# Panel V: Assessment of effectiveness and impact of practices for

strengthening personnel reliability and culture of responsibility

A Biosafety Professional's Perspective

Janet Peterson
University of Maryland

### New PRP measures need to be evaluated

- Any personnel reliability measures that are implemented should be evaluated for effectiveness and impact on the research enterprise.
- Measures aimed at enhancing personnel reliability should be periodically evaluated both for effectiveness and impact on the research enterprise.
  - May 2009 NSABB report "Enhancing Personnel Reliability Among Individuals with Access to Select Agents."

### New PRP measures need to be evaluated

- …it was also noted repeatedly that PRPs and their assessment measures or instruments need to be monitored for the impact, effectiveness, and unintended consequences.
  - Appendix C of NSABB May 2009 report, summary of comments from public consultation meeting of April 3, 2009.

### **Evaluation is challenging**

- Assessing the effectiveness of personnel reliability measures is challenging since it cannot usually be known what was prevented due to the implementation of personnel reliability measures.
  - May 2009 NSABB report "Enhancing Personnel Reliability Among Individuals with Access to Select Agents."

#### **Biosafety perspective**

- Extreme caution needs to be exercised when considering new PRP measures
- Scientists are not likely to embrace more restrictions when there is no way to evaluate their effectiveness
- Scientists may be driven away from infectious disease research by additional administrative burdens

#### **Biosafety perspective**

- It is challenging, if not impossible, to measure effectiveness of PRP practices
- There is no evidence that the current Security Risk Assessment requirements in the Select Agent program have reduced insider threat, or that more measures are needed
- Risk cannot be totally eliminated
- Additional PRP measures are not needed for the Select Agent program

## Benefits of enhancing Culture of Responsibility

- Shifts responsibility to the scientists
- Avoids negative impact of additional PRP measures and additional administrative burden
- Unlikely to drive scientists away from select agent research

#### **Culture of Responsibility**

- Hypothetical examples
  - Lack of honesty in other areas
  - Carelessness in inventory

#### **Conclusions**

- Effectiveness of additional PRP measures cannot easily be measured.
- Additional PRP measures are not needed in the Select Agent Program.
- Enhancing the Culture of Responsibility will do more to decrease the insider threat than implementing additional PRP measures.