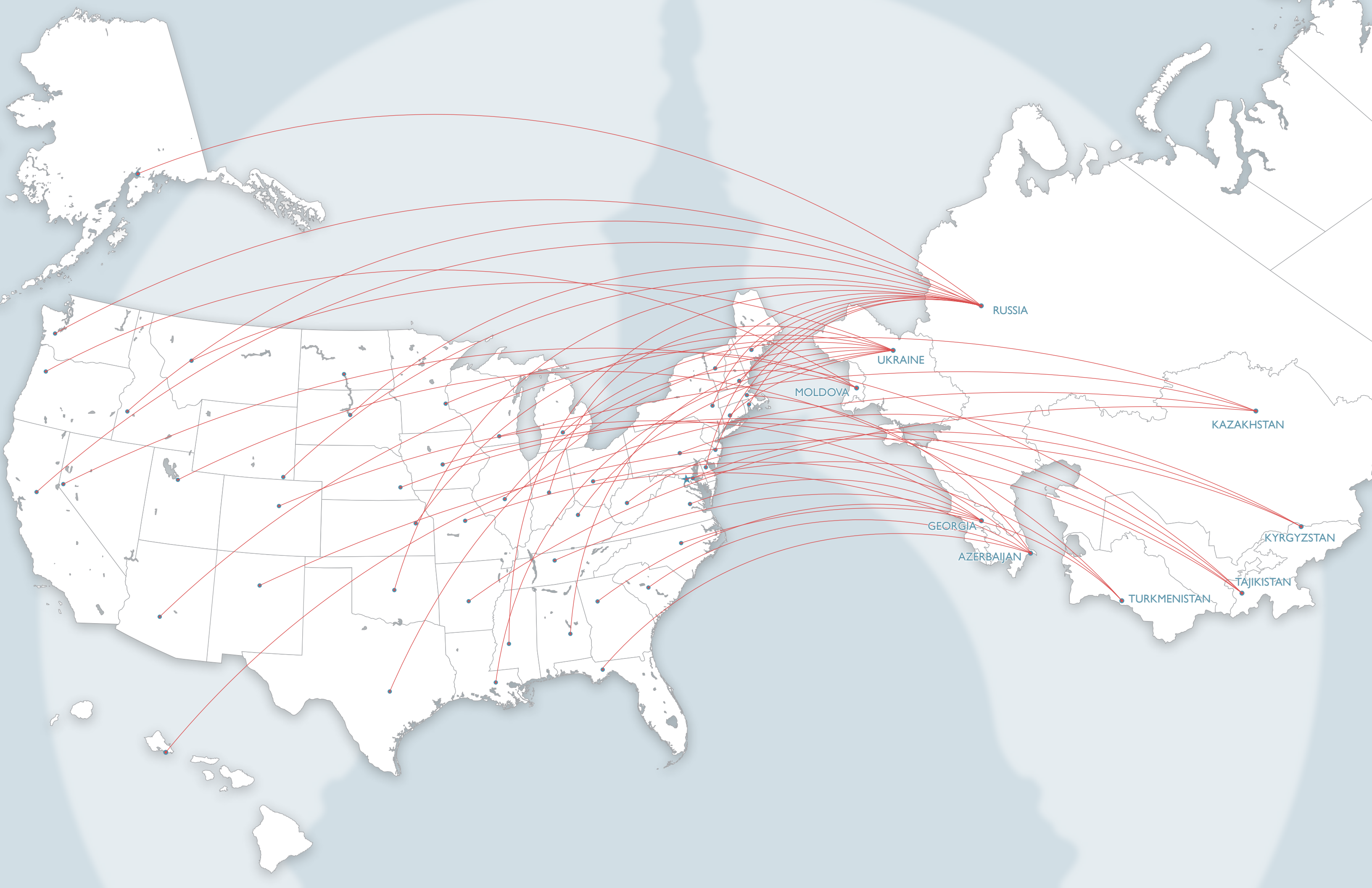




**OPEN WORLD**  
LEADERSHIP CENTER

## 2010 ANNUAL REPORT

[www.openworld.gov](http://www.openworld.gov)



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As of December 31, 2010

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Appointed by the Librarian of Congress  
for 2010–2013

Mr. Michael Yanney

The President of the Senate  
The Speaker of the House of Representatives

Dear Mr. President and Mr. Speaker:

On behalf of the Open World Leadership Board of Trustees, it is my privilege to submit to you the Center's 2010 annual report. Through Open World, Congress has linked over 18,000 emerging leaders from countries of Eurasia to communities throughout the United States. Some 6,750 American volunteer families in 1,990 communities in all 50 states have hosted these leaders and many of these hostings have engendered lasting partnerships, projects, and further exchanges with leaders from an expanding number of different Open World countries.



Open World serves Congress by linking Members and their staff to their counterparts and other lawmakers from Open World countries. In 2010, Open World continued to focus on hosting in themes of interest to Congress and of transnational impact, including human-trafficking prevention, government and court transparency, nonproliferation, and environmental protection.

Since its founding by Congress in 1999, the Open World program has always adhered to the principle that Open World delegates should come from all regions of their respective countries—from both large cities and small towns—and that these leaders in turn should experience democracy in practice in communities of all sizes throughout the United States.

This 2010 annual report illustrates how Open World reaches into communities throughout the United States and taps into myriad local resources and the enthusiasm of our wonderful American hosts to give high quality programming to the Open World delegates. The report also demonstrates that Open World has a legacy of continued contact, professional exchanges, projects, and partnerships that benefit citizens on both sides of the ocean.

I am particularly honored to follow James H. Billington as Chair of the Open World Leadership Center. Dr. Billington is the founding Chairman and has led the organization to its present superb performance as outlined in the 2010 annual report. The foundation he has so successfully laid is allowing us to build a true model organization for promoting U.S. interests.

The Open World staff and I look forward to continuing to serve Congress and its constituents by giving a new generation of young American and Eurasian leaders the opportunity to build lasting ties affecting a wide variety of regions, communities, and peoples.

Walter Scott, Jr.

Chairman of the Board of Trustees

Message from the Executive Director

Welcome to Open World's 2010 annual report. This year, we are showcasing our Open World partners'—our citizen diplomats—geographical reach across the United States. Open World's mission is twofold. The program networks the U.S. Congress and its constituents with the leaders of Eurasia and it gives our friends across the Atlantic firsthand exposure to America's democratic, accountable government and its free-market system.

First, let me make special mention of the incredible contribution of our outgoing Chairman, Dr. James H. Billington. Dr. Billington, with Members of Congress and Ambassador James Collins, created the Open World program over a decade ago. Their vision of reaching rising leaders from the periphery in resulted in one of the most effective tools of explaining America to those emerging from the remnants of the Soviet state. From a big idea has come sustainability and results.

This report illustrates that this mission would fail but for the welcome provided by local hosts in communities across the United States. Open World is your program—its hospitality and vitality wonderfully American.

What makes the Open World program a reflection of American ideals is that it allows volunteers in every state to share their both professional and personal experiences with Eurasian leaders striving to make a difference in their own communities. Americans are proud of their "show and not tell" instinct and the results are here as proof. Consider the Ukrainian doctor who, after visiting Pittsburgh-area hospitals and clinics, went home to start a public health campaign using modern outreach tools.

In 2010, I was privileged to visit nine U.S. cities, where I experienced the best of those communities, just like Open World delegates. Those nine cities—Lincoln, NE, Atlanta, GA, Birmingham, AL, Omaha, NE, Raleigh, NC, Chicago, IL, Des Moines, IA, Albuquerque, NM, and Phoenix, AZ—are truly representative of America.

I cannot emphasize enough just how effective home stays and community-based hosting can be. This is what leaves a lasting impression on our Eurasian visitors; this is what changes negative perceptions of the United States into positive feelings of kinship and respect. In our 11<sup>th</sup> year, with the support of the U.S. Congress, we are proud to have welcomed our 18,000<sup>th</sup> delegate.

Open World is a homegrown program, a tool of the U.S. Congress to shape the perceptions of Eurasian leadership. With our hosts, hosting organizations, and national grantees, we make a tangible difference. From all of us at Open World, thank you for your amazing contributions.

Sincerely,

Ambassador John O'Keefe  
Executive Director



Founding Chairman and Librarian of Congress James H. Billington (right) with Executive Director John O'Keefe. Dr. Billington guided the program into its second decade with the clear vision he brought to its creation in 1999.





## Open World Builds Partnerships

Open World exchanges in 2010 resulted in more than 90 working partnerships between American states, communities, and courts and their counterparts in Open World participating countries. This report highlights the programs undertaken by these 90-plus pairings and showcases the results.

Open World serves Members of Congress as a recognized resource that connects Members and their constituents to political and civic leaders in participating countries. Integral to this effort is



## Across the United States and Eurasia

the dedicated participation of our hosts. Hosting organizations and hosting families provide Open World participants with unique opportunities to meet regularly with Members of Congress and their staff in the district offices. Each year brings new constituent organizations, e.g., service organizations and international visitor councils, into the Open World network. These organizations, in turn, are the critical elements of the successful working partnerships highlighted here.







## Focus on Pennsylvania

Dr. Ismet Ismaylov, a Ukrainian physician at Sovetsky Regional Hospital in Crimea, joined a medical delegation from his country that visited Carnegie in March. The Ukrainian Cultural and Humanitarian Institute (ICHI) served as local host. Dr. Ismaylov, a recently elected deputy of the Sovetsky Regional Council, and his delegation, visited the Pittsburgh AIDS Task Force, CONTACT Pittsburgh, Allegheny County Department of Human Services, and the Magee-Womens Hospital. Since returning home, Dr. Ismaylov has maintained a strong relationship with ICHI; the group provided him with assistance in setting up video conferences and provided him with other tools for disseminating public health information. Acting on some of the practices he witnessed during his U.S. visit, he collaborated with the U.S. Peace Corps in Ukraine, the Sovetsky Regional Hospital, and he organized HIV and tuberculosis prevention campaigns aimed at youth.

Also, a delegation of social workers and mental health professionals from Azerbaijan visited Harrisburg in May, hosted by Keystone Human Services International. This delegation exchanged ideas with local health and human services experts on how to strengthen rehabilitation services in their country for children with mental disabilities.

*National grantee: US-Ukraine Foundation, Keystone Human Services International*



Dr. Ismaylov (center) and the Ukrainian medical delegation visit the Slovak Nationality Room at the University of Pittsburgh.



Dr. Ismaylov (third from left) and the Ukrainian medical delegation at CONTACT Pittsburgh.



At the State Capitol in Hartford, State Representative Michael Lawlor (at podium) welcomes the Russian legal delegation to a ceremony at which the Russian flag was raised over the Capitol Building. Connecticut-Pskov Chair Judge Jonathan Silbert (second from right) and Vice-Chair Judge Michael Sheldon (far right) look on.

## Connecticut

Judge Jonathan Silbert of the Connecticut Superior Court hosted a delegation of Russian attorneys and legal experts in New Haven in March. Through the ten-year-old Connecticut-Pskov Rule of Law Partnership, chaired by Judge Silbert, Open World has advanced the development of Russian legal institutions. At the University of New Haven, delegates gave detailed presentations to an undergraduate Global Legal Systems class. In May, a five person delegation from Connecticut, all former Open World home stay hosts, departed for a six-day stay in Pskov. Their programs included a seminar in the Court of Arbitration on mediation of commercial disputes, a bench bar meeting, and discussions of judicial ethics.

*National Grantee: Russian American Rule of Law Consortium*

## Maine

Adlan Sagaipov, a member of the Groznensky District Council in the Russian republic of Chechnya, traveled to Lewiston in December as part of a Chechen governmental delegation hosted by the University of Southern Maine's American-Caucasus Work Group.

The delegation met Senator Olympia Snowe in Washington, D.C., and with the Passamaquoddy Tribal Government at Indian Township, and toured the Chewonki Environmental School and Center in Wiscasset.

Senator Snowe gave the delegation a joint resolution, signed by two hundred representatives in the Maine legislature, encouraging the Chechen peace process and a return to civil society and international cooperation for that part of Russia. The resolution reflected the state's support for stability in Chechnya and its commitment to furthering ties with the region.

*National Grantee: Academy for Educational Development*



Senator Snowe of Maine (third from right) presents the Chechen governmental delegation with a joint resolution at her Washington, D.C., office. Open World Executive Director John O'Keefe (second from left) was also at this meeting.

## Maryland

Maryland Sister States hosted a delegation of Russian lawmakers from the Leningrad Region Legislature in February, reinforcing a strong relationship between this Russian legislative body and the Maryland legislature. The Russian legislators stayed in Annapolis during the Maryland legislative session and enjoyed the opportunity to socialize with their Maryland counterparts. Delegates met the presiding officers of the Maryland Senate and the House of Delegates, studied Anne Arundel County's residential recycling program, and met Russian-speaking midshipmen at the U.S. Naval Academy. They also attended a reception at Government House hosted by Governor Martin O'Malley and First Lady and Baltimore District Court Judge Catherine O'Malley.

*National Grantee: World Services of La Crosse, Inc.*



Maryland Governor Martin O'Malley (third from left) hosts a reception at Government House for a group of Leningrad Region legislators on February 20. Also attending is Maryland Secretary of State John McDonough (third from right).

## New York

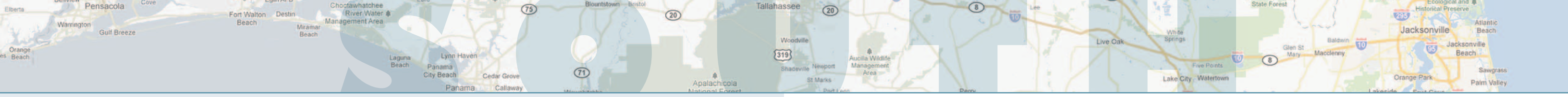
The Irondequoit-Poltava Sister Cities partnership hosted a delegation of Ukrainian educators in April. The delegation visited the Ukrainian Federal Credit Union, a symbol of the large Ukrainian-American community in the New York Finger Lakes region. The delegation attended a children's concert at St. Mary Protectress Ukrainian Orthodox Church in Rochester, after which they gave presentations to the local community. They also visited the Holocaust and Human Rights Center at Monroe Community College in Rochester. Several members of the Ukrainian Federal Credit Union visited Poltava in late May and reunited with the educators who visited Irondequoit through Open World. Next year will be the 20th anniversary of the Sister City partnership between these municipalities.

*National Grantee: World Services of La Crosse, Inc.*



Ukrainian educators and Irondequoit hosts gather with Monroe Community College Human Rights Center staff.





## Focus on Florida

Justices of the Supreme Court from the Russian republic of Tatarstan traveled to Jacksonville in April, hosted by International Visitor Corps of Jacksonville, Inc. Judge Harvey E. Schlesinger, Senior U.S. District Judge and veteran host for Open World, guided the delegation's tour of the Fourth Judicial Circuit Courthouse, the Bryan Simpson U.S. Courthouse, Florida Coastal School of Law, and the D. Ray James Prison. The delegation participated in a group discussion of trial by jury led by members of the American Board on Trial Advocacy. They discussed criminal procedural rules with staff at the U.S. Attorney's Office and Federal Public Defender's Office. Delegates also visited the international law firm Holland and Knight.

*National Grantee: Academy for Educational Development*



Judge Schlesinger (seated) joined by the delegation of Russian judges.

## Mississippi

Nataliya Kozlova, a Russian pediatric dentist, joined a medical delegation from her country traveling to Oxford in November.

University of Mississippi's Division of Outreach hosted the delegates, who toured the University Medical Center, Oxford Medical Ministries, and Baptist Memorial Hospital.

The delegation was particularly interested in the notion of volunteerism; they discussed the divergent attitudes about philanthropy, volunteerism, and community services in the U.S. and Russia.

University of Mississippi host Laura Antonow said the face-to-face interaction between delegates and hosts "helps break down stereotypes on both sides and allows for mutual understanding of the similarities between Russians and Americans on a personal level."

According to Kozlova, the journey helped her "discover America."

*National Grantee: Academy for Educational Development*



Russian delegate Nataliya Kozlova (with stethoscope) visits the UMMC Medical Advanced Skill and Simulation Center.

## North Carolina

Members of the Moldovan Parliament visited Raleigh in January, hosted by the International Affairs Council. The delegation learned of the many foreign aid projects conducted by North Carolinians, which provide dental care, books, and military and agricultural exchanges to Moldovans. The visitors decided that their parliament should establish a North Carolina Caucus to promote the sister state relationship.

In September, mayors, officials, and citizens of Holly Springs, Nashville, and Pittsboro opened their doors to Moldovan town mayors and engaged them in discussions on governance, infrastructure, and local budgets. The U.S.-Russian Mayor to Mayor Program served as local host, as Moldovan wine industry entrepreneurs shared ideas with North Carolina winery operators.

In October, Moldovan journalists visited Raleigh, hosted by the International Affairs Council. The delegation asked Susan Moran, public information officer of the Town of Cary, to visit Moldova to conduct training for journalists in their region.

*National Grantees: World Services of La Crosse, Inc. and International Affairs Council (North Carolina)*



Moldovan wine industry delegates in the storage room of Childress Winery, Lexington, NC.

## South Carolina

Five Azerbaijani journalists visited Columbia in May; the National Peace Foundation hosted their stay. The delegation toured the WAN-IFRA Newsplex at University of South Carolina (USC), where they learned about "convergence media," a unique program for integration and cooperation across media platforms. The journalists also visited *The State* newspaper facilities and WUSC Radio, the student-run radio station of USC. Each delegate presented a summary of his or her work in Azerbaijan and impressions of journalism and the United States to the Columbia World Affairs Council at its monthly luncheon meeting. About forty people were present, including prominent local journalists and the dean of the USC School of Journalism.

*National Grantee: National Peace Foundation*



The Azerbaijani media delegation discusses journalism and other topics with the local community.

## Georgia

In March, a delegation of attorneys and legal experts from the country of Georgia were hosted by the Atlanta-Tbilisi Sister City Committee (ATSCC). During the program, the delegates met often with John Hall and W. Scott Henwood, two attorneys at the Hall Booth Smith & Slover (HBSS) law firm. Hall is chairman of the Atlanta-Tbilisi Sister City Committee and was appointed an honorary consul by the president of Georgia in 2009.

Summer 2010, members of HBSS reunited with Open World alumni in Tbilisi. Henwood traveled to Georgia to teach two legal courses in 2011, at the Ilia State University and the Ministry of Justice. Also, as a result of HBSS engagement with the country of Georgia, the firm opened an office in Tbilisi in February 21, making it the first U.S. law firm in Georgia.

*National Grantee: National Peace Foundation*



Attorney John Hall, (left) chairman of the Atlanta-Tbilisi Sister City Committee, dines with a member of the legal delegation from the country of Georgia.



## Focus on Nebraska

Friendship Force of Lincoln celebrated ten years of hosting Open World delegations in February at a reception and gala dinner. Senator Ben Nelson and Friendship Force members from Iowa, Illinois, and Colorado joined the event.

Thanks to local host Friendship Force of Lincoln, a delegation of experts on children's issues from Tajikistan visited in September. Delegates bonded with mentors and the mentored in the Big Brothers Big Sisters program at Carol Joy Holling Camp over a bonfire meal.

A delegation of Ukrainian local government officials visited Omaha in October, hosted by Heartland Family Service. The delegates were fascinated by samples of agreements and forms exchanged between city, county, and state departments in Nebraska; they planned to adapt these model agreements to their own cities and states.

Also in October, a delegation of Russian local government officials had a program in Omaha coordinated by Friendship Force of Eastern Nebraska. The guests met with Senator Ben Nelson, Representative Lee Terry, Governor Dave Heineman, and Omaha Mayor Jim Suttle. Delegate Aleksandr Kuzmichev, Mayor of Ivanovo, Russia, has since sent an official letter to Mayor Suttle asking him to consider a sister city partnership with his city.

*National Grantee Organizations: Friendship Force International, U.S.-Ukraine Foundation*



Friendship Force of Lincoln celebrates ten years of hosting Open World delegations in February; from left to right are guests Senator Ben Nelson, Kay Rockwell of Friendship Force of Lincoln, and the mayor of Lincoln, Chris Beutler.



Tajik delegates join Big Brothers Big Sisters program participants at Carol Joy Holling Camp for a grilled feast.



Russian businesswomen delegates meet with Chicago Alderman Toni Preckwinkle (third from left).

## Illinois

WorldChicago managed a program for a delegation of Russian businesswomen traveling to Chicago in March. Delegates met retired Colonel Jill Morgenthaler, owner of CJMI, an emergency management firm. The delegation also conferred with the Global Corporate Citizenship branch of The Boeing Company and met Chicago Alderman Toni Preckwinkle. Another highlight of the program was a reception with the Russian Foundation of Chicago; nearly one hundred local community members attended. Delegate Olga Pavlova admired the "openness of communication and the desire to share experiences" she observed at the professional organizations and informal gatherings during the program. Delegate Yelena Nikitina, regional manager at a major Russian corporation, said she hoped to emulate Boeing's corporate responsibility model. "The whole idea of charity, of volunteer work," she said, "that is so widespread in the U.S., deserves attention."

*National Grantee: Academy for Educational Development*

## Kansas

A delegation of Russian journalists visited Wichita in June, hosted by Friendship Force of Kansas. Delegates visited KAKE-TV, where an award-winning news anchor led a tour. They met Wichita mayor Carl Brewer and the city council. Delegate German Galkin wrote multiple online articles describing his experience in Kansas. "In Russia," Galkin wrote, "we are confronted by declarations of the State on their intent to make people's lives comfortable. And when you get right down to it, as a rule, they don't deliver what they promise. But here in front of me is a country where so many right things for many decades have been implemented in the most natural way by the people themselves."

*National Grantee: Friendship Force International*



The Russian media delegation meets Wichita mayor Carl Brewer (center) and visits KAKE-TV Wichita.



## Missouri

In November a delegation of Russian health officials visited St. Louis. The Greater St. Louis-Samara Sister City Committee coordinated their stay.

Since 1992, the cities of St. Louis and Samara, Russia have developed cross-cultural education and business through the Sister City Committee, and Open World has been working to further this partnership by supporting delegations from Samara.

Delegates met the mayor of St. Louis and visited academic medical institutions such as Southern Illinois University School of Nursing, St. Louis University School of Medicine, and Barnes-Jewish Hospital at Washington University Medical Center.

The delegation toured state-of-the-art facilities at Anderson Hospital and SSM DePaul Health Center. Delegates observed bypass heart surgery and how a patient is admitted into the emergency room via helicopter. They also had an opportunity to practice on the high-tech da Vinci Surgical System. Many of the lessons learned during this visit will be incorporated into the practices of these Russian health officials.

*National Grantee: Academy for Education Development*



The Samaritan medical delegation meets with doctors at Barnes-Jewish Hospital at Washington University Medical Center.

## Ohio

A delegation of emerging leaders from Kyrgyzstan traveled to Columbus in July; the International Visitors Council of Columbus hosted the group. The delegates visited the Board of Elections and the Solid Waste Authority of Central Ohio (SWACO). They met Whitehall Mayor John Wolfe and conferred with staff for Representative Mary Jo Kilroy. The highlight of the program for delegates was Ohio State University's John Glenn Center for Public Policy and School of Public Affairs. Former Senator John Glenn, who during his career as an astronaut was the first American to orbit the Earth, made a surprise appearance at the Center and talked with delegates for over an hour.

*National Grantee: Academy for Educational Development*



Former Senator Glenn (center) meets the Kyrgyz delegation in Columbus.



## Focus on California

In February, a delegation of conservationists, teachers, and other emerging leaders from the Russian Republic of Buryatia went to Berkeley and were hosted by the Center for Safe Energy (CSE). This was CSE's 20th Open World delegation and its first delegation from Buryatia. It was also CSE's first time hosting a delegation under the theme of ecotourism. The group was underwritten by the ERA Foundation, a Russian NGO located in Buryatia.

The delegation raised awareness of one of the premier natural treasures found in their homeland, Lake Baikal. The body of water is the world's oldest and deepest freshwater lake. They visited Bay Area nature preserves including Año Nuevo State Park, Lake Chabot, and Don Edwards San Francisco Bay National Wildlife Refuge. At the Plastic Pollution Coalition, the environmental leaders learned about the group's work to create a social movement to stop plastic pollution and its toxic impacts worldwide. Delegates visited the offices of Geographic Expeditions, a major adventure travel company. The firm's director, Michael Steigerwald, has since added Buryatia to the list of ecotourism destinations offered to his clients.

*National Grantee: Center for Safe Energy of the Earth Island Institute*



The Buryatian delegation visits the Don Edwards San Francisco Bay National Wildlife Refuge.



A delegate studies carcinogenic pollution from plastic found in the Pacific Ocean.



The Turkmenistani delegation stops at a vista near the Rio Grande. USDA officials gave them a tour of the river and adjacent irrigation channels near Albuquerque.

## New Mexico

In February and March, a delegation of water resource managers from Turkmenistan were hosted in Albuquerque by the Albuquerque-Ashgabat Sister Cities Committee. The Turkmenistani delegates examined U.S. water resource management and compared it with techniques used in their homeland. They visited the facility of a private company specializing in water purification and treatment and discussed water policy with Albuquerque mayor Richard J. Berry. Ahmet Muhammedov, experienced professional advancement in his field after returning home—he was appointed Deputy Water Resources Minister by the Turkmen president in June 2010.

*National Grantee: Academy for Educational Development*

## Colorado

A delegation of Russian local government officials traveled to Fort Collins in April where they were hosted by the Breakfast Rotary of Fort Collins. Delegate Sergey Ponomarev, head of the Sosnovoborsk Council of City Deputies, was impressed by the nationally-acclaimed Fort Collins Senior Center. Upon returning to Russia, Ponomarev established a community center for senior citizens in Sosnovoborsk. Nina Tarasenko, the deputy head on economic affairs of the Vesenniy Village Administration, witnessed a social project in Fort Collins called "Weekend Bag," which she attempted to replicate in her hometown. The project's purpose is to provide nutrient-rich food for low-income children during the weekend, when they do not enjoy a school lunch.

*National Grantee: Rotary International*



The group with Fort Collins District Attorney Larry R. Abrahamson (fourth from left). Rotary International Open World Program Manager Natalia Kunzer is pictured in the back row (second from right).

## Montana

A delegation of Ukrainian mayors and district councilmen visited Bozeman in June. While in Washington, DC for orientation, the group met with Representative Denny Rehberg in Washington, D.C. In Bozeman the group toured Montana State University, met Bozeman mayor Jeff Krauss, and attended a meeting with Lt. Governor John Bohlinger. The programming and hosting was done by Montana Center for International Visitors.

Three Russian Supreme Court justices, two District Court judges and one City Court judge traveled to Great Falls in December with the support of the Advisory Commission on International Relationships for Great Falls. The rule of law specialists were interested in exploring Montana's administration of juvenile justice. The delegates also visited a juvenile detention center and a youth drug court. A highlight for the group was talking to young prison inmates and exploring alternatives to incarceration for this demographic.

*National Grantees: Academy for Educational Development, World Services of La Crosse, Inc.*



Rep. Denny Rehberg (third from left) meets with the Ukrainian delegation at his Washington office.

## Oregon

In October, Ninth Circuit U.S. Court of Appeals Judge Diarmuid F. O'Scannlain conducted an exchange in Portland for five Moldovan appellate judges with support locally from the World Affairs Council of Oregon. Judge O'Scannlain, a veteran of more than 20 years service as a federal appeals court judge and chair of the federal judiciary's Committee on International Judicial Relations, arranged for the delegation to visit his own court, housed in Portland's historic Pioneer Courthouse, as well as the federal district court in Portland and the Oregon Supreme Court in Salem. Judge O'Scannlain called his first-time role as an Open World judicial host a "wonderful experience." He described his Moldovan guests as "warm-hearted, interesting, and spirited."

*National Grantee: Academy for Educational Development*



Ninth Circuit U.S. Court of Appeals Judge Diarmuid F. O'Scannlain (center back) welcomes Moldovan appellate judges to Portland's Pioneer Courthouse.





## Open World 2010 Alumni Events

Open World's privately funded Alumni Program has been able to reach out to alumni, strengthen the network, and reinforce the positive image of the United States in Russia, Ukraine, Central Asia, and the Caucasus. Results have included partnerships, reverse visits, more than 20 events, publications, and other progressive forms of media and knowledge exchange that have developed through the relationships formed on Open World visits.

### Alumni Gather in Nizhny Novgorod, Russia, to Discuss Tech Issues

Some 25 Open World alumni gathered in Nizhny Novgorod on April 9 to participate in a conference called "IT Forum 2020" to discuss how technology can best benefit society. Alumni from the formerly closed city Sarov shared information about joint projects with their sister city Los Alamos. Also, alumni from Nizhny, including some from Open World's partner, the Moscow School of Political Studies, discussed their new monthly journal called "Leaders XXI," which was inspired by Open World programming. Another alumni reported on a UN-funded project of his aimed at expanding opportunities for persons with disabilities. The venture was inspired by his participation in Open World.



Open World alumni (center, right) in Nizhny Novgorod discuss technology with Open World country director Alex Khilkov.

### Founding Chairman Billington Meets with Alumni in Baku and Moscow

Moscow's Library of Foreign Literature and its director, Ekaterina Genieva, welcomed Open World alumni and other friends of the program to a reception for then-Board Chairman James H. Billington on August 30. On September 7, Chairman Billington held a roundtable in Baku with six Azerbaijani alumni, including two members of Parliament. When Chairman Billington asked one MP what he learned on his Open World visit that he could not have gotten from books, the alumni replied that he was able to see first-hand Americans' respect for the rule of law.



Dr. Billington (center) with Azerbaijani alumni of Open World in Baku.

### Executive Director O'Keefe Meets St. Petersburg Region Alumni at Retreat

Executive Director John O'Keefe hosted a one-day retreat in St. Petersburg on October 23 to discuss Open World alumni work with partners in Russia. Consul General Sheila Gwaltney warmly welcomed the group; she spoke highly of Open World programming and the networking opportunities provided by the alumni team. O'Keefe discussed the current strategic plan for the Open World program and regional alumni representatives gave a brief report of their work with alumni in 2010. All participants contributed insights into ways to improve the effectiveness of the alumni program in Russia and elsewhere, and devised an action plan based on these discussions for effective use of social media outlets.



Executive Director O'Keefe (center) briefing alumni and partners during the retreat.

### Alumni in Tobolsk, Russia, Report on Career Achievements

Over 30 alumni representing the Tobolsk Mayor's office, city council, educational institutions and local businesses, as well as alumni from Tyumen and Yekaterinburg, gathered on May 28 to share their expertise on working with youth on social projects. One alumni reported on roundtables sponsored by the city council that focused on tolerance and civil society development. Another alumni, the head of a local NGO, spoke about various "extreme" tourist projects that he is developing for youth based on what he saw in Alaska. Finally, an alumni founded the Institute of Entrepreneurship following her program in America and presented on its activity. The Institute provides professional training to future businessmen. It published six books and manuals on entrepreneurship and completed four business projects aimed at the economic empowerment of youth.



Open World alumni gather in Tobolsk.

### Secretary of State Hillary Clinton Meets with Alumni in Three Countries

Open World alumni in Ukraine, Georgia, and Azerbaijan spoke with Secretary of State Hillary Rodham Clinton during her July travel to those countries.

Nine Ukrainian Open World alumni attended Secretary Clinton's July 2 Town Hall Meeting at Kyiv Polytechnic Institute. At the meeting, Secretary Clinton urged Ukrainians "to work even harder to strengthen your democracy, to build your civil society, to empower your media, to ensure that your future here in Ukraine is as positive as you deserve it to be." U.S. Ambassador-at-Large for Global Women's Issues Melanne Verveer also attended and spoke about U.S.-Ukraine relations. Ambassador Verveer is the cofounder and former chair of Vital Voices Global Partnership, a longtime Open World grantee, and hosted several Open World groups in that capacity.

Secretary Clinton's July 5 Town Hall Meeting in Tbilisi, Georgia brought together a group of Georgian women leaders including three Open World alumni. One alumna, Chiora Taktakishvili, the youngest woman in the Georgian Parliament, asked Secretary Clinton about the United States' short- and long-term agenda for helping those Georgians who were internally displaced by the 2008 hostilities with Russia. Deputy Taktakishvili was hosted by Open World and Vital Voices in Washington, DC, and Northern Virginia in late 2008 and met then-Senator Clinton at that time.



Secretary Clinton (in blue) shakes hands with veteran Georgian Open World facilitator Sophie Bzishvili.





Open World organized three host recognition events in 2010 across the U.S. to officially acknowledge its hosts' energy, ingenuity, and passion for constituent diplomacy.

### North Carolina

Both North Carolina Representative David Price and Open World Executive Director John O'Keefe were on hand for a September 13 luncheon in downtown Raleigh honoring Open World hosts in North Carolina, one of the top five most-visited states under the program. In attendance were Secretary of State Elaine Marshall and Chief Deputy Secretary of State Rodney Maddox (both frequent Open World presenters), State Supreme Court Justice Paul Newby, Open World hosts, and two visiting Moldovan delegations.

Representative Price (right) and Executive Director John O'Keefe (left) join Doug Deaton (center), who was honored at the September 13 host recognition event in Raleigh for his "exceptional hosting" for Open World. Deaton has even been studying Russian so that he can communicate better with his guests.



### Iowa

At a September 26 reception held at the Iowa State Bar Association, Executive Director O'Keefe recognized and thanked many of the hosts and host families of Iowa who have supported Open World. Among those honored were the organization Iowa Sister States and Chief Judge Robert Pratt of the United States District Court of the Southern District of Iowa.

Iowa has been one of the top hosting states for Open World with over 800 participants hosted there since the program began in 1999.

Open World Executive Director John O'Keefe joins Iowa hosts: from left to right, Bill Brock, Kim Heidemann, Sorrel Brown, O'Keefe, and Carol Grant.



### New Mexico

The New Mexico Governor's Mansion was the elegant setting for a host recognition ceremony on November 30. Open World Executive Director John O'Keefe honored 15 outstanding Open World hosts during this special occasion. Open World has brought 279 emerging leaders from Azerbaijan, Kyrgyzstan, Russia, and Turkmenistan to New Mexico since the program's inception. The state has been pivotal to the success of Open World's programming. Also honoring the Open World hosts were field representatives for Senators Jeff Bingaman and Tom Udall, who attended both the host-recognition ceremony and a public briefing that Executive Director O'Keefe gave on Open World before the event.

Left to right: Santa Fe Council on International Relations executive director Patti Poitras and, from Albuquerque, Millie and Clerk of Court Norman Meyer; and Amelia and Bill Myer.



## 2010 National Host Organizations

Each year the Open World Leadership Center competitively selects organizations across the United States to carry out its community-based professional exchanges. The national host organizations (grantees) conduct the visits themselves or recruit and oversee a network of local affiliates and partners that do so. The Center gratefully acknowledges the following organizations for serving as national hosts for Open World delegations in 2010:

Academy for Educational Development	Washington, DC
CEC ArtsLink	New York, NY
Center for Safe Energy	Berkeley, CA
Council of International Programs USA	Cleveland, OH
Friendship Force International	Atlanta, GA
Graduate School	Washington, DC
University of Massachusetts Amherst Institute for Global Health	Amherst, MA
International Affairs Council	Raleigh, NC
Keystone Human Services International	Harrisburg, PA
League of Women Voters	Washington, DC
National Peace Foundation	Washington, DC
Northcentral Technical College	Wausau, WI
Rotary International	Evanston, IL
Russian American Rule of Law Consortium	Burlington, VT
Oak Ridge Sister City Support Organization	Oak Ridge, TN
Supporters of Civil Society in Russia, Inc.	St. Louis, MO
Terrorism, Transnational Crime and Corruption Center at George Mason University	Arlington, VA
U.S.-Ukraine Foundation	Washington, DC
Vista360°	Jackson, WY
Vital Voices Global Partnership	Washington, DC
World Services of La Crosse, Inc.	La Crosse, WI





## 2010 Local Host Organizations

Open World would like to thank the following organizations and institutions for hosting our delegations in 2010:

### Alabama

Birmingham Sister Cities Commission – Ukraine Committee  
Friendship Force of Montgomery\*

### Alaska

Khabarovsk/Alaska Rule of Law Partnership

### Arizona

Tucson-Almaty Sister Cities Committee

### Arkansas

Arkansas Council for International Visitors\*

### California

Center for Safe Energy\*  
City of Santa Cruz Sister Cities Committee  
International Visitors Council of Los Angeles  
Rotary Club of Manhattan Beach  
Rotary Club of Paso Robles  
Sebastopol World Friends, Chyhyryn Committee  
U.S. Court of Appeals for the Ninth Circuit

### Colorado

Boulder-Dushanbe Sister Cities  
Breakfast Rotary Club of Fort Collins  
CROSSwalk People Helpers  
Institute of International Education, Rocky Mountain Regional Center  
League of Women Voters of Boulder County  
Rotary Club of Longmont  
Rotary Club of Parker  
Rotary Club of Westminster 7:10  
Telluride Film Festival  
U.S. Court of Appeals for the Tenth Circuit

### Connecticut

Connecticut-Pskov Rule of Law Partnership Committee  
University of Connecticut Global Training and Development Institute  
Yale School of Drama

### Delaware

Delaware Justice of the Peace Courts

### District of Columbia

National Peace Foundation

### Florida

Eleventh Judicial Circuit of Florida  
Friendship Force of Sarasota\*  
Gulf Coast Citizen Diplomacy Council  
International Visitor Corps of Jacksonville, Inc.\*  
Rotary Club of Seminole County South Sister City Program of Gainesville, Inc.  
U.S. District Court for the Middle District of Florida  
University of Miami School of Law

### Georgia

Atlanta-Tbilisi Sister City Committee\*  
Georgia Council for International Visitors\*

Hall, Booth, Smith & Slover, P.C.

Juvenile Court of Clayton County

### Hawaii

Kapiolani Community College  
U.S. District Court for the District of Hawaii

### Idaho

Boise State University, International Programs

### Illinois

Chicago Sister Cities International Program  
Council of International Programs – Chicago  
Heartland International  
International Cultural Educational Association  
Rotary Club of Chicago  
Rotary Club of Springfield  
U.S. Court of Appeals for the Seventh Circuit  
U.S. District Court for the Central District of Illinois  
WorldChicago

### Indiana

Office of the Indiana Attorney General  
Rotary Club of Carmel & Rotary Club of Lafayette  
Vincennes Rotary Club

### Iowa

Council Bluffs Tobolsk Sister City Association  
Creating Great Places  
Iowa Sister States\*  
OPEN (Organization Promoting Everlasting Neighbors)  
U.S. District Court for the Southern District of Iowa

### Kansas

Friendship Force of Kansas\*

### Kentucky

Bluegrass Community and Technical College  
U.S. District Court for the Western District of Kentucky  
University of Louisville School of Music  
World Affairs Council of Kentucky & Southern Indiana\*

### Louisiana

New Orleans Citizen Diplomacy Council  
Rotary Club of Harahan  
Shreveport Bar Association  
U.S. District Court for the Western District of Louisiana

### Maine

Archangel Committee  
University of Southern Maine, American-Caucasus Workgroup

### Maryland

Center for International Programs  
Maryland/Leningrad Oblast Rule of Law Partnership  
National Council for the Traditional Arts  
Rotary Club of Towsontowne  
U.S. District Court for the District of Maryland\*  
World Trade Center Institute, International Visitors Program

### Massachusetts

International Center of Worcester\*  
Jacob's Pillow Dance  
Rotary International District 7950  
U.S. Bankruptcy Court for the District of Massachusetts  
University of Massachusetts Amherst Institute for Global Health\*  
WorldBoston

### Michigan

Colleagues International, Inc.  
International Visitors Council of Metropolitan Detroit  
Kalamazoo-Pushkin Partnership Committee  
Pittsfield Charter Township  
Ukrainian National Women's League of America Detroit Regional Council  
Washtenaw County Prosecutor's Office

### Minnesota

Alliance for Democracy - Minnesota  
League of Women Voters of Edina  
North Country Health Services  
U.S. District Court for the District of Minnesota

### Mississippi

International Visitors Center of Jackson  
University of Mississippi

### Missouri

Friendship Force of Missouri-St. Louis  
Greater St. Louis-Samara Sister City Committee  
International Visitors Council of Greater Kansas City\*  
League of Women Voters of Kansas City, Mo., Jackson, Clay, and Platte Counties  
Lee's Summit Sunrise Rotary  
Supporters of Civil Society in Russia, Inc.\*  
World Affairs Council of St. Louis

### Montana

Advisory Commission on International Relationships for City of Great Falls  
Montana Center for International Visitors

### Nebraska

Friendship Force of Eastern Nebraska\*  
Friendship Force of Lincoln

Grand Island Area Council for International Visitors  
Heartland Family Service

### Nevada

Las Vegas Rotary  
Northern Nevada International Center  
U.S. District Court for the District of Nevada

### New Hampshire

New Hampshire Superior Court  
New Hampshire/Vologda Rule of Law Partnership Committee

### New Jersey

Monmouth University Institute for Global Understanding and Department of Political Science and Sociology

### New York

Buffalo-Tyler Sister Cities, Inc.  
CDS International, Inc.  
CEC ArtsLink\*  
Criminal Court for the Seventh Judicial District  
Hofstra University School of Law  
International Center of Syracuse\*  
International Institute of Buffalo  
Irondequoit-Poltava Sister Cities  
League of Women Voters of the Rochester Metropolitan Area  
Newcomb Central School District  
U.S. District Court for the Eastern District of New York and U.S. Bankruptcy Court for the Eastern District of New York  
Western New York/Novgorod Rule of Law Partnership Committee

### New Mexico

Albuquerque/Ashgabat Sister Cities Committee  
Santa Fe Council on International Relations

### North Carolina

American Dance Festival  
Friendship Force of Charlotte\*  
Friendship Force of Western North Carolina\*  
Institute for Global Collaboration, Forsyth Technical Community College  
International Affairs Council\*  
International House of Metrolina\*  
U.S. Court of Appeals for the Fourth Circuit  
The U.S.-Russian Mayor to Mayor Program\*  
University of North Carolina at Chapel Hill, Department of Slavic Languages and Literatures

### Ohio

Cincinnati-Ukraine Partnership  
Cleveland Council on World Affairs  
Columbus International Program\*  
Council of International Programs USA\*  
Greater Cincinnati World Affairs Council

Great Lakes Consortium for International Training and Development  
International Visitors Council of Columbus\*  
Supreme Court of Ohio

### Oklahoma

Redlands Community College  
Rotary Club of Tahlequah  
Tulsa Global Alliance

### Oregon

Oregon Law Commission  
Roseburg Area Zonta Club  
Umpqua Community College  
World Affairs Council of Oregon\*

### Pennsylvania

GlobalPittsburgh\*  
Keystone Human Services International\*  
Overseas Strategic Consulting, Ltd.  
Pennsylvania Commission on Crime and Delinquency  
Ukrainian Cultural and Humanitarian Institute\*  
U.S. District Court for the Eastern District of Pennsylvania

### Rhode Island

Roger Williams University, Justice System Training & Research Institute, School of Justice Studies

### South Carolina

Rotary Club of Hilton Head Island

### South Dakota

Dacotah Territory International Visitor Program

### Tennessee

Blount County Sister City Organization\*  
Oak Ridge National Laboratory  
Oak Ridge Sister City Support Organization

### Texas

Alamo Colleges  
Kilgore College Small Business Development Center  
Rotary Club of Frisco  
San Antonio Council for International Visitors  
Texas A&M University, Sponsored Student Programs Office  
World Affairs Council of Dallas/Fort Worth\*

### Utah

International Hosting  
Salt Lake Chamber of Commerce  
Sundance Institute  
U.S. District Court for the District of Utah  
Utah State University, Center for Persons with Disabilities  
Utah Valley University, Office of International Affairs & Diplomacy\*  
Utah State Legislature

### Vermont

Vermont Council on World Affairs\*  
Vermont Karelia Rule of Law Project, Inc.  
Vermont Supreme Court

### Virginia

Arlington Sister City Association  
Norfolk Sister City Association, Inc.  
Rotary Club of Bailey's Crossroads  
Rotary Club of Stafford  
Terrorism, Transnational Crime and Corruption Center at George Mason University\*  
U.S. Court of Appeals for the Fourth Circuit  
U.S. District Court for the Eastern District of Virginia\*

### Washington

Foundation for Russian American Economic Cooperation  
Pacific Northwest National Laboratory  
Rotary Club of Lynwood  
Rotary Club of Vancouver  
U.S. District Court for the Western District of Washington  
Whatcom Community College  
World Affairs Council of Seattle

### West Virginia

Center for International Understanding, Inc.\*  
Rotary Club of Morgantown, Rotary Club of Morgantown North, Rotary Club of Cheat Lake

### Wisconsin

Fox Valley Technical College  
Friends of Chernobyl Centers, U.S. (FOCCUS)  
Heart of Wisconsin Business Alliance  
Jackson-Monroe-Vernon County Leadership Program  
Northcentral Technical College\*  
Stevens Point-Rostov Veliky Sister City Project

### Wyoming

Rotary Club of Kemmerer  
Vista 360°, Inc.

*[An asterisk\* denotes that this organization hosted two or more local Open World exchanges in 2010]*





## Open World Partners

*The Open World Leadership Center would like to acknowledge the agencies and organizations that worked so effectively with Center staff to carry out program operations and specialized programming in 2010, and the donors that so generously supported the Center's alumni program.*

### General Program Support

The **Library of Congress** provided the Open World Leadership Center with financial management services, administrative support, and office and event space through an interagency agreement.

The nonprofit **American Councils for International Education** provided major administrative and logistical support to Open World.

**U.S. Embassy** staff in Open World countries made recommendations on 2010 nominating organizations and themes; participated in nominating and selecting candidates; hosted candidate vetting sessions; and took part in pre-departure orientation sessions and alumni events. Embassy staff also served as the Center's liaison with government and nongovernmental entities.

**U.S. Embassy** staff in Ashgabat, Turkmenistan managed the selection, facilitation, and travel of government leaders from Turkmenistan to the United States.

### Cooperative Programming

Senator **Vitaly Malkin**, founder of the Russian philanthropic organization **ERA Foundation**, entered into a Memorandum of Agreement with the Open World Leadership Center in 2008 implementing a \$450,000 joint initiative in the course of three years. In 2010, five groups specializing in oncology and school administration from the Republic of Buryatia participated in the Open World program.

Board Chairman **Walter Scott, Jr.** supported the travel and hosting of Russian mayors at the USA-Eurasia Business Conference in Omaha and Russian pediatric surgeons in Omaha, Nebraska/Council Bluffs, Iowa. His generous donation of \$175,000 was partly matched by the **Information-Science-Education Center** affiliated with the New Eurasia Foundation to allow Russian university administrators to see university-run volunteer programs in Paso Robles, California and New Orleans.

### Cultural Leaders Program

Major support for Open World's Cultural Leaders Program was provided through partnership and funding from the **National Endowment for the Arts**, which works with Open World to find opportunities for dialogue and collaboration between Russian artists and arts managers and their U.S. counterparts. The NEA also advised on program design and content.

**CEC ArtsLink** staff in New York and St. Petersburg, Russia, administered the Cultural Leaders Program nominations process, helped coordinate pre-visit communications, and provided program evaluations.

### Rule of Law Program

The **U.S. Judicial Conference Committee on International Judicial Relations (IJRC)** coordinates the U.S. federal judiciary's relations with foreign judiciaries and serves as an international resource on the rule of law. The IJRC helped develop Open World's rule of law programming and organized federal court participation in the program, recruiting federal host judges and providing general program guidance. In its capacity as the U.S. federal judiciary's administrative arm, the **Administrative Office of the U.S. Courts** provides staff support to the IJRC. This staff assisted federal host judges and organized the Washington orientations for rule of law delegates.

### Alumni Program

**American Councils for International Education** managed the privately funded Alumni Program and tracked Open World results.

Open World Trustee Ambassador **George Argyros** and the **Argyros Family Foundation** generously committed \$500,000 to the Alumni Program, for expenditure over a three-year period beginning in June 2008 (the Argyros Fund). Other donations to Open World's Alumni Program came from the **Russell Family Foundation** in Gig Harbor, Wash.; **Michael Yanney**, chairman of the Burlington Capital Group in Omaha; and former U.S. ambassador to Russia and current Open World trustee **James F. Collins**.

## Program Information

### Program History

Congress launched Open World exchanges for emerging Russian leaders in May 1999, in response to a speech that Librarian of Congress James H. Billington had recently given to senior Members of Congress on the future of Russia. In 2000, Congress created a separate legislative branch entity with a public-private board of trustees to manage the exchange program. The new administering agency, the Open World Leadership Center, opened its doors at the Library of Congress in October 2001. Congress made the other post-Soviet states, as well as Russian cultural leaders, eligible for Open World in 2003, and one year later extended program eligibility to any other country designated by the Center's board. In July 2006, the board approved new exchanges for Azerbaijan, Georgia, Kyrgyzstan, Moldova, and Tajikistan, and continued the original exchange with Russia and a program with Ukraine that had begun in 2003. The board in 2006 also approved a Strategic Plan for fiscal years 2007–2011. In 2007, Open World began to track results and meet other goals laid out in the plan, including launching exchange programs for the five expansion countries approved by the board in 2006.

With the board's approval, Open World in 2008 initiated programs for Kazakhstan and Turkmenistan, bringing the number of countries participating in Open World to nine. In 2009, 1,390 participants came to the United States on Open World exchanges.

In 2010, 1,343 participants came to the United States on Open World exchanges with a strong legislative focus. State legislatures were major partners in sponsoring the delegations. The year kicked off with the first-ever hosting of legislators from Azerbaijan and Moldova and ended with a visit by regional legislators from the Russian republic of Chechnya.

### Open World Leadership Center Staff 2010

#### Washington, D.C.

*Executive Director*  
The Honorable John O'Keefe  
*Ambassador (Ret.)*

*Financial Management Officer*  
Jane Sargus

*Program Managers*  
Vera DeBuchananne  
Lewis Madanick  
Jeffrey Magnuson

*Executive Assistant*  
Chang Suh

*Public Affairs Officer*  
Maura Shelden

*Office Managers*  
Alison Case  
Elizabeth King

#### Moscow

*Country Director*  
Alexander Khilkov

*Deputy Country Director*  
Yelena Yefremova

### Statistics

Open World has brought approximately 18,000 current and future leaders of Azerbaijan, Georgia, Kazakhstan, Kyrgyzstan, Lithuania, Moldova, Russia, Tajikistan, Turkmenistan, Ukraine, and Uzbekistan to the United States since 1999.

The average age of Open World delegates in 2010 was 37.

Fifty-three percent cent of delegates were women. Program participants from the seven Eurasian countries totaled 341 unique individuals, with 288 delegates and 53 facilitators. The 2010 Eurasian countries included Azerbaijan, Georgia, Kazakhstan, Kyrgyzstan, Moldova, Tajikistan and Turkmenistan. Participants came from 75 of 177 regions in the aforementioned countries, not including Turkmenistan.

In 2010, Open World participants traveled to 49 of 50 U.S. states and the District of Columbia, and stayed in 164 unique Congressional Districts.

During the life of the program, over 6,750 American volunteer families in 1,990 communities in all 50 states have hosted Open World leaders.





## Open World Financial Information

In fiscal year 2010, the Open World Leadership Center received \$12,000,000 in appropriated funds, \$100,000 in interagency transfers, and \$562,750 in direct private donations. In calendar year 2010, the accumulated value of cost-sharing with the Open World community of grantees, local host organizations, and individual local hosts totaled \$1.7 million.

The Open World Leadership Center submitted a complete set of financial statements for fiscal year 2010 to the independent public accounting firm of Kearney & Company for a full audit. For the Center's fifth full audit, Kearney & Company again issued an unqualified (clean) audit opinion on the financial statements and reported no material weaknesses or reportable conditions in Open World's internal control, and no instances of noncompliance with laws and regulations affecting the financial statements. The table on page 23 (with accompanying notes) and the one immediately below present the fiscal year 2010 financial highlights from the Center's Consolidated Balance Sheets and Consolidated Statement of Net Costs. The Financial Statements document (with notes) and Kearney & Company's Independent Auditor's Report are available in full on the Open World website at [www.openworld.gov](http://www.openworld.gov).

### OPEN WORLD LEADERSHIP CENTER

Consolidated Statements of Net Costs  
For the Years Ended September 30, 2010 and 2009

	FY 2010	FY 2009
Net Costs by Program Area:		
Program Costs	\$14,928,614	\$14,643,577
Less Earned Revenue	0	0
Net Costs of Operations	\$14,928,614	\$14,643,577

The accompanying notes are an integral part of these financial statements.

### OPEN WORLD LEADERSHIP CENTER

Consolidated Balance Sheets  
As of September 30, 2010 and 2009

	FY 2010	FY 2009
<b>ASSETS</b>		
Entity Assets:		
Intragovernmental Assets		
Fund Balance with Treasury (Note 2)	\$ 1,165,315	\$ 1,034,951
Investments (Note 3)	6,938,957	7,727,380
Accounts Receivable	166	0
Total Intragovernmental	8,104,438	8,762,331
Pledges Receivable - Donations (Note 4)	63,162	0
Property and Equipment	1,133	1,586
Prepayments (Note 5)	142,700	471,549
Total Assets	\$ 8,311,433	\$ 9,235,466
<b>LIABILITIES</b>		
Intragovernmental Liabilities		
Accounts Payable and Accrued Funded Payroll Benefits	\$ 104,945	\$ 160,080
Advances from Others	190,890	406,729
Total Intragovernmental	295,835	566,809
Accounts Payable and Accrued Funded Payroll Benefits	1,810,794	1,136,589
Unfunded Annual and Compensatory Leave	62,279	64,978
Total Liabilities	\$ 2,168,908	\$ 1,768,376
<b>NET POSITION</b>		
Cumulative Results of Operations - Earmarked	6,142,525	7,467,090
Total Net Position	6,142,525	7,467,090
Total Liabilities and Net Position	\$ 8,311,433	\$ 9,235,466

The accompanying notes are an integral part of these financial statements.

#### Note 2. Fund Balance with Treasury

	2010	2009
OWLC Funds Originally from Appropriations	\$ 444,313	\$ 207,244
Gift Funds	721,002	827,707
Total	\$ 1,165,315	\$ 1,034,951

#### Status of Fund Balance with Treasury:

	2010	2009
Unobligated Balances - Available	\$ 0	\$ 0
Obligated Balances - Unavailable	1,165,315	1,034,951
Total	\$ 1,165,315	\$ 1,034,951

#### Note 3. Investments, net

The Center's funds that are not needed currently to finance current activities are invested in interest-bearing obligations of the United States. The Center has directed the Library to invest funds derived from contributions in Treasury securities. Due to the short-term nature of the investments, the cost of investments in conjunction with accrued interest approximates their fair market values. Investments outstanding were \$6,938,957 and \$7,727,380 for fiscal years 2010 and 2009. Average annual investment rates were 2.5% and 3.344% in fiscal years 2010 and 2009.

	2010	2009
Face Value	\$ 6,898,000	\$ 7,677,000
Interest Receivable	40,957	50,380
Investments, Net	\$ 6,938,957	\$ 7,727,380

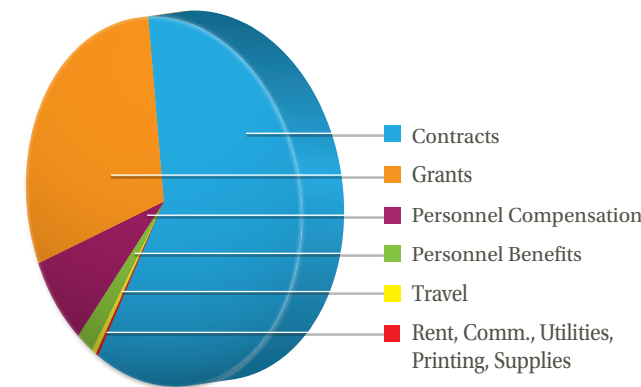
#### Note 4: Pledges Receivable

The Argyros Foundation pledged \$500,000 to the Center, of that amount, \$436,667 was received, and \$63,333 is due next fiscal year; discounted amount is \$63,162.

#### Note 5: Prepayments

The Center awards grants to approximately 20 organizations with exchange-program expertise that are competitively selected for the purpose of hosting the foreign delegates. In fiscal years 2010 and 2009, \$142,700 and \$471,549 had been paid to but not yet used by these organizations to carry out their services.

DISTRIBUTION OF SELECT OBLIGATIONS CATEGORIES, FY2010



Note: "Contracts" includes, but is not limited to, the costs of applicant and participant processing, travel planning, participant airfare, and database management and other expert services. "Grants" covers payments to hosting organizations.

OPEN WORLD LEADERSHIP CENTER OBLIGATIONS FY2010

Category	FY2010 Actual Obligations
Personnel Compensation	983,128
Personnel Benefits	238,552
Travel	82,129
Transportation of Things	2,112
Rent, Comm., Utilities	17,537
Printing	3,782
Other Services/Contracts	7,639,021
Supplies	7,013
Grants	3,843,752
<b>TOTAL - FY2010 Obligations</b>	<b>\$ 12,817,024</b>

Note: Administrative costs equal \$987,065 or 7 percent of total obligations. Open World used trust fund revenue, prior year recovered funds, and cost reduction measures to maintain programming at previous years' levels.









**OPEN WORLD**  
LEADERSHIP CENTER

Open World Leadership Center  
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Washington, DC 20540-9980

[www.openworld.gov](http://www.openworld.gov)



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