

Department of Defense **DIRECTIVE**

NUMBER 2000.19E February 14, 2006

DA&M

SUBJECT: Joint Improvised Explosive Device Defeat Organization (JIEDDO)

References: (a) Title 10, United States Code

- (b) Deputy Secretary of Defense Memorandum, "Establishment of the Joint Improvised Explosive Device Defeat Organization (JIEDDO)," January 18, 2006
- (c) DoD Directive 2000.19, "Joint Improvised Explosive Device (IED) Defeat," June 27, 2005 (hereby canceled)
- (d) DoD Directive 5105.18, "DoD Committee Management Program," February 8, 1999
- (e) through (k), see Enclosure 1

1. REISSUANCE AND PURPOSE

Under the authority vested in the Secretary of Defense by section 113 of Reference (a) and consistent with Reference (b), this Directive:

- 1.1. Changes the name of the Joint Improvised Explosive Device Defeat Task Force to the Joint Improvised Explosive Device Defeat Organization (JIEDDO).
- 1.2. Reissues Reference (c) to establish the JIEDDO as a joint entity and jointly manned activity of the Department of Defense (DoD) with the mission, responsibilities, functions, relationships, and authorities as prescribed herein.
- 1.3. Establishes a JIEDD Senior Resource Steering Group (SRSG), a JIEDD Integrated Process Team (JIPT), a JIEDD Systems Integration Board (JSIB), a JIEDD Resource and Acquisition Board (JRAB), a JIEDD Lab Board (JLB), and a JIEDD Test Board (JTB), as defined in Enclosure 2 and consistent with Reference (d) and DoD Directive 5105.4 (Reference (e)).
- 1.4. Designates the Secretary of the Army as the DoD Executive Agent (EA) for the JIEDDO, in accordance with DoD Directive 5101.1 (Reference (f)), to provide primary administrative support as defined in Enclosure 3.

2. APPLICABILITY

This Directive applies to the Office of the Secretary of Defense (OSD), the Military Departments, the Chairman of the Joint Chiefs of Staff, the Combatant Commands, the Office of the Inspector General of the Department of Defense, the Defense Agencies, the DoD Field Activities, and all other organizational entities in the Department of Defense (hereafter referred to collectively as the "DoD Components"). The term "Military Services," as used herein, refers to the Army, the Navy, the Air Force, and the Marine Corps.

3. DEFINITIONS

- 3.1. <u>Approved Joint Improvised Explosive Device (IED) Defeat Initiative</u>. A materiel or non-materiel solution that addresses Joint IED Defeat capability gaps.
- 3.2. <u>Improvised Explosive Device</u>. A device placed or fabricated in an improvised manner incorporating destructive, lethal, noxious, pyrotechnic, or incendiary chemicals and designed to destroy, incapacitate, harass, or distract. It may incorporate military stores, but is normally devised from nonmilitary components.
- 3.3. <u>Joint IED Defeat</u>. The collection of all DoD-wide efforts to reduce or eliminate the effects of all forms of IEDs used against U.S. and Coalition Forces, including policy, resourcing, materiel, technology, training, operations, information, intelligence, assessment, and research. These efforts specifically include the following:
- 3.3.1. <u>Defeat of the IED</u>. Actions and activities designed to reduce the effects of IED detonations for safe operations, including route clearance, device neutralization, explosive detection, military explosive ordnance disposal, and vehicle and personnel protection.
- 3.3.2. <u>Defeat of the IED System</u>. Actions and activities designed to reduce the effects and interrupt the insurgent chain of IED activities through intelligence, surveillance, reconnaissance, information operations, counter-bomber targeting, device technical and forensic exploitation, disposal of unexploded and captured ordnance, and persistent surveillance.
- 3.3.3. <u>Training the Force</u>. Actions and activities designed to mitigate the effects of insurgent IED employment through, but not limited to, multi-echelon training, technology training, information management and dissemination, strategic communications, and doctrinal and institutional training changes.

4. MISSION

The JIEDDO shall focus (lead, advocate, coordinate) all Department of Defense actions in support of the Combatant Commanders' and their respective Joint Task Forces' efforts to defeat Improvised Explosive Devices as weapons of strategic influence.

5. ORGANIZATION AND MANAGEMENT

The JIEDDO is hereby established as a joint entity and a jointly manned activity of the Department of Defense, operating under the authority, direction, and control of the Deputy Secretary of Defense. The JIEDDO shall consist of a Director and such other subordinate organizational elements as established by the Director, within resources assigned by the Secretary of Defense.

6. RESPONSIBILITIES AND FUNCTIONS

- 6.1. The <u>Deputy Secretary of Defense</u> shall:
 - 6.1.1. Serve as the DoD proponent for Joint IED Defeat.
 - 6.1.2. Serve as the chair of the SRSG.
- 6.1.3. Approve Joint IED Defeat initiatives valued greater than \$25 million based on the advice and recommendations of the SRSG.

6.2. The Director, JIEDDO, shall:

- 6.2.1. Serve as the DoD point of coordination and catalyst for initiatives across the full range of efforts necessary to defeat the IED threat.
- 6.2.2. Serve as the principal advisor to the Deputy Secretary of Defense and the principal advisor to the Chairman of the Joint Chiefs of Staff on IED Defeat matters.
- 6.2.3. Integrate all IED Defeat solutions throughout the Department of Defense, seeking Interagency assistance, as necessary, and identifying innovative near-term solutions.
- 6.2.4. Coordinate with other DoD Components for ongoing mid-term research and development initiatives and long-term science and technology efforts.
 - 6.2.5. Approve Joint IED Defeat initiatives valued up to \$25 million.
- 6.2.6. Identify specific timelines and DoD Component leads to sponsor, coordinate, and program approved Joint IED Defeat initiatives and supporting documentation.
- 6.2.7. Establish a Joint Common Operational Picture and Joint Common Intelligence Picture of the IED system in the Global War on Terrorism.
- 6.2.8. Develop transition plans for proven Joint IED Defeat initiatives into DoD programs of record for sustainment and further integration.

- 6.2.9. Coordinate with the DoD Components to develop, publish, and update the DoD IED Defeat Strategic Plan to provide an overarching framework to guide the DoD Components' long-term counter-IED efforts.
- 6.2.10. Establish, maintain, and preserve JIEDDO historical records of organization, functions, policies, procedures, and decisions.
- 6.2.11. Designate the chairs of the JSIB, the JRAB, the JTB, the JLB, and the JIPT, as necessary. Designation of chairs from OSD or the other DoD Components shall be coordinated with the appropriate OSD Principal Staff Assistant (PSA) or Head of the DoD Component, as applicable.
- 6.2.12. Develop and manage, within the Military Service combat training centers, a distributed Joint Center of Excellence (CoE) for the development of new operational techniques and tactical procedures, and provide a venue for training, experimentation, and testing of new equipment and concepts. Maintain within the CoE a deployable capability to support commanders in the field.
- 6.2.13. Rapidly acquire equipment to counter known, newly deployed, and emerging IED threats; ensure that the systems incorporate embedded training and logistic support; that they are fielded with a system for feedback on effectiveness; and that they possess the flexibility for constant product improvement.
- 6.2.14. Assist the Combatant Commanders with understanding the IED threat across their areas of responsibility (AORs) and the effectiveness of current and potential counters to that threat. Provide advisory training support to enable comprehensive Military Service and Joint pre-deployment and in-theater training for Joint forces.
- 6.2.15. Collect and analyze data from the field to assess the effectiveness of current intelligence support for the Combatant Commanders and their staffs; develop and track responses to priority intelligence requirements; and, in coordination with the operational chain of command, develop new intelligence support and intelligence requirements against IED threats to ensure the Combatant Commanders' needs are met.
- 6.2.16. In coordination with the Chairman of the Joint Chiefs of Staff, as part of the DoD program and the planning, programming, budgeting, and execution (PPBE) process, assist the Military Departments in determining the merit of IED Defeat or counter-IED requirement submissions. Review the adequacy of resources proposed by the Military Departments to determine whether they meet Joint IED Defeat objectives and support Combatant Commanders' counter-IED plans.
- 6.2.17. Maintain the current status of program execution, operational fielding, and performance of approved Joint IED Defeat initiatives.

- 6.2.18. Develop resource requirements and appropriate planning documents for establishment of current and future funding needs, including outyear funding requirements.
- 6.2.19. Provide budget formulation, presentations, and execution funding control and evaluation.
- 6.2.20. Manage the budget, accounting and finance, internal review and related financial management programs, as well as financial management services.
- 6.2.21. Perform such other duties as the Secretary and Deputy Secretary of Defense may prescribe.

6.3. The Under Secretary of Defense for Intelligence (USD(I)) shall:

- 6.3.1. Provide policy, guidance, and oversight for information management, intelligence, counterintelligence, operations security, information operations, and security matters to assist the JIEDDO on matters pertaining to IED Defeat.
- 6.3.2. Coordinate with the Office of the Director, National Intelligence, to provide interagency intelligence analytical products and services from non-DoD organizations to meet the Director, JIEDDO, Priority Intelligence Requirements.
- 6.3.3. Ensure that the DoD intelligence organizations provide routine and timely analysis to maintain the Joint Common Intelligence Picture of the global IED threat and to meet the requirements of the IED Intelligence Campaign Plan, when published. Analysis will include adversary IED tactics, techniques, and procedures development and maintenance; IED threat system products; IED adversary networks and vulnerability products; and IED threat trends and forecasting.
- 6.3.4. Ensure the Director, Defense Intelligence Agency, in coordination with the Director, JIEDDO, directs, monitors, and modifies, as necessary, activities regarding weapons technical intelligence as it pertains to the collection, analysis, and primacy for exploitation of IED components; either forensic or force protection.
- 6.3.5. Provide representation to the SRSG. Provide a Flag or General Officer/Senior Executive Service (SES) member to the JIPT. Provide an O-6/GS-15 member to the JSIB. As needed, provide an O-6/GS-15 member to the JRAB.

6.4. The Under Secretary of Defense for Policy (USD(P)) shall:

- 6.4.1. Serve as the OSD PSA to the Secretary of Defense to provide an overall assessment on policy that affects IED Defeat activities of the Department of Defense.
- 6.4.2. Act as a principal advisor to the JIEDDO on DoD policy and plans in support of National Security objectives and, as such, shall:

- 6.4.2.1. Provide policy, advice, guidance, and oversight on matters of Defense Security Cooperation, establishment of cooperative agreements with foreign countries, foreign technology transfers, and disclosure of classified U.S. military information to Allied nations, Coalition partners, and/or other foreign governments.
- 6.4.2.2. Provide advice, guidance, and oversight on U.S. interagency and Homeland Security/Homeland Defense activities as they pertain to defeating the IED system through the Office of the Assistant Secretary of Defense for Homeland Defense (ASD(HD)).
- 6.4.2.3. Provide advice, guidance, and oversight in the policy, technology, and operational realms of Combating Terrorism, Explosive Ordnance Disposal, and Special Operations Forces through the Office of the Assistant Secretary of Defense for Special Operations and Low-Intensity Conflict (ASD(SO/LIC)).
- 6.4.3. Provide representation to the SRSG. Provide a Flag or General Officer/SES member to the JIPT. Provide an O-6/GS-15 member to the JSIB. Provide an O-6/GS-15 member to the JRAB.
- 6.5. The <u>Under Secretary of Defense for Acquisition, Technology, and Logistics</u> (USD(AT&L)) shall:
- 6.5.1. Provide a senior representative from the JRAC to resolve acquisition issues, as required.
- 6.5.2. Provide representation to the SRSG. Provide a Flag or General Officer/SES member to the JIPT. Provide an O-6/GS-15 member to the JSIB. Provide a senior representative from the Combating Terrorism Technology Task Force and the Joint Rapid Acquisition Cell (JRAC) to the JRAB. Provide an O-6/GS-15 member to the JTB.
- 6.6. The <u>Under Secretary of Defense (Comptroller)/Chief Financial Officer</u> (USD(C)/CFO) shall:
 - 6.6.1. Expeditiously provide funding for approved Joint IED Defeat initiatives.
- 6.6.2. In consultation with the Director, Program Analysis and Evaluation (DPA&E), issue PPBE process guidance documents that include the JIEDDO and the DoD EA.
- 6.6.3. Consistent with Reference (f), ensure that all funds and costs required to support the DoD EA assignment, and the arrangements associated with such assignment, are displayed separately and justified in the Future Years Defense Program and the budget exhibit submissions of the Department of the Army.
 - 6.6.4. Provide other budgetary advice and guidance, as required.

- 6.6.5. Provide representation to the SRSG. Provide a Flag or General Officer/SES member to the JIPT. Provide an O-6/GS-15 member to the JRAB.
 - 6.7. The <u>Under Secretary of Defense for Personnel and Readiness</u> shall:
- 6.7.1. Act as a principal advisor to the JIEDDO for Joint IED Defeat initiatives related to personnel and readiness matters, which include:
- 6.7.1.1. Development of training and policy programs, to include advanced distributed learning initiatives.
- 6.7.1.2. Integration of manpower, personnel, training, human factors and safety issues into acquisition of approved Joint IED Defeat initiatives ensuring interoperability, consistency, and standardization.
 - 6.7.1.3. Incorporating defeat of IEDs into DoD readiness reporting.
- 6.7.2. Provide representation to the SRSG. Provide a Flag or General Officer/SES member to the JIPT. Provide an O-6/GS-15 member to the JSIB. As needed, provide an O-6/GS-15 member to the JRAB.
- 6.8. The <u>Assistant Secretary of Defense for Networks and Information Integration/DoD</u> Chief Information Officer (ASD(NII)/DoD CIO) shall:
- 6.8.1. Act as a principal advisor to the JIEDDO in matters related to network and network-centric policies and concepts, command and control, communications, enterprise-wide integration of DoD information matters, Information Technology, spectrum management, networks operations, information systems, information assurance, and related matters to ensure Joint IED Defeat initiatives are integrated throughout DoD Components and compliant with DoD information policies.
- 6.8.2. Provide representation to the SRSG. Provide a Flag or General Officer/SES member to the JIPT. Provide an O-6/GS-15 member to the JSIB.
- 6.9. The <u>Assistant Secretary of Defense for Public Affairs</u>, with overall responsibility for all DoD public affairs activities, shall advise the Director, JIEDDO, on the public affairs impacts of the JIEDDO's proposed activities, operations, plans, and policies.
- 6.10. The <u>Assistant Secretary of Defense for Legislative Affairs</u> (ASD(LA)) shall advise the Director, JIEDDO, to ensure congressional liaison activities regarding Joint IED Defeat are consistent with the DoD Legislative Program and JIEDDO delineated messages and information.
- 6.11. The <u>General Counsel of the Department of Defense</u> shall provide representation to the SRSG. Provide a Flag or General Officer/SES member to the JIPT. Provide an O-6/GS-15 member to the JSIB.

- 6.12. The Director of Operational Testing and Evaluation (DOT&E) shall:
- 6.12.1. Advise, as appropriate, the Deputy Secretary of Defense, the Director, JIEDDO, and the chairs of specified boards in Enclosure 2 regarding the demonstrated performance of Joint IED Defeat initiatives.
- 6.12.2. Provide lessons learned from Live Fire Test and Evaluation of acquisition programs to the JIEDDO and make lessons learned from the JIEDDO available to acquisition programs.
- 6.12.3. Provide representation to the SRSG. Provide a Flag or General Officer/SES member to the JIPT. Provide an O-6/GS-15 member to the JTB.
 - 6.13. The Director, Program Analysis and Evaluation shall:
- 6.13.1. In coordination with the Joint Staff and the Military Services, assist the Director, JIEDDO, to prioritize capabilities to defeat IEDs and to recommend appropriate resource adjustments.
- 6.13.2. In coordination with the Joint Staff and the Military Services, assist the Director, JIEDDO, to appropriately address the sustainment and transition costs of approved Joint IED Defeat initiatives.
- 6.13.3. Provide representation to the SRSG. Provide a Flag or General Officer/SES member to the JIPT. Provide an O-6/GS-15 member to the JRAB.
- 6.14. The <u>Director, Washington Headquarters Services</u>, under the <u>OSD Director of Administration and Management</u>, shall provide such administrative services to the JIEDDO as are coordinated with the Director, JIEDDO, and the DoD EA for the JIEDDO.
 - 6.15. The Heads of the DoD Components shall:
- 6.15.1. Establish, as appropriate, a program element line for Joint IED Defeat initiatives, according to guidance from the USD(C)/CFO.
- 6.15.2. Provide acquisition support to the JIEDDO on approved Joint IED Defeat initiatives, as requested by the Director, JIEDDO, on an expedited basis.
- 6.15.3. Ensure the JIEDDO has visibility on all IED Defeat initiatives, programming, and funding being pursued on a unilateral or single Military Service basis.
- 6.15.4. Assign representatives to designated subordinate working groups established by the JIEDDO, as requested by the Director, JIEDDO.

- 6.15.5. Develop, as applicable, IED Defeat CoE guidance.
- 6.15.6. Develop, as applicable, IED Defeat training and educational programs and related matters pursuant to the IED Defeat CoE Guidance. Ensure doctrine developed for IED Defeat is compatible with joint doctrine and is incorporated in applicable Military Service schools. Ensure IED Defeat instruction is commensurate with the level of responsibility or the command for which the school is designed. Maximize the use of advanced distributed learning technologies, when appropriate.

6.16. The Secretary of the Army:

- 6.16.1. Shall provide a chair for the JTB, under the lead of the Army Test and Evaluation Command.
- 6.16.2. Is hereby designated as the DoD EA for the JIEDDO and in that role shall provide primary administrative support to the JIEDDO as defined in Enclosure 3.
 - 6.17. The Secretaries of the Military Departments shall:
- 6.17.1. Provide appropriate Functional Capabilities Board representatives to assist in the evaluation of IED Defeat initiatives as candidates for the Joint Capabilities Integration and Development System (JCIDS).
- 6.17.2. Establish liaison with the JIEDDO to ensure effective IED Defeat initiative integration and synchronization within each Military Service.
- 6.17.3. Provide representation to the SRSG. Provide a Flag or General Officer/SES member to the JIPT. Provide an O-6/GS-15 member to the JSIB. Provide, at a minimum, two O-6/GS-15 members to the JRAB; one representing financial management of investment and operations accounts, and one representing planning and programming. Provide an O-6/GS-15 member to the JTB. The Secretary of the Navy shall provide representatives, as required above, one each from both the Navy and the Marine Corps.

6.18. The Chairman of the Joint Chiefs of Staff shall:

- 6.18.1. Integrate approved Joint IED Defeat initiatives into the JCIDS process.
- 6.18.2. Ensure the Chairman's Program Review and the Chairman's Program Assessment include a summary of counter-IED requirements as determined by the Joint Requirements Oversight Council and derived from Combatant Commander Integrated Priority Lists.
- 6.18.3. As part of the DoD program and the PPBE process, assist the Military Departments in determining the merit of IED Defeat or counter-IED requirement submissions. Review the adequacy of resources proposed by the Military Departments to determine whether they meet Joint IED Defeat objectives and support Combatant Commanders' counter-IED plans.

Coordinate and make recommendations on unresolved counter-IED requirements during programming and budget reviews. These reviews shall be done in conjunction with the OSD PSAs having resource, program, and budget oversight responsibilities for the functional areas that comprise the Joint IED Defeat budget aggregate. Advise the Secretary of Defense of any changes needed to meet Joint IED Defeat requirements.

- 6.18.4. Coordinate with the USD(I) and the ASD(SO/LIC), under the USD(P), on the sharing of IED intelligence and counterintelligence data and information on IED Defeat, to include terrorist threats posed to the DoD Components.
 - 6.18.5. Ensure IED Defeat is incorporated into joint education and training policies.
- 6.18.6. Provide representation to the SRSG. Provide J-3, J-6, and J-8 Flag or General Officer members to the JIPT. Provide J-3, J-6, and J-8 O-6/GS-15 members to the JSIB. Provide J-3 and J-8 O-6/GS-15 members to the JRAB.
- 6.19. The <u>Geographic Combatant Commanders</u> have counter-IED responsibility within their AOR consistent with the Unified Command Plan (Reference (g)) and DoD Directive 2000.12 (Reference (h)) and, accordingly, shall:
- 6.19.1. Provide representatives to the JSIB and JIPT when there is IED-related activity against U.S. or Coalition Forces within their AOR.
- 6.19.2. Provide representatives to the JRAB when initiatives affecting their commands are under decision.
- 6.19.3. Periodically assess and review Components' Counter-IED Concepts of Operations in their AOR.
- 6.19.4. Identify, validate, prioritize, and submit to the JIEDDO the capability requirements necessary to achieve the Counter-IED Campaign Plan objectives. Work with the JIEDDO and the Military Service component commands to ensure that resource requirements to implement the Counter-IED Campaign Plan are identified and programmed according to PPBE process procedures.
- 6.19.5. Submit IED Defeat Joint Urgent Operational Needs statements to the Chairman of the Joint Chiefs of Staff.
- 6.19.6. Develop a Combatant Commander-oriented Counter-IED Campaign Plan that details the vision, mission, goals, and performance measures in support of the DoD IED Defeat Strategic Plan.
- 6.19.7. Coordinate counter-IED program issues with the functional Combatant Commanders, the Chiefs of Missions (COMs), the Directors of the Defense Agencies/DoD Field Activities, and the Secretaries of the Military Departments, as appropriate.

- 6.19.8. Establish command relationships and policies for subordinate commands, including Joint Task Forces, to ensure that effective mechanisms are in place to maintain a counter-IED posture commensurate with the terrorist threat.
- 6.19.9. Assess the IED threat for U.S. and Coalition Forces in the AOR and provide threat assessment information to the Heads of the DoD Components and the COMs in the AOR.

7. <u>RELATIONSHIPS</u>

- 7.1. In the performance of assigned responsibilities and functions, the <u>Director, JIEDDO</u>, shall:
 - 7.1.1. Report directly to the Deputy Secretary of Defense.
- 7.1.2. Use existing systems, facilities, and services of the Department of Defense and other Federal Agencies, when practicable, to avoid duplication and to achieve maximum efficiency and economy.
- 7.1.3. Coordinate and exchange information with the OSD PSAs and the Heads of the other DoD Components; to include, as appropriate, the Executive Agent for DoD Biometrics, the DoD Counter-Terrorism Technology Task Force, the DoD Visual Information Steering Committee, the Technical Support Working Group, and the DoD Unexploded Ordnance Center of Excellence; having collateral or related responsibilities and functions.
- 7.2. The OSD PSAs and the Heads of the other DoD Components shall coordinate with the Director, JIEDDO, on all matters under their purview related to the assigned responsibilities and functions of the Director, JIEDDO.
- 7.3. This Directive does not alter or replace any Single Manager or DoD Executive Agent responsibilities and authorities otherwise assigned.

8. AUTHORITIES

The Director, JIEDDO, is hereby delegated authority to:

8.1. Communicate with the Heads of the DoD Components, as necessary, to carry out assigned responsibilities and functions, including the transmission of requests for advice and assistance. Communications to the Military Departments shall be transmitted through the Secretaries of the Military Departments, their designees, or as otherwise provided in law or directed by the Secretary of Defense in other DoD issuances. Communications with the Combatant Commanders shall normally be transmitted through the Chairman of the Joint Chiefs of Staff.

- 8.2. Communicate with other Government officials, representatives of the Legislative Branch, members of the public, and representatives of foreign governments, as appropriate, to carry out assigned responsibilities and functions. Communications with representatives of the Legislative Branch shall be coordinated with the ASD(LA), and the USD(C)/CFO, as appropriate, and be consistent with the DoD Legislative Program.
- 8.3. Obtain reports and information, consistent with DoD Directive 8910.1 (Reference (i)), as necessary to carry out assigned responsibilities and functions.
 - 8.4. Exercise the administrative authorities contained in Enclosure 4.

9. ADMINISTRATION

- 9.1. The Secretary of Defense shall select the Director, JIEDDO.
- 9.2. The <u>Secretaries of the Military Departments</u> shall assign military personnel to the JIEDDO according to approved authorizations and established procedures for assignment to joint duty.
- 9.3. Administrative support for the JIEDDO may be provided by the other DoD Components through support and interservice agreements in accordance with DoD Instruction 4000.19 (Reference (j)).

10. EFFECTIVE DATE

This Directive is effective immediately.

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Enclosures - 4

- E1. References, continued
- E2. Roles, Responsibilities, and Membership of the JIEDD Boards
- E3. Responsibilities of the DoD Executive Agent
- E4. Delegations of Authority

E1. ENCLOSURE 1

REFERENCES, continued

- (e) DoD Directive 5105.4, "Department of Defense Federal Advisory Committee Management Program," February 10, 2003
- (f) DoD Directive 5101.1, "DoD Executive Agent," September 3, 2002
- (g) Unified Command Plan, current edition
- (h) DoD Directive 2000.12, "DoD Antiterrorism (AT) Program," August 18, 2003
- (i) DoD Directive 8910.1, "Management and Control of Information Requirements," June 11, 1993
- (j) DoD Instruction 4000.19, "Interservice and Intragovernmental Support," August 9, 1995
- (k) DoD 5500.7-R, "Joint Ethics Regulation," August 30, 1993

E2. ENCLOSURE 2

ROLES, RESPONSIBILITIES, AND MEMBERSHIP OF THE JIEDD BOARDS

E2.1.1. JIEDD Senior Resource Steering Group (SRSG)

- E2.1.1.1. The SRSG is an advisory body to the Deputy Secretary of Defense, established to review Joint IED Defeat initiatives recommended by the JIPT and valued greater than \$25 million, and to make recommendations to the Deputy Secretary of Defense for disposition.
- E2.1.1.2. Membership of the SRSG consists of the Principal Deputies of the Under Secretaries of Defense; the DOT&E; the Principal Deputy ASD(NII); the Principal Deputy General Counsel of the Department of Defense; the Deputy DPA&E; the Vice Chief of Staff of the Army; the Vice Chief of Naval Operations; the Vice Chief of Staff of the Air Force; the Assistant Commandant of the Marine Corps; the Vice Chairman of the Joint Chiefs of Staff; the Assistant to the Chairman of the Joint Chiefs of Staff; the Director, JRAC; and other members as the Deputy Secretary of Defense may determine.

E2.1.2. JIEDD IPT (JIPT)

- E2.1.2.1. The JIPT is an advisory body to the Director, JIEDDO, established as a joint forum to:
- E2.1.2.1.1. Collect and synchronize all applicable efforts of the members and other agencies.
- E2.1.2.1.2. Identify Joint IED Defeat efforts and requirements to be rapidly implemented, accelerated, or developed.
- E2.1.2.1.3. Coordinate Joint IED Defeat solutions identified from industry, interagency, and international sources.
 - E2.1.2.1.4. Perform such other functions as required by the Director, JIEDDO.
- E2.1.2.2. Membership of the JIPT consists of representatives at the Flag or General Officer/SES level from the Offices of the Under Secretaries of Defense; the ASD(NII)/DoD CIO; the DOT&E; the General Counsel of the Department of Defense; the DPA&E; the Military Services; the Chairman of the Joint Chiefs of Staff; and such other representatives as the Director, JIEDDO, may determine. Participation through video teleconferencing will be maximized.

E2.1.3. JIEDD Systems Integration Board (JSIB)

E.2.1.3.1. The JSIB reviews all IED Defeat proposals to provide objective recommendations on systems integration, military utility, and effectiveness to the JIPT.

E2.1.3.2. Membership of the JSIB consists of representatives at the O-6/GS-15 level from the Offices of the Under Secretaries of Defense; the ASD(NII)/DoD CIO; the General Counsel of the Department of Defense; the DPA&E; the Military Services; the Chairman of the Joint Chiefs of Staff; and such other representatives as the Director, JIEDDO, may determine. Participation through video teleconferencing will be maximized.

E2.1.4. JIEDD Resource and Acquisition Board (JRAB)

- E.2.1.4.1. The JRAB reviews programmatic and resource implications of proposed Joint IED Defeat initiatives and develops strategies for integration into the JCIDS, and advises the Director, JIEDDO, regarding resource and acquisition management matters. The JRAB will:
- E2.1.4.1.1. Review the fiscal requirements of proposed Joint IED Defeat initiatives and highlight issues to be resolved prior to submission to the initiative approval process and make funding recommendations to the Director, JIEDDO.
- E2.1.4.1.2. Review the current status of program execution and operational fielding of approved Joint IED Defeat initiatives.
- E2.1.4.1.3. Monitor coordination between the JIEDDO and the appropriate Military Department for the transition of approved Joint IED Defeat capabilities through the JCIDS process, as programs of record.
- E2.1.4.1.4. Review resource requirements and appropriate planning documents for establishment of current and future funding needs, including outyear funding requirements.
- E2.1.4.2. Membership of the JRAB consists of representatives at the O-6/GS-15 level from the Offices of the Under Secretaries of Defense; the DPA&E; the Military Services; and the Chairman of the Joint Chiefs of Staff. The Director, JIEDDO, may select additional members to serve on the JRAB, and may modify JRAB requirements with respect to Joint IED Defeat initiatives, as necessary. Participation through video teleconferencing will be maximized.

E2.1.5. JIEDD Lab Board (JLB)

- E2.1.5.1. The JLB coordinates, synchronizes, and sponsors mid- and long-term research, development, science, and technology that contribute to countering the IED threat. This effort will be based on the JIEDDO identified operational capability gaps, technical capability gaps, and gaps in Science and Technology investments in the area of IED Defeat. The JLB will:
- E2.1.5.1.1. Provide guidance, insight, and recommendations to the Director, JIEDDO, and the JIEDDO Technical Director on the overall investment strategy that the JIEDDO should pursue.

- E2.1.5.1.2. Develop strategies, such as Broad Area Announcements, Laboratory and Industry Forms for soliciting projects and initiatives from laboratories, industry, academia, and key allied partners.
- E2.1.5.1.3. Identify trends and ensure program compliance in accordance with DoD Directives.
- E2.1.5.1.4. Identify high pay-off programs that should be accelerated, including those that may be accelerated with additional funding.
- E2.1.5.1.5 Employ a synchronized, collaborative, and integrated approach that links mid- and long-term initiatives to capability gaps.
- E2.1.5.1.6. Provide tools to aid in data reporting and sharing, to include developing a standard format for update briefs on each initiative.
- E2.1.5.1.7. Provide an execution summary of approved Joint IED Defeat initiatives to the JIPT; the Director, JIEDDO; and the Deputy Secretary of Defense on a monthly basis.
- E2.1.5.1.8. Provide JLB updates to Congress, senior DoD leadership, and Combatant Commands, as required by the Director, JIEDDO.
- E2.1.5.1.9. Perform other IED Defeat related functions as required by the Director, JIEDDO.
- E2.1.5.2. Membership of the JLB consists of senior scientists from the Military Services and laboratories, other DoD Components, Federal Agencies, key Federally Funded Research and Development Centers, and such other representatives as the Director, JIEDDO, may determine. Participation through video teleconferencing will be maximized.

E2.1.6. JIEDD Test Board (JTB)

- E2.1.6.1. The JTB coordinates and synchronizes all Joint IED Defeat test and evaluation (T&E) events within the Department of Defense and assists the Military Departments to maximize utility and decrease redundancy in testing of Joint IED Defeat initiatives. The JTB will:
- E2.1.6.1.1. Identify and track status of all T&E events for Joint IED Defeat initiatives across all DoD Components, National Labs, and Industry.
- E2.1.6.1.2. Coordinate and synchronize T&E events to optimize potential opportunities for collaboration; avoid test duplication and reduce redundancy of test resources; minimize the time required to provide solutions to the field; and facilitate common test methodologies and data element dictionaries.

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- E2.1.6.1.3. Develop and maintain an accessible schedule of Joint IED Defeat T&E events.
- E2.1.6.1.4. Coordinate operational assessments of new technologies in the applicable Combatant Commander AORs.
- E2.1.6.1.5. Review test resource proposals and provide recommendations to the JIPT.
- E2.1.6.2. Membership of the JTB consists of representatives at the O-6/GS-15 level from the Offices of the USD(AT&L); the DOT&E; the Military Services; other DoD Components that manage IED Defeat related T&E; and such other representatives as the Director, JIEDDO, may determine. Participation through video teleconferencing will be maximized.

E3. ENCLOSURE 3

RESPONSIBILITIES OF THE DOD EXECUTIVE AGENT

E3.1.1. The DoD Executive Agent (EA) shall:

- E3.1.1.1. Support the JIEDDO in the management of civilian and military personnel programs (such as staffing, career development, position classification, pay management, employee and labor-management relations, incentive awards, and benefits), special services programs (such as welfare and recreation programs), and social action programs (such as employee relations, equal employment opportunity, and drug and alcohol abuse), as well as personnel services.
- E3.1.1.2. Provide an operating budget and administrative support for the JIEDDO, the JIPT, the JSIB, the JRAB, the JLB, and the JTB, including facilities, equipment, security, secure communications, personnel support, logistics, and other required administrative services.
- E3.1.1.3. Manage administrative communications, documentation, publications, and reproduction programs, as well as correspondence, publications, and reproduction services.
- E3.1.1.4. Coordinate, process, and distribute correspondence and general service messages.
- E3.1.1.5. Manage photographic, television, audiovisual, and graphics arts programs, as well as audiovisual services.
- E3.1.1.6. Manage data standardization, equipment selection, and utilization programs, including establishment of policy for systems and satellite data processing units, as well as automated data processing support.
- E3.1.1.7. Be responsible for the creation, maintenance, and disposition of documents, document storage, and retrieval systems and equipment.
- E3.1.1.8. Manage engineering programs, including criteria and design development and review, and the functional and technical review of construction and major repair projects, as well as engineering and construction services.
- E3.1.1.9. Manage environmental sciences programs, including oceanographic and meteorological programs, as well as weather services.
- E3.1.1.10. Manage historical writing, research, studies, analyses, and heraldry programs, as well as the provision of historical or heraldry services.
- E3.1.1.11. Manage physical, personnel, information, and communications security programs, as well as security and police or guard services.

- E3.1.1.12. Manage Military and commercial air, sea, and surface transportation programs; motor vehicle management; and logistic transportation planning and control.
 - E3.1.1.13. Develop and manage direction of accounting and finance systems services.
- E3.1.1.14. Provide legal support to the JIEDDO, which includes, but is not limited to, acquisition process, research and development and testing, DoD contract law, resolution of disputes under DoD contracts, and legal issues related to Joint IED Defeat initiatives.
- E3.1.1.15. Be responsible for the implementation and administration of all aspects of the JIEDDO's ethics program and manage and oversee local implementation and administration of all matters relating to ethics covered by DoD 5500.7-R (Reference (k)).
- E3.1.1.16. Consistent with Reference (f), identify requirements and resources necessary to execute assigned responsibilities and functions. Submit these requirements to be included as part of the Department of the Army budget documentation.
 - E3.1.1.17. Monitor resources used in performing assigned responsibilities and functions.
- E3.1.2. The DoD EA, or subordinate designee, may arrange for and execute support and interservice agreements, in accordance with Reference (j), memoranda of understanding, and other necessary arrangements, as required, to fulfill assigned DoD EA responsibilities and functions.

E4. ENCLOSURE 4

DELEGATIONS OF AUTHORITY

- E4.1.1. Under the authority vested in the Secretary of Defense, and subject to the authority, direction, and control of the Deputy Secretary of Defense, and in accordance with DoD policies, DoD Directives, and DoD Instructions, the Director, JIEDDO, or in the absence of the Director, the person acting for the Director, is hereby delegated authority as required in the administration and operation of the JIEDDO to:
- E4.1.1.1. In accordance with Executive Order (E.O.) 10450, "Security Requirements for Government Employment," April 27, 1953; E.O. 12968, "Access to Classified Information," August 2, 1995; and DoD Directive 5200.2, as appropriate:
 - E4.1.1.1. Designate any position in the JIEDDO as a "sensitive" position.
- E4.1.1.2. Authorize, in exceptional circumstances where official functions must be performed prior to the completion of an investigation and adjudication process, temporary access to a sensitive position in the JIEDDO for a limited period to individuals for whom an appropriate investigation is underway.
- E4.1.1.3. Initiate personnel security investigations and, if necessary, in the interest of national security, suspend a security clearance for personnel assigned, detailed to, or employed by the JIEDDO. Any actions under this subparagraph shall be taken in accordance with procedures prescribed in DoD 5200.2-R.

E4.1.1.2. Authorize and approve:

- E4.1.1.2.1. Temporary duty travel for military personnel assigned or detailed to the JIEDDO in accordance with the Joint Federal Travel Regulations, Volume 1, "Uniformed Service Members," current edition.
- E4.1.1.2.2. Travel for JIEDDO civilian personnel in accordance with the Joint Travel Regulations (JTR), Volume 2, "DoD Civilian Personnel," current edition.
- E4.1.1.2.3. Invitational travel to non-DoD personnel whose consultative, advisory, or other highly specialized technical services are required in a capacity that is directly related to, or in connection with, JIEDDO activities, in accordance with JTR, Volume 2.
- E4.1.1.2.4. Overtime work for JIEDDO civilian personnel in accordance with Subchapter V of Chapter 55 of 5 U.S.C. and applicable Office of Personnel Management regulations.
- E4.1.1.3. Approve the expenditure of funds available for travel by military personnel assigned or detailed to the JIEDDO for expenses incident to attendance at meetings of technical,

scientific, professional, or other similar organizations in such instances when the approval of the Secretary of Defense, or designee, is required by 37 U.S.C. 412 and 5 U.S.C. 4110 and 4111.

- E4.1.1.4. Develop, establish, and maintain an active and continuing Records Management Program under 44 U.S.C. 3102 and DoD Directive 5015.2.
- E4.1.1.5. Use the Government-Wide Commercial Purchase Card for making appropriate purchases of material and services, other than personal services, for the JIEDDO when it is determined more advantageous and consistent with the best interests of the Government.
- E4.1.1.6. Authorize the publication of advertisements, notices, or proposals in newspapers, magazines, or public periodicals, as required for effective JIEDDO administration and operation, consistent with 44 U.S.C. 3702.
- E4.1.1.7. Establish and maintain, for the functions assigned, an appropriate publications system for the promulgation of common supply and service regulations, instructions, and reference documents, and changes thereto, pursuant to the policies and procedures prescribed in DoD 5025.1-M.
- E4.1.1.8. Enter into interdepartmental and intragovernmental support agreements, as the receiver or the supplier, with the other DoD Components, non-DoD Federal Government Departments and Agencies, and State and local governments, as required for effective performance of JIEDDO functions and responsibilities, consistent with 31 U.S.C. 1535 and DoD Instruction 4000.19.
- E4.1.1.9. Enter into and administer contracts, directly or through a Military Department, a DoD contract administration services component, or other Federal Agency, as appropriate, for supplies, equipment, and services required to accomplish the JIEDDO mission. To the extent that any law or E.O. specifically limits the exercise of such authority to persons at the Secretarial level of a Military Department, such authority shall be exercised by the appropriate Under Secretary or Assistant Secretary of Defense.
- E4.1.1.10. Establish and maintain property accounts for the JIEDDO and appoint Boards of Survey, approve reports of survey, relieve personal liability, and drop accountability for JIEDDO property contained in the authorized property accounts that has been lost, damaged, stolen, destroyed, or otherwise rendered unserviceable, in accordance with applicable laws and regulations.
- E4.1.1.11. Issue the necessary security regulations for the protection of property and places under the jurisdiction of the Director, JIEDDO, consistent with DoD Directive 5200.8.
- E4.1.1.12. Exercise the authority delegated to the Secretary of Defense by the Administrator of the General Services Administration for the disposal of surplus personal property.

E4.1.2. The Director, JIEDDO, may redelegate these authorities as appropriate, and in writing, except as otherwise specifically indicated above or as otherwise provided by law or regulation.