



Wastewater Response Protocol Toolbox: Planning For and Responding To Wastewater Contamination Threats and Incidents

December 2011

Appendices



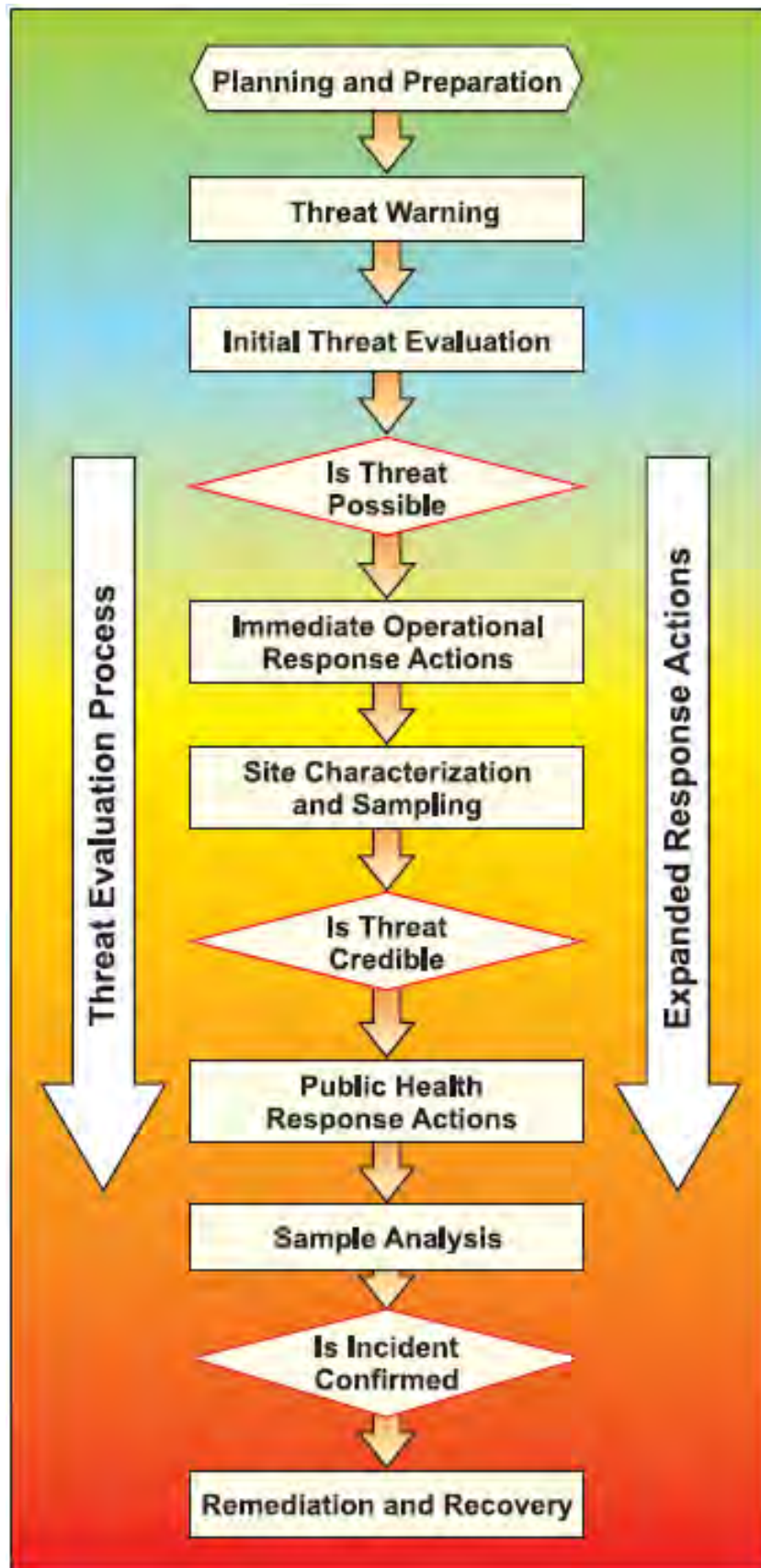


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1 Response Planning Matrix

Incident			Response		
Credibility	Consequences		Other Considerations	Possible Actions	Anticipated Impacts on the public, infrastructure, property, and environment
	# people affected	Health Impact			
Possible	10's	Minor			
		Moderate			
		Severe			
	100's	Minor			
		Moderate			
		Severe			
	1,000's	Minor			
		Moderate			
		Severe			
Credible	10's	Minor			
		Moderate			
		Severe			
	100's	Minor			
		Moderate			
		Severe			
	1,000's	Minor			
		Moderate			
		Severe			
Confirmed	10's	Minor			
		Moderate			
		Severe			
	100's	Minor			
		Moderate			
		Severe			
	1,000's	Minor			
		Moderate			
		Severe			

2 Threat Evaluation Worksheet

INSTRUCTIONS

The purpose of this worksheet is to help organize information about a contamination threat warning that would be used during the Threat Evaluation Process. The individual responsible for conducting the Threat Evaluation (e.g., the Utility Incident Commander) should complete this worksheet. The worksheet is generic to accommodate information from different types of threat warnings; thus, there will likely be information that is unavailable or not immediately available. Other forms in the Appendices are provided to augment the information in this worksheet.

Threat Warning Information

Date/Time threat warning discovered: _____

Name of person who discovered threat warning: _____

Type of threat warning:

- Security breach Witness account Phone threat
 Written threat Law enforcement Public health notification
 News media Public complaints
 Degradation of treatment organisms
 Unusual wastewater chemical characteristics
 Other: _____

Identity of the contaminant: Known Suspected Unknown

If known or suspected, provide additional detail below

- Chemical Biological Radiological

Describe: _____

Time of contamination: Known Estimated Unknown

If known or suspected, provide additional detail below

Date and time of contamination: _____

Additional information: _____

Mode of contamination: Known Suspected Unknown

If known or suspected, provide additional detail below

Method of addition: Single dose Over time Other _____

Amount of material: _____

Additional information: _____

Site of contamination: Known Suspected Unknown

If known or suspected, provide additional detail below

Number of sites: _____

Provide the following information for each site.

Site #1

Site Name: _____

Type of facility:

- | | | |
|---------------------------------------|--|---|
| <input type="checkbox"/> Manhole | <input type="checkbox"/> Treatment plant | <input type="checkbox"/> Pump station |
| <input type="checkbox"/> Catch basin | <input type="checkbox"/> Collection main | <input type="checkbox"/> Building drain |
| <input type="checkbox"/> Other: _____ | | |

Address: _____

Additional site information: _____

Site #2

Site Name: _____

Type of facility:

- | | | |
|---------------------------------------|--|---|
| <input type="checkbox"/> Manhole | <input type="checkbox"/> Treatment plant | <input type="checkbox"/> Pump station |
| <input type="checkbox"/> Catch basin | <input type="checkbox"/> Collection main | <input type="checkbox"/> Building drain |
| <input type="checkbox"/> Other: _____ | | |

Address: _____

Additional site information: _____

Site #3

Site Name: _____

Type of facility:

- | | | |
|---------------------------------------|--|---|
| <input type="checkbox"/> Manhole | <input type="checkbox"/> Treatment plant | <input type="checkbox"/> Pump station |
| <input type="checkbox"/> Catch basin | <input type="checkbox"/> Collection main | <input type="checkbox"/> Building drain |
| <input type="checkbox"/> Other: _____ | | |

Address: _____

Additional site information: _____

Additional Information

Has there been a breach of security at the suspected site? Yes No

If "Yes," review the completed 'Security Incident Report'

Are there any witness accounts of the suspected incident? Yes No

If "Yes," review the completed 'Witness Account Report'

Was the threat made verbally over the phone? Yes No

If "Yes," review the completed 'Phone Threat Report'

Was a written threat received? Yes No

If "Yes," review the completed 'Security Incident Report'

Are there unusual wastewater chemical data or public complaints? Yes No

Are there unusual symptoms or disease in the population? Yes No

If "Yes," review the completed 'Public Health Report'

Is a 'Site Characterization Report' available? Yes No

If "Yes," review the completed 'Site Characterization Report' (Module 3)

Are results of sample analysis available? Yes No

If "Yes," review the analytical results report, including appropriate QA/QC data

Is a 'Contamination Identification Report' available? Yes No

If "Yes," review the completed 'Contaminant Characterization and Transport Worksheet' (Module 5)

Is there relevant information available from external resources? Yes No

Check all that apply

- | | | |
|--|---|--|
| <input type="checkbox"/> Local law enforcement | <input type="checkbox"/> FBI | <input type="checkbox"/> Primacy agency |
| <input type="checkbox"/> Public health agency | <input type="checkbox"/> Hospitals/911 call centers | <input type="checkbox"/> US EPA/Water ISAC |
| <input type="checkbox"/> Media reports | <input type="checkbox"/> Homeland Security alerts | <input type="checkbox"/> Neighboring utilities |
| <input type="checkbox"/> WARNs | <input type="checkbox"/> Other: _____ | |

Point of contact: _____

Summary of key information from external sources (provide detail in attachments as necessary):

Threat Evaluation

Has normal activity been investigated as the cause of the threat warning? Yes No

Normal activities to consider

- | | |
|--|---|
| <input type="checkbox"/> Utility staff inspections | <input type="checkbox"/> Routine wastewater sampling |
| <input type="checkbox"/> Construction or maintenance | <input type="checkbox"/> Contractor activity |
| <input type="checkbox"/> Operational changes | <input type="checkbox"/> Wastewater chemical changes with a known cause |
| <input type="checkbox"/> Other: _____ | |

Is the threat 'possible'? Yes No

Summarize the basis for this determination: _____

Response to a 'possible' threat:

- | | | |
|--|--|--|
| <input type="checkbox"/> None | <input type="checkbox"/> Site characterization | <input type="checkbox"/> Isolation/containment |
| <input type="checkbox"/> Increased monitoring/security | <input type="checkbox"/> Other: _____ | |

Is the threat 'credible'? Yes No

Summarize the basis for this determination: _____

Response to a 'credible' threat:

- | | | |
|---|--|---|
| <input type="checkbox"/> Sample analysis | <input type="checkbox"/> Site characterization | <input type="checkbox"/> Isolation/containment |
| <input type="checkbox"/> Partial EOC activation | <input type="checkbox"/> Public notification | <input type="checkbox"/> Law Enforcement Notification |
| <input type="checkbox"/> Other: _____ | | |

Has a contamination incident been confirmed? Yes No

Summarize the basis for this determination: _____

Response to a confirmed incident:

- | | | |
|--|---|--|
| <input type="checkbox"/> Sample analysis | <input type="checkbox"/> Site characterization | <input type="checkbox"/> Isolation/containment |
| <input type="checkbox"/> Full EOC activation | <input type="checkbox"/> Public notification | <input type="checkbox"/> Provide alternate sanitary services |
| <input type="checkbox"/> Initiate remediation and recovery | <input type="checkbox"/> Law Enforcement Notification | |
| <input type="checkbox"/> Other: _____ | | |

How do other organizations characterize the threat?

Organization	Evaluation	Comment
<input type="checkbox"/> Local law enforcement	<input type="checkbox"/> Possible <input type="checkbox"/> Credible <input type="checkbox"/> Confirmed	
<input type="checkbox"/> FBI	<input type="checkbox"/> Possible <input type="checkbox"/> Credible <input type="checkbox"/> Confirmed	
<input type="checkbox"/> Public health agency	<input type="checkbox"/> Possible <input type="checkbox"/> Credible <input type="checkbox"/> Confirmed	
<input type="checkbox"/> Wastewater permitting agency	<input type="checkbox"/> Possible <input type="checkbox"/> Credible <input type="checkbox"/> Confirmed	
<input type="checkbox"/> Other	<input type="checkbox"/> Possible <input type="checkbox"/> Credible <input type="checkbox"/> Confirmed	
<input type="checkbox"/> Other	<input type="checkbox"/> Possible <input type="checkbox"/> Credible <input type="checkbox"/> Confirmed	

Signoff

Name of person responsible for threat evaluation:

Print name: _____

Signature: _____ Date/Time: _____

3 Security Incident Report Form

INSTRUCTIONS

The purpose of this form is to help organize information about a security incident, typically a security breach, which may be related to a wastewater contamination threat. The individual who discovered the security incident, such as a security supervisor, the Utility Incident Commander, or another designated individual may complete this form. This form is intended to summarize information about a security breach that may be relevant to the threat evaluation process. This form should be completed for each location where a security incident was discovered.

Discovery of Security Incident

Date/Time security incident discovered: _____

Name of person who discovered security incident: _____

Mode of discovery:

- | | | |
|---|--|---|
| <input type="checkbox"/> Alarm (building) | <input type="checkbox"/> Alarm (gate/fence) | <input type="checkbox"/> Alarm (access hatch) |
| <input type="checkbox"/> Video surveillance | <input type="checkbox"/> Utility staff discovery | <input type="checkbox"/> Citizen discovery |
| <input type="checkbox"/> Suspect confession | <input type="checkbox"/> Law enforcement discovery | |
| <input type="checkbox"/> Other: _____ | | |

Did anyone observe the security incident as it occurred? Yes No

If "Yes", complete the 'Witness Account Report'

Site Description

Site Name: _____

Type of facility

- | | | |
|---------------------------------------|--|---|
| <input type="checkbox"/> Manhole | <input type="checkbox"/> Treatment plant | <input type="checkbox"/> Pump station |
| <input type="checkbox"/> Catch basin | <input type="checkbox"/> Collection main | <input type="checkbox"/> Building drain |
| <input type="checkbox"/> Other: _____ | | |

Address: _____

Additional Site Information: _____

Background Information

Have the following "normal activities" been investigated as potential causes of the security incident?

- | | |
|--|--|
| <input type="checkbox"/> Alarms with known and harmless causes | <input type="checkbox"/> Utility staff inspections |
| <input type="checkbox"/> Routine wastewater sampling | <input type="checkbox"/> Construction or maintenance |
| <input type="checkbox"/> Contractor activity | <input type="checkbox"/> Other: _____ |

Was this site recently visited prior to the security incident? Yes No

If 'Yes,' provide additional detail below

Date and time of previous visit: _____

Name of individual who visited the site: _____

Additional information: _____

Has this location been the site of previous security incidents? Yes No

If 'Yes,' provide additional detail below

Date and time of most recent security incident: _____

Description of incident: _____

What were the results of the threat evaluation for this incident?

'Possible' 'Credible' 'Confirmed'

Have security incidents occurred at other locations recently? Yes No

If 'Yes,' complete additional 'Security Incident Reports' for each site

Name of 1st additional site: _____

Name of 2nd additional site: _____

Name of 3rd additional site: _____

Security Incident Details

Was there an alarm(s) associated with the security incident? Yes No

If 'Yes,' provide additional information below

Are there sequential alarms (e.g., alarm on a gate and a hatch)? Yes No

Date and time of alarm(s): _____

Describe alarm(s): _____

Is video surveillance available for the site of the security incident? Yes No

If 'Yes,' provide additional detail below

Date and time of video surveillance: _____

Describe surveillance: _____

Unusual equipment found at the site and time of discovery of the security incident:

- | | |
|---|--|
| <input type="checkbox"/> Discarded PPE (e.g., gloves and masks) | <input type="checkbox"/> Empty containers (e.g., bottles, drums) |
| <input type="checkbox"/> Tools (e.g., wrenches, bolt cutters) | <input type="checkbox"/> Hardware (e.g., valves, pipe) |
| <input type="checkbox"/> Lab equipment (e.g., beakers, tubing) | <input type="checkbox"/> Pumps or hoses |
| <input type="checkbox"/> None | <input type="checkbox"/> Other: _____ |

Describe equipment: _____

Unusual vehicles found at the site and time of discovery of the security incident:

- | | | |
|--|---|---------------------------------------|
| <input type="checkbox"/> Car/sedan | <input type="checkbox"/> SUV | <input type="checkbox"/> Pickup truck |
| <input type="checkbox"/> Flatbed truck | <input type="checkbox"/> Construction vehicle | <input type="checkbox"/> None |
| <input type="checkbox"/> Other: _____ | | |

Describe vehicles (including make/model/year/color/license plate #, logos, or markings):

Signs of tampering at the site and time of discovery of the security incident:

- | | |
|--|--|
| <input type="checkbox"/> Cut locks/fences | <input type="checkbox"/> Open/damaged gates, doors, or windows |
| <input type="checkbox"/> Open/damaged access hatches | <input type="checkbox"/> Missing/damaged equipment |
| <input type="checkbox"/> Facility in disarray | <input type="checkbox"/> None |
| <input type="checkbox"/> Other: _____ | |

Are there signs of sequential intrusion (e.g., locks removed from a gate and hatch)?
 Yes No

Describe signs of tampering: _____

Signs of hazard at the site and time of discovery of the security incident:

- | | |
|--|---|
| <input type="checkbox"/> Unexplained or unusual odors | <input type="checkbox"/> Unexplained dead animals |
| <input type="checkbox"/> Unexplained dead or stressed vegetation | <input type="checkbox"/> Unexplained liquids |
| <input type="checkbox"/> Unexplained clouds or vapors | <input type="checkbox"/> None |
| <input type="checkbox"/> Other: _____ | |

Describe signs of hazard: _____

Signoff

Name of person responsible for documenting the security incident:
 Print name: _____

Signature: _____ Date/Time: _____

4 Witness Account Report Form

INSTRUCTIONS

The purpose of this form is to document the observations of a witness to activities that might be considered an incident warning. The individual interviewing the witness, or potentially the witness, should complete this form. This may be the Utility Incident Commander or an individual designated by incident command to perform the interview. If law enforcement is conducting the interview (which may often be the case), then this form may serve as a prompt for “utility relevant information” that should be pursued during the interview. This form is intended to consolidate the details of the witness account that may be relevant to the threat evaluation process. This form should be completed for each witness that is interviewed.

Basic Information

Date/Time of Interview: _____

Name of person interviewing witness: _____

Witness contact information: _____

Full Name: _____

Address: _____

Daytime phone: _____

Evening phone: _____

E-mail address: _____

Reason the witness was in the vicinity of the suspicious activity: _____

Witness Account

Date/Time of activity: _____

Location of activity:

Site name: _____

Type of facility

Manhole

Treatment plant

Pump station

Catch basin

Collection main

Building drain

Other: _____

Address: _____

Additional site information: _____

Type of activity

- Trespassing
- Theft
- Other: _____
- Vandalism
- Tampering
- Breaking and entering
- Surveillance

Additional description of the activity: _____

Description of suspects

Were suspects present at the site? Yes No

How many suspects were present? _____

Describe each suspect's appearance:

Suspect #	Sex	Race	Hair Color	Clothing	Voice
1					
2					
3					
4					
5					
6					

Were any of the suspects wearing uniforms? Yes No

If 'Yes,' describe the uniform(s): _____

Describe any other unusual characteristics of the suspects: _____

Did any of the suspects notice the witness? Yes No

If 'Yes,' how did they respond? _____

Vehicles at the site

Were vehicles present at the site? Yes No

Did the vehicles appear to belong to the suspects? Yes No

How many vehicles were present? _____

Describe each vehicle:

Vehicle #	Type	Color	Make	Model	License Plate
1					
2					
3					
4					
5					
6					

Were there any logos or distinguishing marks on the vehicles? Yes No

If 'Yes,' describe: _____

Provide any additional detail about the vehicles and how they were used (if at all): _____

Equipment at the site

Was any unusual equipment present at the site? Yes No

- Explosive or incendiary devices
- PPE (e.g., gloves, masks)
- Tools (e.g., wrenches, bolt cutters)
- Lab equipment (e.g., beakers, tubing)
- Other: _____
- Firearms
- Containers (e.g., bottles, drums)
- Hardware (e.g., valves, pipe, hoses)
- Pumps and related equipment

Describe equipment and how it was being used by the suspects (if at all): _____

Unusual conditions at the site

Were there any unusual conditions at the site?

Yes

No

Explosions or fires

Fogs or vapors

Unusual odors

Dead/stressed vegetation

Dead animals

Unusual noises

Other: _____

Describe the site conditions: _____

Additional observations

Describe any additional details from the witness account: _____

Signoff

Name of interviewer:

Print name: _____

Signature: _____ Date/Time: _____

Name of witness:

Print name: _____

Signature: _____ Date/Time: _____

5 Phone Threat Report Form

INSTRUCTIONS

This form is intended to be used by utility staff that regularly answer phone calls from the public (e.g., call center operators). The purpose of this form is to help these staff capture as much information as possible from a threatening phone call while the caller is on the line. It is important that the operator keep the caller on the line as long as possible in order to collect the information. Since this form will be used during the call, it is important that operators become familiar with the content of the form. The sections of the form are organized with the information that should be collected during the call at the beginning of the form (i.e., Basic Call Information and Details of Threat) and information that can be completed immediately following the call at the end of the form (i.e., the description of the caller). The information collected on this form will be critical to the threat evaluation process.

Basic Information

Name of person receiving the call: _____

Date phone call received: _____ Time phone call received: _____

Time phone call ended: _____ Duration of call: _____

Originating number: _____ Originating name: _____

If the number/name is not displayed on the caller ID, press *57 (or call trace) at the end of the call and inform law enforcement that the phone company may have trace information.

Is the connection clear? Yes No

Could the call be from a wireless phone? Yes No

Details of Threat

Has the wastewater system already been contaminated? Yes No

Date and time of contaminant introduction known? Yes No

Date and time if known: _____

Location of contaminant introduction known? Yes No

Site name: _____

Type of facility

Manhole Treatment plant Pump station

Catch basin Collection main Building drain

Other: _____

Address: _____

Additional site information: _____

Name or type of contaminant known? Yes No

Type of contaminant
 Chemical Biological Radiological

Specific contaminant name/description: _____

Mode of contaminant introduction known? Yes No

Method of addition: Single dose Over time Other _____

Amount of material: _____

Additional information: _____

Motive for contamination known? Yes No

Retaliation/revenge Political cause Religious doctrine

Other: _____

Describe motivation: _____

Caller Information

Basic information

Stated name: _____

Affiliation: _____

Phone number: _____

Location/address: _____

Caller's voice

Did the voice sound disguised or altered? Yes No

Did the call sound like a recording? Yes No

Did the voice sound Male Female Young Old

Did the voice sound familiar? Yes No

If 'Yes,' who did it sound like? _____

Did the caller have an accent? Yes No

If 'Yes,' what did it sound like? _____

How did the caller sound or speak?

- | | | |
|---|---------------------------------------|-------------------------------------|
| <input type="checkbox"/> Educated | <input type="checkbox"/> Well spoken | <input type="checkbox"/> Illiterate |
| <input type="checkbox"/> Irrational | <input type="checkbox"/> Obscene | <input type="checkbox"/> Incoherent |
| <input type="checkbox"/> Reading a script | <input type="checkbox"/> Other: _____ | |

What was the caller's tone of voice?

- | | | | |
|---------------------------------------|----------------------------------|----------------------------------|--|
| <input type="checkbox"/> Calm | <input type="checkbox"/> Angry | <input type="checkbox"/> Lipping | <input type="checkbox"/> Stuttering/broken |
| <input type="checkbox"/> Excited | <input type="checkbox"/> Nervous | <input type="checkbox"/> Sincere | <input type="checkbox"/> Insincere |
| <input type="checkbox"/> Slow | <input type="checkbox"/> Rapid | <input type="checkbox"/> Normal | <input type="checkbox"/> Slurred |
| <input type="checkbox"/> Soft | <input type="checkbox"/> Loud | <input type="checkbox"/> Nasal | <input type="checkbox"/> Clearing throat |
| <input type="checkbox"/> Laughing | <input type="checkbox"/> Crying | <input type="checkbox"/> Clear | <input type="checkbox"/> Deep breathing |
| <input type="checkbox"/> Deep | <input type="checkbox"/> High | <input type="checkbox"/> Raspy | <input type="checkbox"/> Cracking |
| <input type="checkbox"/> Other: _____ | | | |

Were there background noises coming from the caller's end?

- | | |
|--|-----------------|
| <input type="checkbox"/> Silence | Describe: _____ |
| <input type="checkbox"/> Voices | Describe: _____ |
| <input type="checkbox"/> Children | Describe: _____ |
| <input type="checkbox"/> Animals | Describe: _____ |
| <input type="checkbox"/> Factory sounds | Describe: _____ |
| <input type="checkbox"/> Office sounds | Describe: _____ |
| <input type="checkbox"/> Music | Describe: _____ |
| <input type="checkbox"/> Traffic/street sounds | Describe: _____ |
| <input type="checkbox"/> Airplanes | Describe: _____ |
| <input type="checkbox"/> Trains | Describe: _____ |
| <input type="checkbox"/> Ships or large boats | Describe: _____ |
| <input type="checkbox"/> Other: _____ | |

Signoff

Name of call recipient:

Print name: _____

Signature: _____ Date/Time: _____

Name of person completing form (if different from call recipient):

Print name: _____

Signature: _____ Date/Time: _____

6 Written Threat Report Form

INSTRUCTIONS

The purpose of this form is to summarize significant information from a written threat received by a wastewater utility. This form should be completed by the Utility Incident Commander or an individual designated by incident command to evaluate the written threat. The summary information provided in this form is intended to support the threat evaluation process; however, the completed form is not a substitute for the complete written threat, which may contain additional, significant details.

The written threat itself (e.g., the note, letter, e-mail message, etc.) may be considered evidence and thus should be minimally handled (or not handled at all) and placed into a clean plastic bag to preserve any forensic evidence.

Safety

A suspicious letter or package could pose a threat in and of itself, so caution should be exercised if such packages are received. The US Postal Service has issued guidance when dealing with suspicious packages which can be found here: <http://about.usps.com/posters/pos84.pdf>

Threat Notification

Name of person receiving the written threat: _____

Person(s) to whom threat was addressed: _____

Date threat received: _____ Time threat received: _____

How was the written threat received?

- | | | |
|--|---|---|
| <input type="checkbox"/> US Postal Service | <input type="checkbox"/> Delivery service | <input type="checkbox"/> Courier |
| <input type="checkbox"/> Fax | <input type="checkbox"/> E-mail | <input type="checkbox"/> Hand-delivered |
| <input type="checkbox"/> Other: | | |

If mailed, is the return address listed? Yes No

If mailed, what is the date and location of the postmark? _____

If delivered, what was the service used (list any tracking numbers)?

If faxed, what is the number of the sending fax? _____

If e-mailed, what is the e-mail address of the sender? _____

If hand-delivered, who delivered the message? _____

Details of Threat

Has the wastewater system already been contaminated? Yes No

Date and time of contaminant introduction known? Yes No

Date and time if known: _____

Location of contaminant introduction known? Yes No

Site name: _____

Type of facility

Manhole Treatment plant Pump station

Catch basin Collection main Building drain

Other: _____

Address: _____

Additional site information: _____

Name or type of contaminant known? Yes No

Type of contaminant

Chemical Biological Radiological

Specific contaminant name/description: _____

Mode of contaminant introduction known? Yes No

Method of addition: Single dose Over time other

Amount of material: _____

Additional information: _____

Motive for contamination known? Yes No

Retaliation/revenge Political cause Religious doctrine

Other: _____

Describe motivation: _____

Note Characteristics

Perpetrator information:

Stated name: _____

Affiliation: _____

Phone number: _____

Location/address: _____

Condition of paper/envelope:

- | | | |
|--|--|---|
| <input type="checkbox"/> Marked personal | <input type="checkbox"/> Marked confidential | <input type="checkbox"/> Properly addressed |
| <input type="checkbox"/> Neatly typed or written | <input type="checkbox"/> Clean | <input type="checkbox"/> Corrected or marked-up |
| <input type="checkbox"/> Crumpled or wadded up | <input type="checkbox"/> Soiled/stained | <input type="checkbox"/> Torn/tattered |
| <input type="checkbox"/> Other: _____ | | |

How was the note prepared?

- | | | |
|---|--|---|
| <input type="checkbox"/> Handwritten in print | <input type="checkbox"/> Handwritten in script | <input type="checkbox"/> Computer typed |
| <input type="checkbox"/> Machine typed | <input type="checkbox"/> Spliced (e.g., from other typed material) | |
| <input type="checkbox"/> Other: _____ | | |

Language:

- | | |
|--|---------------------------------------|
| <input type="checkbox"/> Clear English | <input type="checkbox"/> Poor English |
| <input type="checkbox"/> Another language: _____ | |
| <input type="checkbox"/> Mixed languages: _____ | |

Writing style:

- | | | |
|---------------------------------------|--|-------------------------------------|
| <input type="checkbox"/> Educated | <input type="checkbox"/> Proper grammar | <input type="checkbox"/> Logical |
| <input type="checkbox"/> Uneducated | <input type="checkbox"/> Poor grammar/spelling | <input type="checkbox"/> Incoherent |
| <input type="checkbox"/> Use of slang | <input type="checkbox"/> Obscene | |
| <input type="checkbox"/> Other: _____ | | |

Writing tone:

- | | | |
|--|-------------------------------------|-------------------------------------|
| <input type="checkbox"/> Clear | <input type="checkbox"/> Direct | <input type="checkbox"/> Sincere |
| <input type="checkbox"/> Condescending | <input type="checkbox"/> Accusatory | <input type="checkbox"/> Angry |
| <input type="checkbox"/> Agitated | <input type="checkbox"/> Nervous | <input type="checkbox"/> Irrational |
| <input type="checkbox"/> Other: _____ | | |

Signoff

Name of individual who received the threat:

Print name: _____

Signature: _____ Date/Time: _____

Name of person completing form (if different from written threat recipient):

Print name: _____

Signature: _____ Date/Time: _____

7 Public Health Information Report Form

INSTRUCTIONS

The purpose of this form is to summarize significant information about a public health episode that could be linked to contaminated wastewater. This form should be completed by the Utility Incident Commander or an individual designated by incident command. The information compiled in this form is intended to support the threat evaluation process.

In the case of a threat warning due to a report from public health, it is likely that the public health agency will assume incident command during the investigation. The wastewater utility will likely play a support role during the investigation, specifically to help determine whether or not wastewater might be the cause.

PUBLIC HEALTH NOTIFICATION

Date and Time of notification: _____

Name of person who received the notification: _____

Contact information for individual providing the notification

Full Name: _____

Title: _____

Organization: _____

Address: _____

Day-time phone: _____

Evening phone: _____

Fax Number: _____

E-mail address: _____

Why is this person contacting the wastewater utility? _____

Has the state or local public health agency been notified? Yes No

If "No," the appropriate public health official should be immediately notified.

DESCRIPTION OF PUBLIC HEALTH EPISODE

Nature of public health episode:

Unusual disease (mild) Unusual disease (severe) Death

Other: _____

Symptoms:

Diarrhea Vomiting/nausea Flu-like symptoms

Fever Headache Breathing difficulty

Other: _____

Describe symptoms: _____

Causative Agent: Known Suspected Unknown

If known or suspected, provide additional detail below

Chemical Biological Radiological

Describe _____

Estimate of time between exposure and onset of symptoms: _____

Exposed Individuals:

Location where exposure is thought to have occurred

Residence Work School

Other: _____

Additional notes on location of exposure: _____

Collect addresses for specific locations where exposure is thought to have occurred.

Is the pattern of exposure clustered in a specific area? Yes No

Extent of area

Single building Complex (several buildings) City block
 Neighborhood Cluster of neighborhoods Large section of city
 Other: _____

Additional notes on extent of area: _____

Do the exposed individuals represent a disproportionate number of:

Immune compromised Elderly Children
 Infants Pregnant women Women
 Other:
 None, no specific groups dominate the makeup of exposed individuals

EVALUATION OF LINK TO WASTEWATER

Were there any public complaints within the affected area? Yes No

Were there any unusual wastewater chemical data within the affected area? Yes No

Were there any process upsets or operational changes? Yes No

Was there any construction/maintenance within the affected area? Yes No

Were there any security incidents within the affected area? Yes No

SIGNOFF

Name of person completing form:

Print name _____

Signature _____ Date/Time: _____

8 Site Characterization Plan Template

INSTRUCTIONS

This form is intended to support the development of a customized site characterization plan developed in response to a specific wastewater contamination threat. The Incident Commander and Site Characterization Team Leader should develop this plan jointly if possible. The completed form will be used to guide site characterization activities in the field. However, it may be necessary to revise the plan based on initial observations at the site. A form should be completed for each investigation site that will be characterized.

Threat Warning Information

Consult Module 2, "Threat Evaluation Worksheet" for details about the threat.

Investigation Site

Site Name: _____

Type of facility:

Manhole

Treatment plant

Pump station

Catch basin

Collection main

Building drain

Other: _____

Address: _____

Additional Site Information: _____

Initial Hazard Assessment

Are there any indicators of an explosive hazard? Yes No

If "Yes," notify law enforcement and do not send a team to the site.

Initial hazard categorization

Low hazard

Chemical hazard

Radiological hazard

Biological hazard

If the initial hazard assessment indicates a chemical, radiological, or biological hazard, then only teams trained to deal with such hazards should be sent to the site.

Site Characterization Team

Name & Affiliation of Site Characterization Team Leader: _____

Wastewater utility staff:

Wastewater security specialist

Name: _____

General security specialist

Name: _____

Operations specialist

Name: _____

Other

Name: _____

Representatives from other agencies:

- Local law enforcement Fire department HazMat
 US EPA FBI Other

Communication Procedures

Mode of communication:

- Phone 2-way radio Digital
 Facsimile Other: _____

Reporting events:

- Upon arrival at site During approach Site entry
 After site evaluation After field testing Site exit
 Other: _____

Field Screening Checklist for Worker Safety and Rapid Wastewater Testing

✓	Parameter ¹	Screen ²	Meter/Kit ID ³	Check Date ⁴	Reference Value ⁵
	Radiation	Both Safety and Wastewater			
	pH / conductivity	Wastewater			
	Cyanide	Wastewater			
	Combustible gases	Both Safety and Wastewater			
	Volatile chemicals	Both Safety and Wastewater			
	Metals	Wastewater			

¹List the parameters that will be evaluated as part of field screening (examples are listed).
²Screening may be conducted for safety, rapid wastewater testing, or both.
³Report the unique identifier for the meter or kit used during screening.
⁴Report date of last calibration, expiration date, or date of last equipment check as appropriate.
⁵List any reference value that would trigger a particular action, such as exiting the site.

Sampling Checklist

✓	Analyte ¹	No. Samples	Sample Preservation ²
	Standard VOCs		
	Semi-volatiles		
	Quaternary nitrogen compounds		
	Cyanide		
	Carbamate pesticides		
	Metals/elements		
	Organometallic compounds		
	Radionuclides		
	Non-target VOCs		
	Non-target organic compounds		
	Non-target inorganic compounds		
	Immunoassays		
	Pathogens – PCR		
	Water quality - chemistry		
¹ List the parameters that will be sampled during site characterization (examples are listed). ² List preservatives and indicate if they are to be added in the field.			

Equipment Checklist

- | | |
|--|---|
| <input type="checkbox"/> Completed Site Characterization Plan | <input type="checkbox"/> Additional Documentation |
| <input type="checkbox"/> Emergency Wastewater Sampling Kit (Table 3-1) | <input type="checkbox"/> Field Testing Kit |
| <input type="checkbox"/> Reagents (if stored separately) | <input type="checkbox"/> Bags of ice or freezer packs |
| <input type="checkbox"/> Laboratory grade water (5 gal) | <input type="checkbox"/> Rinse water (20 liters) |
| <input type="checkbox"/> Special equipment for the specific site | <input type="checkbox"/> Disposable camera |
| <input type="checkbox"/> Other: _____ | |

Sample Handling Instructions

Sample delivery:

- Return samples to wastewater utility
- Ship samples to specified location
- Deliver samples to specified recipient (e.g., laboratory, law enforcement, shipping co., etc.)

Name of recipient: _____

Phone: _____ Fax: _____

Delivery address: _____

Sample storage and security:

Describe any special precautions or instructions related to sample storage and security:

Signoff

Incident Commander (or designee responsible for developing Site Characterization Plan):

Print Name: _____

Signature: _____ Date/Time: _____

Site Characterization Team Leader:

Print Name: _____

Signature: _____ Date/Time: _____

9 Site Characterization Report Form

INSTRUCTIONS

Members of the Site Characterization Team can use this form to record their observations at the investigation site. It also serves as a checklist for notifying incident command at key points during the characterization. Additional checklists are included in this form for sample collection and exiting the site. The completed form can also be used as a component of the Site Characterization Report. A form should be completed for each investigation sited that is characterized.

General Information

Date: _____ Time arrived at investigation site: _____

Name of Site Characterization Team Leader: _____

Phone: _____ Fax: _____

Location of Investigation Site

Site Name: _____

Type of facility:

Manhole

Treatment plant

Pump station

Catch basin

Collection main

Building drain

Other: _____

Address: _____

Weather conditions at site: _____

Additional Site Information: _____

Approach to Site

Time of approach to site: _____

Initial Field Safety Screening (as listed in the "Site Characterization Plan"):

None

Radiation

Volatile chemicals

HazCat

Chemical Weapons

Biological agents

Other: _____

Report results of field safety screening in Appendix 10 "Field Testing Results Form."

If any field safety screening result is above the corresponding reference value, immediately notify incident command and do not proceed further into the site.

Unexplained or Unusual Odors:

- None Pungent Irritating
 Sulfur Skunky Bitter almond
 Petroleum Other: _____

Describe unusual odor: _____

Unusual Vehicles Found at the Site:

- Car/sedan SUV Pickup truck
 Flatbed truck Construction vehicle None
 Other: _____

Describe vehicle(s) (include make/model/year/color, license plate #, and logos or markings):

Signs of Tampering:

- None Cut locks/fences
 Open/damaged gates, doors, or windows Open manholes
 Missing/damaged equipment Facility in disarray
 Other: _____

Signs of sequential intrusion (e.g., locks removed from a gate and hatch)? Yes No

Describe signs of tampering: _____

Unusual Equipment:

- None Discarded PPE (e.g., gloves, masks)
 Tools (e.g., wrenches, bolt cutters) Hardware (e.g., valves, pipes)
 Lab equipment (e.g., beakers, tubing) Pumping equipment
 Other: _____

Describe equipment: _____

Unusual Containers:

Type of container:

- | | | |
|---------------------------------------|---|---|
| <input type="checkbox"/> None | <input type="checkbox"/> Drum/barrel | <input type="checkbox"/> Bottle/jar |
| <input type="checkbox"/> Plastic bag | <input type="checkbox"/> Box/bin | <input type="checkbox"/> Pressurized cylinder |
| <input type="checkbox"/> Test tube | <input type="checkbox"/> Bulk container | |
| <input type="checkbox"/> Other: _____ | | |

Condition of container:

- | | | |
|-----------------------------------|------------------------------|--|
| <input type="checkbox"/> Opened | <input type="checkbox"/> New | <input type="checkbox"/> Damaged/leaking |
| <input type="checkbox"/> Unopened | <input type="checkbox"/> Old | <input type="checkbox"/> Intact/dry |

Size of container: _____

Describe labeling on container: _____

Describe visible contents of container: _____

Rapid Field Testing of Wastewater

- | | | |
|---------------------------------------|--|---|
| <input type="checkbox"/> None | <input type="checkbox"/> Residual disinfectant | <input type="checkbox"/> pH/conductivity |
| <input type="checkbox"/> Cyanide | <input type="checkbox"/> Radiation | <input type="checkbox"/> VOCs and SVOCs |
| <input type="checkbox"/> Pesticides | <input type="checkbox"/> Biotoxins | <input type="checkbox"/> General toxicity |
| <input type="checkbox"/> Other: _____ | | |

Report results of rapid field testing in Appendix 10 "Field Testing Results Form."

If any field test result is above the corresponding reference value, immediately notify incident command and wait for instruction regarding how to proceed.

Report findings of site investigation to Incident Commander.

Approval granted to proceed with sample collection? Yes No

Sampling

Time Sampling was Initiated/Completed: _____ / _____

Implement Sampling Procedures Appropriate for the Hazard Conditions at the Site:

- | | |
|--|--|
| <input type="checkbox"/> Low hazard | <input type="checkbox"/> Chemical hazard |
| <input type="checkbox"/> Radiological hazard | <input type="checkbox"/> Biological hazard |

If the site is characterized as a chemical, radiological, or biological hazard, then special sampling and safety procedures should be followed.

Safety Checklist:

- Do not** eat, drink, or smoke at the site.
- Do not** taste or smell the wastewater samples.
- Follow** all steps/procedures in HASP.
- Do** use the general PPE included in the emergency wastewater sampling kit.
- Avoid** all contact with the wastewater, and flush immediately with clean water in the case of contact.
- Slowly fill** sample bottles to avoid volatilization and aerosolization.
- Minimize** the time that personnel are on site and collecting samples.

General Sampling Guidelines:

- Properly label each sample bottle.
- Carefully flush sample taps prior to sample collection, if applicable.
- Collect samples according to method requirements (e.g., without headspace for VOCs).
- Add preservatives as specified.
- Carefully close sample containers and verify that they do not leak.
- Wipe the outside of sample containers with a mild bleach solution if there was any spillage.
- Place sample containers into a sealable plastic bag.
- Place samples into an appropriate, rigid shipping container.
- Pack container with frozen ice packs, as appropriate.
- Complete "Sample Documentation Form" (Appendix 11)
- Complete "Chain of Custody Form" (Appendix 12)
- Secure shipping container with custody tape.
- Comply with any other sample security provisions required by participating agencies.

Exiting the Site

Time of Site Exit: _____

Site Exit Checklist:

- Verify that hatches, locks, etc. are properly secured.
 - Remove all samples, equipment, and materials from the site.
 - Verify that all samples are in the cooler and properly seal the cooler.
 - Remove all PPE at site perimeter.
 - Place disposable PPE and other trash into a heavy-duty plastic trash bag.
 - Verify that the perimeter has been properly secured before leaving the site.
 - Ensure that all documentation has been completed before leaving the site perimeter.
 - Comply with any site control measures required by participating agencies.
 - Contact Incident Commander (IC) and inform the IC that the team is leaving the site
-

Signoff

Site Characterization Team Leader:

Print Name: _____

Signature: _____ Date/Time: _____

13 Contaminant Characterization and Transport Worksheet

INSTRUCTIONS

*The purpose of this worksheet is to help organize information that will lead to the identification of the contaminant to facilitate decisions on appropriate operational responses and provide more accurate information for public communication/notification. Contaminant identification will most likely first be a presumptive identification followed by more lengthy procedures for verification. While validated analytical results are typically the most reliable means of contaminant identification, other information collected during the **threat evaluation** and **site characterization** may provide valuable insight regarding the identity of the contaminant.*

Site Characterization/Threat Evaluation Summary

Describe the contaminant's odor, if applicable. (Note: For safety reasons, it is recommended that you not intentionally smell samples.)

What was the physical form of the contaminant?

Solid

Liquid

Gas

Slurry

Powder

Granules

Other: _____

What color was the contaminant? _____

Summarize additional information obtained during site characterization/threat warning that is relevant to contaminant identification. _____

Summarize the on-line monitoring data, public complaints, or witness accounts that are relevant to contaminant identification. _____

Describe any other characteristics of the contaminant not mentioned above. _____

Field Analysis Summary

Summarize the results of the field analysis for the following parameters:

Radiation: _____

Chlorine residual: _____

pH conductivity: _____

Cyanide: _____

Volatile chemicals: _____

Chemical weapons: _____

Biotoxins: _____

Pathogens _____

Other: _____

Has death or disease in the population been reported? Yes No Unknown

Type/symptoms: _____

Is there information on unusual sales of pharmaceutical supplies? _____

Number of people affected: _____

Number of fatalities: _____

Location/area affected: _____

Was an epidemiological investigation conducted? Yes No Unknown

Results: _____

Was a clinical investigation conducted? Yes No Unknown

Results: _____

Is the contaminant acutely toxic and what are the acute effects? Yes No Unknown

Describe: _____

Laboratory Analysis Summary

Unusual analytical results: _____

Reporting units: _____

Analytical method: _____

Minimum reporting level: _____

Precision (relative standard deviation): _____

QA/QC (e.g., recovery of matrix spikes, standard checks, etc.): _____

Summarize additional information obtained during laboratory analysis that is relevant to contaminant identification. _____

Contaminant Characteristics

What is the class of the contaminant?

Biological Chemical Radiological

Unknown: _____

Can any conclusions regarding the contaminant properties be made? (Place an 'X' in the appropriate column)

	Yes	No	Unknown	Comment/Additional Information
Is the contaminant susceptible to disinfection or chemical oxidation?				
Does the contaminant hydrolyze into less toxic products?				
Does the contaminant hydrolyze into more toxic products?				
Does the contaminant react at certain pH's?				
Is the contaminant water soluble?				
Does the contaminant have a discernable odor or color? (Note: For safety reasons you should not intentionally smell samples.)				
Is the contaminant volatile or semi-volatile?				
Does the contaminant impact the pH?				
Does the contaminant impact conductivity?				
Does the contaminant impact other wastewater chemical parameters?				
Does the contaminant react with certain disinfectants (i.e., chlorine, chloramines, etc.)?				
What is the contaminant's half-life?				

Contaminant Public Health Effect Information

What are the primary routes of exposure?

- Inhalation Dermal contact Ingestion Unknown

What are the acute health effects for the exposure routes identified? _____

What is the contaminant's LD50/ID50 for these routes of exposure? _____

What is the length of time to first onset of symptoms after exposure?

What are the chronic health effects associated with exposure to the contaminant? _____

Does the contaminant have the potential for secondary transmission?

Yes No Unknown

Describe: _____

Is an approach available to prevent undesirable health effects from the contaminant?

Yes No Unknown

Describe: _____

Are there treatments available for individuals exposed to the contaminant?

Yes No Unknown

Describe: _____

Are health standards for the contaminant available?

Yes No Unknown

Describe: _____

By which exposure routes?

Dermal Inhalation Ocular Ingestion

List the levels for each exposure route.

Access to Contaminant Information (Effects and Properties)

In-house Information

Contact/ phone no.: _____

Internal database: _____

Public Health Officials

Contact/phone no.: _____

Website/database: _____

Resources

- US EPA Water contaminant information tool (WCIT), at <http://www.epa.gov/wcit>.
- US EPA Water Health and Economic Analysis Tool (WHEAT), at <http://water.epa.gov/infrastructure/watersecurity/techttools/wheat.cfm>
- US EPA's List of Drinking Water Contaminants & MCLs: <http://www.epa.gov/safewater/mcl.html#mcls>.
- Agency for Toxic Substances and Disease Registry (ATSDR): www.atsdr.cdc.gov.
- CDC Emergency Preparedness and Response: www.bt.cdc.gov.
- Recognizing Waterborne Disease and the Health Effects of Water Pollution: A Physician On-line Reference Guide: www.waterhealthconnection.org.
- Physician Preparedness for Acts of Water Terrorism: www.waterhealthconnection.org/bt/index.asp.
- Registry of Toxic Effects of Chemical Substances (RTECS): www.cdc.gov/niosh/rtecs.html.
- Risk Assessment Information System (RAIS), which contains information taken from US EPA's Integrated Risk Information System (IRIS), the *Health Effects Assessment Summary Tables* (HEAST-rad HEAST-nonrad), US EPA Peer Reviewed Toxicity Values (PRTVs) Database, and other information sources: http://www.epa.gov/risk_assessment/.
- United States Army *Medical Research Institute of Infectious Diseases (USAMRIID) Medical Management of Biological Casualties Handbook*: <http://www.usamriid.army.mil/education/bluebook.html>.
- WHO: www.who.int/search/en/.
- WHO's *Public Health Response to Biological and Chemical Weapons (2004)*: www.who.int/csr/deliberpidemics/biochemguide/en/index.html.

Contaminant Transport

Summarize what is known regarding the location of contaminant introduction:

How much material was used: _____ (lbs, tons, gals, etc.)

How was it added? Single dose Over time Unknown

Time period of suspected contaminant introduction: _____

Elapsed time: _____

Method of estimating the spread:

- Manual calculations Hydraulic model Water flow analysis
- GIS Field analysis Areas of public complaints
- Areas of people with health-related symptoms
- Other: _____

Estimate the contaminated area: _____

Estimate the population affected: _____

Identify any customers with special needs that are within the affected area.

Critical Care Facilities

- Hospitals Clinics
- Nursing Homes Dialysis Centers
- Other: _____

Schools

Day Care Facilities

Businesses

- Food and Beverage Manufacturers Commercial Ice Manufacturers
- Restaurants Agricultural Operations
- Power Generation Facilities
- Other : _____

Signoff

Name of person completing form: _____

Print name: _____

Signature: _____ Date/Time: _____

14 Public Health Response Action Worksheet

INSTRUCTIONS

The purpose of this form is to help organize information to aid in the evaluation of containment and public notification options. The objectives of public health response actions (operational and public notification) are to prevent or limit public exposure to potentially contaminated wastewater by either restricting further transport of the contaminant through the wastewater system or restricting use of the system through public notification. This worksheet assumes that the “Contaminant Characterization and Transport Worksheet” in Appendix 13 has been completed to the extent possible.

Assessment of Public Health Impact

Identity of the contaminant: Suspected Known Unknown

Describe: _____

Contaminant properties (if known):

Route of exposure:

Dermal Inhalation Ingestion Other: _____

Toxic or infectious dose (LD₅₀/ID₅₀) by these routes of exposure: _____

Symptoms of exposure to high dose: _____

Symptoms of exposure to low dose: _____

Other: _____

Evaluation of Containment Options

Describe the location and extent of the contaminated area: _____

Containment options:

Valve closures Reverse flow conditions By-pass

Isolate zone(s)

Other: _____

Critical equipment within contaminated area:

System equipment Zones Pump stations

Other: _____

Customers with special needs within contaminated area:

Critical Care Facilities

Hospitals Clinics

Nursing Homes Dialysis Centers

Other: _____

Schools

Day Care Facilities

Businesses

Food and Beverage Manufacturers Commercial Ice Manufacturers

Restaurants Agricultural Operations

Power Generation Facilities

Other: _____

Effectiveness of containment options:

- Complete contaminant isolation Reduction in spread of contaminant
 Unknown
 Other: _____

Is containment expected to provide adequate public health protection?

- Yes No Unknown

Timeline for implementation of containment options:

Containment procedures to begin: _____

Containment procedures to end: _____

Evaluation of Public Notification Options

Is public notification necessary and/or required by any applicable laws or regulations? Yes No

Collaboration Agencies (identified in Public Health Response Plan and Utility's ERP)

- Public health agencies Police departments Fire departments
 Hospitals/clinics Laboratories Wastewater permitting agency
 Regional Poison Control Center
 Other: _____

Type of notification (follow steps shown):

- Is the contaminant known? Yes No
- Is there a risk of explosion? Yes No

If "Yes," consider an evacuation notice.

- Is there a risk of dermal or inhalation exposure? Yes No Unknown

If "Yes" or "Unknown," consider an evacuation notice.

Content of Public Notification

Has the contamination event been confirmed? Yes No

Is the contaminant known? Yes No

If "Yes," identity of the contaminant: _____

Characteristics of the contaminant: _____

Restrictions on use: _____

Inhalation exposure Dermal exposure

Exposure symptoms: _____

Medical treatments: _____

Transmission mode (if biological): _____

-
- Duration of restriction: _____
 - Alternate sanitary services: _____
 - Additional instructions to consumers: _____
 - Other information about the incident: _____
 - Other: _____

Notification to customers with special needs:

- Critical Care Facilities
 - Hospitals Clinics
 - Nursing Homes Dialysis Centers
 - Other: _____
- Schools
- Day Care Facilities
- Businesses
 - Food and Beverage Manufacturers Commercial Ice Manufacturers
 - Restaurants Agricultural Operations
 - Power Generation Facilities
 - Other: _____

Are there subpopulations that will be affected at a greater rate than general population?

- Yes No Unknown

Describe: _____

Notification to consecutive system:

- Yes No Not Applicable

Method of dissemination (check all that apply):

- | | |
|---|---|
| <input type="checkbox"/> Broadcast media (radio and television) | <input type="checkbox"/> Government access channels |
| <input type="checkbox"/> Web site | <input type="checkbox"/> Listserv email |
| <input type="checkbox"/> Newspaper | <input type="checkbox"/> Letters by mail |
| <input type="checkbox"/> Newsletters (wastewater utility/partner) | <input type="checkbox"/> Phone banks |
| <input type="checkbox"/> Broadcast phone messages | <input type="checkbox"/> Broadcast faxes |
| <input type="checkbox"/> Posting in conspicuous locations | <input type="checkbox"/> Mass distribution through partners |
| <input type="checkbox"/> Hand delivery | <input type="checkbox"/> Door-to-door canvassing |
| <input type="checkbox"/> Town hall meetings | <input type="checkbox"/> Conference calls |
| <input type="checkbox"/> Auto dialer system | <input type="checkbox"/> Reverse 911 |
| <input type="checkbox"/> Other _____ | |

Notification/restriction timeline: _____

Notification/restriction to begin: _____

Notification/restriction to end: _____

Alternate Sanitation Services

Are alternate sanitation services needed? Yes No

Where can customers obtain the alternate sanitary services (e.g., locations for portable toilets)?

Which customers with special needs should be notified of the alternate sanitary services?

Critical Care Facilities

Hospitals

Clinics

Nursing Homes

Dialysis Centers

Other: _____

Schools

Day Care Facilities

Businesses

Food and Beverage Manufacturers

Commercial Ice Manufacturers

Restaurants

Agricultural Operations

Power Generation Facilities

Other: _____

Signoff

Name of person completing form: _____

Print name: _____

Signature: _____ Date/Time: _____

15 Suggested Outline for System Characterization/Feasibility Study Work Plan

- I. Executive Summary
- II. Introduction
- III. System Description and Environmental Setting
- IV. Initial Evaluation and Results of Site Characterization
 - A. Contaminants present, volume of wastewater and media affected
 - B. Potential pathways of contaminant migration/preliminary assessment of public health and environmental impacts
 - C. Preliminary identification of candidate response objectives and remedial response action alternatives
- V. Work Plan Rationale
 - A. Data quality objectives
 - B. Work plan approach
- VI. Tasks
 - A. Project Planning
 - B. Community Relations/Public Communication
 - C. Field Investigations
 - D. Sample Analysis/Validation
 - E. Data Evaluation
 - F. Risk Assessment
 - G. Evaluation of Remedial Alternatives
 - H. Treatability Studies
 - I. Reports
- VII. Costs and Key Assumptions
- VIII. Schedule
- IX. Project Management
 - A. Staffing
 - B. Coordination
- X. References
- XI. Appendices

16 Elements for a Quality Assurance Project Plan

- I. Project Management
 - A. Title and Approval Sheet
 - B. Table of Contents
 - C. Distribution List
 - D. Project/Task Organization
 - E. Problem Definition and Background
 - F. Project/Task Description
 - G. Quality Objectives and Criteria
 - H. Special Training/Certifications
 - I. Documentation and Records
- II. Data Generation and Acquisition
 - A. Sampling Process Design (Experimental Design)
 - B. Sampling Methods
 - C. Sample Handling and Custody
 - D. Analytical Methods
 - E. Quality Control
 - F. Instrument/Equipment Testing
 - G. Inspection and Maintenance
 - H. Instrument/Equipment Calibration and Frequency
 - I. Inspection/Acceptance of Supplies and Consumables
 - J. Non-direct Measurements
 - K. Data Management
- III. Assessment and Oversight
 - A. Assessments and Response Actions
 - B. Reports to Management
- IV. Data Validation and Usability
 - A. Data Review, Verification, and Validation
 - B. Verification and Validation Methods
 - C. Reconciliation with User Requirements

17 Elements of a Health and Safety Plan

- I. The name of a site health and safety officer and the names of key personnel and alternates responsible for site safety and health
- II. Health and safety risk analysis for existing site conditions, and for each site task and operation
- III. Employee training assignments
- IV. Description of personal protective equipment to be used by employees for each of the site tasks and operations being conducted
- V. Medical surveillance requirements
- VI. Description of the frequency and types of air monitoring, personnel monitoring, and environmental sampling techniques and instrumentation to be used
- VII. Site control measures
- VIII. Decontamination procedures
- IX. Standard operating procedures for the site
- X. Contingency plan that meets the requirements of 29 CFR 1910.120(l)(1) and (l)(2)
- XI. Entry procedures for confined spaces

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