Lease (Land or Building)
4	Pittsburgh, Highland Drive	Gym	9	24900	0	Enhanced Use Lease (Land or Building)
4	Pittsburgh, Highland Drive	Rec Hall	8	61800	0	Enhanced Use Lease (Land or Building)

VISN	Location	Description	Building Number	Total GSF	Total Acres	Disposal Type
4	Pittsburgh, Highland Drive	SAC/Administration	4	124430	0	Enhanced Use Lease (Land or Building)
4	Pittsburgh, Highland Drive	Security/Vacant	12A	4490	0	Enhanced Use Lease (Land or Building)
4	Pittsburgh, Highland Drive	Vacant	16	6836	0	Enhanced Use Lease (Land or Building)
4	Pittsburgh, Highland Drive	Vacant	14	6730	0	Enhanced Use Lease (Land or Building)
4	Pittsburgh, Highland Drive	Vacant	12B	4600	0	Enhanced Use Lease (Land or Building)
4	Pittsburgh, Highland Drive	Vacant	5	65710	0	Enhanced Use Lease (Land or Building)
4	Pittsburgh, Highland Drive	Vacant Admin Offices - ORM	11	2960	0	Enhanced Use Lease (Land or Building)
5	RIVERSIDE, CA	EU Land	EU Land	0	8.3	Enhanced Use Lease (Land or Building)
11	NIHCS, Marion	ADMINISTRATION	2	19744	0	Enhanced Use Lease (Land or Building)
11	NIHCS, Marion	Connecting Corridor	CC-2	7492	0	Mothballing
11	NIHCS, Marion	Pump Hse. Well #2	100	100	0	Demolition
11	NIHCS, Marion	VACANT	21	27660	0	Mothballing
11	NIHCS, Marion	VACANT	22	27660	0	Mothballing
11	NIHCS, Marion	VACANT (Admin. Bldg., Credit Union)	19	17580	0	Mothballing
11	NIHCS, Marion	VACANT (Admin. Offices/ Ed. Therapy)	60	18126	0	Mothballing
11	NIHCS, Marion	VACANT (Administration Building)	20	18010	0	Mothballing
11	NIHCS, Marion	VACANT (Greenhouse)	62	8980	0	Mothballing
11	NIHCS, Marion	Vacant (Mess Hall & Kitchen)	122	37135	0	Mothballing
11	NIHCS, Marion	VACANT (Nursing Ed. & Med. Library)	13	8971	0	Mothballing
11	NIHCS, Marion	VACANT (Supply Service Building)	42	5025	0	Mothballing
11	NIHCS, Marion	VACANT (Ward Building)	1	20287	0	Mothballing
11	NIHCS, Marion	VACANT (Ward Building)	3	20550	0	Mothballing
11	NIHCS, Marion	VACANT (Ward Building)	4	20572	0	Mothballing
11	NIHCS, Marion	VACANT (Ward Building)	7	24116	0	Mothballing
11	NIHCS, Marion	VACANT (Ward Building)	10	26452	0	Mothballing
11	NIHCS, Marion	VACANT (Ward Building)	11	26124	0	Mothballing
11	NIHCS, Marion	VACANT (Ward Building)	18	19058	0	Mothballing
11	NIHCS, Marion	VACANT (Ward Building)	24	17380	0	Mothballing
11	NIHCS, Marion	VACANT (Ward Building)	25	32892	0	Mothballing
11	NIHCS, Marion	Vacant Storage (Morgue)	121	500	0	Mothballing
11	NIHCS, Marion	Vacant Trash Storage	140	60	0	Mothballing
12	Milwaukee	Vacant (Dom./Main Mess)	2	133730	37	Enhanced Use Lease (Land or Building)

VISN	Location	Description	Building Number	Total GSF	Total Acres	Disposal Type
15	Marion, IL	EU Land	EU Land	0	10	Enhanced Use Lease (Land or Building)
15	St Louis, Jefferson Barracks	Cooling Tower	82	2600	0	Demolition
15	St Louis, Jefferson Barracks	MEDICAL REHAB OT/PT/CEOSH	65	13998	0	Demolition
15	St Louis, John Cochran	Research	6	7287	0	Demolition
15	St Louis, John Cochran	Research	7	6399	0	Demolition
15	St Louis, John Cochran	Research	7A	2367	0	Demolition
15	St Louis, John Cochran	Research	6A	7722	0	Demolition
16	Biloxi	Canteen	57	8669	0	Demolition
16	New Orleans	Boiler Plant	6	8830	0	Transfer - Public Benefit Conveyance
16	New Orleans	Medical Center	1	834512	0.66	Transfer - Public Benefit Conveyance
16	New Orleans	Storage	5	840	0	Transfer - Public Benefit Conveyance
18	Albuquerque	EU Land	EU Land	0	11	Enhanced Use Lease (Land or Building)
19	Salt Lake City	Mental Health Clinic	47	16500	0	Deconstruction
19	Sheridan	FMS/Paint shop	55	1800	0	Demolition
20	White City	DOMICILIARY BED	205	18883	0	Deconstruction
21	NCHCS, Sacramento	EU Land	EU Land	0	2.62	Enhanced Use Lease (Land or Building)
22	Long Beach	Day Treatment/Nurse Education Office	3	36000	0	Demolition
22	Long Beach	Modular Trailer	T162	27000	0	Demolition
22	Long Beach	Vacant Quarters	47	25200	0	Demolition
22	Sepulveda	Vacant Theater	21	20000	0	Demolition
23	Minneapolis	Storage, general	217	2650	0	Demolition
23	Minneapolis	Storage, general	218	1796	0	Demolition
23	Minneapolis	Storage, vacant	219	1728	0	Demolition
FY 2014						
9	Huntington	sewage lift station	27	170	0	Demolition
9	Lexington, Leestown	TO BE DEMOLISHED Vacant 4-Car Garage	24	901	0	Demolition
9	Lexington, Leestown	TO BE DEMOLISHED Vacant Admin/Lab	5	24003	0	Demolition
9	Lexington, Leestown	TO BE DEMOLISHED Vacant Garage	33	329	0	Demolition
9	Lexington, Leestown	TO BE DEMOLISHED Vacant Quarters	8	4164	0	Demolition

VISN	Location	Description	Building Number	Total GSF	Total Acres	Disposal Type
9	Lexington, Leestown	TO BE DEMOLISHED Vacant Quarters	7	5082	0	Demolition
9	Lexington, Leestown	TO BE DEMOLISHED Vacant Quarters	6	5082	0	Demolition
9	Lexington, Leestown	TO BE DEMOLISHEDVacant 12-Car Garage	23	2811	0	Demolition
15	Kansas City	GARAGE/STORAGE	8	846	0	Demolition
15	Kansas City	SMOKE STACK	9	0	0	Demolition
15	Kansas City	STORAGE	18	770	0	Demolition
15	St Louis, Jefferson Barracks	BOILER PLANT	70	15036	0	Demolition
15	St Louis, Jefferson Barracks	Chiller Plant	70A	2971	0	Demolition
15	St Louis, Jefferson Barracks	Chimney	71	0	0	Demolition
15	St Louis, Jefferson Barracks	NATIONAL MEDIA DEVELOPMENT	48	11731	0	Demolition
15	St Louis, Jefferson Barracks	RECREATION/AUDITORIUM	61	26000	0	Demolition
15	St Louis, Jefferson Barracks	Vacant	4	25527	0	Demolition
15	St Louis, Jefferson Barracks	Vacant/Prosthetics	50	110044	0	Demolition
15	St Louis, Jefferson Barracks	WAREHOUSE	6	5279	0	Demolition
15	St Louis, John Cochran	Engineering Office	4	6266	0	Demolition
15	St Louis, John Cochran	Garage and Motorpool	14	3339	0	Demolition
15	St Louis, John Cochran	IRM and Hypertension Office	3	13779	0	Demolition
15	St Louis, John Cochran	OEF/OIF Clinic	5T	3024	0	Demolition
16	Biloxi	Mental Health/Admin	T100	20000	0	Deconstruction
19	Denver	Boiler Plant	8	3359	0	Demolition
19	Denver	Canteen/Medical	24	15859	0	Demolition
19	Denver	Education/Police/Res	T-C	9162	0	Demolition
19	Denver	Emergency Generator	39	454	0	Demolition
19	Denver	Emergency Generator	26	485	0	Demolition
19	Denver	EMS/Recreation	7	11464	0	Demolition
19	Denver	Engineering Shops	6	5367	0	Demolition
19	Denver	Gas meter House	15	161	0	Demolition
19	Denver	Generator Building	25	397	0	Demolition
19	Denver	Main Hospital	1	488855	0	Demolition
19	Denver	Nursing Home	38	23295	0	Demolition

VISN	Location	Description	Building Number	Total GSF	Total Acres	Disposal Type
19	Denver	Parking Garage (245000 gsf)	Parking	245000	0	Sharing, Outlease, License, Permit, Easement, Donation
19	Denver	Pump House	20	214	0	Demolition
19	Denver	Research	23	13534	0	Demolition
19	Denver	Research	21	15785	0	Demolition
19	Denver	Research	19	15727	0	Demolition
19	Denver	Storage	18	3419	0	Demolition
19	Sheridan	Quarters	13	19832	0	Deconstruction
19	Sheridan	Vacant Admin.	3	8761	0	Demolition
19	Sheridan	Vacant Shop/PM&RS	11	28100	0	Deconstruction
20	White City	DOMICILIARY BED	206	18883	0	Deconstruction
22	Long Beach	NURSING HOMECARE UNIT	133	58760	0	Demolition
22	Long Beach	WARDS, PSYCH ADMIN.	128	93939	0	Demolition
23	Minneapolis	Old Fire Station/Warehouse (Fort Snelling)	223	23260	0	Demolition

Appendix D – Awarded Enhanced-Use Lease Projects

	Location		Project Type	Lease Awarded
1	Washington	DC	Child Development Center	4/20/1993
2	Houston	TX	Collocation/Mixed use	8/23/1993
3	West Palm Beach	FL	Public Safety Center	11/14/1994
4	West Haven*	CT	Child Development Center	12/1/1994
5	Big Spring*	TX	Parking	3/8/1996
6	Indianapolis	IN	Consolidation	9/23/1996
7	Bay Pines*	FL	Child Development Center	5/22/1997
8	St. Cloud	MN	Golf Course	7/28/1997
9	Atlanta	GA	Regional Office (RO) Collocation	12/18/1997
10	Portland	OR	Single Room Occupancy (SRO)	7/14/1998
11	North Little Rock	AR	Golf Course	10/1/1998
12	Pershing Hall, Paris**	FR	Hotel	10/16/1998
13	Mt. Home	TN	Medical School	12/17/1998
14	Sioux Falls	SD	Parking	4/1/1999
15	Danville	IL	Senior Housing	4/27/1999
16	Mt. Home	TN	Energy	12/2/1999
17	Indianapolis*	IN	Nursing Home	12/6/1999
18	Dallas	TX	Child Development Center	12/20/1999
19	Roseburg	OR	Single Room Occupancy (SRO)	8/1/2000
20	Salt Lake City	UT	Regional Office (RO) collocation	5/9/2001
21	Durham	NC	Mixed Use / Research	1/3/2002
22	North Chicago*	IL	Medical School	4/10/2002
23	Chicago (Westside)	IL	Regional Office (RO) Collocation	4/22/2002
24	Chicago (Westside)	IL	Parking Structure	4/22/2002
25	North Chicago	IL	Energy Center Phase I	5/21/2002
26	Batavia*	NY	Single Room Occupancy (SRO)	5/24/2002
27	Chicago (Westside)	IL	Energy	8/12/2002
28	Tuscaloosa	AL	Hospice	9/19/2002
29	Barbers Point	HI	Single Room Occupancy (SRO)	3/17/2003
30	Milwaukee	WI	Regional Office (RO) Collocation	7/17/2003
31	Hines	IL	Single Room Occupancy (bldg #14)	8/22/2003
32	Somerville	NJ	Mixed Use	9/5/2003
33	North Chicago	IL	Energy Center Phase II	10/29/2003
34	Mound City	IL	Interpretive/Visitor Center	11/6/2003
35	Butler	PA	Mental Health Facility	12/18/2003
36	Portland	OR	Crisis Triage Center	2/13/2004
37	Charleston/MUSC	SC	Affiliate Partnering	5/18/2004
38	Hines	IL	Single Room Occupancy SRO Phase II (bldg #53)	7/30/2004
39	Minneapolis	MN	Credit Union	8/17/2004
40	Batavia	NY	Assisted Living	8/24/2004
41	Bedford	MA	Single Room Occupancy housing	9/10/2004
42	Dayton	OH	Child Care Development Center (bldg #401)	12/30/2004
43	Dayton	OH	Housing Initiative (bldg #412)	12/30/2004
44	Chicago (Lakeside)*	IL	Realignment	1/18/2005

	Location		Project Type	Lease Awarded
45	St. Cloud	MN	Homeless Housing	5/24/2005
46	Leavenworth	KS	Residential Health Care	8/5/2005
47	Minneapolis	MN	Single Room Occupancy (SRO)	9/1/2005
48	Salt Lake City II	UT	Mixed Use – Office/Retail/Restaurant	9/20/2006
49	Fort Howard*	MD	Mixed Use – Senior Housing/Clinic	9/28/2006
50	Butler	PA	Homeless Residential Program	4/17/2007
51	Dayton	OH	Homeless Housing (bldg #402)	4/19/2007
52	Columbia	SC	Mixed Use/VARO/Realignment	11/19/2007
53	Sepulveda	CA	Supportive Homeless Housing (bldg #4)	12/21/2007
54	Sepulveda	CA	Supportive Homeless Housing (bldg #5)	12/21/2007
55	Dayton	OH	Transitional Housing Facility (bldg #400)	11/05/2008
56	Batavia	NY	Transitional Housing	12/22/2008
57	Battle Creek	MI	Transitional Housing	12/22/2008
58	Chillicothe	OH	Mixed Use/Stadium	12/22/2008
59	Albany	NY	Parking	8/05/2009
60	Cleveland	OH	Campus Realignment/Mixed Use	10/1/2009

*Lease terminated or disposed
** Executed under Public Law 102-86

Appendix E – Secretary's Approved Priority Enhanced-Use Lease Projects

Project Site	Project Type	Project Description	Status
Albuquerque, NM	Assisted Living	Lease for assisted living for spinal cord injury patients; Affordable temporary lodging accommodations for out-of- town/state patients; Alzheimer's patients care center.	Environmental site problems identified-need resolution by the Department of the Air Force
Bath, NY	Assisted Living	Lease 50 acres of land for an Assisted Living facility.	Pending Concept Approval
Battle Creek, MI	Laundry	Lease to reduce laundry costs.	Waiting for developer's business plan.
Brevard, FL	Assisted Living	Lease of donated land to establish an assisted living housing complex.	Project pending HUD financing
Butler, PA	Hospital	Demolition of old hospital and support buildings. Construction of new hospital, cancer center, and medical office buildings.	On-hold
Canandaigua, NY	Mixed Use	In conjunction with the Secretary's CARES decision for the capital plan, the potential enhanced use lease project could include construction of a new single-floor 120-bed nursing home, a new 50-bed residential rehabilitation facility and a renovated outpatient building to meet the current and anticipated needs of Finger Lakes area veterans.	On Hold
Canandaigua, NY	Homeless Housing	Proposes to outlease Building 14 consisting of approximately 23,000 square feet and 1.9 acres of underutilized land for development of homeless housing for Veterans	Developer selected
Castle Point, NY	Mixed Use	In conjunction with the Secretary's CARES decision for the capital plan, the potential enhanced use lease project could include a continuing care retirement community with active senior living apartments, independent living, assisted living, Alzheimer's, skilled nursing units and residential housing.	Pending Concept Approval
Dayton, OH	Senior Housing	About 55 beds of single occupancy low-income housing	Developer seeking approval of HUD financing

Project Site	Project Type	Project Description	Status
Hines, IL	School of Nursing and Research with Loyola	Create clinical teaching facility with Loyola School of Nursing and Research in existing Building 51	Development plan under discussion
Houston, TX	Clinical/ Ambulatory Space	Lease to develop clinical and ambulatory space to meet needs of Veterans	Developer reviewing financial alternatives
Lebanon, PA	Golf Course	Lease to township to reduce VA costs by providing golf therapy to patients.	On hold
Lexington, KY	Mixed Use	Campus re-use opportunity	Waiting finalization of master plan
Lincoln, NE	Outpatient Clinic	Outpatient clinic to meet all the existing and future workload projected for the Lincoln facility.	Pending determination of clinic size based on workload
Livermore, CA	Mixed Use	Campus re-use opportunity	Pending concept paper
Los Angeles, CA	VHA/VBA Collocation	VBA will exit leased space to collocate at VHA space to better provide one-stop services to veterans.	On hold
Marion, IL	Hotel	Lease to increase access to on site hotel for veterans and families.	On hold
Marion, IN	Senior Housing	Lease to create low income housing for senior and veterans	No RFP responses received; project pending reasassessment
Memphis, TN	Parking	Lease to develop .69 acres of VA property for a shared parking garage facility	Pending Public Hearing
Memphis, TN	Parking II	Lease to develop approximately four acres of underutilize land to construct a 600 space parking garage on the VAMC campus.	Pending Concept Paper Approval
Milwaukee, WI	Mixed Use	Proposed EUL for assisted living, retail, and entertainment development.	Project pending Developer financing
Montrose, NY	Assisted Living	Lease to develop senior housing, assisted living and mixed use development to reduce maintenance and repair costs to VA	Finalizing Technical Evaluation Board RecommenEvaluation dation
Nashville, TN	Research	Lease to Vanderbilt University to provide research facilities to VA.	On hold
Newington, CT	Assisted Living	Lease to develop assisted living facility.	Pending IDIQ selection
Northport, NY	Assisted Living	Lease to outlease 20.67 acres of underutilized land to develop an assisted living facility.	Public Hearing held; pending Due Diligence

Project Site	Project Type	Project Description	Status
Palo Alto, CA	Research	Lease to construct a 250,000 GSF research center. This center would bring world-class cutting edge translational research programs to Stanford University and VA.	VHA reviewing options
Perry Point, MD	Mixed Use	Working with the Secretary's CARES decision for the capital plan for renovation and new construction of services including nursing home care to remain on campus, study and implement thorough enhanced use leasing the market potential for the reuse for the remaining property including the waterfront areas.	Pending Concept Paper
Perry Point, MD	Affordable Housing for Low income & homeless Veterans	Lease to outlease approximately 14 acres for a 100 unit affordable housing development for low income and homeless Veterans and their families	Public Hearing Held; pending due diligence
Portland-Vancouver, OR	Transitional Housing	Lease to develop 25-40 units of "green" or Homeless Sustainable Transitional housing on 2.17 acres of vacant VA property located on the southeast corner of the Vancouver campus. This project will be intended for female occupants. .	On hold
Riverside, CA	Transitional Housing	Lease to construct at least 118 beds transitional housing for homeless Veterans.	Public Hearing Held; pending due diligence
Riverside, CA	Recycled Water Supply & Stormwater detention facilities	Lease for water supply and the development of stormwater detention facilities on national cemetery property. Extensive irrigation requirements will be provided by the developer in exchange for the use of 40 acres of cemetery land for stormwater detention facilities including a pond.	Pending Concept Paper Approval
Sacramento, CA	Assisted Living	Lease to construct long term care facility with Veterans priority placement.	Developer assessing options
Saint Louis, MO	Parking	Public/private partnership to build nine-level parking deck. VA patients, visitors, employees get free parking for duration of lease.	On hold

Project Site	Project Type	Project Description	Status
Salt Lake City, UT	Transitional Housing for Homeless Veterans	Lease with the Salt Lake City Housing Authority to establish a new 72-bed transitional housing program. The new 72-bed facility will replace the existing 61-shared bed Valor House facility, currently located on the Salt Lake City VAMC campus in building 3. The proposed new 72-bed unit will be located on the southwest side of the VAMC encompassing one (1) acre of existing VA property.	Public Hearing held; pending Due Diligence
San Francisco, CA	Research	Lease to Northern California Institute for Research and Education (NCIRE) to develop a new research facility on the VAMC campus.	On hold
St. Albans, NY	Mixed Use	In conjunction with the Secretary's CARES decision for the capital plan (BPO #4), the potential enhanced use lease project could include a continuing care retirement community with active senior living apartments, independent living, assisted living, Alzheimer's, skilled nursing units and hospice., small retail and restaurants may be added as mixed use support.	EU Lease Project pending developer selection
Syracuse, NY	Research	Lease to the State University of New York's (SUNY) Upstate Medical University and College of Environmental Science and Forestry to develop a Biotechnology Research Center.	On hold
Walla Walla, WA	Mixed Use	To perform, in conjunction with the Secretary's CARES decision of July 7, 2006, a comprehensive reuse study to determine reuse potential in-line with VA's mission of the site and move forward with their implementation.	Project pending RFP submissions
Washington, DC	Mixed Use	Lease of 5.63 acres of underutilized land, by developing primary care building, ambulatory, research, and parking to result in decreased operational and fee medical costs and increased access to scarce medical specialty services.	On hold

Project Site	Project Type	Project Description	Status
White City, OR	Community College	Lease to create a VA/Community college partnership providing training through tuition vouchers for veterans and VA staff.	On hold
National	Co-generation	Cost avoidance	
National	Consolidated Mail Out Pharmancy (CMOP)	Potential for reducing cost for VA pharmaceuticals via utilization of CMOPs.	

Page Intentionally Left Blank

Appendix F – Mission Homeless and Site Review Initiative Enhanced-Use Lease Projects

Project Site	Project Type	Project Description	Status
Alexandria, LA	Mission Homeless	Possible EUL to outlease 17 acres of underutilized land at the Alexandria VAMC to be reused for development of housing for homeless veterans.	Eevaluating responses to RFP
Asheville, NC	Mission Homeless	The proposed EUL would outlease 4.42 acres of underutilized land and Building 9 at the Asheville VAMC for development of housing for homeless veterans.	On hold
Augusta, GA	Mission Homeless	The proposed EUL would outlease underutilized land and/or buildings, that Augusta VAMC no longer uses (Bldg 7, 13,000 SF on 7 acres of land and Bldg 36, 71,000 SF), to be reused for development of housing for homeless veterans.	Developer selected
Bonham, TX	Mission Homeless	Possible EUL to outlease 5.0 acres of underutilized land at the Bonham VAMC; to be reused for development of housing for homeless veterans.	RFP under development
Central Iowa-Des Moines, IA	Mission Homeless	Possible EUL would outlease 2.7 acres of underutilized land at the Des Moines VAMC; to be reused for development of housing for homeless veterans	Project pending concept paper submission
Cheyenne, WY	Mission Homeless	The proposed EUL would outlease underutilized land and/or buildings, that Cheyenne VAMC no longer uses (3.66 acres of unimproved land), to be used for development of housing for homeless veterans.	Developer conditionally selected
Chillicothe, OH	Mission Homeless	Possible EUL would outlease a building with associated land at the Chillicothe VAMC; to be reused for development of housing for homeless veterans	RFP under development
Dallas/ Fort Worth, TX (NCA)	Mission Homeless	Possible EUL to outlease 3.4 acres of underutilized land at the Dallas NCA to be reused for development of housing for homeless veterans	Project pending developer selection
Danville, IL	Mission Homeless	Possible EUL would outlease underutilized land at the Danville VAMC; to be reused for development of housing for homeless veterans	Project pending concept paper submission
Hines, IL	Mission Homeless	The proposed EUL would outlease underutilized land and buildings, that Hines VAMC no longer uses (5.2 acres of land), to be used for development of housing for homeless veterans.	Developer conditionally selected

Project Site	Project Type	Project Description	Status
Kerrville, TX	Mission Homeless	Possible EUL to outlease 5.0 acres of underutilized land at the Kerrville VAMC; to be reused for development of housing for homeless veterans	Evaluating responses to RFP
Lyons, NJ	Mission Homeless	The proposed EUL would outlease underutilized land and buildings, that Lyons VAMC no longer uses (Bldg 55, 91,000 SF), to be reused for development of housing for homeless veterans.	Developer selected
Martinsburg, WV	Mission Homeless	Possible EUL would outlease 6.2 acres of underutilized land at the Martinsburg VAMC; to be reused for development of housing for homeless veterans	RFP under development
Newington, CT	Mission Homeless	The proposed EUL would outlease underutilized land and buildings, that Newington VAMC no longer uses (10 acres of land; eight acres of vacant land and two acres with two buildings: Bldg 5 (27,769 SF) and Bldg 43 (3,872 SF), to be reused for development of housing for homeless veterans.	Developer selected
Roseburg, OR	Mission Homeless	Possible EUL to outlease 9.7 acres underutilized land at the Roseburg VAMC; to be reused for development of housing for homeless veterans	RFP issued; responses expected January 14, 2010
Sheridan, WY	Mission Homeless	Possible EUL would outlease 1.2 acres of underutilized land at the Sheridan VAMC; to be reused for development of housing for homeless veterans	No responses to RFP; evaluating next steps
Togus, ME	Mission Homeless	The proposed EUL would outlease underutilized land and buildings, that Togus VAMC no longer uses (Bldg 36, 8,700 SF and Bldgs 17, 18 and 19 each of which is 2,900 SF), to be reused for development of housing for homeless veterans.	Project being reevaluated
Tomah, WI	Mission Homeless	Possible EUL would outlease 3.8 acres of underutilized land at the Tomah VAMC; to be reused for development of housing for homeless veterans	RFP under development
Topeka, KS	Mission Homeless	Possible EUL would outlease 7.6 acres of underutilized land at the Topeka VAMC; to be reused for development of housing for homeless veterans	RFP under development
Tuscaloosa, AL	Mission Homeless	The proposed EUL would outlease up to 7.0 acres of underutilized land at the Tuscaloosa VAMC and Building 33, to be reused for development of housing for homeless veterans	RFP issued; responses expected January 14, 2010

Project Site	Project Type	Project Description	Status
Tuskegee, AL	Mission Homeless	The proposed EUL would outlease Building 62 and adjacent acreage for recreational purposes.	Evaluating responses to RFP
VA Montana HCS (Fort Harrison), MT	Mission Homeless	Possible EUL would outlease underutilized land and buildings at the VA Montana HCS to be reused for development of housing for homeless veterans.	RFP under development
Wichita, KS	Mission Homeless	Possible EUL would outlease 1.6 acres of underutilized land at the Wichita VAMC; to be reused for development of housing for homeless veterans	RFP under development
Other possible projects	Mission Homeless	Amarillo, Batavia, Bath, Bay Pines, Black Hills, Butler, Coatesville, Dayton, Highland Drive (Pittsburg HCS), Iron Mountain, Kansas City, Lake City, Lebanon, Long Beach, Marion, Menlo Park (Palo Alto HCS), Prescott, Salem, Shreveport, Sepulveda, Temple (Central Texas), White River Junction.	Projects pending further review

Appendix G – History of VHA Projects Update

Location		Project Description	Total Est. Cost	FY 04 - 05[1] Actual	FY 06 Actual	FY 07 Actual	FY 08 Actual	FY 09 Actual	FY 10 Actual	FY 11 Request	Future	Status
Alameda Point[1]	CA	Outpatient Clinic and Columbarium	$208,600	$0	$0	$0	$0	$0	$0	$17,332	$191,268	P
American Lake	WA	Seismic Corrections Building 81	$52,600	$0	$0	$0	$0	$5,260	$0	$0	$47,340	SD/DD
American Lake	WA	Seismic Corrections-NHCU & Dietetics	$38,220	$0	$0	$38,220	$0	$0	$0	$0	$0	CO
Anchorage	AK	Outpt. Clinic/Regional Office	$75,270	$11,760	$63,510	$0	$0	$0	$0	$0	$0	CO
Atlanta	GA	Modernize Patient Wards	$24,534	$20,534	$0	$0	$0	$4,000	$0	$0	$0	CO
Bay Pines	FL	Inpatient/Outpatient Improvements	$194,400	$0	$0	$0	$0	$17,430	$96,800	$0	$80,170	SD/DD
Biloxi[3]	MS	Restoration of Hospital/Consolidation of Gulfport	$310,000	$0	$310,000	$0	$0	$0	$0	$0	$0	CO
Brockton	MA	Long-Term Care Spinal Cord Injury	$188,000	$0	$0	$0	$0	$0	$24,040	$0	$163,960	P
Bronx	NY	Spinal Cord Injury (SCI)	$225,900	$0	$0	$0	$0	$8,179	$0	$0	$217,721	P
Canandaigua	NY	Construction and Renovation	$370,100	$0	$0	$0	$0	$0	$36,580	$0	$333,520	P
Chicago	IL	Bed Tower (Modernize Inpatient Space)	$98,500	$98,500	$0	$0	$0	$0	$0	$0	$0	PC
Cleveland	OH	Cleveland-Brecksville Consolidation	$102,300	$15,000	$87,300	$0	$0	$0	$0	$0	$0	CO
Columbia	MO	Operating Suite Replacement	$25,830	$0	$0	$25,830	$0	$0	$0	$0	$0	CO
Columbus	OH	Outpatient Clinic (Multiple Phases)	$94,800	$94,800	$0	$0	$0	$0	$0	$0	$0	PC
Dallas	TX	Clinical Expansion for Mental Health	$156,400	$0	$0	$0	$0	$15,640	$0	$0	$140,760	SD/DD
Dallas	TX	Spinal Cord Injury (SCI)	$89,000	$0	$0	$0	$0	$8,900	$0	$0	$80,100	SD/DD
Denver[4]	CO	New Medical Facility	$800,000	$30,000	$25,000	$52,000	$61,300	$20,000	$119,000	$450,700	$42,000	SD/DD
Des Moines[5]	IA	Extended Care Building	$25,550	$24,800	$0	$750	$0	$0	$0	$0	$0	PC

Location		Project Description	Total Est. Cost	FY 04 - 05[1] Actual	FY 06 Actual	FY 07 Actual	FY 08 Actual	FY 09 Actual	FY 10 Actual	FY 11 Request	Future	Status
Durham	NC	Renovate Patient Wards	$9,100	$9,100	$0	$0	$0	$0	$0	$0	$0	PC
Fayetteville[6]	AR	Clinical Addition	$93,000	$0	$5,800	$0	$87,200	$0	$0	$0	$0	CO
Gainesville[6, 14]	FL	Correct Patient Privacy Deficiencies	$129,000	$8,800	$76,400	$0	$51,500	-$7,700	$0	$0	$0	CO
Gulfport	MS	Environmental Cleanup	$35,919	$0	$35,919	$0	$0	$0	$0	$0	$0	CO
Indianapolis	IN	7th & 8th Fl. Wards Modernization Addition	$27,400	$27,400	$0	$0	$0	$0	$0	$0	$0	PC
Las Vegas	NV	New Medical Facility (Multiple Phases)	$600,400	$60,000	$199,000	$0	$341,400	$0	$0	$0	$0	CO
Lee County[7]	FL	Outpatient Clinic	$131,800	$6,498	$4,000	$0	$9,890	$111,412	$0	$0	$0	CO
Livermore	CA	Realignment and Closure	$354,300	$0	$0	$0	$0	$0	$55,430	$0	$298,870	P
Long Beach	CA	Seismic Corrections-Bldgs 7,126	$117,845	$10,300	$0	$97,545	$0	$10,000	$0	$0	$0	CO
Long Beach	CA	Seismic Cor.-Mental Health and Community Living Center	$258,400	$0	$0	$0	$0	$0	$24,200	$0	$234,200	P
Los Angeles	CA	Seismic Corrections-Bldgs. 500 & 501	$7,936	$7,936	$0	$0	$0	$0	$0	$0	$0	CA
Los Angeles	CA	Seismic Correction of 11 Buildings	$210,700	$0	$0	$0	$0	$15,500	$0	$0	$195,200	P
Louisville	KY	New Medical Facility	TBD	$0	$0	$0	$0	$75,000	$0	$0	TBD	P
Menlo Park	CA	Seismic Correct-Geropsych Replace (Bldg. 324)	$32,934	$32,934	$0	$0	$0	$0	$0	$0	$0	PC
Milwaukee	WI	Spinal Cord Injury Center	$32,500	$0	$0	$32,500	$0	$0	$0	$0	$0	CO
Minneapolis	MN	Spinal Cord Injury/Disease Center	$20,500	$20,500	$0	$0	$0	$0	$0	$0	$0	PC
New Orleans[8]	LA	New Medical Facility	$995,000	$0	$625,000	$0	$0	$0	$0	$310,000	$60,000	SD/DD
North Chicago[9]	IL	Joint VA and Dept of Navy Medical Project	$11,781	$13,000	$0	$0	$0	-$1,219	$0	$0	$0	PC
Omaha	NE	Replacement Facility	$560,000	$0	$0	$0	$0	$0	$0	$56,000	$504,000	P
Orlando[6]	FL	New Medical Facility	$665,400	$25,000	$0	$0	$49,100	$220,000	$371,300	$0	$0	CO
Palo Alto	CA	Seismic Corrections Bldg. 2	$54,000	$34,000	$0	$0	$20,000	$0	$0	$0	$0	CO

Location		Project Description	Total Est. Cost	FY 04 - 05[1] Actual	FY 06 Actual	FY 07 Actual	FY 08 Actual	FY 09 Actual	FY 10 Actual	FY 11 Request	Future	Status
Palo Alto[10]	CA	Ambulatory Care/Polytrauma Rehab	$642,900	$0	$0	$0	$164,877	$0	$0	$30,000	$448,023	SD/DD
Pensacola	FL	Joint VA and Department of Navy OPC	$55,056	$55,056	$0	$0	$0	$0	$0	$0	$0	PC
Perry Point	MD	Replacement Community Living Center	$90,100	$0	$0	$0	$0	$0	$9,000	$0	$81,100	P
Pittsburgh	PA	Consolidation of Campuses (Multiple Phases)	$295,600	$20,000	$82,500	$0	$130,700	$62,400	$0	$0	$0	CO
San Antonio[11]	TX	Polytrauma Center	$66,000	$0	$0	$0	$66,000	$0	$0	$0	$0	CO
San Antonio[12]	TX	Ward Upgrades and Expansion	$21,000	$19,100	$0	$0	$0	$1,900	$0	$0	$0	CO
San Diego	CA	Seismic Corrections-Bldg. 1	$47,874	$47,874	$0	$0	$0	$0	$0	$0	$0	PC
San Diego	CA	Spinal Cord Injury and Seismic Deficiency	$195,000	$0	$0	$0	$0	$0	$18,340	$0	$176,660	SD/DD
San Francisco	CA	Seismic Corrections-Bldg. 203	$41,168	$41,168	$0	$0	$0	$0	$0	$0	$0	PC
San Juan[13]	PR	Seismic Corrections-Bldg. 1	$299,200	$14,880	-$4,000	$0	$59,000	$64,400	$42,000	$0	$122,920	CO
Seattle	WA	B101 Mental Health	$211,700	$0	$0	$0	$0	$17,870	$0	$0	$193,830	SD/DD
Seattle	WA	Correct Seismic Deficiencies B100,NT, and NHCU	$43,000	$0	$0	$0	$0	$4,300	$0	$0	$38,700	SD/DD
St. Louis (JB)	MO	Medical Facility Improvements & Cemetery Expansion	$396,400	$0	$0	$7,000	$0	$5,000	$19,700	$0	$364,700	SD
St. Louis (JC)	MO	Replace Bed Tower & Clinic Expansion	$433,400	$0	$0	$0	$0	$0	$43,340	$0	$390,060	SD
Syracuse[14]	NY	Construct Addition for SCI Center	$84,969	$53,469	$0	$0	$23,800	$7,700	$0	$0	$0	CO
Tampa[15]	FL	Spinal Cord Injury Center	$11,407	$7,043	$4,364	$0	$0	$0	$0	$0	$0	PC
Tampa	FL	Upgrade Essential Electrical Dist. Systems	$49,000	$49,000	$0	$0	$0	$0	$0	$0	$0	CO
Tampa[10]	FL	Polytrauma/Bed Tower	$231,500	$0	$0	$0	$231,500	$0	$0	$0	$0	CD
Temple[16]	TX	Information Technology Fac.	$10,552	$55,552	$0	$0	-$45,000	$0	$0	$0	$0	SD
Tucson[17]	AZ	Mental Health Clinic	$13,028	$12,100	$1,200	$0	$0	$0	-$272	$0	$0	PC

Location		Project Description	Total Est. Cost	FY 04 - 05[1] Actual	FY 06 Actual	FY 07 Actual	FY 08 Actual	FY 09 Actual	FY 10 Actual	FY 11 Request	Future	Status
Walla Walla	WA	Multi-Specialty Care	$71,400	$0	$0	$0	$0	$71,400	$0	$0	$0	SD/DD
		Total	**$10,738,173**	**$926,104**	**$1,515,993**	**$253,845**	**$1,251,267**	**$737,372**	**$859,458**	**$864,032**	**$4,405,102**	

Status Codes:

CA - Canceled
CD - Construction Documents
CO - Construction
SD - Schematic Design
SD/DD - Schematics/Design Development
P - Planning
PC - Physically Complete

[1]Alameda Point, CA total estimated cost includes $2 million in non-construction costs for niche covers from the Compensation and Pensions appropriation.

[2]FY 2005 Acutal amount reflects the FY 2005 Recission.

[3]Biloxi, MS, received $17.5 million in regular appropriations and another $292.5 million in emergency supplemental appropriation from P.L. 109-148.

[4]Denver, CO, recevied $25 million in a reprogramming action in FY 2006.

[5]Des Moines, IA, received a reprogramming of $750,000 in FY 2007.

[6]Additional funding received in the FY 2008 Omnibus Appropriation.

[7]Lee County, FL, received $4 million in reprogramming action in FY 2006.

[8]New Orleans, LA, was funded through two emergency supplemental appropriations: $75 million from P.L. 109-148 and another $550 million from P.L. 109-234.

[9]North Chicago, IL, In FY 2009 $1.219 million was transferred to the Major Working Reserve.

[10]Palo Alto, CA, Ambulatory Care/Polytrauma Rehab and Tampa, FL, Polytrauma/Bed Tower projects received funding in the FY 2008 emergency supplememntal from P.L. 110-252.

[11]San Antonio, TX, Polytrauma Center recevied $66 million in an FY 2008 reprogramming action. The project was required by P.L. 110-161.

[12]San Antonio, TX, Ward Upgrades & Expansion received $1.9 million in reprogramming action in FY 2009.

[13]San Juan, PR, $4 million was reprogrammed from this project in FY 2006 in a reprogamming action.

[14]Syracuse, NY, FY 2008 total estimated cost $77 million. A recission was not reflected in the Congressional Budget. Project received $7.7 million in a reprogramming action in FY 2009 from the Gainesville, FL project.

[15]Tampa, FL, SCI Expansion received $4.36 million in a repgramming action in FY 2006.

[16]Temple, TX, received $56 million in FY 2005. A planning decision about the future of Waco, TX, facility has diminished the need for major construction activities at Temple. A reprogramming of $45 million was approved in FY 2008. The remaining $10.55 million will be used to construct an IT facility at Temple.

[17]Tucson, AZ, received $1.2 million in a reprogramming action in FY 2006. In FY 2009 project was completed under budget with a total estimated cost of $13.028M.

Page Intentionally Left Blank

The following provides descriptions of the projects listed in the preceding table.

Project Location	**Alameda Point, CA**
Planned Project Name	**Outpatient Clinic**
Fiscal Year	FY 2011
BA Requested ($000)	$17,332
Total Acquisition Cost ($000)	$210,600
Asset Type	Major Construction
Status	Planning

This project is requesting $17.33M in FY 2011 budget authority to begin project planning with a total estimated cost of $210.6M, of which $2M in non-construction cost for niche covers is requested in the Compensation and Pension appropriation. This project will construct an Outpatient Clinic (OPC), a Columbarium, administrative space for NCA and VBA and all associated parking on BRAC property at Alameda Point (former Naval Air Station) in Northern Alameda County. VA plans to pursue acquiring the land for this project through a no cost land transfer from the Department of Defense. This project will also construct a US Air Force satellite Primary Care Clinic and a jointly staffed VA/DoD Joint Ambulatory Surgical Center. This new, state-of-the-art OPC and administrative space will be approximately 150,000 GSF and provide Primary Care, Specialty Care, Ancillary Services, Mental Health, Substance Abuse, and Ambulatory Surgery.

Project Location	**American Lake, WA**
Planned Project Name	**Seismic Corrections Building 81**
Fiscal Year	FY 2009
BA Received ($000)	$5,260
Total Acquisition Cost ($000)	$52,600
Asset Type	Major Construction
Status	Schematics/Design Development

This project received $5.26M in FY 2009 budget authority to begin design, with a total estimated cost of approximately $52.6M. This project at the American Lake Division of VA Puget Sound Health Care System (VAPSHCS) is twofold. First, new construction of a 70,000 GSF modern outpatient medical facility will replace the existing main hospital built in a historical architectural set which is not conducive to modern health care delivery standards. Second, the VA will mothball the five floors of the original main sections of Bldg 81, which was built in 1947 leaving the more recently constructed "additions" operational.

This project specifically mitigates numerous seismic deficiencies and structural damage to the existing 93,747 GSF of a five story (with basement) concrete frame main hospital, Bldg 81, with unreinforced concrete masonry infill walls that was built in 1947. The current building poses a life-safety threat to patients and staff without extensive seismic retrofit.

Project Location	American Lake, WA
Planned Project Name	**Seismic Corrections, NHCU & Dietetics**
Fiscal Year	FY 2007
BA Received($000)	$38,220
Total Acquisition Cost ($000)	$38,220
Asset Type	Major Construction
Status	Construction

This project received $38.22M in FY 2007 budget authority to complete construction. This project will construct a one story, 83-bed Nursing Home Care Unit (NHCU) with Alzheimer Ward, Dietetics and other associated support functions. The project is intended to improve patient and staff safety by correcting seismic, fire and life safety deficiencies. At the present time, the NHCU and its support functions are housed in buildings first constructed in 1923.

Building 2 contains the NHCU and Building 3 contains the Food Service kitchen that serves the nursing units. These buildings rank on the list of seismically extremely high risk buildings. If cook-chill proves to be a cost-effective approach, the new Dietetics space would be constructed to handle both American Lake and Seattle Campuses, as well as potentially serving Madigan Army Medical Center. The project would also remove an existing high risk (seismic) from the VA inventory.

Project Location	Anchorage (Elmendorf AFB), AK	
Planned Project Name	**Outpatient Clinic and Regional Office**	
Fiscal Year	FY 2004	FY 2006
BA Received($000)	$11,760	$63,510
Total Acquisition Cost ($000)	$75,270	
Asset Type	Major Construction	
Status	Construction	

This project received $11.76M in FY 2004 for design and an additional $63.51M in FY 2006 to complete construction. This project has a total estimated cost of approximately $75.27M. This project is to construct a new Outpatient Clinic and Regional Office building adjacent to the Elmendorf Air Force Base Medical Center - a joint VA and Air Force facility. This new building will replace the current 82,000 gross square foot (gsf) leased facility for the Alaska VA Healthcare Clinic and Regional Office with a new building of approximately 169,000 gsf. The current lease expires in 2007. This project integrates several VA functions with existing Air Force functions located at the adjacent hospital, thus reducing the overall construction size from 184,000 gsf to approximately 169,000 gsf. The new facility will provide space in a building adjacent to the current Air Force/VA hospital for collocation of medical and benefits services presently housed in leased space.

Project Location	Atlanta, GA
Planned Project Name	**Modernize Patient Wards**
Fiscal Year	FY 2005 FY 2009
BA Received($000)	$20,534 $4,000
Total Acquisition Cost ($000)	$24,534
Asset Type	Major Construction
Status	Construction

This project received $20.534M in FY 2005 budget authority and an additional $4M in FY 2009 budget authority, for a total estimated cost of approximately $24.534M. This project directly supports the VISN 7 CARES marketing plan by renovating existing medical inpatient wards that are below community standards. Improvements include the renovation of approximately 40,000 gross square feet on 2 inpatient floors (7th and 8th) and 20,000 gross square feet on the 10th floor to meet American with Disabilities Act (ADA) accessibility requirements, meet women veterans' needs, correct patient privacy issues, and improve staff efficiencies with improved functional layout. Work will also address infrastructure improvements to utility systems by resolving outstanding deficiencies. These deficiencies include HVAC, plumbing, electrical and fire and safety concerns on these inpatient floors. This project will also include the addition of two elevators in the main building. In addition, this project will also promote the One VA concept by improving access, through the construction of a connecting bridge, for veterans traveling between the VBA Regional Office Building and the VA Medical Center.

Project Location	Bay Pines, FL
Planned Project Name	**Inpatient/Outpatient Improvements**
Fiscal Year	FY 2009 FY 2010
BA Received ($000)	$17,430 $96,800
Total Acquisition Cost ($000)	$194,400
Asset Type	Major Construction
Status	Schematics/Design Development

This project received $17.43M in FY 2009 budget authority to begin design, and an additional $96.8M in FY 2010 to continue the mental health addition, with a total estimated cost of approximately $194.4M. This project will construct a multi-story addition to Bay Pines Main Hospital (Building 100), resolving both inpatient psychiatric deficiencies and space gaps in outpatient mental health. This project will construct an outpatient mental health center of excellence and inpatient psychiatric and geriatric psychiatric bed wards. After the existing psychiatric wards in Building 1 are relocated to the new addition, administrative functions currently located in Building 100 will be relocated to Building 1, creating room for an additional outpatient services on the ground level. This

project also includes partial renovations to two medical/surgical wards in Building 100; partial renovation to floors two through five in the historic Building 1; and renovation to one wing of Building 102 (Domiciliary).

Project Location	**Biloxi, MS**
Planned Project Name	**Restoration of Hospital/Consolidation of Gulfport**
Fiscal Year	FY 2006
BA Received($000)	$310,000
Total Acquisition Cost ($000)	$310,000
Asset Type	Major Construction
Status	Construction

This project received $17.5M in FY 2006 budget authority and an additional $292.5M in budget authority in Public Law 109-148 the FY 2006 Emergency Supplemental, to complete construction, with an estimated total estimated cost of approximately $310M. This project will restore the hospital at Biloxi as a result of damage from Hurricane Katrina and consolidate and co-locate all clinical and administrative functions of a two-division medical center at the Biloxi VAMC campus. On May 7, 2004 the VA Secretary announced the Capital Asset and Realignment to Enhance Services (CARES) plan, included in this plan is the closure of the VAGCVHCS Gulfport campus and the need to build a new Blind Rehabilitation Center on the VAGCVHCS Biloxi campus. This project supports these two major CARES initiatives. This consolidation aligns itself with congressional top priority for VA construction due to the closure of the Gulfport division (campus) and achieves the objectives of CARES to realign and decrease the amount of infrastructure maintained and operated by VA by 383,868 gross square feet at Gulfport

This project will construct a new Mental Health/Clinical Addition, a new nursing home care building, a new gymnasium, an administrative building, a new police and security building, storage and CWT buildings, and various renovations to existing patient care buildings in Biloxi. This project replaces the direct-care programs at Gulfport and consolidates all services at Biloxi. This project will also accelerate the consolidation and other repairs necessitated by the damage done by Hurricane Katrina.

Project Location	Brockton, MA
Planned Project Name	**Long-Term Care Spinal Cord Injury**
Fiscal Year	FY 2010
BA Received ($000)	$24,040
Total Acquisition Cost ($000)	$188,000
Asset Type	Major Construction
Status	Planning

This project received $24.04M in FY 2010 budget authority to begin design, with a total estimated cost of approximately $188M. This project supports the construction of a new 104 bed Long Term Care Spinal Cord Injury unit and associated clinical and administrative support spaces. The new inpatient SCI unit will be located on a vacant parcel between Buildings 7 and 8. Upon completion of the SCI Building, the existing 60 bed Long Term SCI facility, Building 8, will be renovated to house mission growth for mental health services to mitigate the current mental health space deficiency.

Project Location	Bronx, NY
Planned Project Name	**Spinal Cord Injury**
Fiscal Year	FY 2009
BA Received ($000)	$8,179
Total Acquisition Cost ($000)	$225,900
Asset Type	Major Construction
Status	Planning

This project received $8.18M in FY 2009 budget authority to begin design, with a total estimated cost of approximately $225.9M. This project will establish spinal cord injury/disease center for VISN 3. It will construct a two story structure plus lower level in approximately 121,274 square feet, with 92 beds, outpatient clinic and administrative space. A connection to the main facility would be required and is planned to occur at each level of the new structure. The new SCI center will have a separate street level entrance and dedicated parking.

Project Location	Canandaigua, NY
Planned Project Name	**Construction and Renovation**
Fiscal Year	FY 2010
BA Received ($000)	$36,580
Total Acquisition Cost ($000)	$370,100
Asset Type	Major Construction
Status	Planning

This project received $36.58M in FY 2010 budget authority to begin design, with a total estimated cost of approximately $370.1M. The project will demolish buildings to allow for the new construction of a new 120-bed community living center (CLC), which will include geropsychiatric services and hospice care.

This project also constructs or renovates a new 50-bed domiciliary/residential rehabilitation facility. Finally, this project renovates Buildings 1, 2, 3, 4, and 9 for outpatient services, behavioral health services and logistic/administrative support departments. Outpatient functions will be housed in Buildings 1 and 2. Building 9 currently contains the domiciliary and will be renovated to provide behavioral health services and other administrative/logistical support functions.

Project Location	**Chicago, IL**
Planned Project Name	**Bed Tower (Modernize Inpatient Space)**
Fiscal Year	FY 2004
BA Received($000)	$98,500
Total Acquisition Cost ($000)	$98,500
Asset Type	Major Construction
Status	Physically Complete

This project received $98.5M in FY 2004 budget authority. This project consolidates the two-inpatient sites of care, Lakeside, and West Side that are located in 50-year old facilities approximately five miles apart. Construction includes a new bed tower to house all inpatient beds and operating rooms, at the West Side Division. The building is connected to Building 1, the existing hospital where ancillary support and diagnostic functions will remain. Building 1 renovations provide consolidated inpatient support services. The VISN 12 CARES study for veterans health care needs for 2010 and beyond determined that two separate inpatient care units so close to one another represented unnecessary duplication of services and that significant operating inefficiencies could be eliminated and cost savings achieved by consolidating inpatient care at a single site. This project will reduce operating costs for services and supplies. In addition, there will be improved patient satisfaction by providing veteran patients with a level of care that meets or exceeds community standards and cannot be provided in two separate 50-year old facilities.

Project Location	**Cleveland, OH**	
Planned Project Name	**Cleveland-Brecksville Consolidation**	
Fiscal Year	FY 2004	FY 2006
BA Received($000)	$15,000	$87,300
Total Acquisition Cost ($000)	$102,300	
Asset Type	Major Construction	
Status	Construction	

This project received $15M in FY 2004 budget authority for design and $87.3M in FY 2006 budget authority to complete the project, for total estimated cost of $102.3M. This project will consolidate and co-locate all clinical and administrative functions of a two division medical center at the Wade Park VAMC. This consolidation aligns itself as a top priority for construction due to the closure of

the Brecksville VAMC and achieves the objective of CARES to realign and decrease the amount of infrastructure maintained and operated by VA by 931,454 gross square feet. This project will require new construction of 268,546 gross square feet at the Wade Park VAMC. The scope of this project includes additional chillers, emergency generators, and boilers as well as the associated incoming utility connection for the new space. Space efficiencies are gained in several ways for the aforementioned items that do not require the new construction of space: 1) there is existing space in the penthouse of the Wade Park VAMC that can accommodate the new chillers and (2) the current energy center is expandable by 1,800 square feet. This project requires the enhanced-use lease of 102 acres at the Brecksville VAMC in exchange for property adjacent to the Wade Park VAMC. Under the enhance-use lease agreement, the lessor will construct a 120-bed domiciliary, a 1,200 space parking garage, and administrative space adjacent to the Wade Park VAMC that will provide the additional infrastructure needed for the consolidation of the Brecksville VAMC at the Wade Park VAMC. The consolidation at the Wade Park Division of the Louis Stokes Cleveland VAMC will allow for the complete vacancy and closure of the Brecksville VAMC. The cost savings of this project are anticipated to exceed $23 million annually and the quality of clinical care will be significantly enhanced to the more than 80,000 veterans that receive care at these medical centers annually. Additionally, there is the potential consolidation of VHA and VBA that will promote a One VA through efficient processing of VBA claims requiring medical support from VHA for the more than 500,000 veterans residing in Northern Ohio.

Project Location	**Columbia, MO**
Planned Project Name	**Operating Suite Replacement**
Fiscal Year	FY 2007
BA Received($000)	$25,830
Total Acquisition Cost ($000)	$25,830
Asset Type	Major Construction
Status	Design Development/Construction Documents

This project received $25.83M in FY 2007 budget authority to complete construction. This project will construct 27,000 square feet for replacement of the Operating Room (OR) Suite and renovate 10,000 square feet of space for surgical support. The new space will consist of 2 general OR rooms, 3 Special OR rooms, clean and soiled work areas, equipment storage, clean supply storage, ambulatory surgery, and the necessary scrub areas. The renovated space for support functions will consist of the post anesthetic care unit (PACU), pre-op prep room, pre-op holding area, cystology area, and staff locker / restroom facilities. The project will correct infrastructure deficiencies with the electrical and HVAC systems identified in the Facility Condition Assessment. The project will correct all space deficiencies which are 50% below recommended criteria. Functional deficiencies will be corrected as well, allowing increased efficiencies

with OR room turnaround and increased operator utilization. Gaps in the surgical clinic stops associated with the project are projected to be at 90% in FY 2012 and 65% in FY 2022. It is expected that turnaround time for the OR rooms can be reduced from the current duration of 45 minutes to 25 minutes through proper layout and storage areas. This will allow increased utilization of the OR rooms and a reduction in the projected gap. The current OR facilities are below community standards with a cramped, open PACU that does not provide adequate patient privacy; this project will correct that. The Columbia VA is cardiac referral center for VISN 15. As a highly affiliated teaching hospital, this project will provide state-of-the-art surgical facilities in lieu of the marginally acceptable facilities that currently exist.

Project Location	**Columbus, OH**
Planned Project Name	**Outpatient Clinic**
Fiscal Year	FY 2004
BA Received($000)	$94,800
Total Acquisition Cost ($000)	$94,800
Asset Type	Major Construction
Status	Physically Complete

This project received $94.8M in FY 2004 budget authority. This project will relocate and replace the existing 118,000 square feet Chalmers P. Wylie Outpatient Clinic to the Defense Supply Center, Columbus (DSCC). Agreement has been reached with DoD to locate the new facility on a 20-acre parcel of land on the west side of the base. The project will require new construction of 295,000 square feet. The Columbus Outpatient relocated to its current location in 1995 as one of four mega-lease facilities in the VA system. The clinic was designed to support 135,000 annual visits, however greater than 208,000 visits were accomplished during FY 2003. The current size and configuration of the clinic is not sufficient to serve the growing patient demand for services and provides only limited specialty care services. The replacement facility will significantly reduce the need for veteran travel to other Network 10 VA's for ambulatory specialty and same-day surgical care, significantly improve continuity of care, increase parking from 470 to a projected 1,000 parking spaces and address 85% of the identified CARES Capacity Gaps for specialty, primary and ancillary care. Annual cost savings of 1.5 million would be realized in lease expenses for the existing clinic and off site clinical/administrative space. Access to inpatient care will be improved by establishing a contract with a local health care system. The design for the VA replacement clinic will include plans for possible future expansion to add inpatient beds if patient care demands support in future years. The primary impact of the project is establishment of new/expanded specialty care services currently unavailable in Central Ohio.

Project Location	Dallas, TX
Planned Project Name	**Clinical Expansion for Mental Health**
Fiscal Year	FY 2009
BA Received ($000)	$15,640
Total Acquisition Cost ($000)	$156,400
Asset Type	Major Construction
Status	Planning

This project received $15.64M in FY 2009 budget authority to begin design and purchase land, with a total estimated cost of approximately $156.4M. This project is an estimated 298,462 gross square feet of construction (271,434 GSF new and 27,028 GSF renovations). New construction is added to the main inpatient care structure, Building 2, to allow the expansion of mental health outpatient care and psychiatric inpatient services. Mental Health outpatient care, inpatient acute, SARRTP, PRRTP and Domiciliary bed services are relocated and consolidated from several buildings across the campus an addition to Building 2. This project is replacing 131 substandard Mental Health/Domiciliary beds that are currently operating in Building 1, with 141 beds to be built in this project. The campus Energy Center (Building 70) will be enhanced and its capacity expanded to support the additional cooling and heating load of the clinical expansion. Structural tie-ins are constructed from the Mental Health addition to the parking garage and Building 72. A roadway access tunnel to Building 2 and 2J docks is constructed along with a covered entrance driveway to the Mental Health addition.

Project Location	Dallas, TX
Planned Project Name	**Spinal Cord Injury**
Fiscal Year	FY 2009
BA Received ($000)	$8,900
Total Acquisition Cost ($000)	$89,000
Asset Type	Major Construction
Status	Planning

This project received $8.9M in FY 2009 budget authority to begin design and purchase land, with a total estimated cost of approximately $89M. This project includes the construction of a 30 bed long term care spinal cord unit and associated clinical and administrative support spaces. The SCI unit represents approximately 64,000 gross square feet of new construction. The footprint and associated buffer space for this unit may force the relocation/demolition of the following physical structures: Building 44, Warehouse; Temporary Buildings: T-1A/AFGE; T-48/Voluntary Service; T-47/Fiscal; T-46/VA Police, and T51/Human Resource. The 30 bed long term care SCI facility will be operationally integrated with the existing 30 bed acute SCI center at the Dallas campus by way of a connecting corridor that is constructed by this project.

Subsequently, additional modifications to the site are required and may be included in this project, such as: relocation of Recreation Service site functions (purchase of land required); construction of a new campus warehouse (50,000 gross square foot) at a new site adjacent to the laundry plant; renovation of an existing parking garage in the basement of Building 2 for administrative space; and construction of two parking garages to mitigate current parking shortages (purchase of land required).

Project Location	**Denver, CO**			
Planned Project Name	**New Medical Facility**			
Fiscal Year	**FY 2004-2008 Request**	**FY 2009**	**FY 2010**	**FY 2011**
BA Received	**$168,300**	**$20,000**	**$119,000**	**$450,700**
Total Acquisition Cost ($000)	**$800,000**			
Asset Type	**Major Construction**			
Status	**Schematics/Design Development**			

This project received $30M in FY 2004 budget authority, $25M in a reprogramming action in FY 2006, $52M in FY 2007 budget authority for design, $61.3M in FY 2008 budget authority, $20M in FY 2009 budget authority, $119M in FY 2010 budget authority, and requires $450.7M in FY 2011 budget authority to continue, with a total acquisition cost of approximately $800M. This project provides the construction of a new 114 bed inpatient medical center, a 52 bed SCI/CLC, a central utility plant, a research building, and parking facilities on the same campus as the University of Colorado Hospital complex in Aurora, Colorado. In addition, this project includes the remodeling of the recently purchased University of Physicians, Inc. building, the disposal of the current medical center campus, and the addition of renewable energy initiatives as appropriate.

Project Location	**Des Moines, IA**	
Planned Project Name	**Extended Care Building**	
Fiscal Year	FY 2005	FY 2007
BA Received($000)	$24,800	$750
Total Acquisition Cost ($000)	$25,550	
Asset Type	Major Construction	
Status	Construction	

This project received $24.8M in FY 2005 budget authority and $.75M in a reprogramming action in FY 2007, for a total estimated cost of approximately $25.6M. This project will construct a new building of approximately 100,000 gross square feet for a 120-bed Nursing Home Care Unit (NHCU), 20-bed Rehabilitation Medicine Unit, 40-bed Domiciliary Unit, Administrative, Employee Education, Clinic and Support space at the Des Moines Division of the VA Central Iowa Health Care System. This proposal will result in the following outcomes at project

completion: 1) Locate NHCU, Rehabilitation Medicine, Behavioral Disorders (SMI) and Acute Psychiatric Care Services adjacent to acute Med/Surg Beds to enhance care delivery to increasingly medically complex extended care and rehabilitation cases. 2) Enhance veteran and family access to services by establishing high demand beds in the area of highest veteran population density in the state. 3) Replace badly deteriorating and aging infrastructure at the Knoxville division of VA Central Iowa with state of the art facilities at the Des Moines campus. 4) Achieve significant operational cost reduction over the life of the project. 5) Enhance staff education and research. 6) Consolidate all inpatient bed care services and other support functions at one location; and 7) allow divestiture of approximately 350,000 gross square feet of outdated infrastructure at the Knoxville Division.

Project Location	**Durham, NC**
Planned Project Name	**Renovate Patient Wards**
Fiscal Year	FY 2004
BA Received ($000)	$9,100
Total Acquisition Cost ($000)	$9,100
Asset Type	Major Construction
Status	Construction

This project received $9.1M in FY 2004 budget authority. This project will renovate approximately 46,000 gsf of existing space on Ward 7A, Wing 7C, Ward 6A, Wing 6C, Ward 9A, Wing 9C, Ward 5B and Wing 5C. This project will renovate the last four of six outdated inpatient wards at the Durham VA Medical Center. Wards 7B and 6B are currently being designed for renovation via an approved FY 04 Minor Construction Project. Each Ward that is renovated will have 25 inpatient beds except for Ward 9A (Mental Health), which will have 30 beds. Included in the renovation will be the complete demolition of the interior walls, utilities, floor tile, doors and frames, hardware, etc. and rework of the air conditioning system. The reconfiguration of each ward layout will correct serious patient privacy and space deficiencies that have existed for many years. This allows for greater visibility by the nursing staff, larger patient rooms, and private or semi-private restrooms. An adequate number of private bathrooms will be constructed to address the special needs of the female veteran. This project will modernize outdated 1950's wards to updated, state of the art patient wards. The project will address CARES model capacity gaps in Inpatient Medicine, Surgery, and Psychiatry.

Project Location	Fayetteville, AR	
Planned Project Name	Clinical Addition	
Fiscal Year	FY 2006	FY 2008
BA Received ($000)	$5,800	$87,200
Total Acquisition Cost ($000)	$93,000	
Asset Type	Major Construction	
Status	Construction	

This project received $5.8M in FY 2006 and $87.2M in FY 2008 budget authority, with a total estimated cost of approximately $93M. The project includes the construction of a clinical addition of approximately 160,000 square feet to correct the CARES specialty gap of 168 percent the CARES ancillary gap of 112 percent and ensure veterans have access according to VA's mandate for access to specialty care of 60 minutes drive time for urban and 90 minutes drive time for rural areas. Annual cost savings would be realized in the reduction of lease expenses for current off-site space.

Based on the CARES space and functional survey, the total square feet at VAMC Fayetteville will accommodate approximately 25,600 unique veterans. The FY 2004 projected number of unique veterans was approximately 41,000. The current CARES space and functional survey based on FY 2003 uniques reflects a gross square feet space deficit of 218,163 square feet. The CARES total space deficit for specialty care and Ancillary care in 2022 is 179,729 square feet (37,018 sq ft ancillary and 142,711 sq ft specialty). At project completion, space will be available to meet the CARES projected growth needs through 2022.

The clinical addition will help address the needs of the growing veteran population and provide a full continuum of patient-centered one-stop quality health care for primary and specialty care with supporting ancillary services. The clinical addition will add space, which will allow the enhancement of services that support both inpatient and outpatient care. Specialty services will be added or enhanced. Examples of ancillary services to be included are pharmacy, physical therapy and improved access to laboratory services.

Project Location	Gainesville, FL			
Planned Project Name	Correct Patient Privacy Deficiencies			
Fiscal Year	FY 2004	FY 2006	FY 2008	FY 2009
BA Received ($000)	$8,800	$76,400	$51,500	-$7,700
Total Acquisition Cost ($000)	$129,000			
Asset Type	Major Construction			
Status	Construction			

This project received $8.8M in FY 2004, $76.4M in FY 2006, and $51.5M in FY 2008 budget authority to complete construction and a reprogramming action in FY 2009 that reduced available BA by $7.7M, with a total estimated cost of approximately $129M. The medical center, an acute care facility, was dedicated in 1967. The inpatient medical, surgical, and psychiatric wards are as originally constructed, consisting of mostly 5-bed rooms, with some 1, 2, and 3-bed rooms, and congregate baths. The inpatient wards are non-CARES functional score of 1.0, which indicates the inpatient wards are non-functional, with virtually no privacy standards being met. Accordingly, the inpatient wards are in non-compliance with the Health Insurance Portability and Accountability Act (HIPPA), Public Law 104-191. Several alternatives were explored and considered as means to increase the functional score. It was determined that the most viable alternative is an approximately 242,000 gross square feet (gsf) addition to the medical center. The additional will consist of four floors, plus a basement level, with connection corridors to the existing medical center. The addition will house 228 inpatient beds consisting of 120 medical beds, 60 surgical beds, 58 psychiatric beds, support space, and Veterans Benefits Administration (VBA) collocation. This project includes renovation of space to expansion of specialty care clinics consisting of Cardiology, Dermatology, Nephrology/Dialysis, Hematology, Otolaryngology, Audiology, Ophthalmology, Urology, Orthopedics, and Vascular Surgery. Construction of the new bed rower addition will free up the existing inpatient ward space to partially address toe 144,504 dgsf specialty care space gap identified by CARES functional space survey data. Approximately 4,000 gsf of space is also being included in the new addition for collocation of VBA. The project will correct non-functional space, patient privacy deficiencies, handicap deficiencies, and code deficiencies that currently exist in the inpatient wards.

Project Location	Indianapolis, IN
Planned Project Name	7th & 8th Floor Ward Modernization Addition
Fiscal Year	FY 2004
BA Received ($000)	$27,400
Total Acquisition Cost ($000)	$27,400
Asset Type	Major Construction
Status	Construction

This project received $27.4M in FY 2004 budget authority. This project will correct the multiple deficiencies that prevail on the inpatient wards/bedrooms, 23-hour observation unit, and the inpatient pharmacy. Improvements include the addition of approximately 80,000 gross square feet of space on the 7th and 8th floor of the A-wing of Building 1, along with ancillary utility support. The project replaces all medicine, surgery, and intermediate beds. It provides 52 private and 22 semi-private rooms, negative and positive isolation rooms with the appropriate anterooms, a new inpatient pharmacy, new medical education space and other support space. Within the room allotment, the project replaces 11 beds and allocates an additional 12 beds for 23-hour observation, expanding specialty outpatient capacity. The design will provide the capability for patients to be dialyzed within each patient room providing an opportunity to increase the outpatient dialysis treatment capacity within the existing unit through the elimination of the need for inpatient treatment space. Additional educational space will be added on each floor to support the teaching mission of this medical center. It will benefit medical residents, other trainees, and medical center staff by providing a place for learning, a forum for sharing information, and a location for digital capability for distance learning. These rooms will greatly improve the communication and treatment of the patients by providing space for didactic training and learning literally around the corner from the practical application of that training. Three vacated wards will be designed and backfilled through this project for outpatient primary care and specialty care space. Design of the backfill will occur during the construction of the vertical addition with backfill beginning upon activation of the new inpatient space. This will add 24,000 square feet of outpatient space, which was included as part of the VISN 11 CARES plan for the Indiana market.

Project Location	Las Vegas, NV		
Planned Project Name	New Medical Facility		
Fiscal Year	FY 2004	FY 2006	FY 2008
BA Received ($000)	$60,000	$199,000	$341,400
Total Acquisition Cost ($000)	$600,400		
Asset Type	Major Construction		
Status	Construction		

This project received $60M in FY 2004, $199M in FY 2006, and $341.4M in FY 2008 budget authority to complete construction, with a total estimated cost of approximately $600.4M. This project will allow for construction of a comprehensive Medical Center Complex. The project would consist of up to 90 inpatient beds, a 120 bed Nursing Home Care Unit, Ambulatory Care Center, administrative and support functions and provide space for collocated Veterans Benefits Administration offices. The Medical Center Complex would provide a "One Stop Shopping" approach for the veteran whose health care needs cross the continuum of services including primary and specialty care, surgery, mental health, rehabilitation, geriatrics and extended care. The consolidation of clinical and administrative support will increase effectiveness, allow for the sharing of expertise and coordination across all levels of care, ensure patients are provided optimum care in the most appropriate setting. The proposed facility would be appropriately sized with approximately 838,000 square feet. The site for a new facility has been transferred to VA from the Bureau of Land Management, Department of the Interior.

In order to improve access, maximize flexibility and reduce cost, 50% of projected Primary Care and Mental Health workload has been removed from the space program and will be placed in multiple locations throughout the Las Vegas metropolitan area. This improves access to patients for Primary Care and allows for a scalable infrastructure to quickly adapt to anticipated changes in workload.

Project Location	Lee County, FL			
Planned Project Name	Outpatient Clinic			
Fiscal Year	FY 2005	FY 2006	FY 2008	FY 2009
BA Received ($000)	$6,498	$4,000	$9,890	$111,412
Total Acquisition Cost ($000)	$131,800			
Asset Type	Major Construction			
Status	Construction Documents			

This project received $6.498M in FY 2005 to acquire 30.53 acres, $4M in a reprogramming action in FY 2006, $9.89M in FY 2008 budget authority and $111.412M in FY 2009 budget authority to design and subsequently construct a new 200,000 gsf building, with a total estimated cost of approximately $131.8M.

The new building will provide an Ambulatory Surgery/Outpatient Diagnostic Support Center in the Gulf, South-Submarket of VISN 8 to meet the increased demand for diagnostic procedures, ambulatory surgery, and specialty care (including mental health services), all of which are gaps identified during the (CARES) study.

Project Location	**Livermore, CA**
Planned Project Name	**Realignment and Closure**
Fiscal Year	FY 2010
BA Received ($000)	$55,430
Total Acquisition Cost ($000)	$354,300
Asset Type	Major Construction
Status	Planning

This project received $55.43M in FY 2010 budget authority to begin design and acquire land, with a total estimated cost of approximately $354.3M. This project includes the construction of a new East Bay Community Based Outpatient Clinic (CBOC), an Expanded Central Valley CBOC, a new 120-bed CLC and then a Specialty Procedure Center at the Palo Alto VAMC for the consolidation of specialized services. Subsequent to this, this project will support the redevelopment of the current 113-acre Livermore VAMC campus under VA's enhanced-use leasing (EUL) authority.

At the East Bay CBOC, VA will acquire a parcel of land in southern Alameda County and construct a CBOC. Landscape, parking and other exterior revisions associated with utility feeds, cabling and site work is included within the scope of this project.

At the Central Valley CBOC, VA will acquire a parcel of land in the Central Valley and construct a CBOC and a 120-bed community living center (CLC). Landscape, parking and other exterior revisions associated with utility feeds, cabling and site work is included within the scope of this project.

At the Palo Alto Procedure Center, VA will renovate the Palo Alto VAMC tertiary care campus to establish a specialty procedure center in an effort to consolidate minimally invasive procedures into a single state-of-the-art procedure center.

Project Location	Long Beach, CA		
Planned Project Name	Seismic Corrections to Buildings 7 & 126		
Fiscal Year	FY 2004	FY 2007	FY 2009
BA Received ($000)	$10,300	$97,545	$10,000
Total Acquisition Cost ($000)	$117,845		
Asset Type	Major Construction		
Status	Construction		

This project received $10.3M in FY 2004 budget authority for design, $97.55M in FY 2007 budget authority and $10M in FY 2009 budget authority to complete the project, with a total estimated cost of approximately $117.9M. The VA Long Beach Healthcare System (VALBHS) is proposing a major construction project for the modernization, demolition and seismic upgrade of facilities. Increasing the efficiency of traffic flow and parking will be a high priority included in the site plan. A security plan will also be implemented during the design phase. This project includes the construction of a new and efficient space for those administrative and support services affected by the demolition of seismically deficient Buildings 2, 4, 8, 11 and T162. These buildings contain crucial core support functions: Bldg. 2- Ear, Nose & Throat (ENT), Audiology, Main Library, Chapel, Canteen/Cafeteria, Bldg. 4- Fiscal, Material Management, Equal Employment Opportunity (EEO) & Labor Relations, Human Resources and Credit Union, Bldg. 8- Education, Medical & Surgical Support Offices, Building 11- Employees Education Service (EES) and T162 - Employee Health, TRICARE & Indian Health Clinics and the Veterans Integrated Service Network (VISN 22) Director's and Support Offices. Building 7 will be seismically upgraded and modernized or demolished, rebuilt and expanded as new clinical space based on the consultants' findings. Building 7 was evaluated and deemed essential and placed on the VA national "Exceptionally High Risk" list as seismically deficient (VA Seismic Inventory, Phase 4, EHR Ranked List, October 2003 update). Buildings 2, 4, 8 and 11 are of the same 1943 vintage and design.

Specifically, this project will either renovate and seismically upgrade existing Building 7 (36,000 gsf) and add 24,000 gsf to Building 7 or demolish and rebuild to the size of 73,600 gsf of clinic space and will consolidate multiple specialty medical and surgical outpatient clinics and pharmacy to prepare for future outpatient demand as demonstrated in CARES. The project will demolish approximately 214,000 gsf of seismically deficient and deteriorated inefficient spaces of Buildings 2, 4, 8, 11 and T162 and consolidate services in a new administrative, research administration, and support services building (approx 137,000 gsf).

In conjunction, the project will construct a 54,000 gsf 24-bed Blind Rehabilitation Center (as demonstrated in the CARES model) to serve all of the Southwestern part of the United States blind veteran population. Comprehensive rehabilitation services at VALBHS will be consolidated and placed physically adjacent to the SCI Building in order to improve efficiencies and increase productivity. All new construction shall be connected to Buildings 7 and 126OP, connected to the core patient tower building 126 and the new proposed Blind Rehabilitation Center.

Project Location	**Long Beach, CA**
Planned Project Name	**Seismic Corrections – Mental Health and Community Living Center**
Fiscal Year	FY 2010
BA Received ($000)	$24,200
Total Acquisition Cost ($000)	$258,400
Asset Type	Major Construction
Status	Planning

This project received $24.2M in FY 2010 budget authority to begin design, with a total estimated cost of approximately $258.4M. This project constructs a new mental health center, a community living center (CLC), and proposes to demolish two seismically deficient buildings on the VA Long Beach Healthcare System campus. The seismically deficient and replacement buildings are Building 128, an existing 93,939 GSF mental health building that is being replaced with a new building for mental health services, and Building 133, an existing 58,560 GSF nursing home that is being replaced with a new CLC. The new Consolidated Rehabilitation Center will create adjacency of rehabilitation services to our existing SCI building, main hospital building, and new CLC building. The new Consolidated Rehabilitation Center will yield new efficiencies in rehabilitation operations by uniting all rehabilitation-related functions, currently scattered throughout the VA Long Beach campus, into a single building. The Consolidated Rehabilitation Center will also consolidate staff and eliminate staffing deficiencies that occur during peak demand periods. The new buildings will be connected to each other, and to the remainder of existing VA Long Beach healthcare system (VALBHCS) buildings, through a new connecting corridor. Demolition will include asbestos and lead paint abatement.

Project Location	Los Angeles, CA
Planned Project Name	**Seismic Corrections of 11 Buildings**
Fiscal Year	FY 2009
BA Received ($000)	$15,500
Total Acquisition Cost ($000)	$210,700
Asset Type	Major Construction
Status	Planning

This project received $15.5M in FY 2009 budget authority to begin design, with a total estimated cost of approximately $210.7M. This project encompasses the required seismic retrofit of 11 buildings located on the campuses of the West Los Angeles and Sepulveda Medical Centers. Based on the Degenkolb Seismic Safety Report updated 11/9/2005, these buildings are currently designated as "exceptionally high risk" and are at risk of substantial damage and/or possible collapse in the occurrence of a seismic event. The following buildings will be renovated within this project:

- B212 (69,400 gsf) Research/ Salvation Army Haven
- B257 (57,386 gsf) Mental Health Programs
- B114 (69,921 gsf) Research
- B115 (60,314 gsf) Research
- B205 (53,047 gsf) Mental Health Program
- B258 (64,715 gsf) Mental Health Clinics, Admin, Sharing Agr.
- B207 (47,015 gsf) Mental Health Program
- B208 (47,285 gsf) Mental Health Program
- B300 (68,824 gsf) VISN22 Nutrition and Food Center
- B206 (47,099 gsf) Multiple Mental and Social Programs
- B222 (23,226 gsf) Future IRM Consolidated Site

The buildings associated with this project encompass the relocation and consolidation of numerous departments and will involve extensive phasing and a multitude of space and functional changes for research and mental health programs within the 11 buildings.

Project Location	Louisville, KY
Planned Project Name	**New Medical Center**
Fiscal Year	FY 2009
BA Received ($000)	$75,000
Total Acquisition Cost ($000)	TBD
Asset Type	Major Construction
Status	Planning

This project received $75M in FY 2009 budget authority to begin design. This project will acquire land and construct a new medical center. This will include a new inpatient tower downtown with 464,000 GSF, a garage and energy plant and a new Health Care Facility with 688,000 GSF and new garage, demolition and energy plant. It does not include renovations of the existing facility.

The primary objective of this project is the construction of a replacement Medical Center for the current Louisville VAMC. Objective includes the correction of current program space deficiencies. This is reflected in inappropriate patient flow, program deficiencies such as lack of patient privacy, inadequate ADA compliance, infection control issues caused from lack of space necessary to maintain proper separation of clean and dirty environments, and limited ceiling heights for overhead ducts and piping. The current facility does not have adequate space to meet current health care demand and projected workload for outpatient services.

Project Location	Menlo Park, CA
Planned Project Name	**Seismic Corrections-Geropsychiatric Nursing Home Replacement (Bldg. 324)**
Fiscal Year	FY 2005
BA Received ($000)	$32,934
Total Acquisition Cost ($000)	$32,934
Asset Type	Major Construction
Status	Construction

This project received $32.934M in FY 2005 budget authority. This capital investment project will construct a 120-bed geropsychiatric replacement facility of approximately 80,000 gsf at VA Palo Alto Health Care System's (VAPAHCS) Menlo Park Division (MPD). This project will replace an obsolete, functionally deficient and seismically unsafe psychiatric building, which currently operates as a 109-bed geropsychiatric inpatient facility (Building 324 - Exceptionally High Risk [EHR]). Completion of this project will eliminate a seismically deficient facility that fails to meet current Life/Safety, ADA/Uniform Federal Accessible Standards (UFAS). VAPAHCS' Menlo Park Division is VISN 21's primary referral center for extended care and psychiatric treatment while the Palo Alto Division is one of two regional referral sites for tertiary care and acute inpatient programs such as surgery, medicine and psychiatry.

Project Location	Milwaukee, WI
Planned Project Name	**Spinal Cord Injury (SCI) Center**
Fiscal Year	FY 2007
BA Received ($000)	$32,500
Total Acquisition Cost ($000)	$32,500
Asset Type	Major Construction
Status	Construction

This project received $32.5M in FY 2007 budget authority to complete construction. The Spinal Cord Injury Outpatient and Inpatient Center construction project will create a 63,100 gsf building to include 38 patient beds. The purpose of this project is to develop a new geographic base for the Spinal Cord Injury Center at the Milwaukee VA Medical Center. This is a part of the comprehensive Center of Excellence for the physically challenged. This project is designed to improve patient care, maximize patient services and quality of life (including accessibility, privacy, and independence). The project will aim to improve efficiency of hospital staff, particularly nurses and therapists, and to more efficiently utilize scarce resources. The project will also meet the demands for the SCI physical therapy, recreational therapy, GU clinic, kitchen and all administrative and support space in accordance with the VA criteria and will meet the requirements in the VA SCI Design Guide.

Project Location	Minneapolis, MN
Planned Project Name	**Spinal Cord Injury/Disease (SCI/D) Center**
Fiscal Year	FY 2004
BA Received ($000)	$20,500
Total Acquisition Cost ($000)	$20,500
Asset Type	Major Construction
Status	Physically Complete

This project received $20.5M FY 2004 budget authority. This project will establish a Spinal Cord Injury/Disease (SCI/D) Center for VISN 23. It will construct a two story structure (plus basement); a 30 inpatient bed unit with Outpatient Clinics and administrative space. A connection to the main facility would be required and is planned to occur at each level of the new structure; the new SCI/D Center will have a separate street level entrance and dedicated parking. Currently, outpatient SCI exams are done in the Physical Medicine and Rehabilitation (PM&R) Exam area 2.5 days per week. With the current shortage of PM&R space, and potential expansion of the pain clinic, there would be no space to backfill once the new SCI Center is built as the current outpatient space is already utilized by PM&R. A VISN 23 SCI Center is supported by the CARES planning model and the draft national CARES plan, as well as the VHA SCI Program Office.

Project Location	New Orleans, LA
Planned Project Name	**New Medical Facility**
Fiscal Year	FY 2006 FY 2011 Request
BA Received ($000)	$625,000 $310,000
Total Acquisition Cost ($000)	$995,000
Asset Type	Major Construction
Status	Schematics/Design Development

This project received $75M in FY 2006 budget authority in the FY 2006 Emergency Supplemental Appropriation, Public Law 109-148, and another $550M in the FY 2006 Emergency Supplemental Appropriation, Public Law 109-234, and requires an additional $310M in FY 2011 budget authority to proceed, with a total estimated cost of approximately $995M. This project will evaluate the damage to the New Orleans VAMC and determine the most efficient and cost effective manner to provide health care services to veterans in the New Orleans Service area. This project may also include connecting a corridor to the LSU (Medical Center of Louisiana) medical facility. Functions may be shared in the LSU and VA facilities, as well as the connecting corridor, consistent with the New Orleans Collaborative Opportunities Study Group Report, dated June 12, 2006, cited in the authorization.

Project Location	North Chicago, IL
Planned Project Name	**Joint VA and Department of Navy Medical Project**
Fiscal Year	FY 2004
BA Received ($000)	$13,000
Total Acquisition Cost ($000)	$13,000
Asset Type	Major Construction
Status	Physically Complete

This project received $13M in FY 2004 budget authority This project provides new surgical facilities, including operating rooms and support space, and upgraded Urgent Care/Emergency Services staffed by VA and utilized by both VA and DoD (Navy) beneficiaries. A new Operating Room Suite was constructed and the existing Post Anesthesia Recovery area was be renovated. The VISN 12 CARES review encouraged increased collaboration between the North Chicago (NC) VAMC and Naval Hospital Great Lakes. The joint Surgery and Urgent/Emergency Care units address some of the existing unnecessary duplication of services (these Federal hospitals are less than a mile apart). Consolidating these services at a single site results in considerable savings (about $3,600,000 a year, mostly due to the minimum staffing required at separate facilities). This project reduces overall operating costs for VA and Navy by consolidating VA and DoD inpatient care. It utilizes vacant patient care space at the NCVAMC. Additionally, VA beneficiaries have increased access to surgical procedures closer to their homes and families.

Project Location	Omaha, NE
Planned Project Name	**Replacement Facility**
Fiscal Year	FY 2011
BA Requested ($000)	$56,000
Total Acquisition Cost ($000)	$560,000
Asset Type	Major Construction
Status	Planning

This project is requesting $56M in FY 2011 budget authority to begin project planning. This project is for new construction of healthcare space; renovation of a portion of the existing outpatient space; demolition of the existing main hospital; and construction of new parking and site work. The new construction will include inpatient bed units; surgical suites; a Supply, Processing, and Distribution (SPD); expanded space for clinical and administrative services; and an energy center.

Project Location	Orlando, FL			
Planned Project Name	**New Medical Facility**			
Fiscal Year	FY 2004	FY 2008	FY 2009	FY 2010
BA Requested ($000)	$25,000	$49,100	$220,000	$371,300
Total Acquisition Cost ($000)	$665,400			
Asset Type	Major Construction			
Status	Construction			

This project received $25M in FY 2004 and $49.1M in FY 2008, $220M in FY 2009 budget authority, and an additional $371.3M in FY 2010 budget authority to complete the project, with a total estimated cost of approximately $665.4M. This project provides the land acquisition, construction of a new medical center consisting of a 134-bed hospital, a large medical clinic, 120-bed community living center (CLC), 60-bed domiciliary, and full support services, utilities and infrastructure on a new site.

Project Location	Palo Alto, CA	
Planned Project Name	**Seismic Corrections Building 2**	
Fiscal Year	FY 2005	FY 2008
BA Received ($000)	$34,000	$20,000
Total Acquisition Cost ($000)	$54,000	
Asset Type	Major Construction	
Status	Construction Documents	

This project received $34M in FY 2005, and an additional $20M in FY 2008 budget authority to complete construction, with a total estimated cost of approximately $54M. This project will replace an obsolete, functionally deficient and seismically unsafe acute psychiatric inpatient building by constructing an 80-bed, 78,000 GSF replacement facility at VA Palo Alto Health Care System's (VAPAHCS) Palo Alto Division (PAD). Upon completion of the 80-bed acute

psychiatric inpatient replacement facility, Building 2 (77,100 GSF) will be decommissioned, razed and the parcel converted to patient parking. Landscaping and exterior revisions have been included within this project.

Project Location	**Palo Alto, CA**	
Planned Project Name	**Ambulatory Care/Polytrauma Rehabilitation**	
Fiscal Year	FY 2008	FY 2011 Request
BA Received ($000)	$164,877	$30,000
Total Acquisition Cost ($000)	$642,900	
Asset Type	Major Construction	
Status	Schematics/Design Development	

This project received $164.9M in FY 2008 budget authority from the FY 2008 emergency supplemental appropriation, Public Law 110-252, to begin design, and requires an additional $30M in FY 2011 budget authority to proceed, with a total estimated cost of approximately $642.9M. This project will construct Centers for Ambulatory Care and Polytrauma Rehabilitation at VA Palo Alto Health Care System's (VAPAHCS) Palo Alto Division. An Ambulatory Care Replacement Center will accommodate most of the ambulatory care clinics at the Palo Alto Division, many of which are currently located in former inpatient psychiatric buildings originally constructed in 1960. This proposal will consolidate approximately 240,000 ambulatory care encounters and translational research programs into state-of-the-art facilities. In addition to the Ambulatory Care Replacement Center, this project will construct a Polytrauma Rehabilitative Center. The new Polytrauma Rehabilitation Center will house both inpatient and outpatient treatment programs. Today, Palo Alto's existing Polytrauma Rehabilitation Center is located in former inpatient psychiatric buildings originally constructed in 1960. As one of VA's five Polytrauma Rehabilitation Centers, modern treatment facilities are required to treat patients diagnosed with complex multi-trauma injuries related to combat.

This proposal will replace six buildings [three buildings are classified as Exceptionally High Risk (EHR) and the remaining three are large, temporary clinical modular buildings]. The abatement and demolition include Buildings 4, 23, 54, and clinical Modular Buildings (MB2, MB3, and MB4). Collectively, razing these six buildings will eliminate nearly 300,000 GSF of structurally deficient Exceptionally High Risk (EHR) and potentially hazardous buildings from VA Palo Alto Health Care System.

In addition to new construction and demolition, this project includes asbestos abatement, hazardous material mitigation, site restoration and the construction of a parking structure. Landscape and other exterior revisions, associated with site work, utility feeds, cabling, impact moves and emergency generators are included within the scope of this project.

Project Location	Pensacola, FL – Cory Naval Air Station,
Planned Project Name	**Joint VA & Department of Navy Outpatient Clinic**
Fiscal Year	FY 2005
BA Received ($000)	$55,056
Total Acquisition Cost ($000)	$55,056
Asset Type	Major Construction
Status	Physically Complete

This project received $55.056M in FY 2005 budget authority. This submission is for the replacement of the existing leased outpatient clinics in Pensacola, Florida with a joint/shared VA/DoD (Navy) outpatient clinic. The new clinic will consist of approximately 200,000 gsf and will replace the existing VA outpatient clinic (lease expiring 2006) and the Navy Corry Station Branch Clinic. CARES future workload projections for this market indicates that workload will peak in FY 2008 and will continue to remain above FY 2001 levels through FY 2022. The projected outpatient primary care gap for 2022 is 77,386, the outpatient mental health gap is 27,343, the outpatient specialty care gap is 117,498, and the outpatient ancillary/diagnostic gap is 152,941. The services to be provided in the proposed VA/DoD joint clinic include: Primary Care, Mental Health, Women's Clinic, Audiology, Optometry, Dental, Pain Clinic, Cardiology and Urology. The ancillary services including Radiology (with MRI), Laboratory and Pharmacy will be provided jointly. At this time VA has sharing agreements with DoD (Navy Hospital) for inpatient services, emergency room services, orthopedics (including joint replacements), OB and ancillary services. VA is exploring additional sharing arrangements.

Project Location	Perry Point, MD
Planned Project Name	**Replacement Community Living Center**
Fiscal Year	FY 2010
BA Received ($000)	$9,000
Total Acquisition Cost ($000)	$90,100
Asset Type	Major Construction
Status	Planning

This project received $9M in FY 2010 budget authority with a total estimated cost of $90.1M. This proposal is to construct a 155 bed community living center (CLC). The construction will include new parking space on grade as well as a connecting service tunnel for transporting meals and supplies to the building via electric tow tractors. In addition, it is proposed that the existing 1920's nursing home care unit be demolished.

Project Location	Pittsburgh, PA			
Planned Project Name	**Consolidation of Campuses**			
Fiscal Year	FY 2004	FY 2006	FY 2008	FY 2009
BA Received ($000)	$20,000	$82,500	$130,700	$62,400
Total Acquisition Cost ($000)	$295,600			
Asset Type	Major Construction			
Status	Construction			

This project received $20M in FY 2004, $82.5M in FY 2006, $130.7M in FY 2008, and $62.4M in FY 2009 budget authority, with a total estimated cost of approximately $295.6M. The purpose of this project is to consolidate a three division health care delivery system into two divisions, to accommodate the current and projected workload and to provide a state-of-the-art, improved care environment while reducing operating expenses, and enhancing services. Specifically, this proposal identifies closure and divestiture/enhanced use of the Highland Drive division, a fifty-year-old campus-style facility, composed of more than 20 buildings on 169 acres. Phase 1 included the design/build of the parking structure and design of all other VHA space. Phase 2 includes construction of all remaining VHA space.

Construction will take place at both the University Drive Division and the H.J. Heinz Division locations in order to relocate the current functions at Highland Drive Division. Construction at the University Drive Division will be approximately 218,000 square feet and a 1,500 car-parking garage. At the H.J. Heinz Division construction will consist of approximately 265,000 square feet.

Project Location	San Antonio, TX	
Planned Project Name	**Ward Upgrades and Expansion**	
Fiscal Year	FY 2004	FY 2009
BA Received ($000)	$19,100	$1,900
Total Acquisition Cost ($000)	$21,000	
Asset Type	Major Construction	
Status	Construction	

This project received $19.1M in FY 2004 budget authority and an additional $1.9M in a FY 2009 reprogramming action. This project will construct 26,000 square feet of new space and provide necessary renovations of approximately 62,800 square feet at the Audie L. Murphy Veterans Memorial Hospital (San Antonio VAMC) to relocate 25 medical acute care beds from Kerrville VAMC and consolidate all acute care hospital beds at San Antonio. It will also increase the number of acute care medical and psychiatric detoxification beds at San Antonio VAMC by 10 beds to meet present and future inpatient gaps at the San Antonio VAMC. All nursing units will be renovated to meet current patient privacy standards and space requirements. Each bedroom will have a dedicated, handicapped accessible toilet/shower room instead of congregate bathrooms as currently exists.

Project Location	San Antonio, TX
Planned Project Name	**Polytrauma Center**
Fiscal Year	FY 2008
BA Received ($000)	$66,000
Total Acquisition Cost ($000)	$66,000
Asset Type	Major Construction
Status	Schematics/Design Development

This project received the total estimated cost of $66M in a reprogramming action in FY 2008 to complete design and construction. This project will provide a new 84,000 NUSF state-of-the art Polytrauma Healthcare and Rehabilitation Center. It will consist of a polytrauma ward, transitional housing, Physical Medicine and Rehabilitation Service, Prosthetics Service, and polytrauma research and support programs. In addition the spaces vacated by programs moving to the new center will be renovated. Parking deficiencies will also be addressed.

Project Location	San Diego, CA
Planned Project Name	**Seismic Corrections-Bldg. 1**
Fiscal Year	FY 2005
BA Received ($000)	$47,874
Total Acquisition Cost ($000)	$47,874
Asset Type	Major Construction
Status	Physically Complete

This project received $47.874M in FY 2005 budget authority. This project will seismically strengthen the 854,900 sq-ft Medical Center (Building 1) with an integrated exterior stair and braced frame system. This system will create a structurally efficient seismic bracing solution with minimal disruption to the interior of the Building and its operations. In order to install the braced frames, portions of modular Building 23 and MRI Building 14 will need to be demolished and reconstructed including the two-stop elevator serving Building 14. This seismic upgrade will abate a significant risk to life safety and meet Department of Veterans Affairs Seismic Design Requirements (H-18-8), the California Code of Regulations, Title 24, Part 2 and California Senate Bill 1953 requirements. Asbestos abatement will be required for connections to the existing structure and abatement in the stair towers to be demolished. It is estimated $4M in asbestos funds will be required in addition to the major construction cost.

Project Location	San Diego, CA
Planned Project Name	**Spinal Cord Injury and Seismic Deficiency**
Fiscal Year	FY 2010
BA Received ($000)	$18,340
Total Acquisition Cost ($000)	$195,000
Asset Type	Major Construction
Status	Schematics/Design Development

This project received $18.34M in FY 2010 budget authority to begin design, with a total estimated cost of approximately $195M. The first phase of the project will involve construction of a Spinal Cord Injury (SCI) Unit, which will provide approximately 46 private inpatient rooms, an outpatient clinic, a genito-urinary (GU) clinic, and a therapy clinic. This project will also construct a new parking garage. This structure will be built on a current surface parking lot to mitigate the loss of parking from the new building's footprint. The existing SCI building, Building 11, will be structurally and non-structurally upgraded to meet the immediate occupancy performance objective of the American Society of Civil Engineers standard A.S.C.E. 31-03. After the seismic upgrade, the first floor will be renovated to provide a 50 bed community living center (CLC) and hospice unit. The basement space will remain as administrative space and functions will be relocated to the first floor during construction to allow for the completion of the seismic work.

Project Location	San Francisco, CA
Planned Project Name	**Seismic Corrections Building 203**
Fiscal Year	FY 2005
BA Received ($000)	$41,168
Total Acquisition Cost ($000)	$41,168
Asset Type	Major Construction
Status	Construction

This project received $41.168M in FY 2005 budget authority. This project will seismically retrofit Building 203, a five story, 335,000 gsf concrete structure housing all acute care beds at San Francisco VA Medical Center, to meet current VA standards for seismic safety. SFVAMC's Building 203 ranks high in the Nation in terms of the degree of seismic risk and need for retrofitting as evaluated by the consultant Degenkolb Engineers (March, 2003 Update). The project includes functional and technical improvements for patient privacy, disabled accessibility, building efficiency, and bringing the structure into compliance with current codes. These changes will meet additional goals of: providing appropriate patient privacy, increasing customer access through barrier-free facilities, an increased bed assignment flexibility, improving customer satisfaction, and improving staff satisfaction through an improved

working environment. The primary goal of this project is to fulfill the VA's mandate to provide seismically safe buildings and ensure continued medical center operation after a major earthquake.

Project Location	**San Juan, PR**
Planned Project Name	**Seismic Corrections-Bldg. 1**
Fiscal Year	FY 2005 FY 2006 FY 2008 FY 2009 FY 2010
BA Received ($000)	$14,880 -$4,000 $59,000 $64,400 $42,000
Total Acquisition Cost ($000)	$299,200
Asset Type	Major Construction
Status	Construction

The project received $14.88M in FY 2005, was reduced by $4M in a reprogramming action in FY 2006, received $59M in FY 2008, received $64.4M in FY 2009, and an additional $42M in FY 2010 budget authority to design and construct the first phase of the new parking structure, with a total estimated cost of approximately $299.2M. This project will complete the seismic corrections in the main hospital building to comply with VA immediate occupancy standards. Asbestos abatement and fire protection are integral parts of the scope of the project. The first phase provided approximately 120,000 square feet, of new construction, which will house administrative functions to meet VA life safety standards. Renovation of 10,000 square feet will occur as backfill. Phase two will provide approximately 125,000 square feet of new construction that will house outpatient clinic space on top of the existing outpatient clinic. Phase three will demolish the existing tower of Building 1, provide seismic bracing, fire protection and asbestos abatement and renovation of approximately 222,000 square feet. The FY 2010 funding will construct the new parking structure.

Project Location	**Seattle, WA**
Planned Project Name	**Mental Health Building 101**
Fiscal Year	FY 2009
BA Received ($000)	$17,870
Total Acquisition Cost ($000)	$211,700
Asset Type	Major Construction
Status	Planning

This project received $17.87M in FY 2009 budget authority to begin design, with a total estimated cost of approximately $211.7M. This project is for the demolition of 63,464 GSF of existing space and the creation of 165,000 GSF of a new multi-story Mental Health Services and Research building at the Seattle Division of VA Puget Sound Health Care System (VAPSHCS). A separate 566 space parking deck will be constructed to bring the parking at the Seattle campus closer to the prescribed amounts.

This space designated for Mental Health will include clinical research and clinical care. It will house the Mental Illness Research, Education and Clinical Center (MIRECC), the Center for Excellence in Substance Abuse Treatment and Education (CESATE), the mental health components of the Hepatitis C Resource Center (Hep C RC), the clinical treatment programs of our existing outpatient mental health services including General Psychiatry, Chronic Mental Illness (CMI), Post Traumatic Stress Disorder (PTSD), Substance Abuse and Addictions Treatment, Day Treatment and Mental Health Intensive Case Management (MHICM). Additionally, Mental Health has developed a primary care clinic for their patients with medical comorbidities, which requires additional exam rooms.

The proposed new building will also incorporate space allocated to Clinical Research, Rehabilitation Research and Development (RR&D), Health Services Research and Development (HSR&D), and Biomedical Research. Because so much of the focus of the VAPSHCS Research program is dedicated to Mental Health disorders common in the VA such as PTSD, addictions, schizophrenia and mental incapacity of the aging veteran population such as Alzheimer's disease, the proposed new building will expand clinical, laboratory, health care utilization and outcomes research in mental health. Other major programs that would be housed in this area are: amputation and prosthetic limb development to support OIF/OEF; neurology, including Alzheimer's Disease; endocrinology and metabolism (diabetes and obesity); gastroenterology, (chronic diseases of the liver, bile ducts, and pancreas); cancer (colorectal, pulmonary, and prostate malignancies); and pulmonary disease. In addition, research related to special disabilities will also be accommodated in this new building and will include programs examining clinical, basic and translational aspects of spinal cord injury, PTSD, chronic mental illness and prosthetics, including amputation.

Project Location	**Seattle, WA**
Planned Project Name	**Correct Seismic Deficiencies Building 100, NT and NHCU**
Fiscal Year	FY 2009
BA Received ($000)	$4,300
Total Acquisition Cost ($000)	$43,000
Asset Type	Major Construction
Status	Planning

This project received $4.3M in FY 2009 budget authority to begin design, with a total estimated cost of approximately $43M. This project at the Seattle Division of VA Puget Sound Health Care System (VAPSHCS) is to replace all braced frame members in Building 100, Nursing Tower (NT) and Nursing Home Care Unit (NHCU), with buckling restrained braces. The Bldg 100 NT comprises 180,528 GSF and the NHCU 38,226 GSF of an eight story (with basement) steel

bracing and moment frame main hospital that was built in 1985. The purpose of this seismic renovation project is to continue delivering world-class health care to veterans in a seismically safe environment of care.

Project Location	**St. Louis (JB), MO**		
Planned Project Name	**Medical Facility Improvements and Cemetery Expansion**		
Fiscal Year	FY 2007	FY 2009	FY 2010
BA Requested ($000)	$7,000	$5,000	$19,700
Total Acquisition Cost ($000)	$396,400		
Asset Type	Major Construction		
Status	Schematics		

This project received $7M in FY 2007 and $5M in FY 2009, and an additional $19.7M in FY 2010 budget authority with a total project cost of approximately $396.4M. The project will decrease the amount of infrastructure maintained and operated by the Veterans Health Administration (VHA) through demolition of underutilized buildings (290,000 GSF) adjacent to the cemetery. The demolition of these buildings will provide approximately 30 acres to NCA for expansion of the Jefferson Barracks National Cemetery (without this land, there will be an interruption of service delivery for St. Louis area Veterans). The remaining phases of the project will relocate all clinics from Building 1; construct a new tenants building for the relocation and consolidation of the VA Employee Education Service (EES) as well as a space for the National Cemetery Administration (NCA) National Training Center; replace the existing deteriorated, obsolete central boiler/chiller plant with energy efficient HVAC systems for all remaining buildings on the JB Campus; and construct facilities to relocate the patient aquatic and therapy facility, main chapel, engineering shops, and a consolidated warehouse.

Project Location	**St. Louis (JC), MO**
Planned Project Name	**Replace Bed Tower & Clinic Expansion**
Fiscal Year	FY 2010
BA Received ($000)	$43,340
Total Acquisition Cost ($000)	$433,400
Asset Type	Major Construction
Status	Schematic Design

This project received $43.34M in FY 2010 budget authority to begin design, with a total estimated cost of approximately $433.4M. This project constructs new building space and renovates associated vacated existing space at the John Cochran (JC) Division, VAMC, St. Louis, MO for private in-patient bed wards, in-patient SCI beds, new ICU beds, inpatient mental health, a methadone clinic, expanded women's clinic, a new Emergent Response (ER) unit, replacement education and multi-media facilities, and consolidated medical research

facilities. Necessary buildings will be demolished to provide usable ground on the north and west sides of the JC campus for new construction. This project will provide for improved patient care by replacing the deteriorated environment with new space and providing for patient privacy by having single occupant in-patient rooms with non-shared bathrooms. It will expand the SCI program to eliminate the need for transporting these critical patients back and forth between the two divisions of the St. Louis VAMC.

Project Location	**Syracuse, NY**		
Planned Project Name	**Spinal Cord Injury (SCI) Center**		
Fiscal Year	FY 2005	FY 2008	FY 2009
BA Received ($000)	$53,469	$23,800	$7,700
Total Acquisition Cost ($000)	$84,969		
Asset Type	Major Construction		
Status	Construction		

This project received $53.469M in FY 2005, $23.8M in FY 2008 budget authority, and $7.7M in a FY 2009 reprogramming action, with a total estimated cost of approximately $84.969M. This project will provide space for a 30-bed Spinal Cord Injury program in the addition. There is no currently available space within the main hospital building to allow effective incorporation of SCI patients. This requires relocation of some existing functions out of the main hospital. The existing 6,000 SF former laundry structure will be demolished to accommodate a new 6 floor building addition of approximately 21,500 GSF per floor (Basement, Ground, 1, 2, 3, & 4th floor levels.) The addition will be configured to meet the needs of the functions displaced in the existing hospital building. The 4th floor of the existing building (36,000 SF) will be completely gutted and configured for inpatient and outpatient SCI support functions. Approximately 10,000 SF of the new structure will also be dedicated to the SCI therapeutic pool and solarium. The existing parking structure will be expanded to mitigate the loss of parking associated with the projects.

Project Location	**Tampa, FL**	
Planned Project Name	**Spinal Cord Injury Center (SCI)**	
Fiscal Year	FY 2005	FY 2006
BA Received ($000)	$7,043	$4,364
Total Acquisition Cost ($000)	$11,407	
Asset Type	Major Construction	
Status	Physically Complete	

This project received $7.043M in FY 2005 budget authority and $4.364M in a reprogramming action in FY 2006, for a total estimated cost of approximately $11.407M. This project will provide for the construction of a 30-bed, approximately 17,100 gross square footage (gsf), Spinal Cord Injury Extended Care addition at the James A. Haley Veterans' Hospital. It is a CARES, VISN 8,

Central Market, and special emphasis program gap Planning initiative. As background, Major Construction Project 673-087A, "Spinal Cord Injury Addition" was originally designed as a 100-bed project. A subsequent decision, however, reduced the project scope and deleted the originally planned 30 Extended Care Beds. The remaining 70 Acute Bed Spinal Cord Injury facility was activated in 2002. This project constructs those 30 Extended Care or LTC beds. SCI Long Term Care (LTC) patients have better outcomes under VA care, rather than in contract facilities. Few facilities will accept this category of patient as required staff ratios are high, yet reimbursement rates are barely above those for more typical patients.

Project Location	**Tampa, FL**
Planned Project Name	**Upgrade Essential Electrical Distribution Systems**
Fiscal Year	FY 2004
BA Received ($000)	$49,000
Total Acquisition Cost ($000)	$49,000
Asset Type	Major Construction
Status	Construction

This project received $49M in FY 2004 budget authority. This project establishes and upgrades normal, emergency and standby electrical distribution systems at the James A. Haley Veterans' Hospital, Tampa, Florida. The main campus currently comprises approximately 1.3 million square feet of air-conditioned space. This project directly addresses CARES Facility Condition Assessment (FCA) cited deficiencies, which received grades of D and F. Each system component is addressed, including: sub-stations, risers, transformers, network protectors, automatic transfer switches, bus duct or cabling distribution, circuit protective devices, panel boards and circuit breakers. Since July 1995, Tampa has experienced three major electrical-related outages. Since February 2000, there have been ten (10) unplanned electrical outages or emergent electrical shutdowns. If it were not for the fact that our new Central Energy Plant was nearly ready to be placed on line, the February 2000 shutdown would have necessitated the evacuation of all inpatients. Semi-annual preventive maintenance infrared screening of electrical switchgear and bus duct system continues to reveal potential faults with alarming frequency. The final version of the James A. Haley Veterans' Hospital Facility Condition Assessment independently corroborates the findings of VA's own professional engineers and licensed electricians.

Project Location	Tampa, FL
Planned Project Name	**Polytrauma and Bed Tower**
Fiscal Year	FY 2008
BA Received ($000)	$231,500
Total Acquisition Cost ($000)	$231,500
Asset Type	Major Construction
Status	Schematics/Design Documents

This project received $231.5M in FY 2008 budget authority in the FY 2008 emergency supplemental appropriation, Public Law 110-252. This project consists of three parts that will focus on service delivery enhancements and infrastructure upgrades while providing expanded space for special emphasis areas. Part 1 is the construction of a state-of-the-art polytrauma health care center. This will consist of one floor of polytrauma ward space, one floor of polytrauma and multi-purpose rehabilitation space and a mechanical penthouse for infrastructure support.

Part 2 is the complete renovation of ward, procedure and exam room space in the top four floors of the main hospital Building 1. This renovation will transform the existing four and two bed rooms of the existing space into single bed rooms. It will also provide an opportunity to remedy several infrastructure problems that could otherwise only be remedied by building a new hospital bed tower, including asbestos removal, fire sprinkling, indoor air quality upgrades, electrical upgrades, health care environment upgrades, physical security (hurricane and blast hardening) upgrades.

Part 3 of this project will construct a parking garage that will provide up to 1500 parking spaces for patients, family, visitors and staff. The most recent parking study produced by VACO estimates that there is a current deficit for parking of 1,053 spaces and a deficit of 2,333 spaces by the completion of this project.

Project Location	Temple, TX	
Planned Project Name	**Information Technology Facility**	
Fiscal Year	FY 2005	FY 2008
BA Received ($000)	$55,552	-$45,000
Total Acquisition Cost ($000)	$10,552	
Asset Type	Major Construction	
Status	Schematics	

This project received $55.552M in FY 2005 budget authority and was decreased by $45M in a reprogramming action in FY 2008. A planning decision about the future of the Waco, TX facility diminished the need for major construction activities at Temple. The remaining $10.55M will be used to construct an information technology facility at Temple.

Project Location	Tucson, AZ
Planned Project Name	**Mental Health Clinic**
Fiscal Year	FY 2004 FY 2006
BA Received ($000)	$12,100 $1,200
Total Acquisition Cost ($000)	$13,300
Asset Type	Major Construction
Status	Physically Complete

This project received $12.1M in FY 2004 budget authority and $1.2M in a reprogramming action in FY 2006, for a total estimated cost of approximately $13.3M. This proposal will create approximately 42,485 gross square feet (gsf) of new construction for mental health programs to be located west of the current mental health inpatient building (Building 67) and will enhance an associated 8,983 gsf of renovated backfill space in Building 2, allowing for a six-bed expansion of inpatient mental health facility. Completion of this project will provide appropriately sized and configured space for all outpatient mental health services that are presently scattered throughout the 116 acre campus in Buildings 2, 7, 66, and 67. This project will house the Mental Health Clinic, Drug and Alcohol Rehabilitation, Day Treatment, Vocational Rehabilitation, Seriously Chronically Mentally Ill (SMI), Post Traumatic Stress Disorder (PTSD), Family Mental Health, Biofeedback Therapy, Gero-psychiatry, Mood Disorder, Psychosis, Compensated Work Therapy (CWT), Outpatient Psychiatry Resident Program, Psychology Intern Program, Social Work Program, Women's Trauma, and the Homeless programs, as well as providing needed space for overall programmatic administrative areas for mental health. In addition, the new facility will create space to effectively continue VA-DoD sharing programs for both inpatient and outpatient mental health services. This project will add space for two additional mental health primary care teams and allow for an expansion of telepsychiatry program, as well as permit development of a telepsychiatry center of excellence, which will enhance delivery of mental health outpatient services to our Community Based Outpatient Clinics. The new building will be located on the main campus of the Southern Arizona VA Health Care System (SAVAHCS) in Tucson, AZ. Completion of this project will address existing service gap and presently forecasted CARES service gaps of 54% in FY 2012 and 23% in FY 2022. CARES analyses indicated space deficiencies for all years through 2022. Backfill of vacated Building 2 space will include enhancement and expansion of the existing mental health inpatient activities in the adjacent Building 67, including six additional beds, group rooms, and associated necessary programmatic spaces, as well as utilization of the remaining space for other CARES identified space deficient functions.

Project Location	Walla Walla, WA
Planned Project Name	**Multi-Specialty Care**
Fiscal Year	FY 2009
BA Received ($000)	$71,400
Total Acquisition Cost ($000)	$71,400
Asset Type	Major Construction
Status	Schematics/Design Development

This project received $71.4M in FY 2009 budget authority to complete design and construction. This project will:

- Construct a new Outpatient Clinic Building (66,000 GSF) to house primary, specialty, primary mental health care, ancillary services, and associated support and administrative functions.
- Renovate Building 86 (approx 47,303 BGSF, circa 1929) to accommodate other clinical, administrative, and support functions coming from outlying campus buildings. Building 86 system infrastructure is antiquated and energy inefficient.
- Upgrade antiquated utility distribution systems to include electrical, steam, water and sanitary.
- Upgrade site grading and landscaping.
- Add approximately 175 parking spaces.
- Demolish four buildings (quarters 48, 49, 7 and 8) located adjacent to building 86 and the new proposed OPC.

This project also allows the campus to realign to 24 acres on this 88 acre campus. Under this realignment, the remaining 64 acres will be offered for reuse through the Enhanced Use Lease process.

Appendix H – VHA Priority Summary

FY 2011 VHA Major Construction Projects in Priority Order

VISN	Location		Project Title - Brief Description	Priority #
21	Alameda	CA	Outpatient Clinic and Columbarium	1
23	Omaha	NE	Replacement Facility	2
9	Lexington	KY	Leestown Campus Realignment	3
4	Lebanon	PA	Replacement Facility	4
21	Reno	NV	Seismic & Life Safety Corrections B1	5
22	West LA	CA	New Tower/B500 Seismic Correction	6
15	Columbia	SC	Specialty Care Renovation	7
3	Northport	NY	Mental Health	8
6	Asheville	NC	Seismic Corrections/Outpatient Expansion	9
15	Wichita	KS	Healthcare Transformation	10
21	San Francisco	CA	Seismic Bldgs 1, 6, 8, and 12	11
12	Hines	IL	Acute Inpatient Care Center	12
6	Hampton	VA	Outpatient Care Addition	13
22	West LA	CA	New Research Bldg	14
22	Long Beach	CA	Building Demolition & Admin Consolidations	15
3	Castle Point	NY	Psych & NHCU Integration	16
1	Providence	RI	Specialties Addition & Main Hospital Repair	17
4	Coatesville	PA	Replacement Facility	18
15	Columbia	MO	Ambulatory Care Addition	19
5	Washington	DC	Outpatient Clinic Expansion	20
15	Kansas City	MO	Ambulatory Care Addition	21
4	Philadelphia	PA	Behavioral Health Bldg	22
1	Brockton	MA	Mental Health	23
20	Portland	OR	Seismic Corrections Buildings 100 & 101	24
11	South Bend	IN	Multi-specialty Health Care Center	25
8	Miami	FL	Clinical Add/Ren	26
8	Tampa	FL	Prim Care & Mental Health	27
8	Bay Pines	FL	Hurricane & Homeland Security Deficiencies	28
17	Waco	TX	Consolidate Outpatient Services	29
1	Boston	MA	Clinical Addition at West Roxbury	30
19	Salt Lake City	UT	B1/B12 Patient Complex Expansion/Renovation	31
16	Jackson	MS	New SCI/D Center	32
5	Baltimore	MD	Consolidation of Outpatient, Benefits and Research	33
11	Ft. Wayne	IN	Multi-specialty Care HCC	34
2	Buffalo	NY	Clinical Addition	35
23	Fargo	ND	Specialty Care Clinic Addition	36
6	Hampton	VA	Extended Care Rehab Care Ren/Add	37
17	Waco	TX	Mental Health & Rehab Center	38
17	Waco	TX	Support Services and Education	39

VISN	Location		Project Title - Brief Description	Priority #
21	San Francisco	CA	Mental Health/Research Bldg	40
1	West Haven	CT	Clinical Ward Tower	41
18	El Paso	TX	Joint DoD Amb Care	42
20	Boise	ID	Clinical Building	43
18	Phoenix	AZ	Outpatient Ren/Exp	44
7	Atlanta	GA	Mental Health, Spec Care & Parking	45
9	Chattanooga	TN	HCC	46
18	Albuquerque	NM	Outpatient and Clinical Building	47
22	San Diego	CA	OR Renovation 5E	48
17	Temple	TX	Clinical Replacement	49
6	Beckley	WV	NHCU	50
7	Charleston	SC	Naval Hosp Seismic	51
18	Mesa	AZ	OPC and VISN 18 Offices	52
3	St. Albans	NY	New Facility	53
22	Loma Linda	CA	Behavioral Medicine Center	54
8	Jacksonville	FL	Replacement OPC	55
18	Tucson	AZ	ICU, Spec Care, Imaging & Diagnostic Bldg	56
17	Waco	TX	Enhance/Consolidate Long Term Care	57
19	Ft. Harrison	MT	Billings HCC	58
7	Charleston	SC	Hurricane Mitigation - Chiller Plant	59
21	San Francisco	CA	ADA and Parking	60
20	Seattle	WA	BRAC FLARC Purchase/Transfer	61

FY 2010 VHA Major Construction Projects in Priority Order

VISN	Location		Project Title – Brief Description	Priority #
21	Livermore	CA	Realignment and Closure	1
2	Canandaigua	NY	New Construction and Renovation	2
22	San Diego	CA	Seismic Building 11	3
22	Long Beach	CA	Seismic Buildings 128 & 133	4
15	St. Louis (JC)	MO	Replacement Bed Tower/Clinical Expansion	5
1	Brockton	MA	Long Term Care Spinal Cord Injury	6
21	Alameda	CA	Outpatient Clinic	7
9	Lexington	KY	Leestown Realignment	8
5	Perry Point	MD	Replacement Nursing Home	9
10	Cleveland*	OH	Renovation at Wade Park	10
15	Columbia	SC	Specialty Care Renovation	11
21	Reno	NV	Seismic & Life Safety Building 1	12
22	Los Angeles	CA	Seismic Buildings 500/501	13
4	Lebanon	PA	Replacement Facility	14
20	Portland	OR	Seismic Buildings 100 & 101	15
23	Omaha	NE	HVAC and Clinical Deficiencies	16
15	Wichita	KS	Healthcare Transformation	17
21	Monterey	CA	VA/DoD Ambulatory Care	18
6	Salem	VA	Mental Health Bldg	19
12	Hines	IL	Acute Inpatient Care Center	20
22	Long Beach	CA	Seismic Corrections & Admin Consolidations	21
22	Los Angeles	CA	New Research Bldg	22
6	Hampton	VA	Outpatient Care Addition	23
44	Butler*	PA	Comprehensive Outpatient Clinic	24
3	Northport	NY	Mental Health	25
3	Castle Point	NY	Psychiatric & NHCU	26
5	Washington	DC	Outpatient Clinic Exp	27
6	Fayetteville	NC	Outpatient Addition	28
21	San Francisco	CA	Seismic Buildings 1, 6, 8, and 12	29
22	Loma Linda	CA	Clinical Building	30
4	Philadelphia	PA	Behavioral Health Bldg	31
15	Kansas City	MO	Ambulatory Care Addition	32
4	Coatesville	PA	Replacement Facility	33
1	Brockton	MA	Mental Health	34
2	Buffalo	NY	Clinical Addition	35
6	Asheville	NC	Seismic/Outpatient Expansion	36
8	Tampa	FL	Prim Care & Mental Health	37
8	Miami	FL	Clinical Add/Renovation	38
15	Columbia	MO	Ambulatory Care Add	39
19	Salt Lake City	UT	Patient Complex Expansion/Renovation	40
1	Providence	RI	Specialties Addition & Main Hospital Repair	41
6	Hampton	VA	Extended Care/Rehabilitation Care	42
22	San Diego	CA	Operating Room Renovation	43
8	Bay Pines	FL	Hurricane & Homeland Security Deficiencies	44
17	Waco	TX	Support Services/ Education	45

VISN	Location		Project Title – Brief Description	Priority #
17	Waco	TX	Consolidate Outpatient Services	46
18	Phoenix	AZ	Outpatient Renovation/Expansion	47
16	Jackson	MS	New Spinal Cord Injury	48
23	Fargo	ND	Specialty Care Clinic Addition	49
17	Waco	TX	Mental Health & Rehab Center	50
7	Atlanta	GA	Mental Health, Specialty Care & Parking	51
21	San Francisco	CA	Mental Health/Research Building	52
1	West Haven	CT	Clinical Ward Tower	53
1	Boston	MA	Clinical Addition at West Roxbury	54
7	Montgomery	AL	Ambulatory Care Addition	55
6	Salisbury	NC	Clinical Addition	56
18	Albuquerque	NM	Outpatient and Clinical Building	57
7	Charleston	SC	Hurricane Mitigation - Chiller Plant	58
17	Temple	TX	Clinical Replacement	59
22	Loma Linda	CA	Behavioral Medicine	60
6	Beckley	WV	Nursing Home Care Unit	61
17	Waco	TX	Enhance/Consolidate Long Term Care	62
18	Tucson	AZ	I CU, Specialty Care, Imaging & Diagnostic Building	63
21	San Francisco	CA	ADA and Parking	64
3	St. Albans	NY	New Facility	65
20	Seattle	WA	B RAC Land Purchase/Transfer	66

*Project pulled from FY 2010 budget consideration due to alternative means of funding the project.

Appendix I – History of Non-VHA Projects Update

Project Description	Location		Total Est. Cost	Prior Year ($000) [1]	FY 2003 - FY 2007 ($000)	FY 2008 ($000)	FY 2009 ($000)	FY 2010 ($000)	FY 2011 Request	Future ($000)	Estimated Completion Date [2]	Status
Abraham Lincoln NC Phase 2 Gravesite Expansion	Elwood	IL	$39,300		$1,000			$38,300			2012	CD
Alabama NC Phase 1 Development	Birmingham	AL	$18,500			$18,500					2011	CO
Bakersfield NC Phase 1 Development	Bakersfield	CA	$19,500			$19,500					2011	CO
Barrancas NC Gravesite Expansion and Cemetery Improvements	Pensacola	FL	$11,929		$11,929						2010	CO
Calverton NC Gravesite Expansion	Calverton	NY	$30,500		$1,500		$29,000				2011	CO
Dallas-Fort Worth NC Gravesite Expansion	Dallas	TX	$14,100		$14,100						2010	CO
Florida NC Gravesite Expansion & Cemetery Improvements	Bushnell	FL	$21,340		$21,340						2010	PC
Fort Jackson Phase 1 Development	Columbia	SC	$19,200			$19,200					2011	CO
Fort Logan NC Gravesite Development	Denver	CO	$16,100	$16,100							2007	PC
Fort Rosecrans NC Annex at Miramar Phase 1 Development [3]	San Diego	CA	$27,442		$20,442		$7,000				2011	CD
Fort Rosecrans NC Columbarium Development	San Diego	CA	$5,948	$5,948							2009	FC
Fort Sam Houston NC Gravesite Development	San Antonio	TX	$30,538		$1,138	$29,400					2011	CO
Fort Sill NC Phase 1 Development	Elgin	OK	$10,006	$10,006							2004	FC
Fort Snelling NC Gravesite Expansion	Minneapolis	MN	$24,654		$24,654						2008	PC

Project Description	Location		Total Est. Cost	Prior Year ($000) [1]	FY 2003 - FY 2007 ($000)	FY 2008 ($000)	FY 2009 ($000)	FY 2010 ($000)	FY 2011 Request	Future ($000)	Estimated Completion Date [2]	Status
Georgia NC Phase 1 Development	Canton	GA	$31,200	$31,200							2007	PC
Gerald B.H. Solomon NC Gravesite Expansion	Schuylerville	NY	$8,600		$8,600						2009	PC
Gerald B.H. Solomon Phase 1 Development	Schuylerville	NY	$13,991	$13,991							2009	FC
Great Lakes NC Development Phase 1A [4]	Holly	MI	$14,499		$14,499						2007	PC
Great Lakes NC Development Phase 1B	Holly	MI	$18,650		$18,650						2010	CO
Houston NC Phase 4 Gravesite Expansion	Houston	TX	$35,000					$35,000			2012	CD
Indiantown Gap NC Phase 4 Gravesite Expansion	Indiantown Gap	PA	$23,500						$23,500		2013	P
Jacksonville NC Phase 1 Development	Jacksonville	FL	$22,400			$22,400					2011	CO
Jefferson Barracks NC Gravesite Development [5]	Jefferson Barracks	MO	$7,994	$7,994							2010	PC
Los Angeles NC Columbaria Expansion	Los Angeles	CA	$27,600						$27,600		2013	P
Massachusetts NC Columbarium Expansion	Bourne	MA	$9,200	$9,200							2007	PC
Massachusetts NC Phase 3 Gravesite Expansion	Bourne	MA	$20,500				$20,500				2011	CD
NCOTA Phase 1 Development [6]	Pittsburgh	PA	$23,378	$1,000	$22,293	$85					2008	PC
New National Cemetery Land Acquisition [7]	Various		$41,000		$41,000						2006	PC
Puerto Rico NC Gravesite Expansion	Bayamon	PR	$33,900				$33,900				2012	CD
Quantico NC Gravesite Expansion and Cemetery Improvements	Triangle	VA	$0		$0						na	Project Deferred

Project Description	Location		Total Est. Cost	Prior Year ($000) [1]	FY 2003 - FY 2007 ($000)	FY 2008 ($000)	FY 2009 ($000)	FY 2010 ($000)	FY 2011 Request	Future ($000)	Estimated Completion Date [2]	Status
Riverside NC Gravesite Expansion and Improvements	Riverside	CA	$1,388		$1,388						na	P
Rock Island NC Burial Area Expansion	Moline	IL	$11,256		$11,256						2008	PC
Sacramento Valley VA NC Phase 1 Development [8]	Solano County	CA	$28,227	$6,500	$28,727		-$7,000				2009	PC
San Joaquin Valley NC Gravesite Expansion and Improvements	Gustine	CA	$22,794		$794					$22,000	na	P
Sarasota NC Phase 1 Development	Sarasota	FL	$27,800			$27,800					2011	CO
South Florida NC Phase 1 Development [9]	S. Florida (Miami)	FL	$45,649	$17,500	$28,149						2010	CO
Tahoma NC Cemetery Expansion	Kent	WA	$25,800						$25,800		2013	P
Tahoma NC Columbarium Expansion	Kent	WA	$6,900	$6,900							2006	PC
Washington Crossing NC Phase 1 Develpoment	Philadelphia	PA	$29,600			$29,600					2011	CO
Willamette NC Columbarium & Cemetery Improvements	Portland	OR	$8,903	$8,903							2009	PC
Willamette NC Columbarium Expansion	Portland	OR	$8,345	$8,345							2008	PC
Total			$837,131	$143,587	$271,459	$166,485	$83,400	$73,300	$76,900	$22,000		

[1] The Prior Year column indicates the amount from FY 2002 and before.
[2] Dates are dependent on when appropriates are provided.
[3] Funds transferred in the amount of $7M were transferred from the NCA working reserve in FY 2009.
[4] Funds transferred from bonding company in the amount of $5.85M.
[5] Funds in the amount of $301K were transferred from the NCA working reserve.
[6] Funds in the amount of $85K transferred in FY 2008 from NCA working reserve.
[7] Land acquisition for the establishment of six new national cemeteries in the following locations: Bakersfield-area, California; Birmingham-area, Alabama; Columbia/Greensville-area, South Carolina; Jacksonville-area, Florida; Sarasota County-area, Florida; and Southeastern Pennsylvania.
[8] Funds appropriated $21.427 Million in FY 2005, funds of $7.3M transferred from NCA working reserve in FY 2007, $7.0M removed from project and placed in NCA working reserve in FY 2009.
[9] Funds appropriated in FY 2007 $23.149M, $5M transferred from NCA working reserve.

Appendix J – FY 2010 – 2014 Potential Department-wide Major Construction Projects

(Sorted by State)

State	City	Project Title/Brief Description	Admin.
AL	Ft Mitchell	Ft Mitchell National Cemetery Gravesite Expansion	NCA
AR	Fayetteville	Construct Inpatient Bed tower	VHA
AZ	Mesa	Outpatient Clinic and VISN 18 Offices	VHA
AZ	Phoenix	Outpatient Expansion	VHA
AZ	Phoenix	National Memorial Cemetery of Arizona Gravesite Expansion	NCA
CA	Alameda	Alameda Point Outpatient Clinic	VHA
CA	Gustine	San Joaquin Valley National Cemetery Gravesite Expansion	NCA
CA	Long Beach	SCI Expansion/Parking Garage Construction	VHA
CA	Los Angeles	Mental Health Renovation	VHA
CA	Monterey	VA/DoD Ambulatory Care Center	VHA
CA	Palo Alto	Comprehensive Mental Health Replacement Center	VHA
CA	Palo Alto	Building 6 Seismic Correction	VHA
CA	Riverside	Riverside National Cemetery Gravesite Expansion	NCA
CA	San Diego	Research Building	VHA
CA	San Diego	OR Renovation 5th Floor	VHA
CA	San Francisco	New Mental Health/Research Building and Parking Garage	VHA
CA	San Francisco	Improve Campus Accessibility by Eliminating ADA and Parking Deficiencies	VHA
CA	San Francisco	Seismic Retrofit / Replace Buildings 1, 6, 8 & 12	VHA
CA	West Los Angeles	New Essential Care Tower / B500 Seismic Correction and Renovation	VHA
CA	West Los Angeles	New Research Building	VHA
CT	West Haven	Clinical Ward Tower	VHA
DC	Washington	Outpatient Clinic and Medical Center Expansion Project	VHA
FL	Bay Pines	Construct Polytrauma Support and Rehab Facility	VHA
FL	Gainesville	Surgery/SPD Expansion	VHA
FL	Gainesville	Community Living Center Addition, Proposed Research / Education	VHA
FL	Gainesville	New Radiation Therapy	VHA
FL	Miami	Parking Garage and Helipad	VHA
FL	Miami	Add 3 Floors to Research & Education Building 7	VHA
FL	Tampa	Primary Care and Mental Health Expansion	VHA
HI	Honolulu	National Memorial Cemetery of the Pacific	NCA
ID	Boise	Clinical Building	VHA

State	City	Project Title/Brief Description	Admin.
IL	Chicago	Consolidation of Radiology Dept. & Relocation of Loading Dock Facilities	VHA
IL	Hines	Renovate Bldg. 51 for Animal Research	VHA
IL	Hines	Acute Inpatient Care	VHA
IN	Ft. Wayne	Multispecialty Health Care Center	VHA
KY	Lexington	Realignment and Cooper Drive Decompression to Leestown Campus	VHA
LA	Shreveport	Shreveport Clinical Addition	VHA
MA	West Roxbury	Clinical Addition VA Boston Healthcare	VHA
MD	Baltimore	Consolidate Outpatient, Benefits & Research to Advance Services	VHA
MN	Minneapolis	Expand Polytrauma, Rehabilitation and Community Living Center	VHA
MO	Columbia	Nursing Ward Patient Privacy	VHA
MO	St. Louis	Jefferson Barracks National Cemetery Gravesite Expansion	NCA
NC	Asheville	Seismic Corrections/Outpatient Services Expansion	VHA
NC	Fayetteville	Outpatient Addition	VHA
NC	Salisbury	Major Clinical Addition	VHA
ND	Fargo	Special Care Addition	VHA
NE	Omaha	Construct Clinical Addition	VHA
NM	Albuquerque	Outpatient Surgery Center	VHA
NM	Albuquerque	Construct Research/Coop Pharmacy Building	VHA
NM	Albuquerque	Correct Seismic Deficiencies B-3,10,11,12,15	VHA
NV	Las Vegas	Mental Health Building	VHA
NV	Las Vegas	Clinical Addition	VHA
NV	Las Vegas	Administrative Building	VHA
NV	Las Vegas	Warehouse Building	VHA
NV	Reno	Building 1 Seismic & Life Safety Corrections	VHA
NY	Albany	Community Living Center and Parking Deck	VHA
NY	Bronx	Renovate Research Building	VHA
NY	Northport	Mental Health Recovery Center	VHA
NY	Northport	Research Center	VHA
OH	Dayton	Dayton National Cemetery Gravesite Expansion	NCA
OR	Portland	Correct Seismic B100 & B101	VHA
OR	White City	New Integrated Clinic	VHA
PA	Annville	Indiantown Gap National Cemetery Gravesite Expansion	NCA
PA	Castle Point	Psych and NHCU Integration	VHA
PA	Coatesville	Replacement Medical Center	VHA
PA	Philadelphia	Parking Garage	VHA
RI	Providence	Specialties Addition and Main Hospital Repairs	VHA
SC	Charleston	Employee and Veteran Patient Parking Garage	VHA
SD	Sioux Falls	Community living Center Culture\al Transformation	VHA
TN	Nashville	Ambulatory Surgery and Outpatient Services Center	VHA

State	City	Project Title/Brief Description	Admin.
TX	Big Spring	Community Living Center	VHA
TX	Houston	Parking Structure	VHA
TX	Houston	Establish 120 beds Community Living and Hospice Center	VHA
TX	Temple	Clinical Replacement	VHA
TX	Tyler	Tyler Community Based Outpatient Clinic	VHA
VA	Hampton	Renovate/Expand SCI/D Unit	VHA
VA	Hampton	Ambulatory Care Addition	VHA
VA	Hampton	Community Living Center B146 Renovation/Addition	VHA
VA	Salem	Mental Health Building	VHA
VA	Triangle	Quantico National Cemetery Gravesite Expansion	NCA
VT	Burlington	Satellite Comprehensive Ambulatory Care Center - Burlington	VHA
WA	Kent	Tahoma National Cemetery Gravesite Expansion	NCA
WA	Seattle	Purchase Ft Lawton Army Reserve Center	VHA
WA	Seattle	Specialty Care & Pharmacy Improvements	VHA
WA	Seattle	Inpatient Rehab/Polytrauma and Geriatrics Improvements	VHA
WA	Seattle	Expand Building 100 Floors 3 & 4 DNT (S)	VHA
WA	Seattle	Renovate BMTU/Respiratory/Cardiac Care (S)	VHA
WA	Seattle	Renovate Surgery/SICU (S)	VHA
WA	Seattle	Renovate Spinal Cord Injury (S)	VHA
WA	Seattle	Renovate SPD, Warehouse & Kitchen (S)	VHA
WA	Spokane	Clinical Addition	VHA
WI	Madison	Ambulatory Care Center	VHA
WI	Milwaukee	Operating Room Addition	VHA
WI	Milwaukee	Bed Tower	VHA
WI	Milwaukee	Relocate Nuclear Med. Basement	VHA
WS	Milwaukee	Parking Garage Construction	VHA
WV	Beckley	Nursing Home Care Unit	VHA
WV	Martinsburg	Outpatient Improvements	VHA

Page Intentionally Left Blank

Appendix K – FY 2010 Prioritized VHA Minor Construction Projects (Sorted by VISN)

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
30	1	Boston	MA	Expand Patient Parking	9,350	
165	1	Boston	MA	Specialty Clinic Renovation - Brockton	3,536	CI
101	1	Manchester	NH	Mental Health Addition and Improvements	5,713	CI
152	1	Newington	CT	Specialty Care Clinic Consolidation	5,969	MD
12	1	Providence	RI	Replace Substandard Emergency Room	9,997	CI
46	1	Providence	RI	Replace/Relocate Deficient ICU	9,900	CI
54	1	Providence	RI	Mental Health Building	6,942	MD
4	1	West Haven	CT	Surgical Specialty Clinic Addition	8,020	MD
PY	1	West Haven	CT	ICU Step Down Expansion	6,689	MD
162	1	West Haven	CT	Surgicial Speciality Clinics	5,069	MD
1	1	White River Junction	VT	Psych & Polytrauma Rural Residential Rehab Care Center	7,869	MD
PY	1	White River Junction	VT	Imaging Center Replacement	6,908	MD
110	1	White River Junction	VT	Replacement SPD	8,884	CI
				Total	**94,846**	
106	2	Albany	NY	Renovate/Expand Day Treatment Center	3,335	MD
118	2	Albany	NY	Correct Physical Med & Rehab Svc Deficiencies	4,688	CI
166	2	Batavia	NY	Ward B Privacy Renovations	4,054	CI
34	2	Buffalo	NY	Construct Parking Ramp	6,254	CI
84	2	Buffalo	NY	Psychiatric Ward Safety Improvements	4,772	CI
108	2	Syracuse	NY	Expand Pharmacy for Current and Projected Workload	3,440	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
				Total	**26,543**	
47	3	Lyons	NJ	CLC Ward Renovation	6,831	CI
6	3	Northport	NY	OR Replacement	9,900	CI
24	3	Northport	NY	ICU Replacement	6,500	CI
				Total	**23,231**	
102	4	Altoona	PA	Move/Expand Rehab Admin/Prosthetic	3,428	CI
195	4	Altoona	PA	Move & Expand Rehab	2,999	MD
78	4	Butler	PA	Domiciliary Extended-Stay Treatment Unit Replacement	4,062	CI
124	4	Butler	PA	Dementia Long Term Care Unit Replacement	7,000	MD
183	4	Clarksburg	WV	Ambulatory Surgery Modernization	5,000	CI
10	4	Erie	PA	Ambulatory Surgery Addition	7,370	MD
112	4	Erie	PA	Expand Behavioral Health	6,000	MD
21	4	Lebanon	PA	Expand Surgery Services	8,972	MD
175	4	Lebanon	PA	Behavior Health Clinic Services	6,000	MD
148	4	Pittsburgh	PA	Upgrade SPD & Security at Loading Dock	6,698	CI
190	4	Pittsburgh	PA	New Elevators for Building 1 at UD	4,733	CI
				Total	**62,262**	
126	5	Baltimore	MD	Robotics/Pat. Exercise & Employee Education	1,650	MD
128	5	Baltimore	MD	Expand Mental Health and Managed Care Clinics	6,500	MD
197	5	Martinsburg	WV	Renovate Outpatient Surgery	5,378	CI
62	5	Perry Point	MD	Construct New Substance Abuse Residential Rehab Treatment Program Beds	8,563	MD
132	5	Perry Point	MD	Construct 36 New Residential Rehab Treatment Program Beds	5,131	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
15	5	Washington	DC	CNRC 3rd Floor Expansion	9,839	MD
48	5	Washington	DC	4E Patient Ward Expansion	7,253	MD
50	5	Washington	DC	OIF/OEF Welcome Center	4,830	MD
164	5	Washington	DC	Research Building Expansion	6,986	MD
196	5	Washington	DC	Install New Boiler Plant	6,995	CI
208	5	Washington	DC	New Multi-Story Parking Garage	9,086	CI
				Total	**72,211**	
91	6	Asheville	NC	Demolish/Replace Building 9	9,900	CI
139	6	Beckley	WV	Parking Building	9,975	CI
147	6	Beckley	WV	Specialty/Ancillary Care Construction	2,218	MD
202	6	Beckley	WV	Patient Care Expansion	4,750	MD
209	6	Durham	NC	Research Expansion, Phase 2	6,741	MD
204	6	Fayetteville	NC	Outpatient Expansion	6,645	MD
5	6	Hampton	VA	Renovate/Expand Surgery	9,793	CI
199	6	Salem	VA	Patient Dining Area ECRC	4,527	MD
57	6	Salisbury	NC	Mental Health Care Renovation, Bldg 4., Phase 2	9,460	CI
58	6	Salisbury	NC	Long Term Care Renovation, Bldg 42, Phase 2	9,510	CI
59	6	Salisbury	NC	Mental Health Care Renovation, Bldg 4, Phase 1	9,540	CI
60	6	Salisbury	NC	Long Term Care Renovation, Bldg 42, Phase 1	9,670	CI
				Total	**92,729**	
41	7	Atlanta	GA	New Parking Structure	9,945	CI
125	7	Augusta	GA	Patient Privacy Improvement Unit 6D	4,734	CI
14	7	Charleston	SC	New PTSD/Mental Health Research Addition	9,268	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
200	7	Charleston	SC	Renovate Nusing Home for Hospice/Paliative Care	6,911	CI
52	7	Tuscaloosa	AL	Community Living Center, Phase 1	9,955	MD
				Total	**40,813**	
7	8	Bay Pines	FL	Construct Primary Care Center	9,800	MD
66	8	Bay Pines	FL	Construct Parking Garage	9,896	CI
104	8	Bay Pines	FL	Research Center	6,987	MD
174	8	Bay Pines	FL	Renovate B101 Community Living Center (NHCU)	6,925	CI
184	8	Gainesville	FL	Construct Parking Garage	6,995	CI
61	8	Tampa	FL	Interim Polytrauma Renovation - 5 North	9,800	MD
81	8	West Palm Beach	FL	400 Space Parking Garage	9,050	CI
				Total	**59,453**	
74	9	Lexington	KY	Renovate 3rd Floor for Privacy, Infection Control, Access	6,450	CI
PY	9	Lexington	KY	Renovate ER, CDD	2,700	MD
26	9	Memphis	TN	Expand and Modernize OR	9,790	CI
71	9	Mountain Home	TN	Patient/Privacy Isolation, B-200	5,022	CI
187	9	Mountain Home	TN	IRM Consolidation/ Expansion B-77	1,795	CI
207	9	Mountain Home	TN	Expand Outpatient Waiting	705	MD
142	9	Nashville	TN	Parking Garage Vertical Expansion	9,894	CI
				Total	**36,356**	
44	10	Chillicothe	OH	Renovate NHCU 211AB	8,950	CI
39	10	Cincinnati	OH	Relocate NHCU PH II	9,606	MD
53	10	Cincinnati	OH	Parking Garage	8,906	CI
131	10	Cincinnati	OH	Replace Animal Research Facility PH I	9,828	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
176	10	Cincinnati	OH	Outpatient Surgical Center	6,500	MD
29	10	Cleveland	OH	Surgery Addition	9,988	MD
98	10	Cleveland	OH	Pathology & Laboratory Medicine Service Addition	6,110	MD
				Total	**59,888**	
151	11	Ann Arbor	MI	East Parking Deck Expansion	5,895	CI
67	11	Battle Creek	MI	Inpatient Mental Health Expansion B39	9,273	MD
82	11	Battle Creek	MI	Ambulatory Care Expansion B2	8,724	CI
171	11	Battle Creek	MI	Renovate NHCU for Patient Privacy	6,629	MD
205	11	Danville	IL	Construct ER Addition, Bldg 58	2,390	MD
206	11	Danville	IL	Construct two Nursing Home Care Units	3,301	MD
87	11	Indianapolis	IN	Construct Parking Garage	9,985	CI
210	11	Northern Indiana	IN	Demolish Buildings 13, 122, 19-22	4,400	CI
				Total	**50,597**	
135	12	Chicago	IL	Expand & Remodel Existing Space for Material Management Area	5,818	CI
201	12	Chicago	IL	Expand Outpatient Specialty Clinic	5,380	MD
203	12	Iron Mountain	MI	Expand Patient Care Areas	6,400	MD
89	12	Madison	WI	Hospital Parking Facility	9,900	CI
37	12	Milwaukee	WI	Expand PC/Specialty Care Clinic Consolidation	9,988	MD
170	12	Milwaukee	WI	Acute Care Ward 6C-5CN	6,716	MD
193	12	Milwaukee	WI	Construct NHCU Homes (4)	6,960	MD
114	12	North Chicago	IL	Modernize Nursing Home Care Unit, Phase 1-B134	6,800	MD
153	12	North Chicago	IL	Four Unit Community Living Center	6,936	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
8	12	Tomah	WI	Renovate B-2 for MHRRTP beds	6,997	CI
111	12	Tomah	WI	Construct Clinical Addition B-400	4,739	MD
156	12	Tomah	WI	Construct Community Living Center	4,747	MD
				Total	**81,381**	
194	15	Columbia	MO	Relocate SPD	8,119	MD
32	15	Kansas City	KS	ER Expansion	6,945	MD
80	15	Kansas City	KS	New Restrooms & Elevator Bldg. 1	8,282	CI
116	15	Kansas City	KS	Building Addition for MRI	8,835	MD
140	15	Kansas City	KS	Renovate Inpatient Psychiatry	6,050	CI
212	15	Kansas City	KS	Purchase Radiation Therapy Center	2,200	MD
189	15	Leavenworth	KS	NHCU Relocation	9,962	MD
18	15	Marion	IL	Relocate and Upgrade Operating Room Suite	9,959	CI
45	15	Marion	IL	Mental Health Building for Expansion of Services	9,440	MD
159	15	Marion	IL	Relocate and Upgrade Medical Intensive Care Unit, Day Surgery, and Surgical and Medical Specialty Clinics	9,957	MD
211	15	St. Louis	MO	Renovate Space for Spinal Cord Injury	6,350	MD
113	15	Topeka	KS	Community Living Center	9,276	MD
198	15	Topeka	KS	Specialty Care Addition	4,500	MD
				Total	**99,875**	
40	16	Alexandria	LA	Expand Bldg 7 for Primary, Specialty, Mental Health & Emergency Department	8,523	MD
160	16	Biloxi	MS	Surgery/ICU Renovation	7,485	CI
115	16	Houston	TX	Specialty Clinic Expansion	9,889	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
163	16	Houston	TX	Renovate Building 108 for Mental Health	9,815	CI
27	16	Little Rock	AR	Consolidate NLR Pt Care Services	9,550	MD
9	16	Oklahoma City	OK	Mental Health Expansion	8,701	MD
38	16	Oklahoma City	OK	SICU Expansion	9,700	CI
				Total	**63,663**	
94	17	Dallas	TX	Patient Parking	9,884	CI
167	17	Dallas	TX	Relocate Specialty Care Clinics	6,970	MD
33	17	San Antonio	TX	Transitional Housing for New Polytrauma Center	9,990	MD
83	17	San Antonio	TX	Polytrauma Parking Garage	9,979	CI
173	17	San Antonio	TX	Renovate Medical Bed Units 5A and 6B	6,000	CI
25	17	Temple	TX	Urgent Care Replacement	9,772	CI
144	17	Temple	TX	Construct Cardiac Cath Lab	6,512	MD
181	17	Temple	TX	Research Addition Building 205	9,811	MD
				Total	**68,918**	
20	18	Albuquerque	NM	Outpatient Mental Health Expansion	9,150	MD
31	18	Albuquerque	NM	Acute Geriatric Psychiatry Unit	3,534	MD
55	18	Albuquerque	NM	Renovation of Research Labs Buildings 10&11	8,960	CI
75	18	Albuquerque	NM	Ambulatory Surgery Center	9,000	MD
136	18	Albuquerque	NM	Seismic Corrections, Bldg 1	9,600	CI
90	18	Amarillo	TX	Expand Emergency Department	5,033	MD
150	18	Amarillo	TX	Construct Specialty Care Clinic	6,988	MD
179	18	Big Spring	TX	Expand Special Care Clinics & Lab	6,447	MD
134	18	El Paso	TX	Construct/Expand Dental & Prosthetics	9,988	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
3	18	Phoenix	AZ	New Mental Health Building	9,853	MD
69	18	Phoenix	AZ	New Rehab Building	9,649	MD
145	18	Phoenix	AZ	Research Space Expansion	8,628	MD
177	18	Phoenix	AZ	Safety & Security Enhancements	6,950	CI
213	18	Phoenix	AZ	Specialty Care, Mental Health and MRI Expansion	6,733	MD
56	18	Prescott	AZ	Renovate/Expand Emergency Department	4,378	CI
13	18	Tucson	AZ	Mental Health Expansion	7,465	MD
93	18	Tucson	AZ	SPD Expansion and Dental Relocation	8,275	MD
161	18	Tucson	AZ	Clinical Lab Expansion	5,830	MD
214	18	Tucson	AZ	Special Procedure Unit and ED/Urgent Care	9,780	MD
				Total	**146,241**	
51	19	Ft. Harrison	MT	Correct Patient Privacy Deficiencies	9,931	C I
127	19	Salt Lake City	UT	Research Relocation	7,150	MD
96	19	Salt Lake City	UT	Parking Structure	8,800	CI
35	19	Sheridan	WY	Mental Health RRTP	9,886	MD
				Total	**35,767**	
79	20	American Lake	WA	Seismic Upgrades at Am Lake	9,013	CI
129	20	American Lake	WA	Seismic Upgrade and Renovation of Building 3 (A)	8,430	CI
42	20	Boise	ID	Replace and Modernize Surgery/ICU	9,985	CI
178	20	Boise	ID	Construct New Extended Care Unit	9,983	MD
215	20	Boise	ID	Construct Research Education Building	6,877	MD
85	20	Portland	OR	Create Patient Parking	8,260	CI
158	20	Portland	OR	New Emergency Dept. Build.	9,825	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
99	20	Roseburg	OR	Bldg 2 Acute Psych Ward Replacement	9,775	CI
122	20	Roseburg	OR	Construct Protected Care Unit	9,900	MD
157	20	Roseburg	OR	Correct SPD/Surgical Deficiencies	9,897	MD
28	20	Seattle	WA	Replace Therapy Pool and Expand Polytrauma-SCI (S)	7,881	MD
68	20	Seattle	WA	2 West Ward Renovation (S)	6,490	CI
143	20	Seattle	WA	Expand Specialty Clinics at Seattle (S)	9,344	MD
168	20	Seattle	WA	Seismic Building 100, Energy Plant	1,854	CI
188	20	Seattle	WA	Research Addition B34 (S)	8,033	MD
88	20	Spokane	WA	Construct Endoscopy/SPD	9,513	MD
154	20	Spokane	WA	Construct Outpatient MH Bldg.	6,935	MD
86	20	Walla Walla	WA	Construct Specialty Clinic Care Facility	8,378	MD
36	20	White City	OR	Expand Ambulatory Care Clinic	9,966	CI
63	20	White City	OR	Replace Dom Bed B204	9,958	CI
130	20	White City	OR	Replace Nutrition Food Service (Kitchen)	9,962	MD
				Total	**180,259**	
146	21	Fresno	CA	Bldg. 24 Seismic Correction	9,058	CI
72	21	Honolulu	HI	Joint VA/DoD Endoscopy Center	6,620	MD
216	21	Manila	RP	Manila State Dept Funds CSCS Payment	1,660	MD
22	21	Martinez	CA	Consolidate Mental Health	9,800	MD
2	21	Palo Alto	CA	SCI/D Renovation and Patient Privacy Correction A Wing	9,955	MD
70	21	Palo Alto	CA	Jones Hall Army Reserve Center BRAC Site Renovation	9,920	MD
73	21	Palo Alto	CA	Onizuka AFB BRAC Renovation	9,975	MD
76	21	Palo Alto	CA	Building 51 Musculo-Skeletal Seismic Correction	9,986	CI

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
169	21	Palo Alto	CA	Bldg 2 Seismic Correction - MH Center	6,998	CI
105	21	Reno	NV	Transitional Care Unit Safety & Cultural Improvements	9,800	CI
133	21	Reno	NV	Specialty Clinic Building	9,970	MD
137	21	Reno	NV	Building 1A Seismic Corrections	6,720	CI
17	21	Sacramento	CA	Expand Rehab for OEF/OIF	9,990	MD
23	21	Sacramento	CA	Consolidate/Expand Surgical Specialties	9,986	MD
77	21	Sacramento	CA	Improve ER Access & Security	6,663	CI
186	21	Sacramento	CA	New IP Psych Ward, SAC	6,900	MD
19	21	San Francisco	CA	Clinical Expansion for MH and Sleep Lab	8,710	MD
43	21	San Francisco	CA	Phase I North Slope Mitigation	9,720	CI
95	21	San Francisco	CA	Vivarium Replacement and Expansion	9,316	CI
123	21	San Francisco	CA	Emergency Preparedness/Response	9,935	CI
				Total	**171,682**	
16	22	Loma Linda	CA	Behavioral Health Building	9,723	MD
119	22	Loma Linda	CA	NHCU Cultural Transformation	8,894	MD
155	22	Loma Linda	CA	Expand SPD and Warehouse	4,590	MD
191	22	Loma Linda	CA	Consolidate Speech Pathology & ENT	4,797	MD
11	22	San Diego	CA	Inpatient Psychiatry Expansion/Renovation Phase I	9,700	CI
103	22	San Diego	CA	Parking Garage	9,991	CI
141	22	San Diego	CA	Expand and Renovate Research Lab 6S	9,960	CI
172	22	San Diego	CA	Modular Building	8,746	CI
180	22	San Diego	CA	Clinical Lab Renovation	6,972	CI
97	22	West Los Angeles	CA	Demo Various Buildings	1,419	CI

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
				Total	**74,792**	
64	23	Des Moines	IA	ED Expansion & Renovation	4,633	CI
100	23	Des Moines	IA	3B Expansion & Renovation	5,296	CI
109	23	Fargo	ND	Bldg 1 Additional Outpatient Treatment Space	9,763	MD
121	23	Fargo	ND	TCU Expansion & Remodeling	8,605	CI
182	23	Fargo	ND	Audiology-Eye-Ophthalmology	4,011	MD
192	23	Fargo	ND	Replace Operating Rooms	6,976	MD
185	23	Hot Springs	SD	Renovate Dom for Patient Privacy	5,087	CI
117	23	Iowa City	IA	Relocate Surgical Operating Rooms	9,940	CI
149	23	Iowa City	IA	Construct 400 Car Parking Garage	9,664	CI
92	23	Omaha	NE	SPD to 4th Floor of OPC	9,528	MD
120	23	Omaha	NE	Research Building 4th Floor Addition - Research	9,325	MD
65	23	Sioux Falls	SD	Construct Surgical Suite	6,200	MD
49	23	St. Cloud	MN	Expand & Reno Wards, Bldg. 49-1 & 49-2	9,479	MD
107	23	St. Cloud	MN	Long Term / Intermediate Psych	8,379	MD
138	23	St. Cloud	MN	Expand PC/SC; Reconfigure Support Space	9,730	CI
				Total	**116,616**	
				All VISN Total	**1,658,123**	

[1]Federal Real Property Council Tier 1 Measures that the project addresses:

- Utilization = U
- Condition Index = CI
- Mission Dependency = MD
- Annual Operating Costs = OC

Page Intentionally Left Blank.

Appendix L – FY 2010 Prioritized VHA Minor Construction Projects (Sorted by State)

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
52	7	Tuscaloosa	AL	Community Living Center, Phase 1	9,955	MD
				Total	**9,955**	
27	16	Little Rock	AR	Consolidate NLR Pt Care Services	9,550	MD
				Total	**9,550**	
3	18	Phoenix	AZ	New Mental Health Building	9,853	MD
69	18	Phoenix	AZ	New Rehab Building	9,649	MD
145	18	Phoenix	AZ	Research Space Expansion	8,628	MD
177	18	Phoenix	AZ	Safety & Security Enhancements	6,950	CI
213	18	Phoenix	AZ	Specialty Care, Mental Health and MRI Expansion	6,733	MD
56	18	Prescott	AZ	Renovate/Expand Emergency Department	4,378	CI
13	18	Tucson	AZ	Mental Health Expansion	7,465	MD
93	18	Tucson	AZ	SPD Expansion and Dental Relocation	8,275	MD
161	18	Tucson	AZ	Clinical Lab Expansion	5,830	MD
214	18	Tucson	AZ	Special Procedure Unit and ED/Urgent Care	9,780	MD
				Total	**77,541**	
146	21	Fresno	CA	Bldg. 24 Seismic Correction	9,058	CI
16	22	Loma Linda	CA	Behavioral Health Building	9,723	MD
119	22	Loma Linda	CA	NHCU Cultural Transformation	8,894	MD
155	22	Loma Linda	CA	Expand SPD and Warehouse	4,590	MD
191	22	Loma Linda	CA	Consolidate Speech Pathology & ENT	4,797	MD
22	21	Martinez	CA	Consolidate Mental Health	9,800	MD
2	21	Palo Alto	CA	SCI/D Renovation and Patient Privacy Correction A Wing	9,955	MD
70	21	Palo Alto	CA	Jones Hall Army Reserve Center BRAC Site Renovation	9,920	MD
73	21	Palo Alto	CA	Onizuka AFB BRAC Renovation	9,975	MD
76	21	Palo Alto	CA	Building 51 Musculo-Skeletal Seismic Correction	9,986	CI

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
169	21	Palo Alto	CA	Bldg 2 Seismic Correction - MH Center	6,998	CI
17	21	Sacramento	CA	Expand Rehab for OEF/OIF	9,990	MD
23	21	Sacramento	CA	Consolidate/Expand Surgical Specialties	9,986	MD
77	21	Sacramento	CA	Improve ER Access & Security	6,663	CI
186	21	Sacramento	CA	New IP Psych Ward, SAC	6,900	MD
11	22	San Diego	CA	Inpatient Psychiatry Expansion/Renovation Phase I	9,700	CI
103	22	San Diego	CA	Parking Garage	9,991	CI
141	22	San Diego	CA	Expand and Renovate Research Lab 6S	9,960	CI
172	22	San Diego	CA	Modular Building	8,746	CI
180	22	San Diego	CA	Clinical Lab Renovation	6,972	CI
19	21	San Francisco	CA	Clinical Expansion for MH and Sleep Lab	8,710	MD
43	21	San Francisco	CA	Phase I North Slope Mitigation	9,720	CI
95	21	San Francisco	CA	Vivarium Replacement and Expansion	9,316	CI
123	21	San Francisco	CA	Emergency Preparedness/Response	9,935	CI
97	22	West Los Angeles	CA	Demo Various Buildings	1,419	CI
				Total	**211,704**	
152	1	Newington	CT	Specialty Care Clinic Consolidation	5,969	MD
4	1	West Haven	CT	Surgical Specialty Clinic Addition	8,020	MD
	1	West Haven	CT	ICU Step Down Expansion	6,689	MD
162	1	West Haven	CT	Surgicial Speciality Clinics	5,069	MD
				Total	**25,747**	
15	5	Washington	DC	CNRC 3rd Floor Expansion	9,839	MD
48	5	Washington	DC	4E Patient Ward Expansion	7,253	MD
50	5	Washington	DC	OIF/OEF Welcome Center	4,830	MD
164	5	Washington	DC	Research Building Expansion	6,986	MD
196	5	Washington	DC	Install New Boiler Plant	6,995	CI
208	5	Washington	DC	New Multi-Story Parking Garage	9,086	CI
				Total	**44,989**	
7	8	Bay Pines	FL	Construct Primary Care Center	9,800	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
66	8	Bay Pines	FL	Construct Parking Garage	9,896	CI
104	8	Bay Pines	FL	Research Center	6,987	MD
174	8	Bay Pines	FL	Renovate B101 Community Living Center (NHCU)	6,925	CI
184	8	Gainesville	FL	Construct Parking Garage	6,995	CI
61	8	Tampa	FL	Interim Polytrauma Renovation - 5 North	9,800	MD
81	8	West Palm Beach	FL	400 Space Parking Garage	9,050	CI
				Total	**59,453**	
41	7	Atlanta	GA	New Parking Structure	9,945	CI
125	7	Augusta	GA	Patient Privacy Improvement Unit 6D	4,734	CI
				Total	**14,679**	
72	21	Honolulu	HI	Joint VA/DoD Endoscopy Center	6,620	MD
				Total	**6,620**	
64	23	Des Moines	IA	ED Expansion & Renovation	4,633	CI
100	23	Des Moines	IA	3B Expansion & Renovation	5,296	CI
117	23	Iowa City	IA	Relocate Surgical Operating Rooms	9,940	CI
149	23	Iowa City	IA	Construct 400 Car Parking Garage	9,664	CI
				Total	**29,533**	
42	20	Boise	ID	Replace and Modernize Surgery/ICU	9,985	CI
178	20	Boise	ID	Construct New Extended Care Unit	9,983	MD
215	20	Boise	ID	Construct Research Education Building	6,877	MD
				Total	**26,845**	
135	12	Chicago	IL	Expand & Remodel Existing Space for Material Management Area	5,818	CI
201	12	Chicago	IL	Expand Outpatient Specialty Clinic	5,380	MD
205	11	Danville	IL	Construct ER Addition, Bldg 58	2,390	MD
206	11	Danville	IL	Construct two Nursing Home Care Units	3,301	MD
18	15	Marion	IL	Relocate and Upgrade Operating Room Suite	9,959	CI
45	15	Marion	IL	Mental Health Building for Expansion of Services	9,440	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
159	15	Marion	IL	Relocate and Upgrade Medical Intensive Care Unit, Day Surgery, and Surgical and Medical Specialty Clinics	9,957	MD
114	12	North Chicago	IL	Modernize Nursing Home Care Unit, Phase 1-B134	6,800	MD
153	12	North Chicago	IL	Four Unit Community Living Center	6,936	MD
				Total	**59,981**	
87	11	Indianapolis	IN	Construct Parking Garage	9,985	CI
210	11	Northern Indiana	IN	Demolish Buildings 13, 122, 19-22	4,400	CI
				Total	**14,385**	
32	15	Kansas City	KS	ER Expansion	6,945	MD
80	15	Kansas City	KS	New Restrooms & Elevator Bldg. 1	8,282	CI
116	15	Kansas City	KS	Building Addition for MRI	8,835	MD
140	15	Kansas City	KS	Renovate Inpatient Psychiatry	6,050	CI
212	15	Kansas City	KS	Purchase Radiation Therapy Center	2,200	MD
189	15	Leavenworth	KS	NHCU Relocation	9,962	MD
113	15	Topeka	KS	Community Living Center	9,276	MD
198	15	Topeka	KS	Specialty Care Addition	4,500	MD
				Total	**56,050**	
74	9	Lexington	KY	Renovate 3rd Floor for Privacy, Infection Control, Access	6,450	CI
PY	9	Lexington	KY	Renovate ER, CDD	2,700	MD
				Total	**9,150**	
40	16	Alexandria	LA	Expand Bldg 7 for Primary, Specialty, Mental Health & Emergency Department	8,523	MD
				Total	**8,523**	
30	1	Boston	MA	Expand Patient Parking	9,350	
165	1	Boston	MA	Specialty Clinic Renovation - Brockton	3,536	CI
				Total	**12,886**	
126	5	Baltimore	MD	Robotics/Pat. Exercise & Employee Education	1,650	MD
128	5	Baltimore	MD	Expand Mental Health and Managed Care Clinics	6,500	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
62	5	Perry Point	MD	Construct New Substance Abuse Residential Rehab Treatment Program Beds	8,563	MD
132	5	Perry Point	MD	Construct 36 New Residential Rehab Treatment Program Beds	5,131	MD
				Total	**21,844**	
151	11	Ann Arbor	MI	East Parking Deck Expansion	5,895	CI
67	11	Battle Creek	MI	Inpatient Mental Health Expansion B39	9,273	MD
82	11	Battle Creek	MI	Ambulatory Care Expansion B2	8,724	CI
171	11	Battle Creek	MI	Renovate NHCU for Patient Privacy	6,629	MD
203	12	Iron Mountain	MI	Expand Patient Care Areas	6,400	MD
				Total	**36,921**	
49	23	St. Cloud	MN	Expand & Reno Wards, Bldg. 49-1 & 49-2	9,479	MD
107	23	St. Cloud	MN	Long Term / Intermediate Psych	8,379	MD
138	23	St. Cloud	MN	Expand PC/SC; Reconfigure Support Space	9,730	CI
				Total	**27,588**	
194	15	Columbia	MO	Relocate SPD	8,119	MD
211	15	St. Louis	MO	Renovate Space for Spinal Cord Injury	6,350	MD
				Total	**14,469**	
160	16	Biloxi	MS	Surgery/ICU Renovation	7,485	CI
				Total	**7,485**	
51	19	Ft. Harrison	MT	Correct Patient Privacy Deficiencies	9,931	C I
				Total	**9,931**	
91	6	Asheville	NC	Demolish/Replace Building 9	9,900	CI
209	6	Durham	NC	Research Expansion, Phase 2	6,741	MD
204	6	Fayetteville	NC	Outpatient Expansion	6,645	MD
57	6	Salisbury	NC	Mental Health Care Renovation, Bldg 4., Phase 2	9,460	CI
58	6	Salisbury	NC	Long Term Care Renovation, Bldg 42, Phase 2	9,510	CI
59	6	Salisbury	NC	Mental Health Care Renovation, Bldg 4, Phase 1	9,540	CI

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
60	6	Salisbury	NC	Long Term Care Renovation, Bldg 42, Phase 1	9,670	CI
				Total	**61,466**	
109	23	Fargo	ND	Bldg 1 Additional Outpatient Treatment Space	9,763	MD
121	23	Fargo	ND	TCU Expansion & Remodeling	8,605	CI
182	23	Fargo	ND	Audiology-Eye-Ophthalmology	4,011	MD
192	23	Fargo	ND	Replace Operating Rooms	6,976	MD
				Total	**29,355**	
92	23	Omaha	NE	SPD to 4th Floor of OPC	9,528	MD
120	23	Omaha	NE	Research Building 4th Floor Addition - Research	9,325	MD
				Total	**18,853**	
101	1	Manchester	NH	Mental Health Addition and Improvements	5,713	CI
				Total	**5,713**	
47	3	Lyons	NJ	CLC Ward Renovation	6,831	CI
				Total	**6,831**	
20	18	Albuquerque	NM	Outpatient Mental Health Expansion	9,150	MD
31	18	Albuquerque	NM	Acute Geriatric Psychiatry Unit	3,534	MD
55	18	Albuquerque	NM	Renovation of Research Labs Buildings 10&11	8,960	CI
75	18	Albuquerque	NM	Ambulatory Surgery Center	9,000	MD
136	18	Albuquerque	NM	Seismic Corrections, Bldg 1	9,600	CI
				Total	**40,244**	
105	21	Reno	NV	Transitional Care Unit Safety & Cultural Improvements	9,800	CI
133	21	Reno	NV	Specialty Clinic Building	9,970	MD
137	21	Reno	NV	Building 1A Seismic Corrections	6,720	CI
				Total	**26,490**	
106	2	Albany	NY	Renovate/Expand Day Treatment Center	3,335	MD
118	2	Albany	NY	Correct Physical Med & Rehab Svc Deficiencies	4,688	CI
166	2	Batavia	NY	Ward B Privacy Renovations	4,054	CI
34	2	Buffalo	NY	Construct Parking Ramp	6,254	CI
84	2	Buffalo	NY	Psychiatric Ward Safety Improvements	4,772	CI
6	3	Northport	NY	OR Replacement	9,900	CI

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
24	3	Northport	NY	ICU Replacement	6,500	CI
108	2	Syracuse	NY	Expand Pharmacy for Current and Projected Workload	3,440	MD
				Total	**42,943**	
44	10	Chillicothe	OH	Renovate NHCU 211AB	8,950	CI
39	10	Cincinnati	OH	Relocate NHCU PH II	9,606	MD
53	10	Cincinnati	OH	Parking Garage	8,906	CI
131	10	Cincinnati	OH	Replace Animal Research Facility PH I	9,828	MD
176	10	Cincinnati	OH	Outpatient Surgical Center	6,500	MD
29	10	Cleveland	OH	Surgery Addition	9,988	MD
98	10	Cleveland	OH	Pathology & Laboratory Medicine Service Addition	6,110	MD
9	16	Oklahoma City	OK	Mental Health Expansion	8,701	MD
38	16	Oklahoma City	OK	SICU Expansion	9,700	CI
				Total	**78,289**	
85	20	Portland	OR	Create Patient Parking	8,260	CI
158	20	Portland	OR	New Emergency Dept. Build.	9,825	MD
99	20	Roseburg	OR	Bldg 2 Acute Psych Ward Replacement	9,775	CI
122	20	Roseburg	OR	Construct Protected Care Unit	9,900	MD
157	20	Roseburg	OR	Correct SPD/Surgical Deficiencies	9,897	MD
36	20	White City	OR	Expand Ambulatory Care Clinic	9,966	CI
63	20	White City	OR	Replace Dom Bed B204	9,958	CI
130	20	White City	OR	Replace Nutrition Food Service (Kitchen)	9,962	MD
				Total	**77,543**	
102	4	Altoona	PA	Move/Expand Rehab Admin/Prosthetic	3,428	CI
195	4	Altoona	PA	Move & Expand Rehab	2,999	MD
78	4	Butler	PA	Domiciliary Extended-Stay Treatment Unit Replacement	4,062	CI
124	4	Butler	PA	Dementia Long Term Care Unit Replacement	7,000	MD
10	4	Erie	PA	Ambulatory Surgery Addition	7,370	MD
112	4	Erie	PA	Expand Behavioral Health	6,000	MD

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
21	4	Lebanon	PA	Expand Surgery Services	8,972	MD
175	4	Lebanon	PA	Behavior Health Clinic Services	6,000	MD
148	4	Pittsburgh	PA	Upgrade SPD & Security at Loading Dock	6,698	CI
190	4	Pittsburgh	PA	New Elevators for Building 1 at UD	4,733	CI
				Total	**57,262**	
12	1	Providence	RI	Replace Substandard Emergency Room	9,997	CI
46	1	Providence	RI	Replace/Relocate Deficient ICU	9,900	CI
54	1	Providence	RI	Mental Health Building	6,942	MD
				Total	**26,839**	
216	21	Manila	RP	Manila State Dept Funds CSCS Payment	1,660	MD
				Total	**1,660**	
14	7	Charleston	SC	New PTSD/Mental Health Research Addition	9,268	MD
200	7	Charleston	SC	Renovate Nusing Home for Hospice/Paliative Care	6,911	CI
				Total	**16,179**	
185	23	Hot Springs	SD	Renovate Dom for Patient Privacy	5,087	CI
65	23	Sioux Falls	SD	Construct Surgical Suite	6,200	MD
				Total	**11,287**	
26	9	Memphis	TN	Expand and Modernize OR	9,790	CI
71	9	Mountain Home	TN	Patient/Privacy Isolation, B-200	5,022	CI
187	9	Mountain Home	TN	IRM Consolidation/ Expansion B-77	1,795	CI
207	9	Mountain Home	TN	Expand Outpatient Waiting	705	MD
142	9	Nashville	TN	Parking Garage Vertical Expansion	9,894	CI
				Total	**27,206**	
90	18	Amarillo	TX	Expand Emergency Department	5,033	MD
150	18	Amarillo	TX	Construct Specialty Care Clinic	6,988	MD
179	18	Big Spring	TX	Expand Special Care Clinics & Lab	6,447	MD
94	17	Dallas	TX	Patient Parking	9,884	CI

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
167	17	Dallas	TX	Relocate Specialty Care Clinics	6,970	MD
134	18	El Paso	TX	Construct/Expand Dental & Prosthetics	9,988	MD
115	16	Houston	TX	Specialty Clinic Expansion	9,889	MD
163	16	Houston	TX	Renovate Building 108 for Mental Health	9,815	CI
33	17	San Antonio	TX	Transitional Housing for New Polytrauma Center	9,990	MD
83	17	San Antonio	TX	Polytrauma Parking Garage	9,979	CI
173	17	San Antonio	TX	Renovate Medical Bed Units 5A and 6B	6,000	CI
25	17	Temple	TX	Urgent Care Replacement	9,772	CI
144	17	Temple	TX	Construct Cardiac Cath Lab	6,512	MD
181	17	Temple	TX	Research Addition Building 205	9,811	MD
				Total	**117,078**	
127	19	Salt Lake City	UT	Research Relocation	7,150	MD
96	19	Salt Lake City	UT	Parking Structure	8,800	CI
				Total	**15,950**	
5	6	Hampton	VA	Renovate/Expand Surgery	9,793	CI
199	6	Salem	VA	Patient Dining Area ECRC	4,527	MD
				Total	**14,320**	
1	1	White River Junction	VT	Psych & Polytrauma Rural Residential Rehab Care Center	7,869	MD
PY	1	White River Junction	VT	Imaging Center Replacement	6,908	MD
110	1	White River Junction	VT	Replacement SPD	8,884	CI
				Total	**23,661**	
79	20	American Lake	WA	Seismic Upgrades at Am Lake	9,013	CI
129	20	American Lake	WA	Seismic Upgrade and Renovation of Building 3 (A)	8,430	CI
28	20	Seattle	WA	Replace Therapy Pool and Expand Polytrauma-SCI (S)	7,881	MD
68	20	Seattle	WA	2 West Ward Renovation (S)	6,490	CI
143	20	Seattle	WA	Expand Specialty Clinics at Seattle (S)	9,344	MD
168	20	Seattle	WA	Seismic Building 100, Energy Plant	1,854	CI

Priority	VISN	Location		Project Title/Brief Description	Total Estimate Cost ($000)	FRPC Tier 1 Measures1
188	20	Seattle	WA	Research Addition B34 (S)	8,033	MD
88	20	Spokane	WA	Construct Endoscopy/SPD	9,513	MD
154	20	Spokane	WA	Construct Outpatient MH Bldg.	6,935	MD
86	20	Walla Walla	WA	Construct Specialty Clinic Care Facility	8,378	MD
				Total	**75,871**	
89	12	Madison	WI	Hospital Parking Facility	9,900	CI
37	12	Milwaukee	WI	Expand PC/Specialty Care Clinic Consolidation	9,988	MD
170	12	Milwaukee	WI	Acute Care Ward 6C-5CN	6,716	MD
193	12	Milwaukee	WI	Construct NHCU Homes (4)	6,960	MD
8	12	Tomah	WI	Renovate B-2 for MHRRTP beds	6,997	CI
111	12	Tomah	WI	Construct Clinical Addition B-400	4,739	MD
156	12	Tomah	WI	Construct Community Living Center	4,747	MD
				Total	**50,047**	
139	6	Beckley	WV	Parking Building	9,975	CI
147	6	Beckley	WV	Specialty/Ancillary Care Construction	2,218	MD
202	6	Beckley	WV	Patient Care Expansion	4,750	MD
183	4	Clarksburg	WV	Ambulatory Surgery Modernization	5,000	CI
197	5	Martinsburg	WV	Renovate Outpatient Surgery	5,378	CI
				Total	**27,321**	
35	19	Sheridan	WY	Mental Health RRTP	9,886	MD
				Total	**9,886**	
				Total - All	**1,658,123**	

[1]Federal Real Property Council Tier 1 Measures that the project addresses:

- Utilization = U
- Condition Index = CI
- Mission Dependency = MD
- Annual Operating Costs = OC

Appendix M – FY 2011 – 2015 Potential Department-wide Minor Construction Projects

(Sorted by State)

State	City	Project Title - Brief Description	Admin
AK	Anchorage	New Bldg to Consolidate Business Functions	VHA
AK	Anchorage	New Mental Health Facility	VHA
AK	Anchorage	New Patient Parking Structure	VHA
AK	Sitka	Construct Columbaria	NCA
AK	Sitka	Hillside Erosion Control and Sidewalks	NCA
AK	Sitka	Site Improvements	NCA
AL	Birmingham	Ambulatory Surgery Improvements	VHA
AL	Birmingham	Research Addition	VHA
AL	Birmingham	Utility Plant	VHA
AL	Fort Mitchell	Establish and Irrigate Turf	NCA
AL	Mobile	Demolish Maintenance Building and Rostrum	NCA
AL	Mobile	Replace Drainage Ditch	NCA
AL	Mobile	Replace Roads	NCA
AL	Montgomery	Hurricane Assessment Corrections	VBA
AL	Tuscaloosa	Community Living Center Cottages, Phase 2	VHA
AL	Tuskegee	2nd Floor Build-Out for Mental Health Beds	VHA
AR	Fort Smith	Develop Gravesites and Cemetery Expansion	NCA
AR	Fort Smith	Expand Break Room and Construct Wash Rack	NCA
AR	Fort Smith	Landscape Improvements /Irrigate Renovation	NCA
AR	Fort Smith	Replace Irrigation System	NCA
AR	Fort Smith	Roads – Resurface and Replace	NCA
AR	Little Rock	Consolidate Admin Space	VHA
AR	Little Rock	Construct New Substance Abuse Building	VHA
AR	Little Rock	Correct Drainage and Erosion	NCA
AR	Little Rock	Correct Erosion and Stabilize Creek Channel	NCA
AR	Little Rock	Diagnostic Annex	VHA
AR	Little Rock	Energy Conservation	VHA
AR	Little Rock	Expand Spec CI Space	VHA
AR	Little Rock	HVAC Overhaul	VBA
AR	Little Rock	Parking Structure	VHA
AR	Little Rock	Tactical Firearms Training Facility	OSP
AZ	NMCA	Improvements to Admin Building	NCA
AZ	Phoenix	Building 5 & 6 Replacement for Dental Clinic	VHA
AZ	Phoenix	CLC Expansion	VHA
AZ	Phoenix	Expand and Renovate Emergency Department	VHA
AZ	Phoenix	Expand Inpatient Space	VHA
AZ	Phoenix	Expand Outpatient Specialty Care	VHA
AZ	Phoenix	Mental Health Building	VHA
AZ	Phoenix	New Parking Garage	VHA
AZ	Phoenix	Parking Garage	VHA

State	City	Project Title - Brief Description	Admin
AZ	Phoenix	Renovation	OIG
AZ	Phoenix	Request to build a file	OGC
AZ	Prescott	Consolidated Engineering and Contracting Bldg.	VHA
AZ	Prescott	Construct Materials & Linen Distribution Facility	VHA
AZ	Prescott	Emergency Department Expansion, Phase 2	VHA
AZ	Prescott	Improve Road; Construct Entrance, Rostrum and Fence	NCA
AZ	Prescott	Mental Health Facility	VHA
AZ	Prescott	New Laboratory	VHA
AZ	Prescott	New Pharmacy	VHA
AZ	Prescott	New-Consolidated SPD	VHA
AZ	Prescott	PM & R Facility	VHA
AZ	Prescott	Primary Care Expansion	VHA
AZ	Prescott	Renovate Floor 2B for Audiology & Optometry	VHA
AZ	Prescott	Seismic Corrections, Bldg 111	VHA
AZ	Prescott	Seismic Corrections, Bldg 14	VHA
AZ	Tucson	Additional Med/Surg Beds	VHA
AZ	Tucson	Additional Research Labs	VHA
AZ	Tucson	CLC Addition	VHA
AZ	Tucson	Clinical Support Building	VHA
AZ	Tucson	Expand Specialty Clinics	VHA
AZ	Tucson	Linear Accelerator Building	VHA
AZ	Tucson	Research Updates	VHA
AZ	Tucson	Specialty Clinic Addition	VHA
CA	Fairfield	Consolidate/Expand MH and Neurosurgery	VHA
CA	Fort Rosecrans	Convert Admin into Public Info Center	NCA
CA	Fort Rosecrans	Renovate Perimeter Wall and Fence	NCA
CA	Fort Rosecrans	Replace Irrigation Parts and Controller	NCA
CA	Fresno	Outpatient Mental Health/Homeless Veteran Center Building	VHA
CA	Fresno	TBI Assessment/SCI Treatment and OIF/OEF Evaluation Center	VHA
CA	Golden Gate	Renovate Rostrum and Road	NCA
CA	Golden Gate	Repair Road, Curb and Drainage/Replace Site Signage	NCA
CA	Golden Gate	Replace Perimeter Fence	NCA
CA	Loma Linda	Cancer Center Building	VHA
CA	Loma Linda	GI and Education/Training	VHA
CA	Loma Linda	OP Pharmacy Building	VHA
CA	Long Beach	New ENT, Audiology and Speech Pathology	VHA
CA	Long Beach	New Eye Clinic - 2nd Floor	VHA
CA	Los Angeles	Cloister Memorial Expansion	NCA
CA	Los Angeles	Consolidate Research 2	VHA
CA	Los Angeles	Federal Office Building Renovation	VBA
CA	Los Angeles	Outpatient Mental Health 2	VHA

State	City	Project Title - Brief Description	Admin
CA	Los Angeles	Renovate Admin Building	NCA
CA	Los Angeles	Replace Roads and Curbs – North Section	NCA
CA	Los Angeles	Replace Storage Building	NCA
CA	Los Angeles ACC	Renovation	OIG
CA	Martinez	Construct Canteen & Retail Store	VHA
CA	Martinez	Construct Parking Structure	VHA
CA	Martinez	Enhance Clinical Trials Facilities	VHA
CA	Martinez	Expand Ambulatory Surgery Unit	VHA
CA	Martinez	Expand SPD Warehouse	VHA
CA	Martinez	Expand SPD/Recovery for Amb Surgery	VHA
CA	Martinez	Renovate & Expand Community Living Center	VHA
CA	Martinez	Seismic Corrections, Building 21	VHA
CA	McClellan	Expand Primary Care	VHA
CA	McClellan	Expand SPD Warehouse	VHA
CA	McClellan	Seismic Corrections, Building 98	VHA
CA	Menlo Park	Building 331 A Wing Renovation	VHA
CA	Menlo Park	Building 331 B Wing Renovation	VHA
CA	Menlo Park	Building 331 C Wing Renovation	VHA
CA	Menlo Park	Building 360 Therapy and Treatment Center	VHA
CA	Menlo Park	Replace Boiler House	VHA
CA	Palo Alto	Defense and Veterans Brain Injury and Simulation Center	VHA
CA	Palo Alto	Dialysis and Infusion Center	VHA
CA	Palo Alto	Genomic Medicine Research Center	VHA
CA	Palo Alto	Operating Room Renovation	VHA
CA	Palo Alto	Public Health Translational Research Center Seismic Corrections	VHA
CA	Palo Alto	War Related Illness, Injury Study Center	VHA
CA	Riverside	Construct Public Information Center, Admin and Medal of Honor Detail Annexes Parking	NCA
CA	Riverside	Install Committal Shelter Drive	NCA
CA	Riverside	Install Marker Yard Cover	NCA
CA	Riverside	Parking Lot Storm Drain	NCA
CA	Riverside	Remove 4 Irrigation Ponds, Repair Gunite	NCA
CA	Riverside	Sidewalks, Slabs – Demo and Replace	NCA
CA	Sacramento	Consolidate Home Based Care (HBPC/MICHM)	VHA
CA	Sacramento	Consolidate Nuclear Medicine	VHA
CA	Sacramento	Consolidate/Expand Medical Procedures	VHA
CA	Sacramento	Construct Parking Structure	VHA
CA	Sacramento	Enhance Clinical Trials Facilities	VHA
CA	Sacramento	Expand Primary Care	VHA
CA	Sacramento	Expand SPD Warehouse	VHA
CA	Sacramento	Expand Women's Health Program	VHA
CA	Sacramento	Inpatient Mental Health, 10-Bed Expansion	VHA
CA	Sacramento	Install Columbaria	NCA

State	City	Project Title - Brief Description	Admin
CA	San Diego	Cardiology Expansion 5N	VHA
CA	San Diego	Medical Specialties Ph 1 - 3S	VHA
CA	San Diego	Medical Surgical Beds Ph 1 4E	VHA
CA	San Diego	Medical Surgical Beds Ph 2 4E	VHA
CA	San Diego	Parking Garage Ph 3 - Des/Bld	VHA
CA	San Diego	Parking Garage Phase 2	VHA
CA	San Diego	Realignment	VBA
CA	San Diego	Renovate 2E for OP Psych	VHA
CA	San Diego	Renovate 2W for Research	VHA
CA	San Diego	Renovate 4S Patient Privacy	VHA
CA	San Diego	Research Renovation Ph 1 - 6S	VHA
CA	San Diego	Research Renovation Ph 2 - 6S	VHA
CA	San Diego	Research Renovation Ph 4 - 6E	VHA
CA	San Diego	Surgical Procedure Center Ph 1 - 5E	VHA
CA	San Diego	Surgical Specialties - Ph1 - 3E	VHA
CA	San Diego	Urology/Cysto Suite 5N	VHA
CA	San Francisco	Add 2d Floor ARF Expansion, Bldg 12	VHA
CA	San Francisco	Emergency Sustainability	VHA
CA	San Francisco	Expand OR Suite	VHA
CA	San Francisco	Expand Polytrauma Support Team Rehab	VHA
CA	San Francisco	Expanded Locked Psych Inpt Ward	VHA
CA	San Francisco	Phase II, Sausalito Expansion	VHA
CA	San Francisco	Renovation	OIG
CA	San Francisco	Seismic Bldg 11	VHA
CA	San Francisco	Seismic Bldg 18	VHA
CA	San Francisco	Seismic Bldg 25	VHA
CA	San Francisco	Seismic Bldg 3	VHA
CA	San Francisco	Seismic Bldg 8	VHA
CA	San Francisco	SFVAMC Welcome Center, Access and Security Improvements	VHA
CA	San Francisco	Site Improvements (Boundary Wall; Rostrum)	NCA
CA	San Joaquin Valley	Install Well	NCA
CA	West Los Angeles	Consolidated Research Phase 3	VHA
CA	West Los Angeles	Consolidated Research Phase 4	VHA
CA	West Los Angeles	Consolidated Research Phase 5	VHA
CA	West Los Angeles	Consolidated Research Phase 6	VHA
CA	West Los Angeles	Mental Health Rehabilitation	VHA
CA	West Los Angeles	New Administration Building	VHA
CA	West Los Angeles	New Employee Health Building	VHA
CA	West Los Angeles	New Engineering Shops Building	VHA
CA	West Los Angeles	New IRM Building	VHA
CA	West Los Angeles	New Nutrition and Food Preparation Building	VHA
CA	West Los Angeles	New Physical Rehab Building	VHA
CA	West Los Angeles	New Police Building	VHA
CA	West Los Angeles	Research First Module- Sepulveda	VHA

State	City	Project Title - Brief Description	Admin
CA	West Los Angeles	Research Second Module- Sepulveda	VHA
CO	Denver	Renovation	OIG
CO	Denver	Western Area IOC Reconfiguration	OSP
CO	Fort Logan	Convert to Crypts	NCA
CO	Fort Logan	Develop Landfill Area into Crypts	NCA
CO	Fort Logan	Improvements to Irrigation Ditch System	NCA
CO	Fort Logan	Remove Landfill to Install Crypts	NCA
CO	Fort Logan and Fort Lyon	Water Rights and Delivery System	NCA
CO	Grand Junction	1st Floor Primary Care Addition	VHA
CO	Grand Junction	Clinical Expansion Addition	VHA
CO	Grand Junction	Parking Structure with Solar Coll.	VHA
CT	West Haven	Admin Realignment	VHA
CT	West Haven	Emergency Department Expansion	VHA
CT	West Haven	Inpatient Pharmacy Realignment	VHA
CT	West Haven	Laboratory Service Consolidation	VHA
CT	West Haven	Mental Health Access Expansion	VHA
CT	West Haven	Out-Patient Surgical Center	VHA
CT	West Haven	Patient Access Center	VHA
CT	West Haven	Radiology Diagnostic Center	VHA
DC	Washington	Miscellaneous (projects under $100,000)	ADMIN
DC	Washington	VACO BPA's	ADMIN
DC	Field Office	Field Operations	OI&T
DC	VACO	OI&T Misc. 3999	OI&T
DC	VACO	VACO Cable Plant	OI&T
DC	Wash	AMC Appeals Office Project	VBA
DC	Washington	CNRC Addition for Blind Rehab & OIF/OEF Transitional Rehab	VHA
DC	Washington	Expand Existing Parking Garage	VHA
DC	Washington	Expand OR/ED Phase II	VHA
DC	Washington	Field Office 51WA renovation	OIG
DC	Washington	Lafayette Building (VACO)	HRA
DC	Washington	Mental Health Outpatient Expansion	VHA
DC	Washington	Patient/Visitor Parking Garage - Phase 2	VHA
DC	Washington	Patient/Visitor Parking Garage - Phase 3	VHA
DC	Washington	Primary Care Expansion	VHA
DC	Washington	Reconfigure IOC Breakout room	OSP
DC	Washington	Relocate Chapel to CNRC North Patio Roof	VHA
DC	Washington	Relocate IRM and Data Center	VHA
DC	Washington	Relocate warehouse & renovate receiving area	VHA
DC	Washington	Roadway Reconfiguration	VHA
DC	Washington	Techworld Supplement TI for special requirements	OIG
DC	Washington	Upgrade 3E	VHA
DC	Washington	Upgrade MICU for Patient Privacy	VHA
DC	Washington	Upgrade SICU for Patient Privacy	VHA

State	City	Project Title - Brief Description	Admin
DC	Washington	Upgrade Ward 2E	VHA
DC	Washington	Upgrade Ward 3B	VHA
DE	Wilmington	Hospice and Palliative Care Addition	VHA
FL	Barrancas	Renovate Service Buildings	NCA
FL	Barrancas	Replace Wrought Iron Fence	NCA
FL	Barrancas	Roads – Resurface and Replace	NCA
FL	Bay Pines	Construct Audiology/Dialysis Center	VHA
FL	Bay Pines	Construct Cancer Infusion Therapy Center	VHA
FL	Bay Pines	Construct Heart Center	VHA
FL	Bay Pines	Construct Library/PERC/Educ Classroom	VHA
FL	Bay Pines	Construct Specialty Care Center	VHA
FL	Bay Pines	Lee Co, Construct 23-Hr Post Op Surg Unit	VHA
FL	Bay Pines	Renovate Community Living Center PH I (Eden Concept)	VHA
FL	Bay Pines	Renovate Med/Surg Ward	VHA
FL	Bay Pines	Renovate Monument & Replace Sidewalks	NCA
FL	Bay Pines	Renovate Research Building 23	VHA
FL	Bay Pines	Replace Admin and Public Info Center	NCA
FL	Bay Pines	Replace Laboratory	VHA
FL	Bay Pines	Research Center	VHA
FL	Florida	Construct Columbaria	NCA
FL	Florida	Construct Holding Building	NCA
FL	Florida	Construct Restroom	NCA
FL	Florida	Expand Administration Building	NCA
FL	Florida	Improve Irrigation System/Pesticide Storage Building and Mix Pad	NCA
FL	Florida	Install Horizontal Wells in Memorial Area	NCA
FL	Florida	Install Video Surveillance System	NCA
FL	Florida	Maintenance Yard – Resurface	NCA
FL	Florida	Renovate/Automate Irrigation System	NCA
FL	Florida	Replace Admin Building Roof	NCA
FL	Florida	Replace Doors, Committal Shelter	NCA
FL	Florida	Resurface Roads, Phase 4	NCA
FL	Gainesville	Additional MICU 3rd Floor	VHA
FL	Gainesville	Construct Facilities Support Building	VHA
FL	Gainesville	Expand ICU	VHA
FL	Gainesville	Expand Parking Garage, Phase 2	VHA
FL	Lake City	Expand Ambulatory Care Building	VHA
FL	Miami	Construct Supply Warehouse	VHA
FL	Miami	Relocate Chemotherapy Center	VHA
FL	Miami	Renovate Research Laboratories	VHA
FL	Miami	Renovate SCI	VHA
FL	Miami	Renovate SICU	VHA
FL	Tampa	Bldg 30 Expansion and Renovation	VHA
FL	Tampa	Out Patient Surgery and Radiology Expansion	VHA

State	City	Project Title - Brief Description	Admin
FL	Tampa	Outpatient Mental Health Expansion	VHA
FL	West Palm Beach	Mental Health Domiciliary	VHA
FL	West Palm Beach	Office renovation	OIG
GA	Atlanta	CLC - Hospice/Palliative Care	VHA
GA	Atlanta	Office renovation - continuation from 2009	OIG
GA	Atlanta	Oncology Expansion	VHA
GA	Atlanta	Urgent Care/Primary Care Support	VHA
GA	Augusta	Additional 9 beds for SCIU, Bldg. 801	VHA
GA	Augusta	Parking Garage Improvements	VHA
GA	Dublin	Renovate Emergency Department	VHA
GA	Georgia	Repair Erosion and Storm Damage	NCA
GA	Marietta	Lodge – Remove Asbestos	NCA
GA	Marietta	Maintenance Building – Renovate, New Restroom Building and Soil Storage	NCA
GA	Marietta	Repair Perimeter Walls	NCA
GA	Marietta	Replace Roads and Storm Drainage	NCA
GA	Marietta	Replace Trees	NCA
HI	NMCP	Improvements to Maintenance Building, Employee Lounge	NCA
HI	NMCP	Road, Curb and Gutter, and Signage Replacement	NCA
IA	Des Moines	Expand Imaging	VHA
IA	Des Moines	Federal Office Building Renovation	VBA
IA	Des Moines	Surgery Building	VHA
IA	Iowa City	Renovate/Expand for Patient Support Areas	VHA
IA	Iowa City	Replace Admin Bldg 21	VHA
IA	Iowa City	Replace Boiler Plant	VHA
IA	Keokuk	Irrigate Entire Cemetery	NCA
ID	Boise	Community Living Center Expansion	VHA
ID	Boise	Construct Parking Garage	VHA
ID	Boise	Expand and Modernize Surgery	VHA
ID	Boise	ICU 3rd Floor Building 67	VHA
ID	Boise	Imaging Building Addition	VHA
ID	Boise	Imaging Building Expansion	VHA
ID	Boise	New Building for Eye Glass Manufacturing Service	VHA
IL	Abraham Lincoln	Extend Road Exit From Internet Storage Building	NCA
IL	Abraham Lincoln	Install Irrigation System in Phase 1 Burial Areas	NCA
IL	Camp Butler	Convert to Crypts	NCA
IL	Camp Butler	Install Fiber Optic Link	NCA
IL	Camp Butler	Irrigate Entire Cemetery, Replace Water Lines	NCA
IL	Camp Butler	New Wash Bay/Storage Building	NCA
IL	Chicago	Expand Outpatient Clinics, Bldg 20, 2nd Floor Addition	VHA
IL	Chicago	Relocate Outpatient SMI Clinic	VHA
IL	Danville	Asphalt Road for Access to Burial Sections 18-20	NCA
IL	Danville	Construct Admin Building Addition	NCA

State	City	Project Title - Brief Description	Admin
IL	Danville	Construct Material Storage Shelter	NCA
IL	Danville	Convert to Crypts	NCA
IL	Danville	Expand Patient Pavilion	VHA
IL	Danville	Four Community Living Center 12-Bed Modules	VHA
IL	Danville	Renovate for Specialty Care	VHA
IL	Danville	Replace Primary Distribution System (Substation)	VHA
IL	Danville	Surface Drainage at Section 23	NCA
IL	Hines	2nd floor window replacement	OI&T
IL	Hines	Air handling equipment replacement	OI&T
IL	Hines	Armed Security Shacks	OI&T
IL	Hines	B - 37 Architectural Renovation Ph 1	OALC
IL	Hines	B - 37 Architectural Renovation Ph 2	OALC
IL	Hines	Chilled Water	OI&T
IL	Hines	Computer Room Floor upgrade phase 2	OI&T
IL	Hines	Computer Room Floor upgrade phase 3	OI&T
IL	Hines	Computer Room Floor upgrade phase 4	OI&T
IL	Hines	Control system upgrade	OI&T
IL	Hines	Cooling Tower Replacement	OI&T
IL	Hines	Electrical Construction Phase 2	OI&T
IL	Hines	Electrical Construction Phase 3	OI&T
IL	Hines	Electrical Construction Phase 4	OI&T
IL	Hines	Equipment Storage Building	OALC
IL	Hines	Expand SDC Loading Dock to Accommodate 53' Trailers	OALC
IL	Hines	Exterior Office Window Replacement	OALC
IL	Hines	Freight Elevator	OI&T
IL	Hines	Fuel tank upgrade for new generators	OI&T
IL	Hines	Generator electrical and support	OI&T
IL	Hines	Lighting Replacement Project - Phase 2	OI&T
IL	Hines	Lighting Replacement Project - Phase 3 (final)	OI&T
IL	Hines	Lobby upgrade and maintenance	OI&T
IL	Hines	Mail Opening room Build	OI&T
IL	Hines	Mail Opening Room Design	OI&T
IL	Hines	Mechanical Construction Phase 1	OI&T
IL	Hines	Misc. 999 Renovations	OI&T
IL	Hines	Misc. 999 Renovations (2012)	OI&T
IL	Hines	New Emergency Generator	OI&T
IL	Hines	New Fire Alarm ADA Strobes & Horns	OALC
IL	Hines	New Perimeter Property Fence (Approx. 4000 LF)	OALC
IL	Hines	Office buildout second floor	OI&T
IL	Hines	Remodel 5 Restrooms (SDC/Warehouse)	OALC
IL	Hines	Remove and Replace Warehouse Floor Ph 1	OALC
IL	Hines	Remove and Replace Warehouse Floor Ph 2	OALC
IL	Hines	Renovate / Upgrade Security Systems	OALC
IL	Hines	Renovate/Fill in RR Docks.	OALC

State	City	Project Title - Brief Description	Admin
IL	Hines	Renovation	OIG
IL	Hines	Replace 80% Branch Circuit Wiring & Conduit	OALC
IL	Hines	Replace Exterior Doors (incl dock) & Windows	OALC
IL	Hines	Replace Steam Unit Heaters & Various Pumps	OALC
IL	Hines	Replace Warehouse Electrical Fixtures	OALC
IL	Hines	Replace/Upgrade HVAC Units PH3	OALC
IL	Hines	Resurface Facility Parking Lot	OI&T
IL	Hines	Roof repair and replacement	OI&T
IL	Hines	Roof Replacement for CMOP	OALC
IL	Hines	SPD & Outpatient Expansion, Bldg 200	VHA
IL	Hines	Sprinkler system in entire building	OI&T
IL	Hines	Structural support	OI&T
IL	Hines	Transition to T8 Energy Efficient Lighting	OALC
IL	Hines	Upgrade Electrical Main & Sub-panels / Feeders	OALC
IL	Hines	Warehouse expansion 10,000 sq ft	OI&T
IL	Hines	Warehouse Office Renovations	OALC
IL	Hines	Fire alarm - replace FACP and ADA compliance strobes throughout	OI&T
IL	Marion	Admin Building	VHA
IL	Marion	Building 2 Extension Tower	VHA
IL	Marion	Primary Care Building	VHA
IL	Mound City	Irrigate Entire Cemetery	NCA
IL	Rock Island	Irrigate Older Portions of Cemetery	NCA
IN	Indianapolis	Clinical Tower	VHA
IN	Indianapolis	Clinical Tower Expansion	VHA
IN	Indianapolis	Federal Office Building Renovation	VBA
IN	Indianapolis	Station reconfiguration	VBA
IN	Marion	Install Crypts	NCA
IN	New Albany	Replace Concrete Pavement (Curbs and Roads)	NCA
KS	Fort Scott	Renovate Maintenance Shop and Expand Parking/Storage Area	NCA
KS	Kansas City	Renovation	OIG
KS	Leavenworth	Domiciliary Staff Support Addition	VHA
KS	Leavenworth	New Patient Access/Dock Area	VHA
KS	Leavenworth	Primary Care/Pharmacy In-fill	VHA
KS	Leavenworth	Remodel and Expand Public Restroom and Public Info Center Area	NCA
KS	Leavenworth	Remodel Public Restroom and Public Info Center Area	NCA
KS	Leavenworth	Renovate/Repair Roadways	NCA
KS	Leavenworth	Repair Perimeter Walls	NCA
KS	Leavenworth	Road Repair and Expand Admin Parking	NCA
KS	Leavenworth	Surgery Relocation	VHA
KS	Leavenworth	Remodel/Expand Public Restroom and Admin Building	NCA

State	City	Project Title - Brief Description	Admin
KS	Leavenworth and Fort Leavenworth	Irrigation System, Entire Cemetery	NCA
KS	Topeka	Imaging Center Addition	VHA
KS	Wichita	Expand Primary Care	VHA
KY	Camp Nelson	Convert to Crypts	NCA
KY	Camp Nelson	Irrigation System, Entire Cemetery	NCA
KY	Camp Nelson	New Wash Bay/Storage Building	NCA
KY	Lebanon	Irrigate Entire Cemetery	NCA
KY	Lebanon	Renovate Meigs Lodge	NCA
KY	Lexington	6th Floor Main Addition, CDD	VHA
KY	Lexington (Cooper Dr)	5th Floor Main Addition, CDD	VHA
KY	Louisville	Consolidate Kitchens	VHA
KY	Louisville	Construct Pharmacy &Lab Addition	VHA
KY	Louisville	Construct Radiology Addition	VHA
KY	Louisville	Construct Specialty Clinic	VHA
KY	Mills Springs	Irrigate Entire Cemetery	NCA
LA	Alexandria	Reconstruct Wall Foundation	NCA
LA	Alexandria	Repair Cemetery Walls	NCA
LA	Alexandria	Replace Water Lines	NCA
LA	Baton Rouge	Repair Cemetery Walls	NCA
LA	Baton Rouge	Replace Roads	NCA
LA	New Orleans	Construct Replacement CBOC at Hammond	VHA
LA	Port Hudson	Construct Columbaria	NCA
LA	Port Hudson	Construct Public Info Center With Restrooms	NCA
LA	Port Hudson	Maintenance Building Expansion	NCA
LA	Port Hudson	Repair Cemetery Walls	NCA
LA	Port Hudson	Repair Perimeter Walls	NCA
LA	Shreveport	Expand Diagnostic Care	VHA
LA	Shreveport	Expand Specialty Care	VHA
LA	Shreveport	Hoptel Building	VHA
MA	Bedford	Renovation	OIG
MA	Boston	Renovation Design	VBA
MA	Boston (Brockton)	Life Safety Improvements	VHA
MA	Boston (Brockton)	MRI/CT - Radiology Addition	VHA
MA	Boston (Brockton)	Research Facility Expansion	VHA
MA	Boston (Jamaica Plain)	Expand Parking Garage	VHA
MA	Boston (Jamaica Plain)	Research Facility Addition B1-A	VHA
MA	Boston (Jamaica Plain)	Safety Improvements	VHA
MA	Boston (West Roxbury)	Ambulatory Care Addition	VHA

State	City	Project Title - Brief Description	Admin
MA	Boston (West Roxbury)	Replace Research Building	VHA
MA	Bourne	Renovate Columbaria A&B and Committal Shelters	NCA
MA	Bourne	Replace/Refurbish Irrigation System, Sections 1-9	NCA
MA	Bourne	Resurface Roads	NCA
MD	Baltimore	CLC Support Space Addition/Replace Bldg 4 at LR	VHA
MD	Baltimore	Construct Columbaria	NCA
MD	Baltimore	Expand Fort Meade CBOC	VHA
MD	Baltimore	Expand Surgical Care and Mental Health (5B & 6B)	VHA
MD	Baltimore	HBPC Improvements/Replace Bldg 2 at LR	VHA
MD	Baltimore	Managed Care/ED Improvements and Enrollment Center	VHA
MD	Baltimore	Prosthetics/Orthotics Lab Upgrade/Replace Bldg 14 at LR	VHA
MD	Loch Raven	Expand Loch Raven Hospice Unit	VHA
MD	Perry Point	Clinical Addition to 361 for Outpatient Services	VHA
MD	Perry Point	Construct 20-Bed CLC Phase 2 of 8	VHA
MD	Perry Point	Construct Replacement Dom Unit for 1H	VHA
MD	Perry Point	Construct Replacement Dom Unit for 2H	VHA
MD	Perry Point	Construct Replacement Fire House	VHA
MD	Perry Point	Construct Replacement Food Service Admin and Support Space	VHA
MD	Perry Point	Construct Replacement Food Service Food Prep Space	VHA
MD	Perry Point	Construct Replacement Food Service Receiving Area and Subsistence Warehouse	VHA
MD	Perry Point	Expand OIF/OEF and Renovate Bldg 80 for Outpatient Mental Health	VHA
MD	Perry Point	Renovate 14H for Admin Space (to replace 3H, 4H and 5H)	VHA
MD	Perry Point	Renovate 23A for Medical Beds (from 19H)	VHA
MD	Perry Point	Renovate Basements 13H, 14H, 25H & Add OP Substance Abuse Clinic	VHA
MD	Perry Point	Renovate Bldg 25H for Education	VHA
MD	Perry Point	Replace Horticulture Therapy and Conference Center	VHA
MD	Perry Point	Warehouse Renovation and Expansion	VHA
MD	Perry Point	Wellness Center Improvements to KT/PT/0T for Planetree	VHA
MD	Perry Point	Wellness Center Improvements to Replace Library and Consolidate Escort Services	VHA
ME	Togus	Specialty Care Clinic Addition (25,000 SF)	VHA
MI	Ann Arbor	Expand hospital beds - 6th floor ward	VHA
MI	Battle Creek	Patient Privacy Renovation B84	VHA
MI	Battle Creek	Substance Abuse Treatment Unit Renovation B-7	VHA
MI	Detroit	Expand South Lobby entrance	VHA
MI	Detroit	Renovation	VBA

State	City	Project Title - Brief Description	Admin
MI	Detroit	Expand Emergency Room	VHA
MI	Fort Custer	Amphitheater Assembly Area	NCA
MI	Fort Custer	Enclose Equipment Storage Canopy With Metal Walls and Door	NCA
MI	Fort Custer	Equipment Storage Building	NCA
MI	Fort Custer	Install Crypts and Roadway	NCA
MI	Fort Custer	New Well, Pump House and Irrigation	NCA
MI	Fort Custer	Renovate Honor Guard Building	NCA
MI	Jackson	Emergency Generator	VBA
MI	Saginaw	Add 3rd & 4th Floor to B22	VHA
MI	Saginaw	Expand Lobby in Building 1	VHA
MN	Fort Snelling	Convert to Crypts	NCA
MN	Fort Snelling	Memorial Wall	NCA
MN	Minneapolis	Consolidate/Enhance Patient Services	VHA
MN	Minneapolis	Construct Parking Ramp	VHA
MN	St. Cloud	Construct CLC Cottages	VHA
MN	St. Cloud	Construct New Pharmacy	VHA
MN	St. Cloud	Expand Community Living Centers	VHA
MN	St. Cloud	Expand Community Living Centers	VHA
MN	St. Cloud	Expand Dom, Bldg. 2	VHA
MN	St. Cloud	Mental Health Recovery Center	VHA
MN	St. Cloud	Rehabilitation Center	VHA
MN	St. Paul	Miscellaneous Leasehold Improvements	OSS
MN	St. Paul	Office relocation build out	OSS
MO	Columbia	ACA Addition (3rd Floor, Ph.1)	VHA
MO	Columbia	ACA Addition (3rd Floor, Ph.2)	VHA
MO	Columbia	Ambulatory Surgery Center	VHA
MO	Columbia	Community Living Center	VHA
MO	Columbia	Construct Parking Structure	VHA
MO	Columbia	Expand Pharmacy / Prim Care/Lobby	VHA
MO	Columbia	Med/Surg Wards	VHA
MO	Columbia	MRI Installation	VHA
MO	Columbia	Relocate ICU	VHA
MO	Jefferson Barracks	Burial Expansion onto VAMC Property	NCA
MO	Jefferson Barracks	Renovate and Expand Admin Building	NCA
MO	Jefferson Barracks	Renovate Old Maintenance Building/Honor Guard Area	NCA
MO	Kansas City	Acute Rehab/Patient Privacy Addition	VHA
MO	Kansas City	Blind Rehab and TBI Entrance	VHA
MO	Kansas City	Inpatient Privacy	VHA
MO	Kansas City	Mental Health SPRRPT Deficiencies	VHA
MO	Kansas City	Radiology Expansion	VHA
MO	Kansas City	Training Center	VHA
MO	Kansas City	Transitional Nursing Home Care Unit	VHA
MO	Poplar Bluff	Community Living Center	VHA

State	City	Project Title - Brief Description	Admin
MO	Poplar Bluff	Inpatient Ward Addition	VHA
MO	Poplar Bluff	Primary Care Addition	VHA
MO	Poplar Bluff	Specialty Care Addition	VHA
MO	Springfield	Replace Waterlines and Irrigate Cemetery	NCA
MO	St. Louis	RMC Renovation	VBA
MO	St. Louis - JB	Mental Health Ward Expansion for Female Veterans, B-51, JB	VHA
MO	St. Louis - JB	Polytrauma Addition & Renovation, B-53, JB	VHA
MS	Biloxi	Add 2nd/3rd Floors to New ER Addition	VHA
MS	Biloxi	Construct New Road	NCA
MS	Biloxi	Construction 24/7 Security Operation Center	VHA
MS	Biloxi	Construction MRI/Lin.Accel. Bldg.	VHA
MS	Biloxi	Construction New Voc. Rehab Bldg	VHA
MS	Biloxi	Construction PM&RS Facility	VHA
MS	Biloxi	Expand N&FS (Bldg 21)	VHA
MS	Biloxi	New Communications Center	VHA
MS	Biloxi	Reconstruct Existing Roads; Install Curbing	NCA
MS	Biloxi	Replace Committal Shelter	NCA
MS	Biloxi	Resurface Roadways	NCA
MS	Biloxi	VA/DoD Panama City CBOC Replacement	VHA
MS	Corinth	Construct Admin/Maintenance Building	NCA
MS	Corinth	Construct Committal Shelter	NCA
MS	Corinth	Demolish Lodge	NCA
MS	Corinth	Demolish Maintenance Building	NCA
MS	Corinth	Repair Perimeter Wall	NCA
MS	Corinth	Repair Roadways	NCA
MS	Corinth	Replace Drainage Ditch/Covers/Inlets	NCA
MS	Jackson	Construct Medical Laboratories	VHA
MS	Jackson	Construct Outpatient Clinic	VHA
MS	Jackson	Construct Pharmacy Addition	VHA
MS	Jackson	Provide 3rd Floor for CLC Expansion, Phase 1	VHA
MS	Natchez	Construct Paved Roads	NCA
MS	Natchez	Install Fiber Optic Cable Link	NCA
MS	Natchez	Install Irrigation	NCA
MS	Natchez	Repair Perimeter Walls	NCA
MS	Natchez	Replace Drainage Ditch	NCA
MS	Natchez	Replace Water Lines	NCA
MS	Natchez	Slope Stabilization	NCA
NC	Asheville	Demo Bldgs 3-7/Construct Mental Health Center	VHA
NC	Durham	Clinical Expansion 3rd Floor D-wing	VHA
NC	Fayetteville	Expand Burial Area	NCA
NC	Fayetteville	Maintenance Facility Expansion	VHA
NC	Fayetteville	Renovate/Expand Surgical Suite	VHA
NC	New Bern	Repair Perimeter Walls	NCA
NC	New Bern	Replace Windows in Lodge	NCA

State	City	Project Title - Brief Description	Admin
NC	Raleigh	Construct Committal Shelter	NCA
NC	Raleigh	Demolish Lodge	NCA
NC	Raleigh	Repair Cemetery Wall	NCA
NC	Salisbury	Construct Columbaria Addition	NCA
NC	Salisbury	Construct Invasive Cardiology & Cardiac Cath Lab, Cardiac Rehab	VHA
NC	Salisbury	Convert to Crypts	NCA
NC	Salisbury	Correct Drainage	NCA
NC	Salisbury	Enhance Landscape for Original Phases	NCA
NC	Salisbury	Hematology-Oncology Center	VHA
NC	Salisbury	ICU Renovation - Surgical and Medical	VHA
NC	Salisbury	Inpatient Rehabilitation Center B42	VHA
NC	Salisbury	Long Term Care Renovation, Phase 3	VHA
NC	Salisbury	Mental Health Renovation, Phase 3	VHA
NC	Salisbury	Outpatient Rehab, Prosthetics & Orthopedics Center	VHA
NC	Salisbury	Regional Reading Center - Eye - Imaging	VHA
NC	Salisbury	Renovate and Expand B6 for Learning Center	VHA
NC	Salisbury	Renovate Charlotte OPC - Repurpose Space Post HCCF	VHA
NC	Wilmington	Demolish Lodge	NCA
NC	Wilmington	Lodge, Replace Roof	NCA
NC	Wilmington	Maintenance Building/Restroom – Demolish	NCA
NC	Winston-Salem	New wall covering	OGC
NC	Winston-Salem	Renovated Federal Office Building	VBA
NE	Fort McPherson	Construct Columbaria	NCA
NE	Fort McPherson	Gravesite Development Including Columbaria	NCA
NE	Fort McPherson	Repair Perimeter Walls	NCA
NE	Lincoln	Realignment	VBA
NE	Omaha	ARFF Addition	VHA
NH	Manchester	Renovation	OIG
NJ	Beverly	Repair/Replace Roofs – Both Maintenance Garages	NCA
NJ	East Orange	Construct New Emergency Department	VHA
NJ	Finn's Point	Install Columbaria	NCA
NM	Albuquerque	Clinical Space Expansion B-41	VHA
NM	Albuquerque	Long-Term Care Expansion	VHA
NM	Albuquerque	Medical Specialty Clinic Expansion	VHA
NM	Albuquerque	MICU and SICU Consolidation	VHA
NM	Albuquerque	New pavement parking lot	OGC
NM	Albuquerque	Operating Room Expansion	VHA
NM	Albuquerque	Renovation task	VBA
NM	Albuquerque	Surgical Clinic Expansion	VHA
NM	Fort Bayard	Construct Columbaria	NCA
NM	Fort Bayard	Construct In-ground Cremains	NCA
NM	Fort Bayard	Gravesite Development-Remove Subterranean Rock for Full Casket Burials	NCA

State	City	Project Title - Brief Description	Admin
NM	Fort Bayard	Install Crypts	NCA
NM	Fort Bayard	New Admin/Maintenance Building, Maintenance, Shelter, Rostrum	NCA
NM	Fort Bayard	Pave Existing Gravel Roads and Enclose Drainage Channels	NCA
NM	Fort Bayard	Replace Shelter and Rostrum; Construct New Admin/Maintenance Building; Convert to Xeriscape	NCA
NM	Santa Fe	Construct Crypts, and Columbaria	NCA
NM	Santa Fe	Gravesite Expansion	NCA
NM	Santa Fe	Master Plan/Design	NCA
NM	Santa Fe	Renovate Admin/Maintenance Into Admin; Construct/Expand Maintenance Facility	NCA
NM	Santa Fe	Repair Perimeter Walls	NCA
NV	Reno	Building 1A Seismic Corrections	VHA
NV	Reno	CLC Homelike Improvements	VHA
NV	Reno	Correct Surgery Deficiencies & Same Day Surgery	VHA
NV	Reno	New Surgical Unit	VHA
NV	Reno	Relocate & Expand ICU	VHA
NV	Reno	Remodel & Expand for Diagnostic, Imaging, Cardiology & Endo Services	VHA
NV	Reno	Renovate and Expand Diagnostic, Cardiology & Endoscopy (Construct)	VHA
NY	Albany	Expand Delmar Transitional Residence	VHA
NY	Albany	Main Entrance Addition	VHA
NY	Albany	New Emergency Department	VHA
NY	Batavia	Ward C Privacy Renovations	VHA
NY	Bath	Construct Public Restrooms	NCA
NY	Bath	Convert to Crypts	NCA
NY	Bath	Expand Admin Area	NCA
NY	Bath	Expand Maintenance Garage	NCA
NY	Bath	Resurface Roads	NCA
NY	Brooklyn	Patient Improvement - Rehab/Audiology	VHA
NY	Buffalo	Chapter 33 Move	VBA
NY	Buffalo	Consolidate Surgical Programs	VHA
NY	Calverton	Renovate Committal Restroom/Office Building	NCA
NY	Castle Point	Expand and Renovation Urgent Care Area	VHA
NY	Cypress Hills	Irrigation System, Entire Cemetery	NCA
NY	Cypress Hills	Restore/Replace Wrought Iron Fence & Main Gate	NCA
NY	Long Island	Admin/Public Restroom Renovation	NCA
NY	Long Island	Correct Drainage – Resurface Employee/Visitor Lots	NCA
NY	Long Island	Provide Irrigation to 1/4 Site, Phase 1 of 4	NCA
NY	Long Island	Provide Irrigation to 1/4 Site, Phase 2 of 4	NCA
NY	Long Island	Provide Irrigation to 1/4 Site, Phase 3 of 4	NCA
NY	Long Island	Provide Irrigation to 1/4 Site, Phase 4 of 4	NCA
NY	Long Island	Restore/Replace Wrought Iron Fence & Main Gate	NCA

State	City	Project Title - Brief Description	Admin
NY	Long Island	Upgrade Well Pump House	NCA
NY	Manhattan	Correct Seismic Deficiencies	VHA
NY	Manhattan	OR/Surgical Patient Ward	VHA
NY	Manhattan	Parking Structure	VHA
NY	New York	Correct Seismic Deficiencies of Main Hospital	VHA
NY	New York	Parking Structure	VHA
NY	New York	Renovation	OIG
NY	Northport	CLC 3 - New Construction	VHA
NY	Northport	CLC4 New Construction	VHA
NY	Northport	Community Living Center 4 Replacement	VHA
NY	Northport	Palliative Care - New Construction	VHA
NY	Syracuse	Replace Building #2	VHA
NY	Woodlawn	Install Storage Building	NCA
NY	Woodlawn	Renovate Admin & Maintenance Building	NCA
OH	Chillicothe	B26 Bed Addition PH 1	VHA
OH	Chillicothe	B26 Bed Addition PH 2	VHA
OH	Chillicothe	Clinical Addition to Building 31	VHA
OH	Chillicothe	Expand Outpatient Pharmacy and Lobby Primary Care B 31	VHA
OH	Chillicothe	Lab, Prosthetics Addition to B31	VHA
OH	Chillicothe	Material Management, SPD Addition to B31	VHA
OH	Cincinnati	Construct 3rd Floor CLC Building	VHA
OH	Cincinnati	Relocate CLC Short Term Rehabilitation Beds	VHA
OH	Cincinnati	Relocate NHCU PH IV	VHA
OH	Cincinnati	Relocate Wet Labs	VHA
OH	Cincinnati	Replace Animal Research Facility PH III	VHA
OH	Cincinnati	Replace Animal Research Facility PH IV	VHA
OH	Cleveland	Emergency Department and Specialty Care Clinic Addition	VHA
OH	Cleveland	Renovation	OIG
OH	Cleveland	Renovation design	VBA
OH	Cleveland	Renovation of offices	OGC
OH	Columbus	Complete office reconfiguration	OGC
OH	Dayton	Construct New Committal Shelter	NCA
OH	Dayton	Convert to Crypts	NCA
OH	Dayton	Irrigate Entire Cemetery	NCA
OH	Johnson's Island	Shore Stabilization	NCA
OH	Ohio Western	Irrigation for Phase 1 Burial Areas	NCA
OH	Zachary Taylor	Irrigate Entire Cemetery	NCA
OK	Fort Gibson	Maintenance Building/Equipment Storage Improvements	NCA
OK	Fort Gibson	Renovate Admin & Public Info Center Building	NCA
OK	Fort Sill	Convert to Crypts	NCA
OK	Oklahoma City	1st & 2nd Floor Clinic Expansion	VHA
OK	Oklahoma City	Clinic Infill	VHA

State	City	Project Title - Brief Description	Admin
OK	Oklahoma City	Construct Parking Structure	VHA
OK	Oklahoma City	Renovate 5 East for Inpatient Beds	VHA
OK	Oklahoma City	Renovate B, C, & D Mods	VHA
OR	Eagle Point	Convert to Crypts	NCA
OR	Eagle Point	Develop Burials West of Riley Road; Roads; Shelter	NCA
OR	Eagle Point	Install Crypts	NCA
OR	Eagle Point	Repair/Replace Stone Retaining Walls	NCA
OR	Eagle Point	Replace Admin and Maintenance Facility, Wash Station, Site Improvement	NCA
OR	Portland	Construct Medical Office Building (P)	VHA
OR	Portland	Create Patient Parking	VHA
OR	Portland	Expand ICU & Surgery	VHA
OR	Portland	Expand/Renov Bldg 6 for Animal Research Fac (P)	VHA
OR	Portland	New Patient Dialysis & Support Bldg.	VHA
OR	Roseburg	New Bldg to relocate Mental Health out of Seismically Deficient Bldg 2 - Ph 3	VHA
OR	Roseburg	New Bldg to relocate Mental Health out of Seismically Deficient Bldg 2 - Ph 4	VHA
OR	Roseburg	New MH SARRTP Building	VHA
OR	Roseburg	Seismic Upgrade Boiler Plant, Bldg 7	VHA
OR	White City	Add floor level to B211A for Rehabilitation Hospital	VHA
OR	White City	Expand Ambulatory Care Clinic- Phase 2	VHA
OR	White City	Expand Ambulatory Care Clinic- Phase 3	VHA
OR	White City	Replace Dom Beds B205	VHA
OR	White City	Replace Seismically Deficient Dom Bldg. 206	VHA
OR	White City	Replace Seismically Deficient Dom Bldg. 207	VHA
OR	White City	Replace Seismically Deficient Dom Bldg. 208	VHA
OR	Willamette	Install Roads, Storage, Wash Rack, Irrigation Loop	NCA
OR	Willamette	Replace/ Renovate Maintenance Buildings	NCA
PA	Altoona	Expand & Improve Behavioral Health Clinic	VHA
PA	Altoona	Outpatient Addition Flrs 2/3 of B1	VHA
PA	Erie	Parking Garage	VHA
PA	Lebanon	Behavioral Health Treatment Complex	VHA
PA	Philadelphia	Anti-tailgating Devices for the Data Center Doors	OI&T
PA	Philadelphia	Data Center Infrastructure Feasibility Study	OI&T
PA	Philadelphia	Data Center Under-floor power/data cabling clean-up to remove, pull-back, re-run/label and install required cables (including required PDUs, cable trays, etc.).	OI&T
PA	Philadelphia	Expand Admin Education Building	VHA
PA	Philadelphia	Expand Parking, Phase 2	VHA
PA	Philadelphia	Facility Repair Construction/Design-Build	OI&T
PA	Philadelphia	HVAC Electrical Modifications in the Data Center	OI&T
PA	Philadelphia	HVAC Performance Modifications in the Data Center	OI&T

State	City	Project Title - Brief Description	Admin
PA	Philadelphia	Implement accept recommendations from Data Center study to modify Data Center infrastructure (IT and Power cables) into a patch panel configuration.	OI&T
PA	Philadelphia	Implement accepted recommendations from Data Center study relating to new air flow in the Data Center, i.e., redirect duct work, under floor and above ceiling modifications, etc.	OI&T
PA	Philadelphia	Implement Data Center accepted infrastructure improvement recommendations resulting from Data Center Study.	OI&T
PA	Philadelphia	Install K12-rated perimeter fencing, operators and gates.	OI&T
PA	Philadelphia	Install new ATS- Support Additl Load on the Emerg Diesel Generators.	OI&T
PA	Philadelphia	Misc. 999 Renovations	OI&T
PA	Philadelphia	Misc. 999 Renovations	OI&T
PA	Philadelphia	PHASE 1 - Repl(6) ITC Fl-Mounted & 20 Ton CRAC A/C	OI&T
PA	Philadelphia	PHASE 2 - Repl (6) ITC Data Center Fl-Mounted 20 Ton CRAC Units A/C	OI&T
PA	Philadelphia	PHASE 3 - Repl (6) ITC Fl-Mounted 20 Ton CRAC Units A/C	OI&T
PA	Philadelphia	PHASE 4 - Repl (6) ITC Fl-Mounted 20 Ton CRAC Units A/C	OI&T
PA	Philadelphia	Realign Duct Work Associated With Air Handler 15 in the Data Center	OI&T
PA	Philadelphia	Repairs to Wall, Rostrum, Wrought Iron Fence	NCA
PA	Philadelphia	Replace 2 UPS Systems and Batteries	OI&T
PA	Pittsburgh	Expand Medical and Surgical Clinics	VHA
PA	Pittsburgh	Research Building Addition	VHA
PA	Pittsburgh	Consolidate Radiology & Nuclear Medicine	VHA
PA	Pittsburgh	Expand Medical and Surgical Clinics	VHA
PA	Pittsburgh	Research Building Addition	VHA
PA	Pittsburgh	UD, B1 Courtyard Infill	VHA
PI	Manila	U.S. Embassy	VBA
PI	Manila	Transfer of funds to VBA for Manila State Department CSCS payment	VHA
PI	Manila	Transfer of funds to VBA for Manila State Department CSCS payment	VHA
PI	Manila	Transfer of funds to VBA for Manila State Department CSCS payment	VHA
PI	Manila	Transfer of funds to VBA for Manila State Department CSCS payment	VHA
PR	Bayamon	Install Carillon	NCA
PR	Bayamon	Renovate Committal Shelters	NCA

State	City	Project Title - Brief Description	Admin
PR	Bayamon	Renovate Flagpole/Assembly Area	NCA
PR	Bayamon	Renovate Main Entrance Area	NCA
PR	Bayamon	Replace Chain Link Fence With Ornamental Fence	NCA
RI	Providence	Convert Hardwood UARC for Providence VAMC	VHA
RI	Providence	Expand SPD and Relocate Inpatient Pharmacy	VHA
RI	Providence (New Bedford)	New Bedford CBOC Expansion	VHA
SC	Columbia	Call Center Re-Location	VBA
SC	Columbia	Nuclear Medicine Addition	VHA
SC	Columbia	Relocate Dialysis	VHA
SC	Columbia	Renovation	OIG
SC	Florence	Correction Items, Sec 16 Gravesite Development	NCA
SC	Florence	Install Crypts	NCA
SC	Florence	Install Fiber Optic Cable Link	NCA
SC	Florence	Renovate Irrigation System	NCA
SC	Florence	Repair Perimeter Walls	NCA
SD	Black Hills	Install Columbaria	NCA
SD	Black Hills	Install Crypts	NCA
SD	Black Hills	New Equipment and Materials Storage Building	NCA
SD	Black Hills	Road Repair/Renovation	NCA
SD	Sioux Falls	Construct 200 Space Parking Garage	VHA
SD	Sioux Falls	Construct Inpatient Med/Surg Unit	VHA
SD	Sioux Falls	Construct New Retail/Canteen/Business Functions Wing	VHA
SD	Sioux Falls	Construct OT/PT/Polytrauma Employee Health Facility	VHA
SD	Sioux Falls	Oncology/Infusion Center, Expand ED	VHA
TN	Chattanooga	Construct Columbaria	NCA
TN	Chattanooga	Convert to Crypts	NCA
TN	Chattanooga	Install Irrigation	NCA
TN	Chattanooga	Landscape Improvements	NCA
TN	Chattanooga	Replace Fences	NCA
TN	Chattanooga	Replace Roads	NCA
TN	Chattanooga	Replace Water Lines and Spigots	NCA
TN	Knoxville	Demo Maintenance Building and Construction Public Restroom Building	NCA
TN	Knoxville	Reconstruct Cemetery Wall	NCA
TN	Knoxville	Repair Perimeter Walls	NCA
TN	Memphis	Building 1A Entrance & Expand Structural Improvements	VHA
TN	Memphis	Construct Columbaria	NCA
TN	Memphis	Construct Storage Building and Yard	NCA
TN	Memphis	Demolish Lodge/Construct Restrooms and Committal Shelter	NCA

State	City	Project Title - Brief Description	Admin
TN	Memphis	Landscape Improvements (Including Perimeter Buffer)	NCA
TN	Memphis	Renovate Admin Building/Roof and Study Settlement Problem	NCA
TN	Memphis	Renovate Monument (Illinois)	NCA
TN	Memphis	Repair/Replace Cemetery Roads and Curbs	NCA
TN	Memphis	Replace Drainage Ditch and other drainage corrections	NCA
TN	Memphis	Replace Privacy Fencing	NCA
TN	Memphis	West Lot Parking Garage	VHA
TN	Mountain Home	Admin/Maintenance Building - Construct	NCA
TN	Mountain Home	Building 77 Expansion (Courtyard)	VHA
TN	Mountain Home	Community Living Center, Building 162 - Add Second Floor	VHA
TN	Mountain Home	Expand ER, Building 204	VHA
TN	Mountain Home	Expand Radiology (Bldg 204 Courtyard)	VHA
TN	Mountain Home	Expand Research Building 5	VHA
TN	Mountain Home	Parking Garage	VHA
TN	Mountain Home	Primary Care Building	VHA
TN	Nashville	Improve Landscape	NCA
TN	Nashville	Lodge – Demolish	NCA
TN	Nashville	New GSA lease	VBA
TN	Nashville	Reconstruct Cemetery Wall	NCA
TN	Nashville	Renovate Monuments	NCA
TN	Nashville	Renovation of offices	OGC
TN	Nashville	Repair Rostrum	NCA
TN	Nashville	Replace Irrigation and Hydrants	NCA
TX	Amarillo	Clinical Addition/Expansion	VHA
TX	Amarillo	Expand Nursing Home	VHA
TX	Amarillo	Mental Health Expansion	VHA
TX	Amarillo	Rehabilitation Prosthetics Wing	VHA
TX	Austin	Add new UPS System	OI&T
TX	Austin	Add security hardware to hall door	OSS
TX	Austin	Alternate Energy Project	OI&T
TX	Austin	Alternative Energy Project	OI&T
TX	Austin	Computer Room Perimeter Envelope	OI&T
TX	Austin	DHS-Video Storage Security Fence	OI&T
TX	Austin	East Entrance Improvements	OI&T
TX	Austin	East Entrance Turn-style	OI&T
TX	Austin	Expand Diesel Storage Capacity	OI&T
TX	Austin	Fuel Tank Upgrade	OI&T
TX	Austin	Gate-12 Site Entrance Security Upgrade	OI&T
TX	Austin	Install security camera at front and rear door	OSS
TX	Austin	Loading Dock Harding & Safety Compliance	OI&T
TX	Austin	Misc. 999 Renovations	OI&T

State	City	Project Title - Brief Description	Admin
TX	Austin	Misc. 999 Renovations	OI&T
TX	Austin	Monitor Cooling Tower Blow-down	OI&T
TX	Austin	Office Efficiency Modifications	OI&T
TX	Austin	Office Efficiency Modifications	OI&T
TX	Austin	Perimeter Security Upgrade (Phase-1) Design Build	OI&T
TX	Austin	Perimeter Security Upgrade (Phase-2) Design Build	OI&T
TX	Austin	Perimeter Security Upgrade (Phase-3) Design Build	OI&T
TX	Austin	Post-1 Renovation	OI&T
TX	Austin	Renovation	OIG
TX	Austin	Renovation	OIG
TX	Austin	Replace 5 badge readers for PIV cards	OSS
TX	Austin	Replace front door and auto open system	OSS
TX	Austin	Replace front door at Waco facility	OSS
TX	Austin	Replace Obsolete Emergency Panels and Transformers (Phase-2)	OI&T
TX	Austin	Roof Access Mitigation	OI&T
TX	Austin	Upgrade computer room floor	OI&T
TX	Austin	Upgrade Fire Alarm System	OI&T
TX	Austin	Upgrade old UPS system	OI&T
TX	Austin	Upgrade Security Overflow parking Area	OI&T
TX	Austin	West Entrance Turn-style	OI&T
TX	Austin	Wire computer room to wiring closets	OSS
TX	Big Spring	Expand/Renovate for Medical Specialties & Surgery	VHA
TX	Big Spring	MRI Expansion / Relocation	VHA
TX	Big Spring	Renovate/Expand for Ancillary, Diagnostics Services	VHA
TX	Big Spring	Renovate/Expand for Specialty & Urgent Care	VHA
TX	Bonham	Ambulatory Care	VHA
TX	Dallas	Emergency Room Expansion	VHA
TX	Dallas	Land Purchases	VHA
TX	Dallas	Mental Health Upgrade Ph. 3	VHA
TX	Dallas	Office relocation build out	OIG
TX	Dallas	Patient/Staff Parking Garage	VHA
TX	Dallas	Research Addition and Renovation Ph. 1	VHA
TX	Dallas	Research Addition and Renovation Ph. 2	VHA
TX	Dallas	Research Addition and Renovation Ph. 3	VHA
TX	Dallas	Specialty Clinic Ph3	VHA
TX	Dallas	Specialty Clinic Ph4	VHA
TX	Dallas	Upgrade Mental Health Ph. 4	VHA
TX	Dallas	Upgrade Mental Health Ph. 5	VHA
TX	Dallas	Upgrade Mental Health Ph. 6	VHA
TX	Dallas-Ft. Worth	Correct Deficient System Controller Flow Control	NCA
TX	Dallas–Ft. Worth	Renovate/Repair Cemetery Entrance after Phase 2 Major Completion	NCA
TX	Fort Bliss	Convert to Crypts	NCA
TX	Fort Bliss	Install Crypts	NCA

State	City	Project Title - Brief Description	Admin
TX	Fort Bliss	Renovate/Repair Roadways	NCA
TX	Fort Sam Houston	Construct New Public Restroom and Committal Shelter	NCA
TX	Houston	Clinical Research Expansion	VHA
TX	Houston	Community Living Palliative Care Center	VHA
TX	Houston	HVAC Overhaul	VBA
TX	Houston	Parking Structure	VHA
TX	Houston	Renovation	OIG
TX	Miscellaneous field	Miscellaneous	OIG
TX	San Antonio	Accommodate remote research functions 4G	VHA
TX	San Antonio	Additional ECTC Bedrooms, 3rd floor	VHA
TX	San Antonio	Design and new 5G addition for clinical expansion	VHA
TX	San Antonio	Design of 4th floor of ECTC for GEL functions	VHA
TX	San Antonio	Expand Specialty Clinics Phase IV	VHA
TX	San Antonio	New Research wet Labs, 46	VHA
TX	San Antonio	Parking Garage, Phase 2	VHA
TX	Temple	Clinical Floor, 3rd	VHA
TX	Temple	Dental & Women's Clinic	VHA
TX	Temple	Dom Recreation Addition	VHA
TX	Temple	Expand Diagnostics	VHA
TX	Temple	Expand Imaging	VHA
TX	Temple	On-Site Water Storage	VHA
TX	Temple	Perimeter fence & Site Access Control	VHA
TX	Temple	Radiation Therapy	VHA
TX	Temple	Surgery Suite Replacement	VHA
TX	Temple	Surgical Suite Replacement Ph 2	VHA
TX	Waco	Chapel Replacement	VHA
TX	Waco	Co-location	VBA
TX	Waco	Replacement Warehouse	VHA
TX	Waco	Waco OPC Repl Ph 2	VHA
TX	Waco	Waco OPC Repl Ph 3	VHA
TX	Waco	Waco OPC Repl Ph 4	VHA
TX	Waco	Waco OPC Replacement, Phase 1	VHA
UT	Salt Lake City	25 Bed PTSD Domicillary/B.3B Clinic Renovation	VHA
UT	Salt Lake City	40 Bed Domiciliary	VHA
UT	Salt Lake City	Clinic Expansion/Canteen B.14	VHA
UT	Salt Lake City	Expand Research B.2, East Wing	VHA
UT	Salt Lake City	Ogden Community Based Outpatient Clinic Expansion	VHA
UT	Salt Lake City	Potable Water/Seismic Reinforcement	VHA
UT	Salt Lake City	Urgent Care & Support Expansion	VHA
VA	City Point	Restore Entrance and Perimeter Wall	NCA
VA	Culpeper	Site Improvements	NCA
VA	Danville	Repair Perimeter Wall	NCA

State	City	Project Title - Brief Description	Admin
VA	Hampton	Clean and Tuck-Point Perimeter Walls (Hampton/Phoebus)	NCA
VA	Hampton	Construct Parking Garage	VHA
VA	Hampton	Install French Drain System (Hampton/Phoebus)	NCA
VA	Hampton	Mental Health Building	VHA
VA	Hampton	Renovate/Expand Spinal Cord Injury	VHA
VA	Quantico	Admin Building Replacement	NCA
VA	Quantico	Construct Equipment Storage Building	NCA
VA	Quantico	Replace Admin, Public Info Center, Refurbish Old Admin Building	NCA
VA	Quantico	Replace Roads from Rear Entrance – Section 25	NCA
VA	Quantico	Service Road Replacement	NCA
VA	Richmond	Dialysis Expansion	VHA
VA	Richmond	Mental Health Recovery Center	VHA
VA	Richmond	SCI Enhancements & Expansion	VHA
VA	Richmond	Senior Mgt Ctr Update ICS Floor	OSP
VA	Roanoke	Painting office	OGC
VA	Salem	B/143 Surgery Suite Renovations	VHA
VA	Salem	B/2A Addition for Geriatric Assessment.	VHA
VA	Salem	B/2A Addition for Vascular Center	VHA
VA	Salem	Consolidated PTSD/Behavioral Health Treatment Center	VHA
VA	Salem	Emergency Department Expansion	VHA
VT	White River Junction	Expand/Replace Colchester CBOC	VHA
VT	White River Junction	Pet Scan Site Prep	VHA
WA	American Lake	Correct Seismic & Functional Deficiencies B16 & B17 (A)	VHA
WA	American Lake	Correct Seismic & Functional Deficiencies B81 (A)	VHA
WA	American Lake	Seismic Strengthening of Building 8	VHA
WA	American Lake	Seismic Update & Renovate B7 Inpatient Mental Health (A)	VHA
WA	American Lake	Seismic Upgrades, HVAC and Window Replacement B8 (A)	VHA
WA	American Lake	Seismic Upgrades, HVAC and Window Replacement B9 (A)	VHA
WA	Seattle	Seismically Upgrade Mech & Elec Equip (S)	VHA
WA	Spokane	Acquire BRAC Naval Reserve Unit Property adjacent to VAMC	VHA
WA	Spokane	Construct Hoptel/Lodger Building	VHA
WA	Spokane	Expand and renovate Bldg 8 Pt. Education	VHA
WA	Spokane	New Polytrauma/Rehab Bldg	VHA
WA	Vancouver	Seismic Upgrade Boiler Plant & Ancillary Bldgs (V)	VHA
WA	Walla Walla	Building 74 Seismic Upgrade and Renovation	VHA

State	City	Project Title - Brief Description	Admin
WI	Madison	Consolidate ICU's	VHA
WI	Madison	Expand Clinical Laboratory	VHA
WI	Madison	Expand Clinical Services	VHA
WI	Milwaukee	HVAC Research Bldg. 70	VHA
WI	Milwaukee	Relocate Nuclear Medicine	VHA
WI	Milwaukee	Relocate VISN Laboratory	VHA
WI	Tomah	Construct Recreation Therapy Building	VHA
WI	Tomah	Renovate 2nd Floor B-406	VHA
WI	Tomah	Renovate 3rd Floor B-406	VHA
WI	Wood	Enhance 4 Entrances To Identify Cemetery	NCA
WI	Wood	Irrigate Entire Cemetery	NCA
WI	Wood	Replace Committal Shelter	NCA
WV	Clarksburg	Ambulatory Care Support/ Registration/BusOff Ctr/Pharmacy Move/Parking Circle	VHA
WV	Clarksburg	Community Living Center	VHA
WV	Clarksburg	Construct Parking Garage	VHA
WV	Clarksburg	Convert Bldg 6 to 25-bed PRRTP facility	VHA
WV	Clarksburg	Hospice 8 beds	VHA
WV	Clarksburg	Medical, Surgical, Dental Clinic Replacement 2nd South Addn	VHA
WV	Clarksburg	Primary Care/Mental Health Renovation and Primary Care/ED/Basement Addition	VHA
WV	Clarksburg	Replace 12 Acute MH beds on 1-4	VHA
WV	Falling Waters	CRDC Renovation office space and Lab	OI&T
WV	Falling Waters	CRDC Space Construction	OI&T
WV	Falling Waters	CRRC Modifications	OI&T
WV	Martinsburg	Bldg. 508, Laundry Expansion	VHA
WV	Martinsburg	CLC Replacement Pod A	VHA
WV	Martinsburg	CLC Replacement Pod B	VHA
WV	Martinsburg	CLC Replacement Pod C	VHA
WV	Martinsburg	CLC Replacement Pod D	VHA
WV	Martinsburg	Clinical Space Revitalization	VHA
WV	Martinsburg	COOP Support Parking	OSP
WV	Martinsburg	CRRC Additional Parking	OI&T
WV	Martinsburg	CRRC Add'l Pwr Distribution Interfaces to achieve 150-Watt PSF (PDI); Tier III requirements	OI&T
WV	Martinsburg	CRRC Add'l wiring from PDU to ~280 racks on data center floor; Tier III requirements	OI&T
WV	Martinsburg	CRRC Emergency Generator Fuel Storage Upgrade for COOP/Tier III requirements	OI&T
WV	Martinsburg	CRRC Green Data Floor Initiative: Photovoltaic (PVs) solar panels	OI&T
WV	Martinsburg	CRRC Green Data Floor Initiative: Outside Air Flow & Glassed over Rows	OI&T

State	City	Project Title - Brief Description	Admin
WV	Martinsburg	CRRC High efficiency PDU Transformers (TP-1) ; Tier III requirement	OI&T
WV	Martinsburg	CRRC HVAC Upgrade - Tier III	OI&T
WV	Martinsburg	CRRC Mail Room Processing	OI&T
WV	Martinsburg	CRRC Picnic Break Area	OI&T
WV	Martinsburg	CRRC Renovation of COOP support space	OSP
WV	Martinsburg	CRRC Thermal Storage Tank Upgrade - Tier III	OI&T
WV	Martinsburg	Electrical Construction Phase 1 - CRRC Generator Upgrade - Tier III	OI&T
WV	Martinsburg	Electrical Construction Phase 2 - CRRC Switch Gear Upgrade - Tier III	OI&T
WV	Martinsburg	Employee Education Center	VHA
WV	Martinsburg	Expand Fort Detrick CBOC	VHA
WV	Martinsburg	Misc. 999 Renovations	OI&T
WV	Martinsburg	Patient Education & Business Center	VHA
WV	Martinsburg	Relocate Dementia Unit for Polytrauma	VHA
WV	West Virginia	Construct Public Restroom	NCA
WV	West Virginia	Install Crypts	NCA
WY	Cheyenne	Behavioral Health Unit	VHA
WY	Sheridan	Domiciliary Expansion	VHA
WY	Sheridan	Mental Health Moderate Intensity	VHA
	All MSNs	Land Acquisition (EA, Purchase, and Misc)	NCA
	Miscellaneous	Misc field & HQ	OIG
	Miscellaneous	Miscellaneous	ORM
	Miscellaneous	Miscellaneous	OGC
	Miscellaneous	Miscellaneous	HRA
	Miscellaneous	Miscellaneous	OGC
	Miscellaneous	Miscellaneous	ORM
	TBD	Continuity Program Site G	OSP

Page Intentionally Left Blank.

Appendix N – FY 2009 American Recovery and Reinvestment Act (ARRA) Projects (Sorted by State)

The American Recovery and Reinvestment Act (ARRA) of 2009 was signed into law by President Obama on February 17, 2009. The ARRA provided $1 billion for Veterans Health Administration's (VHA) NRM projects and Energy initiatives. The focus of these NRM projects is to correct, replace, upgrade and modernize existing infrastructure and utility systems for VA medical centers. Renewable energy and energy efficiency projects will encompass all stages of energy development from detailed feasibility studies through construction. The National Cemetery Administration (NCA) received $50 million in funding for monument and memorial repairs and energy initiatives. The NCA projects will repair cemetery infrastructure, purchases equipment, repair monuments and memorials, and energy initiatives.

The table listed below provides a list of projects for the $1.05 billion in funding for VHA and NCA programs.

Projects in gray incorporate energy efficiency and renewable energy.

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Anchorage	AK	Renovate Warehouse Space to Meet VA Requirements	300,000
VHA NRM	Anchorage	AK	Renovate Space for Clinical Programs, Building 1.	200,000
VHA NRM	Fort Richardson	AK	1/ Evaluate Feasibility of a Wind Turbine	50,000
NCA	Ft Richardson	AK	Slurry Seal Roads	45,250
VHA NRM	Sitka	AK	1/ Evaluate Feasibility of a Wind Turbine	50,000
			Total - Alaska	**645,250**
VHA NRM	Birmingham	AL	Upgrade Research Labs 4 & 5 Floors	925,000
VHA NRM	Birmingham	AL	Renovate Critical Care Unit	700,000
VHA NRM	Birmingham	AL	Clean Heating and Cooling System Ducts	496,675
VHA NRM	Birmingham	AL	Replace Windows	1,385,919
VHA NRM	Birmingham	AL	Renovate Surgical Intensive Care Unit	1,500,000
NCA	Ft Mitchell	AL	Mower	14,536
NCA	Mobile	AL	Paint Wall and Fences (Repair)	45,000
NCA	Mobile	AL	Maint Bldg - Paint	3,818

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Montgomery	AL	Renovate Inpatient Area to be Residential Environment	2,500,000
VHA NRM	Montgomery	AL	Renovate and Modernize the EKG Unit	220,000
VHA NRM	Montgomery	AL	Upgrade Sprinkler and Fire Alarm System	164,000
VHA NRM	Montgomery	AL	Modernize Nursing Home	1,500,000
VHA NRM	Montgomery	AL	Renovate Restrooms with water conservation measures	907,530
VHA NRM	Tuscaloosa	AL	Upgrade Cabling and Telephone Closets	4,500,000
VHA NRM	Tuscaloosa	AL	Repair Roofing and Waterproofing Buildings 18 and 135	1,214,757
VHA NRM	Tuscaloosa	AL	Replace Heating, Ventilation and Air Conditioning Control System	567,371
VHA NRM	Tuscaloosa	AL	Modernize Halls and Floors	500,000
VHA NRM	Tuscaloosa	AL	Replace Windows	905,000
VHA NRM	Tuscaloosa	AL	Replace Elevators	651,000
VHA NRM	Tuscaloosa	AL	Upgrade Quality Management and Pharmacy	872,041
			Total - Alabama	**19,572,647**
VHA NRM	Fayetteville	AR	Pave Gravel Parking Lot	98,000
VHA NRM	Fayetteville	AR	Construct Security Control Center	252,000
VHA NRM	Fayetteville	AR	Upgrade Lightning Protection Systems	190,000
VHA NRM	Fayetteville	AR	Repair/Replace Existing Columns in Building 1, 2, 3, and 4	390,000
VHA NRM	Fayetteville	AR	Upgrade Air Conditioning System in Building 2 for Dietetics	1,500,000
NCA	Fayetteville	AR	Bldgs - Paint	20,000
NCA	Fayetteville	AR	Reseal Roads	24,044
NCA	Fayetteville	AR	Riding Mower	18,626
NCA	Ft Smith	AR	Mower	1,165
NCA	Ft Smith	AR	Mower	1,047
VHA NRM	Little Rock	AR	Replace air Handling Equipment, Phase 2	4,000,000
NCA	Little Rock	AR	Admin and Maint Bldgs - Paint	18,750
NCA	Little Rock	AR	Minnesota Monument,1916	38,000
VHA NRM	North Little Rock	AR	Electrical Upgrade in Building 102 for facility Computer Center	750,000
VHA NRM	North Little Rock	AR	Replace Boiler Plant	3,200,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	North Little Rock	AR	Renovate/Repair Elevators	4,000,000
			Total - Arkansas	**14,501,632**
NCA	NMC of Arizona	AZ	Repair Columbaria Floors	228,999
NCA	NMC of Arizona	AZ	Street Sweeper	99,391
NCA	NMC of Arizona	AZ	Articulated Dumper	53,852
NCA	NMC of Arizona	AZ	Sand Rake	20,643
NCA	NMC of Arizona	AZ	Utility Vehicle	14,875
VHA NRM	Phoenix	AZ	Replace/Upgrade Patient Ward Windows and Doors in Building 1	600,000
VHA NRM	Phoenix	AZ	Replace Building 1 and 16 Drain, Sewer, and Water Lines, Phase 5	2,000,000
VHA NRM	Phoenix	AZ	Automatic Transfer Switch Replacement	1,600,000
VHA NRM	Phoenix	AZ	Renovate Supply, Processing and Distribution to provide for proper humidity control	750,000
VHA NRM	Phoenix	AZ	Renovate 6th Floor for Motivating Overweight Veterans Everywhere (MOVE) Program	600,000
VHA NRM	Phoenix	AZ	Bldg 1 & 16 Drain/Water Sewer	75,000
VHA NRM	Phoenix	AZ	Replace/Upgrade Electrical Distribution Equipment, Phase 4	275,000
VHA NRM	Phoenix	AZ	Provide Backup Power per Regulation, Phase 3	75,000
VHA NRM	Phoenix	AZ	Replace/Upgrade Electrical Distribution System, Phase 3	2,750,000
VHA NRM	Phoenix	AZ	Environment of Care Corrections	550,000
VHA NRM	Phoenix	AZ	1/ Implement Selected Conservation Measures	1,142,857
VHA NRM	Prescott	AZ	Replace Elevator Controls, Phase 1	675,000
VHA NRM	Prescott	AZ	Upgrade/Repair Elevators in Building 14 and 107	720,000
VHA NRM	Prescott	AZ	Repair Foundation and Drainage System for Building	750,000
VHA NRM	Prescott	AZ	Upgrade/Replace Fire Alarm System	1,400,000
VHA NRM	Prescott	AZ	Repair/Replace Roofing Building 17	440,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Prescott	AZ	1/ Implement Selected Conservation Measures	1,142,857
VHA NRM	Prescott	AZ	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
NCA	Prescott	AZ	Slurry Seal New Road at Columbarium	43,995
VHA NRM	Tucson	AZ	Install Fire Sprinklers in Building 3	350,000
VHA NRM	Tucson	AZ	Renovate Restrooms for Patient Privacy in Building 60	750,000
VHA NRM	Tucson	AZ	Repair and Replace Air Handlers, Phase 4	725,000
VHA NRM	Tucson	AZ	Replace Steam and Condensate Lines	1,800,000
VHA NRM	Tucson	AZ	Install Solar Panels	1,000,000
VHA NRM	Tucson	AZ	Renovate Building 60 for Polytrauma Staff and Programs	350,000
VHA NRM	Tucson	AZ	1/ Implement Selected Conservation Measures	1,142,857
			Total - Arizona	**22,135,326**
VHA NRM	Dixon	CA	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	Fresno	CA	Remediate all known asbestos on station	2,200,000
VHA NRM	Fresno	CA	Replace Steam Boilers	1,570,000
VHA NRM	Fresno	CA	Replace Cooling Tower 1 & 2	1,600,000
VHA NRM	Fresno	CA	Replace Heating, Ventilation and Air Conditioning, Buildings 10, 11, 12, 13, 14	2,750,000
VHA NRM	Fresno	CA	Repairs/ Replace Sidewalks	1,100,000
VHA NRM	Fresno	CA	Repair/Upgrade Sidewalks and Parking	1,900,000
NCA	Ft Rosecrans	CA	Headstones/Markers and Gravesites	2,201,960
NCA	Ft Rosecrans	CA	Compact Excavator	52,489
NCA	Ft Rosecrans	CA	Utility Vehicle	16,795
NCA	Ft Rosecrans	CA	Chipper	6,445
NCA	Ft Rosecrans	CA	USS Bennington Monument, 1907	70,000
NCA	Golden Gate	CA	Install Spoils Bay Cover	50,900
NCA	Golden Gate	CA	Replace Damaged Floor Covering In Admin	14,918
NCA	Golden Gate	CA	Replace Doors	12,000
NCA	Golden Gate	CA	Slurry Seal Roads	68,000
NCA	Golden Gate	CA	Shredder	40,377

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Livermore	CA	Renovate Building 26 Water Tank	650,099
VHA NRM	Livermore	CA	Repair Below Grade Storm Drainage	20,974
VHA NRM	Livermore	CA	Replace Emergency Power Systems - Livermore Division	650,000
VHA NRM	Livermore	CA	Remediate Asbestos from Building Exterior Walls and Lead Paint from Bridge	250,099
VHA NRM	Loma Linda	CA	Renovate Isolation Rooms	1,500,000
VHA NRM	Loma Linda	CA	Renovate Nursing Home Care Unit	600,000
VHA NRM	Loma Linda	CA	Renovate Laboratory	1,300,000
VHA NRM	Loma Linda	CA	Purchase Additional Emergency Generator to meet load requirements	5,000,000
VHA NRM	Long Beach	CA	Replace/Repair Main Sewer Line	2,000,000
VHA NRM	Long Beach	CA	Renovate Spinal Cord Injury Unit	500,000
VHA NRM	Long Beach	CA	Renovate Interior Finishes, Building 126	800,000
VHA NRM	Long Beach	CA	Site Install Emergency Management Generator	5,500,000
VHA NRM	Long Beach	CA	Renovate/Relocate Gait Lab	1,100,000
VHA NRM	Long Beach	CA	Replace Electrical Equipment in Building 126, Phase 2	2,200,000
VHA NRM	Long Beach	CA	Replace Sanitation Piping, Phase 2, Building 216	2,000,000
VHA NRM	Long Beach	CA	Repair/Replace Fire Pump System	165,000
VHA NRM	Long Beach	CA	Repair/Resurface Roads and Parking, Phase 1	3,000,000
VHA NRM	Los Angeles	CA	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	Los Angeles	CA	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
NCA	Los Angeles	CA	Headstones/Markers and Gravesites	4,101,080
NCA	Los Angeles	CA	Utility Vehicle	19,466
NCA	Los Angeles	CA	National Home for Disabled Veteran Soldiers (NHDVS) Monument, ca. 1900	47,000
VHA NRM	Martinez	CA	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	Martinez	CA	Renovate/Update Fire Sprinkler and Life Safety Compliance, Building 29	200,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Martinez (OPC)	CA	1/ Evaluate Feasibility of Direct Geothermal	342,857
VHA NRM	Menlo Park	CA	Repair/Upgrade Loop Road, Phase 1A	929,000
VHA NRM	Menlo Park	CA	Replace Air Handlers, Building 322	230,000
VHA NRM	Menlo Park	CA	Renovate for Auto Shop and Engineering Storage	150,000
VHA NRM	Menlo Park	CA	Loop Road - Design, Phase 3	335,975
VHA NRM	Menlo Park	CA	Expand Storm Drains	1,200,000
VHA NRM	Menlo Park	CA	Replace Emergency Power Systems - Menlo Park Division	1,050,000
VHA NRM	Menlo Park	CA	Renovate Interior Floor Covering for all buildings	485,520
VHA NRM	Menlo Park	CA	Loop Road, Phase 1B Construction Parking Lot	1,700,000
VHA NRM	Menlo Park	CA	Loop Road, Phase 2 Road and Parking Construction	2,800,000
VHA NRM	Menlo Park	CA	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	Palo Alto	CA	Renovate for Life Safety and Egress Compliance per Regulation	19,058
VHA NRM	Palo Alto	CA	Renovate for the Installation of New Patient Lift Equipment	508,000
VHA NRM	Palo Alto	CA	Replace Emergency Power Systems - Palo Alto Division	1,300,000
VHA NRM	Palo Alto	CA	Replace Roof	131,084
VHA NRM	Palo Alto	CA	Renovation of Exterior Windows	4,728
VHA NRM	Palo Alto	CA	Demolition of Building 23	350,099
VHA NRM	Palo Alto	CA	Renovate Clinic B Bathrooms for American Disability Act Compliance	250,000
VHA NRM	Palo Alto	CA	Renovate for 64-slice CT & Relocate Ultrasound	750,000
VHA NRM	Riverside	CA	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
NCA	Riverside	CA	Headstones/Markers and Gravesites	1,757,298
NCA	Riverside	CA	Headstones/Markers and Gravesites - Phase IV	4,502,063
NCA	Riverside	CA	Slurry Seal Roads	203,400
NCA	Riverside	CA	Mower	82,783
NCA	Riverside	CA	Turf VAC/Sweeper	18,994
NCA	Riverside	CA	Hydraulic Excavator	157,148

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
NCA	Sacramento	CA	Electric Cart	9,075
NCA	Sacramento	CA	Electric Cart	9,075
VHA NRM	Sacramento (Mather)	CA	1/ Evaluate Feasibility of Direct Geothermal	342,857
VHA NRM	Sacramento (Mather)	CA	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	Sacramento (Mather)	CA	Install a Sewer Lift Station	1,300,000
VHA NRM	Sacramento (McClellan)	CA	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	San Bruno	CA	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	San Diego	CA	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	San Diego	CA	Upgrade Supply, Processing and Distribution Heating, Ventilation and Air Conditioning Systems	835,000
VHA NRM	San Diego	CA	Upgrade Heating, Ventilation and Air Conditioning for Operating Rooms	2,125,000
VHA NRM	San Diego	CA	Renovate Emergency Room	2,022,402
VHA NRM	San Diego	CA	Emergency Generator Switchboard	2,275,000
VHA NRM	San Diego	CA	Renovate/Expand Prosthetics	150,000
VHA NRM	San Diego	CA	Replace Emergency Generator Switchboard, Phase 2	1,560,100
VHA NRM	San Diego	CA	Remodel Emergency Room, Phase 2	2,000,000
VHA NRM	San Diego	CA	Renovate administrative space for Social Work and OEF/OIF	2,150,000
VHA NRM	San Diego	CA	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	San Francisco	CA	Renovate Building 9 and 10 to correct Heating Deficiencies	400,000
VHA NRM	San Francisco	CA	Replace/Upgrade Building 8 Elevator	425,000
VHA NRM	San Francisco	CA	Campus Wide Elevator Study	225,000
VHA NRM	San Francisco	CA	Repair/Upgrade Water Tower Utility System	2,000,000
VHA NRM	San Francisco	CA	Review American Disability Act Compliance, and Pedestrian & Traffic Flow	365,000
VHA NRM	San Francisco	CA	Renovate for Pharmacy Relocation	2,000,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	San Francisco	CA	Renovate for Parking Behind Building 11	300,000
VHA NRM	San Francisco	CA	Install Utilities Behind Building 11	425,000
VHA NRM	San Francisco	CA	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	San Francisco	CA	1/ Evaluate Feasibility of a Wind Turbine	50,000
VHA NRM	San Francisco	CA	1/ Evaluate Feasibility of Direct Geothermal	342,857
NCA	San Francisco	CA	Pacific Coast GAR Monument, 1897	20,000
NCA	San Joaquin Valley	CA	Rooftop solar photovoltaic power	1,448,000
NCA	San Joaquin Valley	CA	Utility Vehicle	16,284
NCA	San Joaquin Valley	CA	Utility Vehicle	16,770
VHA NRM	Seaside	CA	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	Sepulveda	CA	Replace Heating, Ventilation and Air Conditioning System for Building B103, Animal Research	1,125,000
VHA NRM	Sepulveda	CA	Repair Roads and Parking, Phase 1	1,113,919
VHA NRM	Sepulveda	CA	Repair Irrigation System	881,000
VHA NRM	Sepulveda (ACC)	CA	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	Sepulveda (Vet Center)	CA	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	Vallejo	CA	1/ Evaluate Feasibility of Direct Geothermal	342,857
VHA NRM	Vallejo	CA	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	W. Los Angeles	CA	Renovate Operating Rooms, Building 500	1,553,500
VHA NRM	W. Los Angeles	CA	Replace Roofs Building 218 and Building 507	1,050,000
VHA NRM	W. Los Angeles	CA	Renovate Nuclear Medicine for USP-823 Compliance	693,200
VHA NRM	W. Los Angeles	CA	Renovate to provide adequate drainage at Loading Dock, Building 508	722,000
VHA NRM	W. Los Angeles	CA	Renovate Building 158, various systems	3,025,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	W. Los Angeles	CA	Replace Nurse Call System, Building 500	1,100,000
VHA NRM	W. Los Angeles	CA	Retrofit Steam Piping, North Campus Phase 6	1,225,000
VHA NRM	W. Los Angeles	CA	Renovate Radiology/Nuclear Medicine, Building 500	1,035,390
VHA NRM	W. Los Angeles	CA	Retrofit Sewer System for Main Hospital Building, Phase 4	1,792,000
VHA NRM	W. Los Angeles	CA	Retrofit Sewer System for Main Hospital Building, Phase 5	1,792,000
VHA NRM	W. Los Angeles	CA	Replace Galvanized Piping in Building 212	1,493,100
VHA NRM	W. Los Angeles	CA	Renovate Restrooms and Correct Accessibility Deficiencies	1,230,000
VHA NRM	W. Los Angeles	CA	Retrofit Sewer System for Main Hospital, Phase 6	1,792,000
			Total - California	**109,453,995**
VHA NRM	Denver	CO	Repair/Upgrade Heating, Ventilation and Air Conditioning in Sub-Basement of Building 1	545,000
VHA NRM	Denver	CO	Repair/Replace Heating, Ventilation and Air Conditioning Components in Buildings 19 and 21	680,000
VHA NRM	Denver	CO	Replace Piping in Building 1	680,000
VHA NRM	Denver	CO	Renovate Restrooms, Phase 2	600,000
VHA NRM	Denver	CO	Replace/Upgrade Exterior Finishes and Windows	600,000
VHA NRM	Denver	CO	Improve Heating, Ventilation and Air Conditioning System for Energy Reduction	500,000
NCA	Ft Logan	CO	Renovate lakeside erosion near Public Information Center	50,000
NCA	Ft Logan	CO	Utility Vehicle	27,180
NCA	Ft Logan	CO	Electric Cart	9,860
NCA	Ft Logan	CO	Lowering Device	2,922
NCA	Ft Logan	CO	Compact Excavator	63,670
NCA	Ft Logan	CO	Utility Vehicle	21,474
NCA	Ft Logan	CO	Landscape Rake	7,459
NCA	Ft Logan	CO	Dumper	29,220
NCA	Ft Lyon	CO	Install equipment shelter	48,854
VHA NRM	Grand Junction	CO	Replace Site Underground Electrical Feeds, Phase 2	675,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Grand Junction	CO	Replace Air Handling Unit	680,000
VHA NRM	Grand Junction	CO	Replace Air Handling Unit, Building 5	675,000
VHA NRM	Grand Junction	CO	Renovate for Employee Locker Rooms and Patient/Visitor Restrooms	675,000
VHA NRM	Grand Junction	CO	Install Solar Photovoltaic Array System, Phase 1	675,000
			Total - Colorado	**7,245,639**
VHA NRM	Newington	CT	Correct Life Safety Deficiencies	557,000
VHA NRM	Newington	CT	Repair and Replace Roofs, Phase 3	732,075
VHA NRM	West Haven	CT	Renovate for Construction of Semi-Private and Private Inpatient Units	7,743,000
			Total - Connecticut	**9,032,075**
VHA NRM	Washington	DC	Replace Chiller in Main Hospital	2,500,000
VHA NRM	Washington	DC	Renovate Pharmacy	3,000,000
VHA NRM	Washington	DC	Renovate Area for Installation of Cat Scanner	560,000
VHA NRM	Washington	DC	Renovate Radiology	3,250,000
VHA NRM	Washington	DC	Upgrade Security Systems, Phase 2	430,000
VHA NRM	Washington	DC	Upgrade Dental Area	1,000,000
VHA NRM	Washington	DC	Renovate the Research Animal Facility	750,000
VHA NRM	Washington	DC	Replace the Sprinkler System	1,000,000
VHA NRM	Washington	DC	1/ Implement Selected Conservation Measures	3,333,333
			Total - District of Columbia	**15,823,333**
VHA NRM	Wilmington	DE	Upgrade and Replace the Heating, Ventilation and Air Conditioning	2,200,000
VHA NRM	Wilmington	DE	Upgrade Secondary Electrical Distribution System	2,750,000
VHA NRM	Wilmington	DE	Renovate Community Living Center	3,000,000
VHA NRM	Wilmington	DE	Replace Elevator	450,000
VHA NRM	Wilmington	DE	Upgrade and Replace Boiler Plant Equipment	466,440
			Total - Delaware	**8,866,440**
NCA	Barrancas	FL	Maint Bldg - Paint	6,800
NCA	Barrancas	FL	Mower	14,209
VHA NRM	Bay Pines	FL	Renovate Area for MRI Install	726,715
VHA NRM	Bay Pines	FL	Replace Roofs, Building 37	825,655

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Bay Pines	FL	Renovate Kitchen	1,477,357
VHA NRM	Bay Pines	FL	Replace and Upgrade Heating, Ventilation and Air Conditioning Systems	2,758,419
VHA NRM	Bay Pines	FL	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
NCA	Bay Pines	FL	Riding Mower	18,812
NCA	Florida	FL	Paint Exterior Public Information Center, Public Restrooms, and Committal Shelters	50,000
NCA	Florida	FL	Reseal Roads	52,003
NCA	Florida	FL	Mower	44,434
NCA	Florida	FL	Utility vehicles	31,151
NCA	Florida	FL	Backhoe	78,665
NCA	Florida	FL	Articulated Dumper	68,509
NCA	Florida	FL	Articulated Dumper	55,000
VHA NRM	Gainesville	FL	Relocate and Renovate for Vascular Lab	285,000
VHA NRM	Gainesville	FL	Renovate Kitchen	227,273
VHA NRM	Gainesville	FL	Construct an Intensive Care Step Down Unit	830,000
VHA NRM	Gainesville	FL	Upgrade Physical Security	450,000
VHA NRM	Gainesville	FL	Replace Finishes	400,000
VHA NRM	Gainesville	FL	Repair and Upgrade Electrical Distribution System	2,260,000
VHA NRM	Lake City	FL	Replace Air Handling Units	450,458
VHA NRM	Lake City	FL	Replace Chiller	550,000
VHA NRM	Lake City	FL	Replace Electrical Switches	500,000
VHA NRM	Lake City	FL	Repair and Upgrade Operating Room Heating, Ventilation and Air Conditioning	409,091
VHA NRM	Miami	FL	Repair Hallways for Life Safety	1,210,053
VHA NRM	Miami	FL	Upgrade and Certify Lightning Protection System	802,244
VHA NRM	Miami	FL	Potable Water Tower	6,999,968
VHA NRM	Miami	FL	Upgrade and Repair Electrical Distribution System	330,674
VHA NRM	Miami	FL	Study Fire and Smoke Damper	300,244
VHA NRM	Miami	FL	Replace Chilled Water Valves	834,334
VHA NRM	Miami	FL	Upgrade Community Living Center Elevators	892,914
VHA NRM	Miami	FL	Upgrade Restrooms	4,214,923
VHA NRM	Miami	FL	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Orlando	FL	Construct New Medical Gas Bldg	250,000
VHA NRM	Orlando	FL	Study for Electrical Distribution System	150,000
VHA NRM	Orlando	FL	Upgrade Heating, Ventilation and Air Conditioning Controls	350,000
VHA NRM	Orlando	FL	Replace Steam Pipes	700,000
VHA NRM	Orlando	FL	Upgrade Operating Room Heating, Ventilation and Air Conditioning	350,000
VHA NRM	Orlando	FL	Renovate and Upgrade Operating Room	500,000
VHA NRM	Orlando	FL	Repair Steam Traps	195,000
VHA NRM	Orlando	FL	Upgrade and Renovate Operating Room Finishes	605,000
VHA NRM	Orlando	FL	Renovate for Supply, Processing and Distribution Cart Lift	350,000
VHA NRM	Orlando	FL	Repair and Upgrade Fire Alarm System	625,000
VHA NRM	Orlando	FL	Upgrade and Replace Heating, Ventilation and Air Conditioning Controls	500,000
VHA NRM	Orlando	FL	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	Orlando	FL	Upgrade Operating Room Heating, Ventilation and Air Conditioning	350,000
NCA	St. Augustine	FL	Maint Bldg and Wall - Paint	10,000
NCA	St. Augustine	FL	Dade's Pyramids(3), 1842	20,000
VHA NRM	Tampa	FL	Renovate Area for Electro Physiology Lab	1,000,000
VHA NRM	Tampa	FL	FCA (HVAC-D) AC 7 & 8 Replacement	2,000,000
VHA NRM	Tampa	FL	Install Phase 2 Security Fencing	550,000
VHA NRM	Tampa	FL	Renovate Area for Electro Physiology Lab Recovery	1,650,000
VHA NRM	Tampa	FL	Upgrade Windows for Hurricane Hardening	1,250,000
VHA NRM	Tampa	FL	Renovate Area for Install of Gamma Camera	750,000
VHA NRM	Tampa	FL	Replace Research Exhaust Fan	750,000
VHA NRM	Tampa	FL	Renovate and Modernize for American Disability Act Compliance	700,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Tampa	FL	Repair and Replace Steam Pipe System	250,000
VHA NRM	Tampa	FL	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	W. Palm Beach	FL	Construct Cooling Tower Walls	267,777
VHA NRM	W. Palm Beach	FL	Install Hurricane Shutters	112,713
VHA NRM	W. Palm Beach	FL	Chiller Installation	1,617,442
VHA NRM	W. Palm Beach	FL	Replace and Upgrade Fire Alarm System	3,479,189
VHA NRM	W. Palm Beach	FL	Modernize Patient Bathrooms	497,402
VHA NRM	W. Palm Beach	FL	Upgrade Electrical Distribution System	444,463
			Total - Florida	**48,468,891**
VHA NRM	Atlanta	GA	Modernize Community Living Center	2,631,463
VHA NRM	Atlanta	GA	Renovate Mental Health	490,000
VHA NRM	Atlanta	GA	Upgrade and Replace Plumbing Systems	2,000,000
VHA NRM	Atlanta	GA	Renovate Histology Lab	635,957
VHA NRM	Atlanta	GA	Upgrade and Expand Emergency Department	1,629,851
VHA NRM	Augusta	GA	Replace and Upgrade Heating, Ventilation and Air Conditioning System	498,550
VHA NRM	Augusta	GA	Renovate Area for Position Electron Transformation/Cat Scanner	1,000,000
VHA NRM	Augusta	GA	Renovate and Modernize Inpatient Wards	1,400,000
VHA NRM	Dublin	GA	Replace Sanitary Sewer Lines	579,480
VHA NRM	Dublin	GA	Replace and Upgrade Air Handling Equipment	745,310
VHA NRM	Dublin	GA	Renovate for Inpatient Ward	787,500
VHA NRM	Dublin	GA	Renovate for IT Space	643,750
VHA NRM	Dublin	GA	1/ Implement Ground Source Heat Pumps	2,152,000
NCA	Marietta	GA	Monumental Arch, c.1870	143,000
			Total - Georgia	**15,336,861**
VHA NRM	Honolulu	HI	Repair/Clean Ductwork	275,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Honolulu	HI	Upgrade for Direct Digital Control for Heating, Ventilation and Air Conditioning on E-Wing	275,000
VHA NRM	Honolulu	HI	Replace Air Conditioning Condensing and Air Handling Roof Unit	250,000
VHA NRM	Honolulu	HI	1/ Evaluate Feasibility of a Wind Turbine	50,000
NCA	NMC of the Pacific	HI	Slurry Seal Roads	270,243
NCA	NMC of the Pacific	HI	Compact Sweeper	103,204
NCA	NMC of the Pacific	HI	3-Way Dump Trailer	8,100
			Total - Hawaii	**1,231,547**
VHA NRM	Des Moines	IA	Correct Electrical Deficiencies, Phase 5	1,020,000
VHA NRM	Des Moines	IA	Renovate Basement of Building 3 for Heating, Ventilation and Air Conditioning	1,100,000
VHA NRM	Des Moines	IA	Renovate Cardiac Cath Special Procedure Patient Prep and Recovery Rooms	100,000
VHA NRM	Des Moines	IA	Relocate/Upgrade Air Intake for Primary Care	115,000
VHA NRM	Des Moines	IA	Renovate Education Space in Building 3	280,000
VHA NRM	Des Moines	IA	Renovate for additional storage	280,000
VHA NRM	Des Moines	IA	Replace/Repair Steps for Building 3	300,000
VHA NRM	Des Moines	IA	Renovate/Repair Loading Dock	300,000
VHA NRM	Des Moines	IA	Joint Commission on Accreditation of Healthcare Organizations Pre-Survey Inspection	240,201
VHA NRM	Iowa City	IA	Energy Upgrades to Heating, Ventilation and Air Conditioning System, Building 40 & 41	660,000
VHA NRM	Iowa City	IA	Replace Roof for Building 7/Repair Roof Building 1	220,000
VHA NRM	Iowa City	IA	Update/Renovate Interior Finishes Building 1, Phase I	480,000
VHA NRM	Iowa City	IA	Renovate Inpatient Medical/Surgical Ward 7E	2,280,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Iowa City	IA	Tuck-point Building 1, Phase IV	1,500,000
VHA NRM	Iowa City	IA	Upgrade Interior Finishes Building 1, 3rd Floor	400,000
VHA NRM	Iowa City	IA	Design Services to Replace Fan coils and Convectors	900,000
NCA	Keokuk	IA	Mower, Lawn, Riding, 60" Mulch Kit	12,381
NCA	Keokuk	IA	Vacuum, Leaf, Pull Behind, Trac Vac	4,748
			Total - Iowa	**10,192,330**
VHA NRM	Boise	ID	Replace Underground Electrical System and Generators	1,820,000
VHA NRM	Boise	ID	Upgrade/Replace Electrical System and Emergency Generators	2,040,000
VHA NRM	Boise	ID	Replace Electrical Systems	1,090,000
VHA NRM	Boise	ID	Renovate 1st and 2nd Floors for Clinical Care, Building 110	800,000
VHA NRM	Boise	ID	1/ Evaluate Feasibility of Direct Geothermal	342,857
			Total - Idaho	**6,092,857**
NCA	Abraham Lincoln	IL	Replace Asphalt Roadways	413,640
NCA	Abraham Lincoln	IL	Truck, Utility, 4 WD, Casket Carrier	43,636
NCA	Abraham Lincoln	IL	Harrow, Disc., Pull Behind, 3-Point Hitch	2,250
NCA	Camp Butler	IL	Headstones/Markers and Gravesites	315,600
NCA	Camp Butler	IL	Gravesite Renovation	1,248,000
NCA	Camp Butler	IL	Attachments, Dozer & Snow Blade & Bucket	7,512
NCA	Camp Butler	IL	Carriage, Casket, Stainless Steel	2,059
NCA	Camp Butler	IL	Street Sweeper	42,826
VHA NRM	Chicago (WS)	IL	Install American Disability Act Automatic Fixtures in Bathroom	350,000
VHA NRM	Chicago (WS)	IL	Replace Ductwork	172,862
VHA NRM	Chicago (WS)	IL	Install Ventilation in Dialysis	700,509
VHA NRM	Chicago (WS)	IL	Relocate Psychology Suite	150,000
VHA NRM	Chicago (WS)	IL	Repair Exterior Masonry	564,200
VHA NRM	Chicago (WS)	IL	Install New Electrical Cables	772,878
VHA NRM	Chicago (WS)	IL	Install Hot water Converters in Basement-Building 1	650,000
VHA NRM	Chicago (WS)	IL	Replace Air Handling Units	251,300

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Chicago (WS)	IL	Renovate Area for Install of Gamma Camera	241,000
VHA NRM	Danville	IL	Replace Central Boiler Plant	12,000,000
VHA NRM	Danville	IL	Replace Elevator Cabs & Controls	1,500,000
NCA	Danville	IL	Headstones/Markers and Gravesites	283,357
NCA	Danville	IL	Replace Chain Link Fence	69,000
NCA	Danville	IL	Loader, Utility, Compact, , Attach	34,726
NCA	Danville	IL	Soldiers (NHDVS) Monument, 1917	29,319
VHA NRM	Hines	IL	Replace Electrical Distribution System	8,000,000
VHA NRM	Hines	IL	Replace Water Main Lines	1,550,000
VHA NRM	Hines	IL	Upgrade and Repair Medical Gas System	8,000,000
VHA NRM	Hines	IL	Replace Roof	1,220,000
VHA NRM	Hines	IL	Remodel Physical Rehab/Extended Care	6,000,000
VHA NRM	Hines	IL	Reconfigure Fire Dampers	400,000
VHA NRM	Hines	IL	Replace Boiler Plant Controls	85,000
VHA NRM	Hines	IL	Upgrade Tank Lining	60,000
VHA NRM	Hines	IL	Relocate Prosthetics and Rehab	360,000
VHA NRM	Hines	IL	Locate Utility Lines on Campus	440,000
VHA NRM	Hines	IL	Replace Lower Roof, Building 200	425,000
VHA NRM	Hines	IL	Repair Exterior Wall, 2nd Floor Building 200	122,000
VHA NRM	Hines	IL	Study Campus Traffic	50,000
VHA NRM	Hines	IL	Renovate Building 13 for Mental Health	525,000
VHA NRM	Hines	IL	Replace Heating, Ventilation and Air Conditioning System	200,000
VHA NRM	Hines	IL	Relocate Prosthetics, Neurology, and Rehab Clinic	4,000,000
VHA NRM	Marion	IL	Water Tower Renovation - FCA Corrections	148,000
VHA NRM	Marion	IL	Mold Abatement & Water Intrusion Prevention - FCA Corrections	2,920,000
VHA NRM	Marion	IL	South Periphery Road Relocation	336,000
VHA NRM	Marion	IL	Chiller Plant Addition	980,000
VHA NRM	Marion	IL	Relocate Generator and Electrical	952,000
VHA NRM	Marion	IL	Repair and Recondition Building 15 Exterior	530,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Marion	IL	Renovate Halls and Replace Exit Doors in Building 43	500,000
NCA	Mound City	IL	Illinois State Soldiers & Sailors Monument, 1874	226,000
NCA	North Alton	IL	Confederate POW Dead Monument, 1910	213,000
VHA NRM	North Chicago	IL	Replace Electrical Sub-Station	2,180,000
VHA NRM	North Chicago	IL	Upgrade Street Lights	1,200,000
VHA NRM	North Chicago	IL	Replace Windows	2,850,000
VHA NRM	North Chicago	IL	Repair and Replace Roads and Sidewalks	500,000
VHA NRM	North Chicago	IL	Demolish Porch	95,000
VHA NRM	North Chicago	IL	Abate Asbestos	750,000
VHA NRM	North Chicago	IL	Renovate and Modernize Showers	82,000
VHA NRM	North Chicago	IL	Repair Steam Lines	3,764,000
VHA NRM	North Chicago	IL	Upgrade Medical Gas Piping	350,000
VHA NRM	North Chicago	IL	Repair Roads, Catch Basins, and Sidewalk	500,000
VHA NRM	North Chicago	IL	Demolish Buildings 38, 130 and 64	1,400,000
VHA NRM	North Chicago	IL	Upgrade and Expand Canteen	400,000
VHA NRM	North Chicago	IL	Protect and Paint Water Tower	75,000
VHA NRM	North Chicago	IL	Site Prep for Dietetic Serving Line	120,000
NCA	Oak Woods	IL	Confederate Mound Monument, 1893	127,000
NCA	Rock Island	IL	Truck, Utility, 4 WD, with Lift Kit	34,953
NCA	Rock Island	IL	Truck, Utility, 4 WD, w/Attach.	44,986
NCA	Rock Island	IL	Truck, Utility, 4 WD	28,506
			Total - Illinois	**72,588,119**
VHA NRM	Indianapolis	IN	Install New Chiller	2,100,000
VHA NRM	Indianapolis	IN	Upgrade Nurse Call System	1,870,000
VHA NRM	Indianapolis	IN	Install Additional Generator A-wing	75,000
VHA NRM	Indianapolis	IN	Resurface Parking Lots	896,000
NCA	Marion	IN	Headstones/Markers and Gravesites	76,320
NCA	Marion	IN	New Asphalt Road at Section 11/12	155,000
NCA	Marion	IN	Replace Gravel Road w/ Asphalt Paving at Section 2/4-3/6	84,444
NCA	Marion	IN	Vacuum, Leaf, Gas Powered, Pull Behind	37,806
NCA	Marion	IN	Truck, Utility	8,038
NCA	Marion	IN	Tiller, Pull Behind, 51", Med. Grade	2,300

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
NCA	Marion	IN	Scraper, Box, Pull Behind, 48"	490
NCA	Marion	IN	Mower, Lawn, Riding	19,980
NCA	Marion	IN	Screener, Dirt, Pull Behind, Gas Powered	24,257
NCA	Marion	IN	Trailer, Utility, 12,000 lb, 81-1/2" Wide, 2 Axles	3,627
NCA	Marion	IN	Soldiers (NHDVS) Monument, 1914	29,000
NCA	New Albany	IN	Headstones/Markers and Gravesites	129,059
NCA	New Albany	IN	Generator, Electric, Portable, Gas Powered	995
			Total - Indiana	**5,512,316**
NCA	Ft Leavenworth	KS	Paint maintenance shop exterior	8,000
NCA	Ft Leavenworth	KS	Resurface Roadways and replace curbing	200,000
NCA	Ft Leavenworth	KS	Lowering Device	2,980
NCA	Ft Scott	KS	Repair and resurface all roadways	250,000
VHA NRM	Leavenworth	KS	Building 21 Fire Safety Upgrades - FCA Correction	350,000
VHA NRM	Leavenworth	KS	Repair Concrete Sidewalks	100,000
VHA NRM	Leavenworth	KS	Renovate Pharmacy to meet ventilation requirements	300,000
VHA NRM	Leavenworth	KS	Replace Elevator Controls Buildings 91 & 122	1,200,000
VHA NRM	Leavenworth	KS	Replace Windows in Buildings 88, 89, 90, and 91, Phase 1	1,000,000
NCA	Leavenworth	KS	Repair/replacement of stone lined drainage ditches	250,000
NCA	Leavenworth	KS	Paint Maintenance Shop exterior	15,000
NCA	Leavenworth	KS	Replace windows in Maintenance Bldg	12,000
NCA	Leavenworth	KS	Utility Vehicle	29,329
NCA	Leavenworth	KS	NHDVS Obelisk, 1919	24,000
NCA	Leavenworth	KS	NHDVS Chapel Fountain, ca.1900	7,750
VHA NRM	Topeka	KS	Replace Roof Eyebrows - FCA Corrections	750,000
VHA NRM	Topeka	KS	Tuck point and Repair Roof of Building 1	1,000,000
VHA NRM	Wichita	KS	Correct Electrical Deficiencies	4,600,000
VHA NRM	Wichita	KS	Improve IT and Facility Security	300,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Wichita	KS	Renovate Building 60 for Emergency Response on Pandemic Flu	1,642,500
VHA NRM	Wichita	KS	Replace South Steam Lines	495,000
VHA NRM	Wichita	KS	Replace Roofs on Buildings 5-7, 10-13, 19	1,000,000
			Total - Kansas	**13,536,559**
NCA	Camp Nelson	KY	Headstones/Markers and Gravesites	251,050
NCA	Camp Nelson	KY	Emergency Generator for Admin Bldg	11,977
NCA	Camp Nelson	KY	Loader, Backhoe	80,633
NCA	Camp Nelson	KY	Auger, 12" & 18" Bits, Hydraulic, Attachment	3,353
NCA	Camp Nelson	KY	Truck, Utility, 4WD, Diesel Engine	28,506
NCA	Camp Nelson	KY	Roller, Lawn, Self Propelled, Vibrator Enhanced	32,625
NCA	Camp Nelson	KY	Mower, Riding, Lawn, 34" Cross Cut	5,390
NCA	Camp Nelson	KY	Bucket, Loader, Attachment	1,125
NCA	Camp Nelson	KY	Aerator, Core, Hydraulic, Pull Behind	2,719
NCA	Camp Nelson	KY	Generator, Electric, Portable, Gas Powered	995
VHA NRM	Ft. Thomas	KY	Renovate for Traumatic Brain Injury and Post-Traumatic Stress Disorder Program	1,591,000
NCA	Lebanon	KY	Roof Covered Material Bins	136,081
NCA	Lebanon	KY	Truck, Utility, 4WD, Diesel Engine	28,506
NCA	Lebanon	KY	Generator, Electric, Portable, Gas Powered	828
NCA	Lebanon	KY	Mower, Riding, Lawn, 60" Mulching Deck	8,843
VHA NRM	Lexington	KY	Upgrade and Replace Electrical Distribution System	1,910,000
VHA NRM	Lexington	KY	Construct Additional Parking	1,550,000
VHA NRM	Lexington	KY	Upgrade and Repair Electrical Distribution System	700,000
VHA NRM	Lexington	KY	Renovate Clinics	664,000
VHA NRM	Lexington	KY	Renovate Police Dispatch	500,000
VHA NRM	Louisville	KY	Replace Boilers	2,154,000
VHA NRM	Louisville	KY	Renovate Mental Health	1,938,000
VHA NRM	Louisville	KY	Replace Sewer Lines	250,000
VHA NRM	Louisville	KY	Repair and Replace Street Lighting	184,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
NCA	Zachary Taylor	KY	Truck, Utility, 4 WD, w/Attach.	39,000
NCA	Zachary Taylor	KY	Zachary Taylor Monument (& secondary small obelisk & a memorial sundial), 1930s	36,000
			Total - Kentucky	**12,108,631**
VHA NRM	Alexandria	LA	Renovate Kitchen and Lobby of Building 9 for Mental Health Program Offices	324,000
VHA NRM	Alexandria	LA	Recondition Boiler #1	246,000
VHA NRM	Alexandria	LA	Renovate/Upgrade Canteen Dining Area	300,000
VHA NRM	Alexandria	LA	Renovate Heating, Ventilation and Air Conditioning in Laboratory, Building 7	395,000
NCA	Alexandria	LA	Maint Bldg - Paint	10,640
NCA	Baton Rouge	LA	Massachusetts Monument, 1909	40,000
VHA NRM	New Orleans	LA	Repair/Upgrade Energy Management System	750,000
NCA	Port Hudson	LA	Articulated Dumper	55,169
VHA NRM	Shreveport	LA	Replace Kitchen Exhaust	500,000
VHA NRM	Shreveport	LA	Renovate/Upgrade Operating Room - FCA Corrections	5,200,000
VHA NRM	Shreveport	LA	Replace Fan Coils to meet Heating, Ventilation and Air Conditioning requirements	550,000
			Total - Louisiana	**8,370,809**
VHA NRM	Bedford	MA	Renovate Inpatient Psychiatric Wards	7,165,000
VHA NRM	Bedford	MA	Upgrade Heating, Ventilation and Air Conditioning, Animal Research Facility	765,000
VHA NRM	Bedford	MA	Replace and Upgrade Electrical Distribution System	4,033,000
VHA NRM	Bedford	MA	Renovate Nursing Home Care Unit into a Community Living Center	721,000
VHA NRM	Brockton	MA	Replace Fire Alarm System	3,525,000
VHA NRM	Leeds	MA	Correct American Disability Act Building Deficiencies	800,000
NCA	Massachusetts	MA	Wind turbine	1,610,000
NCA	Massachusetts	MA	Soil Screener	88,429
NCA	Massachusetts	MA	Dump Trucks	73,528
NCA	Massachusetts	MA	Tractor w/front loader	34,933

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Northampton	MA	Upgrade Supply, Processing and Distribution Heating, Ventilation and Air Conditioning & Sterilizer	1,400,000
VHA NRM	Northampton	MA	Repair and Upgrade Fire Protection System	3,060,000
VHA NRM	West Roxbury	MA	Upgrade Supply, Processing and Distribution Heating, Ventilation and Air Conditioning System	890,000
VHA NRM	West Roxbury	MA	Replace and Upgrade Air Handling Equipment, Phase 2	1,219,000
			Total - Massachusetts	**25,384,890**
VHA NRM	Baltimore	MD	Replace Steam Traps	200,000
VHA NRM	Baltimore	MD	Upgrade and Repair Electrical Distribution System	200,000
VHA NRM	Baltimore	MD	Construct Entrance Vestibule Parking Garage P1	90,000
VHA NRM	Baltimore	MD	Construct Entrance Vestibule in Parking Garage Levels P2 & P3	225,000
VHA NRM	Baltimore	MD	Install Security Door 6A Mental Health	40,000
VHA NRM	Baltimore	MD	Upgrade Acquisitions and Materials Management Service Heating, Ventilation and Air Conditioning Controls	250,000
VHA NRM	Baltimore	MD	Renovate Canteen Food Court	525,000
VHA NRM	Baltimore	MD	Repair Roofs	450,000
VHA NRM	Baltimore	MD	Upgrade and Repair Electrical Distribution System	750,000
NCA	Baltimore	MD	Remove Stone Sidewalks - Repl w/ Stamped Concrete	45,405
NCA	Baltimore	MD	4x4 Stake Body truck w/towing, plow & lift gate	40,229
NCA	Baltimore	MD	Tractor	19,762
VHA NRM	Loch Raven	MD	Replace Fire Alarm System	300,000
VHA NRM	Loch Raven	MD	Study and Provide Recommendations for Loch Raven Drainage	100,000
VHA NRM	Loch Raven	MD	Replace Dock Leveler	20,000
VHA NRM	Loch Raven	MD	Construct a Low Vision Clinic	100,000
VHA NRM	Loch Raven	MD	Relocate Campus Main Telephone Feed Bldg 4	50,000
NCA	Loudon Park	MD	Maryland Sons Monument, 1884	60,000
NCA	Loudon Park	MD	Unknown Dead Monument, 1895	50,000
NCA	Loudon Park	MD	GAR Monument, 1898	13,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
NCA	Loudon Park	MD	Maryland Naval Monument, 1896	6,000
VHA NRM	Perry Point	MD	Upgrade and Replace Electrical Distribution System	1,870,000
VHA NRM	Perry Point	MD	Replace and Upgrade Heating, Ventilation and Air Conditioning	450,000
VHA NRM	Perry Point	MD	Upgrade the Patient Security System	3,750,000
VHA NRM	Perry Point	MD	Replace Roof	548,000
VHA NRM	Perry Point	MD	Replace Chilled Water Line	150,000
VHA NRM	Perry Point	MD	Replace Elevator and Shaft	50,000
VHA NRM	Perry Point	MD	Replace Windows	150,000
VHA NRM	Perry Point	MD	Replace Elevators	90,000
VHA NRM	Perry Point	MD	Upgrade Security for the Chemical Storage Area	25,000
VHA NRM	Perry Point	MD	Replace Dock Leveler Bldg 11W	20,000
VHA NRM	Perry Point	MD	Upgrade and Replace Fire & Safety Systems	475,000
VHA NRM	Perry Point	MD	Repair Shoreline to Protect from Flooding	1,800,000
VHA NRM	Perry Point	MD	Construct E85 Fueling Station	250,000
VHA NRM	Perry Point	MD	Repair Roads and Sidewalks	1,375,000
VHA NRM	Perry Point	MD	Repair and Upgrade Heating, Ventilation and Air Conditioning Systems	1,540,000
VHA NRM	Perry Point	MD	Replace Exterior for Buildings 4H and 5H	1,000,000
VHA NRM	Perry Point	MD	Replace Exterior for Buildings 11H, 15H and 17H	1,909,000
VHA NRM	Perry Point	MD	1/ Implement Selected Conservation Measures	3,333,333
NCA	Point Lookout	MD	Soldiers & Sailors Monument, 1911	30,000
			Total - Maryland	**22,349,729**
VHA NRM	Augusta	ME	1/ Construct a Renewably Fueled Cogeneration System	6,170,000
VHA NRM	Togus	ME	Construct Private Bathrooms and Showers for Inpatient Wards in Building 200	6,690,493
VHA NRM	Togus	ME	Repair and Upgrade Building 200 and Building 200E Façade	400,000
NCA	Togus	ME	Headstones/Markers and Gravesites	737,703
NCA	Togus	ME	Soldiers & Sailors Monument (1 of 2), 1889	101,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
NCA	Togus	ME	Soldiers & Sailors Monument (2 of 2), 1916	93,000
			Total - Maine	**14,192,196**
VHA NRM	Ann Arbor	MI	Renovate Inpatient and Outpatient Pharmacy	2,500,000
VHA NRM	Ann Arbor	MI	Renovate and Modernize Urgent Care	2,500,000
VHA NRM	Ann Arbor	MI	Upgrade Emergency Room	1,500,000
VHA NRM	Battle Creek	MI	Install Patient Access Doors	95,000
VHA NRM	Battle Creek	MI	Replace Roads, Curbs, Gutter	1,124,000
VHA NRM	Detroit	MI	Renovate for Mental Health	4,950,000
NCA	Ft Custer	MI	Truck, Pickup, 2 WD, Stake	46,296
NCA	Ft Custer	MI	Exchanger, Coolant, Recycle, Radiator Fluid	2,515
NCA	Ft Custer	MI	Box, Tool, Mechanic's Set	5,392
NCA	Ft Custer	MI	Vacuum, Leaf, Pull Behind	31,341
NCA	Ft Custer	MI	Trailer, Utility, Pull Behind, 8.5' X 24'	7,128
NCA	Ft Custer	MI	Saw, Table, Portable, Electric	1,233
NCA	Great Lakes	MI	Lowering Device, Vault, Hydraulic	12,369
NCA	Great Lakes	MI	Truck, Utility, 4 WD, Casket Carrier	35,803
NCA	Great Lakes	MI	Cultivator, Soil, Attachment	4,948
NCA	Great Lakes	MI	Breaker, Hydraulic, Attachment	5,762
NCA	Great Lakes	MI	Saw, Chain, Gas Powered, 20"	407
NCA	Great Lakes	MI	Saw, Pole, Pruning, 1 Each	520
VHA NRM	Iron Mountain	MI	Upgrade Electrical Distribution & Generator	765,000
VHA NRM	Iron Mountain	MI	Replace Fire Pump	130,000
VHA NRM	Iron Mountain	MI	Replace Heating, Ventilation and Air Conditioning Telephone Room	532,000
VHA NRM	Iron Mountain	MI	Replace Kitchen Coolers/Freezers	50,000
VHA NRM	Iron Mountain	MI	Construct Additional Parking and Utilities	400,000
VHA NRM	Iron Mountain	MI	Repair Exterior Masonry	350,000
VHA NRM	Iron Mountain	MI	Repair Sidewalks	40,000
VHA NRM	Iron Mountain	MI	Renovate and Modernize Outpatient Lobby	40,000
VHA NRM	Iron Mountain	MI	Replace Kitchen Coolers and Freezers	500,000
VHA NRM	Iron Mountain	MI	Replace Chiller	350,000
VHA NRM	Saginaw	MI	Upgrade Primary Electrical Distribution System	1,950,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Saginaw	MI	Upgrade and Expand Electrical Closets	2,263,000
VHA NRM	Saginaw	MI	Replace Heating, Ventilation and Air Conditioning System	4,606,224
			Total - Michigan	**24,798,938**
NCA	Ft Snelling	MN	Replace Asphalt Paving at Various Areas	321,898
NCA	Ft Snelling	MN	Truck, Dump, 4 WD, Diesel Eng.	91,623
NCA	Ft Snelling	MN	Loader, Backhoe	74,551
NCA	Ft Snelling	MN	Sweeper, Street, Gas Powered	79,538
NCA	Ft Snelling	MN	Tractor, Utility, 4 WD	48,034
NCA	Ft Snelling	MN	Truck, Utility, 4 WD	31,207
NCA	Ft Snelling	MN	Truck, Utility, 4 WD	31,207
VHA NRM	Minneapolis	MN	Repair/Upgrade Mechanical Systems	100,000
VHA NRM	Minneapolis	MN	Eyewash Upgrade ph. II	500,000
VHA NRM	Minneapolis	MN	Install Carpet, Mental Health	225,000
VHA NRM	Minneapolis	MN	Pneumatic Tube Expansion	200,000
VHA NRM	Minneapolis	MN	Replace Automatic Transfer Switch - Medical Intensive Care Unit	35,000
VHA NRM	Minneapolis	MN	Replace Chilled Water Valves Ph. 2	250,000
VHA NRM	Minneapolis	MN	Replace/Repair Screens/Vents - Building 49 and 70	100,000
VHA NRM	Minneapolis	MN	Upgrade Waste Anesthesia Gas System	50,000
VHA NRM	Minneapolis	MN	Replace Condensate Return Piping, Ph. 1	250,000
VHA NRM	Minneapolis	MN	Replace Automatic Faucets	40,000
VHA NRM	Minneapolis	MN	Telephone Switch Room Upgrades	150,000
VHA NRM	Minneapolis	MN	Replace Carpet - General	425,000
VHA NRM	Minneapolis	MN	Parking Lot and Road Upgrade	1,100,000
VHA NRM	Minneapolis	MN	Install Security System for IT closets	250,000
VHA NRM	Minneapolis	MN	Construct Hospice Unit, Building 70	200,000
VHA NRM	Minneapolis	MN	Ward Renovation	200,000
VHA NRM	Minneapolis	MN	Design Services for Gastro-Intestinal Expansion and Renovation	150,000
VHA NRM	Minneapolis	MN	Upgrade Fire Alarm System, Phase 2	100,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Minneapolis	MN	Assess Historical Compliance with Buildings 9 - 14	35,000
VHA NRM	Minneapolis	MN	Ensure Compliance and Modernized Facility Drawings	35,000
VHA NRM	Minneapolis	MN	Design and Study Upgrade Heating, Ventilation and Air Conditioning at Building 49	180,000
VHA NRM	Minneapolis	MN	Upgrade Elevators, A Bank	1,400,000
VHA NRM	Minneapolis	MN	Upgrade Elevators, B Bank	1,400,000
VHA NRM	Minneapolis	MN	Upgrade Elevators, D Bank	1,050,000
VHA NRM	Minneapolis	MN	Upgrade Elevators, ATS Bank	865,000
VHA NRM	Minneapolis	MN	Design Ramp Snow Melt System for Building 70 and Loading Dock	250,000
VHA NRM	Minneapolis	MN	Design Transfer Switch Replacement	120,000
VHA NRM	Minneapolis	MN	Replace Chiller #2 at Energy Center	1,200,000
VHA NRM	Minneapolis	MN	Renovate Building 70 for Patient Privacy	350,000
VHA NRM	Minneapolis	MN	Communication Closet A/C Upgrades	300,000
VHA NRM	Minneapolis	MN	Extended Care Center Renovation, Ph. 1	450,000
VHA NRM	Minneapolis	MN	Replace Heating, Ventilation and Air Conditioning Coils ph. I	300,000
VHA NRM	Minneapolis	MN	Elevator upgrades ph. II	1,700,000
VHA NRM	Minneapolis	MN	Replace Water Booster Pumps	250,000
VHA NRM	Minneapolis	MN	Renovate for Provider Consultation Area	220,000
VHA NRM	St. Cloud	MN	Install Heating, Ventilation and Air Conditioning System in Basement Building 29	775,000
VHA NRM	St. Cloud	MN	Renovate for Rehab Services	750,000
VHA NRM	St. Cloud	MN	Replace Carpet in Domiciliary, Building 2	180,000
VHA NRM	St. Cloud	MN	Repair/Upgrade Roads throughout Campus, Phase 8	1,365,000
VHA NRM	St. Cloud	MN	Repair/Upgrade Nurse Call System in Building 48, 49, 50 and 51	650,000
VHA NRM	St. Cloud	MN	Install Metering for Electrical, Steam and Gas Lines	240,000
VHA NRM	St. Cloud	MN	Upgrade/Renovate Supply, Processing and Distribution	1,300,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	St. Cloud	MN	Upgrade Ground Source Heat Pumps	1,952,000
			Total - Minnesota	**22,320,058**
VHA NRM	Columbia	MO	Elevator Replacement/Renovation	1,320,000
VHA NRM	Columbia	MO	Renovate Research	1,200,000
VHA NRM	Columbia	MO	Replace Sanitary Waste Piping	1,650,000
VHA NRM	Columbia	MO	Renovate and Relocate Specialty Care to 6th Floor	450,000
VHA NRM	Columbia	MO	Replace Exhaust Fans - FCA Corrections	1,650,000
VHA NRM	Columbia	MO	Renovate Pathology Labs	2,000,000
NCA	Jefferson Barracks	MO	Replace Chapel Siding	133,000
NCA	Jefferson Barracks	MO	Enclosed Pole Barn w/concrete slab	78,201
NCA	Jefferson Barracks	MO	Replace Asphalt Roads Various Locations	702,095
NCA	Jefferson Barracks	MO	Sweeper, Street, Gas Powered, Broom Bear	146,352
NCA	Jefferson Barracks	MO	Tampers, 2 Cycle Engine	16,692
NCA	Jefferson Barracks	MO	Box, Tool, Mechanic's Set, Upper/Lower	2,972
NCA	Jefferson Barracks	MO	Truck, Pickup, 4 WD, W/Box Bed	81,259
NCA	Jefferson Barracks	MO	Screener, Dirt, Pull Behind	65,544
NCA	Jefferson Barracks	MO	Tractor, Utility, 4 WD	18,142
NCA	Jefferson Barracks	MO	Truck, Utility, 4 WD	28,000
NCA	Jefferson Barracks	MO	Truck, Utility, 4 WD, Casket Carrier	39,000
NCA	Jefferson Barracks	MO	Truck, Utility, 4 WD, Casket Carrier	38,625
NCA	Jefferson Barracks	MO	35th Division Water Fountain Memorial,1952	84,000
NCA	Jefferson City	MO	39th MO Infantry Regiment Monument,1873	2,000
VHA NRM	Kansas City	MO	Renovate Building 2 - FCA Corrections	2,000,000
VHA NRM	Kansas City	MO	Site prep for install of new Cook/Chill Equipment in Kitchen	580,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Kansas City	MO	Repair Boiler Number 4 in Building 4	651,585
VHA NRM	Kansas City	MO	Replace Sanitary Lines Phase 2	250,000
VHA NRM	Kansas City	MO	Upgrade Emergency Power Building 1 - FCA Correction	3,900,000
VHA NRM	Kansas City	MO	Renovate Mental Health Building	900,000
NCA	Springfield	MO	Replace Chain Link Fence	63,802
VHA NRM	St. Louis	MO	Correct Sprinkler Deficiencies	1,272,400
VHA NRM	St. Louis	MO	Emergency Power for Building 60 Main Kitchen	1,213,000
VHA NRM	St. Louis	MO	Correct Heating, Ventilation, Air Conditioning and Indoor Air Quality Deficiencies	510,000
VHA NRM	St. Louis	MO	Replace Energy Management System	3,100,000
VHA NRM	St. Louis	MO	Correct Secondary Power Deficiencies, Phase II	1,723,000
VHA NRM	St. Louis	MO	Replace Public Address System, Building 1	1,820,000
VHA NRM	St. Louis	MO	Renovate Existing Clinics	4,070,000
			Total - Missouri	**31,759,669**
VHA NRM	Biloxi	MS	Replace Elevators in Building 2 &19	1,300,000
VHA NRM	Biloxi	MS	Repair/Replace Elevators and Dumbwaiters in Building 1 &3	2,200,000
VHA NRM	Biloxi	MS	Replace Building 5 Roof & Update Exterior finish	1,120,000
VHA NRM	Biloxi	MS	Renovate/Upgrade Building 17 Interior for American Disability Act accessibility	820,000
NCA	Biloxi	MS	Tamper	2,631
NCA	Biloxi	MS	Mini Truck	9,644
NCA	Biloxi	MS	National Cemetery Memorial, 1941	37,000
VHA NRM	Jackson	MS	Provide Back-Up Generator Capacity	4,700,000
VHA NRM	Jackson	MS	Replace Medical Center Windows - Phase 1	2,000,000
VHA NRM	Jackson	MS	Clean and Recoat portions of Existing Roof on Building 1 & 7	300,000
NCA	Natchez	MS	Utility Vehicle	25,029
			Total - Mississippi	**12,514,304**
VHA NRM	Fort Harrison	MT	1/ Evaluate Feasibility of Direct Geothermal	342,857

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Helena	MT	Repair Mechanical Deficiencies	650,000
VHA NRM	Helena	MT	Convert Building 154 to Low Pressure Steam	680,000
VHA NRM	Helena	MT	Repair/Replace Masonry in Stairwells - FCA Corrections	500,000
VHA NRM	Helena	MT	Remediate Lead Based Paint	700,000
VHA NRM	Helena	MT	Remediate Lead Based Paint	700,000
VHA NRM	Helena	MT	Implement Energy Conservation Measures per regulation	680,000
			Total - Montana	**4,252,857**
VHA NRM	Asheville	NC	Repair Dom Water System	878,000
VHA NRM	Asheville	NC	Repair and Replace Exterior	560,000
VHA NRM	Asheville	NC	Replace Boiler Plant	5,800,000
VHA NRM	Asheville	NC	Renovate for a Community Living Center	420,000
VHA NRM	Asheville	NC	Renovate Emergency Department, Phase I	910,000
VHA NRM	Asheville	NC	1/ Evaluate Feasibility of a Wind Turbine	50,000
VHA NRM	Durham	NC	Replace Air Handling Units	3,700,000
VHA NRM	Durham	NC	Upgrade and Install New Electrical Distribution Systems	4,730,000
VHA NRM	Durham	NC	Renovate and Expand Physical Therapy and Occupational Therapy	800,000
VHA NRM	Durham	NC	Repair Walkway Vents and Finishes	300,000
VHA NRM	Durham	NC	Resurface Roads and Parking Lots	1,150,000
VHA NRM	Fayetteville	NC	Upgrade Women's Clinic	925,000
VHA NRM	Fayetteville	NC	Replace Elevators	600,000
VHA NRM	Fayetteville	NC	Upgrade Kitchen	700,000
VHA NRM	Fayetteville	NC	Upgrade Elevator	700,000
NCA	New Bern	NC	Reseal Roads	18,875
NCA	New Bern	NC	Rhode Island Monument, 1909	16,000
NCA	New Bern	NC	Massachusetts Monument, 1908	16,000
NCA	Raleigh	NC	Maint Bldg - Paint	3,500
VHA NRM	Salisbury	NC	Upgrade Elevators	1,800,000
VHA NRM	Salisbury	NC	Upgrade and Replace Heating, Ventilation and Air Conditioning System	1,873,250
VHA NRM	Salisbury	NC	Replace Water Pipes	857,250
VHA NRM	Salisbury	NC	Renovate/Modernize Building 13	1,210,500
NCA	Salisbury	NC	Reseal Roads	32,250
NCA	Salisbury	NC	Riding Mower	29,942

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
NCA	Salisbury	NC	Maine Monument, 1908	19,000
NCA	Salisbury	NC	Unknown Dead Monument, 1875	24,000
NCA	Salisbury	NC	Pennsylvania Monument, 1909	75,000
			Total - North Carolina	**28,198,567**
VHA NRM	Fargo	ND	Renovate Administrative Space for Clinical Ambulatory Care Exam Rooms and Support Space	1,901,855
VHA NRM	Fargo	ND	Replace/Upgrade Chiller Compressors	370,000
VHA NRM	Fargo	ND	Repair/Replace Sidewalk at Medical Center	260,000
VHA NRM	Fargo	ND	Renovate Inpatient Pharmacy	734,375
			Total - North Dakota	**3,266,230**
NCA	Ft McPherson	NE	Headstones/Markers and Gravesites	777,264
NCA	Ft McPherson	NE	Concrete pad under fill pile	50,000
NCA	Ft McPherson	NE	Install new floral and activities signage	4,000
NCA	Ft McPherson	NE	Modify Public Information Center lighting	10,000
NCA	Ft McPherson	NE	Repair sidewalk at Committal Shelter	5,000
NCA	Ft McPherson	NE	Replace windows in Maintenance Building	20,000
NCA	Ft McPherson	NE	Challenger Lifts	2,525
NCA	Ft McPherson	NE	Utility Vehicle w/Casket Carrier	37,412
NCA	Ft McPherson	NE	Tire Changer	2,000
NCA	Ft McPherson	NE	Mower	21,981
VHA NRM	Grand Island	NE	Replace Electrical Distribution System	750,000
VHA NRM	Grand Island	NE	Modernize Main lobby - Grand Island Division	860,000
VHA NRM	Grand Island	NE	Renovate 1st Floor for Dental - Grand Island Division	850,000
VHA NRM	Grand Island	NE	Replace/Upgrade Domestic Hot Water Heaters	210,000
VHA NRM	Lincoln	NE	Repair/Replace Roofs Buildings 12, 24 and 45	300,000
VHA NRM	Lincoln	NE	Repair/Upgrade Main Fire Alarm Panel	500,000
VHA NRM	Lincoln	NE	Repair/Update Condensate Pipes and Pumps	125,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Lincoln	NE	Replace/Update Water Softeners for Boilers and Domestic Water Systems	150,000
VHA NRM	Omaha	NE	Remodel Operating Room/Post Anesthesia Care Unit	2,520,000
VHA NRM	Omaha	NE	Renovate Radiology for Position Electron Transformation (PET) CT Install	1,920,000
VHA NRM	Omaha	NE	Renovate for New Coolers and Freezers	225,000
VHA NRM	Omaha	NE	Repair/Replace Steam Condensate Lines, Tanks and Pumps	300,000
VHA NRM	Omaha	NE	Replace Air Handlers for Laboratory Space	500,000
			Total - Nebraska	**10,140,182**
VHA NRM	Manchester	NH	Correct Corrosion and Upgrade Water Tower	1,016,500
VHA NRM	Manchester	NH	Renovate for Mental Health and Primary Care	535,000
			Total - New Hampshire	**1,551,500**
VHA NRM	Beverly	NJ	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	Cape May	NJ	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	East Orange	NJ	Repave Parking Lots and Roads	2,500,000
VHA NRM	East Orange	NJ	Install Access Security System	850,000
VHA NRM	East Orange	NJ	Renovate and Modernize the Inpatient Ward Halls and Floors	500,000
VHA NRM	East Orange	NJ	Upgrade Heating, Ventilation and Air Conditioning for Cardiac Cath Lab	275,000
VHA NRM	East Orange	NJ	Upgrade Pharmacy to 797 Code Compliance	207,000
VHA NRM	East Orange	NJ	Renovate Nuclear Medicine for New Gama Cameras	715,000
VHA NRM	East Orange	NJ	Renovate the Ear, Nose and Throat Clinic	330,000
VHA NRM	East Orange	NJ	Renovate and Modernize Inpatient Wards	2,500,000
VHA NRM	East Orange	NJ	Upgrade Heating, Ventilation and Air Conditioning & Plumbing Systems	2,500,000
NCA	Finn's Point	NJ	Union Monument, 1879	20,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
NCA	Finn's Point	NJ	Confederate POW Dead Monument, 1910	45,000
VHA NRM	Fort Dix	NJ	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	Lyons	NJ	Repair and Upgrade the Storm Water System	2,500,000
VHA NRM	Lyons	NJ	Repair Structural Deficiencies in Building	385,000
VHA NRM	Lyons	NJ	Upgrade Security Project	1,200,000
VHA NRM	Salem	NJ	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
			Total - New Jersey	**14,567,000**
VHA NRM	Albuquerque	NM	Renovate Operating Room #2	500,000
VHA NRM	Albuquerque	NM	Pave Overflow Patient Parking Lot	325,000
VHA NRM	Albuquerque	NM	Replace Fuel Storage Tanks for Emergency Generators in Buildings 1, 3, and 10.	640,000
VHA NRM	Albuquerque	NM	Repair/Upgrade Steam and Condensate systems, Phase I	700,000
VHA NRM	Albuquerque	NM	Renovate 3rd Floor of Building 3 for Telehealth	400,000
VHA NRM	Albuquerque	NM	Remodel Inpatient and Outpatient Bathrooms	647,000
VHA NRM	Albuquerque	NM	Improve Hoptel Access	705,000
VHA NRM	Albuquerque	NM	Replace Roof, Building 41	807,000
VHA NRM	Albuquerque	NM	Building 41, Handicap Accessible Parking	500,000
VHA NRM	Albuquerque	NM	Correct Fire and Life Safety Deficiencies	60,000
VHA NRM	Albuquerque	NM	1/ Implement Selected Conservation Measures	1,142,857
VHA NRM	Albuquerque	NM	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
NCA	Ft Bayard	NM	Top Dresser	9,985
NCA	Ft Bayard	NM	Tamper	2,490
NCA	Ft Bayard	NM	Lowering Device	3,113
NCA	Santa Fe	NM	Install mezzanine in Maintenance Bldg	15,000
NCA	Santa Fe	NM	Renovate spoils area (remove excess materials)	25,000
NCA	Santa Fe	NM	Repair cracking in columbaria structure	75,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
NCA	Santa Fe	NM	Resurface Roadways and replace curbing	350,000
NCA	Santa Fe	NM	Snow blower	3,401
NCA	Santa Fe	NM	Backhoe	71,085
NCA	Santa Fe	NM	Utility Vehicle	28,506
NCA	Santa Fe	NM	Aerator	22,240
			Total - New Mexico	**7,042,677**
VHA NRM	Reno	NV	Install Sprinklers, Building 1, Phase 3	350,000
VHA NRM	Reno	NV	Install Sprinklers, Building 1A	300,000
VHA NRM	Reno	NV	Install Sprinklers, Building 1, Phase 2	350,000
VHA NRM	Reno	NV	Upgrade Elevators in Building 1D and Dietetics	1,200,000
VHA NRM	Reno	NV	Renovate Community Living Center, Phase 2	650,000
VHA NRM	Reno	NV	Replace/Upgrade Air Handling Units Building 10	400,000
VHA NRM	Reno	NV	Replace/Upgrade Heating, Ventilation and Air Conditioning Control System, Building 12	400,000
VHA NRM	Reno	NV	Replace Heating, Ventilation and Air Conditioning Control System, Buildings 10 & 1D	400,000
VHA NRM	Reno	NV	Replace Sidewalks Facility Wide	110,000
VHA NRM	Reno	NV	Replace Flooring for Various Buildings	150,000
VHA NRM	Reno	NV	Renovate for Urgent Care Center and Police Service	975,000
VHA NRM	Reno	NV	Replace Sewer Line, Building 1	225,000
			Total - Nevada	**5,510,000**
VHA NRM	Albany	NY	Replace Medical Gas Distribution	1,600,000
VHA NRM	Albany	NY	Abate Asbestos in Sub Basement, Phase 2	5,400,000
VHA NRM	Albany	NY	Renovate and Upgrade Dental Suite	3,700,000
VHA NRM	Albany	NY	Renovate and Expand Prosthetics	1,050,000
VHA NRM	Albany	NY	Replace Windows	1,000,000
VHA NRM	Albany	NY	Repair Warehouse Loading Docks	350,000
VHA NRM	Albany	NY	Renovate Post Anesthesia Care Unit	997,500
VHA NRM	Albany	NY	Remove Incinerator	900,000
VHA NRM	Albany	NY	Demolish Buildings 6, 7, 11 and 35	900,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Albany	NY	1/ Implement Selected Conservation Measures	2,400,000
VHA NRM	Batavia	NY	Repair and Remove Boiler Plant Bunker	560,000
VHA NRM	Batavia	NY	Repair Stairs in front of Building 2	500,000
VHA NRM	Batavia	NY	Renovate Primary Care for Patient Privacy	150,000
VHA NRM	Batavia	NY	1/ Implement Selected Conservation Measures	2,400,000
VHA NRM	Bath	NY	Relocate the Hospice and Gero-Pyschiatric Unit	750,000
NCA	Bath	NY	Mower	19,242
NCA	Bath	NY	Dump Truck	45,532
VHA NRM	Bath	NY	Replace Heating, Ventilation and Air Conditioning in Building 92	1,850,000
VHA NRM	Bath	NY	Replace Window Heating, Ventilation and Air Conditioning units with Central Air for Bldg 33	910,000
VHA NRM	Bath	NY	Replace Elevator in Bldg 33	350,000
VHA NRM	Bath	NY	Replace and Upgrade the Electric Distribution System in Bldg 41	260,000
VHA NRM	Bath	NY	Replace and Upgrade Heating, Ventilation and Air Conditioning in Bldg 39	180,000
VHA NRM	Bath	NY	Replace and Upgrade the Electrical Distribution System	2,250,000
VHA NRM	Bath	NY	Renovate for Women's Health Center	250,000
VHA NRM	Bath	NY	Upgrade and Replace the Heating, Ventilation and Air Conditioning and Fire Suppression System	750,000
VHA NRM	Bath	NY	Replace Main Drainage System for Bldg 76	1,770,000
VHA NRM	Bath	NY	1/ Evaluate Feasibility of a Wind Turbine	50,000
VHA NRM	Bronx	NY	Renovate and Modernize for Geriatric Research, Education and Clinical Center (GRECC) and Geriatric Primary Care	740,000
VHA NRM	Bronx	NY	Replace and Upgrade the Heating, Ventilation and Air Conditioning & Controls	1,168,000
VHA NRM	Bronx	NY	Upgrade Boiler Controls	224,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Bronx	NY	Upgrade Emergency Electrical, Ph 2	3,500,000
VHA NRM	Bronx	NY	Replace Mechanical Room Floor	627,000
VHA NRM	Brooklyn	NY	Replace Light Fixtures and Upgrade Heating, Ventilation and Air Conditioning Components for Energy Efficiency	600,000
VHA NRM	Brooklyn	NY	Upgrade the Electrical Distribution System	600,000
VHA NRM	Brooklyn	NY	Upgrade Heating, Ventilation and Air Conditioning System	395,000
VHA NRM	Brooklyn	NY	Replace and Upgrade Main Water Line	400,000
VHA NRM	Brooklyn	NY	Upgrade Ventilation System in Building 1	350,000
VHA NRM	Brooklyn	NY	Replace Sprinkler System	155,000
VHA NRM	Brooklyn	NY	Renovate Radiology	657,000
VHA NRM	Brooklyn	NY	Repair and Replace Sidewalks, Parking Lots & Roads	495,000
VHA NRM	Brooklyn	NY	Repair Elevators	375,000
VHA NRM	Brooklyn	NY	Replace Roof on Building 91	350,000
VHA NRM	Brooklyn	NY	Abate Asbestos	45,000
VHA NRM	Brooklyn	NY	Replace and Upgrade Light Fixtures	445,000
VHA NRM	Brooklyn	NY	Renovate Supply, Processing and Distribution	7,125,000
VHA NRM	Brooklyn	NY	Replace and Upgrade the Dumbwaiter	475,000
VHA NRM	Buffalo	NY	Construct Private Inpatient Wards	3,600,000
VHA NRM	Buffalo	NY	Repave Parking Lot for Patients	700,000
VHA NRM	Buffalo	NY	Expand Dialysis Clinic	750,000
VHA NRM	Buffalo	NY	Replace Domestic Water Booster Pumps	560,000
VHA NRM	Buffalo	NY	Repair Warehouse Roof	425,000
VHA NRM	Buffalo	NY	1/ Implement Selected Conservation Measures	2,400,000
VHA NRM	Buffalo	NY	1/ Evaluate Feasibility of a Wind Turbine	50,000
NCA	Calverton	NY	Headstones/Markers and Gravesites	1,196,484
NCA	Calverton	NY	Headstones/Markers and Gravesites	2,116,000
NCA	Calverton	NY	Rooftop solar photovoltaic power	582,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
NCA	Calverton	NY	Replace Admin Oil USD with Convault AST	150,500
NCA	Calverton	NY	Mini excavator & trailer	49,379
NCA	Calverton	NY	Two burners to thaw frozen ground	12,379
NCA	Calverton	NY	Two 4x4 dump trucks	78,978
NCA	Calverton	NY	Air compressor w/jackhammer	15,503
VHA NRM	Canandaigua	NY	1/ Implement Selected Conservation Measures	2,400,000
VHA NRM	Canandaigua	NY	Design for a new Fire Alarm System	75,000
VHA NRM	Canandaigua	NY	Upgrade and Modernize Patient Corridors in Buildings 3 and 8	200,000
VHA NRM	Canandaigua	NY	Replace and Upgrade the Panic Alarm System	450,000
VHA NRM	Canandaigua	NY	Replace Sanitary Sewer, B-36 & B-12	250,000
VHA NRM	Canandaigua	NY	Upgrade and Repair Fuel Tanks	200,000
VHA NRM	Castle Point	NY	Repair and Upgrade Boilers	1,750,000
VHA NRM	Castle Point	NY	Repair Exterior of Building to Tuck-Point and Seal Masonry	1,900,000
VHA NRM	Castle Point	NY	Renovate for a Modern Community Living Center	510,000
VHA NRM	Castle Point	NY	Replace Fan Coils, Phase 1	850,000
VHA NRM	Castle Point	NY	Replace Roofs on Buildings 8 & 9	1,000,000
VHA NRM	Castle Point	NY	Replace Water Main Lines	2,500,000
VHA NRM	Castle Point	NY	Replace Steam Traps	475,000
VHA NRM	Castle Point	NY	Install Wind Turbine	80,000
VHA NRM	Castle Point	NY	Install Utility Metering	340,000
VHA NRM	Castle Point	NY	Replace Medical Gas Systems in Patient Rooms	525,000
NCA	Cypress Hills	NY	Remove/Repl All Roads at Cypress Hills & Union Plot	74,091
NCA	Cypress Hills	NY	Remove/Repl All Roads at Cypress Hills & Union Plot	1,009,000
NCA	Cypress Hills	NY	Eagle Monument, 1934	45,000
NCA	Cypress Hills	NY	French Monument, ca. 1920	24,000
NCA	Long Island	NY	5 Utility Vehicles	65,424
NCA	Long Island	NY	Interment vehicle	22,726
VHA NRM	Montrose	NY	Renovate for Patient Dining Area	3,300,000
VHA NRM	Montrose	NY	Replace Steam Lines, Phase 2	3,450,000
VHA NRM	New York City	NY	Upgrade Fire Alarm System	3,300,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	New York City	NY	Repair Roof, Phase 2	1,830,000
VHA NRM	New York City	NY	Upgrade and Modernize GI Lab	3,575,000
VHA NRM	New York City	NY	Replace Generators, Ph 2	4,755,383
VHA NRM	New York City	NY	Replace and Upgrade Heating, Ventilation and Air Conditioning Equipment	1,623,800
VHA NRM	New York City	NY	Upgrade Outpatient Clinic Medical Gas Panel	500,000
VHA NRM	New York City	NY	1/ Evaluate Feasibility of a Wind Turbine	50,000
VHA NRM	Northport	NY	Renovate and Relocate Warehouse	1,300,000
VHA NRM	Northport	NY	Renovate and Modernize Supply, Processing and Distribution	1,800,000
VHA NRM	Northport	NY	Renovate Research Wet Labs	865,000
VHA NRM	Northport	NY	Upgrade Research Dry Labs to current American Association for Accreditation of Laboratory Animal Care standards	865,000
VHA NRM	Northport	NY	Replace Windows	1,500,000
VHA NRM	Northport	NY	Install Sprinkler System	1,100,000
VHA NRM	Northport	NY	Renovate Research	500,000
VHA NRM	Northport	NY	Relocate Sleep Lab	550,000
VHA NRM	Northport	NY	Replace Outdoor Lighting Cables	500,000
VHA NRM	Northport	NY	Renovate Pathology and Lab	500,000
VHA NRM	Northport	NY	1/ Evaluate Feasibility of a Wind Turbine	50,000
VHA NRM	Northport	NY	Renovate and Upgrade Heating, Ventilation and Air Conditioning for Supply, Processing and Distribution and Pharmacy Storage	500,000
VHA NRM	Rome	NY	Renovate and Modernize the Outpatient Clinic, Phase 2	250,000
VHA NRM	Rome	NY	Replace and Upgrade Air Handling Unit's	775,000
NCA	Saratoga	NY	Utility vehicle	27,650
NCA	Saratoga	NY	Mower	12,451
VHA NRM	St Albans	NY	Replace Boiler Plant Roof	400,000
VHA NRM	St Albans	NY	Replace and Upgrade Heating, Ventilation and Air Conditioning Components and Controls	650,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	St Albans	NY	Install New Medical Gas Systems	550,000
VHA NRM	St Albans	NY	Upgrade Light Fixtures to Energy Efficient Fixtures	600,000
VHA NRM	St Albans	NY	1/ Evaluate Feasibility of a Wind Turbine	50,000
VHA NRM	St Albans	NY	Upgrade the Heating, Ventilation and Air Conditioning System	395,000
VHA NRM	St Albans	NY	Upgrade Bathrooms	605,000
VHA NRM	Syracuse	NY	Renovate 8th Floor for Community Living Center, Phase 2	200,000
VHA NRM	Syracuse	NY	Replace Roofs	250,000
VHA NRM	Syracuse	NY	Provide Emergency Power to Bldg 16	100,000
VHA NRM	Syracuse	NY	Renovate for Cardiology Suite	335,000
VHA NRM	Syracuse	NY	Renovate Outpatient Exam Rooms	570,000
VHA NRM	Syracuse	NY	Upgrade Electrical Panel Boards	635,000
VHA NRM	Syracuse	NY	Upgrade the Electrical Distribution System by Adding a Power Monitoring System	190,000
VHA NRM	Syracuse	NY	Replace Existing Chillers	2,000,000
VHA NRM	Syracuse	NY	Upgrade Light Fixtures to Energy Efficient Fixtures	580,000
VHA NRM	Syracuse	NY	1/ Implement Selected Conservation Measures	2,400,000
NCA	Woodlawn	NY	Utility Tractor	45,331
NCA	Woodlawn	NY	Snow blower attachment for Utility Tractor	4,640
			Total - New York	**121,538,993**
NCA	Camp Chase	OH	Memorial Boulder & Arch, 1880 & 1902	29,000
VHA NRM	Chillicothe	OH	Repair Steam Lines	2,500,000
VHA NRM	Chillicothe	OH	Replace Elevators	1,200,000
VHA NRM	Chillicothe	OH	Renovate Physical Therapy	1,200,000
VHA NRM	Chillicothe	OH	Renovate Basement	680,000
VHA NRM	Chillicothe	OH	1/ Implement Selected Conservation Measures	2,500,000
VHA NRM	Chillicothe	OH	Replace Finishes in Lower Level Building 26	900,000
VHA NRM	Chillicothe	OH	Replace Finishes in Lower Level Building 27	900,000
VHA NRM	Chillicothe	OH	Upgrade Therapeutic Exercise Gymnasium	675,000
VHA NRM	Cincinnati	OH	Expand Cath Lab	2,200,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Cincinnati	OH	Upgrade and Repair Exterior Façade	1,100,000
VHA NRM	Cincinnati	OH	Replace Announcement and Paging Systems	280,395
VHA NRM	Cincinnati	OH	1/ Implement Selected Conservation Measures	2,500,000
VHA NRM	Cleveland	OH	Renovate Surgery	8,500,000
VHA NRM	Cleveland	OH	Renovate Elevator Lobby and Main Lobby	4,913,331
VHA NRM	Cleveland	OH	Renovate Hemo-Oncology	1,500,000
VHA NRM	Cleveland	OH	Renovate Canteen and Education	3,500,000
VHA NRM	Cleveland	OH	1/ Implement Selected Conservation Measures	2,500,000
VHA NRM	Dayton	OH	Renovate Nursing Home Care Unit into a Community Living Center	2,750,000
VHA NRM	Dayton	OH	Renovate Domiciliary	1,100,000
VHA NRM	Dayton	OH	1/ Implement Selected Conservation Measures	2,500,000
NCA	Dayton	OH	Lowering Device, Casket, Pull Behind	8,486
NCA	Dayton	OH	Tamper, Pneumatic, Portable, Gas Powered	2,580
NCA	Dayton	OH	Truck, Utility, 4 WD	42,155
NCA	Dayton	OH	National Soldiers (NHDVS) Monument, 1877	340,000
NCA	Ohio Western Reserve	OH	Truck, Utility, 4 WD, Casket Carrier	39,000
NCA	Ohio Western Reserve	OH	Dump, Articulating, 4 WD	31,356
NCA	Ohio Western Reserve	OH	Truck, Utility, 4 WD, w/Attach.	47,443
NCA	Ohio Western Reserve	OH	Broom, Angle, 84"	6,663
NCA	Ohio Western Reserve	OH	Aerator, Core, 6' Wide, Pull Behind, Heavy Duty	2,416
NCA	Ohio Western Reserve	OH	Truck, Utility, 4 WD	28,000
			Total - Ohio	**44,475,825**
NCA	Ft Gibson	OK	Front entrance sign and planting bed	10,000
NCA	Ft Gibson	OK	Repair/Replace concrete sidewalk to flag pole	8,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
NCA	Ft Gibson	OK	Renovate existing flag pole and lighting	35,000
NCA	Ft Gibson	OK	Tamper	3,148
NCA	Ft Gibson	OK	Utility Loader	2,330
NCA	Ft Gibson	OK	Utility Loader	24,914
NCA	Ft Gibson	OK	Backhoe Loader	70,115
NCA	Ft Sill	OK	Repair defective gaskets in glazing at Public Information Center	885
NCA	Ft Sill	OK	Dumper	54,985
NCA	Ft Sill	OK	Compact Roller	4,054
VHA NRM	Muskogee	OK	Expand Parking Lot 12	550,000
VHA NRM	Muskogee	OK	Replace Generators 26 & 46	1,815,000
VHA NRM	Muskogee	OK	Expand Parking Lot 14	330,000
VHA NRM	Muskogee	OK	Repair/Resurface Roads and Parking	699,000
VHA NRM	Oklahoma City	OK	Replace Morgue Heating, Ventilation and Air Conditioning	80,000
VHA NRM	Oklahoma City	OK	Replace Control Air Compressors	500,000
VHA NRM	Oklahoma City	OK	Renovate for Medical Record Storage	264,000
VHA NRM	Oklahoma City	OK	Renovate Police Training Room	276,000
VHA NRM	Oklahoma City	OK	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
			Total - Oklahoma	**4,737,431**
NCA	Eagle Point	OR	Replace Windows In Committal Shelter	29,487
NCA	Eagle Point	OR	Slurry Seal Roads	38,201
NCA	Eagle Point	OR	Utility Vehicle	27,751
NCA	Eagle Point	OR	Utility Vehicle	27,751
VHA NRM	Portland	OR	Install New Chiller for Ambulatory Surgery	100,000
VHA NRM	Portland	OR	Renovate Lab	465,000
VHA NRM	Portland	OR	Remodel Surgical Waiting Area	110,000
VHA NRM	Portland	OR	Remodel Patient Exam Rooms	290,000
VHA NRM	Portland	OR	Renovate Inpatient Wards, Phase 1	2,475,000
VHA NRM	Portland	OR	Replace Emergency Generator	3,475,000
VHA NRM	Portland	OR	Repair Freezers used by Dietetics Service	230,000
VHA NRM	Portland	OR	Replace Building 16 Roof	350,000
VHA NRM	Portland	OR	Renovate for installation of New SPEC CT	100,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Portland	OR	Building 100 Expansion Survey for Clinical Care	25,000
VHA NRM	Portland	OR	Renovate Primary Care Space for Women's Clinic, Building 103	250,000
VHA NRM	Portland	OR	Upgrade/Repair Paging System, Phase 2	473,223
VHA NRM	Portland	OR	Upgrade Nitrogen Farm per Regulation	95,726
VHA NRM	Portland	OR	Repair Safety Deficiencies	100,000
VHA NRM	Portland	OR	Renovate for the installation of Hi-Tech/Hi-Cost Equipment	150,000
VHA NRM	Portland	OR	Construct Retaining Wall for Building 16 Parking Lot	225,000
VHA NRM	Portland	OR	Renovate Basement of Building 16 for additional Exit	225,000
VHA NRM	Portland	OR	Install Distributed Antenna, Building 100, Phase 1	287,889
VHA NRM	Portland	OR	Install New PIV Door Locking System per Regulation	300,000
VHA NRM	Roseburg	OR	Correct Mental Health Deficiencies in Building 2	890,000
VHA NRM	Roseburg	OR	Renovate/Relocate Alzheimer Unit, Building 81	265,000
VHA NRM	Roseburg	OR	Upgrade Medical Gas System, Phase 2	335,000
VHA NRM	Roseburg	OR	Repair/Upgrade Nurse Call System for Patient Safety	350,000
VHA NRM	Roseburg	OR	Repair/Replace Sewer and Storm Lines	370,000
VHA NRM	Roseburg	OR	Install Security Upgrades for Surgery	143,000
VHA NRM	Roseburg	OR	Install Elevator Handrail and Replace Roof, Building 1 Elevator Tower	55,500
VHA NRM	White City	OR	Repair/Resurface Main Roadways - FCA Correction	1,110,000
VHA NRM	White City	OR	Renovate Building 212	495,000
VHA NRM	White City	OR	Renovate Restrooms	225,000
VHA NRM	White City	OR	Renovate Building 249 for Clinical and Administration	1,115,279
VHA NRM	White City	OR	Correct Climate Control in Telecom Closet	200,000
NCA	Willamette	OR	Upgrade Admin Bldg Lighting	22,500
NCA	Willamette	OR	Install Electric Gate/Side Two	8,500

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
NCA	Willamette	OR	Install Maintenance Shop Oil and Grease Dispensers	17,425
NCA	Willamette	OR	Slurry Seal Roads, Ph I & II	91,755
NCA	Willamette	OR	Mini-Excavator	66,000
NCA	Willamette	OR	Diesel Utility Vehicle	22,652
			Total - Oregon	**15,632,639**
VHA NRM	Altoona	PA	Upgrade and Replace Electrical Distribution System	1,470,000
VHA NRM	Altoona	PA	Upgrade and Replace Security Systems	330,000
VHA NRM	Altoona	PA	Upgrade Heating, Ventilation and Air Conditioning Deficiencies	51,000
VHA NRM	Altoona	PA	Renovate and Modernize Outpatient Areas for American Disability Act Compliance	110,000
VHA NRM	Altoona	PA	Renovate Canteen	825,000
VHA NRM	Altoona	PA	Correct HVAC Deficiencies	500,000
VHA NRM	Butler	PA	Upgrade and Renovate the Electrical Distribution Panels	2,556,000
VHA NRM	Butler	PA	Replace Boilers	400,000
VHA NRM	Butler	PA	Improve Site Drainage	1,500,000
VHA NRM	Butler	PA	Replace and Upgrade Electrical Distribution System	2,500,000
VHA NRM	Butler	PA	Replace Windows	200,000
VHA NRM	Butler	PA	Assess the Water Tower Renovation Needs	50,000
VHA NRM	Butler	PA	Renovate for Diagnostics	4,300,000
VHA NRM	Coatesville	PA	Renovate Pharmacy	1,700,000
VHA NRM	Coatesville	PA	Upgrade Boiler Plant Controls	410,000
VHA NRM	Coatesville	PA	Upgrade and Replace Electrical Distribution System	1,750,000
VHA NRM	Erie	PA	Correct Boiler Plant Deficiencies	466,440
NCA	Indiantown Gap	PA	Remove/Replace Admin HVAC System	224,000
NCA	Indiantown Gap	PA	Replace Glass Windows & Doors, B-1 (Admin Bldg)	54,285
NCA	Indiantown Gap	PA	Turf vac	16,259
NCA	Indiantown Gap	PA	Mower	16,000
VHA NRM	Lebanon	PA	Renovate Patient Check-in and Appointment Area	3,300,000
VHA NRM	Lebanon	PA	Install Chiller	250,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Lebanon	PA	Renovate Bathrooms for American Disability Act Compliance	1,570,000
NCA	NC of the Alleghenies	PA	Utility Vehicle w/casket carrier	39,839
NCA	NC of the Alleghenies	PA	Utility Loader w/ swivel auger power head and bit	16,211
VHA NRM	Philadelphia	PA	Renovate Emergency Department	4,750,000
VHA NRM	Philadelphia	PA	Construct a New Computer Room	250,000
VHA NRM	Philadelphia	PA	Upgrade the Boiler Plant Controls	466,440
VHA NRM	Philadelphia	PA	Upgrade Behavioral Health Clinic	1,150,000
VHA NRM	Philadelphia	PA	Renovate and Modernize the Dental Lab	35,000
VHA NRM	Pittsburgh	PA	Upgrade Emergency Power Distribution	6,901,950
VHA NRM	Pittsburgh	PA	Renovate Surgical Intensive Care Unit	2,400,000
VHA NRM	Pittsburgh	PA	Replace Main Plumbing System	2,200,000
VHA NRM	Pittsburgh	PA	Integrate Alarm System	750,000
NCA	Prospect Hill	PA	Soldiers Monument, 1874	62,000
VHA NRM	Wilkes-Barre	PA	Renovate the Cath Lab	315,000
VHA NRM	Wilkes-Barre	PA	Renovate the Cath Lab	4,000,000
			Total - Pennsylvania	**47,885,424**
NCA	Puerto Rico	PR	Lowering device	2,725
NCA	Puerto Rico	PR	Utility Vehicle w/hydraulic lift	24,775
NCA	Puerto Rico	PR	Utility vehicle w/2 ft extension	13,586
NCA	Puerto Rico	PR	Rotary Brush for Tractor	5,963
NCA	Puerto Rico	PR	Street sweeper	102,656
NCA	Puerto Rico	PR	Articulated Dumper	53,852
VHA NRM	San Juan	PR	Repair and Upgrade Electrical Substation	3,640,403
VHA NRM	San Juan	PR	Install New Emergency Generator	1,303,682
VHA NRM	San Juan	PR	Install Oxygen System	172,104
VHA NRM	San Juan	PR	Replace Cooling Towers	383,741
VHA NRM	San Juan	PR	Replace Community Living Center Elevators	390,390
VHA NRM	San Juan	PR	Study to Address Life Safety Issues on Main Water Distribution System	126,500
VHA NRM	San Juan	PR	Replace Sanitary System	419,812
VHA NRM	San Juan	PR	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
			Total - Puerto Rico	**6,650,189**
VHA NRM	Providence	RI	Add Heating, Ventilation and Air Conditioning for Inpatient Wards	2,150,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Providence	RI	Repair and Upgrade Electrical Wiring, Phase 1	1,650,000
VHA NRM	Providence	RI	Repair and Replace the Exterior Façade	5,600,000
VHA NRM	Providence	RI	Convert High Pressure Steam Boilers to Low Pressure Steam Boilers, Phase 2	2,150,000
			Total - Rhode Island	**11,550,000**
NCA	Beaufort	SC	Admin Bldg - Repair Electrical System	10,151
NCA	Beaufort	SC	Electric Maint Truck	6,857
NCA	Beaufort	SC	Turbine Blower	7,000
NCA	Beaufort	SC	Parts Cleaner	750
NCA	Beaufort	SC	Pressure Washer	1,368
NCA	Beaufort	SC	MIG Welder Kit	715
NCA	Beaufort	SC	Mower	14,221
NCA	Beaufort	SC	Casket Truck	1,009
NCA	Beaufort	SC	Union Dead Box Tomb, 1870	12,000
VHA NRM	Charleston	SC	Renovate Specialty Clinic	2,037,047
VHA NRM	Columbia	SC	Renovate for Handicap Access	917,605
VHA NRM	Columbia	SC	Renovate for Primary Care	1,500,000
NCA	Florence	SC	Backhoe	77,038
NCA	Florence	SC	Articulated Dumper	37,000
NCA	Florence	SC	Street sweeper	26,600
NCA	Florence	SC	Mower	17,500
NCA	Florence	SC	Mower	17,500
			Total - South Carolina	**4,684,361**
NCA	Black Hills	SD	Provide protection for IT equipment in Admin basement	10,000
NCA	Black Hills	SD	Repair/Replace domestic water line	41,221
NCA	Black Hills	SD	Re-paint wood trim and surfaces on Admin and Maint Bldgs	5,000
NCA	Black Hills	SD	Establish Section P for in-ground cremain sites	15,000
NCA	Black Hills	SD	Replace irrigation control valve solenoids	4,998
NCA	Black Hills	SD	Road repair/ renovation	897,000
NCA	Black Hills	SD	Hydraulic Breaker	9,850
NCA	Black Hills	SD	4X4 Dump Truck	42,482
NCA	Black Hills	SD	Vehicle, Casket Carrier	28,432
NCA	Black Hills	SD	Mower	17,848
NCA	Black Hills	SD	Snow blower	5,316

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Ft. Meade	SD	Renovate Quality Management Space in Building 148	275,000
VHA NRM	Ft. Meade	SD	Renovate/Upgrade Existing Police Office	225,000
VHA NRM	Ft. Meade	SD	Replace IRM A/C Systems	200,000
VHA NRM	Ft. Meade	SD	Upgrade Security Systems for Medical Center	460,000
VHA NRM	Ft. Meade	SD	Renovate Supply, Processing and Distribution	150,000
VHA NRM	Ft. Meade	SD	Replace Corridor Floor Tile	300,000
VHA NRM	Ft. Meade	SD	Renovate Nursing Home Care Unit	200,000
VHA NRM	Ft. Meade	SD	Repair Historic Buildings on Campus	200,000
VHA NRM	Ft. Meade	SD	Replace Hospital Windows	250,000
VHA NRM	Ft. Meade	SD	Heating, Ventilation and Air Conditioning Repairs Building 113 and 148	50,000
VHA NRM	Ft. Meade	SD	Replace/Update Hospital Interior Finishes	50,000
VHA NRM	Hot Springs	SD	Remodel Primary Care for Patient Privacy	665,000
VHA NRM	Hot Springs	SD	Replace Heating, Ventilation and Air Conditioning System Building 4	610,000
VHA NRM	Hot Springs	SD	Road Replacement, Phase 1	400,000
VHA NRM	Hot Springs	SD	Replace Boiler 2	100,000
VHA NRM	Hot Springs	SD	Replace Hospital Steam Lines and Regulators	40,000
VHA NRM	Hot Springs	SD	Repair/Upgrade Water Line for Quarters	110,000
NCA	Hot Springs	SD	Headstones/Markers and Gravesites	120,900
NCA	Hot Springs	SD	Replace old wire fence	15,000
NCA	Hot Springs	SD	Battle Mountain Sanitarium Monument, 1914	22,000
VHA NRM	Sioux Falls	SD	Elevator Upgrade	1,200,000
VHA NRM	Sioux Falls	SD	Renovate Pharmacy Consultation Rooms	502,476
VHA NRM	Sioux Falls	SD	Renovate Dental Suites	326,181
VHA NRM	Sioux Falls	SD	Construct Lead Lined Wall	90,000
VHA NRM	Sioux Falls	SD	Renovate for Mental Health Space	110,000
VHA NRM	Sioux Falls	SD	Renovate/Upgrade Acute Patient Care Area	500,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
			Total - South Dakota	**8,248,704**
NCA	NCA wide	TBD	Implement selected energy and water conservation measures	345,000
NCA	NCA wide	TBD	150 Facilities - Environmental management systems	1,500,000
VHA NRM	TBD	TBD	1/ Construct a Solar Photovoltaic System at up to 8 Locations	1,486,000
VHA NRM	TBD	TBD	1/ Construct Wind Turbines for up to 6 Locations	6,000,000
VHA NRM	TBD	TBD	1/ Implement Direct Geothermal at up to 5 Sites	5,000,000
VHA NRM	TBD	TBD	1/ Install Advanced Meters to Meet Metering Mandates	97,000,000
VHA NRM	TBD	TBD	1/ Construct Renewably Fueled Cogeneration Systems at up to 9 Sites	31,236,000
			Total - To Be Determined	**142,567,000**
NCA	Chattanooga	TN	Admin Bldg and Maint Bldg - Paint interior and exterior	18,500
NCA	Chattanooga	TN	Admin Bldg - Repair Bldg and Renovate Cabinets	24,375
NCA	Chattanooga	TN	Utility vehicle	27,751
NCA	Chattanooga	TN	Monumental Arch, c.1870	108,000
NCA	Chattanooga	TN	Andrew's Raiders Monument, 1890	3,288
NCA	Knoxville	TN	Union Soldiers Monument, 1906	144,444
VHA NRM	Memphis	TN	Renovate for Cat Scanner and Ultrasound	969,973
VHA NRM	Memphis	TN	Repair and Upgrade Medical Gas System	668,000
VHA NRM	Memphis	TN	Construct Intensive Care Unit Family Waiting Rooms	280,000
VHA NRM	Memphis	TN	Replace Water Cooled Condensers	246,000
NCA	Memphis	TN	Admin and Maint Bldgs - Paint	10,000
NCA	Memphis	TN	Utility Vehicle	23,711
NCA	Memphis	TN	State of Illinois Memorial, 1928	40,000
NCA	Memphis	TN	Minnesota Monument, 1916	25,000
VHA NRM	Mountain Home	TN	Renovate Administrative Space	1,021,000
VHA NRM	Mountain Home	TN	Construct New Electrical Distribution System	950,000
VHA NRM	Mountain Home	TN	Renovate Canteen	364,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Mountain Home	TN	Renovate Pharmacy	364,000
VHA NRM	Mountain Home	TN	Replace Nurses Stations	313,065
VHA NRM	Mountain Home	TN	Replace Switch Board	549,000
VHA NRM	Mountain Home	TN	Repair and Upgrade Site Lighting	160,000
VHA NRM	Mountain Home	TN	1/ Evaluate Feasibility of a Wind Turbine	50,000
VHA NRM	Mountain Home	TN	Correct Heating, Ventilation and Air Conditioning in Pulmonary Lab, Building 200	160,000
VHA NRM	Mountain Home	TN	Repair Water Tower, Building 107	411,000
NCA	Mountain Home	TN	Admin & Maint Bldgs - Paint	11,000
NCA	Mountain Home	TN	Mower	26,566
VHA NRM	Murfreesboro	TN	Upgrade Electrical Distribution System	3,560,000
VHA NRM	Murfreesboro	TN	Construct New Pharmacy Code Requirements	1,630,000
VHA NRM	Murfreesboro	TN	Modernize and Upgrade Outpatient Area	1,000,000
VHA NRM	Nashville	TN	Renovate Research Lab	3,842,000
VHA NRM	Nashville	TN	Renovate Inpatient Ward	1,626,000
VHA NRM	Nashville	TN	Repair and Replace Exterior	1,000,000
NCA	Nashville	TN	Admin and Maint Bldgs - Paint	11,000
NCA	Nashville	TN	Monumental Arch, c.1870	250,000
NCA	Nashville	TN	Minnesota Monument,1920	22,000
			Total - Tennessee	**19,909,673**
VHA NRM	Amarillo	TX	Replace/Upgrade Fire Alarm Panels	560,000
VHA NRM	Amarillo	TX	4th Floor Heating, Ventilation and Air Conditioning Modifications	445,500
VHA NRM	Amarillo	TX	Repair/Upgrade Water and Fire Sprinkler System	360,000
VHA NRM	Amarillo	TX	Renovate Nursing Home Care Unit	675,000
VHA NRM	Amarillo	TX	Renovate Nursing Home	900,000
VHA NRM	Amarillo	TX	Repair/Upgrade Flooring in Patient Care Areas of Building 1	64,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Amarillo	TX	Renovate Intensive Care Unit Storage and Patient/Family Waiting Area	55,000
VHA NRM	Amarillo	TX	Replace Plumbing in Intensive Care Unit	28,000
VHA NRM	Amarillo	TX	1/ Implement Selected Conservation Measures	1,142,857
VHA NRM	Amarillo	TX	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	Big Spring	TX	Asbestos Abatement	676,000
VHA NRM	Big Spring	TX	Renovate 2nd and 3rd Floors of Building 1 patient care areas	360,000
VHA NRM	Big Spring	TX	Renovate Main Entrance to include asbestos abatement	750,000
VHA NRM	Big Spring	TX	Repair/Upgrade Steam and Chiller Pipes	627,000
VHA NRM	Big Spring	TX	Ground Safety and Handicap Accessibility Improvements	436,000
VHA NRM	Big Spring	TX	Renovate Canteen in Building 1	540,000
VHA NRM	Big Spring	TX	Plumbing System Improvements, Building 1, Phase 3	750,000
VHA NRM	Big Spring	TX	Replace/Repair Air, Oxygen, and Vacuum System Piping	45,000
VHA NRM	Big Spring	TX	1/ Implement Selected Conservation Measures	1,142,857
VHA NRM	Big Spring	TX	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
VHA NRM	Bonham	TX	Install New Heating, Ventilation and Air Conditioning System and Upgrade Electrical in Building 2	2,000,000
VHA NRM	Dallas	TX	Replace Campus Fire Alarm System	3,753,000
VHA NRM	Dallas	TX	Building 2 Ward Renovation for Patient Privacy	2,200,000
NCA	Dallas	TX	Utility Vehicle w/Casket Carrier	30,534
NCA	Dallas	TX	Mower	29,817
NCA	Dallas	TX	Utility Vehicle	23,368
NCA	Dallas-Ft Worth	TX	Install additional irrigation at Section 27	5,000
NCA	Dallas-Ft Worth	TX	Establish Sections 16 thru 19 for in-ground cremain sites	25,000
VHA NRM	El Paso	TX	Repair/Replace Site Lighting and Ballasts - FCA Corrections	25,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	El Paso	TX	1/ Implement Selected Conservation Measures	1,142,857
NCA	Ft Bliss	TX	Reroof and Renovate Pump House	8,000
NCA	Ft Bliss	TX	Repair/Replace storm drainage throughout cemetery	250,000
NCA	Ft Bliss	TX	Update signage to reflect Xeroscaping	5,000
NCA	Ft Bliss	TX	Replace existing fencing around storage area.	10,000
NCA	Ft Bliss	TX	Resurface Roadways and replace curbing	400,000
NCA	Ft Bliss	TX	Electric Cart	8,113
NCA	Ft Bliss	TX	Utility Vehicle	19,412
NCA	Ft Bliss	TX	Utility Vehicle	19,412
NCA	Ft Bliss	TX	Sand rake	16,485
NCA	Ft Sam Houston	TX	Headstones/Markers and Gravesites	4,236,808
NCA	Ft Sam Houston	TX	Repair/Recondition/Repaint casket biers at 5 committal shelters	8,000
NCA	Ft Sam Houston	TX	Utility Vehicle	24,012
NCA	Ft Sam Houston	TX	1 Ton Dump Truck	24,012
NCA	Ft Sam Houston	TX	1 Ton Truck	24,012
NCA	Ft Sam Houston	TX	2 Each Water Tank 300 Gallon	12,466
NCA	Ft Sam Houston	TX	Utility Vehicle	24,012
NCA	Ft Sam Houston	TX	Hoist Lift Frame	8,375
NCA	Ft Sam Houston	TX	Utility Vehicle w/Casket Carrier	33,286
NCA	Ft Sam Houston	TX	Sweeper	8,894
VHA NRM	Houston	TX	Repair/Replace Elevator Controls and Motor	850,000
VHA NRM	Houston	TX	Site Prep/Renovation for Supply, Processing and Distribution Equipment Replacement	500,000
VHA NRM	Houston	TX	Renovate Existing Parking Lot	1,600,000
VHA NRM	Houston	TX	Upgrade Heating, Ventilation and Air Conditioning Controls	3,250,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
NCA	Houston	TX	Headstones/Markers and Gravesites	867,498
NCA	Houston	TX	Remove, repair, and resurface Hemicycle assembly areas	100,000
NCA	Houston	TX	Repair & repaint 3 committal shelter metal roofs	15,000
NCA	Houston	TX	Utility Cart	5,190
NCA	Houston	TX	Utility Cart	5,190
NCA	Houston	TX	Tractor	16,624
NCA	Houston	TX	Utility Cart	6,463
NCA	Houston	TX	Utility Cart	6,463
NCA	Houston	TX	Excavator	44,431
VHA NRM	Kerrville	TX	Upgrade/Repair Boiler Plant, Building 19	756,173
VHA NRM	Kerrville	TX	Replace/Upgrade Air Handler Units in various buildings throughout the campus	1,900,050
VHA NRM	Kerrville	TX	Replace/Upgrade Roofs on Buildings 11, 18, 46 & 47	1,184,000
NCA	Kerrville	TX	Headstones/Markers and Gravesites	81,309
NCA	Kerrville	TX	Install irrigation system	49,940
VHA NRM	San Antonio	TX	Renovate Operating Room #2	600,000
VHA NRM	San Antonio	TX	Renovate for New Outpatient Clinic	3,525,000
VHA NRM	San Antonio	TX	Replace Steam Traps	1,500,000
VHA NRM	San Antonio	TX	Install and Repair Perimeter Fence	1,200,000
VHA NRM	San Antonio	TX	Replace Heating, Ventilation and Air Conditioning System and Components	465,507
NCA	San Antonio	TX	Headstones/Markers and Gravesites	155,404
NCA	San Antonio	TX	Renovate and expand existing irrigation system	150,000
VHA NRM	Waco	TX	Replace Heating, Ventilation and Air Conditioning, Phase 1	2,500,000
VHA NRM	Waco	TX	Repair/Upgrade Electrical Feeder	760,000
VHA NRM	Waco	TX	Renovate/Upgrade Existing Water Tower	745,081
VHA NRM	Waco	TX	Correct and Upgrade Heating, Ventilation, and Air Conditioning in Building , Phase 2	750,000
VHA NRM	Waco	TX	Upgrade Electrical System in Building 1	850,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Waco	TX	Improve/Enhance Storm Water Drainage for Facility - FCA Correction	800,000
VHA NRM	Waco	TX	Repair/Replace Roads, Phase 2	900,000
VHA NRM	Waco	TX	Replace Windows in Building 1	747,000
VHA NRM	Waco	TX	Renovate Basement of Building 6 for Rehabilitation Service	1,000,000
			Total - Texas	**51,838,412**
VHA NRM	Salt Lake City	UT	Replace/Repair of Primary Electrical Panel for Building 14	675,000
VHA NRM	Salt Lake City	UT	Replace Chilled Water Distribution Line, Phase 3	675,000
VHA NRM	Salt Lake City	UT	Expand Fiber and Networking Capability, Phase 1	750,000
VHA NRM	Salt Lake City	UT	Upgrade Electrical Distribution Substation	675,000
VHA NRM	Salt Lake City	UT	Install and Upgrade Electrical Primary Distribution System for #4 - Valor/Fischer Locations	750,000
VHA NRM	Salt Lake City	UT	Repair/Upgrade Domestic Water Distribution, Phase 3	675,000
VHA NRM	Salt Lake City	UT	Johnson Control Upgrade/Replacement Phase 1 (energy)	675,000
VHA NRM	Salt Lake City	UT	1/ Evaluate Feasibility of Direct Geothermal	342,857
VHA NRM	Salt Lake City	UT	1/ Evaluate Feasibility of a Wind Turbine	50,000
VHA NRM	Salt Lake City	UT	1/ Evaluate Feasibility of a Solar Photovoltaic System	10,000
			Total - Utah	**5,277,857**
NCA	Culpeper	VA	Pennsylvania Monument, 1909	26,000
NCA	Culpeper	VA	Restore Brick Walls	374,000
NCA	Culpeper	VA	Utility tractor	23,175
NCA	Culpeper	VA	Utility vehicle	16,151
VHA NRM	Hampton	VA	Replace Nurse Call	715,950
VHA NRM	Hampton	VA	Upgrade Fire Alarm Various Buildings	1,118,500
VHA NRM	Hampton	VA	Replace/Upgrade Electrical Distribution Systems	6,216,000
NCA	Hampton	VA	Replace Maintenance Bldg Roofs (2)	48,815
NCA	Hampton	VA	Union Soldiers (NHDVS) Monument, 1868	30,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
NCA	Quantico	VA	Headstones/Markers and Gravesites	336,626
NCA	Quantico	VA	Replace Gutters Committals A, B, C, Admin, & Public Restroom	24,362
NCA	Quantico	VA	Replace All Brick Paver Walkways w/Concrete	91,794
NCA	Quantico	VA	Street Sweeper	141,095
NCA	Quantico	VA	Turf vac with dethatching wheel	30,508
VHA NRM	Richmond	VA	Upgrade and Replace Heating, Ventilation and Air Conditioning System	782,000
VHA NRM	Richmond	VA	Repair Exterior Facing with Caulk and Sealing	1,170,000
VHA NRM	Richmond	VA	Renovate Restrooms	650,000
VHA NRM	Salem	VA	Renovate for Environmental Compliance	679,600
VHA NRM	Salem	VA	Repair and Replace Elevators	1,567,720
VHA NRM	Salem	VA	Replace Steam Piping, Phase 2	723,243
VHA NRM	Salem	VA	Replace Fire Alarm System	1,257,000
VHA NRM	Salem	VA	Replace Light Fixtures	487,000
VHA NRM	Salem	VA	1/ Evaluate Feasibility of a Wind Turbine	50,000
NCA	Winchester	VA	Headstones/Markers and Gravesites	351,063
			Total - Virginia	**16,910,602**
VHA NRM	White River Junction	VT	Upgrade Elevators	1,500,000
VHA NRM	White River Junction	VT	Upgrade Heating, Ventilation and Air Conditioning in Building 1, Phase 1	1,741,125
VHA NRM	White River Junction	VT	1/ Construct a Renewably Fueled Cogeneration System	5,644,000
			Total - Vermont	**8,885,125**
VHA NRM	American Lake	WA	Replace Steam Lines, Building 143	681,000
VHA NRM	American Lake	WA	Renovate Outpatient Pharmacy for Patient Privacy/Security	260,000
VHA NRM	American Lake	WA	Renovate/Expand Gold Clinic, Building 81	100,000
VHA NRM	American Lake	WA	Upgrade Security/Rekey Locks at American Lake	213,000
VHA NRM	American Lake	WA	Renovate for New Dispatch Room in Building 19	299,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	American Lake	WA	Renovate Warehouse for Medical Records, Building 19	1,100,000
VHA NRM	American Lake	WA	Renovate Building 85 for Eye Clinic, Compensation and Pension Exam Program and Mental Health Research	760,000
VHA NRM	Seattle	WA	Replace Heating, Ventilation and Air Conditioning in Building 13	618,000
VHA NRM	Seattle	WA	Renovate/Expand Prosthetics Clinic, Building 100	327,000
VHA NRM	Seattle	WA	Renovate for installation of MRI Replacement	168,000
VHA NRM	Seattle	WA	Renovate for Pulmonary Outpatient Clinic	500,000
VHA NRM	Seattle	WA	Renovate Basement for Lab, to include Morgue and Hematology, Phase I - FCA Corrections	1,600,000
VHA NRM	Seattle	WA	Remodel Outpatient Pharmacy for Patient Privacy and Security	300,000
VHA NRM	Seattle	WA	Repair/Install Grease Traps for Dietetics Kitchen	100,000
VHA NRM	Seattle	WA	Renovate for Installation of Access Control System	299,000
VHA NRM	Seattle	WA	Repair/Upgrade Dumbwaiter for Supply, Processing and Distribution and Surgery	540,000
VHA NRM	Seattle	WA	Renovate Emergency Room	596,000
VHA NRM	Seattle	WA	Renovate existing Canteen for Chapel, Building 100	660,000
VHA NRM	Seattle	WA	Renovate Old Emergency Room for Musculo-Skeletal Specialty Care Clinic	2,000,000
VHA NRM	Seattle	WA	Relocate Canteen Food Service to Basement Bldg. 100	842,000
VHA NRM	Seattle	WA	Renovate Existing Fiscal Space for Education Offices	681,000
VHA NRM	Seattle	WA	Rekey Locks	240,000
VHA NRM	Seattle	WA	Replace Freight Elevator in Building 1	625,000
VHA NRM	Spokane	WA	Replace/Upgrade Generators - FCA Correction	3,300,000
VHA NRM	Spokane	WA	Replace/Upgrade Heating, Ventilation and Air Conditioning in Building 32	158,865

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Spokane	WA	Repair/Upgrade Electrical Distribution	75,000
VHA NRM	Spokane	WA	Repair/Replace Heating, Ventilation and Air Conditioning Systems in Building 3	75,000
VHA NRM	Spokane	WA	Replace/Upgrade Existing High Voltage Substation	1,800,000
VHA NRM	Spokane	WA	FCA - Upgrade Canteen Dining	175,000
VHA NRM	Spokane	WA	Install new Heating, Ventilation and Air Conditioning System	660,000
VHA NRM	Spokane	WA	Community Living Center Renovation	26,000
NCA	Tahoma	WA	Road Repairs	10,575
NCA	Tahoma	WA	Street Sweeper/Vacuum	68,124
NCA	Tahoma	WA	Compact Dual Drum Roller	14,507
NCA	Tahoma	WA	Electric Cart	9,623
VHA NRM	Vancouver	WA	Install New Boilers	400,000
VHA NRM	Vancouver	WA	Repair/Install TV and Radio in Patient Rooms	225,000
VHA NRM	Walla Walla	WA	Renovate Supply, Processing and Distribution in Building 68	885,000
VHA NRM	Walla Walla	WA	Install Grease Trap for Canteen Kitchen, Building 75	212,000
VHA NRM	Walla Walla	WA	Replace Elevator, Repair Safety Deficiencies, Building 69 - FCA Corrections	485,103
VHA NRM	Walla Walla	WA	FCA - Replace Elevator B68	375,221
VHA NRM	Walla Walla	WA	Replace Elevator, Building 80	363,017
VHA NRM	Walla Walla	WA	Correct Steam Distribution Systems - FCA Corrections	221,663
VHA NRM	Walla Walla	WA	Replace Boiler Deaerator Tank and Boiler Safety Devices	116,238
VHA NRM	Walla Walla	WA	Enhance Outpatient Security	145,776
VHA NRM	Walla Walla	WA	Facility Asbestos Survey to ensure Compliance	20,000
VHA NRM	Walla Walla	WA	Conduct Facility Lead Paint Survey to ensure compliance	30,000
VHA NRM	Walla Walla	WA	Paint water tower - FCA Correction	300,000
			Total - Washington	**23,660,712**
VHA NRM	Madison	WI	Renovate Research	2,750,000
VHA NRM	Madison	WI	Renovate and Modernize Flooring and Walls	475,000
VHA NRM	Madison	WI	Renovate Clinical Space	430,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Madison	WI	Renovate Clinical Space	3,040,000
VHA NRM	Milwaukee	WI	Replace and Upgrade Fire Alarm System	262,305
VHA NRM	Milwaukee	WI	Replace Roof - Building 7	243,000
VHA NRM	Milwaukee	WI	Correct Emergency Preparedness Deficiencies	130,000
VHA NRM	Milwaukee	WI	Install Smoke Barrier Walls for 4C	214,000
VHA NRM	Milwaukee	WI	Replace Fire Alarm System	389,681
VHA NRM	Milwaukee	WI	Replace Fire Alarm System	683,014
VHA NRM	Milwaukee	WI	Replace Fire Alarm System	1,516,013
VHA NRM	Milwaukee	WI	Replace Fire Alarm System	604,957
VHA NRM	Milwaukee	WI	Replace Roof	200,000
VHA NRM	Milwaukee	WI	Replace Roof	499,795
VHA NRM	Milwaukee	WI	Replace Operating Room Roofs	120,500
VHA NRM	Milwaukee	WI	Replace Heating, Ventilation and Air Conditioning Condenser	211,054
VHA NRM	Milwaukee	WI	Replace Roof	499,795
VHA NRM	Milwaukee	WI	Re-insulate Roof	111,060
VHA NRM	Milwaukee	WI	Repair and Upgrade Exterior Modification	25,000
VHA NRM	Milwaukee	WI	Install Smoke Barrier Walls	203,914
VHA NRM	Milwaukee	WI	Install Smoke Barrier Walls	152,936
VHA NRM	Tomah	WI	Replace Medical Gas System	300,000
VHA NRM	Tomah	WI	Construct Parking Lot & Pave Gravel Lots	550,000
VHA NRM	Tomah	WI	Renovate and Expand Rehabilitation Service	1,575,000
VHA NRM	Tomah	WI	Renovate Conference Room & Replace Air Handling Unit	275,000
VHA NRM	Tomah	WI	Relocate Compensate Work Therapy to Building 416	375,000
VHA NRM	Tomah	WI	Replace Windows	350,000
VHA NRM	Tomah	WI	Install Central Air Conditioning	225,000
VHA NRM	Tomah	WI	Renovate Urgent Care	1,575,000
VHA NRM	Tomah	WI	Replace Nurse Call System	350,000
VHA NRM	Tomah	WI	Upgrade Electrical Distribution System	250,000
VHA NRM	Tomah	WI	Upgrade Electrical Distribution System	275,000
VHA NRM	Tomah	WI	Renovate for Mental Health Clinics	300,000
NCA	Wood	WI	Replace Water System throughout Cemetery	268,374
NCA	Wood	WI	Replace Chain Link Fence	68,538

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
NCA	Wood	WI	Replace Asphalt Roads @ Sections A-C	185,018
NCA	Wood	WI	Loader, Backhoe, Compact	70,615
NCA	Wood	WI	Articulated Dumper, Turf Track	40,584
NCA	Wood	WI	Sprayer, Water, 200 Gallon, Skid Mount	2,250
NCA	Wood	WI	Bucket, Front, Loader, 68", Skid Steer	518
NCA	Wood	WI	Headstones/Markers and Gravesites	46,338
NCA	Wood	WI	Civil War Soldiers & Sailors Monument, 1903	30,000
			Total - Wisconsin	**19,874,259**
VHA NRM	Beckley	WV	Replace Steam and Plumbing Line	980,000
VHA NRM	Beckley	WV	Modernize Patient Areas	665,000
VHA NRM	Clarksburg	WV	Renovate Emergency Room Area	575,000
VHA NRM	Clarksburg	WV	Upgrade and Replace Boiler Plant Equipment	466,440
VHA NRM	Clarksburg	WV	Renovate Dental Lab	150,000
VHA NRM	Clarksburg	WV	Upgrade Fire Alarm System	3,000,000
VHA NRM	Huntington	WV	Replace Air Handling Units	4,000,000
VHA NRM	Huntington	WV	Replace Steam Distribution System	1,340,000
VHA NRM	Huntington	WV	Renovate Prosthetics & Rehab Medicine	400,000
VHA NRM	Huntington	WV	Renovate and Modernize Inpatient Ward Finishes	250,000
VHA NRM	Huntington	WV	Upgrade Outpatient Waiting	250,000
VHA NRM	Martinsburg	WV	Correct FCA Electrical Deficiencies, Phase 4	750,000
VHA NRM	Martinsburg	WV	Add Air Conditioning to Data Closets	600,000
VHA NRM	Martinsburg	WV	Construct E85 Fueling Station	100,000
VHA NRM	Martinsburg	WV	Replace Heating, Ventilation and Air Conditioning in Building 501B	2,800,000
VHA NRM	Martinsburg	WV	Replace Main Transformer	750,000
VHA NRM	Martinsburg	WV	Replace Heating Plant Surge Tank	200,000
VHA NRM	Martinsburg	WV	Replace Patient Wandering System	300,000
VHA NRM	Martinsburg	WV	Replace Nurse Call/Code Blue System	750,000
VHA NRM	Martinsburg	WV	Relocate the Mailroom to Mitigate Security Vulnerability	475,000

Funding Source	City/Cemetery	State	Project Title	ARRA Funding
VHA NRM	Martinsburg	WV	Upgrade Environmental Monitoring	2,500,000
VHA NRM	Martinsburg	WV	1/ Implement Selected Conservation Measures	3,333,333
NCA	West Virginia	WV	Provide-Install Irrigation Booster Pump	20,460
NCA	West Virginia	WV	Repair Roadway	11,497
NCA	West Virginia	WV	4x4 dump truck w/snow plow	34,746
			Total - West Virginia	**24,701,476**
VHA NRM	Cheyenne	WY	Renovate Surgery to include two additional Operating Rooms	900,000
VHA NRM	Cheyenne	WY	Replace Heating, Ventilation and Air Conditioning Controls, Phase 2	680,000
VHA NRM	Cheyenne	WY	Repair/Upgrade interior finishes, Phase 3	680,000
VHA NRM	Cheyenne	WY	Repair/Replace Roads, Sidewalks, and Parking Lots, Phase 2	680,000
VHA NRM	Cheyenne	WY	Repair/Upgrade Exterior Finishes	680,000
VHA NRM	Cheyenne	WY	Repair/Upgrade Heating, Ventilation and Air Conditioning	680,000
VHA NRM	Cheyenne	WY	Expand Emergency Power	680,000
VHA NRM	Cheyenne	WY	Install Renewable Energy Systems, Phase 2	680,000
VHA NRM	Sheridan	WY	Replace Secondary Electrical Distribution, Phase 1	500,000
VHA NRM	Sheridan	WY	Replace Water Tower Interior Coating	300,000
VHA NRM	Sheridan	WY	Repair/Replace Sanitary Sewer System	500,000
VHA NRM	Sheridan	WY	Expand Parking Lots to meet patient and visitor demand	750,000
VHA NRM	Sheridan	WY	Energy Reduction Project Phase 1	680,000
			Total - Wyoming	**8,390,000**
			2/ **Total - VHA NRM & NCA Projects**	**1,215,982,737**

1/ Projects are provided for with VISN wide contracts.
2/ (VHA) The total funding for projects included in these plans is slightly more than the ARRA funds provided in order to account for the potential slippage of projects due to unforeseen technical issues; (NCA) The following NCA activities are included under the general heading of "Monument and Memorial Repairs & Energy Projects": (1) national shrine projects to raise, realign, and clean headstones/markers & repair sunken graves at various locations across the country; (2) repairs to historic monuments and memorials at national cemeteries; (3) projects for repairing roads, buildings, & other cemetery infrastructure at locations nationwide; (4) equipment purchases for cemetery operations; & (5) projects that conserve energy & water through the use of wind turbines, solar power, & other measures