

NATIONAL COMMUNICATIONS SYSTEM  
701 South Court House Road  
Arlington, VA 22204-2198

## NCS DIRECTIVE 2-1

## PLANS, PROGRAMS, AND FISCAL MANAGEMENT

National Security and Emergency Preparedness (NS/EP) Telecommunications  
Planning Process

1. Purpose. This directive establishes the interagency process by which unified planning is conducted within the National Communications System (NCS), to ensure the coordinated development of a responsive and survivable national telecommunications infrastructure to meet the NS/EP telecommunication needs of the Federal Government.
2. Applicability. This directive is binding upon the Executive Agent, NCS; the Manager, NCS; the NCS Committee of Principals (COP) and member organizations; and other affected Executive entities.
3. Authority. This directive is issued under the provisions of Executive Order (E.O.) 12472, "Assignment of National Security and Emergency Preparedness Telecommunications Functions," April 3, 1984, 49 Federal Register 13471 (1984) and NCS Directive (NCSD) 1-1, "National Communications System (NCS) Issuance System," November 30, 1987.
4. References.
  - a. E.O. 12472, "Assignment of National Security and Emergency Preparedness, Telecommunications Functions," April 3, 1984, 49 Federal Register 13471 (1984).
  - b. NCS Directive 2-2, "National Level NS/EP Telecommunications Program (NLP) Funding," (Change 1), \_\_\_\_\_, 1993.
  - c. "National Security and Emergency Preparedness (NS/EP) Telecommunications Planning Process," (NCS 2834/3), May 20, 1993.
5. Cancellation. "National Security Emergency Preparedness (NSEP) Telecommunications Planning Process," (NCS 326/8), March 27, 1986, and NCS Directive 2-1, "National Security Emergency Preparedness (NSEP) Telecommunications Planning Process," September 30, 1988, are hereby canceled.

6. Policy. The mission of the NCS is to assist the President, the National Security Council (NSC), the Director of the Office of Science and Technology Policy (OSTP), and the Director of the Office of Management and Budget (OMB) in the exercise of their NS/EP telecommunications functions and the coordination of the planning for, and provision of, NS/EP telecommunications for the Federal Government under all circumstances.

a. To support the performance of this mission, a unified planning process for NS/EP telecommunications will be implemented to:

(1) Establish an NS/EP telecommunications planning mechanism that facilitates the coordination of Federal Government, commercial/private sector, and State/local government telecommunications activities and capabilities;

(2) Identify the capabilities required to support NS/EP telecommunications needs;

(3) Identify a set of feasible national level NS/EP telecommunications initiatives to achieve those capabilities; and

(4) Define and effectively implement approved national level NS/EP telecommunications programs.

b. These planning activities will be carried out within the framework of an overall process involving the development of a NS/EP telecommunications target architecture.

7. Responsibilities.

a. Executive Office of the President (EOP).

(1) Within the EOP, the NSC, in coordination with OSTP and OMB:

(a) Provides policy and program direction for NS/EP telecommunications planning;

(b) Provides a definition of the NS/EP Environment for planning purposes;

(c) Provides direction for the implementation of the national level NS/EP telecommunications programs.

(2) In addition, the OSTP also:

(a) Provides recommendations regarding, and the results of, tests, exercises, and evaluations;

(b) Provides recommendations relating to the enhancement of plans and procedures for the management of Federal telecommunications resources during crises or emergencies.

(3) As provided for in E.O. 12472, the OMB will, in coordination with the NSC, provide general guidelines and procedures for reviewing the financing of the NCS within the budgetary process and for preparation of budget estimates by participating organizations.

b. The Executive Agent, NCS, shall:

(1) Provide direction for NS/EP telecommunications planning activities and serve as the principal interface between the NCS and the EOP;

(2) Oversee the planning activities of the NCS.

(3) Transmit NS/EP telecommunications planning and funding guidance and direction received from the EOP to the Manager, NCS; and

(4) Review the NLP Funding document and provide recommendations and funding.

c. The individual NCS member organizations\* shall:

(1) Identify their NS/EP telecommunications service requirements and needs that support their Essential Emergency Functions that they would like to exchange with others and/or use the NCS for their internal requirements, e.g., electronic mail (e-mail), privacy/security services, and electronic data interchange (EDI). These service requirements are based on the current NS/EP Environment.

(2) Provide any information\*\* regarding their telecommunications gateways/protocols (e.g. high frequency (HF), cellular), operating systems, networks, facilities, plans, and procedures that are required for effective NS/EP telecommunications planning;

(3) Describe interfaces and products which they would like to have incorporated into the list of generic services/products that could be considered common capabilities across the NCS member organizations. Optionally, a

\*Certain NCS member organizations are also assigned special telecommunications planning responsibilities within the Federal government, (e.g., spectrum planning, telecommunications security and protection, and diplomatic and intelligence communications planning). These organizations will ensure that any issues and concerns relating to their special areas of responsibility are adequately addressed within the framework of the National Security and Emergency Preparedness Telecommunications Planning Process.

\*\*Such information from NCS member organizations will be provided to the extent permitted by law and regulation, and with due regard for the need to protect classified or otherwise sensitive national security or intelligence information.

member organization could describe initiatives being implemented which could contribute to improving NS/EP telecommunications capabilities as well as initiatives they would be willing to undertake for the community at large which may require funding support.

(4) Identify, recommend, and provide budget estimates for proposed national initiatives.

d. The NCS Committee of Principals (COP), in addition to their responsibilities as individual members of the NCS, shall collectively:

(1) Participate in the coordination of NS/EP telecommunications planning activities;

(2) Review and provide recommendations regarding NS/EP telecommunications documents/products prescribed in the National Security and Emergency Preparedness Telecommunications Planning Process, (NCS 2834/3) dated May 20, 1993;

(3) Serve as a forum for the assessment of the effectiveness of the Planning Process.

e. The Manager, NCS, shall, in coordination with the NCS COP and the Executive Agent:

(1) Transmit planning guidance received from the EOP to the NCS member organizations;

(2) Coordinate planning activities within the NCS structure and provide staff support and technical assistance for the planning effort;

(3) Compile the NS/EP telecommunications requirements on the basis of inputs from the NCS member organizations;

(4) Compile the current capabilities on the basis of NCS member organization inputs, NS/EP telecommunications requirements, and the NS/EP environment;

(5) Analyze current capabilities for meeting NS/EP telecommunications requirements and identify and document NS/EP telecommunications shortfalls;

(6) Conduct and compile results of technology assessments to identify potential NS/EP telecommunications enhancements;

(7) Assemble and document recommendations regarding national initiatives and enhancements that might benefit multiple Federal organizations;

(8) Prepare a proposed NLP Funding document for review by the Executive Agent;

(9) Provide information regarding the implementation of the NCS programs and initiatives, and assist in the assessment of the effectiveness of the National Security and Emergency Preparedness Telecommunications Planning Process;

(10) Identify, analyze, and document NCS baseline activities and their potential impact on future objectives and current capabilities;

(11) Identify telecommunications and information transfer standards issues and ensure that industry and government telecommunications standards activities are appropriately considered within the Planning Process;

(12) Establish and maintain a NS/EP Telecommunications Target Architecture.

#### 8. Procedures.

a. Planning is carried out within the framework of the Planning Process as prescribed by the National Security and Emergency Preparedness Telecommunications Planning Process, (NCS 2834/3) dated May 20, 1993, by the NCS member organizations; the Manager, NCS; the NCS COP; the Executive Agent, NCS; and the EOP as follows:

(1) The NCS member organizations provide the basic inputs for the National Security and Emergency Preparedness Telecommunications Planning Process activities, updating information as often as necessary to assure the validity of data;

(2) The Manager, NCS, in coordination with the NCS COP, develops the National Security and Emergency Preparedness Telecommunications Planning Process elements on an annual basis;

(3) The Manager, NCS, will develop and present an NLP Funding document to the Executive Agent, NCS, for review and comment on an annual basis;


b. Preparation of the final National Level Program Funding document completes the annual planning cycle. However, it does not complete the budgetary cycle, which continues until budget requests are submitted to OMB for inclusion in the President's Budget.


9. Authorizing Provision. NCS manuals implementing this directive are authorized.

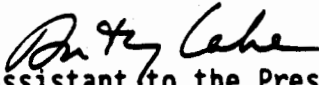
10. Effective Date. This directive is effective immediately.

11. Expiration. This directive will remain in effect until superseded or canceled.

1 Appendix:  
National Security and  
Emergency Preparedness  
Telecommunications  
Planning Process

  
Director  
Office of Science and Technology Policy  
Date: February 16, 1994

  
Director  
Office of Management and Budget  
Date: February 14, 1994

  
Assistant to the President  
for National Security Affairs  
Date: January 24, 1994

**Summary of changes:**

Due to substantial changes in the NCS NS/EP Planning Process, NCSD 2-1 Change 1 replaces the original directive (dated September 30, 1988), in its entirety.

NATIONAL COMMUNICATIONS SYSTEM  
Washington, DC 20305-2010

## NCS DIRECTIVE 2-1

PLANS, PROGRAMS, AND FISCAL MANAGEMENT  
National Security Emergency Preparedness (NSEP) Telecommunications  
Planning Process

1. Purpose. This directive establishes the interagency process by which unified planning is conducted within the National Communications System (NCS) to ensure the coordinated development of a responsive and survivable national telecommunications infrastructure to meet the NSEP telecommunications needs of the Federal government.
2. Applicability. This directive is binding upon the Executive Agent, NCS; Manager, NCS; NCS Committee of Principals and Member Organizations; and other affected Executive entities.
3. Authority. This directive is issued under the provisions of Executive Order (E.O.) No. 12472, "Assignment of National Security and Emergency Preparedness Telecommunications," April 3, 1984, 49 Federal Register 13471 (1984) and NCS Directive (NCSO) No. 1-1, "National Communications System (NCS) Issuance System," November 30, 1987.
4. References.
  - a. E.O. 12472, "Assignment of National Security and Emergency Preparedness Telecommunications Functions," April 3, 1984, 49 Federal Register 13471 (1984).
  - b. NCS Directive 2-2, "National Level NSEP Telecommunications Program (NLP) Funding," November 30, 1987.
  - c. "National Security Emergency Preparedness (NSEP) Telecommunications Planning Process," March 27, 1986, NCS 326/8.
  - d. White House Memorandum, "National Communications System (NSEP) Telecommunications Planning Process," October 11, 1986, (Appendix).
5. Cancellation. NCS Memorandum No. 2-69, "Interim Procedures for Application of Planning - Programming - Budgeting System (PPBS) Features in the NCS Planning Process," October 31, 1969, is hereby cancelled.

---

-Office of Primary Responsibility: NCS-PP  
-Distribution: NCS

## 6. Definitions.

a. The National Level NSEP Telecommunications Program (NLP). Those NSEP telecommunications programs benefiting multiple departments and agencies that are to be undertaken within the NCS structure, and the accompanying provisions for their shared funding and implementation.

b. Capability Objectives. That key Planning Process element which defines the set of capabilities needed to meet the NSEP telecommunication requirements of the Federal government.

c. Deficiencies and Priorities. That key Planning Process element which identifies shortcomings or shortfalls in existing capabilities that inhibit or preclude the satisfaction of Federal NSEP telecommunications requirements.

d. Candidate Initiatives. That key Planning Process element which describes actions selected to mitigate identified deficiencies and achieve the overall enhancement of NSEP telecommunications capabilities.

e. Evolutionary NSEP Telecommunications Architecture. That Planning Process element which describes the overall structure of telecommunications capabilities and resources to support Federal government NSEP requirements and the framework for the design, evaluation, and integration of NSEP telecommunications initiatives.

7. Policy. The mission of the NCS is to assist the President, the National Security Council (NSC), the Director of the Office of Science and Technology Policy (OSTP), and the Director of the Office of Management and Budget (OMB) in the exercise of the telecommunications functions and responsibilities assigned to them by E.O. 12472, and to coordinate the planning for and provision of NSEP telecommunications for the Federal government under all circumstances, including crisis or emergency, attack, recovery, and reconstitution.

a. To support the performance of this mission, a unified planning process for NSEP telecommunications will be implemented to:

(1) Establish, on an evolutionary basis, a NSEP telecommunications planning mechanism that facilitates the integration of Federal government, commercial/private sector, and State/local government activities and capabilities;

(2) Define the capabilities required to support NSEP telecommunications needs;

(3) Identify a set of feasible near- and long-term national level NSEP telecommunications initiatives for the achievement of those capabilities; and

(4) Develop, and provide for the effective implementation of, approved national level NSEP telecommunications programs.



b. These planning functions will be carried out within the framework of an overall process involving the design and maintenance of an evolutionary NSEP telecommunications architecture, and the annual development, documentation, review, and approval of capability objectives, deficiencies and priorities, candidate initiatives, and a National Level Program.

8. Responsibilities.

a. Executive Office of the President (EOP).

(1) Within the EOP, the NSC, in conjunction with OSTP and OMB, will:

(a) Provide overall policy and program direction for NSEP telecommunications planning;

(b) Provide, after appropriate consultation with the Director of Central Intelligence and the Attorney General, a definition of the threat for planning purposes;

(c) Review and validate Capability Objectives;

(d) Review and provide program planning guidance to the NCS regarding Deficiencies and Priorities and Candidate Initiatives; and

(e) Provide direction for the implementation of the National Level Program.

(2) In addition, the OSTP will also:

(a) Provide recommendations regarding, and the results of, tests, exercises, and evaluations;

(b) Provide recommendations relating to the enhancement of plans and procedures for the management of Federal telecommunications resources in crises or emergencies.

(3) As provided for in E.O. 12472, OMB, "... will, in conjunction with the National Security Council, provide general guidelines and procedures for reviewing the financing of the NCS within the budgetary process and for preparation of budget estimates by participating organizations. These guidelines and procedures may provide for mechanisms for funding, through the budget review process, NSEP telecommunications initiatives which benefit multiple departments and agencies."

(4) The NSC, OSTP, OMB and the Executive Agent, NCS, will:

(a) Review and approve or modify the proposed National Level Program developed by the NCS.

b. The Executive Agent, NCS, will:

(1) Provide direction for the conduct of NSEP telecommunications planning activities and serve as the principal interface between the NCS and the EOP;

(2) Review the Capability Objectives, Deficiencies and Priorities, Candidate Initiatives, and the proposed National Level Program and forward them, with NCS COP and Executive Agent recommendations, for the consideration of the EOP;

(3) Transmit NSEP Telecommunications planning guidance and direction received from the EOP to the Manager, NCS; and

(4) Oversee the overall planning activities of the NCS.

c. Individual NCS member organizations\* will:

(1) Identify their essential emergency functions (EEFs) and NSEP telecommunications needs and requirements;

(2) Describe initiatives being implemented within their organizations to improve NSEP telecommunications capabilities;

(3) Provide any information\*\* regarding their telecommunications operating systems, networks, facilities, plans, and procedures that is required for effective NSEP telecommunications planning; and

(4) Recommend and provide budget estimates for candidate national level NSEP telecommunications initiatives.

\*Certain NCS member organizations are also assigned special telecommunications planning responsibilities within the Federal Government, e.g., spectrum planning, telecommunications security and protection, and diplomatic and intelligence communications planning. These organizations will work with the Manager, NCS, to assure that their special areas of responsibility are reflected in the National Level Program to the maximum extent practicable. For example, FEMA will ensure that State/local NSEP telecommunications concerns, activities, and capabilities are considered, to the maximum extent practicable, within the Planning Process.

\*\*Such information from NCS member organizations will be provided to the extent permitted by law and regulation, and with due regard for the need to protect classified or otherwise sensitive national security or intelligence information.

d. The NCS Committee of Principals (COP) will:

(1) Review, consider, and provide recommendations regarding NSEP Telecommunications Requirements, Capability Objectives, Deficiencies and Priorities, Candidate Initiatives, and the proposed National Level Program to the Executive Agent and the EOP;

(2) Assist in the coordination of NSEP telecommunications planning activities with other related planning activities and processes; and

(3) Serve as forum for the evaluation of the National Level Program and assessment of the effectiveness of the NSEP Telecommunications Planning Process.

e. The Manager, NCS, will:

(1) Ensure the annual development and documentation for NSEP Telecommunications Planning Process elements based upon NSEP telecommunications requirements and threat and policy guidance provided by the EOP;

(2) Develop, for consideration by the NCS COP, the Capability Objectives, Deficiencies and Priorities, and Candidate Initiatives and forward them for the consideration of the Executive Agent and the EOP;

(3) Provide annually a proposed National Level Program for the consideration of the NCS COP and the Executive Agent;

(4) Design and maintain the evolutionary NSEP Telecommunications Architecture;

(5) Coordinate planning activities within the NCS structure and provide staff support and technical assistance for the overall planning effort; and

(6) Obtain the NSEP telecommunications recommendations of the U.S. telecommunications industry through the National Security Telecommunications Advisory Committee (NSTAC).

## 9. Procedures.

a. Key NSEP Telecommunications Planning Process elements will be developed and considered on an annual basis as follows:

(1) Capability Objectives will be presented for NCS COP consideration by the Manager, NCS; forwarded with NCS COP recommendations to the Executive Agent, NCS; and transmitted with NCS COP and Executive Agent recommendations to the NSC, OSTP, and OMB for validation.

(2) Deficiencies and Priorities will be presented to the NCS COP by the Manager, NCS; forwarded with NCS COP recommendations to the Executive Agent, NCS; and transmitted with NCS COP and Executive Agent recommendations to the NSC, OSTP, and OMB for information and reference.

(3) Candidate Initiatives will be presented to the NCS COP by the Manager, NCS; forwarded with NCS COP recommendations to the Executive Agent, NCS, OSTP, and OMB for information and reference.

(4) A proposed National Level Program will be presented for NCS COP consideration in March by the Manager, NCS; forwarded with NCS COP recommendations to the Executive Agent, NCS; and transmitted with NCS and Executive Agent recommendations to the NSC, OSTP, and OMB for review in May.

b. Preparation of the final National Level Program completes the annual planning cycle. However, it does not complete the budgetary cycle, which continues until budget requests are submitted to OMB for inclusion in the President's Budget. It is anticipated that, following consideration and approval of the National Level Program by the EOP, approved recommendations will be provided to OMB and the NCS member organizations for use in preparation of the President's Budget.

c. As necessary, the EOP will also provide specific program funding and budgetary guidance to the NCS member organizations for the development of NSEP telecommunications budget requests.

10. Authorizing Provision. NCS manuals implementing this directive are authorized.

11. Effective Date. This directive is effective immediately.

12. Expiration. This directive will remain in effect until superseded or cancelled.

Appendix:  
White House Memorandum,  
October 1, 1986

*Will R. Abraham*  
Director  
Office of Science and Technology Policy  
Date: January 27, 1989

*[Signature]*  
Director  
Office of Management and Budget  
Date: JAN 29 1989

*C. E. Tull*  
Assistant to the President  
for National Security Affairs  
Date: 19 JAN 89

Summary of Changes: Initial Publication

APPENDIX: WHITE HOUSE MEMORANDUM

THE WHITE HOUSE  
WASHINGTON

SYSTEM II  
90699

October 11, 1986


MEMORANDUM FOR THE HONORABLE CASPAR W. WEINBERGER  
Executive Agent, NCS

SUBJECT: National Communications System NSEP  
Telecommunications Planning Process

The National Security Emergency Preparedness (NSEP) Telecommunications Planning Process has been reviewed by the NSDD-97 Steering Group. It is approved for use by the National Communications System (NCS) in developing the FY 89 and subsequent National Level Programs, subject to the revisions noted in the enclosure. Those revisions will ensure that the Planning Process is consistent with the Office of Management and Budget responsibilities specified in Executive Order 12472, NSDD-97, and NSDD-201.

The Planning Process should now be embodied on a priority basis in the necessary issuances (e.g., NCS Directive and/or Manual) under the forthcoming NCS Issuance System.

The NCS Committee of Principals and the Office of the Manager, NCS, are commended for their diligent efforts to complete the Planning Process. Transition to its full implementation should proceed as rapidly as feasible.

  
John M. Poindexter  
Chairman  
NSDD-97 Steering Group

Attachment  
NSEP Telecommunications Planning  
Process w/Revisions

cc: Manager, NCS (w/o attachment)

**NSDO-97 STEERING GROUP REVISIONS  
TO THE  
NSEP TELECOMMUNICATIONS PLANNING PROCESS**

**Revision Number 1:** Page 25, paragraph 3.3.4., line 10, delete the word "funding."

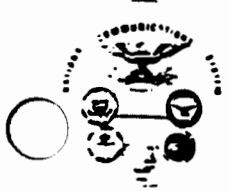
**Revision Number 2:** Page 39, Figure 7, the May reference to "National Level Program Decision" by the Executive Office of the President should read "National Level Program Review."

**Revision Number 3:** Page 42, first full paragraph, third sentence should be revised to read:

"It is anticipated that, following consideration and approval of a National Level Program by the EOP, approved recommendations will be provided to OMB and the NCS member organizations for use in preparation of the President's budget."

**Revision No. 4:** Page 42, first full paragraph after the revised third sentence, add:

"As necessary, the EOP will also provide specific Program funding and budgetary guidance to the NCS member organizations for the development of NSEP telecommunications budget requests."



# NATIONAL COMMUNICATIONS SYSTEM

OFFICE OF THE MANAGER  
WASHINGTON, D.C. 20305-2010

DEPLY  
SEP 16 1988

NCS-JS

September 16, 1988

MEMORANDUM FOR ASSISTANT TO THE PRESIDENT FOR NATIONAL SECURITY AFFAIRS

THRU: Executive Agent, National Communications System

SUBJECT: National Communications System Issuances

1. On behalf of the National Communications System (NCS) Committee of Principals (COP), enclosed for review and action by the Executive Office of the President (EOP) are the following documents submitted in accordance with the NCS Issuance System:

a. NCS Directive 2-1, "National Security Emergency Preparedness (NSEP) Telecommunications Planning Process"

b. NCS Directive 3-3, "Shared Resources (SHARES) High Frequency (HF) Radio Program"

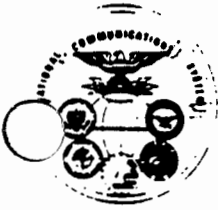
2. The NSEP Telecommunications Planning Process issuance is an interagency effort to establish a unified planning process within the NCS to ensure the coordinated development of a responsive and survivable national telecommunications infrastructure. The SHARES HF Radio Program issuance is the result of a three year effort to develop a national radio network using existing Federal HF radio resources to provide a backup capability for exchange of critical information among Federal entities in support of national security emergency preparedness. Both documents have been approved by the NCS Committee of Principals and further implement Executive Order No. 12472, "Assignment of National Security and Emergency Preparedness Telecommunications Functions."

3. Changes to these documents should be conveyed to my staff for appropriate administrative handling. Once approved, the document will be formally distributed through the NCS issuance system.

4. Any questions regarding this matter may be referred to Mr. Peter Gness or Mr. A. L. Henrichsen of my staff, at 692-9274.

2 Enclosures a/s

JOHN T. MYERS  
Lieutenant General, USA  
Manager



# NATIONAL COMMUNICATIONS SYSTEM

1542/1

OFFICE OF THE MANAGER  
WASHINGTON, D.C. 20305-2010

IN REPLY  
REFERTO NCS-JS

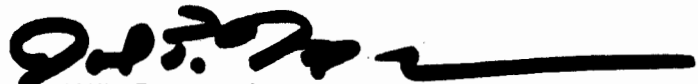
March 21, 1989

MEMORANDUM FOR THE SECRETARY OF STATE  
THE SECRETARY OF THE TREASURY  
THE SECRETARY OF DEFENSE  
THE ATTORNEY GENERAL  
THE SECRETARY OF THE INTERIOR  
THE SECRETARY OF AGRICULTURE  
THE SECRETARY OF COMMERCE  
THE SECRETARY OF HEALTH AND HUMAN SERVICES  
THE SECRETARY OF TRANSPORTATION  
THE SECRETARY OF ENERGY  
THE SECRETARY OF VETERANS AFFAIRS  
THE DIRECTOR OF CENTRAL INTELLIGENCE  
THE CHAIRMAN, JOINT CHIEFS OF STAFF  
THE ADMINISTRATOR, GENERAL SERVICES ADMINISTRATION  
THE DIRECTOR, UNITED STATES INFORMATION AGENCY  
THE ADMINISTRATOR, NATIONAL AERONAUTICS AND SPACE  
ADMINISTRATION  
THE DIRECTOR, FEDERAL EMERGENCY MANAGEMENT AGENCY  
THE CHAIRMAN, FEDERAL COMMUNICATIONS COMMISSION  
THE CHAIRMAN, NUCLEAR REGULATORY COMMISSION  
THE POSTMASTER GENERAL, UNITED STATES POSTAL SERVICE  
THE CHAIRMAN, FEDERAL RESERVE SYSTEM  
THE DIRECTOR, NATIONAL SECURITY AGENCY  
THE ADMINISTRATOR, NATIONAL TELECOMMUNICATIONS AND  
INFORMATION ADMINISTRATION

SUBJECT: National Communications System Issuances

1. The two National Communications System issuances enclosed are transmitted for appropriate Department or Agency action. These directives have been issued under authority of Executive Order No. 12472 by the Executive Office of the President.
2. If you or your staffs have any questions relating to these issuances, please contact the Office of the Manager, National Communications System. Mr. Peter D. Gness at (202) 692-9274, is available to provide assistance.

- 3 Enclosures:
- 1 White House Memo, Feb 3, 1989
- 2 NCS Directive 2-1
- 3 NCS Directive 3-3

  
JOHN T. MYERS  
Lieutenant General, USA  
Manager



Copy to:

○ Director, Office of Management and Budget  
Director, Office of Science and  
Technology Policy  
Assistant to the President for National  
Security Affairs

Copy to:

DOS Mr. Robert L. Caffrey  
DOS Mr. Arthur L. Freeman  
TREAS Mr. G. Martin Wagner  
TREAS Mr. Martin C. Gizzi  
DoD Dr. Thomas P. Quinn  
DoD Mr. J. Robert Anderson  
DOJ Mr. Brian C. Spencer  
DOJ Mr. Frank A. Guglielmo  
DOI Mr. James P. Jados  
DOI Mr. James E. Dolezal  
USDA Mr. Glenn P. Haney  
USDA Mr. Joesph P. Erb  
DOC Mr. Thomas W. Zetty  
DOC Mr. Jerome Gibbon  
HHS Mr. James F. Trickett  
HHS Mr. William A. Gillen  
DOT Mr. Robert J. Woods  
DOT Ms. Nancy Correia  
DOE Mr. Donald E. Scott  
DOE Mr. Robert M. Lewis  
DVA Mr. Sherman L. Naidorf  
DVA Mr. Howard D. Boyd  
CIA Mr. Donald L. Miller  
CIA Mr. D. Jon Marr  
JS VADM Jerry O. Tuttle, USN  
JS COL Thomas R. Theroux, USA  
GSA Mr. Michael L. Corrigan  
GSA Mr. George F. Flynn, Jr.  
USIA Mr. Jack Rubley  
USIA Mr. Orris Gilmore  
NASA Mr. Robert O. Aller  
NASA Mr. Arthur L. C. Sigust  
FEMA Mr. Bruce Campbell  
FEMA Mr. Robert Brodkey  
FCC Mr. Edward J. Minkel  
FCC Mr. Ronald S. Stone  
NRC Ms. Joyce Amenta  
NRC Mr. Kenneth C. Woodall, Jr.  
USPS Mr. Michael H. DeGroot  
USPS Mr. Ronald C. Schwitz  
FRS Mr. Theodore E. Allison  
FRS Mr. Robert E. Frazier  
NSA Dr. James J. Hearn  
NSA Mr. Christopher P. Bythewood, Jr.  
NTIA Mr. Richard D. Parlow  
NTIA Mr. Arthur J. Altenburg  
USCG LCDR David A. Anderson

THE WHITE HOUSE

WASHINGTON

February 3, 1989

0235

89 FEB -6 PM 1:00

WHITE HOUSE

MEMORANDUM FOR THE HONORABLE WILLIAM H. TAFT  
Executive Agent, National Communications System

SUBJECT: National Communications System (NCS) Issuances

Attachments 1 and 2, National Communications System Directives (NCS D) 2-1 and 3-3, are approved by the Executive Office of the President (EOP) for implementation in compliance with EO 12472. Request the Manager, NCS, promulgate the approved directives to all appropriate Federal entities and include any significant activities resulting from their issuance in the NCS Annual Report to the EOP.

The Interagency Group-NCS Committee of Principals and the staff of the Office of the Manager, NCS, are to be commended for their efforts for improving our interagency national security emergency preparedness telecommunications planning and operations.

  
Robert M. Gates

Attachments

Tab A NCS D 2-1  
Tab B NCS D 3-3

cc: Director, Office of Management and Budget  
Director, Office of Science and Technology Policy  
Director, White House Military Office  
Manager, National Communications System

w22316