

City of Charlotte, North Carolina

Comprehensive Annual Financial Report

For The Fiscal Year Ended June 30, 2009

# City of Charlotte, North Carolina Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2009

Mayor: Pat McCrory

Mayor Pro Tem: Susan Burgess

# City Council:

Michael Barnes Nancy G. Carter Warren Cooksey Andy Dulin Anthony Foxx Patsy Kinsey John Lassiter James Mitchell, Jr. Edwin Peacock Warren Turner

City Manager: W. Curtis Walton, Jr.

Prepared by the City of Charlotte Finance Department Greg C. Gaskins, Director of Finance Teresa T. Smith, Financial Reporting Manager

# CITY OF CHARLOTTE, NORTH CAROLINA TABLE OF CONTENTS

| NTRODUCTORY SECTION  | Page |
|--|------|
| Letter of Transmittal  | 1    |
| Certificate of Achievement for Excellence in Financial Reporting   |      |
| Organizational Chart   |      |
| FINANCIAL SECTION  |      |
| Independent Auditors' Report   | 15   |
| Management's Discussion and Analysis   | 17   |
| Basic Financial Statements:  |      |
| Government-wide Financial Statements:  |      |
| Statement of Net Assets  | 29   |
| Statement of Activities  | 30   |
| Fund Financial Statements:   |      |
| Balance Sheet – Governmental Funds   | 32   |
| Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Assets  | 33   |
| Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds  | 34   |
| Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities    | 35   |
| Statement of Budgetary Comparison – General Fund   | 36   |
| Reconciliation of the Statement of Budgetary Comparison to the Statement of Revenues, Expenditures and Changes in Fund Balances – General Fund | 37   |
| Statement of Net Assets – Proprietary Funds  | 38   |
| Statement of Revenues, Expenses and Changes in Fund Net Assets – Proprietary Funds   |      |
| Statement of Cash Flows – Proprietary Funds  |      |
| Statement of Fiduciary Net Assets – Fiduciary Funds  |      |
| Statement of Changes in Fiduciary Net Assets – Fiduciary Funds   |      |
| Index to the Notes to the Financial Statements   | 50   |
| Notes to the Financial Statements  | 52   |

# CITY OF CHARLOTTE, NORTH CAROLINA TABLE OF CONTENTS-(Continued)

| FINANCIAL SECTION (continued)  | Page |
|--|------|
| ·  |      |
| Combining and Individual Fund Statements and Schedules:  |      |
| Nonmajor Governmental Funds:   |      |
| Description  |      |
| Combining Balance Sheet  | 118  |
| Combining Statement of Revenues, Expenditures and Changes in Fund Balances   | 120  |
| Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual (Non-GAAP Basis) – Special Revenue Funds (Budgeted Annually) | 122  |
| Schedule of Expenditures Compared with Authorizations:   |      |
| Public Safety Grants Fund  | 126  |
| Neighborhood Development Fund  | 127  |
| Employment and Training Fund   | 128  |
| Stimulus Grants Fund   | 129  |
| Emergency Communications Fund  | 130  |
| Debt Service and Capital Projects Funds:   |      |
| Description  | 131  |
| Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual (Non-GAAP Basis) – Debt Service Fund                         | 132  |
| Schedule of Expenditures and Encumbrances Compared with Authorizations – Capital Projects Fund   | 134  |
| Enterprise Funds:  |      |
| Description  | 137  |
| Water and Sewer:   |      |
| Schedule of Revenues, Expenditures and Transfers – Budget and Actual (Non-GAAP Basis):   |      |
| Operating Fund   | 139  |
| Debt Service Fund  | 140  |
| Schedule of Reconciliation of Budgetary (Non-GAAP Basis) to Full Accrual Basis   | 141  |
| Schedule of Expenditures and Encumbrances Compared with Authorizations – Capital Projects Fund   | 142  |

# CITY OF CHARLOTTE, NORTH CAROLINA **TABLE OF CONTENTS-(Continued)**

Page FINANCIAL SECTION (continued) Combining and Individual Fund Statements and Schedules (continued): Enterprise Funds (continued): Storm Water: Schedule of Revenues, Expenditures and Transfers - Budget and Actual (Non-GAAP Basis): Schedule of Reconciliation of Budgetary (Non-GAAP Basis) to Full Accrual Basis ......147 Schedule of Expenditures and Encumbrances Compared with Authorizations -Capital Projects Fund .......148 Airport: Schedule of Revenues, Expenditures and Transfers - Budget and Actual (Non-GAAP Basis): Schedule of Reconciliation of Budgetary (Non-GAAP Basis) to Full Accrual Basis ......153 Schedule of Expenditures and Encumbrances Compared with Authorizations – Public Transit: Schedule of Revenues, Expenditures and Transfers - Budget and Actual (Non-GAAP Basis): Operating Fund.......157 Schedule of Reconciliation of Budgetary (Non-GAAP Basis) to Full Accrual Basis ......159 Schedule of Expenditures and Encumbrances Compared with Authorizations – Internal Service Funds: 

> Combining Statement of Revenues, Expenses and Changes in Fund Net Assets......165 Combining Statement of Cash Flows .......166

# CITY OF CHARLOTTE, NORTH CAROLINA TABLE OF CONTENTS-(Continued)

| STATISTICAL SECTION                                | Page |
|--|------|
| Description  | 167  |
| Government-wide Information:                       |      |
| Net Assets By Component                            | 169  |
| Changes in Net Assets                              | 170  |
| Fund Information:                                  |      |
| Fund Balances, Governmental Funds                  | 172  |
| Changes in Fund Balances, Governmental Funds       | 174  |
| Assessed and Actual Value of Taxable Property      | 176  |
| Direct and Overlapping Property Tax Rates          | 177  |
| Principal Property Tax Payers                      | 178  |
| Property Tax Levies and Collections                | 179  |
| Analysis of Current Tax Levy                       | 180  |
| Ratios of Outstanding Debt By Type                 | 182  |
| Direct and Overlapping Bonded Debt                 | 184  |
| Legal Debt Margin Information                      | 185  |
| Water and Sewer Revenue Bond Coverage              | 186  |
| Storm Water Revenue Bond Coverage                  | 187  |
| Airport Revenue Bond Coverage                      | 188  |
| Demographic and Economic Statistics                | 189  |
| Principal Employers                                | 190  |
| Full-Time Equivalent Employees by Function/Program | 191  |
| Operating Indicators by Function/Program           | 192  |
| Capital Asset Statistics by Function/Program       | 193  |



# CITY OF CHARLOTTE, NORTH CAROLINA TABLE OF CONTENTS-(Continued)

| ONOLE AUDIT OFOTION   | Page |
|---|------|
| SINGLE AUDIT SECTION  |      |
| Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards                                  | 195  |
| Independent Auditor's Report on Compliance with Requirements Applicable to Each Major Federal Program and Internal Control Over Compliance in Accordance with OMB Circular A-133 and the State Single Audit Implementation Act                      | 197  |
| Independent Auditor's Report on Compliance with Requirements Applicable to Each Major State Program and Internal Control Over Compliance in Accordance with Applicable Sections of OMB Circular A-133 and the State Single Audit Implementation Act | 199  |
| Schedule of Findings and Questioned Costs   | 201  |
| Summary of Prior Year Findings  | 204  |
| Schedule of Expenditures of Federal and State Awards  | 206  |
| Notes to the Schedule of Expenditures of Federal and State Awards   | 216  |



### October 31, 2009

# Honorable Mayor and Members of City Council City of Charlotte, North Carolina

State law requires that all general-purpose local governments publish a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of the City of Charlotte (City) for the fiscal year ended June 30, 2009.

This report consists of management's representations concerning the finances of the City. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The City's financial statements, as required by North Carolina General Statute 159-34, have been audited by Cherry, Bekaert & Holland, L.L.P., a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City for the fiscal year ended June 30, 2009, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the City's financial statements for the fiscal year ended June 30, 2009, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the City was part of a broader, federally and state mandated "Single Audit" designed to meet the special needs of federal and state grantor agencies. The Single Audit was performed in compliance with the Single Audit Act of the U.S. Office of Management and Budget Circular A-133 and North Carolina General Statute 159-34 (Single Audit Implementation Act). The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls

and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the Single Audit Section at the end of this report.

GAAP require that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The City's MD&A can be found immediately following the report of the independent auditors.

# **Profile of the Government**



Charlotte, located in Mecklenburg County, North Carolina, is the largest city between Baltimore and Jacksonville, Florida. The City is in the Piedmont Region of the Carolinas, two hours east of the Appalachian Mountains and three and one-half hours west of the Atlantic Ocean. New York City is 631 miles to the northeast and Atlanta is 256 miles to the southwest. Location and growth reinforce the City's role as a regional center in the Southeast.

The City, incorporated in 1768, became the county seat in 1774 and has grown from an initial 360 acres to a present area covering 299 square miles of the 527 square miles in Mecklenburg County. The City owes its name to German born Queen Charlotte, wife of England's King George III, and the County's name to her birthplace of Mecklenburg. That is why Charlotte is referred to as the "Queen City." With an estimated population of 716,874, Charlotte is the core of the Charlotte-Gastonia-Concord Metropolitan Statistical Area (MSA), an area of over 1.7 million people that includes six counties. The vision of the City is to be a model of excellence that puts citizens first and makes this a community of choice for living, working and leisure activities. The mission of the City is to ensure the delivery of quality public services and to promote the safety, health and quality of life of its citizens.



The City of Charlotte has had a **council-manager** form of government since 1929. Policy-making and legislative authority are vested in a governing council consisting of a mayor and eleven other members elected every two years on a partisan basis. The Mayor and four Council members are elected at-large by a citywide vote. The remaining seven Council members are elected by district, from voters who reside in each district. The City Council is responsible for appointing the City Manager, City Attorney, City Clerk and

members of various boards and commissions which enact ordinances, resolutions and orders; reviewing the annual budget, setting the tax rate and approving the financing of all City operations; and authorizing contracts on behalf of the City. The City Manager is responsible for carrying out policies and ordinances, and directs the daily operations of the City through Manager-appointed key business executives (department heads).

The City provides a full range of services, including police and fire protection; the construction and maintenance of streets and other infrastructure; solid waste collection; water and sewer; storm water; an airport; and public transit. The City also has component units that are controlled by or dependent on the City. Control or dependence is determined in accordance with criteria established by the Governmental Accounting Standards Board (GASB). The **Charlotte Firefighters' Retirement System**, a blended component unit, is presented as a Pension Trust Fund. The **Charlotte Regional Visitors Authority** is reported as a discretely presented component unit. Additional information on these legally separate entities and the reporting entity can be found in Note 1.a. in the notes to the financial statements.

The Strategic Operating and Capital Investment Plan illustrates the allocation of resources to fund the City's operations and capital programs. The City develops annually updated two-year operating budgets and five-year capital budgets. The City Council identifies priorities enabling key business units to submit their budget requests based on organization focus and strategy. The Council Budget Committee ensures that the operating budget reflects the needs and issues of the City and the organization. Requests are submitted in January, followed by several half-day retreats, beginning in February, held to discuss requests that serve as the basis for the preliminary strategic operating plan presented to City Council in May. Workshops and public hearings are scheduled to enable citizens an opportunity to respond to the preliminary plan. In June, City Council adopts a final Strategic Operating and Capital Investment Plan. Budget-to-actual comparisons are provided in this report for each fund for which an appropriated annual budget has been adopted. For the general fund, this comparison is presented as part of the basic financial statements. For other funds with annual and project-length budgets, detailed budget-to-actual comparisons are presented in the Combining and Individual Fund Statements and Schedules section of this report. Additional information on the budget can be found in the MD&A and Note 3.a. in the notes to the financial statements.

# **Local Economy**

Charlotte has emerged as a financial, distribution and transportation center of an entire urban region. There are 6.9 million people living within a 100-mile radius.



**Financial Services Center -** One of Charlotte's many strengths as a leading business center is the concentration of financial institutions and resources. The City ranks as the nation's second largest financial center in headquartered banking assets and is the home of Bank of America Corporation, one of the nation's largest banks based on deposits. Twenty-four banks, with approximately 226 banking offices, and a branch of the Federal Reserve Bank operate in the City and County. Other financial services including mortgage banking, commercial finance and insurance industries are well represented.

Transportation and Distribution Hub - The City plays a major role in the transportation and distribution



of goods throughout the nation. Charlotte/Douglas International Airport is considered the "gateway to the world" and is beginning a major construction program that will add a third runway, additional parking and expanded terminals. The airport served 34,739,020 passengers in 2008, an increase of 4.7 percent over 2007. The Airport ranks 8<sup>th</sup> nationwide in operations, 14<sup>th</sup> in passengers and 34<sup>th</sup> in cargo. Eleven commercial airlines and fourteen regional carriers offer direct or non-stop service to 179 destinations,

including 28 international destinations. There are twenty cargo carriers serving the area. With customs services available at the Airport and a foreign trade zone designation, the City is a port of entry and export.

Charlotte's trucking industry is served by two interstate highways that pass through the City limits, Interstate Highways 77 and 85 (I-77 and I-85), running north/south and northeast/southwest, respectively. Convenient access to the nation's interstate highway system makes Charlotte an appealing location for the trucking industry and more than fifty percent of the nation's population is within a 24-hour drive from the city. There are over 327 trucking companies located in Charlotte, including most of the nation's top trucking companies. Interstate 485 (I-485) is the Outer Belt highway serving Mecklenburg County and metropolitan Charlotte. The planned 67-mile loop is presently open or under construction with the exception of a six-mile segment to the northeast. Construction of this section is not scheduled to begin until 2015. However, the unexpected growth that has surrounded the Interstate has led engineers to expand the newer freeway segments with additional lanes and better interchanges in order to handle the increased capacity. Upon completion, the highway will facilitate traffic from I-77 and I-85 with an alternative route to bypass the city. Economic development will continue to boom as much of it passes through suburban areas.

Charlotte is also the center of the country's largest consolidated rail system. Two major rail systems, Norfolk Southern Railway and CSX Transportation, bring more than 300 trains through Charlotte weekly and link Charlotte to 23 states, Washington, D.C. and Canada.

Business Environment – Charlotte enjoys a vibrant, balanced economy that encompasses many sectors, as well as companies that range in size from multinational to microbusiness. Charlotte ranks 7<sup>th</sup> nationally in number of Fortune 500 headquartered companies, and it is home to operations for 326 companies that are listed on the Fortune 500. Approximately 483 foreign-owned firms representing forty nations are located here and represent sixteen of the nineteen major industry classifications. Charlotte was ranked number one by *Site Selection* magazine's list of top U.S. cities for foreign investment. Charlotte is a major manufacturing force. There are approximately 1,373 manufacturing firms here, more than any other City and County in the Carolinas. In addition, Charlotte has the highest per capita sales in the U.S.

# Top Five Industries (by number of employees)

- Wholesale and Retail Trade
- Education, Healthcare and Social Services
- Finance and Insurance
- Accommodations and Food Services
- Administrative and Waste Services

**Growth Outlook** - While many cities have seen construction costs rise, significant commercial growth continues throughout Charlotte. Charlotte's construction costs are 20 percent lower than the national average and one of the lowest of the major U.S. Distribution Centers and cities of comparable size. In 2008, more than 12,000 new jobs were created by over 1,300 firms, making a total investment of \$2.3 billion. This growth, following a decade that witnessed 7,309 new businesses, over 65,000 new jobs and \$12 billion of investment, demonstrates the economic momentum Charlotte has created to overcome the current downturn. As proof of Charlotte's continued positive business climate, almost three million square feet of office space is being developed in uptown through 2011, a 20.6% increase in total square footage.

Construction continues on the \$880 million Wells Fargo Cultural Campus, a mixed use site that will combine an office tower, numerous cultural facilities, public spaces and art, retail and future condominium development. The 1.5 million square foot, 48-story LEED Gold certified Duke Energy Center is scheduled to open in late 2009. The Knight Theater began hosting performances on October 10, 2009 and the Harvey B. Gantt Center for African –American Arts & Culture opened on October 24, 2009. The Bechtler Museum of Modern Art and the new Mint Museum will open in 2010.



Construction is underway for the new \$540 million One Bank of America Center, a 700,000 square foot, 30-story office tower across from Bank of America's corporate headquarters. The Center also includes a 17-story, 146-room Ritz-Carlton hotel, which had its grand opening on October 1, 2009 and is adjacent to the office tower. The completed complex will include: an enclosed glass atrium and winter garden to accommodate special events, an enhanced glass pedestrian walkway across College Street, and the creation of one of the most environmentally-responsible office towers in the Southeast with plans for LEED Gold certification. The new office tower will be completed in 2010.



The 363,000 square feet, 15-story office building known as 440 South Church is scheduled to open in 2009. This \$73 million, LEED certified project is part of a master planned, full city block development designed to integrate within the overall redevelopment of the Third Ward. The development will include restaurants, coffee shops and a hotel.



In order to enhance UNC Charlotte's presence in uptown Charlotte, the University has begun construction of a 150,000 square foot, 12-story academic and office building in the First Ward. UNC Charlotte has purchased the land for the \$50 million project and upon completion the University will move all of its Center City operations, which include the Architecture and Business Administration departments, into the new building. The building will accommodate masters programs in the following colleges: Information Technology, Health and Human Services, Engineering, and Arts and Sciences. The project is the first announced component of the new First Ward Urban Village.





Just outside of uptown, redevelopment continues in the Historic South End. Originally a hub for the railroad and textiles, the area fell into decline only to undergo a revival beginning in the 1990s that continues today. Major and successful projects such as Atherton Mill and the Arlington have transformed the South End into a true mixed-use, urban neighborhood with a balance of retail, business and housing. The current

LYNX Blue Line light rail. The LYNX runs directly through the heart of South End and the district has three walk-up transit stops. This has sparked a wave of pedestrian-friendly development along the line, including 1200 South Boulevard. This \$100 million mixed use project will feature 240,000 square feet of office and retail space, along with apartments and a boutique hotel. It is scheduled to be completed in 2012.



Charlotte's LYNX Blue Line South Corridor is the first light rail project in North Carolina. The line is approximately ten miles long and runs along I-77 from I-485 at South Boulevard to Center City Charlotte. The Blue Line provides service to fifteen stations where dozens of bus routes are timed to connect with the light rail. The Blue Line made its first trip in November 2007 and has significantly exceeded

catalyst for the South End renaissance is the



expectations for ridership numbers. The weekday average for August 2009 was 14,625 trips. Work also continues on the design and engineering for the LYNX Blue Line Extension, which will connect uptown Charlotte with UNC Charlotte. Despite a recent decline in ridership due to the economy, Charlotte Area Transit System (CATS) was still able to add new services, including Sprinter, a new line directly connecting the airport to uptown using a fleet of hybrid electric busses.

**Recreational, Visitor and Cultural Events -** The City's eight percent hotel/motel and one percent prepared food and beverage taxes have provided a dedicated resource for the purpose of promoting the City as a destination for convention, business and leisure travel. Despite a reduction in business travel due to the economy, Mecklenburg County received \$3.6 billion in domestic – traveler spending in 2008, the highest amount in North Carolina.

Charlotte Regional Visitors Authority (CRVA), a discretely presented component unit, focuses on tourism promotions and facilities management. Through CRVA, the City provides entertainment and exhibition facilities consisting of an auditorium, two enclosed sports arenas and a convention center. CRVA will also operate the NASCAR Hall of Fame complex.

In May 2005, the North Carolina General Assembly passed legislation providing for funding a NASCAR Hall of Fame. On March 6, 2006, NASCAR awarded the Hall of Fame to the City of Charlotte. An additional two percent county-wide occupancy tax finances the construction, repair, maintenance and financing of the Hall of Fame. The Hall of Fame will represent NASCAR's past, present, and future. The project, expected to attract over 400,000 visitors per year, will



include a 140,000 square foot museum, a new 80,000 square foot ballroom and exhibit area for Charlotte's Convention Center and NASCAR Plaza, a 19-story, 390,000 square foot office tower. The Hall of Fame complex is scheduled for completion by 2010.

The City is home to two major-league sports franchises, the Carolina Panthers of the National Football League (NFL) and the Charlotte Bobcats of the National Basketball Association (NBA). Home for the Carolina Panthers is the Bank of America Stadium, a privately owned, 73,778-seat stadium in uptown Charlotte. The NBA's Charlotte Bobcats play in the uptown Time Warner Cable Arena. The Queen City is also home to the Charlotte Knights, the AAA affiliate of





the Chicago White Sox; the

Charlotte Checkers of the East Coast Hockey League; and the Charlotte Eagles and Lady Eagles professional soccer teams. Lowe's Motor Speedway at Charlotte, the 1.5 mile super speedway, annually hosts three series of racing, including the Sprint Cup Series NASCAR Sprint All-Star Race, Coca-Cola 600, and the NASCAR Banking 500 only from Bank of America; the Nationwide Series Wendy's 300 and Dollar General 300; and the

Craftsman Truck Series North Carolina Education Lottery 200. Lowe's Motor Speedway is the largest

sports facility in the Southeast, with 165,000 permanent seats and the capacity for nearly 40,000 more spectators in the infield, and recognized as one of the finest NASCAR facilities in the U.S. Also attracting race fans is the zMax Dragway at Lowe's Motor Speedway. The drag racing facilities' track, pit areas and midway cover 125 acres and seats 30,000. The NHRA Carolinas Nationals is the opening round of the NHRA Full Throttle Drag Racing Series and was held at the dragway. College sports fans can attend the



Meineke Car Care Bowl at Bank of America Stadium, which matches an ACC team against a Big East team, and the CIAA Basketball Tournament which is held in the Charlotte Bobcats Arena. Golf lovers can attend one of the top events on the PGA tour, the Quail Hollow Championship. The U.S. National Whitewater Center is located on the Catawba River and is the world's largest artificial whitewater river and U.S. Olympic Training site. The 307-acre facility includes whitewater rafting, kayaking, mountain biking and hiking trails, a climbing center and ropes course, along with a 2,400 square foot conference facility and restaurants.

Charlotte offers diverse facilities for culture, the arts, nature and science. Four new cultural arts facilities opening in 2009 and 2010 at the Wells Fargo Cultural Campus will make Charlotte a major arts center in the South. The Bechtler Museum of Modern Art will feature a 1,200 piece collection, including works from Pablo Picasso, Edgar Degas and Andy Warhol. The Harvey B. Gantt Center for African-American Arts & Culture is a multipurpose event space. The Knight Theater will be the new home for North Carolina Dance, as well as host other performing arts. Finally, the new Mint Museum will have 145,000 square feet to combine its two existing locations and four collections (Craft + Design, Contemporary, American and Romare Bearden) under one roof. Currently, the Mint Museum of Art founded in 1933, the state's

oldest art museum, houses over 20,000 pieces including painting, sculpture and decorative arts. The North Carolina Blumenthal Center for the Performing Arts, containing a 2,100-seat performance hall and a 440-seat theater, showcases the best in opera, symphony, chorus, dance and theater. The Charlotte Nature Museum, founded in 1946, provides programs and exhibits centered around a science theme of "Nature and Man." The "hands-on" science and technology museum, Discovery Place, features a 300-seat Omnimax theater and the largest planetarium dome in the United States. The 40,000 square foot Billy Graham Library on the grounds of the ministry's international headquarters in Charlotte includes a bookstore and a café. Also on the grounds is the Graham Family Home place. The Library has brought in over 325,000 visitors since the opening in 2007.



**Education** - The County operates Charlotte-Mecklenburg Schools (CMS), a consolidated City-County public school system with current enrollment of 133,664 students. The City has no direct financial responsibility for the school system operations or capital. In June, 2009, Newsweek Magazine released its 1,500 Best High Schools in America list with eleven CMS schools ranked out of more than 27,000 high schools throughout the country, including one in the top 50.

# Institutions of Higher Learning (MSA)

| 1113 | ututions of myner Learning | (MSA) |
|------|----------------------------|-------|
| •    | Universities               | 14    |
| •    | Four Year Colleges         | 5     |
| •    | Community Colleges         | 3     |
| •    | Professional Schools       | 1     |
| •    | Technical Institutes       | 2     |
| •    | Vocational Schools         | 3     |
|      |                            |       |



There are numerous opportunities for secondary education in the Charlotte area. UNC Charlotte, a research intensive university, is the fourth largest of the sixteen institutions within the University of North Carolina system and the largest institution in the Charlotte region. The university comprises seven professional colleges and currently offers 18 doctoral programs, 62 master's degree programs and 90 programs leading to bachelor's degrees. There are more than 900 full-time faculty

and more than 23,300 students for the 2008 fall enrollment. UNC Charlotte adds approximately 4,500 new alumni each year. In addition, a survey by U.S. News & World Report ranked Davidson College 8<sup>th</sup> among the best liberal arts colleges in the country. In the southern region, Belmont Abbey College was recognized as a tier 1 school for its undergraduate program, while Queens University was recognized as a tier 1 school for its master's programs. Johnson & Wales University's Charlotte Campus combines career-focused educational programs with a full university experience at its downtown campus. Pfeiffer University at Charlotte has an urban campus and offers adult learners the opportunity to earn both undergraduate and graduate degrees. Wake Forest University continues to have a strong graduate school presence in Charlotte with several top-ranked MBA programs. The Business School's new Dean, former Pepsi CEO Steve Reinemund, has reaffirmed the University's commitment to Charlotte and is pursuing opportunities to expand the program's educational and operational footprints in order to take advantage of the City's diverse and highly educated workforce. Charlotte School of Law is located at the

Western Gateway to Charlotte's Center City and serves as an anchor for future development of west side Charlotte. The school received provisional approval from the American Bar Association in June 2008 and welcomed its first alumni with the graduation of its inaugural class in May 2009.



Health Care - The City and County are served by a number of health care providers. There are nine major hospitals located in the Charlotte-Mecklenburg area representing two health care systems, Carolinas HealthCare System and Presbyterian HealthCare. With 26,283 employees, Carolinas Healthcare System is the region's largest employer. Charlotte's largest hospital, Carolinas Medical Center (CMC), is a state-designated Academic Medical Center Teaching Hospital and the area's only Level 1 Trauma Center. The center has a nationally-ranked urology department and is home to the area's only heart, liver, kidney and pancreas transplant programs. The CMC campus also includes the 234-bed Levine Children's Hospital dedicated to the care of children and their families, and is the largest such facility between Washington, D.C. and Atlanta. Presbyterian Healthcare is a not-for-profit healthcare provider under the parent organization of Novant Health. They received the 2008 Ernest A. Codman Award and were recognized as a top five percent hospital in the country for high-quality nursing care.

# **Long Term Financial Planning**

Each year, in the early stages of budget planning, City Council establishes the areas of the community into which it wants to focus resources. These Focus Areas are the basis for budget decisions and operational programs. For fiscal year 2010, those areas are: Community Safety, Housing and Neighborhood Development, Environment, Transportation and Economic Development. The City uses the Corporate Balanced Scorecard performance measurement system to translate mission and strategy related to the Focus Areas into tangible objectives and measures; communicate strategy to employees; and ensure alignment of resources throughout the organization. City Strategy is documented in the Focus Area Plan and includes sixteen critical Corporate Objectives that guide and direct planning, decision making, and the accomplishment of the vision and mission of the City. For fiscal year 2010, Initiatives within each Focus Area include:

• Community Safety. "Charlotte will be the safest large city in America." In 1994, the City Council adopted a community safety plan. That plan has been expanded and combined with housing and neighborhood development initiatives and the implementation of community problem-oriented policing. Therefore, the City considers community safety from the perspective of the livability, stability, and economic viability of a neighborhood—not just the lack or presence of criminal activity. Initiatives in community safety include decreasing crime throughout Charlotte-Mecklenburg through enforcement and problem solving strategies; enhancing citizen safety through increased

through enforcement and problem solving strategies; enhancing citizen safety through increased police visibility and engagement of citizens as active partners; developing recruitment strategies that attract a more diverse applicant base; partnering with other criminal justice agencies in enforcement and prevention efforts; and reducing loss of life and property damage from fires through fire code enforcement and rapid response to working fires.

- Housing and Neighborhood Development. "Creating great neighborhoods in which to live, work, and play." This is the City's comprehensive approach to meeting the economic development and quality of life issues in the neighborhoods and business districts. This includes efforts such as providing adequate code enforcement; developing strategies for affordable housing; and requiring neighborhoods and business districts to take an active role in problem identification and solution development. Initiatives in housing and neighborhood development include improving the safety and appearance of neighborhoods; conducting a pilot program to connect neighborhoods to jobs and services along a business corridor; undertaking a "Comprehensive"
  - neighborhoods to jobs and services along a business corridor; undertaking a "Comprehensive Review of the City's Housing Policy;" improving the quality of life trends in Neighborhood Statistical areas; graduating neighborhoods from the City's revitalization program; increasing the supply of affordable housing; addressing deteriorating and blighted non-residential structures; and addressing foreclosures in target revitalization areas.
- Environment. "Charlotte will become a national leader in environmental initiatives to preserve our natural resources while balancing growth with sound fiscal policy." This initiative addresses safeguarding the environment, including protection of air and water quality, land preservation, and energy and resource conservation. As one of the fastest growing communities in the nation, protection of our environment is a priority that includes adopting best practices and leading by example by delivering public

services in a manner based on sound environmental practices. Initiatives in environment include supporting environmental sustainability; leading efforts to improve regional air quality; protecting natural ecosystems and habitats; adopting sound environmental practices for City facilities and operations; and collaborating with local and regional partners to enhance environmental quality and sustainability.

- Transportation. "Charlotte will be the premier city in the country for integrating land use and transportation choices." This initiative addresses the need for adequate infrastructure, streets, sidewalks, transit, public spaces and bike facilities to provide the foundation for private sector land development, a robust local economy and a higher quality of life for citizens. Initiatives in transportation include continuing implementation of the Centers, Corridors, and Wedges Growth Framework; collaborating on land use, transportation and air quality; prioritization, design, construction and maintenance of transportation facilities to promote transportation choices and meet land use objectives; communicating the Transportation Action Plan; and seeking financial resources to
- **Economic Development.** "Charlotte will be the most prosperous and livable city for all citizens through quality economic development." This initiative aims to improve the quality of life for citizens through increased economic opportunity and choices for jobs, housing, shopping and leisure activities. Initiatives in economic development include promoting a healthy business climate by implementing a strong business expansion and retention effort; ensuring that small businesses have opportunities to participate in City procurement; enhancing workforce development; advancing business

implement transportation programs and services.

# **Major Initiatives**

The City's capital policy and future capital plans are established in a five-year capital investment plan which matches the City's highest priority capital needs with a financing schedule. The 2010-2014 Capital Investment Plan totals \$2.86 billion and includes investments in neighborhoods, housing, storm water, roads, transit, water and sewer, the airport and government facilities. This is a fifteen percent decrease under the 2009-2013 capital program. There are planned reductions in aviation, transit and roads, but is partially offset by an increase in water and sewer.

- ➤ **General Government.** The General Government program totals \$496.3 million, including \$182.1 million for housing and neighborhoods; \$108.4 million for transportation; \$56.7 million for facility investments; \$38.0 million for economic development; and \$5.1 million for environmental services. General government projects are funded through a variety of sources including long-term financing, pay-as-you-go and capital reserves.
- ➤ Water and sewer. Charlotte-Mecklenburg Utilities' capital investment plan is designed to address increased demand, environmental issues, and State and Federal regulations. This program includes maintenance and expansion of the existing system of water and sewer mains and water and sewer treatment plants. The program totals \$1.1 billion and is fully financed from water and sewer fees. Major projects include \$302.3 million for wastewater treatment plant expansion; \$107.8 million for sanitary sewer line rehabilitation; \$60.0 million for water and sewer annexation projects; and \$56.1 million for northeast water transmission main.
- ➤ **Airport.** This program includes maintenance and expansions to the airfield, terminal, cargo and parking areas. The program totals \$770.1 million and is funded from federal grants and revenue bonds serviced through long-term leases with the airlines. Major projects include \$250.0 million for terminal lobby expansion; \$74.5 million for rental car facility relocation; and \$48.0 million for airport entrance road connection.
- ➤ **Transit.** The Public Transit Program includes maintenance and expansion of the transportation system including planning and construction of rapid transit. The program totals \$285.5 million and is financed through federal and state capital grants and a ½ cent sales tax for transit. Major projects include \$161.9 million for future corridor planning and construction; and \$53.2 million for bus and special transportation vehicle replacements.
- Storm Water. This program funds repairs to private properties with flooding problems and improvements in the public right-of-way drainage system. The program totals \$190.6 million and is fully financed through storm water fees. Major projects include \$62.9 million for flood control projects in neighborhood water basins; and \$58.0 million for storm water repairs.

# **Awards and Acknowledgements**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Charlotte for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2008. This was the twenty-fourth consecutive year that the City has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized CAFR. This report must satisfy both GAAP and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The cooperation of each City key business unit is appreciated as we continue to provide a high level of public services at a reasonable tax rate. We appreciate the professional competency and dedication of the Finance Department staff throughout the year, especially during the preparation of this CAFR. Credit is given to the Mayor and City Council for their leadership and support in maintaining the highest standards of professionalism in the fiscal management of the City.

Respectfully submitted,

Wahis Walte

W. Curtis Walton, Jr.

City Manager

Greg C. Gaskins

Director of Finance

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# City of Charlotte North Carolina

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2008

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

WHEN STATES

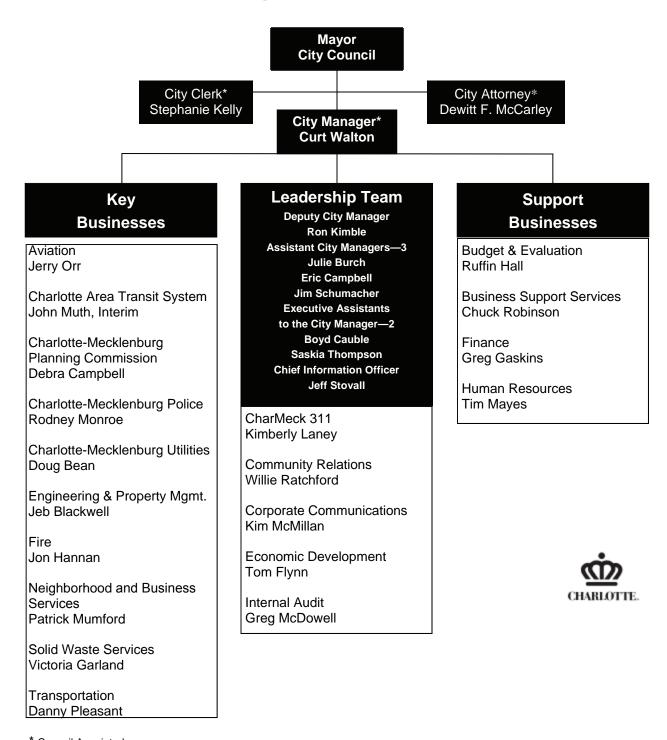
WHITE STATES

AND
CHARGA

President

**Executive Director** 

# City of Charlotte Organizational Chart



<sup>\*</sup> Council Appointed





# **INDEPENDENT AUDITORS' REPORT**

To the Honorable Mayor and Members of the City Council City of Charlotte, North Carolina

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City of Charlotte, North Carolina (the "City"), as of and for the year ended June 30, 2009, which collectively comprise the City's basic financial statements as listed in the foregoing table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Charlotte Regional Visitors Authority (the "CRVA"). Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for the CRVA, is based solely on the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the reports of the other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City, as of June 30, 2009, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the general fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 31, 2009, on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Management's discussion and analysis as listed in the accompanying table of contents is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was performed for the purpose of forming an opinion on the financial statements that collectively comprise the basic financial statements of the City. The introductory section, combining and individual fund statements and schedules and the statistical section, as well as the accompanying schedule of expenditures of federal and State awards as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations,* and the State Single Audit Implementation Act, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual fund financial statements and schedules and the accompanying schedule of expenditures of federal and State awards have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied by us in the audit of basic financial statements and, accordingly, we express no opinion on them.

CHERRY, BEKAERT & HOLLAND, L.L.P.

what & Halle Lig.

Raleigh, North Carolina October 31, 2009

### MANAGEMENT'S DISCUSSION AND ANALYSIS

(Dollar Amounts in Millions)

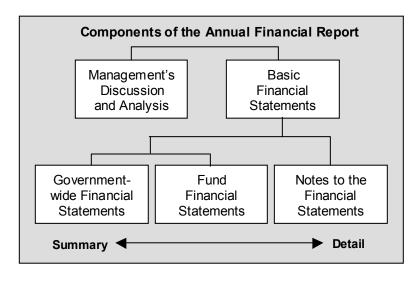
This section of the City of Charlotte's (City) annual financial report presents a narrative overview and analysis of the City's financial performance for the fiscal year ended June 30, 2009. Please read it in conjunction with the transmittal letter at the front of this report and the City's financial statements, which follow this section.

# **FINANCIAL HIGHLIGHTS**

- The assets of the City exceeded its liabilities at the close of the most recent fiscal year by \$8,228.5 (net assets). Of this amount, \$1,026.3 (unrestricted net assets) may be used to meet the government's ongoing obligations to citizens and creditors.
- The overall financial position of the City improved in 2009 as evidenced by an increase in total net assets of \$612.1. This increase was from both governmental (\$471.7) and business-type (\$140.4) activities.
- As of the close of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$611.1, an increase of \$68.3 in comparison with the prior year. The majority of this increase resulted from the issuance of commercial paper and installment purchases that will be used to finance major capital items.
- Unreserved fund balance in the General fund was \$105.9 at June 30, 2009. Of this amount, \$102.8 is undesignated and represents a traditional fund balance reserve maintained for emergencies, liquidity and overall financial strength. This is approximately 20.7 percent of the budget for fiscal year 2010, exceeding the City Council's goal of 16 percent by the end of the fiscal year.
- The City maintained its AAA bond rating from all three major rating agencies.

### **OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis serves as an introduction to the City's basic financial statements. The basic financial statements present two different views of the through the use government-wide statements and fund financial statements. This diagram shows how the components of the annual report are arranged and relate to one another.



The first two statements (pages 29-31) are *government-wide financial statements* that provide both long-term and short-term information about the City's overall financial status. The remaining statements (pages 32-49) are *fund financial statements* that focus on individual parts of the City government, reporting the City's operations in more detail than the government-wide statements.

- The governmental funds statements tell how general government services like public safety
  were financed in the short term as well as what remains for future spending. A budgetary
  comparison statement has been provided for the General fund to demonstrate budgetary
  compliance.
- *Proprietary funds statements* offer short- and long-term financial information about the activities the City operates like businesses, such as the water and sewer system.
- The *fiduciary funds statements* reflect the financial relationship with the Firefighters' Retirement System, which provides benefits exclusively for certain City employees, and the Employee Benefit Trust, which accumulates resources for the provision of other postemployment benefit payments to retirees and their beneficiaries.

The financial statements also include *notes* that explain some of the information in the financial statements and provide more detailed data (pages 50-114). A section is also included with combining statements that provides details about nonmajor governmental funds, internal service funds, and fiduciary funds, each of which are totaled and presented in single columns in the basic financial statements. This section (pages 115-166) also includes detailed budgetary information required by North Carolina General Statutes.

The remainder of this overview section explains the structure and contents of the government-wide and fund financial statements.

**Government-wide financial statements.** The government-wide statements report information about the City as a whole using accounting methods similar to those used by private-sector companies.

The *statement of net assets* includes all of the City's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether financial position is improving or deteriorating. Other nonfinancial factors such as changes in the City's property tax base and the condition of the City's roads must be considered to assess the overall health of the City.

The statement of activities presents information showing how the City's net assets changed during the most recent fiscal year. The statement accounts for all of the current year's revenues and expenses regardless of when cash is received or paid.

The government-wide financial statements are divided into three categories:

- Governmental activities Most of the City's basic services are included here, such as public safety, community planning and development, and streets and highways. Property taxes, other taxes, and grants and contributions finance most of these activities.
- Business-type activities The City charges fees to customers to cover the costs of certain services provided. The City's water and sewer system, storm water system, airport, and public transit system are included here.

 Component unit - The City's annual report includes one other entity, the Charlotte Regional Visitors Authority. Although legally separate, the City appoints the governing board and provides financial support.

**Fund financial statements.** The fund financial statements provide more detailed information about the City's most significant funds, not the City as a whole. Funds are accounting groups that the City uses to keep track of specific sources of funding and spending for particular purposes. Some funds are required by State Statutes. Other funds are established to control and manage resources designated for specific purposes.

# The City has three kinds of funds:

• Governmental funds - Most of the City's basic services are included in governmental funds, which focus on (1) the flow in and out of cash and other financial assets that can readily be converted to cash and (2) the balances left at year-end that are available for spending. These funds are reported using the modified accrual accounting basis and a current financial resources measurement focus. Consequently, the governmental funds statements provide a detailed short-term view that helps determine the financial resources available in the near future to finance the City's programs. The relationship between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is described in a reconciliation that follows the governmental fund financial statements.

The City adopts an annual budget for the General fund, as required by State Statutes. A budgetary comparison statement is presented for the General fund using the City's budgetary basis of accounting. This statement reflects the following: (a) the original budget, (b) the final budget as amended, (c) actual resources, and (d) the variance between the final budget and actual resources. Because the budgetary basis of accounting differs from the modified accrual basis used in the funds statements, a reconciliation is provided at the end of the statement.

- Proprietary funds Services for which the City charges customers a fee are generally reported in proprietary funds. Proprietary funds, like the government-wide statements, provide both long- and short-term financial information. The City has two types of proprietary funds. Enterprise funds are the same as the business-type activities (shown in the government-wide financial statements), but provide more detail and additional information, such as cash flows. Internal service funds are used to report activities that provide supplies and services for the City's other programs and activities. These internal service activities predominately benefit governmental rather than business-type activities; therefore, they have been included with governmental activities in the government-wide financial statements.
- Fiduciary funds The City is the trustee, or fiduciary, for the Firefighters' Retirement System and the Employee Benefit Trust. The City is responsible for ensuring that the assets reported in these funds are used for their intended purposes. This fiduciary activity is reported in a separate statement of fiduciary net assets and a statement of changes in fiduciary net assets. These funds are excluded from the City's government-wide financial statements because the City cannot use these assets to finance its operations.

### FINANCIAL ANALYSIS OF THE CITY AS A WHOLE

**Net assets.** As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. For the City, assets exceeded liabilities by \$8,228.5 at the close of the most recent fiscal year. A summary of the City's net assets at June 30, 2009 and 2008 is presented below:

|                               |            | Net Ass    | ets        |            |               |            |  |  |
|-------------------------------|------------|------------|------------|------------|---------------|------------|--|--|
|                               | Govern     | mental     | Busines    | ss-type    | Total Primary |            |  |  |
|                               | Activ      | rities     | Activ      | rities     | Government    |            |  |  |
|                               | 2009       | 2008       | 2009 2008  |            | 2009          | 2008       |  |  |
| Current and other assets      | \$ 861.8   | \$ 768.4   | \$ 1,114.6 | \$ 1,288.5 | \$ 1,976.4    | \$ 2,056.9 |  |  |
| Capital assets                | 5,532.7    | 4,920.8    | 4,783.0    | 4,498.0    | 10,315.7      | 9,418.8    |  |  |
| Total assets                  | 6,394.5    | 5,689.2    | 5,897.6    | 5,786.5    | 12,292.1      | 11,475.7   |  |  |
| Current and other liabilities | 118.8      | 106.4      | 142.9      | 147.9      | 261.7         | 254.3      |  |  |
| Noncurrent liabilities        | 1,278.9    | 1,057.7    | 2,523.0    | 2,547.3    | 3,801.9       | 3,605.0    |  |  |
| Total liabilities             | 1,397.7    | 1,164.1    | 2,665.9    | 2,695.2    | 4,063.6       | 3,859.3    |  |  |
| Net assets:                   |            |            |            |            |               |            |  |  |
| Invested in capital assets,   |            |            |            |            |               |            |  |  |
| net of related debt           | 4,371.0    | 3,926.5    | 2,393.7    | 2,129.5    | 6,764.7       | 6,056.0    |  |  |
| Restricted                    | 238.0      | 183.3      | 199.5      | 177.2      | 437.5         | 360.5      |  |  |
| Unrestricted                  | 387.8      | 415.3      | 638.5      | 784.6      | 1,026.3       | 1,199.9    |  |  |
| Total net assets              | \$ 4,996.8 | \$ 4,525.1 | \$ 3,231.7 | \$ 3,091.3 | \$ 8,228.5    | \$ 7,616.4 |  |  |
|                               |            |            |            |            |               |            |  |  |

By far the largest portion of the City's net assets (82 percent) reflects its investment in capital assets (land, buildings, roads, bridges, etc.), less any related debt used to acquire those assets that are still outstanding. The City uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending.

An additional portion of the City's net assets (5 percent) represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net assets (\$1,026.3) may be used to support operations and provide for payment of long-term debt.

At the end of the current fiscal year, the City is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior fiscal year.

Government-wide net assets increased by \$612.1 during the current fiscal year from increases in both governmental and business-type activities. The increases resulted in large part from contributed assets including the addition of streets due to annexation and contributions of infrastructure assets from developers.

**Changes in net assets**. The following table presents the City's changes in net assets for the fiscal years ended June 30, 2009 and 2008:

|   | Change     | in Net Ass | ets        |            |               |            |  |  |
|---|------------|------------|------------|------------|---------------|------------|--|--|
|   | Govern     | mental     | Busines    | ss-type    | Total Primary |            |  |  |
|   | Activ      | rities     | Activ      | rities     | Gover         | nment      |  |  |
|   | 2009       | 2008       | 2009       | 2008       | 2009          | 2008       |  |  |
| Revenues                                |            |            |            |            |               |            |  |  |
| Program revenues:                       |            |            |            |            |               |            |  |  |
| Fees, fines and charges for services    | \$ 89.3    | \$ 85.5    | \$ 491.7   | \$ 492.3   | \$ 581.0      | \$ 577.8   |  |  |
| Operating grants and contributions      | 63.7       | 47.2       | 14.4       | 19.0       | 78.1          | 66.2       |  |  |
| Capital grants and contributions        | 451.0      | 172.3      | 119.4      | 224.7      | 570.4         | 397.0      |  |  |
| General revenues:                       |            |            |            |            |               |            |  |  |
| Property taxes                          | 345.7      | 331.4      | -          | -          | 345.7         | 331.4      |  |  |
| Other taxes                             | 189.7      | 209.4      | 61.7       | 71.1       | 251.4         | 280.5      |  |  |
| Grants and contributions not restricted |            |            |            |            |               |            |  |  |
| to specific programs                    | 16.7       | 20.4       | -          | -          | 16.7          | 20.4       |  |  |
| Other                                   | 27.8       | 37.8       | 33.2       | 33.5       | 61.0          | 71.3       |  |  |
| Total revenues                          | 1,183.9    | 904.0      | 720.4      | 840.6      | 1,904.3       | 1,744.6    |  |  |
| Program expenses                        |            |            |            |            |               |            |  |  |
| Public safety                           | 301.9      | 286.3      | -          | _          | 301.9         | 286.3      |  |  |
| Sanitation                              | 49.8       | 45.9       | -          | _          | 49.8          | 45.9       |  |  |
| General administration                  | 48.8       | 45.6       | -          | _          | 48.8          | 45.6       |  |  |
| Support services                        | 23.7       | 20.3       | -          | _          | 23.7          | 20.3       |  |  |
| Engineering and property management     | 33.0       | 56.8       | _          | _          | 33.0          | 56.8       |  |  |
| Streets and highways                    | 103.3      | 94.9       | _          | _          | 103.3         | 94.9       |  |  |
| Culture and recreation                  | 13.9       | 9.2        | _          | _          | 13.9          | 9.2        |  |  |
| Community planning and development      | 74.1       | 65.4       | _          | _          | 74.1          | 65.4       |  |  |
| Interest and other charges              | 45.3       | 47.5       | _          | _          | 45.3          | 47.5       |  |  |
| Water                                   | _          | _          | 103.0      | 100.0      | 103.0         | 100.0      |  |  |
| Sew er                                  | _          | _          | 160.7      | 141.5      | 160.7         | 141.5      |  |  |
| Storm w ater                            | _          | _          | 21.7       | 22.6       | 21.7          | 22.6       |  |  |
| Airport                                 | _          | _          | 157.4      | 148.4      | 157.4         | 148.4      |  |  |
| Public transit                          | -          | -          | 155.6      | 146.1      | 155.6         | 146.1      |  |  |
| Total expenses                          | 693.8      | 671.9      | 598.4      | 558.6      | 1,292.2       | 1,230.5    |  |  |
| Excess before transfers                 | 490.1      | 232.1      | 122.0      | 282.0      | 612.1         | 514.1      |  |  |
| Transfers                               | (18.4)     | (18.4)     | 18.4       | 18.4       |               |            |  |  |
| Increase in net assets                  | 471.7      | 213.7      | 140.4      | 300.4      | 612.1         | 514.1      |  |  |
| Net assets - beginning                  | 4,525.1    | 4,311.4    | 3,091.3    | 2,790.9    | 7,616.4       | 7,102.3    |  |  |
| Net assets - ending                     | \$ 4,996.8 | \$ 4,525.1 | \$ 3,231.7 | \$ 3,091.3 | \$ 8,228.5    | \$ 7,616.4 |  |  |

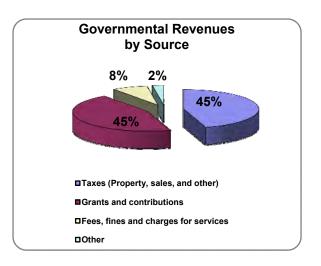
Total government-wide revenues of \$1,904.3 were derived primarily from grants and contributions (34 percent) and property and other taxes (31 percent). These sources of revenues increased 16 percent from the prior year, primarily due to donation of infrastructure through annexation.

The total expenses of all programs were \$1,292.2. The expenses cover a range of services with the two largest being transportation (streets and highways, airport and public transit) for 32 percent and public safety (fire and police) for 23 percent. Transportation expenses increased over the prior year due to payment of a swap termination fee by the Airport and continued expansion of the transit system.

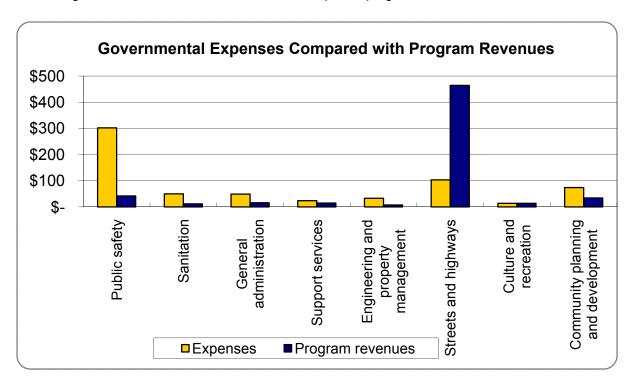
### **Governmental Activities**

As shown in the chart, property, sales and other taxes (45 percent) and grants and contributions (45 percent) were the major sources of revenues for governmental activities.

Governmental expenses increased from \$671.9 to \$693.8 during this fiscal year, a 3 percent increase due to expected growth. As in prior years, public safety continues to be the largest expense with 44 percent in the current year and 43 percent in the prior year.



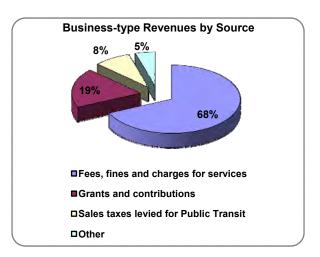
This chart highlights the net cost (total cost less fees generated by the activities and intergovernmental grants) of the City's governmental programs mainly public safety, streets and highways and community planning and development. The net cost shows the financial support provided by taxes and other general revenue sources not restricted to specific programs.



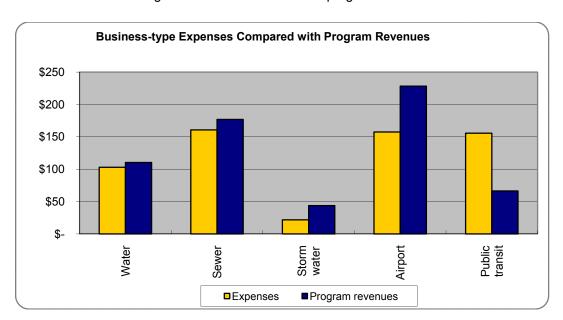
In addition to property and other taxes, the total cost of services of \$693.8 was supported by \$514.7 provided by other governments and organizations for specific programs and \$89.3 provided by fees, fines and charges from those who directly benefited from the programs.

### **Business-type Activities**

Revenues for the business-type activities were \$720.4, a decrease of 14 percent from the prior year. This decrease is due in part to completion of the light rail line in the prior year which was funded largely by federal grants. In addition, the economic downturn resulted in a decrease in donated infrastructure assets due to slowed construction.



This chart highlights the net cost of the City's business-type programs. For all business-type activities except Public Transit, user rates and fees are established to provide for operating expenses, debt service costs and adequate working capital. Public transit passenger fares are established to provide reasonably priced public mass transportation and therefore may not cover all operating costs. In addition to fare revenues, state operating assistance grants, a one-half percent sales tax and contributions from other local governments fund the transit program.



One of the largest increases in expenses came from water and sewer where expenses increased \$22.2 or 9 percent over the prior year. This increase is due to normal growth and increased preventive maintenance efforts. Airport expenses increased \$9.0 or 6 percent over the prior year due in part to a swap termination payment. Transit expenses increased \$9.5 or 7 percent over the prior year due in part to a full year of operation of the light rail line which was completed in the prior year.

# FINANCIAL ANALYSIS OF THE CITY'S FUNDS

The City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of the City's governmental funds is to provide information on nearterm inflows, outflows, and balances of spendable resources. Such information is useful in assessing the financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year. At June 30, 2009, the governmental funds reported a combined fund balance of \$611.1, an increase of \$68.3 or 13 percent from last year. This amount consists of the following:

- (a) \$186.4 designated for future debt service payments,
- (b) \$109.3 designated for capital projects,
- (c) \$142.2 designated for specific programs,
- (d) \$67.3 reserved primarily for encumbrances, debt service, and State Statutes, and
- (e) \$105.9 unreserved.

The general fund is the chief operating fund of the City. At the end of the current fiscal year, unreserved fund balance of the general fund was \$105.9, while total fund balance reached \$137.8. Undesignated fund balance is a sub-classification of unreserved fund balance after consideration for management's designations. At June 30, 2009, designations totaled \$3.1. The remaining unreserved fund balance of \$102.8 was undesignated and increased \$1.6 or 2 percent over the prior year. This flat growth is due to the downturn in the economy resulting in lower sales tax revenues. In response to slow revenue growth, expenditures were reduced to remain in line with anticipated revenues.

Other major governmental funds are the debt service and the capital projects funds. The debt service fund has a total fund balance of \$204.4, all of which will be used for either the payment of debt service or is reserved by State Statutes. Debt service fund balance increased \$6.4 from the prior year due primarily to transfers from other funds to pay future debt service. The capital projects fund has a total fund balance of \$109.3, all of which is designated for future capital projects. Capital project fund balance increased \$52.2 from the prior year due to proceeds from commercial paper and installment purchases that will be used to finance major capital items.

**Proprietary funds.** Proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net assets at the end of the year amounted to \$150.5 in the Water and Sewer fund, \$49.3 in the Storm Water fund, \$276.6 in the Airport fund and \$173.3 in the Public Transit fund. The change in net assets for the funds was \$35.5, \$25.6, \$88.8 and (\$1.9), respectively. Factors concerning the finances of these funds have already been addressed in the discussion of the business-type activities.

### **GENERAL FUND BUDGETARY HIGHLIGHTS**

During the fiscal year, City Council approved several immaterial budget amendments. The most significant amendments related to start-up costs for provision of services in annexation areas and transfers to the nonmajor special revenue SafeLight and SafeSpeed funds for payment of amounts owed to Charlotte-Mecklenburg Schools.

Revenues were \$4.0 below the final budgeted amount. Sales tax revenues were \$12.1 less than expected due to the economic downturn and general government revenues were \$3.3 less than expected due to decreased subdivision service, county plan review, and zoning petition filing fee revenues resulting from the slow housing market. To offset these decreases, property tax revenues were \$4.8 more than expected due to an increase in the property tax base combined with a decrease in the amount of rebate requests from taxpayers and aggressive pursuit of delinquent taxpayers. In addition, utility franchise tax revenues were \$3.9 more than expected due to an increase in the electricity rate charged by utilities as well as an abnormally warm summer. Other revenue growth remained relatively flat.

In light of the worsening economy, the city instituted lower budget requirements that reduced expenditures to ensure they were in line with anticipated revenues. For fiscal year 2009, key business units were asked to reduce spending by \$6.5 in mid-fiscal year, a City-wide hiring freeze was enacted, and travel and conference expenditures were curtailed. Efforts were made to ensure that citizens did not experience notable reductions in services. Actual expenditures were \$15.1 below final budget amounts.

### CAPITAL ASSET AND DEBT ADMINISTRATION

**Capital Assets.** At June 30, 2009, the City had \$10,315.7 (net of accumulated depreciation) in capital assets consisting primarily of land, buildings, roads, and water and sewer lines. This amount represents a net increase of \$896.9, or 10 percent over last year. The following is a summary of capital assets at June 30, 2009 and 2008:

|                                   |            |         |    | apital Ass<br>t of Deprec |               |      |         |                |     |         |
|-----------------------------------|------------|---------|----|---------------------------|---------------|------|---------|----------------|-----|---------|
|                                   |            | Govern  | me | ntal                      | Busines       | ss-t | ype     | Total P        | rim | ary     |
|                                   | Activities |         |    |                           | <br>Activ     | itie | s       | Gover          | nm  | ent     |
|                                   |            | 2009    |    | 2008                      | 2009          |      | 2008    | 2009           |     | 2008    |
| Land                              | \$         | 2,894.7 | \$ | 2,628.8                   | \$<br>338.1   | \$   | 334.1   | \$<br>3,232.8  | \$  | 2,962.9 |
| Buildings                         |            | 492.9   |    | 500.5                     | 306.5         |      | 282.6   | 799.4          |     | 783.1   |
| Improvements other than buildings |            | -       |    | -                         | 3,059.2       |      | 2,967.5 | 3,059.2        |     | 2,967.5 |
| Infrastructure                    |            | 1,625.3 |    | 1,443.9                   | -             |      | -       | 1,625.3        |     | 1,443.9 |
| Machinery and equipment           |            | 44.2    |    | 59.2                      | 133.7         |      | 130.0   | 177.9          |     | 189.2   |
| Construction in progress          |            | 475.6   |    | 288.4                     | 945.5         |      | 783.8   | 1,421.1        |     | 1,072.2 |
| Totals                            | \$         | 5,532.7 | \$ | 4,920.8                   | \$<br>4,783.0 | \$   | 4,498.0 | \$<br>10,315.7 | \$  | 9,418.8 |

This year's major capital asset additions included:

- Streets in annexed areas \$456.0
- Donated water and sewer systems \$52.3
- Wastewater treatment and sewage collection \$61.9
- Runway construction \$74.5

At June 30, 2009, authorized and unexpended capital projects totaled \$1,504.0 as follows: governmental (\$552.9), water and sewer (\$568.7), airport (\$220.9), storm water (\$90.5), and public transit (\$71.0). The City has plans to issue additional debt to finance these projects in addition to using resources currently available.

More detailed information about the City's capital assets is presented in Note 4.f. to the financial statements.

**Long-term Debt.** At June 30, 2009, the City had \$3,719.2 of debt outstanding in bonds, installment purchases, commercial paper notes and other financing agreements. This was an increase of \$174.4 or 5 percent over last year. Details by type of debt are presented in the following table:

|                                     |                            | Outstanding [ | De bt     |                   |                             |           |  |
|-------------------------------------|----------------------------|---------------|-----------|-------------------|-----------------------------|-----------|--|
|                                     | Governmental<br>Activities |               |           | ss-type<br>vities | Total Primary<br>Government |           |  |
|                                     | 2009                       | 2008          | 2009 2008 |                   | 2009                        | 2008      |  |
| General obligation bonds (backed by |                            |               |           |                   |                             |           |  |
| the City's taxing authority)        | \$ 377.2                   | \$ 404.1      | \$ 313.6  | \$ 330.8          | \$ 690.8                    | \$ 734.9  |  |
| Revenue bonds (backed by specific   |                            |               |           |                   |                             |           |  |
| fee revenues)                       | -                          | -             | 1,919.6   | 1,640.0           | 1,919.6                     | 1,640.0   |  |
| Special obligation bonds            | 11.0                       | 11.0          | -         | -                 | 11.0                        | 11.0      |  |
| Installment purchases               | 522.4                      | 433.2         | 203.0     | 281.9             | 725.4                       | 715.1     |  |
| Commercial paper notes              | 293.8                      | 150.9         | 55.6      | 279.2             | 349.4                       | 430.1     |  |
| Other financial agreements          | 15.0                       | 4.9           | 8.0       | 8.8               | 23.0                        | 13.7      |  |
| Totals                              | \$1,219.4                  | \$1,004.1     | \$2,499.8 | \$ 2,540.7        | \$3,719.2                   | \$3,544.8 |  |

New debt for 2009 resulted from issuing water sewer revenue bonds (\$342.7) to repay commercial paper notes and for water sewer infrastructure improvements; issuing commercial paper notes for water and sewer infrastructure improvements (\$81.7) and public facilities improvements, including the NASCAR Hall of Fame and cultural arts facilities (\$190.6); and issuing installment purchases for equipment and Convention Center expansion (\$136.6).

The City's sound financial condition is evidenced by the continuation of its Aaa rating from Moody's Investors Service and AAA rating from Standard & Poor's Ratings Services and Fitch Ratings. Charlotte is one of the few cities in the nation that maintains the highest financial category rating from these major rating agencies. This achievement is a primary factor in keeping interest costs low on the City's outstanding debt.

The City's total debt of \$3,719.2 arises from both governmental and business-type activities. The largest portion of debt is revenue bonds (52 percent), which are backed by specific fee revenues, rather than the City's taxing authority.

North Carolina General Statutes limit the amount of general obligation debt that the City can issue to 8 percent of the total assessed value of taxable property. The legal debt margin for the City at June 30, 2009, was \$4.1 billion. The City had \$540.8 in authorized but unissued debt for streets, housing, neighborhood improvements and redevelopment.

More detailed information about the City's long-term liabilities is presented in Note 4.j. of the financial statements.

## **ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES**

The following economic indicators impact the City's budget outlook:

- During fiscal year 2009, 12,745 building permits were issued with a value of over \$2.4 billion compared to 19,337 permits for 2008.
- The occupancy rate in the uptown area has decreased to 94 percent for 2009, compared to 98 percent for 2008.
- Retail sales during 2008 were \$13.6 billion compared to \$14.2 billion for 2007.
- The June 2009 unemployment rate was 10.2 percent compared to 11.2 percent for the state and 9.7 percent for the nation.
- Assessed property valuations are expected to exceed \$76.6 billion for 2009 compared to \$73.5 billion for 2008 or an increase of 4 percent and is due primarily to growth.

The fiscal 2010 budget, due to the severe economic conditions, is designed primarily around the goal of surviving the economic crisis, with a secondary goal of accomplishing strategic goals. The fiscal 2010 budget maintains the current property tax rate of 45.86 cents per \$100 valuation.

The General fund budget increased to \$495.5. Property tax revenues including current and prior year collections, interest, and other penalties and rebates are expected to increase 5.1 percent over 2009. Business privilege licenses and utilities franchise tax revenues are expected to increase 6.5 and 11.2 percent respectively. The most significant expenditure increases are \$5.0 to fund two fire companies and additional equipment for annexation, \$1.7 to fund increased operating costs for Police, and \$1.4 to fund annexation garbage collection and disposal and single stream recycling start-up.

The following are highlights for the 2010 budgets for the business-type activities:

- The average residential water and sewer rate will increase 5.2 percent. Operating expenses will decrease 1.8 percent primarily due to freezing positions.
- Storm water revenues are expected to increase 7.6 percent due to an impervious surface fee rate increase of 5 percent.

- Airport revenues and operating expenses are expected to decrease 10.3 percent and 9.8
  percent respectively due to a one-time transfer required for a swap termination in the prior
  year. Otherwise, certain revenues, such as concessions and parking, are expected to
  increase, while others, such as cargo and ground rent, are expected to decrease.
- Public transit fare revenue and service reimbursements are expected to increase \$1.7. This
  increase is attributable to increased ridership across all services and a rate increase in the
  prior year. However, sales tax is expected to decrease 17.4 percent. Operating expenditures
  are expected to decrease \$3.9 due largely in part to decreased fuel costs.

#### CONTACTING THE CITY'S FINANCIAL MANAGEMENT

This financial report is designed to provide citizens, taxpayers, customers, investors and creditors with a general overview of the City's finances and to demonstrate the City's accountability. Questions concerning this report or requests for additional financial information should be directed to the City of Charlotte's Finance Department, 600 East Fourth Street, Charlotte, NC 28202-2848.



### CITY OF CHARLOTTE, NORTH CAROLINA STATEMENT OF NET ASSETS JUNE 30, 2009 (In Thousands)

| (In Thousands)   | Primary Government Component Unit |                 |                   |                                   |  |  |
|--|-----------------------------------|-----------------|-------------------|-----------------------------------|--|--|
|  |                                   | Timary Governin | ient              | Component Unit Charlotte Regional |  |  |
|  |                                   | Business-type   |                   | Visitors                          |  |  |
| 400570   | Activities                        | Activities      | Total             | Authority                         |  |  |
| ASSETS Cash and cash equivalents                           | \$ 624,388                        | \$ 839,960      | \$ 1,464,348      | \$ 5,517                          |  |  |
| Receivables, net   | 22,559                            |                 | 89,053            | 2,188                             |  |  |
| Due from other governmental agencies                       | 42,080                            |                 | 66,153            | 338                               |  |  |
| Due from component unit                                    | 4,014                             |                 | 4,014             | -                                 |  |  |
| Due from primary government                                | -                                 | -               | -                 | 3,415                             |  |  |
| Internal balances  | 11,290                            |                 |                   | -                                 |  |  |
| Inventories  | 875                               | 8,154           | 9,029             | 198                               |  |  |
| Other Restricted assets:                                   | -                                 | -               | -                 | 1,037                             |  |  |
| Temporarily restricted-                                    |                                   |                 |                   |                                   |  |  |
| Cash and cash equivalents                                  | 6,615                             | 86,139          | 92,754            | -                                 |  |  |
| Investments  | 47,201                            |                 | 98,315            | -                                 |  |  |
| Permanently restricted-                                    | , -                               | - ,             | ,-                |                                   |  |  |
| Cash and cash equivalents                                  | 3,111                             |                 | 3,111             | -                                 |  |  |
| Receivables  | 18                                |                 | 18                | -                                 |  |  |
| Notes receivable   | 87,144                            |                 | 87,144            | -                                 |  |  |
| Deferred charges   | 4,726                             |                 | 30,439            | -                                 |  |  |
| Other postemployment benefit assets (Note 5.e.)            | 44<br>7,692                       | ,               | 24,353<br>7,692   | -                                 |  |  |
| Pension assets (Note 5.b.) Capital assets (Note 4.f.):     | 7,092                             | -               | 7,092             | -                                 |  |  |
| Land   | 2,894,707                         | 338,066         | 3,232,773         | -                                 |  |  |
| Buildings, improvements, infrastructure,                   | _,00 .,. 0.                       | 333,333         | 0,202,            |                                   |  |  |
| and machinery and equipment, net                           | 2,162,431                         | 3,499,460       | 5,661,891         | -                                 |  |  |
| Construction in progress                                   | 475,555                           | 945,465         | 1,421,020         |                                   |  |  |
| Total assets   | 6,394,450                         | 5,897,657       | 12,292,107        | 12,693                            |  |  |
|  |                                   |                 |                   |                                   |  |  |
| LIABILITIES  | 04.045                            | 04.004          | 450.070           | 4.000                             |  |  |
| Accounts payable/claims payable                            | 94,215                            |                 | 158,879           | 4,336                             |  |  |
| Deposits and retainage payable Accrued interest payable    | 9,123<br>11,107                   |                 | 29,714<br>35,642  | 2,753                             |  |  |
| Due to component unit                                      | 3,216                             |                 | 3,415             | _                                 |  |  |
| Due to primary government                                  | -                                 | -               | -                 | 4,014                             |  |  |
| Unearned revenues  | 997                               | 181             | 1,178             | 106                               |  |  |
| Liabilities payable from restricted assets                 | 194                               | 32,766          | 32,960            | -                                 |  |  |
| Noncurrent liabilities (Note 4.j.):                        |                                   |                 |                   |                                   |  |  |
| Due within one year  | 291,331                           | 74,898          | 366,229           | -                                 |  |  |
| Due after one year   | 987,528                           | 2,448,108       | 3,435,636         | 1,390                             |  |  |
| Total liabilities  | 1,397,711                         | 2,665,942       | 4,063,653         | 12,599                            |  |  |
| NET ACCETO   |                                   |                 |                   |                                   |  |  |
| NET ASSETS Invested in capital assets, net of related debt | 4,370,958                         | 2,393,701       | 6,764,659         |                                   |  |  |
| Restricted for:  | 4,570,950                         | 2,393,701       | 0,704,039         | _                                 |  |  |
| Debt service   | 15,665                            | 50,016          | 65,681            | -                                 |  |  |
| Capital projects   | 54,837                            |                 | 54,837            | -                                 |  |  |
| Perpetual care - Nonexpendable                             | 3,129                             |                 | 3,129             | -                                 |  |  |
| Firefighters' retirement benefits                          | 7,692                             |                 | 7,692             | -                                 |  |  |
| Other postemployment benefits                              | 70                                |                 | 70                | -                                 |  |  |
| Public safety  | 13,113                            | -               | 13,113            | -                                 |  |  |
| Streets and highways Culture and recreation                | 21,461<br>119,098                 | -               | 21,461<br>119,098 | -<br>131                          |  |  |
| Community planning and development                         | 2,891                             | <del>-</del>    | 2,891             | 131                               |  |  |
| Passenger facility charges                                 | 2,031                             | 130,901         | 130,901           | -                                 |  |  |
| Airport working capital                                    | -                                 | 18,613          | 18,613            | -                                 |  |  |
| Unrestricted   | 387,825                           |                 | 1,026,309         | (37)                              |  |  |
| Total net assets   | \$ 4,996,739                      | \$ 3,231,715    | \$ 8,228,454      | \$ 94                             |  |  |
|  |                                   |                 |                   |                                   |  |  |

|                                     |       |              | Program Revenues |              |            |    |             |
|-------------------------------------|-------|--------------|------------------|--------------|------------|----|-------------|
|                                     |       |              | Fees, Fines      |              |            |    | _           |
|                                     |       |              | and              | Or           | perating   |    | Capital     |
|                                     |       |              | Charges for      |              | ants and   |    | ants and    |
| <u>ACTIVITIES</u>                   | Ex    | penses       |                  |              |            | Co | ntributions |
| Primary Government:                 | -     |              |                  |              |            |    |             |
| Governmental-                       |       |              |                  |              |            |    |             |
| Public safety                       | \$    | 301,866      | \$ 24,692        | \$           | 16,902     | \$ | 222         |
| Sanitation                          | •     | 49,817       | 11,503           | •            | 203        | •  | _           |
| General administration              |       | 48,798       | 15,930           |              | _          |    | _           |
| Support services                    |       | 23,719       | 14,694           |              | 25         |    | _           |
| Engineering and property management |       | 33,049       | 7,320            |              | _          |    | -           |
| Streets and highways                |       | 103,289      | 6,136            |              | 20,501     |    | 437,631     |
| Culture and recreation              |       | 13,914       | 1,046            |              | 275        |    | 12,541      |
| Community planning and development  |       | 74,104       | 7,954            |              | 25,808     |    | 556         |
| Interest and other charges          |       | 45,292       |                  |              | _          |    | _           |
| Total governmental                  |       | 693,848      | 89,275           |              | 63,714     |    | 450,950     |
| Business-type-                      |       |              | · <u>·</u>       |              |            |    | <u> </u>    |
| Water                               |       | 103,069      | 90,866           |              | _          |    | 19,524      |
| Sewer                               |       | 160,668      | 144,033          |              | _          |    | 32,803      |
| Storm water                         |       | 21,652       | 43,642           |              | _          |    | 14          |
| Airport                             |       | 157,400      | 190,052          |              | _          |    | 38,200      |
| Public transit                      |       | 155,602      | 23,132           |              | 14,413     |    | 28,815      |
| Total business-type                 |       | 598,391      | 491,725          |              | 14,413     |    | 119,356     |
| Total primary government            | \$ 1  | ,292,239     | \$ 581,000       | \$           | 78,127     | \$ | 570,306     |
| Component Unit:                     | Ψ 1   | ,202,200     | Ψ 001,000        | Ψ            | 10,121     | Ψ  | 070,000     |
| Charlotte Regional                  |       |              |                  |              |            |    |             |
| Visitors Authority                  | \$    | 39,369       | \$ 20,877        | \$           | _          | \$ | _           |
| Visitors Additiontly                | Ψ     | 00,000       | Ψ 20,011         | Ψ            |            | Ψ  |             |
|                                     | Gene  | eral reven   | ues:             |              |            |    |             |
|                                     | Tax   |              |                  |              |            |    |             |
|                                     |       | roperty      |                  |              |            |    |             |
|                                     |       | ales         |                  |              |            |    |             |
|                                     | S     | ales, levie  | d for Public T   | <b>Frans</b> | sit        |    |             |
|                                     | U     | tility franc | hise             |              |            |    |             |
|                                     | 0     | ccupancy     |                  |              |            |    |             |
|                                     | Р     | repared fo   | ods              |              |            |    |             |
|                                     |       | usiness pi   |                  |              |            |    |             |
|                                     |       | lunicipal v  |                  |              |            |    |             |
|                                     |       |              | n City of Cha    |              |            |    |             |
|                                     |       |              | ontributions r   | ot re        | estricted  |    |             |
|                                     |       |              | programs         |              |            |    |             |
|                                     |       | estment e    |                  |              |            |    |             |
|                                     |       | cellaneou    | S                |              |            |    |             |
|                                     | Tran  |              |                  |              |            |    |             |
|                                     |       | •            | eral revenues    | s and        | d transfer | S  |             |
|                                     |       |              | n net assets     |              |            |    |             |
|                                     |       | assets - be  |                  |              |            |    |             |
|                                     | Net a | assets - er  | nding            |              |            |    |             |
|                                     |       |              |                  |              |            |    |             |

### Net (Expense) Revenue and Changes in Net Assets

|    | Dri        | mary Governm    |      | INEL ASSELS | Component Unit              |
|----|------------|-----------------|------|-------------|-----------------------------|
|    | ГП         | illary Governin | CIII |             |                             |
| Go | vornmontal | Business-type   |      |             | Charlotte Regional Visitors |
|    | Activities | Activities      |      | Total       | Authority                   |
|    | -CUVILIES  | Activities      |      | Total       | Authority                   |
|    |            |                 |      |             |                             |
| \$ | (260,050)  | \$ -            | \$   | (260,050)   | \$ -                        |
| Ψ  | (38,111)   | Ψ -             | Ψ    | (38,111)    | Ψ -                         |
|    | (32,868)   | _               |      | (32,868)    | _                           |
|    | (9,000)    | _               |      | (9,000)     | _                           |
|    | (25,729)   | _               |      | (25,729)    | _                           |
|    | 360,979    | _               |      | 360,979     | _                           |
|    | (52)       | _               |      | (52)        | _                           |
|    | (39,786)   | _               |      | (39,786)    | _                           |
|    | (45,292)   | _               |      | (45,292)    | -                           |
|    | (89,909)   |                 |      | (89,909)    |                             |
| _  | (00,000)   |                 |      | (00,000)    |                             |
|    | _          | 7,321           |      | 7,321       | _                           |
|    | _          | 16,168          |      | 16,168      | _                           |
|    | _          | 22,004          |      | 22,004      | _                           |
|    | -          | 70,852          |      | 70,852      | -                           |
|    | -          | (89,242)        |      | (89,242)    | -                           |
|    | _          | 27,103          |      | 27,103      |                             |
|    | (89,909)   | 27,103          |      | (62,806)    |                             |
| _  | (00,000)   |                 |      | (02,000)    |                             |
|    |            |                 |      |             |                             |
|    | _          | _               |      | _           | (18,492)                    |
|    |            | -               |      |             |                             |
|    |            |                 |      |             |                             |
|    |            |                 |      |             |                             |
|    | 345,755    | -               |      | 345,755     | -                           |
|    | 76,314     | -               |      | 76,314      |                             |
|    | -          | 61,743          |      | 61,743      | -                           |
|    | 35,173     | -               |      | 35,173      | -                           |
|    | 27,036     | -               |      | 27,036      | -                           |
|    | 19,226     | -               |      | 19,226      | -                           |
|    | 16,390     | -               |      | 16,390      | -                           |
|    | 15,527     | -               |      | 15,527      | 10 540                      |
|    | -          | -               |      | -           | 18,542                      |
|    | 16,756     | _               |      | 16,756      | -                           |
|    | 18,778     | 29,516          |      | 48,294      | 157                         |
|    | 8,996      | 3,685           |      | 12,681      | 320                         |
|    | (18,410)   | 18,410          |      | -           | -                           |
|    | 561,541    | 113,354         |      | 674,895     | 19,019                      |
|    | 471,632    | 140,457         | _    | 612,089     | 527                         |
|    | 4,525,107  | 3,091,258       |      | 7,616,365   | (433)                       |
|    | 4,996,739  | \$ 3,231,715    | \$   | 8,228,454   | \$ 94                       |
| Ψ  | .,000,700  | Ψ 0,201,710     | Ψ    | 5,225,707   | Ψ 57                        |

### CITY OF CHARLOTTE, NORTH CAROLINA BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2009 (In Thousands)

|  |                  | Debt             | Capital          | Go | Other<br>vernmental | Go۱ |         |
|--|------------------|------------------|------------------|----|---------------------|-----|---------|
|  | General          | Service          | Projects         |    | Funds               |     | Funds   |
| <u>ASSETS</u>                              |                  |                  |                  |    |                     |     |         |
| Cash and cash equivalents                  | \$149,734        | \$197,701        | \$ 73,910        | \$ | 154,392             | \$  | 575,737 |
| Receivables, net:                          |                  |                  |                  |    |                     |     |         |
| Property taxes                             | 9,017            | 1,727            | 364              |    | 67                  |     | 11,175  |
| Accounts                                   | 2,788            | -                | 4,720            |    | 45                  |     | 7,553   |
| Other                                      | <del></del>      |                  |                  |    | 102                 |     | 102     |
| Total receivables                          | 11,805           | 1,727            | 5,084            |    | 214                 |     | 18,830  |
| Due from other governmental agencies       | 16,154           | 2,318            | 9,498            |    | 14,275              |     | 42,245  |
| Due from other funds                       | 469              | -                |                  |    | -                   |     | 469     |
| Due from component unit                    | -                | 4,100            | 74               |    | -                   |     | 4,174   |
| Inventories                                | 875              | -                | -                |    | -                   |     | 875     |
| Restricted assets:                         |                  |                  |                  |    |                     |     |         |
| Cash and cash equivalents                  | -                | 4,981            | 1,634            |    | -                   |     | 6,615   |
| Investments                                |                  | 198              | 47,003           |    |                     |     | 47,201  |
| Total restricted assets                    | -                | 5,179            | 48,637           |    | -                   |     | 53,816  |
| Other postemployment benefit assets        | 70               | -                | -                |    | -                   |     | 70      |
| Notes receivable                           | 22               |                  | 38,276           |    | 48,846              |     | 87,144  |
| Total assets                               | \$179,129        | \$211,025        | \$175,479        | \$ | 217,727             | \$  | 783,360 |
|  |                  |                  |                  |    |                     |     |         |
| LIABILITIES AND FUND BALANCES              |                  |                  |                  |    |                     |     |         |
| Liabilities:                               |                  |                  |                  |    |                     |     |         |
| Accounts payable                           | \$ 26,564        | \$ 837           | \$ 15,638        | \$ | 4,205               | \$  | 47,244  |
| Deposits and retainage payable             | 2,089            | ·<br>-           | 6,516            | •  | <sup>2</sup> 518    | ·   | 9,123   |
| Due to other funds                         | 513              | _                | -                |    | 469                 |     | 982     |
| Due to component unit                      | _                | _                | 333              |    | 2,883               |     | 3,216   |
| Deferred revenues                          | 12,201           | 5,827            | 43,541           |    | 49,960              |     | 111,529 |
| Liabilities payable from restricted assets | ,<br>-           | , <u>-</u>       | 194              |    | , <u> </u>          |     | 194     |
| Total liabilities                          | 41,367           | 6,664            | 66,222           |    | 58,035              |     | 172,288 |
| Total habilities                           | 11,007           | <u> </u>         | 00,222           |    | 00,000              |     | 172,200 |
| Fund balances:                             |                  |                  |                  |    |                     |     |         |
| Reserved for-                              |                  |                  |                  |    |                     |     |         |
| State statute                              | 16,354           | 2,318            | _                |    | _                   |     | 18,672  |
| Convention Center debt service             | 10,004           | 4,695            | _                |    | _                   |     | 4,695   |
| Special obligation debt service            | _                | 10,970           | _                |    | _                   |     | 10,970  |
| Encumbrances                               | 14,588           | 10,570           | _                |    | 11,690              |     | 26,278  |
| Inventories                                | 875              | _                | _                |    | - 11,000            |     | 875     |
| Other postemployment benefit assets        | 70               | _                | _                |    | _                   |     | 70      |
| Loans                                      | 70               | _                | _                |    | 2,661               |     | 2,661   |
| Perpetual care                             | _                | _                | _                |    | 3,129               |     | 3,129   |
| Unreserved, reported in-                   |                  |                  |                  |    | 0,120               |     | 0,120   |
| General fund                               | 105,875          | _                | _                |    | _                   |     | 105,875 |
| Debt service fund                          | 100,075          | 186,378          |                  |    | -                   |     | 186,378 |
| Capital projects fund                      | _                | 100,070          | 109,257          |    | _                   |     | 100,370 |
| Special revenue funds                      | <u>-</u>         | <b>-</b>         | 103,231          |    | 142,212             |     | 142,212 |
| •  | 127 760          | 204.264          | 100.057          |    |                     |     | _       |
| Total fund balances                        | 137,762          | 204,361          | 109,257          | _  | 159,692             | _   | 611,072 |
| Total liabilities and fund balances        | <u>\$179,129</u> | <u>\$211,025</u> | <u>\$175,479</u> | \$ | 217,727             | \$  | 783,360 |

## CITY OF CHARLOTTE, NORTH CAROLINA RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS JUNE 30, 2009 (In Thousands)

| Total fund balances for governmental funds  | \$<br>611,072   |
|---|-----------------|
| Total net assets reported for governmental activities in the statement of net assets is different because:  |                 |
| Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.   | 5,532,678       |
| Pension assets resulting from contributions in excess of the annual required contributions are not financial resources and therefore are not reported in the funds.   | 7,692           |
| Other long-term assets are not available to pay for current-period expenditures and, therefore, are deferred in the funds.  | 117,997         |
| Internal service funds are used to charge the costs of insured and uninsured risks of loss as well as employee health and life claims to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net assets. | 16,548          |
| Long-term liabilities are not due and payable in the current period and therefore are not reported in the funds. (Note 2.a.)  | <br>(1,289,248) |
| Total net assets of governmental activities   | \$<br>4,996,739 |

## CITY OF CHARLOTTE, NORTH CAROLINA STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|                                       | General     | Debt<br>Service                | Capital<br>Projects | Other<br>Governmenta<br>Funds | Total<br>I Governmental<br>Funds |
|---------------------------------------|-------------|--------------------------------|---------------------|-------------------------------|----------------------------------|
| DEVENUES:                             | General     | <u> </u>                       | 1 10,666            | 1 41143                       | 1 0103                           |
| REVENUES:                             | ¢275 400    | ¢ 54 400                       | ¢ 11 120            | ¢ 2200                        | ¢ 244 240                        |
| Property taxes                        | \$275,409   | \$ 54,400                      | \$ 11,139           | \$ 3,300                      | \$ 344,248                       |
| Other taxes                           | 54,801      | 12,135                         | 19,830              | 45,301                        | 132,067                          |
| Intergovernmental                     | 65,593      | 1,649                          | 9,046               | 59,107                        | 135,395                          |
| Licenses, fees and fines              | 49,077      | 59                             | 11,870              | 1,885                         | 62,891                           |
| Investment earnings                   | 4,690       | 6,330                          | 2,048               | 5,594                         | 18,662                           |
| Private contributions                 | -<br>05 704 | 2,355                          | 11,817              | -                             | 14,172                           |
| Administrative charges                | 25,721      | -                              | -                   | -                             | 25,721                           |
| Charges for current services          | 7,477       | 100                            | 1 1 1 1 0           | 4 720                         | 7,477                            |
| Miscellaneous                         | 3,606       | 160                            | 1,140               | 4,730                         | 9,636                            |
| Total revenues                        | 486,374     | 77,088                         | 66,890              | 119,917                       | 750,269                          |
| EXPENDITURES:                         |             |                                |                     |                               |                                  |
| Current-                              |             |                                |                     |                               |                                  |
| Public safety                         | 273,060     | -                              | -                   | 13,482                        | 286,542                          |
| Sanitation                            | 45,736      | -                              | -                   | -                             | 45,736                           |
| General administration                | 44,376      | -                              | -                   | 1,807                         | 46,183                           |
| Support services                      | 20,069      | -                              | -                   | -                             | 20,069                           |
| Engineering and property management   | 23,793      | -                              | -                   | -                             | 23,793                           |
| Streets and highways                  | 29,114      | -                              | -                   | 23,018                        | 52,132                           |
| Culture and recreation                | -           | -                              | -                   | 13,478                        | 13,478                           |
| Community planning and development    | 26,357      | -                              | -                   | 28,973                        | 55,330                           |
| Debt service-                         |             |                                |                     |                               |                                  |
| Principal                             | -           | 74,356                         | _                   | -                             | 74,356                           |
| Interest and other charges            | -           | 49,710                         | -                   | -                             | 49,710                           |
| Capital outlay                        |             |                                | 280,708             |                               | 280,708                          |
| Total expenditures                    | 462,505     | 124,066                        | 280,708             | 80,758                        | 948,037                          |
| Excess (deficiency) of revenues       |             |                                |                     |                               |                                  |
| over (under) expenditures             | 23,869      | (46,978)                       | (213,818)           | 39,159                        | (197,768)                        |
| OTHER FINANCING SOURCES (USES):       |             |                                |                     |                               |                                  |
| Sales of capital assets               | 842         | _                              | 76                  | 35                            | 953                              |
| Commercial paper issued               | _           | _                              | 190,636             | -                             | 190,636                          |
| Installment purchases issued          | _           | 320                            | 87,171              | _                             | 87,491                           |
| Refunding debt issued                 | _           | 49,102                         | , -                 | -                             | 49,102                           |
| Premium on debt issuance              | _           | 638                            | 2,991               | -                             | 3,629                            |
| Private loan                          | _           | _                              | 357                 | -                             | 357                              |
| Payment to refunded bond escrow agent | _           | (47,731)                       | _                   | -                             | (47,731)                         |
| Transfers in                          | 2,305       | `51,281 <sup>′</sup>           | 12,141              | 16,474                        | `82,201 <sup>°</sup>             |
| Transfers out                         | (38,187)    | (239)                          | (27,306)            | (34,879)                      |                                  |
| Total other financing sources (uses)  | (35,040)    | 53,371                         | 266,066             | (18,370)                      |                                  |
| Net change in fund balances           | (11,171)    | 6,393                          | 52,248              | 20,789                        | 68,259                           |
| Fund balances - beginning             | 148,933     | 197,968                        | 57,009              | 138,903                       | 542,813                          |
| Fund balances - ending                | \$137,762   | \$204,361                      | \$109,257           | \$ 159,692                    | \$ 611,072                       |
| i and balances - chaing               | ψ101,102    | Ψ <u></u> 20 <del>7</del> ,001 | ψ 100,201           | Ψ 100,002                     | Ψ 011,012                        |

## CITY OF CHARLOTTE, NORTH CAROLINA RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

| Net change in fund balances - total governmental funds   | \$ | 68,259          |
|--|----|-----------------|
| The change in net assets reported for governmental activities in the statement of activities is different because:   |    |                 |
| Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period. (Note 2.b.)  | 1  | 86,629          |
| The net effect of various miscellaneous transactions involving capital assets (i.e., sales and donations) is to increase net assets. (Note 2.b.)   | 4  | 25,269          |
| Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.   |    | 5,102           |
| The issuance of long-term debt (e.g., bonds and installment purchases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net assets in the government-wide statements. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items. (Note 2.b.) |    | 06,807)         |
| Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. (Note 2.b.)  |    | (707)           |
| Internal service funds are used to charge the costs of insured and uninsured risks of loss as well as employee health and life claims to individual funds. The net revenue of certain activities of the internal service funds is reported with governmental activities.   |    | <u>(6,113</u> ) |
|  |    |                 |

The notes to the financial statements are an integral part of this statement.

Change in net assets of governmental activities

\$ 471,632

### CITY OF CHARLOTTE, NORTH CAROLINA STATEMENT OF BUDGETARY COMPARISON GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|   | Budgeted<br>Original | I Amounts<br>Final | (Bud | Actual<br>dgetary Basis) | Fin<br>I | riance with<br>nal Budget<br>Positive<br>Negative) |
|---|----------------------|--------------------|------|--------------------------|----------|--|
| Resources (inflows):                      | # 070 000            | A 070 000          | •    | 075 400                  | •        | 4 770  |
| Property tax                              | \$ 270,630           | \$ 270,630         | \$   | 275,409                  | \$       | 4,779  |
| Sales tax                                 | 63,888               | 63,888             |      | 51,761                   |          | (12,127)   |
| Utilities franchise tax                   | 31,316               | 31,316             |      | 35,173                   |          | 3,857  |
| Police services                           | 15,986               | 15,986             |      | 16,060                   |          | 74<br>405  |
| Tax reimbursements                        | 3,068                | 3,068              |      | 3,233                    |          | 165  |
| Solid waste fee                           | 11,953               | 11,953             |      | 11,462                   |          | (491)  |
| Business privilege licenses               | 16,432               | 13,814             |      | 15,777                   |          | 1,963  |
| Licenses and permits                      | 16,225               | 16,288             |      | 16,845                   |          | 557  |
| Fines, forfeits and penalties             | 3,391                | 3,391              |      | 3,017                    |          | (374)  |
| Interlocal grants and agreements          | 8,847<br>2,071       | 8,983              |      | 8,270                    |          | (713)  |
| Federal and state shared revenues         | 3,071                | 3,389              |      | 3,062                    |          | (327)  |
| General government                        | 8,817<br>3,642       | 8,357              |      | 5,072                    |          | (3,285)<br>788                                     |
| Public safety<br>Cemeteries               | 512                  | 4,102<br>512       |      | 4,890<br>501             |          |  |
| Use of money and property                 | 3,158                | 5,015              |      | 5,400                    |          | (11)<br>385  |
| Sale of salvage and land                  | 679                  | 679                |      | 842                      |          | 163  |
| Other                                     | 964                  | 912                |      | 1,844                    |          | 932  |
| Occupancy taxes                           | 3,713                | 3,713              |      | 3,040                    |          | (673)  |
| Intragovernmental                         | 21,535               | 24,951             |      | 25,558                   |          | 607  |
| Transfers from other funds                | 2,541                | 2,541              |      | 2,305                    |          | (236)  |
|   |                      |                    | -    | -                        | Φ.       |  |
| Resources available for appropriation     | 490,368              | 493,488            |      | 489,521                  | \$       | (3,967)  |
| Fund balance appropriated                 | 22,655               | 33,541             |      | 22,450                   |          |  |
| Total amounts available for appropriation | <u>\$ 513,023</u>    | \$ 527,029         | \$   | 511,971                  |          |  |
| Charges to appropriations (outflows):     |                      |                    |      |                          |          |  |
| Police                                    | \$ 181,826           | \$ 183,682         | \$   | 182,642                  | \$       | 1,040  |
| Fire                                      | 89,498               | 91,736             |      | 91,332                   |          | 404  |
| Solid waste                               | 46,028               | 46,994             |      | 44,677                   |          | 2,317  |
| Transportation                            | 26,068               | 26,018             |      | 23,195                   |          | 2,823  |
| Engineering and property management       | 23,111               | 23,111             |      | 19,914                   |          | 3,197  |
| Neighborhood development                  | 8,405                | 8,495              |      | 7,930                    |          | 565  |
| Planning                                  | 5,711                | 6,187              |      | 5,231                    |          | 956  |
| Mayor and council                         | 1,258                | 1,258              |      | 1,200                    |          | 58   |
| City attorney                             | 1,790                | 1,840              |      | 1,611                    |          | 229  |
| City clerk                                | 557                  | 557                |      | 525                      |          | 32   |
| City manager                              | 18,915               | 19,381             |      | 17,905                   |          | 1,476  |
| Human resources                           | 3,783                | 3,783              |      | 3,445                    |          | 338  |
| Finance                                   | 9,437                | 9,421              |      | 9,078                    |          | 343  |
| Business support services                 | 19,440               | 23,120             |      | 21,948                   |          | 1,172  |
| Budget and evaluation                     | 1,480                | 1,480              |      | 1,388                    |          | 92   |
| Non-departmentals                         | 75,716               | 79,966             |      | 79,950                   | _        | 16   |
| Total charges to appropriations           | \$ 513,023           | \$ 527,029         | \$   | 511,971                  | \$       | 15,058   |

# CITY OF CHARLOTTE, NORTH CAROLINA RECONCILIATION OF THE STATEMENT OF BUDGETARY COMPARISON TO THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

| Sources (inflows) of resources: Actual amounts (budgetary basis) "available for appropriation" from the statement of budgetary comparison Differences - budget to GAAP:        | \$511,971 |
|--|-----------|
| Contributed fund balance is a budgetary resource available for appropriation but is not a current-year revenue for financial reporting purposes.                               | (22,450)  |
| Transfers from other funds are inflows of budgetary resources but are not revenues for financial reporting purposes.  Proceeds from the sale of salvage and land are budgetary | (2,305)   |
| resources but are regarded as other financing resources, rather than revenue, for financial reporting purposes.  | (842)     |
| Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds  | \$486,374 |
| Uses (outflows) of resources:  |           |
| Actual amounts (budgetary basis) "total charges to appropriations" from the statement of budgetary comparison  Differences - budget to GAAP:                                   | \$511,971 |
| Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the                               |           |
| year the supplies are received for financial reporting purposes.  Transfers to other funds are outflows of budgetary resources but are not                                     | (11,279)  |
| expenditures for financial reporting purposes.   | (38,187)  |
| Total expenditures as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds  | \$462,505 |

### CITY OF CHARLOTTE, NORTH CAROLINA STATEMENT OF NET ASSETS PROPRIETARY FUNDS JUNE 30, 2009 (In Thousands)

|   | Business-type Activities - |            |             |  |  |
|---|----------------------------|------------|-------------|--|--|
|   | Water and                  | Storm      |             |  |  |
|   | Sewer                      | Water      | Airport     |  |  |
| <u>ASSETS</u>                           |                            |            | <u> </u>    |  |  |
| Current assets:                         |                            |            |             |  |  |
| Cash and cash equivalents               | \$ 162,824                 | \$ 49,985  | \$ 472,691  |  |  |
| Receivables, net-                       | , , , , ,                  | , ,,,,,,,, | , , , , , , |  |  |
| Accounts                                | 34,471                     | 5,548      | 20,397      |  |  |
| Other                                   | 937                        | 295        | 2,981       |  |  |
| Total receivables                       | 35,408                     | 5,843      | 23,378      |  |  |
| Due from other governmental agencies    | 1,557                      | 99         | 3,348       |  |  |
| Due from other funds                    | -                          | -          | -           |  |  |
| Inventories                             | 1,425                      | _          | -           |  |  |
| Restricted assets-                      | •                          |            |             |  |  |
| Cash and cash equivalents               | 3,479                      | 2,888      | 79,765      |  |  |
| Investments                             | 22,001                     | -          | 29,113      |  |  |
| Total restricted assets                 | 25,480                     | 2,888      | 108,878     |  |  |
| Total current assets                    | 226,694                    | 58,815     | 608,295     |  |  |
| Noncurrent assets:                      | <del></del>                |            |             |  |  |
| Deferred charges                        | 9,760                      | 1,022      | 12,699      |  |  |
| Other postemployment benefit assets     | 13,242                     | 1,484      | 6,863       |  |  |
| Capital assets-                         | -,                         | , -        | -,          |  |  |
| Land                                    | 38,334                     | -          | 249,730     |  |  |
| Buildings                               | 10,801                     | _          | 546,732     |  |  |
| Improvements other than buildings:      |                            |            |             |  |  |
| Water and sewer systems                 | 3,249,619                  | -          | -           |  |  |
| Storm water systems                     | -                          | 172,419    | -           |  |  |
| Runways                                 | -                          | -          | 221,539     |  |  |
| Transit corridors                       | -                          | -          | -           |  |  |
| Other                                   |                            |            | 64,660      |  |  |
| Total improvements other than buildings | 3,249,619                  | 172,419    | 286,199     |  |  |
| Machinery and equipment                 | 27,599                     | 198        | 19,623      |  |  |
| Construction in progress                | 404,302                    | 213,959    | 214,222     |  |  |
| Total capital assets                    | 3,730,655                  | 386,576    | 1,316,506   |  |  |
| Less accumulated depreciation           | 846,366                    | 31,508     | 428,539     |  |  |
| Total capital assets, net               | 2,884,289                  | 355,068    | 887,967     |  |  |
| Total noncurrent assets                 | 2,907,291                  | 357,574    | 907,529     |  |  |
| Total assets                            | 3,133,985                  | 416,389    | 1,515,824   |  |  |
|   |                            | -,         |             |  |  |

| Enterprise Funds |                         |    |                    |    | vernmental<br>ctivities - |
|------------------|-------------------------|----|--------------------|----|---------------------------|
|                  | Public<br>Transit Tatal |    |                    |    | rnal Service              |
|                  | ransit                  |    | Total              |    | Funds                     |
|                  |                         |    |                    |    |                           |
| \$               | 154,460                 | \$ | 839,960            | \$ | 51,762                    |
|                  | 938                     |    | 61,354             |    | _                         |
|                  | 927                     |    | 5,140              |    | 683                       |
|                  | 1,865                   |    | 66,494             |    | 683                       |
|                  | 19,069                  |    | 24,073             |    | -                         |
|                  | -                       |    |                    |    | 513                       |
|                  | 6,729                   |    | 8,154              |    | -                         |
|                  | 7                       |    | 86,139             |    | _                         |
|                  | -                       |    | 51,114             |    | -                         |
|                  | 7                       |    | 137,253            |    |                           |
|                  | 182,130                 | _  | 1,075,934          | -  | 52,958                    |
|                  |                         | -  |                    |    |                           |
|                  | 2,232                   |    | 25,713             |    | -                         |
|                  | 2,720                   |    | 24,309             |    | -                         |
|                  | 50,002                  |    | 338,066            |    | _                         |
|                  | 84,853                  |    | 642,386            |    | _                         |
|                  |                         |    |                    |    |                           |
|                  | -                       | 3  | 3,249,619          |    | -                         |
|                  | -                       |    | 172,419<br>221,539 |    | -                         |
|                  | 328,558                 |    | 328,558            |    | -                         |
|                  | 18,940                  |    | 83,600             |    | -                         |
|                  | 347,498                 | _  | 1,055,735          |    |                           |
|                  | 190,190                 |    | 237,610            |    | 159                       |
|                  | 112,982                 |    | 945,465            |    | -                         |
|                  | 785,525                 | -6 | 5,219,262          |    | 159                       |
|                  | 129,858                 |    | 1,436,271          |    | 144                       |
|                  | 655,667                 |    | 1,782,991          |    | 15                        |
|                  | 660,619                 | _  | 1,833,013          |    | 15                        |
|                  | 842,749                 |    | 5,908,947          |    | 52,973                    |

Continued on next page

CITY OF CHARLOTTE, NORTH CAROLINA STATEMENT OF NET ASSETS-(Continued) PROPRIETARY FUNDS JUNE 30, 2009 (In Thousands)

|   | Business-type Activities - |                |            |  |  |
|---|----------------------------|----------------|------------|--|--|
|   | Water and<br>Sewer         | Storm<br>Water | Airport    |  |  |
| <u>LIABILITIES</u>                                      |                            |                | ·          |  |  |
| Current liabilities:                                    |                            |                |            |  |  |
| Accounts payable  | \$ 19,836                  | \$ 1,761       | \$ 33,133  |  |  |
| Claims payable  | -                          | · <u>-</u>     | -          |  |  |
| Deposits and retainage payable                          | 11,075                     | ,              | 5,667      |  |  |
| Accrued interest payable                                | 23,335                     | 565            | -          |  |  |
| Due to component unit                                   | -                          | -              | 199        |  |  |
| Unearned revenue  | -                          | -              | -          |  |  |
| Current maturities of long-term liabilities             | 61,302                     | 4,786          | 694        |  |  |
| Current liabilities payable from                        |                            |                |            |  |  |
| restricted assets-                                      |                            |                |            |  |  |
| Accounts payable  | 653                        | -              | 4,951      |  |  |
| Deposits and retainage payable                          | -                          | -              | 1,767      |  |  |
| Accrued interest payable                                | -                          | -              | 13,824     |  |  |
| Revenue bonds payable                                   | <u> </u>                   | <u> </u>       | 11,571     |  |  |
| Total current liabilities payable from                  |                            |                |            |  |  |
| restricted assets                                       | 653                        | <u> </u>       | 32,113     |  |  |
| Total current liabilities                               | 116,201                    | 10,616         | 71,806     |  |  |
| Noncurrent liabilities:                                 |                            |                |            |  |  |
| General obligation bonds payable - net of deferred      |                            |                |            |  |  |
| amount on refunding and unamortized premium             | 284,859                    | 10,888         | -          |  |  |
| Revenue bonds payable - net of deferred                 |                            |                |            |  |  |
| amount on refunding and unamortized premium             | 1,161,122                  | 122,880        | 605,488    |  |  |
| Commercial paper notes payable                          | 55,612                     |                | -          |  |  |
| Other financing agreements - net of unamortized premium | 23,371                     | -              | -          |  |  |
| Refundable water and sewer construction deposits        | 6,413                      | -              | -          |  |  |
| Due to participants                                     | -                          | -              | -          |  |  |
| Compensated absences payable                            | 1,298                      |                | 560        |  |  |
| Arbitrage payable                                       | 449                        |                | 117        |  |  |
| Total noncurrent liabilities                            | 1,533,124                  | 133,918        | 606,165    |  |  |
| Total liabilities                                       | 1,649,325                  | 144,534        | 677,971    |  |  |
| NET ASSETS  |                            |                |            |  |  |
| Invested in capital assets, net of related debt         | 1,319,167                  | 219,674        | 379,563    |  |  |
| Restricted for:   | 1,010,101                  | 210,011        | 0.0,000    |  |  |
| Debt service  | 14,987                     | 2,888          | 32,141     |  |  |
| Passenger facility charges                              | -                          | -,555          | 130,901    |  |  |
| Working capital   | -                          |                | 18,613     |  |  |
| Unrestricted  | 150,506                    | 49,293         | 276,635    |  |  |
| Total net assets  | \$1,484,660                |                | \$ 837,853 |  |  |
| i otal not abboto                                       | Ψ1,707,000                 | Ψ211,000       | Ψ 007,000  |  |  |

Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds.

Net assets of business-type activities

| Enterprise Funds |               |    |          | Governmental<br>Activities - |  |  |
|------------------|---------------|----|----------|------------------------------|--|--|
| -                |               |    |          | Internal Service             |  |  |
|                  | Transit Total |    | Funds    |                              |  |  |
| -                | TTATISIC      | -  | Total    |                              |  |  |
|                  |               |    |          |                              |  |  |
| \$               | 9,934         | \$ | 64,664   | \$ -                         |  |  |
| Ψ                | 9,934         | Ψ  | 04,004   | 46,997                       |  |  |
|                  | 345           |    | 20,591   | 40,997                       |  |  |
|                  | 635           |    | 24,535   | _                            |  |  |
|                  | -             |    | 199      | _                            |  |  |
|                  | 181           |    | 181      | _                            |  |  |
|                  | 8,116         |    | 74,898   | _                            |  |  |
|                  | 0,110         |    | 7-4,000  |                              |  |  |
|                  |               |    | F 004    |                              |  |  |
|                  | -             |    | 5,604    | -                            |  |  |
|                  | -             |    | 1,767    | -                            |  |  |
|                  | -             |    | 13,824   | -                            |  |  |
|                  | <u>-</u>      |    | 11,571   |                              |  |  |
|                  | _             |    | 32,766   | -                            |  |  |
|                  | 19,211        |    | 217,834  | 46,997                       |  |  |
|                  | ,             |    |          |                              |  |  |
|                  | 3             |    | 295,750  | _                            |  |  |
|                  |               |    |          |                              |  |  |
|                  | -             | 1  | ,889,490 | -                            |  |  |
|                  | 470 440       |    | 55,612   | -                            |  |  |
|                  | 173,113       |    | 196,484  | -                            |  |  |
|                  | -             |    | 6,413    | -<br>570                     |  |  |
|                  | 1 776         |    | 2 704    | 570                          |  |  |
|                  | 1,776         |    | 3,784    | 148                          |  |  |
|                  | 9             | _  | 575      | 740                          |  |  |
|                  | 174,901       |    | ,448,108 | 718                          |  |  |
|                  | 194,112       | _2 | ,665,942 | 47,715                       |  |  |
|                  | 475 207       | 2  | 202 704  | 15                           |  |  |
|                  | 475,297       | 2  | ,393,701 | 15                           |  |  |
|                  | -             |    | 50,016   | -                            |  |  |
|                  | -             |    | 130,901  | -                            |  |  |
|                  | -             |    | 18,613   | -                            |  |  |
|                  | 173,340       |    | 649,774  | 5,243                        |  |  |
| \$               | 648,637       | 3  | ,243,005 | \$ 5,258                     |  |  |
|                  |               |    |          |                              |  |  |
|                  |               |    |          |                              |  |  |

(11,290) \$3,231,715

## CITY OF CHARLOTTE, NORTH CAROLINA STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS PROPRIETARY FUNDS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|  | Business-type Activities |               |                      |
|--|--------------------------|---------------|----------------------|
|  | Water and Storm          |               |                      |
|  | Sewer                    | Water         | Airport              |
| ODEDATING DEVENUES.                              |                          |               |                      |
| OPERATING REVENUES:                              | \$ 223,230               | \$ 43,642     | \$ 113,386           |
| Charges for services Capacity fees               | 9,300                    | φ 45,042<br>- | ф 113,300            |
| Miscellaneous                                    | 2,369                    | _<br>_        | 23,955               |
| Total operating revenues                         | 234,899                  | 43,642        | 137,341              |
| OPERATING EXPENSES:                              | 254,099                  | <del></del>   | 137,341              |
| Administration                                   | 27,761                   | 1,460         | 11,466               |
| Operations and maintenance                       | 72,415                   | 10,144        | 39,479               |
| Claims and insurance premiums                    |                          | -             | -                    |
| Other  | 1,407                    | _             | 15,373               |
| Depreciation                                     | 80,585                   | 3,223         | 27,689               |
| Total operating expenses                         | 182,168                  | 14,827        | 94,007               |
| Operating income (loss)                          | 52,731                   | 28,815        | 43,334               |
| NONOPERATING REVENUES (EXPENSES):                | ·                        | <u> </u>      |                      |
| Sales tax  | -                        | -             | -                    |
| Grant contributions                              | -                        | -             | -                    |
| Passenger facility charges                       | -                        | -             | 46,093               |
| Contract facility charges                        | -                        | <del>-</del>  | 6,618                |
| Investment earnings                              | 6,053                    | 1,686         | 17,188               |
| Interest expense and other charges               | (71,038)                 | (6,692)       | (47,215)             |
| Non-airline terminal revenue distribution        | (4.614)                  | -<br>1 720    | (15,117)             |
| Miscellaneous                                    | (4,614)                  | 1,739         | (298)                |
| Total nonoperating revenues (expenses)           | (69,599)                 | (3,267)       | 7,269                |
| Income (loss) before contributions and transfers | (16,868)                 | 25,548        | 50,603               |
| CAPITAL CONTRIBUTIONS TRANSFERS IN               | 52,327                   | 14            | 38,200               |
|  |                          |               |                      |
| Change in net assets                             | 35,459                   | 25,562        | 88,803               |
| Total net assets - beginning                     | 1,449,201                | 246,293       | 749,050<br>© 027,052 |
| Total net assets - ending                        | \$1,484,660              | \$ 271,855    | \$ 837,853           |

Adjustments to reflect the consolidation of internal service fund activities related to enterprise funds. Change in net assets of business-type activities

| Enterprise Funds |           |    |             | Ac | ernmental<br>tivities - |
|------------------|-----------|----|-------------|----|-------------------------|
|                  | Public    |    |             |    | nal Service             |
|                  | Transit   |    | Total       |    | unds                    |
|                  |           |    |             |    |                         |
| \$               | 23,132    | \$ | 403,390     | \$ | 84,121                  |
|                  | -         |    | 9,300       |    | -                       |
|                  |           |    | 26,324      |    | _                       |
|                  | 23,132    |    | 439,014     |    | 84,121                  |
|                  | 0.004     |    | 40.074      |    |                         |
|                  | 9,284     |    | 49,971      |    | 7,335                   |
|                  | 98,560    |    | 220,598     |    | - 00 701                |
|                  | -         |    | -<br>16,780 |    | 92,701                  |
|                  | 36,956    |    | 148,453     |    | 6                       |
| _                |           | _  |             |    |                         |
| _                | 144,800   | _  | 435,802     |    | 100,042                 |
| _                | (121,668) |    | 3,212       |    | (15,921)                |
|                  | 61,743    |    | 61,743      |    | -                       |
|                  | 14,413    |    | 14,413      |    | -                       |
|                  | -         |    | 46,093      |    | -                       |
|                  | -         |    | 6,618       |    | -                       |
|                  | 4,589     |    | 29,516      |    | 2,312                   |
|                  | (8,039)   |    | (132,984)   |    | -                       |
|                  | - (40.4)  |    | (15,117)    |    | -                       |
|                  | (134)     |    | (3,307)     |    |                         |
|                  | 72,572    |    | 6,975       |    | 2,312                   |
|                  | (49,096)  |    | 10,187      |    | (13,609)                |
|                  | 28,815    |    | 119,356     |    | -                       |
|                  | 18,410    |    | 18,410      |    |                         |
|                  | (1,871)   |    | 147,953     |    | (13,609)                |
|                  | 650,508   |    |             |    | 18,867                  |
| \$               | 648,637   |    |             | \$ | 5,258                   |
| _                |           |    |             |    | <del>_</del>            |

(7,496)140,457

### CITY OF CHARLOTTE, NORTH CAROLINA STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|   | Bu        | ısiness-type | Activities - |
|---|-----------|--------------|--------------|
|   | Water and | Storm        |              |
|   | Sewer     | Water        | Airport      |
| CASH FLOWS FROM OPERATING ACTIVITIES:                       |           |              |              |
| Receipts from customers                                     | \$236,690 | \$ 43,489    | \$134,373    |
| Receipts from participants                                  | -         | -            | -            |
| Payments to suppliers                                       | (46,854)  | (5,430)      | (42,858)     |
| Internal activity - (payments to) receipts from other funds | (33,321)  | (1,844)      | (7,611)      |
| Receipts from trust   | -         | -            | -            |
| Payments to employees                                       | (34,302)  | (5,027)      | (13,642)     |
| Payments to airlines for non-airline                        |           |              |              |
| terminal revenue distribution                               | _         | -            | (15,827)     |
| Payments for claims   | -         | -            | -            |
| Payments for premiums                                       | -         | -            | - (44.405)   |
| Other receipts (payments)                                   | 5,177     | 924          | (11,195)     |
| Net cash provided (used) by operating activities            | 127,390   | 32,112       | 43,240       |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:            |           |              |              |
| Operating grants  | -         | -            | -            |
| Property tax  | -         | 6            | -            |
| Sales tax   | =         | -            | -            |
| Transfers in  |           |              |              |
| Net cash provided by noncapital financing activities        |           | 6            |              |
| CASH FLOWS FROM CAPITAL AND RELATED                         |           |              |              |
| FINANCING ACTIVITIES:                                       |           |              |              |
| Proceeds from capital debt                                  | 55,478    | -            | -            |
| Proceeds from commercial paper                              | 81,708    | -            | -            |
| Water and sewer construction deposits                       | 708       | -            | -            |
| Passenger facility charges                                  | -         | -            | 47,114       |
| Contract facility charges                                   | -         | -            | 6,770        |
| Acquisition and construction of capital assets              | (150,457) | (23,539)     | (154,513)    |
| Principal paid on capital debt                              | (52,934)  | (4,238)      | (21,715)     |
| Interest and other charges paid on capital debt             | (66,899)  | (6,721)      | (49,008)     |
| Capital contributions                                       |           | 14           | 56,997       |
| Net cash (used) by capital and                              |           |              |              |
| related financing activities                                | (132,396) | (34,484)     | (114,355)    |
| CASH FLOWS FROM INVESTING ACTIVITIES:                       |           |              |              |
| Purchase of investments                                     | (58,321)  | -            | (43,372)     |
| Proceeds from sale and maturities of investments            | 50,919    | 2,888        | 65,865       |
| Interest received   | 6,875     | 2,000        | 19,437       |
| Net cash provided (used) by investing activities            | (527)     | 4,888        | 41,930       |
| Net increase (decrease) in cash and cash equivalents        | (5,533)   | 2,522        | (29,185)     |
| Cash and cash equivalents - beginning of year               | 171,836   | 50,351       | 581,641      |
| Cash and cash equivalents - end of year                     | \$166,303 | \$ 52,873    | \$552,456    |
| ,   |           |              | <del></del>  |

| _En | terprise Fur      | Governmental<br>Activities - |                        |                  |
|-----|-------------------|------------------------------|------------------------|------------------|
|     | Public            |                              |                        | Internal Service |
|     | Transit           |                              | Total                  | Funds            |
| •   | 00.000            | •                            | 400.050                | •                |
| \$  | 22,306            | \$                           | 436,858                | \$ -<br>31,454   |
|     | (44,778)          |                              | (139,920)              | (6,137)          |
|     | (8,125)           |                              | (50,901)               | 46,946           |
|     | (0,120)           |                              | (00,001)               | 17,126           |
|     | (55,968)          |                              | (108,939)              | (1,348)          |
|     | (,,               |                              | (100,000)              | (1,010)          |
|     | -                 |                              | (15,827)               | -                |
|     | -                 |                              |                        | (79,952)         |
|     | -                 |                              | -                      | (12,493)         |
|     | 422               |                              | (4,672)                |                  |
|     | (86,143)          |                              | 116,599                | (4,404)          |
|     |                   |                              |                        |                  |
|     | 19,688            |                              | 19,688                 | -                |
|     | -                 |                              | 6                      | -                |
|     | 65,005            |                              | 65,005                 | -                |
|     | 18,410            |                              | 18,410                 |                  |
|     | 103,103           |                              | 103,109                |                  |
|     |                   |                              |                        |                  |
|     |                   |                              |                        |                  |
|     | -                 |                              | 55,478                 | -                |
|     | -                 |                              | 81,708                 | -                |
|     | -                 |                              | 708                    | -                |
|     | -                 |                              | 47,114                 | -                |
|     | (05.007)          |                              | 6,770                  | -                |
|     | (65,937)          |                              | (394,446)              | -                |
|     | (78,024)          |                              | (156,911)<br>(130,741) | -                |
|     | (8,113)<br>34,622 |                              | 91,633                 | -                |
|     | 34,022            | _                            | 91,000                 | ·                |
|     | (117.452)         |                              | (308 687)              |                  |
|     | (117,452)         |                              | (398,687)              |                  |
|     |                   |                              | (101 602)              |                  |
|     | -                 |                              | (101,693)<br>119,672   | -                |
|     | 6,116             |                              | 34,428                 | 2,543            |
| _   |                   | _                            |                        |                  |
| _   | 6,116             | _                            | 52,407                 | 2,543            |
|     | (94,376)          |                              | (126,572)              | (1,861)          |
| _   | 248,843           | _                            | 1,052,671              | 53,623           |
| \$  | 154,467           | \$                           | 926,099                | <u>\$ 51,762</u> |

Continued on next page

CITY OF CHARLOTTE, NORTH CAROLINA STATEMENT OF CASH FLOWS-(Continued) PROPRIETARY FUNDS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|  | Business-type Activities - |           |           |
|--|----------------------------|-----------|-----------|
|  | Water and                  | Storm     |           |
|  | Sewer                      | Water     | Airport   |
| RECONCILIATION OF OPERATING INCOME (LOSS) TO NET                   |                            |           |           |
| CASH PROVIDED (USED) BY OPERATING ACTIVITIES:                      |                            |           |           |
| Operating income (loss)  | \$ 52,731                  | \$ 28,815 | \$ 43,334 |
| Adjustments to reconcile operating income (loss)                   |                            |           |           |
| to net cash provided (used) by operating activities-               |                            |           |           |
| Depreciation   | 80,585                     | 3,223     | 27,689    |
| Other receipts (payments)  | 5,177                      | 924       | (11,195)  |
| Non-airline terminal revenue distribution                          | -                          | -         | (15,827)  |
| Change in assets and liabilities:                                  | 4 700                      | (4.50)    | (0.005)   |
| (Increase) decrease in receivables                                 | 1,798                      | (153)     | (2,965)   |
| (Increase) decrease in due from other governmental agencies        | -                          | -         | (6)       |
| (Increase) in due from other funds                                 | -                          | -         | -         |
| (Increase) decrease in inventories                                 | 8                          | -         | -         |
| Decrease in prepaid insurance Decrease in other receivables        | 8                          | 1         | -         |
|  | _                          | •         | 99        |
| (Increase) decrease in other postemployment benefit assets         | (13,242)<br>134            | (135)     |           |
| Increase (decrease) in accounts payable Increase in claims payable | 134                        | (549)     | (7)       |
| Increase in due to participants                                    | _                          | -         | _         |
| Increase (decrease) in deposits and retainage payable              | (7)                        | _         | 1,786     |
| Increase in due to component unit                                  | (1)                        | _         | 199       |
| Increase (decrease) in compensated absences payable                | 198                        | (14)      | 133       |
| Total adjustments  | 74,659                     | 3,297     | (94)      |
| •  |                            |           |           |
| Net cash provided (used) by operating activities                   | \$127,390                  | \$ 32,112 | \$ 43,240 |
| NONCASH INVESTING, CAPITAL AND FINANCING ACTIVITIES:               | <b>A</b> 50 007            | •         | •         |
| Donated assets   | \$ 52,327                  | \$ -      | \$ -      |
| Proceeds from refunding bonds                                      | 305,305                    | -         | 105,750   |
| Payment to refunded bond escrow agent                              | (305,305)                  |           | (105,750) |
| Net noncash investing, capital and                                 | <b>* =</b> 0.05=           |           |           |
| financing activities   | \$ 52,327                  | <u> </u>  | <u> </u>  |

| En | terprise Fur       | Government Activities -              |                           |                   |  |
|----|--------------------|--------------------------------------|---------------------------|-------------------|--|
|    | Public<br>Transit  | Total                                | Internal Service<br>Funds |                   |  |
|    |                    |                                      |                           |                   |  |
| \$ | (121,668)          | \$<br>3,212                          | \$                        | (15,921)          |  |
|    | 36,956<br>422<br>- | 148,453<br>(4,672)<br>(15,827)       |                           | 6 -               |  |
|    | (827)<br>66        | (2,147)<br>60                        |                           | 923<br>-<br>(113) |  |
|    | (321)              | (313)                                |                           | (112)             |  |
|    | -                  | · -                                  |                           | 4                 |  |
|    | 2                  | 11                                   |                           | -                 |  |
|    | 300                | (12,978)                             |                           | -                 |  |
|    | (1,118)            | (1,540)                              |                           | 10,350            |  |
|    | _                  | _                                    |                           | 313               |  |
|    | 1                  | 1,780                                |                           | -                 |  |
|    | -                  | 199                                  |                           | -                 |  |
|    | 44                 | <br>361                              |                           | 33                |  |
|    | 35,525             | <br>113,387                          |                           | 11,517            |  |
| \$ | (86,143)           | \$<br>116,599                        | \$                        | (4,404)           |  |
| \$ | -<br>-<br>-        | \$<br>52,327<br>411,055<br>(411,055) | \$                        | -<br>-<br>-       |  |
| \$ | _                  | \$<br>52,327                         | \$                        |                   |  |

CITY OF CHARLOTTE, NORTH CAROLINA FIDUCIARY FUNDS STATEMENT OF FIDUCIARY NET ASSETS JUNE 30, 2009 (In Thousands)

|  | R  | refighters'<br>etirement<br>Pension<br>Trust | Othe | mployee<br>Benefit -<br>er Employee<br>nefit Trust |
|--|----|--|------|--|
| <u>ASSETS</u>  |    |  |      |  |
| Cash and cash equivalents                                | \$ | 4,077  | \$   | 32,709   |
| Receivables:   |    |  |      |  |
| Employer contributions                                   |    | 199  |      | -  |
| Member contributions                                     |    | 209  |      | _  |
| Interest and dividends                                   |    | 378  |      | 138  |
| Receivables - other                                      |    | <u> </u>                                     |      | 505  |
| Total receivables  |    | 786  |      | 643  |
| Investments:   |    |  |      |  |
| Equity securities - stocks                               |    | 77,586                                       |      | -  |
| Fixed income securities - bonds                          |    | 35,258                                       |      | -  |
| Mutual funds   |    | 154,890                                      |      |  |
| Total investments  |    | 267,734                                      |      | -  |
| Capital assets, at cost, net of accumulated depreciation |    |  |      |  |
| of \$183   |    | 252  |      |  |
| Total assets   |    | 272,849                                      |      | 33,352   |
| <u>LIABILITIES</u>                                       |    |  |      |  |
| Accounts payable   |    | 745  |      | 21   |
| NET ASSETS   |    |  |      |  |
| Held in trust for pension/other postemployment benefits  | \$ | 272,104                                      | \$   | 33,331   |

### CITY OF CHARLOTTE, NORTH CAROLINA FIDUCIARY FUNDS STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|   | Re | efighters'<br>etirement<br>Pension<br>Trust | Be<br>Other | Employee<br>Benefit -<br>ther Employee<br>Benefit Trust |  |
|---|----|---|-------------|---|--|
| ADDITIONS:                                    |    |   |             |   |  |
| Contributions-                                |    |   |             |   |  |
| Member  | \$ | 7,711                                       | \$          | 4,350   |  |
| Employer                                      |    | 7,341                                       |             | 28,098  |  |
| Other   |    |   |             | 604   |  |
| Total contributions                           |    | 15,052                                      |             | 33,052  |  |
| Investment income (loss)-                     |    |   |             |   |  |
| Net depreciation in fair value of investments |    | (69,654)                                    |             | -   |  |
| Interest                                      |    | 1,732                                       |             | 1,058   |  |
| Dividends                                     |    | 2,584                                       | -           | <del>-</del>  |  |
|   |    | (65,338)                                    |             | 1,058   |  |
| Investment expense                            |    | 1,732                                       |             |   |  |
| Net investment income (loss)                  |    | (67,070)                                    |             | 1,058   |  |
| Total additions (loss)                        |    | (52,018)                                    |             | 34,110  |  |
| DEDUCTIONS:                                   |    |   |             |   |  |
| Benefits                                      |    | 18,146                                      |             | 16,158  |  |
| Refunds                                       |    | 138   |             | -   |  |
| Insurance premiums                            |    | -   |             | 138   |  |
| Administration                                |    | 473   |             | 899   |  |
| Depreciation                                  |    | 17  |             |   |  |
| Total deductions                              |    | 18,774                                      |             | 17,195  |  |
| Change in net assets                          |    | (70,792)                                    |             | 16,915  |  |
| Net assets - beginning                        |    | 342,896                                     |             | 16,416  |  |
| Net assets - ending                           | \$ | 272,104                                     | \$          | 33,331  |  |

### CITY OF CHARLOTTE, NORTH CAROLINA INDEX TO THE NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2009

| Vote | Topic  | Page |
|------|--|------|
| 1.   | SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES   |      |
|      | Reporting Entity   | 52   |
|      | Basis of Presentation  | 53   |
|      | Measurement Focus and Basis of Accounting  | 55   |
|      | Assets, Liabilities and Net Assets/Fund Balances   |      |
|      | Cash and Investments   | 56   |
|      | Receivables and Payables   | 57   |
|      | Inventories  | 57   |
|      | Capital Assets   | 57   |
|      | Compensated Absences   | 58   |
|      | Long-term Liabilities  | 58   |
|      | Net Assets/Fund Balances   | 59   |
| 2.   | RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS  |      |
|      | Explanation of certain differences between the governmental funds balance sheet and the government-wide statement of net assets  | 60   |
|      | Explanation of certain differences between the governmental funds statement of revenues, expenditures and changes in fund balances and the government-wide statement of activities | 61   |
| 3.   | STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY   |      |
|      | Budgetary Information  | 63   |
|      | Deficit in Fund Balance  | 63   |
| 4.   | DETAILED DISCLOSURES ON ALL FUNDS  |      |
|      | Deposits   | 64   |
|      | Investments  | 64   |
|      | Receivables  | 67   |
|      | Property Taxes   | 68   |
|      | Restricted Assets  | 68   |
|      | Capital Assets   | 69   |
|      | Interfund Receivables, Payables and Transfers  | 71   |
|      | Payables   | 72   |
|      | Deferred Revenues  | 73   |
|      | Long-term Liabilities  | 74   |
|      | General Obligation Bonds   | 76   |
|      | Special Obligation Bonds   | 78   |

### CITY OF CHARLOTTE, NORTH CAROLINA INDEX TO THE NOTES TO THE FINANCIAL STATEMENTS-(Continued) JUNE 30, 2009

| Note | Topic  | Page |
|------|--|------|
| 4.   | DETAILED DISCLOSURES ON ALL FUNDS-(Continued)                    |      |
|      | Revenue Bonds  | 79   |
|      | Installment Purchases  | 82   |
|      | Commercial Paper   | 84   |
|      | Other Long-term Liabilities                                      |      |
|      | Section 108 Loan Guarantee                                       | 88   |
|      | Private Loan   | 88   |
|      | Municipal Systems  | 89   |
|      | Interest Rate Swaps  |      |
|      | General Obligation   | 89   |
|      | Water and Sewer  | 91   |
|      | Airport  | 93   |
|      | Refundings   | 93   |
|      | Other Debt Information   | 94   |
|      | Early Extinguishment   | 94   |
|      | Subsequent Events  | 95   |
| 5.   | PENSION PLANS AND OTHER BENEFITS                                 |      |
| 0.   | Local Governmental Employees' Retirement System                  | 96   |
|      | Charlotte Firefighters' Retirement System                        |      |
|      | Law Enforcement Officers' Separation Allowance                   |      |
|      | Supplemental Retirement Income Plan for Law Enforcement Officers |      |
|      | Death Benefit Plan   |      |
|      | Other Postemployment Benefits                                    |      |
|      | Deferred Compensation Plan                                       |      |
| 6.   | OTHER INFORMATION  |      |
| o.   | Airport Leasing Arrangements with Tenants                        | 106  |
|      | Passenger Facility Charges                                       |      |
|      | Insurance  |      |
|      | Employee Health and Life   | 107  |
|      | Risk Management  |      |
|      | Commitments and Contingencies                                    |      |
|      | NASCAR Hall of Fame  |      |
|      | Arena  |      |
|      | US Airways   |      |
|      |  |      |

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### a. Reporting Entity

The City of Charlotte (City) is a municipal corporation governed by an elected mayor and eleven-member council. The accompanying financial statements present the activities of the City and its two component units, entities for which the City is financially accountable. The Charlotte Firefighters' Retirement System (System) is so intertwined with the City that it is, in substance, the same as the City. Accordingly, the System is blended and reported as if it was part of the City. The Charlotte Regional Visitors Authority (Authority) is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the City. The following table describes the City's component units:

| Component     |                                 | Reporting |                                    |
|---------------|---------------------------------|-----------|------------------------------------|
| Unit          | Criteria for Inclusion          | Method    | Separate Financial Statements      |
| Charlotte     | The System provides             | Blended   | Charlotte Firefighters' Retirement |
| Firefighters' | retirement, disability and      |           | System                             |
| Retirement    | death benefits to civil service |           | 428 East Fourth Street, Suite 205  |
| System        | employees of the Charlotte      |           | Charlotte, North Carolina 28202    |
|               | Fire Department. These          |           |                                    |
|               | services are exclusively for    |           |                                    |
|               | the City.                       |           |                                    |
| Charlotte     | A "special district" as defined | Discrete  | Charlotte Regional Visitors        |
| Regional      | by state statutes. The City     |           | Authority                          |
| Visitors      | Council appoints the            |           | 501 South College Street           |
| Authority     | governing board and the City    |           | Charlotte, North Carolina 28202    |
|               | pays outstanding general        |           |                                    |
|               | obligation bonded debt. Net     |           |                                    |
|               | operating proceeds are to be    |           |                                    |
|               | used to pay principal and       |           |                                    |
|               | interest on the bonded debt or  |           |                                    |
|               | as otherwise directed by City   |           |                                    |
|               | Council.                        |           |                                    |

The Charlotte Housing Authority (Housing Authority), which is excluded from the City's financial statements, is considered a related organization. The City Council appoints the Housing Authority's governing board; however, the City is not financially accountable for the Housing Authority.

The Charlotte Transit Center, Inc. is a joint venture resulting from an agreement between the City and Bank of America. The corporation was established to build and operate a public transportation terminal known as the Charlotte Transit Center (Center). The Board of Directors is comprised of two members appointed by the City and two members appointed by Bank of America. The City provided

the land and Bank of America constructed the building. The Center has two sections, transit and retail. The City funds all expenses related to the transit section and common areas which benefit transit riders and employees. Bank of America funds all expenses related to the retail area which is available for lease to tenants. The City does not have an equity interest but does have an ongoing financial responsibility because the Center's existence depends on continued funding by the City. The City's expenditures related to the transit section are reflected in the Public Transit Enterprise Fund. The financial statements of the Center, which has a December 31 year-end, may be obtained from the following address:

Charlotte Transit Center, Inc c/o Lincoln Harris, LLC 200 North College Street, Suite 100 Charlotte, North Carolina 28202

#### b. Basis of Presentation

Government-wide Statements: The statement of net assets and the statement of activities display information about the primary government (the City) and its component unit. These statements include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. These statements distinguish between the *governmental* and *business-type* activities of the City as well as the City and its discretely presented component unit. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for a given function or activity. Direct expenses are those that are clearly identifiable with a specific program. Program revenues include (a) charges paid by recipients of goods or services offered by the program and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Taxes and other items not properly included as program revenues are reported as general revenues.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are certain charges between the City's enterprise functions and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Fund Financial Statements: The fund financial statements provide information about the City's funds. Separate statements for each fund category – governmental, proprietary, and fiduciary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as nonmajor funds.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds, charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. *Nonoperating* revenues, such as subsidies and investment earnings, result from nonexchange transactions or ancillary activities.

The City reports the following major governmental funds:

*General fund.* This is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

*Debt Service*. This fund accounts for the resources accumulated and payments made for principal and interest on debt of governmental activities.

Capital projects. This fund accounts for financial resources, primarily proceeds from bonds, other financing agreements and taxes, used for the acquisition, construction and improvement of capital equipment and facilities.

The City reports the following major enterprise funds:

Water and sewer. This fund accounts for the activities of Charlotte-Mecklenburg Utilities, provider of water and sewer services

*Storm water.* This fund accounts for the activities of Storm Water Services, administrator of storm water programs and policies.

Airport. This fund accounts for the activities of the Charlotte/Douglas International Airport.

*Public transit.* This fund accounts for the activities of the Charlotte Area Transit System, provider of public mass transportation.

The City reports the following fund types:

Internal service funds. These funds account for (a) the general insurance program of the City, as well as risk management services provided, on a cost-reimbursement basis, to other governmental units and agencies in Mecklenburg County, and (b) funds contributed by the City and its employees for health and life benefits.

Fiduciary funds. These funds account for (a) resources accumulated for the provision of benefit payments to the Charlotte Firefighters' Retirement System members and their beneficiaries, and (b) resources accumulated for the provision of other postemployment benefit payments to retirees and their beneficiaries.

### c. Measurement Focus and Basis of Accounting

Government-wide, Proprietary, and Fiduciary Fund Financial Statements: The government-wide, proprietary fund, and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the City gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, and donations. Revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants and donations is recognized in the fiscal year in which all requirements have been satisfied.

Governmental Fund Financial Statements: Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The City considers all revenues reported in the governmental funds to be available if the revenues are collected within sixty days after the end of the current fiscal period except reimbursement grants which are accrued based on expenditures. Primary sources of revenue susceptible to accrual include occupancy tax, sales tax, Alcoholic Beverage Commission profits and federal and state grants. Expenditures are recorded when a liability is incurred, except for principal and interest on general debt, claims and judgments, and compensated absences, which are recognized as expenditures when payment occurs. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of debt issues are reported as other financing sources.

The government-wide and proprietary funds financial statements follow Financial Accounting Standards Board (FASB) Statements and Interpretations issued on or before November 30, 1989; Accounting Principles Board (APB) Opinions; and Accounting Research Bulletins, unless those pronouncements conflict with GASB pronouncements.

Under the terms of grant agreements, the City funds certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net assets available to finance the program. It is the City's policy to first apply grant resources to such programs followed by general revenues.

#### d. Assets, Liabilities and Net Assets/Fund Balances

#### (1) Cash and Investments

The City maintains a cash management pool to facilitate disbursement and investment and maximize investment income. Earnings on the pooled funds are apportioned and credited to the funds monthly based on the average daily balance of each fund. Since individual funds may deposit additional amounts at any time and may withdraw funds at any time without prior notice or penalty, the pool is used essentially as a demand deposit account and considered cash and cash equivalents. The pool is used by all funds except the Firefighters' Retirement System Fund. For arbitrage purposes, the City also maintains separate pools for the proceeds of each bond sale subsequent to 1986 in compliance with the Internal Revenue Code relative to yield restrictions and rebate requirements.

For funds not included in the pools described above, cash and cash equivalents consist of cash, demand deposits and short-term, highly liquid investments. Short-term refers to investments with an original maturity of three months or less at date of acquisition. Highly liquid investments are those that are both readily convertible to known amounts of cash and so near their maturity that the risk of changes in value because of changes in interest rates is insignificant.

The restricted cash and cash equivalents/investments are restricted pursuant to bond covenants and other financing agreements. All restricted money market funds of the enterprise funds are considered cash and cash equivalents. The remaining amount of restricted assets is considered investments.

Investments, except for North Carolina Capital Management Trust (NCCMT) and Firefighters' Retirement System Fund, are reported at fair value as determined by quoted market prices. The securities of the NCCMT Cash Portfolio, a SEC registered money market mutual fund, are valued at fair value, which is the NCCMT's share price. The NCCMT Term Portfolio's securities are valued at fair value. Money market investments that have a remaining maturity at the time of purchase of one year or less are reported at amortized cost. Non-participating interest earning investment contracts are reported at cost. See Note 5.b., "Method Used to Value Investments," for an explanation of reporting the Firefighters' Retirement System's investments at fair value.

Component Unit: The authority considers investments with an original maturity of three months or less to be cash equivalents.

### (2) Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Property tax and accounts receivables are shown net of an allowance for uncollectibles. Notes receivable in governmental funds consist of housing rehabilitation and economic development loans that are generally not expected or scheduled to be collected in the subsequent year.

#### (3) Inventories

Inventories are recorded as an expenditure/expense when consumed rather than when purchased. Inventories are valued at cost, which approximates market, using the first-in, first-out (FIFO) method.

#### (4) Capital Assets

Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at their estimated fair value at the date of donation. General infrastructure assets include annexed streets that were acquired or received substantial improvements subsequent to July 1, 1980 and are reported at estimated historical cost using deflated replacement cost. The cost of normal maintenance and repairs that do not add value to the assets or materially extend assets' lives are not capitalized.

Capital assets are assets with an initial, individual cost of more than \$5. Capital assets are depreciated using the straight-line method over the following estimated useful lives:

| Buildings                         | 20 - 40 years |
|-----------------------------------|---------------|
| Infrastructure                    | 40 years      |
| Improvements other than buildings | 10 - 60 years |
| Machinery and equipment           | 3 - 40 years  |

Net interest cost on debt issued to finance the construction of capital assets was capitalized during the construction period in the Water and Sewer, Storm Water and Airport Enterprise Funds in the amounts of \$1,633, \$77 and \$1,094, respectively, for the year ended June 30, 2009.

### (5) Compensated Absences

Employees earn vacation leave at the rate of 10 to 20 days per year and can accrue a maximum of 20 to 40 days, depending on length of service. Unused vacation days are payable upon termination, resignation, retirement or death.

Employees accumulate sick leave at the rate of one day per month and can accrue an unlimited number of days. Sick leave can be taken for personal illness or illness of a member of the immediate family. Sick leave is lost upon termination or resignation. However, twenty percent of outstanding sick leave, with a maximum of 43.5 days, is payable upon retirement or death.

Compensated absences payable includes accumulated unpaid vacation leave and sick leave. This liability is recorded in the government-wide and proprietary fund financial statements.

### (6) Long-term Liabilities

In the government-wide financial statements and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary funds statement of net assets.

Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable premium or discount.

Long-term liabilities are reported net of the deferred amounts on refunding. The deferred amount on refunding is the difference between the reacquisition price and the net carrying amount of the old debt. This amount is amortized as a component of interest expense, using the straight-line basis, over the life of the old debt or new debt, whichever is shorter.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of the debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

The City enters into interest rate swap agreements to modify interest rates on outstanding debt. Other than the net interest expenditures resulting from these agreements, no amounts are recorded in the financial statements.

### (7) Net Assets/Fund Balances

Net assets in government-wide and proprietary fund financial statements are classified as invested in capital assets, net of related debt; restricted; and unrestricted. Restricted net assets represent constraints on resources that are externally imposed by creditors, grantors, contributors, bond covenants, regulations of other governments or by State statute.

The governmental fund types classify fund balances as reserved and unreserved.

Reserved. This represents fund balance that is not available for appropriation or is legally segregated for a specific purpose as follows:

Reserved for State statute - fund balance that is not available for appropriation under State law. This is primarily comprised of accounts receivable which have not been offset by deferred revenues.

Reserved for debt service - fund balance that is legally restricted through financing agreements for future payment of debt service requirements.

Reserved for encumbrances - fund balance representing commitments outstanding related to purchase orders and unperformed contracts.

Reserved for inventories - fund balance representing the balance of inventories which is not an available expendable financial resource.

Reserved for other postemployment benefit assets - fund balance representing the prefunding of the actuarial accrued liability for other postemployment benefits.

Reserved for loans - fund balance representing the balance of notes receivable which are not an available expendable financial resource.

Reserved for perpetual care - fund balance available to pay cemetery maintenance costs.

Unreserved.

Designated for subsequent years' expenditures – fund balance appropriated for the budget for the year ending June 30, 2010 and other tentative managerial and/or City Council plans for future use of financial resources. Unreserved fund balance is designated at June 30 in the following amounts:

| General          | \$<br>3,115   |
|------------------|---------------|
| Debt Service     | 186,378       |
| Capital Projects | 109,257       |
| Nonmajor         | 142,212       |
|                  | \$<br>440,962 |

*Undesignated* – fund balance that is uncommitted and available for appropriation.

#### 2. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

a. Explanation of certain differences between the governmental funds balance sheet and the government-wide statement of net assets

The governmental fund balance sheet includes a reconciliation between *fund balance - total government funds* and *net assets - governmental activities* as reported in the government-wide statement of net assets. One element of that reconciliation explains that "Long-term liabilities are not due and payable in the current period and therefore are not reported in the funds." The details of this \$1,289,248 difference are as follows:

| Bonds and installment purchases payable                      | \$   | 910,479  |
|--|------|----------|
| Net of deferred amounts on refunding, premiums and discounts |      | 11,261   |
| Commercial paper notes                                       |      | 293,812  |
| Compensated absences   |      | 37,750   |
| Arbitrage  |      | 287      |
| Section 108 loan guarantee                                   |      | 12,665   |
| Private Loan   |      | 2,322    |
| Law enforcement officers' separation allowance               |      | 9,565    |
| Accrued interest payable                                     |      | 11,107   |
| Net adjustment to reduce fund balance - total                |      |          |
| governmental funds to arrive at net assets -                 |      |          |
| governmental activities                                      | \$ 1 | ,289,248 |

b. Explanation of certain differences between the governmental funds statement of revenues, expenditures and changes in fund balances and the government-wide statement of activities

The governmental fund statement of revenues, expenditures and changes in fund balances includes a reconciliation between *net changes in fund balances - total governmental funds* and *changes in net assets of governmental activities* as reported in the government-wide statement of activities. One element of that reconciliation explains that "Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense." The details of this \$186,629 difference are as follows:

| Capital outlay  | \$ 270,300 |
|---|------------|
| Depreciation expense  | (83,671)   |
| Net adjustment to increase net changes in fund balances - total governmental funds to arrive at | <u>-</u>   |
| changes in net assets of governmental activities  | \$ 186,629 |

Another element of that reconciliation states "The net effect of various miscellaneous transactions involving capital assets (i.e., sales and donations) is to increase net assets." The details of this \$425,269 difference are as follows:

| In the statement of activities, only the loss on the sale of capital assets is reported. However, in the governmental funds, the proceeds from the sale increase financial resources. Thus, the change in net assets differs from |               |
|---|---------------|
| the change in fund balance by the cost of the capital assets sold.  | \$<br>(2,296) |
| Donations of capital assets increase net assets in the statement of activities, but do not appear in the governmental funds because they are  |               |
| not financial resources.  | 427,565       |
| Net adjustment to increase net changes in fund balances - total   |               |
| governmental funds to arrive at changes in net assets of governmental activities  | \$<br>425,269 |

Another element of that reconciliation states "The issuance of long-term debt (e.g., bonds and installment purchases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is issued, whereas these amounts are deferred and amortized in the statement of activities." The details of this (\$206,807) difference are as follows:

| Debt issued or incurred:                         |              |
|--|--------------|
| Issuance of installment purchases                | \$ (136,592) |
| Issuance of commercial paper notes               | (190,636)    |
| Private loan                                     | (357)        |
| Plus premium on debt issuance                    | (3,629)      |
| Less discount on debt issuance                   | 962          |
| Less issuance cost                               | 1,060        |
| Arbitrage  | 78           |
| Principal repayments:                            |              |
| General obligation debt                          | 26,931       |
| Installment purchases                            | 47,425       |
| Commercial paper                                 | 47,731       |
| Section 108 loan guarantee                       | 220          |
| Net adjustment to decrease net changes in fund   |              |
| balances - total governmental funds to arrive at |              |
| changes in net assets of governmental activities | \$ (206,807) |
|  |              |

Another element of that reconciliation states, "Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds." The details of this (\$707) difference are as follows:

|  | <b>6</b> 4 400 |
|--|----------------|
| Accrued interest                                 | \$ 1,492       |
| Amortization on deferred amount on refunding     | (918)          |
| Amortization of issuance costs                   | (320)          |
| Amortization of debt premiums                    | 2,157          |
| Amortization of discounts                        | (16)           |
| Compensated absences                             | (2,812)        |
| Advanced leave to employees                      | 74             |
| Law enforcement officers' separation allowance   | (1,145)        |
| Change in pension assets                         | 781_           |
| Net adjustment to increase net changes in fund   |                |
| balances - total governmental funds to arrive at |                |
| changes in net assets of governmental activities | \$ (707)       |

3. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### a. Budgetary Information

As required by State statutes, prior to July 1 each year the City Council adopts an annual appropriation ordinance for all funds except those for which expenditures are authorized by project ordinance and the Internal Service and Fiduciary Funds. City funds budgeted by project ordinance include the Capital Projects Fund, the Stimulus Grants, Public Safety Grants, Neighborhood Development, Employment and Training, and Emergency Communications Special Revenue Funds and the Enterprise Funds capital projects.

The annual budgets are adopted at the fund level which is the legal level of budgetary control. Supplemental appropriations at this level require approval of the City Council. During the year, several amendments to the budget were necessary. Administrative control is maintained through the establishment of more detailed line-item budgets. The budget is entered into the accounting records and comparisons of actual to budget are made throughout the year. City administration has the authority to amend line-item budgets. The final budgets shown in the statements are as amended at June 30, 2009.

Annual budgets are adopted on the modified accrual basis except that they include encumbrances for the current year. Current year's appropriations are charged for encumbrances when commitments for the expenditures of monies are issued. Encumbrances outstanding at year-end are reported as reservations of fund balances and do not constitute expenditures or liabilities because the commitments will be reappropriated and honored during subsequent year.

The accompanying Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual (Non-GAAP Basis) - General Fund presents comparisons of the original and final budget with actual data. Since the legally adopted budget is on a basis which differs from GAAP, the actual data is similarly presented on a budgetary basis for comparison purposes. A reconciliation of the non-GAAP basis to the GAAP basis is presented.

#### b. Deficit in Fund Balance

The Employee Health & Life Fund, an Internal Service Fund, had deficit net assets of (\$3,133) at June 30, 2009. This deficit was attributable to increased healthcare costs and will be eliminated through future City and employee contributions.

#### 4. DETAILED DISCLOSURES ON ALL FUNDS

#### a. Deposits

As of June 30, 2009, the bank balances and carrying amounts of bank deposits were as follows:

|  | Bank Balance | Carrying Amount |
|--|--------------|-----------------|
| City - Governmental and Business-type Activities | \$59,401     | \$ 2,037        |
| City - Fiduciary Fund                            | 115          | 32,726          |
| Component unit - Authority                       | 4,413        | 4,284           |

All deposits of the City are made in board-designated official depositories and are secured as required by State statutes. The City may designate as an official depository any bank or savings and loan association whose principal office is located in North Carolina. Also, the City may establish time deposit accounts such as NOW and SuperNOW accounts, money market accounts, and certificates of deposit.

All of the City's deposits are either insured or collateralized by using the Pooling Method. Under the Pooling Method, a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the City, these deposits are considered to be held by the City's agent in the City's name. The amount of the pledged collateral is based on an approved averaging method for non-interest bearing deposits and the actual current balance for interest bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the City or the escrow agent. Because of the inability to measure the exact amount of collateral pledged for the City under the Pooling Method, the potential exists for under collateralization, and this risk may increase in periods of high cash flows. However, the State Treasurer of North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits under the Pooling Method. The City has no policy regarding custodial credit risk for deposits. Of the City's bank balances, \$13,415 was covered at the federal depository insurance coverage level (including coverage by the Temporary Liquidity Guarantee Program) and \$46,101 was covered by collateral held under the Pooling Method.

Component Unit: The Authority must comply with the requirements of the State statutes as previously described for the City. Of the bank balances, \$1,616 was covered by federal depository insurance (including coverage by the Certificate of Deposit Account Registry Service Program). The remaining balances were covered by collateral held under the Pooling Method.

#### b. Investments

State statute 159-30 authorizes the City and the Authority to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of

the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain non-guaranteed federal agencies; certain high quality issues of commercial paper and bankers' acceptances; repurchase agreements having third-party safekeeping; and the North Carolina Capital Management Trust (NCCMT), an SEC registered mutual fund. The City is not authorized to enter into reverse repurchase agreements. The investments of the Pension Trust fund, the Charlotte Firefighters' Retirement System (System), are governed by the North Carolina Act (Act) establishing the System. This Act authorizes additional investment types which include corporate bonds, common stock, guaranteed investment contracts and mutual funds.

The investments and maturities at June 30, 2009, were as follows:

City - Governmental and Business-type Activities

|                       |             |     | Investme  | ent Maturities ( | in Ye | ears)      |
|-----------------------|-------------|-----|-----------|------------------|-------|------------|
|                       | Fair Value  | Les | ss than 1 | 1-3              | Mo    | ore than 3 |
| Investment type       |             |     |           |                  |       |            |
| U.S. Agencies         | \$1,148,762 | \$  | 85,651    | \$ 633,934       | \$    | 429,177    |
| Commercial Paper      | 40,000      |     | 40,000    | -                |       | -          |
| Mutual Funds          | 92,755      |     | N/A       | N/A              |       | N/A        |
| NCCMT Cash Portfolio  | 366,708     |     | N/A       | N/A              |       | N/A        |
| NCCMT Term Portfolio* | 8,000       |     | 8,000     | -                |       | -          |
| Total                 | \$1,656,225 | \$  | 133,651   | \$ 633,934       | \$    | 429,177    |

<sup>\*</sup> Because the NCCMT Term Portfolio had a weighted average maturity of 0.9 years, it was presented as an investment with a maturity of 6-12 months.

*Interest Rate Risk.* Although the City does not have a formal investment policy, internal investment guidelines prohibit maturities longer than five years which helps manage exposure to fair value losses in rising interest rate environments.

Credit Risk. State law limits investments in commercial paper to the top rating issued by nationally recognized statistical rating organizations (NSRO's). Although the City had no formal policy on managing credit risk, internal investment guidelines for commercial paper require at least two ratings from either Standard & Poor's (S&P), Fitch Ratings (Fitch), or Moody's Investors Service (Moody's). As of June 30, 2009, the City's investments in commercial paper carried at least S&P A1, Moody's P1 or Fitch F1 ratings. The City's investments in the NCCMT Cash Portfolio carried a credit rating of AAAm by S&P as of June 30, 2009. The City's investment in the NCCMT Term Portfolio is unrated. The Term Portfolio is authorized to invest in instruments permitted by State statute 159-30 described above. The City's investments in U.S. Agencies (Federal Home Loan Bank, Federal National Mortgage Association, Federal Home Loan Mortgage Corporation and Federal Farm Credit Bank) are rated AAA by S&P and Aaa by Moody's.

Custodial Credit Risk. For an investment, custodial credit risk is the risk that in the event of the failure of the counterparty, the City will not be able to recover the value of its investments or

collateral securities that are in the possession of an outside party. At June 30, 2009, the City had no investments subject to custodial credit risk. The City had no formal policy on custodial credit risk. However, the City's internal policy limits custodial credit risk by providing that security in the collateral be delivered to a third party safekeeping bank designated by the City.

Concentration of Credit Risk. The City's informal investment policy limits the amount of commercial paper or bankers acceptances to a maximum of 25 percent of the portfolio. For commercial paper, a maximum of \$10 million may be invested in any one issuer. For bankers acceptances, the maximum investment is limited to 10 percent of the portfolio for any one issuer.

The investments and maturities at June 30, 2009 of the Charlotte Firefighters' Retirement System were as follows:

City - Fiduciary Fund

|                 |    |           |     |        | Inves | tment Ma | turitie | s (in Yea | rs) |          |
|-----------------|----|-----------|-----|--------|-------|----------|---------|-----------|-----|----------|
|                 |    |           | Les | s than |       |          |         |           | Мс  | ore than |
| Investment type | Fa | air Value |     | 1      |       | 1 - 5    | 6       | 6 - 10    |     | 10       |
| U.S. Treasuries | \$ | 4,912     | \$  | -      | \$    | 3,105    | \$      | 1,054     | \$  | 753      |
| U.S. Agencies   |    | 11,122    |     | -      |       | 162      |         | -         |     | 10,960   |
| Corporate bonds |    | 19,224    |     | -      |       | 6,964    |         | 5,000     |     | 7,260    |
| Common stocks   |    | 77,586    |     | N/A    |       | N/A      |         | N/A       |     | N/A      |
| Mutual funds    |    | 154,890   |     | N/A    |       | N/A      |         | N/A       |     | N/A      |
| Total           | \$ | 267,734   | \$  | -      | \$    | 10,231   | \$      | 6,054     | \$  | 18,973   |

Interest Rate Risk. The System does not have a formal investment policy that limits investment maturities.

*Credit Risk.* The System is authorized to invest in bonds with a quality rating of no less than investment grade and unrated U.S. Treasuries and Agencies. The quality ratings of investments in fixed income securities as described by nationally recognized statistical rating organizations at June 30, 2009 are as follows:

|                                       |    |           | Percentage   |
|---------------------------------------|----|-----------|--------------|
| Quality Rating                        | Fa | air Value | of Portfolio |
| AAA                                   | \$ | 2,580     | 7.32%        |
| Baa > AA                              |    | 12,746    | 36.15%       |
| B > Ba                                |    | 433       | 1.23%        |
| Total credit risk debt securities     |    | 15,759    | 44.70%       |
| US Government fixed income securities |    | 16,034    | 45.47%       |
| Not rated                             |    | 3,465     | 9.83%        |
| Total fixed income securities         | \$ | 35,258    | 100.00%      |
|                                       |    |           |              |

Concentration of Credit Risk. The System limits the amount of equity holdings in any one company to 8 percent of the market value of the portfolio; the amount of equity holdings in any one sector to

30 percent of the market value of the portfolio; and the amount of fixed-income securities in any one corporation to 5 percent of the market value of the portfolio. There is no limit on securities backed by the full faith and credit of the U.S. Government or any of its instrumentalities.

In accordance with the Act, the System has invested in collateralized mortgage obligations (CMO) and mortgage backed securities. CMO and mortgage backed securities are based on cash flows from principal and interest payments on underlying mortgages. CMO rates trade in sympathy with treasury rates. At year-end, the System held \$3,085 of these securities.

Component Unit: At June 30, 2009, the Authority had investments of \$1,089 in the NCCMT's Cash Portfolio, which carried a credit rating of AAAm by Standard and Poor's.

#### c. Receivables

Accounts receivable are presented net of allowance for uncollectibles in the accompanying financial statements. The receivables and applicable allowances for uncollectibles are as follows:

|                          | Gross      |           | Net        |
|--------------------------|------------|-----------|------------|
|                          | Receivable | Allowance | Receivable |
| Governmental             |            |           |            |
| General                  | \$ 32,929  | \$ 21,124 | \$ 11,805  |
| Debt Service             | 3,693      | 1,966     | 1,727      |
| Capital Projects         | 13,021     | 7,937     | 5,084      |
| Nonmajor                 | 3,736      | 3,522     | 214        |
| Total Governmental       | 53,379     | 34,549    | 18,830     |
| Proprietary              |            |           |            |
| Water and Sewer          | 43,581     | 8,173     | 35,408     |
| Storm Water              | 7,760      | 1,917     | 5,843      |
| Airport                  | 23,630     | 252       | 23,378     |
| Public Transit           | 2,113      | 248       | 1,865      |
| Internal Service         | 683        |           | 683        |
| Total Proprietary        | 77,767     | 10,590    | 67,177     |
| Fiduciary                |            |           |            |
| Firefighters' Retirement | 786        | -         | 786        |
| Employee Benefit         | 643        | -         | 643        |
| Total                    | \$132,575  | \$ 45,139 | \$ 87,436  |

In February 2002, City Council approved an interest-free loan to the Authority for \$5,000 for the renovation of Ovens Auditorium. In May 2007, the Council approved a new repayment schedule for the loan agreement. The term of the loan was extended by thirty years and established a \$160 per year repayment through fiscal year 2037. At June 30, 2009 the balance of the loan outstanding was \$4,014.

### d. Property Taxes

Pursuant to State statutes, property taxes levied on July 1, the beginning of the fiscal year, are due September 1; however, penalties do not accrue until January 6. The taxes levied effective July 1, 2008, were based on the assessed values listed as of January 1, 2008, which is the lien date.

The City and Mecklenburg County have a common tax base and overlapping bonded debt. Mecklenburg County is the City's agent for listing and collecting property taxes levied. The distribution of the City's levy for 2009 (tax rate per \$100 valuation) to its funds is shown below:

| General          | \$ 0.3698 |  |
|------------------|-----------|--|
| Debt Service     | 0.0737    |  |
| Capital Projects | 0.0151    |  |
| Total            | \$ 0.4586 |  |
|                  |           |  |

In addition, special taxes are levied on areas referred to as Municipal Services Districts. The purpose of these taxes is to aid the revitalization of these areas. The tax rates for 2009 for Districts 1, 2, 3, 4 and 5 were \$.0174, \$.0239, \$.0386, \$.0668 and \$.0300, respectively.

#### e. Restricted Assets

Cash, cash equivalents and investments are restricted in the accompanying statements as follows by fund:

| Governmental-      |           |
|--------------------|-----------|
| Debt Service       | \$ 5,179  |
| Capital Projects   | 48,637    |
| Total Governmental | 53,816    |
| Enterprise-        |           |
| Water and Sewer    | 25,480    |
| Storm Water        | 2,888     |
| Airport            | 108,878   |
| Public Transit     | 7         |
| Total Enterprise   | 137,253   |
| Total              | \$191,069 |

These fund assets are restricted pursuant to bond orders and other financing agreements.

### f. Capital Assets

Capital asset activity for governmental activities for the year ended June 30, 2009 was as follows:

|   | Beginning<br>Balance | Increases | Decreases | Ending<br>Balance |
|---|----------------------|-----------|-----------|-------------------|
| Governmental activities-                    |                      |           |           |                   |
| Capital assets, not being depreciated:      |                      |           |           |                   |
| Land  | \$2,628,750          | \$265,957 | \$ -      | \$2,894,707       |
| Construction in progress                    | 288,387              | 263,495   | 76,327    | 475,555           |
| Total capital assets,                       |                      |           |           |                   |
| not being depreciated                       | 2,917,137            | 529,452   | 76,327    | 3,370,262         |
| Capital assets, being depreciated:          |                      |           |           |                   |
| Buildings                                   | 671,096              | 10,964    | 5,214     | 676,846           |
| Infrastructure                              | 1,971,955            | 230,881   | 199       | 2,202,637         |
| Machinery and equipment                     | 167,893              | 18,079    | 25,317    | 160,655           |
| Total capital assets being depreciated      | 2,810,944            | 259,924   | 30,730    | 3,040,138         |
| Less accumulated depreciation for:          |                      |           |           |                   |
| Buildings                                   | 170,588              | 16,508    | 3,163     | 183,933           |
| Infrastructure                              | 527,998              | 49,335    | -         | 577,333           |
| Machinery and equipment                     | 108,694              | 17,834    | 10,087    | 116,441           |
| Total accumulated depreciation              | 807,280              | 83,677    | 13,250    | 877,707           |
| Total capital assets,                       |                      |           |           |                   |
| being depreciated, net                      | 2,003,664            | 176,247   | 17,480    | 2,162,431         |
| Governmental activities capital assets, net | \$4,920,801          | \$705,699 | \$ 93,807 | \$5,532,693       |
| ·   |                      |           |           |                   |

Depreciation expense was charged to activities as follows:

| Governmental activities:                             |              |
|--|--------------|
| Public safety  | \$<br>8,801  |
| Sanitation   | 3,320        |
| General administration                               | 1,356        |
| Support services                                     | 3,326        |
| Engineering and property management                  | 6,862        |
| Streets and highways                                 | 50,161       |
| Community planning and development                   | 9,845        |
| Capital assets held by the City's internal           |              |
| service funds are charged to the various             |              |
| functions based on the usage of assets               | <br>6        |
| Total depreciation expense - governmental activities | \$<br>83,677 |

Capital asset activity for business-type activities for the year ended June 30, 2009 was as follows:

|  | Beginning   |           |           | Ending      |
|--|-------------|-----------|-----------|-------------|
|  | Balance     | Increases | Decreases | Balance     |
| Business-type activities-                    |             |           |           |             |
| Capital assets, not being depreciated:       |             |           |           |             |
| Land   | \$ 334,104  | \$ 3,962  | \$ -      | \$ 338,066  |
| Construction in progress                     | 783,850     | 380,965   | 219,350   | 945,465     |
| Total capital assets,                        |             |           |           |             |
| not being depreciated                        | 1,117,954   | 384,927   | 219,350   | 1,283,531   |
| Capital assets, being depreciated:           |             |           |           |             |
| Buildings                                    | 595,972     | 46,414    | -         | 642,386     |
| Improvements other than buildings:           |             |           |           |             |
| Water and sewer systems                      | 3,139,473   | 117,139   | 6,993     | 3,249,619   |
| Storm water systems                          | 164,515     | 7,904     | -         | 172,419     |
| Runways                                      | 147,004     | 74,535    | -         | 221,539     |
| Transit corridors                            | 321,797     | 6,761     | -         | 328,558     |
| Other  | 83,152      | 448       | -         | 83,600      |
| Machinery and equipment                      | 220,943     | 20,806    | 4,139     | 237,610     |
| Total capital assets being depreciated       | 4,672,856   | 274,007   | 11,132    | 4,935,731   |
| Less accumulated depreciation for:           |             |           |           |             |
| Buildings                                    | 313,385     | 22,523    | -         | 335,908     |
| Improvements other than buildings:           |             |           |           |             |
| Water and sewer systems                      | 746,345     | 78,197    | 1,139     | 823,403     |
| Storm water systems                          | 27,382      | 3,202     | -         | 30,584      |
| Runways                                      | 77,417      | 5,226     | -         | 82,643      |
| Transit corridors                            | 9,047       | 18,310    | -         | 27,357      |
| Other  | 28,256      | 4,242     | -         | 32,498      |
| Machinery and equipment                      | 90,960      | 16,753    | 3,835     | 103,878     |
| Total accumulated depreciation               | 1,292,792   | 148,453   | 4,974     | 1,436,271   |
| Total capital assets,                        |             |           |           |             |
| being depreciated, net                       | 3,380,064   | 125,554   | 6,158     | 3,499,460   |
| Business-type activities capital assets, net | \$4,498,018 | \$510,481 | \$225,508 | \$4,782,991 |

### g. Interfund Receivables, Payables and Transfers

The following is a summary of interfund receivables and payables at June 30, 2009, by fund:

| Due to/from other funds: | <br>erfund<br>eivables | <br>erfund<br>/ables |
|--------------------------|------------------------|----------------------|
| General                  | \$<br>469              | \$<br>513            |
| Nonmajor governmental    | -                      | 469                  |
| Employee Health and Life | 513                    | <br>_                |
| Total                    | \$<br>982              | \$<br>982            |

The balances are for reimbursable expenditures and will be paid within 30 days.

Due to/from primary government and component unit for reimbursable expenditures:

|                            | Receivable<br>Entity |       |    | Payable<br>Entity |  |
|----------------------------|----------------------|-------|----|-------------------|--|
| Primary Government:        |                      |       |    |                   |  |
| Debt Service               | \$                   | 3,940 | \$ | -                 |  |
| Capital Projects           |                      | 74    |    | 333               |  |
| Nonmajor governmental      |                      | -     |    | 2,883             |  |
| Enterprise - Airport       |                      | -     |    | 199               |  |
| Component Unit - Authority |                      | 3,415 |    | 4,014             |  |
| Total                      | \$                   | 7,429 | \$ | 7,429             |  |

#### Interfund transfers:

|                       |          |          | Trans    | sfers In:    |                |           |
|-----------------------|----------|----------|----------|--------------|----------------|-----------|
| •                     |          | Debt     | Capital  | Nonmajor     | Enterprise -   |           |
| Transfer out:         | General  | Service  | Projects | Governmental | Public Transit | Total     |
| General               | \$ -     | \$19,689 | \$11,027 | \$ 7,471     | \$ -           | \$ 38,187 |
| Debt Service          | 98       | -        | -        | 131          | 10             | 239       |
| Capital Projects      | -        | 34       | -        | 8,872        | 18,400         | 27,306    |
| Nonmajor governmental | 2,207    | 31,558   | 1,114    | -            | -              | 34,879    |
| Total                 | \$ 2,305 | \$51,281 | \$12,141 | \$ 16,474    | \$ 18,410      | \$100,611 |

The transfers consist primarily of the following: (a) \$51,281 to Debt Service from General, Capital Projects and nonmajor governmental to cover debt service costs, (b) \$18,400 to Enterprise - Public Transit from Capital Projects pursuant to an interlocal agreement for regional mass transit, and (c) \$11,027 to Capital Projects from General to fund capital projects.

### h. Payables

Payables at June 30, 2009 were as follows:

|                       |    | endors/ | Sa | alaries | Other        | Total         |
|-----------------------|----|---------|----|---------|--------------|---------------|
| Governmental          |    |         |    |         |              |               |
| General               | \$ | 15,800  | \$ | 3,200   | \$<br>7,564  | \$<br>26,564  |
| Debt Service          |    | 837     |    | -       | -            | 837           |
| Capital Projects      |    | 15,366  |    | -       | 287          | 15,653        |
| Nonmajor governmental |    | 4,197   |    | 8       | -            | 4,205         |
| Total Governmental    |    | 36,200  |    | 3,208   | <br>7,851    | <br>47,259    |
| Proprietary           |    |         |    |         | <br>         |               |
| Water and Sewer       |    | 18,566  |    | 1,059   | 864          | 20,489        |
| Storm Water           |    | 1,615   |    | 146     | -            | 1,761         |
| Airport               |    | 37,646  |    | 438     | -            | 38,084        |
| Public Transit        |    | 4,884   |    | 2,042   | 3,008        | 9,934         |
| Internal Service      |    | 46,951  |    | 46      | -            | 46,997        |
| Total Business-type   | _  | 109,662 |    | 3,731   | 3,872        | 117,265       |
| Total                 | \$ | 145,862 | \$ | 6,939   | \$<br>11,723 | \$<br>164,524 |

#### i. Deferred Revenues

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources received but not yet earned. At the end of the current fiscal year, the components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

|                                      | Unavailable | Unearned |
|--------------------------------------|-------------|----------|
| Property taxes receivable:           |             |          |
| General                              | \$ 9,051    | \$ 33    |
| Debt Service                         | 1,727       | -        |
| Capital Projects                     | 364         | -        |
| Nonmajor governmental                | 67          | -        |
| Notes receivable:                    |             |          |
| General                              | 22          | -        |
| Capital Projects                     | 38,276      | -        |
| Nonmajor governmental                | 48,846      | -        |
| Accounts receivable:                 |             |          |
| General                              | 2,847       | -        |
| Capital Projects                     | 4,827       | -        |
| Nonmajor governmental                | 83          | -        |
| Due from component unit:             |             |          |
| Debt Service                         | 4,100       | -        |
| Capital Projects                     | 74          | -        |
| Due from other governmental agencies |             |          |
| General                              | 281         | -        |
| Grant advances:                      |             |          |
| Nonmajor governmental                | 964         | 964      |
|                                      | \$ 111,529  | \$ 997   |

### j. Long-term Liabilities

A summary of changes in long-term liabilities for governmental activities for the year ended June 30, 2009 follows:

| Governmental Activities   | Beginning<br>Balance        | Additions               | Reductions             | Ending<br>Balance           | Due Within<br>One Year   |
|---|-----------------------------|-------------------------|------------------------|-----------------------------|--------------------------|
| General obligation bonds  | \$ 404,087                  | \$ -                    | \$ 26,931              | \$ 377,156                  | \$ 25,106                |
| Less unamortized deferred on refundings Plus unamortized premiums Total bonds payable | (7,469)<br>8,882<br>405,500 |                         | (505)<br>752<br>27,178 | (6,964)<br>8,130<br>378,322 | (505)<br>752<br>25,353   |
| Special obligation bonds<br>Installment purchases<br>Less unamortized deferred on     | 10,970<br>433,186           | 136,592                 | 47,425                 | 10,970<br>522,353           | 36,270                   |
| refundings<br>Plus unamortized premiums<br>Less unamortized discounts                 | (4,733)<br>13,137<br>       | 3,629<br>(962)          | (413)<br>1,405<br>(16) | (4,320)<br>15,361<br>(946)  | (408)<br>1,576<br>(32)   |
| Total installment purchases   | 441,590                     | 139,259                 | 48,401                 | 532,448                     | 37,406                   |
| Commercial paper notes payable<br>Compensated absences<br>Arbitrage                   | 150,907<br>35,052<br>365    | 190,636<br>31,884<br>19 | 47,731<br>29,038<br>97 | 293,812<br>37,898<br>287    | 204,264<br>23,634<br>142 |
| Section 108 loan guarantee<br>Private loan  | 2,885<br>1,982              | 10,000<br>340           | 220                    | 12,665<br>2,322             | 532                      |
| Due to participants  Law enforcement officers'  | 82                          | 488                     | -                      | 570                         | -                        |
| separation allowance  | \$1,057,753                 | 1,145                   |                        | 9,565                       | <u>-</u>                 |
| Total governmental activities   | \$1,057,753                 | \$373,771               | \$ 152,665             | \$1,278,859                 | \$291,331                |

For governmental activities, compensated absences and law enforcement officers' separation allowance are primarily liquidated by the General Fund. Payments due to participants are made by Internal Service Funds.

A summary of changes in long-term liabilities for business-type activities for the year ended June 30, 2009 follows:

|                                  | Begin<br>Bala |        | Additio | ns  | Re | ductions |    | Ending<br>Balance | Due Withi |
|----------------------------------|---------------|--------|---------|-----|----|----------|----|-------------------|-----------|
| Business-type Activities         |               |        |         |     |    |          |    |                   |           |
| Water and Sewer:                 |               |        |         |     |    |          |    |                   |           |
| General obligation bonds         | \$ 31         | 6,167  | \$      | -   | \$ | 15,992   | \$ | 300,175           | \$21,913  |
| Less unamortized deferred on     |               |        |         |     |    |          |    |                   |           |
| refundings                       | (1            | 7,068) |         | -   |    | (1,594)  |    | (15,474)          | (1,594    |
| Plus unamortized premiums        | 2             | 4,059  |         | -   |    | 1,791    |    | 22,268            | 1,791     |
| Revenue bonds                    | 86            | 4,670  | 342,    | 715 |    | 24,315   |    | 1,183,070         | 25,390    |
| Less unamortized deferred on     |               |        |         |     |    |          |    |                   |           |
| refundings                       | (1:           | 2,714) |         | -   |    | (980)    |    | (11,734)          | (979      |
| Plus unamortized premiums        |               | 6,134  | 9,      | 707 |    | 741      |    | 15,100            | 903       |
| Total bonds payable              | 1,18          | 1,248  | 352,    | 422 |    | 40,265   |    | 1,493,405         | 47,424    |
| Installment purchases            | 2             | 6,524  | 10,     | 078 |    | 10,939   |    | 25,663            | 10,067    |
| Plus unamortized premiums        |               | 721    |         | 705 |    | 392      |    | 1,034             | 379       |
| Total installment purchases      | 2             | 7,245  | 10,     | 783 |    | 11,331   |    | 26,697            | 10,446    |
| Commercial paper notes payable   | 27            | 9,209  | 81,     | 708 |    | 305,305  |    | 55,612            |           |
| Other financing agreements -     |               |        |         |     |    |          |    |                   |           |
| Municipal systems                |               | 8,840  |         | -   |    | 865      |    | 7,975             | 855       |
| Refundable construction deposits |               | 7,230  |         | 708 |    | 823      |    | 7,115             | 702       |
| Compensated absences             | ;             | 2,975  | 2,      | 927 |    | 2,729    |    | 3,173             | 1,875     |
| Arbitrage                        |               | 371    |         | 145 |    | 67       |    | 449               | _         |
| Total Water and Sewer            | 1,50          | 7,118  | 448,    | 693 |    | 361,385  |    | 1,594,426         | 61,302    |
| Storm Water:                     |               |        |         |     |    |          |    |                   |           |
| General obligation bonds         | 1             | 4,568  |         | -   |    | 1,103    |    | 13,465            | 1,230     |
| Less unamortized deferred on     |               |        |         |     |    |          |    |                   |           |
| refundings                       | (             | 2,474) |         | -   |    | (156)    |    | (2,318)           | (156      |
| Plus unamortized premiums        |               | 943    |         | -   |    | 64       |    | 879               | 64        |
| Revenue bonds                    | 12            | 6,795  |         | -   |    | 3,135    |    | 123,660           | 3,275     |
| Plus unamortized premiums        | ;             | 2,697  |         | -   |    | 101      |    | 2,596             | 101       |
| Total bonds payable              | 14:           | 2,529  |         | -   |    | 4,247    |    | 138,282           | 4,514     |
| Compensated absences             |               | 436    |         | 366 |    | 380      |    | 422               | 272       |
| Total Storm Water                | 14:           | 2,965  |         | 366 |    | 4,627    |    | 138,704           | 4,786     |
|                                  |               |        |         |     |    |          | co | ntinued on        | next page |

| Airport:                       |             |            |            |              |          |
|--------------------------------|-------------|------------|------------|--------------|----------|
| Revenue bonds                  | 648,555     | 91,765     | 127,465    | 612,855      | 11,290   |
| Less unamortized deferred on   |             |            |            |              |          |
| refundings                     | (2,616)     | -          | (275)      | (2,341)      | (275)    |
| Plus unamortized premiums      | 4,172       | 2,757      | 384        | 6,545        | 556      |
| Total bonds payable            | 650,111     | 94,522     | 127,574    | 617,059      | 11,571   |
| Compensated absences           | 1,121       | 1,111      | 978        | 1,254        | 694      |
| Arbitrage                      | 497         | 32         | 412        | 117          | -        |
| Total Airport                  | 651,729     | 95,665     | 128,964    | 618,430      | 12,265   |
| Public Transit:                |             |            |            |              |          |
| General obligation bonds       | 18          | -          | 9          | 9            | 6        |
| Installment purchases          | 255,365     | -          | 78,015     | 177,350      | 7,150    |
| Less unamortized deferred on   |             |            |            |              |          |
| refundings                     | (338)       | -          | (29)       | (309)        | (29)     |
| Plus unamortized premiums      | 3,461       |            | 134        | 3,327        | 134      |
| Total installment purchases    | 258,488     | -          | 78,120     | 180,368      | 7,255    |
| Compensated absences           | 2,587       | 1,294      | 1,250      | 2,631        | 855      |
| Arbitrage                      |             | 9          |            | 9            |          |
| Total Public Transit           | 261,093     | 1,303      | 79,379     | 183,017      | 8,116    |
| Total business-type activities | \$2,562,905 | \$ 546,027 | \$ 574,355 | \$ 2,534,577 | \$86,469 |
|                                |             |            |            |              |          |

The government-wide statement of net assets includes \$11,571 of long-term liabilities due within one year for business-type activities in the *liabilities payable from restricted assets*. The remaining amount of \$74,898 is displayed as *noncurrent liabilities, due within one year* on that same statement.

### (1) General Obligation Bonds

The City issues general obligation bonds to finance acquisition or construction of major capital facilities and the purchase of other major capital items. Bonded indebtedness has also been issued to advance refund several general obligation bonds. Interest rates on fixed rate general obligation bonds outstanding range from 3.00 to 5.60 percent with final maturity in the year 2030. Interest on the variable rate bonds is determined by a remarketing agent based upon market conditions. The City entered into an interest rate swap agreement for the variable rate 2007 general obligation refunding bonds. See note 4.j.7 for additional information concerning swap agreements.

Debt service requirements to maturity for general obligation bonds are as follows:

| Year Ended  |          | ctivities etivities   |          |  |                             |  |      |                                 |      |                 |         |           |
|---|----------|---|----------|--|-----------------------------|--|------|---------------------------------|------|-----------------|---------|-----------|
| June 30   | Р        | rincipal  | l        | nterest  |                             |  |      |                                 |      |                 |         |           |
| 2010  | \$       | 25,106  | \$       | 14,153   |                             |  |      |                                 |      |                 |         |           |
| 2011  |          | 20,906  |          | 12,860   |                             |  |      |                                 |      |                 |         |           |
| 2012  |          | 21,602  |          | 12,068   |                             |  |      |                                 |      |                 |         |           |
| 2013  |          | 20,604  |          | 11,242   |                             |  |      |                                 |      |                 |         |           |
| 2014  |          | 19,698  |          | 10,469   |                             |  |      |                                 |      |                 |         |           |
| 2015-2019   |          | 96,257  |          | 41,592   |                             |  |      |                                 |      |                 |         |           |
| 2020-2024   |          | 100,193   |          | 23,923   |                             |  |      |                                 |      |                 |         |           |
| 2025-2029   |          | 69,025  |          | 6,885  |                             |  |      |                                 |      |                 |         |           |
| 2030  |          | 3,765   |          | 94   |                             |  |      |                                 |      |                 |         |           |
|   |          |   | Φ.       | 400.000  |                             |  |      |                                 |      |                 |         |           |
|   | \$       | 377,156   | Þ        | 133,286  |                             |  |      |                                 |      |                 |         |           |
| Business-tv   | <u>*</u> |   | <u> </u> | 133,286  |                             |  |      |                                 |      |                 |         |           |
| Business-ty<br>Year Ended                                     | pe A     |   |          |  | S                           | torm W   | Vate | er                              |      | Public          | Transit | t         |
|   | /pe A    | <u>ctivities</u>  | d Se     |  | S<br>Princi                 |  |      | er<br>erest                     |      | Public<br>cipal |         | t<br>rest |
| Year Ended  | /pe A    | <u>ctivities</u><br>Water an  | d Se     | ewer<br>nterest  | Princi                      | pal  |      |                                 |      |                 |         |           |
| Year Ended<br>June 30   | rpe A    | <u>ctivities</u><br>Water an<br><sup>9</sup> rincipal                                 | d Se     | ewer<br>nterest  | Princi                      | pal  | Int  | erest                           | Prin | cipal           | Inte    |           |
| Year Ended<br>June 30<br>2010                                 | rpe A    | ctivities<br>Water an<br>Principal<br>21,913  | d Se     | ewer<br>nterest<br>14,340  | Princi \$ 1,2               | pal  | Int  | erest<br>655                    | Prin | cipal<br>6      | Inte    |           |
| Year Ended<br>June 30<br>2010<br>2011                         | rpe A    | ctivities<br>Water an<br>Principal<br>21,913<br>23,113                                | d Se     | ewer<br>nterest<br>14,340<br>13,125                              | Princi<br>\$ 1,2<br>8       | pal<br>230<br>320                                    | Int  | 655<br>592                      | Prin | cipal<br>6<br>2 | Inte    |           |
| Year Ended<br>June 30<br>2010<br>2011<br>2012                 | rpe A    | ctivities<br>Water an<br>Principal<br>21,913<br>23,113<br>24,287                      | d Se     | ewer<br>nterest<br>14,340<br>13,125<br>11,954                    | Princi \$ 1,2               | pal_<br>230<br>320<br>360                            | Int  | 655<br>592<br>551               | Prin | cipal<br>6<br>2 | Inte    |           |
| Year Ended<br>June 30<br>2010<br>2011<br>2012<br>2013         | rpe A    | ctivities<br>Water an<br>Principal<br>21,913<br>23,113<br>24,287<br>24,961            | d Se     | ewer<br>nterest<br>14,340<br>13,125<br>11,954<br>10,733          | Princi \$ 1,2 8 8 8 9 9     | pal_<br>230<br>320<br>360<br>914                     | Int  | 655<br>592<br>551<br>508        | Prin | cipal<br>6<br>2 | Inte    |           |
| Year Ended<br>June 30<br>2010<br>2011<br>2012<br>2013<br>2014 | rpe A    | ctivities<br>Water and<br>Principal<br>21,913<br>23,113<br>24,287<br>24,961<br>26,087 | d Se     | ewer<br>nterest<br>14,340<br>13,125<br>11,954<br>10,733<br>9,508 | Princi \$ 1,2 8 8 8 9 9 4,9 | pal<br>230<br>320<br>360<br>914<br>960<br>968<br>713 | Int  | 655<br>592<br>551<br>508<br>463 | Prin | cipal<br>6<br>2 | Inte    |           |

### (2) Special Obligation Bonds

In November 2004, the City issued taxable variable rate special obligation bonds to acquire property for purposes of revitalizing the uptown area. Interest on the variable-rate bonds is determined by a remarketing agent based upon market conditions. These bonds are solely secured by and payable from a portion of the sales and use tax distributed revenues and are non-general obligation financings. These revenues are not pledged by the City, directly or indirectly, as collateral, and no lien or claim can be made against such revenues. In accordance with State statutes, no deficiency judgment may be rendered against the City for amounts owed and the taxing power of the City may not be pledged directly or indirectly to collateralize amounts due pursuant to these bonds.

Debt service requirements to maturity for special obligation bonds are as follows:

| Government | al Ad | ctivities |     |       |
|------------|-------|-----------|-----|-------|
| Year Ended |       |           |     |       |
| June 30    | Pı    | rincipal  | Int | erest |
| 2010       | \$    | -         | \$  | 77    |
| 2011       |       | -         |     | 77    |
| 2012       |       | 850       |     | 77    |
| 2013       |       | 900       |     | 71    |
| 2014       |       | 950       |     | 65    |
| 2015-2019  |       | 5,585     |     | 215   |
| 2020-2021  |       | 2,685     |     | 28    |
|            | \$    | 10,970    | \$  | 610   |
|            |       |           |     |       |

### (3) Revenue Bonds

The following table summarizes the City's revenue bonds:

|                         | Original  |               | Original       | Final    | Balance       |
|-------------------------|-----------|---------------|----------------|----------|---------------|
| Date Sold               | Issue     | Refunded      | Interest Rates | Maturity | June 30, 2009 |
| Water and Sewer -       |           |               |                |          |               |
| October 2000            | \$101,520 | March 2005    | 5.00% - 5.50%  | 2010     | \$ 3,380      |
| June 2001               | 149,000   | -             | 4.25% - 5.50%  | 2026     | 124,650       |
| February 2002           | 61,035    | -             | 3.50% - 5.50%  | 2016     | 42,215        |
| March 2002              | 114,430   | -             | Variable       | 2028     | 114,430       |
| August 2002             | 108,390   | *             | Variable       | 2025     | 103,860       |
| March 2005              | 68,790    | -             | 3.00% - 5.00%  | 2022     | 65,110        |
| July 2006               | 100,290   | -             | 4.00% - 5.00%  | 2037     | 96,915        |
| July 2006               | 300,000   | -             | Variable       | 2037     | 289,795       |
| August 2008             | 342,715   | -             | 3.50% - 5.00%  | 2039     | 342,715       |
| Storm Water -           |           |               |                |          |               |
| May 2000                | 36,355    | January 2002  | 3.00% - 5.50%  | 2010     | 1,135         |
| January 2002            | 29,840    | **            | 3.00% - 5.25%  | 2025     | 28,645        |
| October 2004            | 54,265    | -             | 3.00% - 5.00%  | 2034     | 51,015        |
| October 2006            | 43,675    | -             | 4.00% - 5.00%  | 2036     | 42,865        |
| Airport -               |           |               |                |          |               |
| December 1985           | 108,780   | February 2009 | 2.50% - 5.00%  | 2017     | 51,180        |
| May 1987                | 75,880    | June 1997     | Variable       | 2018     | 42,085        |
| December 1999           | 102,255   | -             | 4.63% - 6.85%  | 2030     | 71,805        |
| December 1999           | 88,805    | November 2008 | Variable       | 2030     | 24,480        |
| September 2004          | 150,775   | -             | 2.31% - 5.25%  | 2035     | 141,155       |
| September 2004          | 16,160    | November 2008 | Variable       | 2035     | 16,105        |
| August 2007             | 99,995    | ***           | 4.00% - 5.00%  | 2037     | 98,520        |
| August 2007             | 47,570    | -             | Variable       | 2038     | 46,825        |
| Airport Special Facilit | y-        |               |                |          |               |
| June 1987               | 67,000    | March 1998    | 5.60%          | 2028     | 66,300        |
| March 1998              | 19,700    | -             | 5.60%          | 2028     | 19,700        |
| September 2000          | 34,700    | _             | 7.75%          | 2028     | 34,700        |

<sup>\*</sup> The August 2002 issue for \$108,390 includes refunding of \$37,890 of August 1999 bonds and \$58,990 of October 2000 bonds.

<sup>\*\*</sup> The January 2002 issue for \$29,840 includes refunding of \$27,355 of May 2000 bonds.

<sup>\*\*\*</sup> The August 2007 issue for \$99,995 includes refunding of \$7,950 of December 1999 bonds.

Interest on the variable-rate bonds is determined by a remarketing agent based upon market conditions. The City entered into interest rate swap agreements for the variable rate March 2002 Water and Sewer Revenue Bonds, the August 2002 Water and Sewer Refunding Revenue bonds and the July 2006 Water and Sewer Refunding Revenue Bonds. See note 4.j.7 for additional information concerning swap agreements.

The principal and interest on the Airport Revenue bonds are payable from net revenues of the Airport. Pursuant to the Revenue Bond Order, the City has covenanted to charge rates which produce revenues sufficient to cover principal and interest payments.

The Airport Special Facility Revenue Bonds are payable solely from and secured solely by a pledge of debt service rentals pursuant to a Special Facility Lease (Lease) agreement with US Airways Group, Inc.

The principal and interest on the Water and Sewer and Storm Water Revenue Bonds are payable from net revenues of the water and sewer and storm water systems, respectively. Pursuant to the general trust indentures, the City has covenanted to charge rates that produce net revenues which (1) including 50 percent of the surplus fund, after providing for a two-month operating reserve, are at least 120 percent of the principal and interest requirements plus 100 percent of non-revenue bond debt service requirements and (2) are at least 110 percent of the principal and interest requirements plus 100 percent of non-revenue bond debt service requirements. Based on the 2009 Water and Sewer Fund budgets, revenue bond debt service coverage was at least 107 percent. Based on the 2009 Storm Water Fund budgets, revenue bond debt service coverage was at least 309 percent.

The Revenue and Special Facility Revenue Bonds do not constitute a legal or equitable pledge, charge, lien or encumbrance upon any of the City's property or upon any of its income, receipts or revenues, except as provided in the Revenue Bond Orders or Lease. Neither the credit nor the taxing power of the City is pledged for the payment of the principal or interest, and no owner has the right to compel the exercise of the taxing power of the City or the forfeiture of any of its property in connection with any default under the Revenue Bond Orders or Lease.

The Revenue Bond Orders provide for the establishment of reserves for working capital and debt service. The reserves in the Airport Enterprise Fund at June 30, 2009 are \$18,613 for working capital and \$32,141 for debt service. The reserve requirements for the Water and Sewer Revenue Bonds, except for the June 2001 and February 2002 issues, were satisfied with the purchase of surety bonds or insurance policies. For the June 2001 and February 2002 Water and Sewer and the Storm Water Revenue bonds, the reserve for debt service in the Water and Sewer and Storm Water Enterprise Funds is \$14,987 and \$2,888, respectively, at June 30, 2009.

Revenue bond debt service requirements to maturity are as follows:

| Year Ended | Water an    | d Sewer   | Storm '   | Water     | Airp      | oort      |
|------------|-------------|-----------|-----------|-----------|-----------|-----------|
| June 30    | Principal   | Interest  | Principal | Interest  | Principal | Interest  |
| 2010       | \$ 25,390   | \$ 39,737 | \$ 3,275  | \$ 5,880  | \$ 11,290 | \$ 27,879 |
| 2011       | 32,790      | 32,992    | 3,420     | 5,731     | 18,550    | 27,436    |
| 2012       | 34,230      | 31,788    | 3,550     | 5,601     | 19,315    | 26,680    |
| 2013       | 35,200      | 30,498    | 3,690     | 5,463     | 20,185    | 25,782    |
| 2014       | 37,525      | 29,046    | 3,845     | 5,310     | 21,245    | 24,834    |
| 2015-2019  | 214,600     | 124,681   | 22,200    | 23,558    | 99,325    | 108,506   |
| 2020-2024  | 261,210     | 95,921    | 28,025    | 17,740    | 69,205    | 90,335    |
| 2025-2029  | 207,830     | 65,748    | 23,650    | 11,084    | 227,955   | 62,202    |
| 2030-2034  | 170,205     | 41,614    | 26,640    | 5,331     | 82,745    | 16,357    |
| 2035-2039  | 164,090     | 14,004    | 5,365     | 378       | 43,040    | 2,530     |
|            | \$1,183,070 | \$506,029 | \$123,660 | \$ 86,076 | \$612,855 | \$412,541 |

### (4) Installment Purchases

The following table summarizes the City's installment purchases:

|                       | Original         |                | Original       | Final    | Balance       |
|-----------------------|------------------|----------------|----------------|----------|---------------|
| Date Sold             | Issue            | Refunded       | Interest Rates | Maturity | June 30, 2009 |
| Governmental activiti | es:              |                |                |          |               |
| Convention Center -   |                  |                |                |          |               |
| July 1991             | \$ 46,949        | February 2007  | 6.80% - 7.10%  | 2010     | \$ 1,662      |
| July 1991             | 120,695          | September 2003 | 5.00% - 5.50%  | 2020     | 98,040        |
| July 1991             | 24,335           | February 2007  | Variable       | 2022     | 19,490        |
| April 2000            | 27,775           | February 2007  | 5.00% - 5.63%  | 2011     | 1,020         |
| October 2000          | 16,500           | May 2005       | 5.00% - 7.25%  | 2011     | 1,030         |
| May 2005              | 33,665           | February 2007  | 3.00% - 5.00%  | 2026     | 19,160        |
| February 2007         | 22,655           | -              | 5.34% - 5.49%  | 2012     | 14,310        |
| June 2009             | 30,620           | -              | 2.00% - 5.00%  | 2034     | 30,620        |
| Tourism -             |                  |                |                |          |               |
| May 2003              | 41,000           | -              | Variable       | 2033     | 19,785        |
| August 2003           | 136,850          | -              | 4.00% - 5.38%  | 2033     | 136,850       |
| August 2003           | 16,800           | -              | 2.00%          | 2015     | 8,080         |
| Public Safety -       |                  |                |                |          |               |
| July 1993             | 14,000           | May 2003       | 2.00% - 4.00%  | 2013     | 3,800         |
| March 1995            | 10,500           | November 2001  | 3.50% - 4.50%  | 2016     | 5,065         |
| November 2000         | 21,765           | May 2005       | 5.00% - 5.75%  | 2010     | 700           |
| November 2001         | 12,865           | -              | 4.13% - 5.25%  | 2021     | 4,850         |
| April 2005            | 15,725           | -              | Variable       | 2025     | 13,380        |
| May 2005              | 16,805           | -              | 3.00% - 5.00%  | 2025     | 16,625        |
| March 2007            | 2,139            | -              | 4.00% - 5.00%  | 2012     | 1,356         |
| June 2009             | 41,675           | -              | 3.00% - 5.00%  | 2029     | 41,675        |
| Hall of Fame -        |                  |                |                |          |               |
| June 2009             | 37,295           | -              | 5.00%          | 2039     | 37,295        |
| Equipment -           |                  |                |                |          |               |
| 2005 - 2009           | 75,633           | -              | 3.00% - 5.00%  | 2014     | 47,560        |
| Business-type activit | ies:             |                |                |          |               |
| Water and Sewer Eq    |                  |                |                |          |               |
| 2005 - 2009           | 49,513           | -              | 3.00% - 5.00%  | 2014     | 25,663        |
| Public Transit Equipr | ment and Facilit | ies -          |                |          |               |
| November 2001         | 11,840           | -              | 3.50% - 5.25%  | 2011     | 2,945         |
| December 2003         | 58,440           | -              | 2.00% - 5.00%  | 2033     | 55,525        |
| January 2004          | 28,595           | -              | Variable       | 2014     | 15,385        |
| August 2005           | 74,400           | -              | 3.00% - 5.00%  | 2035     | 69,230        |
| June 2008             | 34,965           | *              | 3.50% - 5.00%  | 2035     | 34,265        |

<sup>\*</sup> The June 2008 issue for \$34,965 includes refunding of \$35,905 of August 2005 installment purchases.

Interest on the variable-rate installment purchases is determined by a remarketing agent based upon market conditions.

The City entered into an installment purchase contract in July 1991 to construct a new convention center. An indenture of trust required the creation and maintenance of a reserve fund in an amount equal to the lesser of (a) 10 percent of the proceeds of the contract, (b) the maximum annual installment payments or (c) 125 percent of the average annual installment payments. The reserve in the Debt Service Fund at June 30, 2009 was \$4,695. The April and October 2000 installment purchase financings were for additions and modifications. For these two contracts a surety bond was purchased in lieu of funding a debt service requirement.

These installment purchase contracts are non-general obligation financings. In accordance with State statutes, no deficiency judgment may be rendered against the City for amounts owed and the taxing power of the City may not be pledged directly or indirectly to collateralize amounts due pursuant to these contracts. Net revenues from room occupancy and prepared food and beverage taxes are dedicated for debt service payments for these financings. These revenues are not pledged by the City, directly or indirectly, as collateral, and no lien or claim can be made against such revenues.

In September 2005, the City issued an interest rate swaption agreement in connection with \$128,245 of the Series 2003G tourism installment purchase contracts issued in August 2003. The agreement provides the City with upfront savings of \$5,866 through an advance refunding of callable maturities whereby the City pays a fixed rate of 5.10 percent and the City simultaneously receives an amount based on the BMA Municipal Swap Index. The effective date of the swap is June 1, 2013. Debt service costs during the term of the swap are projected to approximate the costs of the existing fixed rate debt.

As of June 30, 2009, the City was exposed to credit risk on the swap in the amount of the derivative's fair value. The swap counterparty was rated Aa2 by Moody's Investors Service (Moody's) and AA by Standard & Poor's (S&P). To mitigate credit risk, if the counterparty's credit rating falls below Aa3 by Moody's and A+ by S&P, the swap will be collateralized at fair value with cash and/or U.S. Government securities. Collateral will be posted with the City or its agent. The City will be required to collateralize the swap in like manner if its general obligation debt rating ceases to be at least A3 by Moody's and A- by S&P.

The swap will expose the City to basis risk since the variable payment to be received from the counterparty will be determined on a basis different from that used to calculate the bond floating rate for the associated bonds.

The City enters into installment purchase contracts annually for the purchase of capital equipment. These financings are payable over five years.

Installment purchases debt service requirements to maturity are as follows:

| Governmenta<br>Year Ended   | ACTIVITIES   |   |   |  |
|---|--|---|---|--|
| June 30   | Principal  | Interest  |   |  |
| 2010  | \$ 36,270  | \$ 26,654   |   |  |
| 2011  | 34,243   | 21,189  |   |  |
| 2012  | 33,917   | 19,682  |   |  |
| 2013  | 25,832   | 18,246  |   |  |
| 2014  | 25,921   | 17,099  |   |  |
| 2015-2019   | 108,135  | 69,210  |   |  |
| 2020-2024   | 102,995  | 44,415  |   |  |
| 2025-2029   | 69,295   | 26,612  |   |  |
| 2030-2034   | 48,450   | 12,952  |   |  |
| 2035-2039   | 37,295   | 6,095   |   |  |
| 2000 2000   |  |   |   |  |
|   | \$ 522.353   | \$ 262.154  |   |  |
|   | \$ 522,353   | \$ 262,154  |   |  |
|   | \$ 522,353   | \$ 262,154  |   |  |
| Business-tvr  | <u> </u>   | \$ 262,154  |   |  |
| Business-typ<br>Year Ended  | pe Activities  | \$262,154<br>and Sewer                                | Public  | Transit  |
|   | pe Activities  |   | Public<br>Principal   | Transit<br>Interest  |
| Year Ended  | oe Activities<br>Water ar                              | nd Sewer  |   |  |
| Year Ended<br>June 30   | pe Activities<br>Water ar<br>Principal                 | nd Sewer<br>Interest                                  | Principal   | Interest   |
| Year Ended<br>June 30<br>2010   | De Activities Water ar Principal \$ 10,067             | nd Sewer Interest \$ 1,183                            | Principal<br>\$ 7,150   | Interest<br>\$ 7,740   |
| Year Ended June 30 2010 2011  | De Activities Water an Principal \$ 10,067 6,702       | nd Sewer Interest \$ 1,183 750                        | Principal<br>\$ 7,150<br>7,430  | Interest<br>\$ 7,740<br>7,548                                      |
| Year Ended<br>June 30<br>2010<br>2011<br>2012   | De Activities Water ar Principal \$ 10,067 6,702 4,547 | nd Sewer Interest \$ 1,183 750 440                    | Principal<br>\$ 7,150<br>7,430<br>6,120                                       | Interest<br>\$ 7,740<br>7,548<br>7,355                             |
| Year Ended<br>June 30<br>2010<br>2011<br>2012<br>2013                                   | Principal \$ 10,067 6,702 4,547 2,123                  | nd Sewer<br>Interest<br>\$ 1,183<br>750<br>440<br>213 | Principal<br>\$ 7,150<br>7,430<br>6,120<br>6,350                              | Interest<br>\$ 7,740<br>7,548<br>7,355<br>7,217                    |
| Year Ended<br>June 30<br>2010<br>2011<br>2012<br>2013<br>2014                           | Principal \$ 10,067 6,702 4,547 2,123                  | nd Sewer<br>Interest<br>\$ 1,183<br>750<br>440<br>213 | Principal<br>\$ 7,150<br>7,430<br>6,120<br>6,350<br>6,570                     | Interest<br>\$ 7,740<br>7,548<br>7,355<br>7,217<br>7,089           |
| Year Ended<br>June 30<br>2010<br>2011<br>2012<br>2013<br>2014<br>2015-2019              | Principal \$ 10,067 6,702 4,547 2,123                  | nd Sewer<br>Interest<br>\$ 1,183<br>750<br>440<br>213 | Principal<br>\$ 7,150<br>7,430<br>6,120<br>6,350<br>6,570<br>24,100           | Interest<br>\$ 7,740<br>7,548<br>7,355<br>7,217<br>7,089<br>32,732 |
| Year Ended<br>June 30<br>2010<br>2011<br>2012<br>2013<br>2014<br>2015-2019<br>2020-2024 | Principal \$ 10,067 6,702 4,547 2,123                  | nd Sewer<br>Interest<br>\$ 1,183<br>750<br>440<br>213 | Principal<br>\$ 7,150<br>7,430<br>6,120<br>6,350<br>6,570<br>24,100<br>30,245 | Interest \$ 7,740 7,548 7,355 7,217 7,089 32,732 26,582            |

### (5) Commercial Paper

The City has available a general obligation commercial paper bond anticipation notes program to finance street improvements, neighborhood improvements, public improvements and housing projects. The City has authorized the issuance of notes up to the amount of \$150,000 outstanding at any time. The notes are general obligations of the City, and the City has pledged its faith and credit to the payment of principal of and interest on the notes. In addition, the City has entered into a Standby Note Purchase Agreement which will expire in February 2010. The notes will mature no later than 270 days after the date of issuance or January 13, 2012.

The City had general obligation commercial paper notes payable of \$119,937 outstanding at June 30, 2009. The notes were repaid with \$122,315 general obligation bonds issued in October 2009. The bonds have interest rates ranging from 3.00 to 5.00 percent.

Debt service requirements for general obligation bonds issued in October 2009 are as follows:

| Government | al Act | tivities |    |        |
|------------|--------|----------|----|--------|
| Year Ended |        |          |    |        |
| June 30    | Pri    | ncipal   | In | terest |
| 2010       | \$     | 280      | \$ | 3,439  |
| 2011       |        | 280      |    | 5,831  |
| 2012       |        | 795      |    | 5,822  |
| 2013       |        | 7,120    |    | 5,799  |
| 2014       |        | 7,115    |    | 5,443  |
| 2015-2019  | (      | 35,575   |    | 21,946 |
| 2020-2024  | ;      | 35,575   |    | 13,384 |
| 2025-2029  | (      | 35,575   |    | 5,193  |
|            | \$ 12  | 22,315   | \$ | 66,857 |
|            |        |          |    |        |

The City has available a NASCAR Hall of Fame taxable commercial paper certificates of participation (CP certificates) program to finance the construction, equipping and furnishing of the NASCAR Hall of Fame and ballroom, parking facility and renovation of the City's convention center to allow for light rail. The City has authorized the issuance of CP certificates up to the amount of \$140,000 outstanding at any time. The payment of principal and interest on the CP certificates is secured by an irrevocable, direct-pay letter of credit. Neither the CP certificates nor the interest with respect thereto constitutes a general obligation or other indebtedness of the City and no deficiency judgment may be rendered against the City for breach of any obligation to make payments nor is the taxing power of the City pledged directly or indirectly to secure any monies due the owners of the CP certificates. In order to provide additional liquidity support for the CP certificates, the City has entered into a Standby Purchase Agreement which will expire February 2010. The CP certificates will mature no later than 270 days after the date of issuance or December 1, 2032.

The City had CP certificates payable of \$89,548 outstanding at June 30, 2009. The certificates were repaid with \$100,000 variable rate NASCAR Hall of Fame Certificates of Participation issued in July 2009. The variable rate certificates of participation were swapped to a fixed rate of 4.73 percent.

Debt service requirements for certificates of participation issued in July 2009 are as follows:

| Governmenta | al Activities |           |
|-------------|---------------|-----------|
| Year Ended  | NAS           | CAR       |
| June 30     | Principal     | Interest  |
| 2010        | \$ -          | \$ 4,016  |
| 2011        | 2,025         | 4,791     |
| 2012        | 2,125         | 4,706     |
| 2013        | 2,255         | 4,592     |
| 2014        | 2,380         | 4,484     |
| 2015-2019   | 14,015        | 20,591    |
| 2020-2024   | 18,370        | 16,846    |
| 2025-2029   | 24,095        | 11,913    |
| 2030-2034   | 31,585        | 5,460     |
| 2035        | 3,150         | 151       |
|             | \$ 100,000    | \$ 77,550 |
|             |               |           |

The City has available a commercial paper certificates of participation (CP certificates) program to finance the City's Cultural Arts Facilities project. The City has authorized the issuance of CP certificates up to the amount of \$160,000 outstanding at any time. The payment of principal and interest on the CP certificates is secured by an irrevocable, direct-pay letter of credit. Neither the CP certificates nor the interest with respect thereto constitutes a general obligation or other indebtedness of the City and no deficiency judgment may be rendered against the City for breach of any obligation to make payments nor is the taxing power of the City pledged directly or indirectly to secure any monies due the owners of the CP certificates. The City has secured the payment of principal and interest through a Letter of Credit Reimbursement and Security Agreement which will expire in January 2010. The CP certificates will mature no later than 270 days after the date of issuance or December 1, 2031.

The City had CP certificates payable of \$84,327 outstanding at June 30, 2009. The certificates were repaid with \$139,135 Cultural Arts Facilities Certificates of Participation issued in September 2009. The certificates of participation have interest rates ranging from 4.00 to 5.00 percent.

Debt service requirements for certificates of participation issued in September 2009 are as follows:

| Governmenta | al Activities |           |
|-------------|---------------|-----------|
| Year Ended  | Cultura       | al Arts   |
| June 30     | Principal     | Interest  |
| 2010        | \$ -          | \$ 4,420  |
| 2011        | -             | 6,603     |
| 2012        | 2,570         | 6,603     |
| 2013        | 2,690         | 6,481     |
| 2014        | 2,800         | 6,373     |
| 2015-2019   | 15,760        | 30,093    |
| 2020-2024   | 19,515        | 26,340    |
| 2025-2029   | 24,820        | 21,034    |
| 2030-2034   | 31,185        | 14,669    |
| 2035-2039   | 39,795        | 6,055     |
|             | \$ 139,135    | \$128,671 |
|             |               |           |

The City has available a Water and Sewer commercial paper revenue bond anticipation notes program to finance the cost of water and sewer system improvements. The City has authorized the issuance of notes up to the amount of \$400,000 outstanding at any time. The notes are payable from net revenues of the water and sewer systems. The notes do not constitute a legal or equitable pledge, charge, lien or encumbrance upon any of the City's property or upon any of its income, receipts or revenues, except as provided in the Revenue Bond Orders. Neither the credit nor the taxing power of the City is pledged for the payment of the principal or interest, and no owner has the right to compel the exercise of the taxing power of the City or the forfeiture of any of its property in connection with any default on the notes. In addition, the City has entered into a Standby Note Purchase Agreement for \$110,000 which will expire in April 2012 and is currently the maximum amount of notes the City can issue. The City expects to increase the amount of liquidity support provided under the Liquidity Facility. The notes will be replaced by water and sewer revenue bonds. The notes will mature no later than 270 days after the date of issuance or August 1, 2034.

The City had water and sewer commercial paper revenue bond anticipation notes payable of \$55,612 outstanding at June 30, 2009. Interest rates are based upon market conditions.

Commercial paper debt service requirements to maturity are as follows:

| Business-typ | e Act           | tivities |     |       |  |
|--------------|-----------------|----------|-----|-------|--|
| Year Ended   | Water and Sewer |          |     |       |  |
| June 30      | Prin            | cipal    | Int | erest |  |
| 2010         | \$              | -        | \$  | 250   |  |
| 2011         |                 | -        |     | 250   |  |
| 2012         | 5               | 5,612    |     | 209   |  |
|              | \$ 5            | 5,612    | \$  | 709   |  |
|              |                 |          |     |       |  |

### (6) Other Long-term Liabilities

#### (a) Section 108 Loan Guarantee

This is the loan guarantee provision of the Community Development Block Grant (CDGB) program that provides communities with a source of financing for economic development, housing rehabilitation, public facilities, and large-scale physical development projects. Local governments borrowing funds guaranteed by Section 108 loans must pledge their current and future CDBG allocations to cover the loan amount as security for the loan. Debt service requirements to maturity are as follows:

| Government | al Ac | tivities |     |       |
|------------|-------|----------|-----|-------|
| Year Ended |       |          |     |       |
| June 30    | Pri   | ncipal   | Int | erest |
| 2010       | \$    | 532      | \$  | 261   |
| 2011       |       | 558      |     | 244   |
| 2012       |       | 583      |     | 226   |
| 2013       |       | 610      |     | 206   |
| 2014       |       | 643      |     | 185   |
| 2015-2019  |       | 3,378    |     | 595   |
| 2020-2024  |       | 2,887    |     | 202   |
| 2025-2029  |       | 3,474    |     | 72    |
|            | \$    | 12,665   | \$  | 1,991 |
|            |       |          |     |       |

#### (b) Private Loan

The City has entered into a private loan agreement for up to \$21.5 million dollars to finance preopening expenses for the NASCAR Hall of Fame project, construction of additional parking and construction of the facility. The interest rate is 4.00 percent and will be due in June 2014. As of June 30, 2009, \$2,322 had been advanced under this agreement.

Debt service requirements to maturity are as follows:

| Governmen  | tal Ad | ctivities |     |       |
|------------|--------|-----------|-----|-------|
| Year Ended | 1      |           |     |       |
| June 30    | Pι     | rincipal  | Int | erest |
| 2010       | \$     | -         | \$  | 93    |
| 2011       |        | -         |     | 93    |
| 2012       |        | -         |     | 93    |
| 2013       |        | -         |     | 93    |
| 2014       |        | 2,322     |     | 92    |
|            | \$     | 2,322     | \$  | 464   |

### (c) Municipal Systems

Pursuant to agreements, the City is leasing water and sewer facilities owned by municipalities within Mecklenburg County. These lease agreements continue until the outstanding bonds on these facilities have been retired, at which time title to the facilities will be conveyed to the City. Debt service requirements to maturity are as follows:

| Business-ty | pe A | ctivities |     |       |
|-------------|------|-----------|-----|-------|
| Year Ended  |      |           |     |       |
| June 30     | Pr   | incipal   | Int | erest |
| 2010        | \$   | 855       | \$  | 351   |
| 2011        |      | 845       |     | 316   |
| 2012        |      | 835       |     | 281   |
| 2013        |      | 830       |     | 245   |
| 2014        |      | 835       |     | 210   |
| 2015-2019   |      | 3,525     |     | 520   |
| 2020        |      | 250       |     | 13    |
|             | \$   | 7,975     | \$  | 1,936 |
|             |      |           |     |       |

Certain developers have contracted with the City for construction of water and sewer lines. Under terms of these contracts, the developers are required to deposit with the City an amount equal to the estimated cost of constructing the lines. The lines become the property of the City upon completion and acceptance. Refunds of deposits may be either wholly or partially refundable depending upon terms of the contracts. They will be paid over periods of five to twenty years. There are no stated interest requirements for these deposits.

In accordance with Section 148 of the Internal Revenue Code of 1986, as amended, and Sections 1.103-13 to 1.103-15 of the related Treasury Regulations, the City must rebate to the federal government "arbitrage profits" earned on governmental bonds issued after August 31, 1986. Arbitrage profits are the excess of the amount earned on investments over the interest paid on the borrowings. At June 30, 2009, a noncurrent liability for \$449, \$117 and \$9 is included in the Water and Sewer, Airport and Public Transit Enterprise Funds, respectively. A liability for \$287 is included in the Capital Projects Fund for estimated arbitrage profits payable.

#### (7) Interest Rate Swaps

### (a) General Obligation

To hedge exposure to rising interest rates the City entered into a forward-starting floating-to-fixed interest rate swap agreement related to \$100,000 of Series 2007 variable rate general obligation bonds. The agreement was entered into in August 2005 and was effective on February 1, 2007. The purpose of the swap was to effectively change the variable rate bonds to fixed rate bonds.

Under the swap agreement the City pays the counterparty a fixed payment of 4.015 percent. Comparative interest rates, as determined by the Bond GO Index published in the Daily Bond Buyer, for fixed rate general obligation bonds at the dates of sale were 4.32 percent. The City receives a variable payment based on the USD-BMA-Municipal Swap Index. The bond floating rate, determined by the remarketing agent, is the minimum rate, based upon market conditions, necessary to sell the bonds in the secondary market.

The Series 2007 bonds and related swap agreement mature on June 1, 2027. The notional amounts of the swaps equal the principal amounts of the associated bonds and decrease simultaneously with the reduction in the principal amount of the associated bonds. As of June 30, 2009 the notional amount was \$90,000.

At June 30, 2009 the swap had a fair value of (\$6,386). Fair value was estimated by the counterparty using mark-to-market valuations.

As of June 30, the City was not exposed to credit risk on the swap because it had a negative fair value. The swap counterparty was rated A2 by Moody's Investors Service (Moody's) and A by Standard & Poor's (S&P). To mitigate the credit risk, if the counterparty's credit rating falls below Baa3 by Moody's and BBB- by S&P, the swap will be collateralized at fair value with cash and/or U.S. government securities. Collateral will be posted with the City or its agent. The City will be required to collateralize the swap in a like manner if its general obligation debt rating ceases to be at least A3 by Moody's and A- by S&P.

The swap exposes the City to basis risk since the variable payment received from the counterparty is determined on a basis different from that used to calculate the bond floating rate for the associated bonds. As of June 30 the rate received by the City was 0.36 percent, whereas the bond floating rate paid by the City was 0.32 percent.

Either the City or the counterparty may terminate the swap if the other party fails to perform. In addition, the swaps may be terminated if (a) collateral is not delivered as required by the agreement within 15 days of a reduction in credit ratings as described above or (b) either party's credit rating falls below Baa3 by Moody's of BBB- by S&P. Termination could result in the City being required to make a termination payment.

As rates change, variable rate bond interest payments and net swap payments will vary. Assuming the interest rate as of June 30 remains the same until the bonds mature, debt service requirements of the variable rate bonds and net swap payments would be as follows:

| Year Ended | <u>V</u> | Variable Rate Bonds |    |        | Inter | rest Rate |      |        |
|------------|----------|---------------------|----|--------|-------|-----------|------|--------|
| June 30    | Pr       | rincipal            | ln | terest | Sw    | ap, Net   |      | Total  |
| 2010       | \$       | 5,000               | \$ | 562    | \$    | 3,277     | \$   | 8,839  |
| 2011       |          | 5,000               |    | 272    |       | 3,094     |      | 8,366  |
| 2012       |          | 5,000               |    | 256    |       | 2,912     |      | 8,168  |
| 2013       |          | 5,000               |    | 240    |       | 2,729     |      | 7,969  |
| 2014       |          | 5,000               |    | 224    |       | 2,546     |      | 7,770  |
| 2015-2019  |          | 25,000              |    | 880    |       | 9,985     |      | 35,865 |
| 2020-2024  |          | 25,000              |    | 480    |       | 5,412     |      | 30,892 |
| 2025-2027  |          | 15,000              |    | 96     |       | 1,052     |      | 16,148 |
| Total      | \$       | 90,000              | \$ | 3,010  | \$    | 31,007    | \$ 1 | 24,017 |

#### (b) Water and Sewer

As a means to achieve an economic benefit, when compared to the issuance of fixed rate bonds, the City entered into three interest rate swap agreements related to variable rate water and sewer system revenue bonds. The first agreement was in connection with \$114,430 of Series 2002B bonds issued in March 2002, the second was in connection with \$108,390 of Series 2002C refunding bonds issued in August 2002, and the third was in connection with \$300,000 of Series 2006B refunding revenue bonds issued in July 2006. The swap agreements for the series 2002B and 2002C bonds were entered into at the time the bonds were issued. The swap agreement for the Series 2006B bonds was entered into in August 2005 and was effective August 2006. The purpose of the swaps was to effectively change the variable rate bonds to fixed rate bonds.

Under the swaps the City pays the counterparty a fixed payment of 4.03 percent for Series 2002B, 3.79 percent for Series 2002C and 4.04 percent for Series 2006B. Comparative interest rates, as determined by the Revenue Bond index published in the Daily Bond Buyer, for fixed rate revenue bonds at the dates of sale were 5.50 percent for Series 2002B, 5.36 percent for Series 2002C and 5.19 percent for Series 2006B. For Series 2002B, the City receives a variable payment of 67 percent of the London InterBank Offered Rate (LIBOR), an international interest rate index that is the most commonly used for variable rate pricing. For Series 2002C, the City receives a variable payment of the lesser of the bond floating rate or 67 percent of LIBOR not to exceed 12.00 percent. For series 2006B, the City receives a variable rate payment based on the USD-BMA Municipal Swap Index. The bond floating rate, determined by the remarketing agent, is the minimum rate, based upon market conditions, necessary to sell the bonds in the secondary market.

The Series 2002B, 2002C and 2006B bonds and related swap agreements mature on July 1, 2027, June 1, 2025 and July 1, 2036, respectively. The notional amounts of the swaps equal the principal amounts of the associated bonds and decrease simultaneously with the reduction in the principal

amount of the associated bonds. As of June 30, 2009 the notional amounts were \$114,430, \$103,860 and \$289,795 for Series 2002B, Series 2002C and Series 2006B, respectively.

At June 30, 2009 the swaps had fair values of (\$17,601), (\$12,646) and (\$24,209) for Series 2002B, 2002C and 2006B, respectively. Fair values were estimated by the counterparty using mark-to market valuations.

As of June 30 the City was not exposed to credit risk on the 2002B, 2002C, or 2006B swaps because they had negative fair values. The swap counterparty was rated A2 by Moody's and A by S&P for Series 2002B and 2002C and Aa2 by Moody's and AA by S&P for Series 2006B. To mitigate the potential for credit risk, if the counterparty's credit rating falls below Aa3 by Moody's and AA- by S&P, the swaps will be collateralized at fair value with cash and/or U.S. government securities. Collateral will be posted with the City or its agent. The City will be required to collateralize the swap in a like manner if its general obligation debt rating ceases to be at least A3 by Moody's and A- by S&P.

The swaps expose the City to basis risk since the variable payment received from the counterparty is determined on a basis different from that used to calculate the bond floating rate for the associated bonds. As of June 30 the rate received by the City for the 2002B and 2002C agreements was 67 percent of LIBOR or 0.21 percent, whereas the bond floating rates paid by the City were 0.27 percent for Series 2002B and 0.32 percent for Series 2002C. As of June 30 the rate received by the City for the 2006B agreement was 0.53 percent, whereas the bond floating rate paid by the City was 0.27 percent.

Either the City or the counterparty may terminate the swap if the other party fails to perform. In addition, the swaps may be terminated if (a) collateral is not delivered as required by the agreement within 15 days of a reduction in credit ratings as described above or (b) either party's credit rating falls below Baa3 by Moody's or BBB- by S&P. Termination could result in the City being required to make a termination payment.

As rates change, variable rate bond interest payments and net swap payments will vary. Assuming interest rates as of June 30 remain the same until the bonds mature, debt service requirements of the variable rate bonds and net swap payments would be as follows:

| Year Ended | <u>Variable F</u> | Rate Bonds | Interest Rate |            |
|------------|-------------------|------------|---------------|------------|
| June 30    | Principal         | Interest   | Sw aps, Net   | Total      |
| 2010       | \$ 6,080          | \$ 7,144   | \$ 18,057     | \$ 31,281  |
| 2011       | 6,345             | 1,399      | 17,835        | 25,579     |
| 2012       | 6,610             | 1,381      | 17,603        | 25,594     |
| 2013       | 6,905             | 1,363      | 17,362        | 25,630     |
| 2014       | 7,210             | 1,343      | 17,109        | 25,662     |
| 2015-2019  | 98,295            | 6,120      | 77,733        | 182,148    |
| 2020-2024  | 147,550           | 4,247      | 53,877        | 205,674    |
| 2025-2029  | 108,460           | 2,244      | 28,192        | 138,896    |
| 2030-2034  | 70,455            | 1,169      | 13,960        | 85,584     |
| 2035-2037  | 50,175            | 207        | 1,811_        | 52,193     |
| Total      | \$ 508,085        | \$ 26,617  | \$ 263,539    | \$ 798,241 |

#### (c) Airport

The City's two Airport interest rate swap agreements in connection with the Series 1993A and 1997A bonds were terminated in October 2008. The agreements were made with AIG Financial Products Corporation ("AIG"), and the variable rate bonds were insured by MBIA. In the spring of 2008, a credit rating downgrade on MBIA set in motion a chain of events which triggered provisions in the AIG swap agreements that caused actual interest cost for the City to exceed 14 percent. Ultimately, the City decided to terminate the AIG swaps by paying a termination payment to AIG in the amount of \$16,850, including \$15,433 for the termination payment and \$1,417 for accrued interest due.

#### (8) Refundings

In August 2008, the City issued \$342,715 fixed rate Water Sewer Revenue Bonds (after payment of \$2,422 in underwriting fees, insurance and other issue costs) to refund \$305,305 of Water and Sewer commercial paper revenue bond anticipation notes and to finance additional improvements to the water and sewer system. The fixed rate bonds have interest rates ranging from 3.50 to 5.00 percent with a final maturity in 2039. See note 4.j.5 for additional information on the Water and Sewer commercial paper revenue bond anticipation notes program.

In November 2008, the City issued \$40,585 variable rate Airport Revenue Bonds to refund \$28,805 and \$14,845 of outstanding variable rate Airport Revenue Bonds Series 1999D and 2004D, respectively. The net proceeds of \$40,216 (after payment of \$369 in underwriting fees, insurance and other issuance costs) and \$6,439 and \$125 in debt service reserve funds of the 1999D and 2004D bonds, respectively, were used to purchase U.S. government securities and fund the debt service reserve fund for the 2008 bonds. The City completed the refunding to reduce its total debt

service payments over a period of 26 years by \$38,329 and to obtain an economic gain (difference between the present values of the old and new debt service payments) of \$27,500.

In February 2009, the City issued \$51,180 fixed rate Airport Revenue Bonds with interest rates ranging from 2.50 to 5.00 percent to refund \$62,100 of outstanding variable rate Airport Revenue Bonds Series 1993A. The net proceeds of \$52,995 (after payment of \$941 in underwriting fees, insurance and other issuance costs) and \$14,502 in debt service reserve funds of the 1993A bonds were used to purchase U.S. government securities and fund the debt service reserve fund for the 2009 bonds. The City completed the refunding to reduce its total debt service payments over a period of eight years by \$38,877 and to obtain an economic gain (difference between the present values of the old and new debt service payments) of \$35,620.

In June 2009, the City issued \$37,295 fixed rate Hall of Fame installment purchase contracts (after payment of \$404 underwriting fees, insurance and other issue costs) to refund \$35,925 of outstanding commercial paper certificates of participation. The fixed rate installment purchase contracts have an interest rate of 5.00 percent with a final maturity in 2039. See note 4.j.5 for additional information on the Hall of Fame commercial paper certificates of participation program.

#### (9) Other Debt Information

In prior years, the City defeased various general obligation bonds, revenue bonds and installment purchases by placing the proceeds of the new debt in an irrevocable trust to provide for all future debt service payments on the old debt. Accordingly, the trust account assets and the liability for the defeased debt are not included in the City's financial statements. At June 30, 2009, \$116,820 of general government, \$78,625 of water and sewer, \$27,355 of storm water, and \$7,950 of airport debt outstanding are considered defeased.

As of June 30, 2009, the City has authorized but unissued bonds of \$540,800 consisting of \$409,900 for street improvements, \$50,000 for housing, \$72,000 for neighborhood improvements and \$8,900 for redevelopment.

Pursuant to the North Carolina General Statutes, the City's outstanding general obligation debt is subject to a legal limitation based on 8 percent of the total assessed value of real and personal property. As of June 30, 2009, the City's legal debt limit was \$5,941,629. The outstanding debt subject to this limit was \$1,835,116, leaving a net legal debt margin of \$4,106,513.

#### (10)Early Extinguishment

On August 1, 2008, the City early extinguished \$71,095 of variable rate Transit Certificates of Participation.

On August 1, 2008, the City early extinguished \$21,215 variable rate Government Facilities Certificates of Participation.

On September 18, 2009, the City early extinguished \$6,025 of variable rate Airport Revenue Bonds.

(11)Subsequent Events

In July 2009, the City issued \$100,000 of variable rate Hall of Fame installment purchase contracts. The proceeds will be used to discharge \$99,413 of outstanding commercial paper certificates of participation, series 2007C. The installment purchase contracts were swapped to a fixed rate of 4.73 with a final maturity in 2035. See note 4.j.5 for additional information concerning the commercial paper program.

In August 2009, the City issued \$93,765 of fixed rate Water and Sewer System Refunding Revenue Bonds. The proceeds will be used to partially refund, in advance of their maturity, \$100,000 of Water Sewer System Revenue Bonds Series 2006B. The interest rates range from 3.00 to 5.25 percent with a final maturity in 2036.

In September 2009, the City issued \$139,135 of variable rate Cultural Arts installment purchase contracts. The proceeds will be used to discharge \$98,016 of outstanding commercial paper certificates of participation, series 2007A and finance the completion of the Cultural Arts Facilities. The interest rates range from 4.00 to 5.00 percent with a final maturity in 2039. See note 4.j.5 for additional information concerning the commercial paper program.

In October 2009, the City issued \$20,000 of fixed rate taxable General Obligation Housing Bonds Series 2009A and \$122,315 of fixed rate General Obligation Refunding Bonds Series 2009B. The proceeds will be used to finance housing projects and discharge \$134,451 of outstanding general obligation commercial paper notes payable. The interest rates range from 1.50 to 3.00 percent with a final maturity of 2012 for the Series 2009A bonds and from 3.00 to 5.00 percent with a final maturity in 2029 for the Series 2009B bonds. See note 4.j.5 for additional information concerning the commercial paper program.

### 5. PENSION PLANS AND OTHER BENEFITS

Primary Government. The City participates in the North Carolina Local Governmental Employees' Retirement System (LGERS), administered by the State of North Carolina; the Charlotte Firefighters' Retirement System, administered through a board of trustees; and the Law Enforcement Officers' Separation Allowance (LEO Separation). The City also participates in a Supplemental Retirement Income Plan for Law Enforcement Officers.

Component Unit: The Authority participates in the North Carolina LGERS which is described in Note 5.a. The Authority's contribution to the LGERS for the year ended June 30, 2009 was \$502, which was 4.80 percent of annual covered payroll.

#### a. LGERS

Description: The City of Charlotte contributes to the statewide LGERS, a cost-sharing multiple-employer defined benefit pension plan. All employees of the City, except members of the Charlotte Firefighters' Retirement System, participate in LGERS which provides retirement and disability benefits to plan members and beneficiaries. Article 3 of G.S. Chapter 128 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Local Governmental Employees Retirement System is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes financial statements and required supplementary information for LGERS. That report may be obtained by writing to the North Carolina Office of the State Controller, Accounting and Financial Reporting Section, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410.

Funding Policy: Plan members are required to contribute 6.0 percent of their annual covered salary. The City is required to contribute at an actuarially determined rate. For the City, the current rate for employees not engaged in law enforcement and for law enforcement officers is 4.80 percent and 4.86 percent, respectively, of annual covered payroll. The contribution requirements of members and of the City are established and may be amended by the North Carolina General Assembly. The City's contributions to LGERS for the years ended June 30, 2009, 2008, and 2007, were \$13.9 million, \$13.0 million, and \$12.0 million, respectively. The contributions made by the City equaled the required contributions for each year.

#### b. Charlotte Firefighters' Retirement System

Description: The Charlotte Firefighters' Retirement System (System), a single-employer defined benefit plan, provides retirement, disability and death benefits to civil service employees of the Charlotte Fire Department. The System issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to Charlotte Firefighters' Retirement System, 428 East Fourth Street, Suite 205, Charlotte, North Carolina 28202.

Basis of Accounting: The financial statements of the System are presented on the accrual basis of accounting. Plan member and City contributions are recognized in the period in which the contributions are due. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan. Interest and dividend income are reported as earned. The net appreciation (depreciation) in the fair value of investments includes realized gains and losses on investments that were both bought and sold during the year.

Method Used to Value Investments: The investments of the System are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Mortgages are valued on the basis of future principal and interest payments and are discounted at prevailing interest rates for similar instruments. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at estimated fair values.

Contributions: Pursuant to the North Carolina Act (Act) which established the System, the City is required to match the member's contribution. The Act establishes the contribution rate pursuant to the Board of Trustees' recommendation and approval by the City Council. The current rate is 12.65 percent. The Act was established and may be amended by the North Carolina General Assembly.

Annual Pension Cost and Net Pension Obligation: The City's annual pension cost and net pension obligation to the System for the current year were as follows:

| Annual required contribution               | \$<br>6,703   |
|--|---------------|
| Interest on net pension obligation         | (536)         |
| Adjustment to annual required contribution | 393           |
| Annual pension cost                        | <br>6,560     |
| Contributions made                         | <br>(7,341)   |
| Increase in net pension obligation         | <br>(781)     |
| Net pension obligation, beginning of year  | (6,911)       |
| Net pension obligation, end of year        | \$<br>(7,692) |
|  |               |

|    |        |            | Trend Info | ormation   |      |            |  |
|----|--------|------------|------------|------------|------|------------|--|
| ,  | Year   | Anı        | nual       | Percentag  | ge   | Net        |  |
| Е  | nded   | Pension    |            | of APC     |      | Pension    |  |
| Ju | ıne 30 | Cost (APC) |            | Contribute | ed   | Obligation |  |
|    | 2007   | \$         | 6,703      | 98.08%     | 6 \$ | (6,818)    |  |
| :  | 2008   |            | 6,825      | 101.40     |      | (6,911)    |  |
| :  | 2009   |            | 6,560      | 111.91     |      | (7,692)    |  |
|    |        |            |            |            |      |            |  |

| Actuarial<br>Valuation<br>Date | Actuarial<br>Value of<br>Assets<br>(a) | Actuarial<br>Accrued<br>Liability<br>(AAL)-<br>Entry Age<br>(b) | Unfunded<br>AAL<br>(UAAL)<br>(b-a) | Funded<br>Ratio<br>(a/b) | Covered<br>Payroll<br>(c) | UAAL as a<br>Percentage<br>of Covered<br>Payroll<br>[(b-a)/c] |
|--------------------------------|--|---|------------------------------------|--------------------------|---------------------------|---|
| 7/1/2007                       | \$ 336,423                             | \$ 334,816  | \$ (1,607)                         | 100.48%                  | \$ 52,463                 | (3.06%)   |
| 7/1/2008                       | 358,536                                | 361,375   | 2,839                              | 99.21                    | 55,219                    | 5.14  |
| 7/1/2009                       | 360,003                                | 376,027   | 16,024                             | 95.74                    | 56,890                    | 28.17   |

The information presented in the schedule of funding progress was determined as part of the actuarial valuation. Additional information follows:

| Actuarial valuation date      | 7/1/09                       |
|-------------------------------|------------------------------|
| Actuarial cost method         | Entry age                    |
| Amortization method           | Level Percent of Pay, Open   |
| Remaining amortization period | 30 years                     |
| Asset valuation method        | 5-year smoothed market value |
| Actuarial assumptions:        |                              |
| Investment rate of return     | 7.75%                        |
| Projected salary increases    | 4.75 to 7.75%                |
| Includes inflation at         | 3.75%                        |
| Cost of living adjustments    | None                         |
|                               |                              |

Concentrations: The System had individual fixed income or equity investments at June 30, 2009 managed by the following organizations that represented five percent or more of the System's net assets:

| State Street Global Advisors        | 18% |
|-------------------------------------|-----|
| Barrow, Hanley, Mewhinney & Strauss | 13  |
| Morgan Stanley                      | 13  |
| Winslow Capital Management          | 10  |
| Aronson + Johnson + Oritz           | 9   |
| Robeco Boston Partners              | 5   |
| BlackRock Realty                    | 5   |
| DE Shaw                             | 5   |
| Cadence Capital Management          | 5   |
| Columbia Capital Management         | 5   |
| Barring Asset Management            | 5   |
| Investment Counselors of Maryland   | 5   |
|                                     |     |

#### c. LEO Separation

Description: The City of Charlotte administers a public employee retirement system (LEO Separation), a single-employer defined benefit pension plan that provides retirement benefits to the City's qualified sworn law enforcement officers. The LEO Separation is equal to .85 percent of the annual equivalent of the base rate of compensation most recently applicable to the officer for each year of creditable service. The retirement benefits are not subject to any increases in salary or retirement allowances that may be authorized by the General Assembly. Article 12D of G.S. Chapter 143 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. A stand-alone financial report is not issued for the LEO Separation.

All full-time law enforcement officers of the City are covered by the LEO Separation. At December 31, 2008, the LEO Separation's membership consisted of:

| Retirees receiving benefits | 176          |
|-----------------------------|--------------|
| Active plan members         | <u>1,716</u> |
| Total                       | <u>1,892</u> |
|                             |              |

Basis of Accounting: The City has chosen to fund the LEO Separation on a pay-as-you-go basis. Pension expenditures are made from the General Fund, which is maintained on the modified accrual basis of accounting.

*Method Used to Value Investments:* No funds are set aside to pay benefits and administration costs. These expenditures are paid as they become due.

Contributions: The City is required by Article 12D of G.S. Chapter 143 to provide these retirement benefits and has chosen to fund the benefit payments on a pay-as-you-go basis through appropriations made in the General Fund operating budget. The City's obligation to contribute to this plan is established and may be amended by the North Carolina General Assembly. There were no contributions made by employees.

Annual Pension Cost and Net Pension Obligation: The City's annual pension cost and net pension obligation to the LEO Separation for the current year were as follows:

| Annual required contribution               | \$<br>4,079 |
|--|-------------|
| Interest on net pension obligation         | 611         |
| Adjustment to annual required contribution | <br>(515)   |
| Annual pension cost                        | 4,175       |
| Contributions made                         | (3,030)     |
| Increase in net pension obligation         | 1,145       |
| Net pension obligation, beginning of year  | 8,420       |
| Net pension obligation, end of year        | \$<br>9,565 |
|  | <br>        |

| Trend Information |            |        |             |            |   |  |  |  |
|-------------------|------------|--------|-------------|------------|---|--|--|--|
|                   |            |        |             |            |   |  |  |  |
| Year              | Α          | Annual | Percentage  | Net        |   |  |  |  |
| Ended             | Р          | ension | of APC      | Pension    |   |  |  |  |
| June 30           | Cost (APC) |        | Contributed | Obligation |   |  |  |  |
| 2007              | \$         | 3,366  | 80.42%      | \$ 7,814   | • |  |  |  |
| 2008              |            | 3,624  | 83.28       | 8,420      |   |  |  |  |
| 2009              |            | 4,175  | 72.57       | 9,565      |   |  |  |  |
|                   |            |        |             |            |   |  |  |  |

| Schedule of Fur                | nding Pro                | gress        |       |   |                                    |                          |                           |   |
|--------------------------------|--------------------------|--------------|-------|---|------------------------------------|--------------------------|---------------------------|---|
| Actuarial<br>Valuation<br>Date | Actu<br>Valu<br>Ass<br>( | e of         | Liabi | rial Accrued<br>lity (AAL)-<br>t Unit Credit<br>(b) | Unfunded<br>AAL<br>(UAAL)<br>(b-a) | Funded<br>Ratio<br>(a/b) | Covered<br>Payroll<br>(c) | UAAL as a<br>Percentage<br>of Covered<br>Payroll<br>[(b-a)/c] |
| 12/31/2003                     | \$                       | <del>-</del> | \$    | 30,487  | \$30,487                           | -                        | \$75,246                  | 40.52%  |
| 12/31/2004                     |                          | -            |       | 33,010  | 33,010                             | -                        | 79,325                    | 41.61   |
| 12/31/2005                     |                          | -            |       | 30,823  | 30,823                             | -                        | 83,671                    | 36.84   |
| 12/31/2006                     |                          | -            |       | 34,026  | 34,026                             | -                        | 87,917                    | 38.70   |
| 12/31/2007                     |                          | -            |       | 39,453  | 39,453                             | -                        | 93,043                    | 42.40   |
| 12/31/2008                     |                          | _            |       | 42,984  | 42,984                             | _                        | 100,289                   | 42.86   |

| Schedule of Employer Contributions |              |             |  |  |  |  |  |  |  |
|------------------------------------|--------------|-------------|--|--|--|--|--|--|--|
|                                    | Annual       |             |  |  |  |  |  |  |  |
| Year Ended                         | Required     | Percentage  |  |  |  |  |  |  |  |
| <u>June 30</u>                     | Contribution | Contributed |  |  |  |  |  |  |  |
| 2004                               | \$ 3,022     | 74.52%      |  |  |  |  |  |  |  |
| 2005                               | 3,242        | 70.39       |  |  |  |  |  |  |  |
| 2006                               | 3,548        | 68.97       |  |  |  |  |  |  |  |
| 2007                               | 3,268        | 82.83       |  |  |  |  |  |  |  |
| 2008                               | 3,538        | 85.30       |  |  |  |  |  |  |  |
| 2009                               | 4,079        | 74.28       |  |  |  |  |  |  |  |
|                                    |              |             |  |  |  |  |  |  |  |

The information presented in the previous schedules was determined as part of the actuarial valuation. Additional information follows:

| Actuarial valuation date      | 12/31/08                    |
|-------------------------------|-----------------------------|
| Actuarial cost method         | Projected Unit Credit       |
| Amortization method           | Level percent of pay closed |
| Remaining amortization period | 22 years                    |
| Asset valuation method        | Market Value                |
| Actuarial assumptions:        |                             |
| Investment rate of return     | 7.25%                       |
| Projected salary increases    | 4.5 to 12.3%                |
| Includes inflation at         | 3.75%                       |
| Cost of living adjustments    | None                        |
|                               |                             |

#### d. Supplemental Retirement Income Plan for Law Enforcement Officers

Description: The City contributes to the Supplemental Retirement Income Plan (Plan), a defined contribution pension plan administered by the Department of State Treasurer and a Board of Trustees. The Plan provides retirement benefits to law enforcement officers employed by the City. Article 5 of G.S. Chapter 135 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly.

Funding Policy: Article 12E of G.S. Chapter 143 requires the City to contribute each month an amount equal to 5.0 percent of each officer's salary, and all amounts contributed are vested immediately. Also, the law enforcement officers may make voluntary contributions to the plan. The City is currently making contributions for 1,703 law enforcement officers. Contributions for the year

ended June 30, 2009 were \$8,097, which consisted of \$5,147 from the City and \$2,950 from the law enforcement officers.

#### e. Death Benefit Plan

The City provides death benefits to law enforcement officers through the Death Benefit Plan for members of the Local Governmental Employees' Retirement System (LGERS), a multiple-employer, State-administered, cost-sharing plan funded on a one-year term cost basis. The beneficiaries of those employees who die in active service after one year of contributing membership in the LGERS, or who die within 180 days after retirement of termination of service and have at least one year of contributing membership service in the System at the time of death are eligible for death benefits. Lump sum death benefit payments to beneficiaries are equal to the employee's 12 highest months salary in a row during the 24 months prior to the employee's death, but the benefit may not exceed \$50 or be less than \$25. All death benefit payments are made from the Death Benefit Plan. The City has no liability beyond the payment of monthly contributions. Contributions are determined as a percentage of monthly payroll, based upon rates established annually by the State. Because the benefit payments are made by the Death Benefit Plan and not by the City, the City does not determine the number eligible participants. For the fiscal year ended June 30, 2009, the City made contributions of \$140 to the State for death benefits. The City's contributions for employees engaged in law enforcement represented .14 percent of covered payroll.

### f. Other Postemployment Benefits

Description: The City of Charlotte Employee Benefit Trust Plan (EBTP) is a single-employer defined benefit healthcare plan administered by the City of Charlotte. The EBTP provides health and welfare benefit plans for the benefit of eligible retired employees of the City. Section 4.05 of the Charlotte City Code assigns the authority to establish benefit provisions for EBTP to the City Council. A standalone financial report is not issued.

Membership of the EBTP consisted of the following at July 1, 2009, the date of the latest actuarial valuation:

| Retirees and beneficiaries receiving benefits | 1,916 |
|---|-------|
| Active plan members                           | 5,930 |
|   | 7,846 |

Basis of Accounting: The City's financial statements are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. Employer contributions to the plan are recognized when due and the employer has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

Contribution Information: Funding Policy. The contribution requirements of plan members and the City are established and may be amended by the City Council. For retired employees, the City Council set the employer contribution rate based on the annual required contribution (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or fund excess) of the plan over a period not to exceed thirty years. For fiscal year 2009, the City contributed \$28,098 to the plan, including \$13,700 for current premiums and an additional \$14,398 to prefund benefits, which exceeded the required contribution. Administrative costs of the plan are financed through contributions and investment earnings. Plan members receiving benefits contributed \$4,350 through their required contribution.

The required contribution rates per plan members were as follows:

| Years of service                       | Range of rates   |  |  |
|--|------------------|--|--|
| 20 or more – Retiree only              | \$66 to \$192    |  |  |
| 20 or more – Retiree and spouse and/or | \$197 to \$780   |  |  |
| dependents                             |                  |  |  |
| 15 to 20 – Retiree only                | \$66 to \$192    |  |  |
| 15 to 20 – Retiree and spouse and/or   | \$284 to \$1,285 |  |  |
| dependents                             |                  |  |  |
| 10 to 15 – Retiree only                | \$220 to \$639   |  |  |
| 10 to 15 – Retiree and spouse and/or   | \$438 to \$1,733 |  |  |
| dependents                             |                  |  |  |
| Less than 10                           | Not eligible     |  |  |

Annual OPEB Cost and Net OPEB Obligation: The City's annual other postemployment benefit (OPEB) cost (expense) and net OPEB Obligation for the current year were as follows:

|  | 0.44.40=   |
|--|------------|
| Annual required contribution               | \$ 14,405  |
| Interest on net OPEB obligation            | (446)      |
| Adjustment to annual required contribution | 1,117      |
| Annual OPEB cost (expense)                 | 15,076     |
| Contributions made                         | (28,098)   |
| Decrease in net OPEB obligation            | (13,022)   |
| Net OPEB obligation, beginning of year     | (11,331)   |
| Net OPEB obligation, end of year           | \$(24,353) |
|  |            |

| Trend Information |           |                  |             |  |  |  |
|-------------------|-----------|------------------|-------------|--|--|--|
|                   |           |                  |             |  |  |  |
| Year              | Annual    | Percentage of    | Net         |  |  |  |
| Ended             | OPEB      | Annual OPEB Cost | OPEB        |  |  |  |
| June 30           | Cost      | Contributed      | Obligation  |  |  |  |
| 2008              | \$ 17,041 | 166.49%          | \$ (11,331) |  |  |  |
| 2009              | 15,076    | 186.38           | (24,353)    |  |  |  |
|                   |           |                  |             |  |  |  |

Funded Status and Funding Progress: As of July 1, 2009, the most recent actuarial valuation date, the plan was 16 percent funded. The actuarial accrued liability for benefits was \$207,301. The actuarial value of assets was \$33,006, resulting in an unfunded actuarial accrued liability (UAAL) of \$174,295. The covered payroll (annual payroll of active employees covered by the plan) was \$332,162 and the ratio of the UAAL to the covered payroll was 54.10 percent.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented below, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

| <u> </u> | Schedule of Funding Progress |            |       |              |     |             |        |             |                 |  |
|----------|------------------------------|------------|-------|--------------|-----|-------------|--------|-------------|-----------------|--|
|          |                              |            |       |              |     |             |        |             | UAAL as a       |  |
|          | Actuarial                    | Actuarial  | Actua | rial Accrued |     |             | Funded |             | Percentage of   |  |
|          | Valuation                    | Value of   | Liabi | lity (AAL) - | Unf | unded AAL   | Ratio  | Covered     | Covered Payroll |  |
|          | Date                         | Assets (a) | Ent   | ry Age (b)   | (UA | AL) (b - a) | (a/b)  | Payroll (c) | ([b - a] / c)   |  |
|          | 01/01/07                     | \$ -       | \$    | 229,764      | \$  | 229,764     | 0.00%  | \$ 275,955  | 83.26%          |  |
|          | 07/01/09                     | 33,006     |       | 207,301      |     | 174,295     | 15.92  | 322,162     | 54.10           |  |
|          |                              |            |       |              |     |             |        |             |                 |  |

| Schedule of Employer Contributions |    |                                 |                           |  |  |  |  |  |  |
|------------------------------------|----|---------------------------------|---------------------------|--|--|--|--|--|--|
| Year<br>Ended<br>June 30           | R  | Annual<br>equired<br>ntribution | Percentage<br>Contributed |  |  |  |  |  |  |
| 2008<br>2009                       | \$ | 28,372<br>28,098                | 166.49%<br>195.06%        |  |  |  |  |  |  |

Actuarial Methods and Assumptions: Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

#### Additional information follows:

| Actuarial valuation date          | 07/01/09   |
|-----------------------------------|--|
| Actuarial cost method             | Projected Unit Credit                            |
| Asset valuation method            | Market Value                                     |
| Actuarial assumptions:            |  |
| Investment rate of return         | 7.75%  |
| Projected salary increases        | 4.50%  |
| Annual healthcare cost trend rate | 8.50 to 5.00% (year of ultimate trend rate 2015) |
| Includes inflation at             | 4.50%  |
| Amortization method               | Level percentage of projected payroll, closed    |
| Remaining amortization period     | 28 years   |
|                                   |  |

### g. Deferred Compensation Plan

The City offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, which is available to all City employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. The plan assets are placed in trust for the exclusive benefit of the participants and their beneficiaries and therefore are not included in the City's financial statements.

### 6. OTHER INFORMATION

#### a. Airport Leasing Arrangements with Tenants

A major portion of the Airport's assets are leased under operating agreements with airlines and other tenants. The total cost and accumulated depreciation of the assets at June 30, 2009 follows:

| Land                              | \$ 249,730  |
|-----------------------------------|-------------|
| Buildings                         | 546,732     |
| Runways                           | 221,539     |
| Improvements other than buildings | 64,660      |
| Machinery and equipment           | 19,623      |
| Total                             | 1,102,284   |
| Less accumulated depreciation     | 428,539     |
| Total                             | \$ 673,745  |
|                                   | <del></del> |
|                                   |             |

The following is a schedule of minimum future rental income on noncancelable operating leases subsequent to June 30, 2009:

| 2010                               | \$ | 39,214  |
|------------------------------------|----|---------|
| 2011                               | •  | 39,333  |
| 2012                               |    | 39,454  |
| 2013                               |    | 39,575  |
| 2014                               |    | 39,698  |
| 2015-2019                          |    | 92,284  |
| 2020-2024                          |    | 37,526  |
| 2025-2028                          |    | 148,313 |
| Total minumum future rental income | \$ | 475,397 |

Of the \$475,397 minimum future rental income on noncancelable operating leases, \$332,565 relates to agreements with US Airways, Inc. See Note 6.g. for additional information related to US Airways, Inc.

Contingent rentals that may be received under certain leases based on the tenant's revenues, fuel flow or usage are not included above. Contingent rentals of approximately \$18,986 were received during the year ended June 30, 2009.

### b. Passenger Facility Charges

The Federal Aviation Administration (FAA) authorized the Airport to collect Passenger Facility Charges (PFC) of \$3 per qualifying enplaned passenger commencing November 1, 2004. The net receipts from PFC are accounted for on the accrual basis of accounting and are restricted to use on

FAA approved projects. The Airport has been authorized to collect PFC in the aggregate amount of \$794,708. Collections during fiscal year 2009 were \$46,093 and aggregate collections from inception through June 30, 2009 were \$200,257.

#### c. Insurance

#### (1) Employee Health and Life

The City provides health and life benefits to employees and retirees. Private companies administer these benefits pursuant to administrative services agreements. The City maintains insurance coverage with private carriers for life claims, vision claims, and excess coverage for health claims in excess of \$275 per year per person. The City has an Employee Health and Life Insurance Fund (EHLIF), an internal service fund, to account for and finance its health and life insurance program.

All City funds participate in the program and make payments to the EHLIF for both an amount per employee and a proportionate share of the administrative cost. The amount per employee is based on actuarial estimates of amounts needed to pay prior and current year claims. The employees and retirees contribute a portion of the cost for health coverage. The City provides life insurance for employees in the amount of two times the employees' salary up to a maximum of \$100. Employees may purchase additional life insurance up to a maximum of four times their salary.

Liabilities include amounts for both reported and incurred but not reported claims. The changes in the fund's liabilities follow:

|      |           |      | Clai       | ms and |          |          |       |         |
|------|-----------|------|------------|--------|----------|----------|-------|---------|
|      | Beginning |      | Changes in |        | Claims   |          |       |         |
|      | Of Ye     | ear  | Estimates  |        | Payments |          | End c | of Year |
| 2009 | \$ 6      | ,754 | \$         | 64,692 | \$       | (64,261) | \$    | 7,185   |
| 2008 | 5         | ,482 |            | 58,130 | (56,858) |          |       | 6,754   |
|      |           |      |            |        |          |          |       |         |

At June 30, 2009, the EHLIF held \$3,375 in cash and equivalents for payments of these claims.

#### (2) Risk Management

The City is exposed to various risks of loss related to torts; thefts of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

The City has a Risk Management Fund (RMF), an internal service fund, to account for and finance its insured and uninsured risks of loss. Currently, insurance coverage is purchased for excess property damage for buildings, contents and City buses; excess workers' compensation; excess vehicle and general liability; police professional liability; police helicopter liability and property damage; airport liability, City bus liability, railroad protective liability, passenger railway liability for the

light rail train operations and property insurance on the light real vehicles. Insurance coverage includes vehicle and general liability claims in excess of \$2,000 but less than \$22,000 per occurrence, workers' compensation claims in excess of \$750, property damage claims in excess of \$100 and flood insurance \$100,000 in all flood zones, except \$5,000 in flood zone A in excess of federal flood program maximums. The finance officer is bonded for \$100. Settled claims have not exceeded insurance coverage in the past three years. The actuarially determined losses for the remaining risks and deductible amounts are funded in the RMF. All funds of the City participate in the risk management program and make payments to the RMF based on historical cost information or actuarial estimates of the amounts needed to pay prior and current year claims and establish a reserve for catastrophic losses.

Pursuant to administrative agreements, the City provides risk management services to Mecklenburg County and the Charlotte-Mecklenburg Board of Education. There is no transfer or pooling of risks among entities. Amounts collected or due and amounts paid or to be paid to settle claims for Mecklenburg County and the Charlotte-Mecklenburg Board of Education are reported as a net liability on an accrual basis. At June 30, 2009, \$570 was held as deposits for these entities. This amount is reflected as a long-term liability, Due to Participants, in the RMF.

The claims liability of \$39,812 reported in the RMF at June 30, 2009, is based on GASB Statement No. 10, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Claims liabilities are based on the estimated ultimate cost of settling the claims, which includes incremental claim adjustment expenditures/expenses (i.e., outside legal assistance) and estimated recoveries on unsettled claims as required by GASB Statement No. 30. The changes in the fund's liabilities follow:

| Beginn<br>Of Ye | ing Char      | ns and<br>nges in<br>mates | Claims<br>Payments      | End | of Year          |
|-----------------|---------------|----------------------------|-------------------------|-----|------------------|
|                 | 893 \$<br>466 | 25,610 \$<br>19,187        | \$ (15,691)<br>(13,760) |     | 39,812<br>29,893 |
| 2000 24,        | 400           | 19, 107                    | (13,700)                |     | 29,093           |

At June 30, 2009, the RMF held \$48,387 in cash and cash equivalents for payments of these claims.

### d. Commitments and Contingencies

Noise litigation suits have been filed against the City in connection with the operation of the Charlotte/Douglas International Airport. In the opinion of the City's attorney and management, the ultimate outcome of the suits is not expected to have a significant impact upon the financial position or results of operations of the Airport Fund.

The City is also party to a number of other civil injustice lawsuits and legal actions. In the opinion of the City's attorney and management, the ultimate outcome of these legal matters is not expected to have a significant impact upon the City's financial position.

The City is currently evaluating a number of environmental issues including two former landfill sites. Until site assessments and further studies are completed, the cleanup costs can only be estimated. During the current fiscal year a provision for cleanup costs of \$460 has been provided within the financial statements. In the opinion of City management, costs ultimately incurred are not expected to have a material effect on the City's financial position after giving effect to the provision for clean up costs.

The City manages a Brownfield Assessment Grant Program which assists property and business owners and infill developers in overcoming barriers that contamination presents for the redevelopment of underutilized brownfield sites in distressed business districts and neighborhoods. The Program provides fifty percent matching funds, up to \$20 per site, to property owners for site assessment, design of remediation activities, and legal expenses for redevelopment sites suspected of contamination. When the City enters into the agreements, it legally obligates itself to participate in the cleanup activities of the remediation effort. The amount of the liability is derived from the grant agreements and assumes no unexpected change orders.

The City has received a number of federal and state grants for specific purposes that are subject to review by the grantor agencies. Such reviews could lead to requests for reimbursement to the grantor agencies for expenditures disallowed under terms of the grants. The City management believes that such disallowances, if any, would not be significant.

Authorized capital projects at June 30, 2009, are comprised of the following by fund:

| Governmental-    | Project<br><u>Authorization</u> | Expended     | Unexpended   |  |  |
|------------------|---------------------------------|--------------|--------------|--|--|
| Capital Projects | \$ 1,839,098                    | \$ 1,286,165 | \$ 552,933   |  |  |
| Enterprise-      | . , ,                           | . , ,        |              |  |  |
| Water and Sewer  | 2,018,363                       | 1,449,691    | 568,672      |  |  |
| Storm Water      | 311,315                         | 220,803      | 90,512       |  |  |
| Airport          | 862,279                         | 641,412      | 220,867      |  |  |
| Public Transit   | 785,794                         | 714,797      | 70,997       |  |  |
| Total Enterprise | 3,977,751                       | 3,026,703    | 951,048      |  |  |
| Total            | \$ 5,816,849                    | \$ 4,312,868 | \$ 1,503,981 |  |  |

Financial resources are available to fund the total amount of unexpended authorizations.

The City has construction and other contractual commitments at June 30, 2009, as follows by fund:

| Governmental-         |            |
|-----------------------|------------|
| Capital Projects      | \$ 141,904 |
| Nonmajor governmental | 14,914     |
| Total Governmental    | 156,818    |
| Enterprise-           |            |
| Water and Sewer       | 128,821    |
| Storm Water           | 30,585     |
| Airport               | 64,382     |
| Public Transit        | 31,650     |
| Total Enterprise      | 255,438    |
| Total                 | \$ 412,256 |

The City has operating lease commitments for land and office space with future rentals under these leases at June 30, 2009, as shown below:

| Year      | Amount      |
|-----------|-------------|
| 2010      | \$ 2,872    |
| 2011      | 2,212       |
| 2012      | 1,518       |
| 2013      | 1,144       |
| 2014      | 654         |
| 2015-2019 | 1,288       |
|           | \$ 9,688    |
|           | <del></del> |

Related lease expense was approximately \$2,866 in 2009.

Under Municipal Agreements with the North Carolina Department of Transportation, the City has obligations to share the cost of certain street and highway construction or improvements in the Charlotte area. As of June 30, 2009, the City's estimated obligation for future costs under these agreements was approximately \$2,521.

The City has obligations issued to local financial institutions, in the form of "master notes," to evidence borrowings for mortgage loan programs in redevelopment areas. The obligations are collateralized by and payable solely from program revenues and therefore do not represent a claim against the revenues of the City. Funds are advanced under the notes, up to the face amounts thereof, as required to fund qualifying mortgage loans.

The amounts authorized and outstanding by loan program at June 30, 2009, are as follows:

| Loan Program      | oan Program Purpose |          | Amount Outstanding |  |  |  |
|-------------------|---------------------|----------|--------------------|--|--|--|
| Third/Fourth Ward | Residential         | \$44,000 | \$ -               |  |  |  |
| Five Points       | Residential         | 1,850    | 7                  |  |  |  |
| Uptown            | Residential         | 21,000   | -                  |  |  |  |

The City has issued \$10,165 in Mortgage Revenue Bonds, Series 1983A to fund an FHA-insured mortgage loan for acquisition and rehabilitation of a multi-family housing project. The City also has issued \$5,045 in Mortgage Revenue Bonds, Series 1983B to establish a residential mortgage loan program to finance the acquisition, construction and rehabilitation of residences in a redevelopment area. These obligations are payable exclusively from the income, proceeds and revenues of the project. In 1993 Series 1983A was refunded at \$9,000 with final maturity in 2026 and Series 1983B was refunded at \$4,935 with final maturity in 2025.

#### e. NASCAR Hall of Fame

On March 8, 2006, the City of Charlotte, Charlotte Regional Visitors Authority (Authority), and NASCAR Inc. entered into an agreement to "establish a museum and hall of fame facility to be known as the NASCAR Hall of Fame" to commemorate competitive stock car and stock truck racing and its founders, participants, fans and industry contributors. The facility will be wholly owned by the City of Charlotte and operated by the Authority.

The \$189.0 million project is funded through a number of sources: \$134.5 million installment purchases to be repaid from the new two percent Occupancy Tax, \$36.5 million from private bank loans to be repaid from State donated land sales and private donations (no recourse to the City) and \$18.0 million from installment purchases to be repaid by the Convention Center Tax Special Revenue Fund. In addition, the Convention Center Tax Special Revenue Fund is financing a \$6.0 million pedestrian bridge and a \$6.3 million modification to accommodate light rail. A 2,500 seat convention center ballroom will be built on site and connected to the main convention center. Construction period funding will be achieved by selling taxable commercial paper certificates of participation. As of June 30, 2009, \$30.6 million of tax exempt Convention Center Certificates of Participation and \$37.3 million of tax exempt NASCAR Hall of Fame Certificates of Participation were issued to fund the project. The remaining taxable and tax exempt permanent debt will be issued when the project is completed.

NASCAR Inc. is participating with a developer for the construction of an office tower and parking deck on the site of the Hall of Fame to house local NASCAR operations. They also have an option to purchase at the market rate, a parcel adjacent to the property.

#### f. Arena

During 2003 the City entered into several agreements related to the construction of a new arena and the awarding of a National Basketball Association (NBA) expansion team to Charlotte. The agreements are with various parties including the National Basketball, RLJ Basketball, LLC, RLJ Arena Operations, LLC and the Charlotte Regional Visitors Authority (Authority). The Arena opened in October 2005.

The City funded the cost of the arena project, including land, through (1) the issuance of installment financing obligations that will be supported solely by revenues derived from the hotel/motel tax levied as authorized by North Carolina State law and the three percent rental car tax; (2) funds provided by corporate underwriters; (3) funds from the sales of assets; and (4) other funding sources currently available to the City and the Authority. The corporate underwriters provided \$100.0 million consisting of \$50.0 by various corporations for the purchase of City assets and an additional \$50.0 million of which \$10.0 million is a corporate community contribution, \$16.8 million is to be repaid by the City, and \$23.2 million is to be repaid by the Team. As of June 30, 2009, \$55.6 million of City assets had been purchased by various corporations. The City issued a \$16.8 million installment purchase contract which provides for repayment of the corporate underwriters during 2005 through 2015. In addition, the City issued \$177.9 million of installment purchase contracts to acquire land and fund construction costs.

The City will be the sole owner of the arena and the arena site. During the twenty-five year term of the agreement with the Team, the City and the Team shall each make an annual contribution to a capital reserve fund of \$250 beginning in 2007 and increasing five percent per year to a maximum of \$500 per year. Capital expenses in excess of the amount in the capital reserve fund will be the responsibility of the City. The Team will be obligated to play all home games in the arena. If the Team violates this agreement, the City will be entitled to liquidated damages in varying amounts depending upon the number of years remaining under the agreement.

The Team will operate the Arena for twenty-five years and have one five year extension option. The Team will be entitled to all revenues including operations, naming rights, advertising and broadcasting. The Team will be responsible for operating expenses including maintenance and operating losses. The Authority will also provide certain "back of house" operations including maintenance and event preparation and will be compensated by the Team for these services. The Authority will also provide food and beverage services at that arena and pay the Team a percentage of the gross revenues.

g. US Airways

US Airways, Inc. (US Airways), a wholly owned subsidiary of US Airways Group, Inc., is the major passenger airline serving Charlotte/Douglas International Airport (Airport). For the fiscal year ended June 30, 2009, US Airways and its affiliates provided 23.45 percent of the Airport's operating revenues.

US Airways conducts its passenger air carrier operations at the Airport pursuant to several agreements, the most significant of which is the City of Charlotte's 1985 Airport Agreements and Lease (Airport Agreement), which has also been executed by American Airlines, Continental Airlines, Delta Air Lines, Northwest Airlines, and United Airline (collectively, the Signatory Airlines). Pursuant to the Airport Agreement, the Signatory Airlines lease certain premises in the passenger terminal building (terminal) and are obligated to pay landing fees and terminal rentals which, in the aggregate, are sufficient to enable the City to pay the annual operating expenses of the airfield and terminal, and the annual debt service on General Airport Revenue Bonds (GARBS) issued by the City to fund airfield and terminal improvements.

As of June 30, 2009, the City had \$492,155 of GARBS outstanding, the proceeds of which were used for airfield and terminal improvements. The GARBS are not general obligations of the City and are payable solely from revenues generated by the City in the airfield and terminal. The City has \$32,141 in reserve to pay principal and interest on GARBS.

In addition to the GARBS, the City has also issued Special Facility Revenue Bonds to finance the construction of crew training, airfield maintenance and other Airport facilities (Special Facilities) that are leased to US Airways by the City. As rental for the Special Facilities, US Airways is obligated to pay directly to the City a Ground Rental and an Airport Service Fee Rental. In addition, US Airways is obligated to pay directly to a Trustee for the benefit of bondholders a facility rental (Special Facilities Debt Service Rental) in an amount equal to the annual installments of principal and interest on the Special Facility Revenue Bonds. The Special Facilities Debt Service Rental is not a general obligation of the City. If US Airways fails to pay the Special Facilities Debt Service Rentals, the City is obligated to use reasonable efforts to re-let the Special Facilities to another tenant and apply the debt service rentals from such re-letting to the payment of the principal and interest on the Special Facility Revenue Bonds. The City is not obligated to make any payments relating to the Special Facilities or the Special Facility Revenue Bonds except for such debt service rentals as it receives from the tenant of the Special Facilities. As of June 30, 2009, there was \$120,700 of Special Facility Revenue Bonds outstanding. The Special Facility Revenue Bonds provide for the semi-annual payment of interest with a lump-sum payment of principal on the maturity date of the bonds. The Special Facility Revenue Bonds mature on July 1, 2027 and February 1, 2028.



THIS PAGE INTENTIONALLY BLANK.



#### CITY OF CHARLOTTE, NORTH CAROLINA

#### NONMAJOR GOVERNMENTAL FUNDS

### **Special Revenue Funds**

Special Revenue Funds are used to account for the proceeds from specific revenue sources (other than funding for major capital projects) that are restricted to expenditures for specified purposes.

- Convention Center Tax Fund This fund accounts for room occupancy and prepared food and beverage tax revenues to be used for convention and tourism purposes. Monies received are used for debt service, maintenance and operation of convention center facilities and to promote tourism.
- Tourism Fund This fund accounts for room occupancy and other tax revenues to be used for tourism purposes.
- Hall of Fame Tax Fund This fund accounts for room occupancy tax and private contribution revenues to be used for the NASCAR Hall of Fame.
- Cultural Facilities Fund This fund accounts for vehicle rental tax revenues to be used for cultural facilities.
- Municipal Services District Fund This fund accounts for activities which enhance economic vitality and quality of life within the designated Municipal Services Districts. These activities are financed by a property tax on property within the designated districts.
- Public Safety Grants Fund This fund accounts for public safety activities, including police, fire and emergency management, which are funded primarily by federal and state grants.
- Neighborhood Development Fund This fund accounts for neighborhood development activities, including the development of viable urban communities to provide for adequate housing and a suitable living environment and the expansion of economic opportunities, principally for persons of low and moderate income. This program is financed primarily by federal grants.
- Employment and Training Fund This fund accounts for activities providing comprehensive employment and training services to enable individuals to secure and retain employment at their maximum capacity. The Workforce Investment Act funds this program.
- Stimulus Grants Fund This fund accounts for activities which are funded by American Recovery and Reinvestment Act (ARRA) grants.
- State Street Aid Fund This fund accounts for motor fuel taxes distributed by the State on the basis of local street mileage and population. The funds are specifically for maintenance, repair and construction of streets and highways.
- Emergency Communications Fund This fund accounts for fees charged to wired and wireless telephone subscribers to fund the operation and enhancement of the 911 system.
- SafeLight Fund This fund, which closed during the year, accounted for citation revenue used for the administration and operation of the SafeLight program and school-related traffic safety projects.
- SafeSpeed Fund This fund, which closed during the year, accounted for citation revenue used for the administration and operation of the SafeSpeed program including public education and speed studies.

### CITY OF CHARLOTTE, NORTH CAROLINA

### **Permanent Fund**

A permanent fund is used to report resources that are legally restricted to the extent that only earnings, not principal, may be used.

Perpetual Care Fund – This fund accounts for monies held by the City for cemetery maintenance.



THIS PAGE INTENTIONALLY BLANK.

CITY OF CHARLOTTE, NORTH CAROLINA NONMAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET JUNE 30, 2009 (In Thousands)

|   |    | enter Tax | Т  | ourism   | Hall of<br>Fame Tax |        | Cultural<br>Facilities |             | Municipal<br>Services<br>District |     | Public<br>Safety<br>Grants |       |
|---|----|-----------|----|----------|---------------------|--------|------------------------|-------------|-----------------------------------|-----|----------------------------|-------|
| ASSETS Cash and cash equivalents                      | \$ | 54,799    | \$ | 24,171   | \$                  | 22,917 | \$                     | 15,924      | \$                                | 201 | \$                         | _     |
| Receivables, net:                                     | ·  | ,         | •  | ,        | ·                   | ,      | ·                      | ,           | ·                                 |     | ·                          |       |
| Property taxes Accounts                               |    | -         |    | -<br>45  |                     | -      |                        | -           |                                   | 67  |                            | -     |
| Other   |    | _         |    | 45<br>46 |                     | _      |                        | _           |                                   | 26  |                            | -     |
| Total receivables                                     | -  |           | _  | 91       |                     |        |                        |             | -                                 | 93  |                            |       |
| Due from other governmental agencies Notes receivable |    | 2,699     |    | 829      |                     | 604    |                        | -           |                                   | -   |                            | 6,600 |
| Total assets  | \$ | 57,498    | \$ | 25,091   | \$                  | 23,521 | \$                     | 15,924      | \$                                | 294 | \$                         | 6,600 |
| LIABILITIES AND FUND BALANCES Liabilities:            |    |           |    |          |                     |        |                        |             |                                   |     |                            |       |
| Accounts payable                                      | \$ | -         | \$ | -        | \$                  | -      | \$                     | -           | \$                                | 84  | \$                         | 265   |
| Deposits and retainage payable                        |    | -         |    | 8        |                     | -      |                        | -           |                                   | -   |                            | -     |
| Due to other funds Due to component unit              |    | 2,883     |    | -        |                     | -      |                        | -           |                                   | -   |                            | 13    |
| Deferred revenues                                     |    | 2,003     |    | 45       |                     | _      |                        | -           |                                   | 93  |                            | 941   |
| Total liabilities                                     |    | 2,883     |    | 53       |                     |        |                        |             |                                   | 177 | _                          | 1,219 |
| Fund balances:<br>Reserved for-                       |    |           |    |          |                     |        |                        |             |                                   |     |                            |       |
| Encumbrances  |    | -         |    | -        |                     | -      |                        | -           |                                   | -   |                            | -     |
| Loans   |    | -         |    | -        |                     | -      |                        | -           |                                   | -   |                            | -     |
| Perpetual care<br>Unreserved                          |    | 54,615    |    | 25,038   |                     | 23,521 |                        | -<br>15,924 |                                   | 117 |                            | 5,381 |
| Total fund balances                                   |    | 54,615    |    | 25,038   |                     | 23,521 |                        | 15,924      |                                   | 117 |                            | 5,381 |
| Total liabilities and fund balances                   | \$ | 57,498    | \$ | 25,091   | \$                  | 23,521 | \$                     | 15,924      | \$                                | 294 | \$                         | 6,600 |

|           | Special                                  | Rev | enue Fur                                | ıds |                  |    |                                     |    |                                     |   |           | rmanent<br>Fund       |           | Total  |
|-----------|--|-----|---|-----|------------------|----|-------------------------------------|----|-------------------------------------|---|-----------|-----------------------|-----------|--|
|           | hborhood<br>elopment                     |     |   |     | imulus<br>Grants |    | State<br>Street<br>Aid              |    | Emergency<br>mmunications           | -   |           |                       |           | lonmajor<br>vernmental<br>Funds                  |
| \$        | 2,324                                    | \$  | -                                       | \$  | -                | \$ | 23,293                              | \$ | 7,652                               | \$ 151,281  | \$        | 3,111                 | \$        | 154,392  |
|           | -<br>-<br>-                              |     | -<br>-<br>-                             |     | -<br>-<br>-      |    | -<br>-<br>12                        |    | -<br>-<br>-                         | 67<br>45<br>84                                      |           | -<br>-<br>18          |           | 67<br>45<br>102                                  |
|           | 1,242<br>48,846                          |     | 1,325<br>                               |     | 402<br>-         |    | 12<br>159<br>-                      |    | 415<br>-                            | 196<br>14,275<br>48,846                             |           | 18<br>-<br><u>-</u>   |           | 214<br>14,275<br>48,846                          |
| <u>\$</u> | 52,412                                   | \$  | 1,325                                   | \$  | 402              | \$ | 23,464                              | \$ | 8,067                               | <u>\$ 214,598</u>                                   | <u>\$</u> | 3,129                 | <u>\$</u> | 217,727  |
| \$        | 259<br>510<br>-<br>-<br>48,869<br>49,638 | \$  | 869<br>-<br>456<br>-<br>-<br>-<br>1,325 | \$  | 402              | \$ | 1,991<br>-<br>-<br>12<br>2,003      | \$ | 335<br>-<br>-<br>-<br>-<br>-<br>335 | \$ 4,205<br>518<br>469<br>2,883<br>49,960<br>58,035 | \$        | -<br>-<br>-<br>-<br>- | \$        | 4,205<br>518<br>469<br>2,883<br>49,960<br>58,035 |
|           | 2,661<br>-<br>113<br>2,774               |     | -<br>-<br>-<br>-                        |     | -<br>-<br>-<br>- | _  | 11,690<br>-<br>-<br>9,771<br>21,461 | _  | 7,732<br>7,732                      | 11,690<br>2,661<br>-<br>142,212<br>156,563          |           | 3,129<br>-<br>3,129   | _         | 11,690<br>2,661<br>3,129<br>142,212<br>159,692   |
| \$        | 52,412                                   | \$  | 1,325                                   | \$  | 402              | \$ | 23,464                              | \$ | 8,067                               | \$ 214,598  | \$        | 3,129                 | \$        | 217,727  |

### CITY OF CHARLOTTE, NORTH CAROLINA NONMAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|                                 | Convention<br>Center Tax | Tourism   | Hall of Fame Tax | Cultural<br>Facilities | Municipal<br>Services<br>District | Public<br>Safety<br>Grants |
|---------------------------------|--------------------------|-----------|------------------|------------------------|-----------------------------------|----------------------------|
| REVENUES:                       |                          |           |                  |                        |                                   |                            |
| Property taxes                  | \$ -                     | \$ -      | \$ -             | \$ -                   | \$ 3,300                          | \$ -                       |
| Other taxes                     | 30,449                   | 7,537     | 7,315            | -                      | -                                 | -                          |
| Intergovernmental               | -                        |           | -                | -                      | -                                 | 8,981                      |
| Licenses, fees and fines        | <del>-</del>             | 332       | -                | -                      | -                                 | -                          |
| Investment earnings             | 1,852                    | 1,023     | 719              | 449                    | (4)                               | 120                        |
| Miscellaneous                   |                          | 1,290     |                  |                        |                                   | 2,120                      |
| Total revenues                  | 32,301                   | 10,182    | 8,034            | 449                    | 3,296                             | 11,221                     |
| EXPENDITURES:                   |                          |           |                  |                        |                                   |                            |
| Current-                        |                          |           |                  |                        |                                   |                            |
| Public safety                   | -                        | -         | -                | -                      | -                                 | 10,690                     |
| General administration          | -                        | -         | -                | -                      | -                                 | -                          |
| Streets and highways            | -                        | -         | -                | -                      | -                                 | -                          |
| Culture and recreation          | 13,383                   | 95        | -                | -                      | -                                 | -                          |
| Community planning and          |                          |           |                  |                        | 0.040                             |                            |
| development                     |                          |           |                  |                        | 3,313                             |                            |
| Total expenditures              | 13,383                   | 95        |                  |                        | 3,313                             | 10,690                     |
| Excess (deficiency) of revenues |                          |           |                  |                        |                                   |                            |
| over (under) expenditures       | 18,918                   | 10,087    | 8,034            | 449                    | (17)                              | 531                        |
| OTHER FINANCING SOURCES (USES): |                          |           |                  |                        |                                   |                            |
| Sales of capital assets         | -                        | -         | -                | -                      | -                                 | -                          |
| Transfers in-                   |                          |           |                  |                        |                                   |                            |
| General                         | -                        | -         | -                | 655                    | -                                 | -                          |
| Debt service                    | -                        | -         | -                | 131                    | -                                 | -                          |
| Capital projects                | 2,275                    |           |                  | 5,956                  |                                   |                            |
| Total transfers in              | 2,275                    |           |                  | 6,742                  |                                   |                            |
| Transfers out-                  |                          |           |                  |                        |                                   |                            |
| General                         | (2,122)                  | -         | -                | -                      | -                                 | -                          |
| Debt service                    | (19,268)                 | (7,817)   | (2,683)          | (1,002)                | -                                 | -                          |
| Capital projects                |                          | (1,114)   |                  |                        |                                   |                            |
| Total transfers out             | (21,390)                 | (8,931)   | (2,683)          | (1,002)                |                                   |                            |
| Total other financing           |                          |           |                  |                        |                                   |                            |
| sources (uses)                  | (19,115)                 | (8,931)   | (2,683)          | 5,740                  | -                                 | -                          |
| Net change in fund balances     | (197)                    | 1,156     | 5,351            | 6,189                  | (17)                              | 531                        |
| Fund balances - beginning       | 54,812 <sup>°</sup>      | 23,882    | 18,170           | 9,735                  | 134 <sup>°</sup>                  | 4,850                      |
| Fund balances - ending          | \$ 54,615                | \$ 25,038 | \$ 23,521        | \$ 15,924              | \$ 117                            | \$ 5,381                   |

| Spec                    | cial        | Revenue | e Fur | nds |                |                        |                             |      |         |     |             |    |                |    | manent<br>Fund  | _  | Total                           |
|-------------------------|-------------|---------|-------|-----|----------------|------------------------|-----------------------------|------|---------|-----|-------------|----|----------------|----|-----------------|----|---------------------------------|
| Neighborho<br>Developme |             |         |       |     |                | State<br>Street<br>Aid | Emergency<br>Communications | Safe | eLight  | Saf | eSpeed      |    | Total          |    | rpetual<br>Care |    | Nonmajor<br>vernmental<br>Funds |
| \$                      | -           | \$      | -     | \$  | -              | \$ -                   | \$ -                        | \$   | -       | \$  | -           | \$ | 3,300          | \$ | -               | \$ | 3,300                           |
|                         | -           |         | -     |     | -              | -                      | -                           |      | -       |     | -           |    | 45,301         |    | -               |    | 45,301                          |
| 20,80                   | 03          | 4,1     | 192   |     | 402            | 18,929                 | 5,800                       |      | -       |     | -           |    | 59,107         |    | -               |    | 59,107                          |
|                         | -<br>78     |         | -     |     | -              | 1,553<br>988           | 100                         |      | -<br>74 |     | -           |    | 1,885          |    | 97              |    | 1,885<br>5,594                  |
| 1,2                     |             |         | -     |     | -              | 93                     | 198                         |      | 8       |     | -           |    | 5,497<br>4,730 |    | 97              |    | 4,730                           |
| 22,10                   | _           | 4       | 192   |     | 402            | 21,563                 | 5,998                       |      | 82      | _   | <del></del> | _  | 119,820        | _  | 97              | _  | 119,917                         |
| <b>ZZ</b> , 10          | <u>00</u>   |         | 132   |     | <del>102</del> | 21,000                 |                             |      | 02      |     |             |    | 113,020        |    | - 31            | _  | 119,517                         |
|                         | -           |         | -     |     | -              | -                      | 2,792                       |      | -       |     | -           |    | 13,482         |    | -               |    | 13,482                          |
| 1,4                     | 21          | 3       | 386   |     | -              | <del>-</del>           | -                           |      | -       |     | -           |    | 1,807          |    | -               |    | 1,807                           |
|                         | -           |         | -     |     | -              | 23,018                 | -                           |      | -       |     | -           |    | 23,018         |    | -               |    | 23,018                          |
|                         | -           |         | -     |     | -              | -                      | -                           |      | -       |     | -           |    | 13,478         |    | -               |    | 13,478                          |
| 21,4                    |             |         | 306   |     | 402            |                        |                             |      |         |     |             |    | 28,973         |    |                 | _  | 28,973                          |
| 22,8                    | 73          | 4,1     | 192   |     | 402            | 23,018                 | 2,792                       |      |         | _   |             | _  | 80,758         |    |                 | _  | 80,758                          |
| (7                      | <u>73</u> ) |         |       |     |                | (1,455)                | 3,206                       |      | 82      |     | <u> </u>    | _  | 39,062         |    | 97              | _  | 39,159                          |
| :                       | 35          |         | -     |     | -              | -                      | -                           |      | -       |     | -           |    | 35             |    | -               |    | 35                              |
|                         | -           |         | -     |     | -              | 4,261                  | -                           |      | 517     |     | 2,038       |    | 7,471          |    | -               |    | 7,471                           |
|                         | -           |         | -     |     | -              | -                      | -                           |      | -       |     | -           |    | 131            |    | -               |    | 131                             |
|                         | 41          |         |       |     |                |                        |                             |      |         |     |             | _  | 8,872          |    |                 | _  | 8,872                           |
| 6                       | <u>41</u>   |         |       |     |                | 4,261                  |                             |      | 517     |     | 2,038       | _  | 16,474         | _  |                 | _  | 16,474                          |
|                         | _           |         | _     |     | _              | -                      | -                           |      | -       |     | -           |    | (2,122)        |    | (85)            |    | (2,207)                         |
|                         | -           |         | -     |     | -              | (788)                  | -                           |      | -       |     | -           |    | (31,558)       |    | -               |    | (31,558)                        |
|                         | _           |         | _     |     |                |                        |                             |      |         |     |             |    | (1,114)        |    |                 |    | (1,114)                         |
|                         | _           |         |       |     |                | (788)                  |                             |      |         |     |             | _  | (34,794)       |    | (85)            |    | (34,879)                        |
| 6                       | 76          |         | -     |     | _              | 3,473                  | -                           |      | 517     |     | 2,038       |    | (18,285)       |    | (85)            |    | (18,370)                        |
| (!                      | 97)         |         | _     |     | _              | 2,018                  | 3,206                       |      | 599     |     | 2,038       |    | 20,777         |    | 12              |    | 20,789                          |
| 2,8 <sup>3</sup>        |             |         |       |     |                | 19,443                 | 4,526                       | _    | (599)   | _   | (2,038)     |    | 135,786        |    | 3,117           | _  | 138,903                         |
| \$ 2,7                  | 74          | \$      | _     | \$  |                | \$21,461               | \$ 7,732                    | \$   | -       | \$  |             | \$ | 156,563        | \$ | 3,129           | \$ | 159,692                         |

CITY OF CHARLOTTE, NORTH CAROLINA
SPECIAL REVENUE FUNDS
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCESBUDGET AND ACTUAL (NON-GAAP BASIS)
FOR THE YEAR ENDED JUNE 30, 2009
(In Thousands)

Fund balances - ending

|  | Cor            | vention Cen    | ter Tax                             | Tourism       |               |                                     |  |  |
|--|----------------|----------------|-------------------------------------|---------------|---------------|-------------------------------------|--|--|
|  | Budget         | Actual         | Variance-<br>Positive<br>(Negative) | Budget        | Actual        | Variance-<br>Positive<br>(Negative) |  |  |
| REVENUES:  | <b>c</b>       | <b>c</b>       | r.                                  | œ.            | Φ.            | ф.                                  |  |  |
| Property taxes Other taxes   | \$ -<br>34,452 | \$ -<br>30,449 | \$ -<br>(4,003)                     | \$ -<br>8,743 | \$ -<br>7,537 | \$ -<br>(1,206)                     |  |  |
| Intergovernmental  | 34,432         | 30,449         | (4,003)                             | 0,743         | 7,557         | (1,200)                             |  |  |
| Licenses, fees and fines   | _              | _              | _                                   | 579           | 332           | (247)                               |  |  |
| Investment earnings  | 1,350          | 1,852          | 502                                 | 900           | 1,023         | 123                                 |  |  |
| Miscellaneous  | -              | -              | -                                   | 1,290         | 1,290         | -                                   |  |  |
| Total revenues   | 35,802         | 32,301         | (3,501)                             | 11,512        | 10,182        | (1,330)                             |  |  |
| EXPENDITURES:  |                |                |                                     |               |               |                                     |  |  |
| Current-   |                |                |                                     |               |               |                                     |  |  |
| General administration   | 4,375          | _              | 4,375                               | -             | -             | -                                   |  |  |
| Streets and highways   | -              | -              | -                                   | -             | -             | -                                   |  |  |
| Culture and recreation   | 13,802         | 13,383         | 419                                 | 150           | 95            | 55                                  |  |  |
| Community planning and development                                     |                |                |                                     |               |               |                                     |  |  |
| Total expenditures   | 18,177         | 13,383         | 4,794                               | 150           | 95            | 55                                  |  |  |
| Excess (deficiency) of revenues over (under) expenditures              | 17,625         | 18,918         | 1,293                               | 11,362        | 10,087        | (1,275)                             |  |  |
| OTHER FINANCING SOURCES (USES):  |                |                |                                     |               |               |                                     |  |  |
| Transfers in   | 2,275          | 2,275          | -                                   | -             | -             | -                                   |  |  |
| Transfers out  | (23,481)       | (21,390)       | 2,091                               | (8,931)       | (8,931)       |                                     |  |  |
| Revenues and other sources over<br>(under) expenditures and other uses | \$ (3,581)     | (197)          | \$ 3,384                            | \$ 2,431      | 1,156         | \$ (1,275)                          |  |  |
| RECONCILIATION TO GAAP BASIS: Current year encumbrances                |                | -              |                                     |               | _             |                                     |  |  |
| Net change in fund balances Fund balances - beginning (annually        |                | (197)          |                                     |               | 1,156         |                                     |  |  |
| budgeted funds)  |                | 54,812         |                                     |               | 23,882        |                                     |  |  |
| Fund balances - ending (annually                                       |                |                |                                     |               |               |                                     |  |  |
| budgeted funds)  |                | \$ 54,615      |                                     |               | \$ 25,038     |                                     |  |  |
| Project funds: Fund balances - beginning Net change in fund balances   |                |                |                                     |               |               |                                     |  |  |
| Fund balances - ending   |                |                |                                     |               |               |                                     |  |  |

122

|    |               | Hall of Fame    | Tax                                 |                  | Cultural Facili  | ities                               | Municipal Services District |               |                                     |  |  |  |
|----|---------------|-----------------|-------------------------------------|------------------|------------------|-------------------------------------|-----------------------------|---------------|-------------------------------------|--|--|--|
| В  | udget         | Actual          | Variance-<br>Positive<br>(Negative) | Budget           | Actual           | Variance-<br>Positive<br>(Negative) | Budget                      | Actual        | Variance-<br>Positive<br>(Negative) |  |  |  |
| \$ | 8,990<br>-    | \$ -<br>7,315   | \$ -<br>(1,675)                     | \$ -<br>-<br>-   | \$ -<br>-        | \$ -<br>-                           | \$ 3,229                    | \$ 3,300      | \$ 71<br>-                          |  |  |  |
|    | -<br>375<br>- | 719<br>-        | -<br>344<br>-                       | 342<br>-         | -<br>449<br>-    | -<br>107<br>-                       | -<br>-<br>-                 | (4)<br>-      | -<br>(4)<br>-                       |  |  |  |
|    | 9,365         | 8,034           | (1,331)                             | 342              | 449              | 107                                 | 3,229                       | 3,296         | 67                                  |  |  |  |
|    | -<br>-<br>-   | -<br>-<br>-     | -<br>-<br>-                         | -<br>-<br>-      | -<br>-<br>-      |                                     | -<br>-<br>-                 | -<br>-<br>-   | -<br>-<br>-                         |  |  |  |
|    |               |                 |                                     |                  |                  |                                     | 3,313                       | 3,313         | <del>_</del>                        |  |  |  |
|    | <del>-</del>  |                 | <del>_</del>                        |                  |                  | <del>_</del>                        | 3,313                       | 3,313         | <del>_</del>                        |  |  |  |
|    | 9,365         | 8,034           | (1,331)                             | 342              | 449              | 107                                 | (84)                        | (17)          | 67                                  |  |  |  |
|    | -<br>(5,250)  | (2,683)         | 2,567                               | 7,258<br>(5,424) | 6,742<br>(1,002) | (516)<br>4,422                      | <u>-</u>                    |               |                                     |  |  |  |
| \$ | 4,115         | 5,351           | \$ 1,236                            | \$ 2,176         | 6,189            | \$ 4,013                            | \$ (84)                     | (17)          | \$ 67                               |  |  |  |
|    |               | 5,351<br>18,170 |                                     |                  | 6,189<br>9,735   |                                     |                             | (17)<br>134   |                                     |  |  |  |
|    |               | \$ 23,521       |                                     |                  | \$ 15,924        |                                     |                             | <u>\$ 117</u> |                                     |  |  |  |

Continued on next page

CITY OF CHARLOTTE, NORTH CAROLINA
SPECIAL REVENUE FUNDS
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCESBUDGET AND ACTUAL (NON-GAAP BASIS)-(Continued)
FOR THE YEAR ENDED JUNE 30, 2009
(In Thousands)

Fund balances - ending

|   | State Street Aid   |                  |   |  |  |  |
|---|--------------------|------------------|---|--|--|--|
|   | Budget             | Actual           | Variance-<br>Positive<br>(Negative)           |  |  |  |
| REVENUES:   | _                  | _                |   |  |  |  |
| Property taxes  | \$ -               | \$ -             | \$ -  |  |  |  |
| Other taxes   | -<br>10.276        | 10.020           | -<br>(447)                                    |  |  |  |
| Intergovernmental Licenses, fees and fines            | 19,376<br>600      | 18,929<br>1,553  | (447)<br>953                                  |  |  |  |
| Investment earnings                                   | 480                | 988              | 508   |  |  |  |
| Miscellaneous   |                    | 93               | 93  |  |  |  |
| Total revenues  | 20,456             | 21,563           | 1,107   |  |  |  |
| EXPENDITURES:   |                    |                  | , <u>, , , , , , , , , , , , , , , , , , </u> |  |  |  |
| Current-  |                    |                  |   |  |  |  |
| General administration                                | -                  | -                | _   |  |  |  |
| Streets and highways                                  | 35,043             | 34,706           | 337   |  |  |  |
| Culture and recreation                                | -                  | -                | -   |  |  |  |
| Community planning and development                    | <del>_</del>       |                  |   |  |  |  |
| Total expenditures                                    | 35,043             | 34,706           | 337   |  |  |  |
| Excess (deficiency) of revenues                       |                    |                  |   |  |  |  |
| over (under) expenditures                             | (14,587)           | (13,143)         | 1,444   |  |  |  |
| OTHER FINANCING SOURCES (USES):                       |                    |                  |   |  |  |  |
| Transfers in  | 4,261              | 4,261            | <del>-</del>                                  |  |  |  |
| Transfers out   | (1,041)            | (788)            | 253   |  |  |  |
| Revenues and other sources over                       | • ///>             | (0.0=0)          |   |  |  |  |
| (under) expenditures and other uses                   | <u>\$ (11,367)</u> | (9,670)          | \$ 1,697                                      |  |  |  |
| RECONCILIATION TO GAAP BASIS:                         |                    | 44.000           |   |  |  |  |
| Current year encumbrances                             |                    | 11,688           |   |  |  |  |
| Net change in fund balances                           |                    | 2,018            |   |  |  |  |
| Fund balances - beginning (annually budgeted funds)   |                    | 19,443           |   |  |  |  |
| ,   |                    | 19,443           |   |  |  |  |
| Fund balances - ending (annually                      |                    | . 04 404         |   |  |  |  |
| budgeted funds)                                       |                    | <u>\$ 21,461</u> |   |  |  |  |
| Project funds:  |                    |                  |   |  |  |  |
| Fund balances - beginning Net change in fund balances |                    |                  |   |  |  |  |
| •   |                    |                  |   |  |  |  |
| Fund balances - ending                                |                    |                  |   |  |  |  |

|    |                              | SafeLight                        | t                                   |  | SafeSpee                                 | ed                                  | Total   |   |   |  |
|----|------------------------------|----------------------------------|-------------------------------------|--|--|-------------------------------------|---|---|---|--|
| Ві | udget                        | Actual                           | Variance-<br>Positive<br>(Negative) | Budget                                   | Actual                                   | Variance-<br>Positive<br>(Negative) | Budget  | Actual  | Variance-<br>Positive<br>(Negative)                         |  |
| \$ | -<br>-<br>-<br>-<br>-        | \$ -<br>-<br>-<br>74<br>8<br>82  | \$ -<br>-<br>-<br>74<br>8<br>82     | \$ -<br>-<br>-<br>-<br>-<br>-<br>-       | \$ -<br>-<br>-<br>-<br>-<br>-<br>-       | \$ -<br>-<br>-<br>-<br>-<br>-       | \$ 3,229<br>52,185<br>19,376<br>1,179<br>3,447<br>1,290<br>80,706 | \$ 3,300<br>45,301<br>18,929<br>1,885<br>5,101<br>1,391<br>75,907 | \$ 71<br>(6,884)<br>(447)<br>706<br>1,654<br>101<br>(4,799) |  |
|    | -<br>-<br>-<br>-<br>-<br>517 | -<br>-<br>-<br>-<br>-<br>-<br>82 | -<br>-<br>-<br>-<br>-<br>82         | -<br>-<br>-<br>-<br>-<br>-<br>-<br>2,038 | -<br>-<br>-<br>-<br>-<br>-<br>-<br>2,038 | -<br>-<br>-<br>-<br>-<br>-<br>-     | 4,375<br>35,043<br>13,952<br>3,313<br>56,683<br>24,023            | 34,706<br>13,478<br>3,313<br>51,497<br>24,410                     | 4,375<br>337<br>474<br>-<br>5,186<br>387<br>(516)           |  |
| \$ | 517                          | 599                              | \$ 82                               | \$ 2,038                                 | 2,038                                    | \$ -                                | (44,127)<br>\$ (3,755)  | 5,449   | 9,333<br>\$ 9,204   |  |
|    |                              | 599<br>(599)                     |                                     |  | 2,038                                    |                                     |   | 11,688<br>17,137<br>123,539                                       |   |  |
|    |                              | <u>\$</u> _                      |                                     |  | <u>\$</u> _                              |                                     |   | 140,676   |   |  |
|    |                              |                                  |                                     |  |  |                                     |   | 12,247<br>3,640<br>15,887<br>\$ 156,563                           |   |  |

# CITY OF CHARLOTTE, NORTH CAROLINA PUBLIC SAFETY GRANTS FUND SCHEDULE OF EXPENDITURES COMPARED WITH AUTHORIZATIONS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|  |      |            | Expenditures |           |        |          |       |         |
|--|------|------------|--------------|-----------|--------|----------|-------|---------|
|  |      |            | Current      |           | Prior  |          | Unexp | ended   |
|  | Auth | orizations | Year         |           | Years  | Total    |       | zations |
| Federal:   |      |            |              | _         |        |          |       |         |
| Assistance to Firefighters                       | \$   | 865        | \$ 278       | \$        | 465    | \$ 743   | \$    | 122     |
| Federal Gang of One                              | Ψ    | 1,163      | Ψ 270<br>244 |           | -      | 244      | Ψ     | 919     |
| Bulletproof Vest Partnership                     |      | 6          |              |           | 5      | 5        |       | 1       |
| Public Safety Partnership and Community Policing |      | 4,175      | 292          | ,         | 8      | 300      |       | 3,875   |
| Forensic DNA Backlog Reduction                   |      | 644        | 296          |           | 37     | 333      |       | 311     |
| Federal pass through:                            |      | 011        | 200          |           | 01     | 000      |       | 011     |
| State Medical Assistance                         |      | 370        | 76           | ;         | 275    | 351      |       | 19      |
| Western Branch Spring Exercise                   |      | 145        | -            |           | 135    | 135      |       | 10      |
| Homeland Security                                |      | 10,423     | 2,376        | ;         | 6,347  | 8,723    |       | 1,700   |
| Airborne Rescue                                  |      | 141        | 19           |           | 118    | 137      |       | 4       |
| Urban Areas Security Initiative                  |      | 19,808     | 3,857        |           | 10,166 | 14,023   |       | 5,785   |
| Metropolitan Medical Response System             |      | 579        | 2            |           | -      | 2        |       | 577     |
| Helicopter - Aquatic Rescue Team                 |      | 110        | 7            |           | _      | 7        |       | 103     |
| Urban Search and Rescue                          |      | 645        | 123          | ,         | _      | 123      |       | 522     |
| Regional Response Team                           |      | 457        | 99           | )         | -      | 99       |       | 358     |
| Buffer Zone Protection Plan                      |      | 366        | _            |           | -      | -        |       | 366     |
| Forensic Medicine                                |      | 93         | 4            |           | 89     | 93       |       | -       |
| GangNet - Replication                            |      | 491        | 252          |           | 206    | 458      |       | 33      |
| Community at Risk Children                       |      | 60         | -            |           | 53     | 53       |       | 7       |
| Gang of One Programs                             |      | 429        | 104          |           | 277    | 381      |       | 48      |
| Coverdell Forensic Science Improvement           |      | 106        | 23           |           | 41     | 64       |       | 42      |
| Light Tower                                      |      | 16         | 15           | i         | -      | 15       |       | 1       |
| Collision and Fatality Measures                  |      | 62         | -            |           | 55     | 55       |       | 7       |
| Emergency Management Plan                        |      | 244        | 73           |           | 44     | 117      |       | 127     |
| Law Enforcement Initiatives                      |      | 1,097      | 69           |           | 1,028  | 1,097    |       | -       |
| Justice Assistance                               |      | 2,024      | 316          |           | 847    | 1,163    |       | 861     |
| Solving Cold Cases with DNA                      |      | 197        | 33           | •         | -      | 33       |       | 164     |
| State:   |      |            |              |           |        |          |       |         |
| Gang of One                                      |      | 125        | 96           |           | _      | 96       |       | 29      |
| State Medical Assistance                         |      | 60         | 30           |           | 28     | 58       |       | 2       |
| Asset forfeiture                                 |      | 3,642      | 1,405        |           | 1,296  | 2,701    |       | 941     |
| Other public safety programs                     |      | 2,468      | 601          |           | 1,338  | 1,939    |       | 529     |
| Total public safety grants                       | \$   | 51,011     | \$ 10,690    | <u>\$</u> | 22,858 | \$33,548 | \$    | 17,463  |

# CITY OF CHARLOTTE, NORTH CAROLINA NEIGHBORHOOD DEVELOPMENT FUND SCHEDULE OF EXPENDITURES COMPARED WITH AUTHORIZATIONS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|   |                |        | E        | xpenditure | es .     |               |          |
|---|----------------|--------|----------|------------|----------|---------------|----------|
|   |                |        | Current  | Prior      |          | Un            | expended |
|   | Authorizations |        | Year     | Years      | Total    | Authorization |          |
| Federal:                                    |                |        |          |            |          |               | _        |
| Community Development Block Grants          | \$             | 13,960 | \$ 7,036 | \$ 5,155   | \$12,191 | \$            | 1,769    |
| Emergency Shelter                           |                | 412    | 206      | 206        | 412      |               | -        |
| HOME Investment Partnerships Program        |                | 9,992  | 2,717    | 3,216      | 5,933    |               | 4,059    |
| Housing Opportunities For Persons With AIDS |                | 1,894  | 462      | 502        | 964      |               | 930      |
| Double Oaks Section 108 Loan                |                | 10,000 | 10,000   | _          | 10,000   |               | -        |
| National Stabilization Program              |                | 5,432  | 20       | _          | 20       |               | 5,412    |
| Lead-Based Paint Hazards                    |                | 3,000  | 1,543    | 895        | 2,438    |               | 562      |
| Federal pass through:                       |                |        |          |            |          |               |          |
| Housing Rehabilitation Program              |                | 400    | 125      | -          | 125      |               | 275      |
| Weed and Seed                               |                | 318    | 159      | 87         | 246      |               | 72       |
| State:                                      |                |        |          |            |          |               |          |
| Housing Urgent Repair Program               |                | 75     | 39       | 13         | 52       |               | 23       |
| Local:                                      |                |        |          |            |          |               |          |
| Property Acquisitions for Housing           |                | 924    | 330      | 2          | 332      |               | 592      |
| Wingate Community                           |                | 973    | 87       | 842        | 929      |               | 44       |
| Other                                       |                | 2,719  | 149      | 818        | 967      |               | 1,752    |
| Total neighborhood development              | \$             | 50,099 | \$22,873 | \$11,736   | \$34,609 | \$            | 15,490   |

### CITY OF CHARLOTTE, NORTH CAROLINA EMPLOYMENT AND TRAINING FUND SCHEDULE OF EXPENDITURES COMPARED WITH AUTHORIZATIONS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|                          |                       | E        | Expenditure | es       |                |
|--------------------------|-----------------------|----------|-------------|----------|----------------|
|                          |                       | Current  | Prior       |          | Unexpended     |
|                          | <u>Authorizations</u> | Year     | Years       | Total    | Authorizations |
| Workforce Investment Act | \$ 9,824              | \$ 4,192 | \$ 4,351    | \$ 8,543 | \$ 1,281       |

# CITY OF CHARLOTTE, NORTH CAROLINA STIMULUS GRANTS FUND SCHEDULE OF EXPENDITURES COMPARED WITH AUTHORIZATIONS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|                          |                | E       | Expenditure | S      |                |
|--------------------------|----------------|---------|-------------|--------|----------------|
|                          |                | Current | Prior       |        | Unexpended     |
|                          | Authorizations | Year    | Years       | Total  | Authorizations |
| Workforce Investment Act | \$ 4,466       | \$ 402  | \$ -        | \$ 402 | \$ 4,064       |

# CITY OF CHARLOTTE, NORTH CAROLINA EMERGENCY COMMUNICATIONS FUND SCHEDULE OF EXPENDITURES COMPARED WITH AUTHORIZATIONS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|                                |      |             | E               | Expenditur    | es |       |                    |
|--------------------------------|------|-------------|-----------------|---------------|----|-------|--------------------|
|                                | Auth | norizations | Current<br>Year | Prior<br>Year |    | Total | xpended orizations |
| Police communications          | \$   | 7,767       | \$ 2,356        | \$ 2,591      | \$ | 4,947 | \$<br>2,820        |
| Fire communications            |      | 5,687       | 436             | 1,468         |    | 1,904 | <br>3,783          |
| Total emergency communications | \$   | 13,454      | \$ 2,792        | \$ 4,059      | \$ | 6,851 | \$<br>6,603        |

### CITY OF CHARLOTTE, NORTH CAROLINA

### **DEBT SERVICE FUND**

The Debt Service fund is used to account for the accumulation of resources and the payment of principal, interest and related costs for all long-term debt other than debt issued for and serviced by business-type activities.

### **CAPITAL PROJECTS FUND**

The Capital Projects fund accounts for financial resources, primarily bond proceeds and property taxes, used for the acquisition, construction or improvement of capital assets.

CITY OF CHARLOTTE, NORTH CAROLINA
DEBT SERVICE FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCESBUDGET AND ACTUAL (NON-GAAP BASIS)
FOR THE YEAR ENDED JUNE 30, 2009
(In Thousands)

|  | Budget          | Actual          | Variance-<br>Positive<br>(Negative) |
|--|-----------------|-----------------|-------------------------------------|
| REVENUES:                                  |                 |                 |                                     |
| Property Tax                               | \$ 53,071       | \$ 54,400       | \$ 1,329                            |
| Sales Tax                                  | 13,374          | 12,135          | (1,239)                             |
| Intergovernmental-                         |                 |                 |                                     |
| Mecklenburg County: ABC Board contribution | 555             | 617             | 62                                  |
| Debt service contributions                 | 708             | 1,032           | 324                                 |
|  |                 |                 |                                     |
| Total intergovernmental                    | 1,263           | 1,649           | 386                                 |
| Licenses, fees and fines                   | 49              | 59              | 10                                  |
| Investment earnings Private contributions  | 2,750           | 6,330           | 3,580                               |
| Miscellaneous                              | 2,377           | 2,355<br>160    | (22)<br>160                         |
|  |                 |                 |                                     |
| Total revenues                             | 72,884          | 77,088          | 4,204                               |
| EXPENDITURES:                              |                 |                 |                                     |
| Bonds-                                     |                 |                 |                                     |
| Principal retirement                       | 27,585          | 26,931          | 654                                 |
| Interest                                   | 24,010          | 18,203          | 5,807                               |
| Installment purchases-                     | 47.405          | 47.405          |                                     |
| Principal retirement<br>Interest           | 47,425          | 47,425          | 7 404                               |
| Fiscal agents fees                         | 35,439<br>1,414 | 28,035<br>1,413 | 7,404<br>1                          |
| Cost of bond sale                          | 2,024           | 2,024           | Į.                                  |
| Other                                      | 35              | 35              | <u>-</u>                            |
|  |                 |                 | 12 966                              |
| Total expenditures                         | 137,932         | 124,066         | 13,866                              |
| Revenues (under) expenditures              | (65,048)        | (46,978)        | 18,070                              |

CITY OF CHARLOTTE, NORTH CAROLINA
DEBT SERVICE FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCESBUDGET AND ACTUAL (NON-GAAP BASIS)-(Continued)
FOR THE YEAR ENDED JUNE 30, 2009
(In Thousands)

| OTHER FINANCING COURGES (HOFO).                     | Budget     | Actual        | Variance-<br>Positive<br>(Negative) |
|---|------------|---------------|-------------------------------------|
| OTHER FINANCING SOURCES (USES):                     | Φ 070      | Ф 200         | ф (CEO)                             |
| Installment purchases issued                        | \$ 970     | \$ 320        | \$ (650)                            |
| Refunding debt issued Premium on debt issuance      | 141,464    | 49,102<br>638 | (92,362)                            |
|   | (141 464)  | (47,731)      | 638<br>93,733                       |
| Payment to refunded bond escrow agent Transfers in- | (141,464)  | (47,731)      | 93,733                              |
| General   | 19,689     | 19,689        | _                                   |
| Capital projects                                    | 34         | 34            | _                                   |
| Special revenue:                                    | 34         | 34            |                                     |
| Convention Center tax                               | 21,123     | 19,268        | (1,855)                             |
| Tourism   | 7,817      | 7,817         | (1,000)                             |
| Hall of Fame  | 5,250      | 2,683         | (2,567)                             |
| Cultural facilities                                 | 5,424      | 1,002         | (4,422)                             |
| State street aid                                    | 1,041      | 788           | (253)                               |
| Total transfers in                                  | 60,378     | 51,281        | (9,097)                             |
| Transfers out-                                      |            |               |                                     |
| General   | 98         | 98            | -                                   |
| Public Transit                                      | 10         | 10            | -                                   |
| Special revenue - Tourism                           | 131        | 131           |                                     |
| Total transfers out                                 | 239        | 239           | <u> </u>                            |
| Total other financing sources (uses)                | 61,109     | 53,371        | (7,738)                             |
| Net change in fund balance                          | \$ (3,939) | 6,393         | \$ 10,332                           |
| Fund balance - beginning                            |            | 197,968       |                                     |
| Fund balance - ending                               |            | \$ 204,361    |                                     |
|   |            | . == :,= = :  |                                     |

## CITY OF CHARLOTTE, NORTH CAROLINA CAPITAL PROJECTS FUND SCHEDULE OF EXPENDITURES AND ENCUMBRANCES COMPARED WITH AUTHORIZATIONS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|                        |                |           | Expenditures    |         |                |           |    |           |
|------------------------|----------------|-----------|-----------------|---------|----------------|-----------|----|-----------|
|                        | Authorizations |           | Current<br>Year |         | Prior<br>Years |           |    | Total     |
| Economic development   | \$             | 241,118   | \$              | 16,916  | \$             | 149,089   | \$ | 166,005   |
| Streets and highways   |                | 549,337   |                 | 58,020  |                | 243,797   |    | 301,817   |
| Culture and recreation |                | 641,776   |                 | 152,736 |                | 344,482   |    | 497,218   |
| General government     |                | 170,286   |                 | 18,615  |                | 108,504   |    | 127,119   |
| Public safety          |                | 76,290    |                 | 25,641  |                | 34,177    |    | 59,818    |
| Public housing         |                | 160,291   |                 | 8,780   |                | 125,408   |    | 134,188   |
| Total capital projects | \$             | 1,839,098 | \$              | 280,708 | \$ 1           | 1,005,457 | \$ | 1,286,165 |

|                              |         |                           | Un                          | encumbered |  |  |  |
|------------------------------|---------|---------------------------|-----------------------------|------------|--|--|--|
| Unexpended<br>Authorizations |         | cumbrances<br>ne 30, 2009 | Authorization June 30, 2009 |            |  |  |  |
| \$                           | 75,113  | \$<br>10,568              | \$                          | 64,545     |  |  |  |
|                              | 247,520 | 27,063                    |                             | 220,457    |  |  |  |
|                              | 144,558 | 78,437                    |                             | 66,121     |  |  |  |
|                              | 43,167  | 5,919                     |                             | 37,248     |  |  |  |
|                              | 16,472  | 7,667                     |                             | 8,805      |  |  |  |
|                              | 26,103  | <br>4,464                 |                             | 21,639     |  |  |  |
| \$                           | 552,933 | \$<br>134,118             | \$                          | 418,815    |  |  |  |



#### CITY OF CHARLOTTE, NORTH CAROLINA

#### **ENTERPRISE FUNDS**

Enterprise funds are used to account for operations that charge a fee for service to customers similar to private business enterprises. The City has four enterprise operations.

- Water and Sewer Fund This fund accounts for the operation of Charlotte-Mecklenburg Utilities, provider of water and wastewater services.
- Storm Water Fund This fund accounts for the operation of Charlotte Storm Water Services, administrator of storm water programs and policies.
- Airport Fund This fund accounts for the operation of the Charlotte Douglas International Airport.
- Public Transit Fund This fund accounts for the operation of Charlotte Area Transit System, provider of community-wide public transportation services.



CITY OF CHARLOTTE, NORTH CAROLINA
WATER AND SEWER OPERATING FUND
SCHEDULE OF REVENUES, EXPENDITURES AND TRANSFERSBUDGET AND ACTUAL (NON-GAAP BASIS)
FOR THE YEAR ENDED JUNE 30, 2009
(In Thousands)

|                                  |                   |           | Variance-<br>Positive |
|----------------------------------|-------------------|-----------|-----------------------|
|                                  | Budget            | Actual    | (Negative)            |
| REVENUES:                        |                   |           |                       |
| Water sales                      | \$ 97,246         | \$ 85,814 | \$ (11,432)           |
| Sewer services fees              | 132,126           | 137,416   | 5,290                 |
| Capacity fees                    | 16,300            | 9,300     | (7,000)               |
| Other                            | 1,931             | 4,337     | 2,406                 |
| Investment earnings              | 3,359             | 3,234     | (125)                 |
| Total revenues                   | 250,962           | 240,101   | (10,861)              |
| EXPENDITURES:                    |                   |           |                       |
| Water supply and treatment       | 13,328            | 12,107    | 1,221                 |
| Sewer system and treatment       | 32,523            | 29,401    | 3,122                 |
| Administration and engineering   | 22,385            | 21,855    | 530                   |
| Field operations                 | 28,740            | 28,739    | 1                     |
| Nondepartmental charges          | 7,643             | 7,643     |                       |
| Total expenditures               | 104,619           | 99,745    | 4,874                 |
| Revenues over expenditures       | 146,343           | 140,356   | (5,987)               |
| TRANSFERS OUT:                   |                   |           |                       |
| Water and Sewer Debt Service     | 130,279           | 121,554   | 8,725                 |
| Water and Sewer Capital Projects | 17,100            | 17,100    | -                     |
| Total transfers out              | 147,379           | 138,654   | 8,725                 |
| Revenues over (under)            |                   |           |                       |
| expenditures and transfers       | <u>\$ (1,036)</u> | \$ 1,702  | \$ 2,738              |

CITY OF CHARLOTTE, NORTH CAROLINA
WATER AND SEWER DEBT SERVICE FUND
SCHEDULE OF REVENUES, EXPENDITURES AND TRANSFERSBUDGET AND ACTUAL (NON-GAAP BASIS)
FOR THE YEAR ENDED JUNE 30, 2009
(In Thousands)

|                                       | П  | )daot    |     | \ otuol | F   | ariance-<br>Positive |
|---------------------------------------|----|----------|-----|---------|-----|----------------------|
| DEVENUE O                             |    | Budget   |     | Actual  | (17 | egative)             |
| REVENUES:                             | •  | 774      | •   | 4.004   | •   | 000                  |
| Investment earnings                   | \$ | 771      | \$  | 1,064   | \$  | 293                  |
| Premium on debt issuance              |    | 11,307   |     | 9,790   |     | (1,517)              |
| Proceeds from commercial paper issued | ,  | -        | ,   | 288     |     | 288                  |
| Refunding bonds issued                | _  | 355,708  |     | 298,020 |     | (57,688)             |
| Total revenues                        | 3  | 367,786  | _3  | 309,162 |     | (58,624)             |
| EXPENDITURES:                         |    |          |     |         |     |                      |
| Bonds-                                |    |          |     |         |     |                      |
| Principal retirement                  |    | 49,833   |     | 40,307  |     | 9,526                |
| Interest                              |    | 69,448   |     | 68,002  |     | 1,446                |
| Other financing agreements-           |    |          |     |         |     |                      |
| Principal retirement                  |    | 11,804   |     | 11,804  |     | -                    |
| Interest                              |    | 8,374    |     | 2,561   |     | 5,813                |
| Payment to refunded bond escrow agent | 3  | 352,993  | 3   | 305,305 |     | 47,688               |
| Bond issue expense                    |    | 3,931    |     | 2,553   |     | 1,378                |
| Other                                 |    | 1,863    |     | 1,862   |     | 1                    |
| Total expenditures                    |    | 198,246  | _ 4 | 32,394  |     | 65,852               |
| Revenues (under) expenditures         | (1 | 130,460) | (1  | 23,232) |     | 7,228                |
| TRANSFERS IN:                         |    |          |     |         |     |                      |
| Water and Sewer Operating             | 1  | 130,279  | 1   | 21,554  |     | (8,725)              |
| Water and Sewer Capital Projects      |    | 1,812    |     | 1,812   |     | · -                  |
| Total transfers in                    | 1  | 132,091  | 1   | 23,366  |     | (8,725)              |
| Revenues and transfers over           |    |          |     |         |     |                      |
| expenditures                          | \$ | 1,631    | \$  | 134     | \$  | (1,497)              |

# CITY OF CHARLOTTE, NORTH CAROLINA WATER AND SEWER FUND SCHEDULE OF RECONCILIATION OF BUDGETARY (NON-GAAP BASIS) TO FULL ACCRUAL BASIS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

| Revenues and transfers over      |    |          |
|----------------------------------|----|----------|
| expenditures and transfers:      |    |          |
| Operating Fund                   | \$ | 1,702    |
| Debt Service Fund                |    | 134      |
| Investment earnings in the       |    |          |
| Capital Projects Fund            |    | 1,755    |
| Current year encumbrances        |    | 1,406    |
| Bond proceeds                    |    | 7,285    |
| Commercial paper issued          |    | (288)    |
| Debt principal retirement        |    | 52,934   |
| Depreciation                     |    | (80,585) |
| Capital outlay                   |    | (3,271)  |
| Capital contributions            |    | 52,327   |
| Deferred charges                 |    | 2,502    |
| Amortization of deferred charges |    | (3,119)  |
| Premium on debt issuance         |    | (9,790)  |
| Amortization of premium          |    | 2,924    |
| Capitalized interest             |    | 1,633    |
| Other                            |    | (7,378)  |
| Net transfers to (from) Capital  |    |          |
| Projects Fund:                   |    |          |
| Operating Fund                   |    | 17,100   |
| Debt Service Fund                | _  | (1,812)  |
| Change in net assets             | \$ | 35,459   |

Note: Pursuant to state law, budgets are adopted on an annual basis for Operating and Debt Service Funds. Budgets for Capital Projects Funds are adopted on a project basis.

## CITY OF CHARLOTTE, NORTH CAROLINA WATER AND SEWER CAPITAL PROJECTS FUND SCHEDULE OF EXPENDITURES AND ENCUMBRANCES COMPARED WITH AUTHORIZATIONS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|   |    |                      |                 | Expenditures     |      |                    |           |                    |
|---|----|----------------------|-----------------|------------------|------|--------------------|-----------|--------------------|
|   |    |                      | Current<br>Year |                  |      | Total              |           |                    |
| Water projects Sewer projects             | \$ | 736,503<br>1,281,860 | \$              | 67,750<br>81,794 | \$   | 480,053<br>820,094 | \$        | 547,803<br>901,888 |
| Total water and sewer<br>capital projects | \$ | 2,018,363            | \$              | 149,544          | \$ · | 1,300,147          | <u>\$</u> | 1,449,691          |

|                           |                                       |        |                         | Une                             | ncumbered   |  |  |  |
|---------------------------|---------------------------------------|--------|-------------------------|---------------------------------|-------------|--|--|--|
| Unexpended Authorizations |                                       |        | umbrances<br>e 30, 2009 | Authorizations<br>June 30, 2009 |             |  |  |  |
| 7101                      | i i i i i i i i i i i i i i i i i i i | - Odii | C 00, 2000              |                                 | 10 00, 2000 |  |  |  |
| \$                        | 188,700                               | \$     | 25,946                  | \$                              | 162,754     |  |  |  |
|                           | 379,972                               |        | 73,704                  |                                 | 306,268     |  |  |  |
|                           |                                       |        |                         |                                 |             |  |  |  |
| \$                        | 568,672                               | \$     | 99,650                  | \$                              | 469,022     |  |  |  |



CITY OF CHARLOTTE, NORTH CAROLINA STORM WATER OPERATING FUND SCHEDULE OF REVENUES, EXPENDITURES AND TRANSFERS-BUDGET AND ACTUAL (NON-GAAP BASIS) FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|                               |            |            | Variance-<br>Positive |
|-------------------------------|------------|------------|-----------------------|
|                               | Budget     | Actual     | (Negative)            |
| REVENUES:                     |            |            |                       |
| Storm water fees              | \$ 44,152  | \$ 43,618  | \$ (534)              |
| Other                         | -          | 64         | 64                    |
| Investment earnings           | 700        | 649        | (51)                  |
| Total revenues                | 44,852     | 44,331     | (521)                 |
| EXPENDITURES:                 |            |            |                       |
| Storm water systems           | 13,155     | 10,972     | 2,183                 |
| Administration                | 1,474      | 1,460      | 14                    |
| Total expenditures            | 14,629     | 12,432     | 2,197                 |
| Revenues over expenditures    | 30,223     | 31,899     | 1,676                 |
| TRANSFERS OUT:                |            |            |                       |
| Storm Water Capital Projects  | 23,000     | 23,000     | -                     |
| Storm Water Debt Service      | 11,010     | 10,903     | 107                   |
| Total transfers out           | 34,010     | 33,903     | 107                   |
| Revenues (under) expenditures |            |            |                       |
| and transfers                 | \$ (3,787) | \$ (2,004) | \$ 1,783              |

CITY OF CHARLOTTE, NORTH CAROLINA STORM WATER DEBT SERVICE FUND SCHEDULE OF REVENUES, EXPENDITURES AND TRANSFERS-BUDGET AND ACTUAL (NON-GAAP BASIS) FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|                                       | Budget   | Actual         | Variance-<br>Positive<br>(Negative) |
|---------------------------------------|----------|----------------|-------------------------------------|
| REVENUES:                             | _        |                |                                     |
| Investment earnings                   | \$ -     | \$ 17          | \$ 17                               |
| Refunding bonds issued                | 1,652    | -              | (1,652)                             |
| Revenue bonds issued                  | 10       |                | (10)                                |
| Total revenues                        | 1,662    | 17             | (1,645)                             |
| EXPENDITURES:                         |          |                |                                     |
| Bonds-                                |          |                |                                     |
| Principal retirement                  | 4,238    | 4,238          | -                                   |
| Interest                              | 6,743    | 6,716          | 27                                  |
| Payment to refunded bond escrow agent | 1,652    | _              | 1,652                               |
| Other                                 | 39       | 15             | 24                                  |
| Total expenditures                    | 12,672   | 10,969         | 1,703                               |
| Revenues (under) expenditures         | (11,010) | (10,952)       | 58                                  |
| TRANSFERS IN:                         |          |                |                                     |
| Storm Water Operating                 | 11,010   | 10,903         | (107)                               |
| Revenues and transfers (under)        |          |                |                                     |
| expenditures                          | \$ -     | <u>\$ (49)</u> | <u>\$ (49)</u>                      |

CITY OF CHARLOTTE, NORTH CAROLINA STORM WATER FUND SCHEDULE OF RECONCILIATION OF BUDGETARY (NON-GAAP BASIS) TO FULL ACCRUAL BASIS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

| Revenues and transfers (under) expenditures and transfers: |               |
|--|---------------|
| Operating Fund   | \$<br>(2,004) |
| Debt Service Fund  | (49)          |
| Capital Projects Fund:                                     |               |
| Charges for services                                       | 24            |
| Investment earnings  | 1,020         |
| Current year encumbrances                                  | 828           |
| Debt principal retirement                                  | 4,238         |
| Depreciation   | (3,223)       |
| Capital contributions                                      | 14            |
| Amortization of deferred charges                           | (203)         |
| Amortization of premium                                    | 165           |
| Capitalized interest                                       | 77            |
| Other  | 1,675         |
| Net transfers to Capital                                   |               |
| Projects Fund:   |               |
| Operating Fund   | <br>23,000    |
| Change in net assets                                       | \$<br>25,562  |

Note: Pursuant to state law, budgets are adopted on an annual basis for Operating and Debt Service Funds. Budgets for Capital Projects Funds are adopted on a project basis.

## CITY OF CHARLOTTE, NORTH CAROLINA STORM WATER CAPITAL PROJECTS FUND SCHEDULE OF EXPENDITURES AND ENCUMBRANCES COMPARED WITH AUTHORIZATIONS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|   |            |                              |    | Expenditures            |    |                            |    |                            |  |
|---|------------|------------------------------|----|-------------------------|----|----------------------------|----|----------------------------|--|
|   | <u>Aut</u> | Authorizations               |    | Current<br>Year         |    | Prior<br>Years             |    | Total                      |  |
| Flood control<br>Storm drain repair<br>Channel and other projects | \$         | 126,810<br>63,380<br>121,125 | \$ | 9,257<br>4,718<br>8,300 | \$ | 86,810<br>46,415<br>65,303 | \$ | 96,067<br>51,133<br>73,603 |  |
| Total storm water capital projects                                | \$         | 311,315                      | \$ | 22,275                  | \$ | 198,528                    | \$ | 220,803                    |  |

|                           |                            |                               |                           | Une                             | ncumbered                 |  |  |
|---------------------------|----------------------------|-------------------------------|---------------------------|---------------------------------|---------------------------|--|--|
| Unexpended Authorizations |                            | Encumbrances<br>June 30, 2009 |                           | Authorizations<br>June 30, 2009 |                           |  |  |
| \$                        | 30,743<br>12,247<br>47,522 | \$                            | 13,350<br>5,628<br>10,739 | \$                              | 17,393<br>6,619<br>36,783 |  |  |
| \$                        | 90,512                     | \$                            | 29,717                    | \$                              | 60,795                    |  |  |



CITY OF CHARLOTTE, NORTH CAROLINA
AIRPORT OPERATING FUND
SCHEDULE OF REVENUES, EXPENDITURES AND TRANSFERSBUDGET AND ACTUAL (NON-GAAP BASIS)
FOR THE YEAR ENDED JUNE 30, 2009
(In Thousands)

| REVENUES:                   | Budget              | Actual             | Variance-<br>Positive<br>(Negative) |
|-----------------------------|---------------------|--------------------|-------------------------------------|
| Terminal area               | ¢ 20.750            | ¢ 27.504           | ¢ (1.1EG)                           |
| Airfield                    | \$ 28,750<br>10,500 | \$ 27,594<br>9,607 | \$ (1,156)<br>(893)                 |
| Concessions                 | 31,000              | 35,556             | 4,556                               |
| Parking                     | 34,500              | 33,112             | (1,388)                             |
| Passenger facility charges  | 27,180              | 46,093             | 18,913                              |
| Contract facility charges   | 27,100              | 6,618              | 6,618                               |
| Other                       | 55,190              | 23,988             | (31,202)                            |
| Investment earnings         | 1,250               | 12,520             | 11,270                              |
| Total revenues              | 188,370             | 195,088            | 6,718                               |
| EXPENDITURES:               |                     |                    | ,                                   |
| Operating                   | 89,819              | 71,842             | 17,977                              |
| Nonoperating                | 35,433              | 30,550             | 4,883                               |
| Total expenditures          | 125,252             | 102,392            | 22,860                              |
| Revenues over expenditures  | 63,118              | 92,696             | 29,578                              |
| TRANSFERS IN:               |                     |                    |                                     |
| Airport Debt Service        | 2,212               | 1,763              | (449)                               |
| Airport Capital Projects    | 130                 | 130                | <u>-</u> _                          |
| Total transfers in          | 2,342               | 1,893              | (449)                               |
| TRANSFERS OUT:              |                     |                    |                                     |
| Airport Debt Service        | 59,252              | 38,484             | 20,768                              |
| Airport Capital Projects    | 1,661               | 1,661              | <u> </u>                            |
| Total transfers out         | 60,913              | 40,145             | 20,768                              |
| Revenues and transfers over |                     |                    |                                     |
| expenditures and transfers  | \$ 4,547            | \$ 54,444          | \$ 49,897                           |

CITY OF CHARLOTTE, NORTH CAROLINA
AIRPORT DEBT SERVICE FUND
SCHEDULE OF REVENUES, EXPENDITURES AND TRANSFERSBUDGET AND ACTUAL (NON-GAAP BASIS)
FOR THE YEAR ENDED JUNE 30, 2009
(In Thousands)

|                                       | Budget            | _ Actual           | Variance-<br>Positive<br>(Negative) |
|---------------------------------------|-------------------|--------------------|-------------------------------------|
| REVENUES:                             |                   |                    |                                     |
| Maintenance facility                  | \$ 7,530          | \$ 7,517           | \$ (13)                             |
| Premium on debt issuance              | 2,757             | 2,757              | (050)                               |
| Revenue bonds issued                  | 650               | 04.765             | (650)                               |
| Proceeds from refunding               | 91,765            | 91,765<br>277      | -<br>(4 602)                        |
| Investment earnings                   | 4,969             |                    | (4,692)                             |
| Total revenues                        | 107,671           | 102,316            | (5,355)                             |
| EXPENDITURES:                         |                   |                    |                                     |
| Bonds-                                | 04.745            | 04.745             |                                     |
| Principal retirement                  | 21,715            | 21,715             | 40.450                              |
| Interest                              | 42,091            | 31,632             | 10,459                              |
| Payment to refunded bond escrow agent | 105,750           | 105,750            | -                                   |
| Bond issue expense Other              | 1,478<br>1,454    | 1,478<br>611       | 843                                 |
|                                       |                   |                    |                                     |
| Total expenditures                    | 172,488           | 161,186            | 11,302                              |
| Revenues (under) expenditures         | (64,817)          | (58,870)           | 5,947                               |
| TRANSFERS IN:                         |                   |                    |                                     |
| Airport Operating                     | 59,252            | 38,484             | (20,768)                            |
| Airport Capital Projects              | 6,025             | 6,025              |                                     |
| Total transfers in                    | 65,277            | 44,509             | (20,768)                            |
| TRANSFERS OUT:                        |                   |                    |                                     |
| Airport Operating                     | 2,212             | 1,763              | 449                                 |
| Revenues and transfers (under)        | <u> </u>          |                    |                                     |
| expenditures and transfers            | <u>\$ (1,752)</u> | <u>\$ (16,124)</u> | <u>\$ (14,372)</u>                  |

## CITY OF CHARLOTTE, NORTH CAROLINA AIRPORT FUND SCHEDULE OF RECONCILIATION OF BUDGETARY (NON-GAAP BASIS) TO FULL ACCRUAL BASIS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

| Revenues and transfers over (under) |           |
|-------------------------------------|-----------|
| expenditures and transfers:         |           |
| Operating Fund                      | \$ 54,444 |
| Debt Service Fund                   | (16,124)  |
| Investment earnings in the          |           |
| Capital Projects Fund               | 4,391     |
| Current year encumbrances           | 3,981     |
| Debt principal retirement           | 21,715    |
| Depreciation                        | (27,689)  |
| Capital outlay                      | 1,543     |
| Capital contributions               | 38,200    |
| Deferred charges                    | 1,478     |
| Amortization of deferred charges    | (1,017)   |
| Premium on debt issuance            | (2,757)   |
| Amortization of premium             | 384       |
| Capitalized interest                | 1,094     |
| Other                               | 13,654    |
| Net transfers to (from) Capital     |           |
| Projects Fund:                      |           |
| Operating Fund                      | 1,531     |
| Debt Service Fund                   | (6,025)   |
| Change in net assets                | \$ 88,803 |

Note: Pursuant to state law, budgets are adopted on an annual basis for Operating and Debt Service Funds. Budgets for Capital Projects Funds are adopted on a project basis.

## CITY OF CHARLOTTE, NORTH CAROLINA AIRPORT CAPITAL PROJECTS FUND SCHEDULE OF EXPENDITURES AND ENCUMBRANCES COMPARED WITH AUTHORIZATIONS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|   |             |                    | <br>Expenditures        |    |                    |    |                    |
|---|-------------|--------------------|-------------------------|----|--------------------|----|--------------------|
|   | Autl        | horizations        | <br>Current<br>Year     |    | Prior<br>Years     |    | Total              |
| Capital improvements Airport expansion            | \$          | 443,832<br>400,034 | \$<br>26,245<br>125,569 | \$ | 315,200<br>165.469 | \$ | 341,445<br>291,038 |
| Terminal construction                             |             | 3,216              | 354                     |    | 855                |    | 1,209              |
| Airline maintenance facility                      |             | 12,697             | 3,762                   |    | 3,958              |    | 7,720              |
| Capital equipment  Total airport capital projects | <del></del> | 2,500<br>862,279   | \$<br>155,930           | \$ | 485,482            | \$ | 641,412            |

|   |    |  | Une | ncumbered                                   |
|---|----|--|-----|---|
| expended<br>horizations                             | -  | ncumbrances Authorization Auth |     |   |
| \$<br>102,387<br>108,996<br>2,007<br>4,977<br>2,500 | \$ | 3,060<br>52,602<br>376<br>18   | \$  | 99,327<br>56,394<br>1,631<br>4,959<br>2,500 |
| \$<br>220,867                                       | \$ | 56,056   | \$  | 164,811                                     |



CITY OF CHARLOTTE, NORTH CAROLINA
PUBLIC TRANSIT OPERATING FUND
SCHEDULE OF REVENUES, EXPENDITURES AND TRANSFERSBUDGET AND ACTUAL (NON-GAAP BASIS)
FOR THE YEAR ENDED JUNE 30, 2009
(In Thousands)

|                                 |                    |             | Variance-<br>Positive |
|---------------------------------|--------------------|-------------|-----------------------|
|                                 | Budget             | Actual      | (Negative)            |
| REVENUES:                       |                    |             |                       |
| Passenger fares                 | \$ 21,335          | \$ 21,434   | \$ 99                 |
| Other operating                 | 1,455              | 1,698       | 243                   |
| Sales tax                       | 75,927             | 61,743      | (14,184)              |
| Intergovernmental               | 13,898             | 13,439      | (459)                 |
| Other                           | 900                | 422         | (478)                 |
| Investment earnings             | 3,000              | 2,397       | (603)                 |
| Total revenues                  | _ 116,515          | 101,133     | (15,382)              |
| EXPENDITURES:                   |                    |             |                       |
| Transit operations              | 92,811             | 81,060      | 11,751                |
| Transit vehicle maintenance     | 13,562             | 12,537      | 1,025                 |
| Administration                  | 11,202             | 9,715       | 1,487                 |
| Total expenditures              | _117,575           | 103,312     | 14,263                |
| Revenues (under) expenditures   | (1,060)            | (2,179)     | (1,119)               |
| TRANSFERS IN:                   |                    |             |                       |
| Capital Projects                | 18,400             | 18,400      | -                     |
| Public Transit Capital Projects | 1,666              | 1,666       | -                     |
| Total transfers in              | 20,066             | 20,066      |                       |
| TRANSFERS OUT:                  |                    |             |                       |
| Public Transit Capital Projects | 19,535             | 19,535      | -                     |
| Public Transit Debt Service     | 14,686             | 14,686      | <u> </u>              |
| Total transfers out             | 34,221             | 34,221      |                       |
| Revenues and transfers (under)  |                    |             |                       |
| expenditures and transfers      | <u>\$ (15,215)</u> | \$ (16,334) | \$ (1,119)            |

CITY OF CHARLOTTE, NORTH CAROLINA
PUBLIC TRANSIT DEBT SERVICE FUND
SCHEDULE OF REVENUES, EXPENDITURES AND TRANSFERSBUDGET AND ACTUAL (NON-GAAP BASIS)
FOR THE YEAR ENDED JUNE 30, 2009
(In Thousands)

| DEVENUE                                  | Budget   | Actual   | Variance-<br>Positive<br>(Negative) |
|--|----------|----------|-------------------------------------|
| REVENUES:                                |          |          | A (= =0.1)                          |
| Grant contributions                      | \$ 8,695 | \$ 974   | \$ (7,721)                          |
| Investment earnings                      |          | (70)     | (70)                                |
| Total revenues                           | 8,695    | 904      | (7,791)                             |
| EXPENDITURES:                            |          |          |                                     |
| Bonds-                                   |          |          |                                     |
| Principal retirement                     | 9        | 9        | -                                   |
| Interest                                 | 1        | 1        | -                                   |
| Installment purchases-                   |          |          |                                     |
| Principal retirement                     | 78,015   | 78,015   | -                                   |
| Interest                                 | 9,615    | 7,843    | 1,772                               |
| Other                                    | 245      | 179      | 66                                  |
| Total expenditures                       | 87,885   | 86,047   | 1,838                               |
| Revenues (under) expenditures            | (79,190) | (85,143) | (5,953)                             |
| TRANSFERS IN:                            |          |          |                                     |
| Public Transit Operating                 | 14,686   | 14,686   | -                                   |
| Public Transit Capital Projects          | 70,447   | 70,447   | -                                   |
| Debt service                             | 10       | 10       | -                                   |
| Total transfers in                       | 85,143   | 85,143   |                                     |
| Revenues and transfers over expenditures | \$ 5,953 | \$ -     | \$ (5,953)                          |

## CITY OF CHARLOTTE, NORTH CAROLINA PUBLIC TRANSIT FUND SCHEDULE OF RECONCILIATION OF BUDGETARY (NON-GAAP BASIS) TO FULL ACCRUAL BASIS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

| Revenues and transfers (under)   |                    |
|----------------------------------|--------------------|
| expenditures and transfers:      |                    |
| Operating Fund                   | \$(16,334)         |
| Investment earnings in the       |                    |
| Capital Projects Fund            | 2,262              |
| Current year encumbrances        | 1,862              |
| Debt principal retirement        | 78,024             |
| Depreciation                     | (36,956)           |
| Capital contributions            | 28,815             |
| Amortization of deferred charges | (150)              |
| Amortization of premium          | 134                |
| Other                            | (6,950)            |
| Net transfers to (from) Capital  |                    |
| Projects Fund:                   |                    |
| Operating Fund                   | 17,869             |
| Debt Service Fund                | (70,447)           |
| Change in net assets             | <u>\$ (1,871</u> ) |

Note: Pursuant to state law, budgets are adopted on an annual basis for Operating and Debt Service Funds. Budgets for Capital Projects Funds are adopted on a project basis.

### CITY OF CHARLOTTE, NORTH CAROLINA PUBLIC TRANSIT CAPITAL PROJECTS FUND SCHEDULE OF EXPENDITURES AND ENCUMBRANCES COMPARED WITH AUTHORIZATIONS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|   |      |  | Expenditures |   |    |  |    |   |
|---|------|--|--------------|---|----|--|----|---|
|   | Auth | norizations  |              | Current<br>Year                                     |    | Prior<br>Years   |    | Total   |
| Buses and vehicles Planning and consulting Facilities Technology Passenger amenities Services expansion | \$   | 146,142<br>111,539<br>155,281<br>7,838<br>2,430<br>362,564 | \$           | 27,144<br>21,671<br>10,977<br>1,232<br>606<br>3,730 | \$ | 95,651<br>74,877<br>125,057<br>5,192<br>1,256<br>347,404 | \$ | 122,795<br>96,548<br>136,034<br>6,424<br>1,862<br>351,134 |
| Total public transit capital projects   | \$   | 785,794  | \$           | 65,360  | \$ | 649,437  | \$ | 714,797   |

| expended<br>norizations                                    | _  | umbrances<br>e 30, 2009                          | Auth | ncumbered<br>norizations<br>e 30, 2009          |
|--|----|--|------|---|
| \$<br>23,347<br>14,991<br>19,247<br>1,414<br>568<br>11,430 | \$ | 15,398<br>10,343<br>1,374<br>663<br>260<br>1,538 | \$   | 7,949<br>4,648<br>17,873<br>751<br>308<br>9,892 |
| \$<br>70,997   | \$ | 29,576   | \$   | 41,421  |



### CITY OF CHARLOTTE, NORTH CAROLINA

### **INTERNAL SERVICE FUNDS**

Internal service funds are used to account for centralized services provided to City departments and other governmental units and agencies on a cost-reimbursement basis.

Risk Management Fund – This fund accounts for the general insurance program, claim and loss control services for the City as well as services provided, on a cost-reimbursement basis to other governmental units and agencies in Mecklenburg County.

Employee Health and Life Fund – This fund accounts for funds contributed by the City and employees for health and life benefits.

## CITY OF CHARLOTTE, NORTH CAROLINA INTERNAL SERVICE FUNDS COMBINING STATEMENT OF NET ASSETS JUNE 30, 2009 (In Thousands)

|   |            | Employee   |          |
|---|------------|------------|----------|
|   | Risk       | Health     |          |
|   | Management | and Life   | Total    |
| ASSETS                                  |            |            |          |
| Current assets:                         |            |            |          |
| Cash and cash equivalents               | \$ 48,387  | \$ 3,375   | \$51,762 |
| Receivables - other                     | 519        | 164        | 683      |
| Due from other funds                    | -          | 513        | 513      |
| Total current assets                    | 48,906     | 4,052      | 52,958   |
| Capital assets:                         |            |            |          |
| Machinery and equipment                 | 159        | -          | 159      |
| Less accumulated depreciation           | 144        |            | 144      |
| Total capital assets, net               | 15         | _          | 15       |
| Total assets                            | 48,921     | 4,052      | 52,973   |
| LIADILITIES                             |            |            |          |
| <u>LIABILITIES</u> Current liabilities: |            |            |          |
| Claims payable                          | 39,812     | 7,185      | 46,997   |
| Noncurrent liabilities:                 | 39,012     | 7,105      | 40,997   |
| Due to participants                     | 570        | _          | 570      |
| Compensated absences payable            | 148        | _          | 148      |
| Total noncurrent liabilities            | 718        |            | 718      |
| Total liabilities                       |            | 7 105      |          |
| rotal liabilities                       | 40,530     | 7,185      | 47,715   |
| NET ASSETS                              |            |            |          |
| Invested in capital assets              | 15         | _          | 15       |
| Unrestricted                            | 8,376      | (3,133)    | 5,243    |
| Total net assets (deficit)              | \$ 8,391   | \$ (3,133) | \$ 5,258 |

## CITY OF CHARLOTTE, NORTH CAROLINA INTERNAL SERVICE FUNDS COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|                                 | Ма       | Risk<br>nagement | Employee<br>Health<br>and Life | Total    |
|---------------------------------|----------|------------------|--------------------------------|----------|
|                                 |          |                  |                                |          |
| OPERATING REVENUES:             |          |                  |                                |          |
| Charges for services-           |          |                  |                                |          |
| Risk management and safety fees | \$       | 2,730            | \$ 4,702                       | \$ 7,432 |
| Claims:                         |          |                  |                                |          |
| Employer                        |          | 6,375            | 28,520                         | 34,895   |
| Employee                        |          | -                | 15,306                         | 15,306   |
| Other                           |          |                  | 29                             | 29       |
| Total claims                    |          | 6,375            | 43,855                         | 50,230   |
| Premiums                        |          | 6,004            | 3,329                          | 9,333    |
| Reimbursement from trust        |          |                  | 17,126                         | 17,126   |
| Total operating revenues        |          | 15,109           | 69,012                         | 84,121   |
| OPERATING EXPENSES:             |          |                  |                                |          |
| Administration                  |          | 2,633            | 4,702                          | 7,335    |
| Claims                          |          | 18,642           | 64,882                         | 83,524   |
| Insurance premiums              |          | 5,848            | 3,329                          | 9,177    |
| Depreciation                    |          | 6                |                                | 6        |
| Total operating expenses        |          | 27,129           | 72,913                         | 100,042  |
| Operating (loss)                |          | (12,020)         | (3,901)                        | (15,921) |
| NONOPERATING REVENUES:          |          |                  |                                |          |
| Investment earnings             |          | 1,381            | 931                            | 2,312    |
| Change in net assets            | -        | (10,639)         | (2,970)                        | (13,609) |
| Total net assets - beginning    |          | 19,030           | (163)                          | 18,867   |
| Total net assets - ending       | \$       | 8,391            | \$ (3,133)                     | \$ 5,258 |
| Total flot accord criaing       | <u>Ψ</u> | 5,001            | $\frac{\psi}{\sqrt{5,100}}$    | Ψ 0,200  |

### CITY OF CHARLOTTE, NORTH CAROLINA INTERNAL SERVICE FUNDS COMBINING STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|  | Ma | Risk<br>nagement    | Employee<br>Health<br>and Life | Total               |
|--|----|---------------------|--------------------------------|---------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES:                |    | nagomone            |                                |                     |
| Receipts from participants                           | \$ | 12,791              | \$ 18,663                      | \$ 31,454           |
| Payments to suppliers                                | φ  | (1,246)             | (4,891)                        | (6,137)             |
| Internal activity - receipts from other funds        |    | 13,836              | 33,110                         | 46,946              |
| Receipts from trust                                  |    | 13,630              | 17,126                         | 40,940<br>17,126    |
| ·  |    | (4 240)             | 17,120                         |                     |
| Payments to employees Payments for claims            |    | (1,348)             | (64,261)                       | (1,348)<br>(79,952) |
| Payments for premiums                                |    | (15,691)<br>(9,164) |                                |                     |
|  |    |                     | (3,329)                        | (12,493)            |
| Net cash (used) by operating activities              | _  | (822)               | (3,582)                        | (4,404)             |
| CASH FLOWS FROM INVESTING ACTIVITIES:                |    |                     |                                |                     |
| Interest received                                    |    | 1,728               | 815                            | 2,543               |
| Net increase (decrease) in cash and cash equivalents |    | 906                 | (2,767)                        | (1,861)             |
| Cash and cash equivalents - beginning of year        |    | 47,481              | 6,142                          | 53,623              |
| Cash and cash equivalents - end of year              | \$ | 48,387              | \$ 3,375                       | \$ 51,762           |
|  | _  |                     |                                |                     |
| RECONCILIATION OF OPERATING (LOSS) TO NET            |    |                     |                                |                     |
| CASH (USED) BY OPERATING ACTIVITIES:                 |    |                     |                                |                     |
| Operating (loss)                                     | \$ | (12.020)            | \$ (3.901)                     | \$ (15,921)         |
| Adjustments to reconcile operating (loss)            | •  | ( , ,               | * (=,==,                       | + ( - / - /         |
| to net cash (used) by operating activities-          |    |                     |                                |                     |
| Depreciation   |    | 6                   | _                              | 6                   |
| Change in assets and liabilities:                    |    |                     |                                |                     |
| Decrease in receivables                              |    | 923                 | _                              | 923                 |
| (Increase) in due from other funds                   |    | _                   | (112)                          | (112)               |
| Decrease in prepaid insurance                        |    | 4                   | ` -                            | ` 4                 |
| Increase in claims payable                           |    | 9,919               | 431                            | 10,350              |
| Increase in due to participants                      |    | 313                 | _                              | 313                 |
| Increase in compensated absences payable             |    | 33                  | _                              | 33                  |
| Total adjustments                                    |    | 11,198              | 319                            | 11,517              |
| Net cash (used) by operating activities              | \$ | (822)               | \$ (3,582)                     | \$ (4,404)          |



### STATISTICAL SECTION

This part of the City of Charlotte's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

| Page  |
|---|
| Financial Trends – These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time   |
| Revenue Capacity – These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax   |
| Debt Capacity – These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.                           |
| Demographic and Economic Information – These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place  |
| Operating Information – These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs |
| Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive   |



#### CITY OF CHARLOTTE, NORTH CAROLINA **NET ASSETS BY COMPONENT** LAST EIGHT FISCAL YEARS<sup>1</sup> (In Thousands)

(accrual basis of accounting)

|  | Fiscal Year  |              |              |              |              |             |              |              |  |  |  |  |  |
|--|--------------|--------------|--------------|--------------|--------------|-------------|--------------|--------------|--|--|--|--|--|
|  | 2002         | 2003         | 2004         | 2005         | 2006         | 2007        | 2008         | 2009         |  |  |  |  |  |
| Governmental activities                                      |              |              |              |              |              |             |              |              |  |  |  |  |  |
| Invested in capital assets, net of related debt              | \$ 2,815,150 | \$ 2,972,120 | \$ 3,190,678 | \$ 3,522,102 | \$ 3,619,269 | \$3,808,344 | \$ 3,926,510 | \$ 4,370,958 |  |  |  |  |  |
| Restricted   | 212,371      | 236,683      | 296,074      | 183,105      | 165,156      | 166,634     | 183,323      | 237,956      |  |  |  |  |  |
| Unrestricted   | 180,331      | 140,602      | 142,130      | 231,271      | 297,484      | 336,467     | 415,274      | 387,825      |  |  |  |  |  |
| Total governmental activities net assets                     | 3,207,852    | 3,349,405    | 3,628,882    | 3,936,478    | 4,081,909    | 4,311,445   | 4,525,107    | 4,996,739    |  |  |  |  |  |
| Business-type activities                                     |              |              |              |              |              |             |              |              |  |  |  |  |  |
| Invested in capital assets, net of related debt <sup>2</sup> | 1,205,332    | 1,386,154    | 1,564,727    | 1,593,752    | 1,783,920    | 2,049,966   | 2,129,484    | 2,393,701    |  |  |  |  |  |
| Restricted   | 66,160       | 67,003       | 67,720       | 78,544       | 104,035      | 143,941     | 177,226      | 199,530      |  |  |  |  |  |
| Unrestricted <sup>3</sup>                                    | 383,409      | 389,577      | 292,740      | 436,061      | 490,364      | 596,944     | 784,548      | 638,484      |  |  |  |  |  |
| Total business-type activities net assets                    | 1,654,901    | 1,842,734    | 1,925,187    | 2,108,357    | 2,378,319    | 2,790,851   | 3,091,258    | 3,231,715    |  |  |  |  |  |
| Primary government   |              |              |              |              |              |             |              |              |  |  |  |  |  |
| Invested in capital assets, net of related debt              | 4,020,482    | 4,358,274    | 4,755,405    | 5,115,854    | 5,403,189    | 5,858,310   | 6,055,994    | 6,764,659    |  |  |  |  |  |
| Restricted   | 278,531      | 303,686      | 363,794      | 261,649      | 269,191      | 310,575     | 360,549      | 437,486      |  |  |  |  |  |
| Unrestricted   | 563,740      | 530,179      | 434,870      | 667,332      | 787,848      | 933,411     | 1,199,822    | 1,026,309    |  |  |  |  |  |
| Total primary government net assets                          | \$4,862,753  | \$5,192,139  | \$ 5,554,069 | \$6,044,835  | \$6,460,228  | \$7,102,296 | \$ 7,616,365 | \$ 8,228,454 |  |  |  |  |  |

In 2002, the City of Charlotte began reporting accrual information when it implemented GASB Statement 34.
 In 2003, a wastewater treatment plant and major water mains were placed in service. In 2004, construction began on light rail projects.
 In 2004, unrestricted net assets declined due to an allowance for uncollectible receivables related to US Airways, Inc.

#### CITY OF CHARLOTTE, NORTH CAROLINA CHANGES IN NET ASSETS LAST EIGHT FISCAL YEARS <sup>1</sup> (In Thousands)

(accrual basis of accounting)

| Expenses   |   | Fiscal Year |         |    |         |    |         |    |         |    |           |    |           |    |           |    |           |
|--|---|-------------|---------|----|---------|----|---------|----|---------|----|-----------|----|-----------|----|-----------|----|-----------|
| Public safety   Substantian  |   |             | 2002    |    | 2003    |    | 2004    |    |         |    |           |    | 2007      |    | 2008      |    | 2009      |
| Public safety  | Expenses  |             |         |    |         |    |         |    |         |    |           |    |           |    |           |    |           |
| Sanitation   | Governmental activities:                        |             |         |    |         |    |         |    |         |    |           |    |           |    |           |    |           |
| Support services   | Public safety                                   | \$          | 214,502 | \$ | 227,189 | \$ | 224,870 | \$ | 241,985 | \$ | 258,375   | \$ | 275,078   | \$ | 286,271   | \$ | 301,866   |
| Support services   | Sanitation                                      |             | 35,990  |    | 39,833  |    | 39,567  |    | 38,997  |    | 39,726    |    | 43,137    |    | 45,848    |    | 49,817    |
| Engineering and property management   20,187   18,830   23,154   22,711   26,828   30,959   56,844   33,049   Streets and highways   42,835   73,742   77,422   74,742   74,   | General administration                          |             |         |    | ,       |    | ,       |    |         |    | ,         |    | ,         |    | ,         |    | ,         |
| Streets and highways   | • •   |             |         |    | ,       |    |         |    |         |    |           |    |           |    | ,         |    | ,         |
| Culture and recreation         6,125         4,019         4,263         7,670         8,336         8,208         9,146         13,914           Community planning and development Interest and other charges         29,942         33,958         44,745         42,240         42,168         46,452         47,531         45,292           Total governmental activities expenses         433,160         517,083         529,629         547,914         582,018         622,961         671,850         693,848           Business-type activities:         83,243         95,293         84,013         95,160         114,341         140,048         141,511         160,069           Sewer         63,944         72,840         87,894         84,017         88,914         87,729         100,020         1103,069           Storm water         12,757         12,507         16,093         18,955         19,569         22,242         22,2613         22,1652         21652           Airport         86,065         85,712         90,912         107,033         128,746         134,015         148,369         157,400           Total business-type activities expenses         309,652         338,434         396,178         397,450         462,399         505,976         556,66  |   |             |         |    |         |    |         |    |         |    |           |    |           |    |           |    | ,         |
| Community planning and development   42,895   66,122   57,637   56,460   63,773   66,426   44,7531   45,229   45,236   44,7451   45,229   42,168   46,452   47,531   45,229   45,236   42,240   42,168   46,452   47,531   45,239   45,236   42,240   42,168   46,452   47,531   45,239   45,236   42,240   42,168   46,452   47,531   45,239   45,236   42,240   42,168   46,452   47,531   45,239   46,239   46,239   46,239   47,531  | <b>9</b> ,                                      |             |         |    | ,       |    | ,       |    |         |    |           |    |           |    |           |    | ,         |
| Program Revenues   |   |             |         |    |         |    |         |    |         |    |           |    |           |    |           |    |           |
| Business-type activities:   Water  | ,, ,  |             | ,       |    | ,       |    | ,       |    | ,       |    | ,         |    | ,         |    | ,         |    | ,         |
| Business-type activities:  | Interest and other charges                      | _           | 29,942  | _  | 33,958  | _  | 44,745  |    | 42,240  |    | 42,168    |    | 46,452    |    | 47,531    |    | 45,292    |
| Water         63,904         72,840         87,894         84,017         88,914         37,729         100,020         103,069           Sewer         83,243         95,293         94,013         95,160         114,341         114,048         11,511         160,668           Airport         86,065         85,712         90,912         107,033         128,746         134,015         148,369         157,400           Public transit         63,683         72,082         80,320         92,285         110,828         12,522         146,155         155,602           Total business-type activities expenses         309,652         338,434         369,178         397,450         462,398         505,976         558,668         598,391           Total primary government expenses         8,742,812         855,517         898,007         945,364         1,044,416         1,128,937         \$1,203,518         \$1,292,239           Program Revenues           Covernmental activities           Public safety         26,611         \$26,800         \$25,969         \$23,931         \$26,480         \$23,689         \$24,197         \$1,503           General administration         9,318         9,474         9,503   | Total governmental activities expenses          |             | 433,160 | _  | 517,083 | _  | 529,629 | _  | 547,914 | _  | 582,018   | _  | 622,961   | _  | 671,850   | _  | 693,848   |
| Sewer         83.243         55.293         94.013         95.160         114.341         140.468         141.511         160.668           Storm water         12.757         12.507         16.039         18.955         19.569         22.242         22.613         21.652           Airport         86.065         85.712         90.912         107.033         128.746         134.015         148.369         157.400           Public transit         63.683         72.082         80.320         92.285         110.828         211.522         146.155         155.602           Total business-type activities expenses         309.652         338.434         369.178         397.450         462.39         505.96         55.668         59.891           Total primary government expenses         8         742.812         855.517         886.807         \$945.364         \$1.044.416         \$12.8.937         \$12.90.518         \$2.29.239           Program Revenues           Covernmental activities           Fees, fines, and charges for services:           Public safety         \$2.66.11         \$2.68.00         \$23.991         \$2.64.80         \$23.689         \$24.197         \$24.692           Sanitation   | Business-type activities:                       |             |         |    |         |    |         |    |         |    |           |    |           |    |           |    |           |
| Storm water   12,757   12,507   16,039   18,955   19,569   22,242   22,613   21,652   Airport   Airport   63,683   72,062   80,320   92,285   110,828   121,552   146,155   155,602   150   15   | Water   |             |         |    | ,       |    |         |    |         |    |           |    |           |    | ,         |    | ,         |
| Airport Public transit         86,085 (63,68)         85,712 (63,08)         90,912 (70,03)         128,746 (70,03)         114,015 (70,03)         148,065 (70,03)         157,400 (70,03)         150,000 (70,03)         128,746 (70,03)         128,746 (70,03)         128,746 (70,03)         148,365 (70,03)         157,400 (70,03)         150,00   |   |             |         |    |         |    |         |    | ,       |    |           |    |           |    |           |    | ,         |
| Public transit         63,683         72,082         80,320         92,285         110,828         121,522         146,155         155,602           Total business-type activities expenses         309,652         338,434         369,178         397,450         462,398         505,976         558,668         598,391           Total primary government expenses         742,812         855,517         888,807         945,364         \$1,044,416         \$1,128,937         \$1,230,518         \$129,223           Program Revenues           Governmental activities:           Fees, fines, and charges for services:           Public safety         \$26,611         \$26,800         \$23,931         \$26,480         \$23,689         \$24,197         \$24,692           Sanitation         9,318         9,474         9,503         9,897         10,680         10,865         11,277         11,503           General administration         9,981         13,432         14,766         11,589         10,865         11,694         12,805         15,930           Community planning and development         8,003         10,383         8,989         12,968         8,309         6,089         11,265         415,930           Operating gra  |   |             | ,       |    |         |    |         |    |         |    |           |    | ,         |    | ,         |    | ,         |
| Total business-type activities expenses \$\frac{309,652}{5742,812}\$\frac{338,434}{855,517}\$\frac{369,178}{898,807}\$\frac{945,364}{945,364}\$\frac{1,044,416}{1,128,937}\$\frac{558,668}{593,91}\$\frac{598,391}{5940,518}\$\frac{558,668}{598,391}\$\frac{598,391}{5940,5364}\$\frac{1}{5},1044,416}\$\frac{1,128,937}{1,128,937}\$\frac{1,230,518}{51,230,518}\$\frac{518,068}{598,391}\$\frac{598,391}{598,391}\$\frac{1}{5},044,416}\$\frac{1}{5},1128,937}\$\frac{1,230,518}{51,230,518}\$\frac{518,068}{51,292,239}\$\frac{1}{5},222,239}\$\frac{1}{5},222,239\$\frac{1}{5},232,239\$\frac{1}{5},243,239\$\frac{1}{5},245   | •   |             |         |    | ,       |    |         |    |         |    |           |    |           |    |           |    |           |
| Program Revenues         \$ 742,812         \$ 855,517         \$ 898,807         \$ 945,364         \$ 1,044,416         \$ 1,28,937         \$ 1,230,518         \$ 1,292,239           Program Revenues           Governmental activities:         Fees, fines, and charges for services:         \$ 26,611         \$ 26,800         \$ 25,969         \$ 23,931         \$ 26,480         \$ 23,689         \$ 24,197         \$ 24,692           Sanitation         9,318         9,474         9,503         9,897         10,680         11,277         11,503           General administration         9,981         13,432         14,786         11,589         10,865         11,694         12,805         15,930           Community planning and development         8,003         10,333         8,899         12,968         8.309         6,089         10,383         7,954           Operating grants and contributions         41,155         41,627         40,243         41,803         49,747         46,231         47,158         63,714           Capital grants and contributions 2         252,793         162,917         290,961         286,685         138,597         190,815         172,262         450,950           Total governmental activities program revenues         359,126         284,679  | Public transit                                  | _           | 63,683  |    | 72,082  |    | 80,320  |    | 92,285  |    | 110,828   |    |           |    | 146,155   |    | 155,602   |
| Program Revenues Governmental activities: Fees, fines, and charges for services: Public safety Sanitation Py318 Py474 Py503 Py685 Public safety Sanitation Py318 Py474 Py503 Py685 Py685 Py685 Py75 Py7685 Py885 Py7685 Py885 Py887 Py8887 Py8887 Py8887 Py8887 Py8887 Py8887 Py8887 Py8888 Py888 Py88   | Total business-type activities expenses         | _           | 309,652 |    | 338,434 |    | 369,178 |    | 397,450 |    | 462,398   |    | 505,976   |    | 558,668   |    | 598,391   |
| Public safety   \$26,611   \$26,800   \$25,969   \$23,931   \$26,480   \$23,689   \$24,197   \$24,692   \$24,197 | Total primary government expenses               | \$          | 742,812 | \$ | 855,517 | \$ | 898,807 | \$ | 945,364 | \$ | 1,044,416 | \$ | 1,128,937 | \$ | 1,230,518 | \$ | 1,292,239 |
| Fees, fines, and charges for services:         Public safety         \$ 26,611         \$ 26,800         \$ 25,969         \$ 23,931         \$ 26,480         \$ 23,689         \$ 24,197         \$ 24,692           Sanitation         9,318         9,474         9,503         9,897         10,680         10,865         11,277         11,503           General administration         9,981         13,432         14,766         11,589         10,856         11,694         12,805         15,930           Community planning and development         8,003         10,383         8,989         12,968         8,309         6,089         10,383         7,954           Other activities         11,265         17,046         14,899         20,158         22,983         25,120         26,844         29,196           Operating grants and contributions         41,155         44,627         40,243         41,803         49,747         46,231         47,158         63,714           Capital grants and contributions         252,793         162,917         290,961         286,685         138,597         190,815         172,262         450,950           Total governmental activities program revenues         359,126         284,679         405,350         407,031         267,552  | Program Revenues                                |             |         |    |         |    |         |    |         |    |           |    |           |    |           |    |           |
| Public safety Sanitation         \$ 26,611         \$ 26,800         \$ 25,969         \$ 23,931         \$ 26,480         \$ 23,689         \$ 24,197         \$ 24,692           Sanitation         9,318         9,474         9,503         9,897         10,680         10,865         11,277         11,503           General administration         9,981         13,432         14,786         11,589         10,856         11,694         12,805         15,930           Community planning and development         8,003         10,383         8,989         12,968         8,309         6,089         10,383         7,954           Other activities         11,265         17,046         14,899         20,158         22,983         25,120         26,844         29,196           Operating grants and contributions         41,155         44,627         40,243         41,803         49,747         46,231         47,158         63,714           Capital grants and contributions         252,793         162,917         290,961         286,685         138,597         190,815         172,262         450,950           Total governmental activities program revenues         359,126         284,679         405,350         407,031         267,652         314,503         304,926  |   |             |         |    |         |    |         |    |         |    |           |    |           |    |           |    |           |
| Sanitation         9,318         9,474         9,503         9,897         10,680         10,865         11,277         11,503           General administration         9,981         13,432         14,786         11,589         10,866         11,694         12,805         15,930           Community planning and development Other activities         8,003         10,383         7,954         11,265         17,046         14,899         20,158         22,983         25,120         26,844         29,196         0perating grants and contributions         41,155         44,627         40,243         41,803         49,747         46,231         47,158         63,714           Capital grants and contributions 2         252,793         162,917         290,961         286,685         138,597         190,815         172,262         450,950           Total governmental activities program revenues         359,126         284,679         405,350         407,031         267,652         314,503         304,926         603,939           Business-type activities:         Fees, fines, and charges for services:           Water         70,406         68,625         75,133         76,359         100,497         98,444         94,320         90,866           Sewer         82  | •   |             |         |    |         |    |         |    |         |    |           |    |           |    |           |    |           |
| General administration         9,981         13,432         14,786         11,589         10,856         11,694         12,805         15,930           Community planning and development Other activities         8,003         10,383         8,989         12,968         8,309         6,089         10,383         7,954           Other activities         11,265         17,046         14,899         20,158         22,983         25,120         26,844         29,196           Operating grants and contributions         41,155         44,627         40,243         41,803         49,747         46,231         47,158         63,714           Capital grants and contributions 2         252,793         162,917         290,961         286,685         138,597         190,815         172,262         450,950           Total governmental activities program revenues         359,126         284,679         405,350         407,031         267,652         314,503         304,926         603,939           Business-type activities:         Fees, fines, and charges for services:           Water         70,406         68,625         75,133         76,359         100,497         98,444         94,320         90,866           Sewer         82,416         82,539   | •   | \$          |         | \$ | ,       | \$ | ,       | \$ | ,       | \$ | ,         | \$ | ,         | \$ | ,         | \$ | ,         |
| Community planning and development Other activities         8,003         10,383         8,989         12,968         8,309         6,089         10,383         7,954           Other activities         11,265         17,046         14,899         20,158         22,983         25,120         26,844         29,196           Operating grants and contributions         41,155         44,627         40,243         41,803         49,747         46,231         47,158         63,714           Capital grants and contributions 2         252,793         162,917         290,961         286,685         138,597         190,815         172,262         450,950           Total governmental activities program revenues         359,126         284,679         405,350         407,031         267,652         314,503         304,926         603,939           Business-type activities:         Fees, fines, and charges for services:           Water         70,406         68,625         75,133         76,359         100,497         98,444         94,320         90,866           Sewer         82,416         82,539         88,610         98,298         118,737         127,870         137,617         144,033           Storm water         23,124         25,634         27,643  |   |             |         |    |         |    |         |    | ,       |    | ,         |    |           |    |           |    | ,         |
| Other activities         11,265         17,046         14,899         20,158         22,983         25,120         26,844         29,196           Operating grants and contributions         41,155         44,627         40,243         41,803         49,747         46,231         47,158         63,714           Capital grants and contributions ²         252,793         162,917         290,961         286,685         138,597         190,815         172,262         450,950           Total governmental activities program revenues         359,126         284,679         405,350         407,031         267,652         314,503         304,926         603,939           Business-type activities:         Fees, fines, and charges for services:           Water         70,406         68,625         75,133         76,359         100,497         98,444         94,320         90,866           Sewer         82,416         82,539         88,610         98,298         118,737         127,870         137,617         144,033           Storm water         23,124         25,634         27,643         31,097         34,625         38,286         40,837         43,642           Airport ³         91,659         81,144         72,982         120,372   |   |             |         |    |         |    |         |    |         |    |           |    | ,         |    |           |    |           |
| Operating grants and contributions         41,155         44,627         40,243         41,803         49,747         46,231         47,158         63,714           Capital grants and contributions 2         252,793         162,917         290,961         286,685         138,597         190,815         172,262         450,950           Total governmental activities program revenues         359,126         284,679         405,350         407,031         267,652         314,503         304,926         603,939           Business-type activities:         Fees, fines, and charges for services:           Water         70,406         68,625         75,133         76,359         100,497         98,444         94,320         90,866           Sewer         82,416         82,539         88,610         98,298         118,737         127,870         137,617         144,033           Storm water         23,124         25,634         27,643         31,097         34,625         38,286         40,837         43,642           Airport 3         91,659         81,144         72,982         120,372         161,302         185,079         201,259         190,052           Public transit         8,972         10,043         11,068         11,751  | ,   |             | ,       |    |         |    | ,       |    |         |    |           |    | ,         |    | ,         |    | ,         |
| Capital grants and contributions 2         252,793         162,917         290,961         286,685         138,597         190,815         172,262         450,950           Total governmental activities program revenues         359,126         284,679         405,350         407,031         267,652         314,503         304,926         603,939           Business-type activities:         Fees, fines, and charges for services:           Water         70,406         68,625         75,133         76,359         100,497         98,444         94,320         90,866           Sewer         82,416         82,539         88,610         98,298         118,737         127,870         137,617         144,033           Storm water         23,124         25,634         27,643         31,097         34,625         38,286         40,837         43,642           Airport 3         91,659         81,144         72,982         120,372         161,302         185,079         201,259         190,052           Public transit         8,972         10,043         11,068         11,751         13,747         14,907         18,220         23,132           Operating grants and contributions         8,095         9,531         12,749         12,996  |   |             |         |    |         |    |         |    |         |    |           |    |           |    | ,         |    | ,         |
| Total governmental activities program revenues 359,126 284,679 405,350 407,031 267,652 314,503 304,926 603,939  Business-type activities:  Fees, fines, and charges for services:  Water 70,406 68,625 75,133 76,359 100,497 98,444 94,320 90,866  Sewer 82,416 82,539 88,610 98,298 118,737 127,870 137,617 144,033  Storm water 23,124 25,634 27,643 31,097 34,625 38,286 40,837 43,642  Airport 3 91,659 81,144 72,982 120,372 161,302 185,079 201,259 190,052  Public transit 99,659 81,144 72,982 120,372 161,302 185,079 201,259 190,052  Public transit 10,043 11,068 11,751 13,747 14,907 18,220 23,132  Operating grants and contributions 8,095 9,531 12,749 12,996 12,985 12,880 19,019 14,413  Capital grants and contributions 4 102,351 162,575 84,798 144,960 173,189 297,368 224,739 119,356  Total business-type activities program revenues 387,023 440,091 372,983 495,833 615,082 774,834 736,011 625,494  |   |             |         |    |         |    |         |    |         |    |           |    |           |    |           |    |           |
| Business-type activities: Fees, fines, and charges for services: Water 70,406 68,625 75,133 76,359 100,497 98,444 94,320 90,866 Sewer 82,416 82,539 88,610 98,298 118,737 127,870 137,617 144,033 Storm water 23,124 25,634 27,643 31,097 34,625 38,286 40,837 43,642 Airport 3 91,659 81,144 72,982 120,372 161,302 185,079 201,259 190,052 Public transit 8,972 10,043 11,068 11,751 13,747 14,907 18,220 23,132 Operating grants and contributions 8,095 9,531 12,749 12,996 12,985 12,880 19,019 14,413 Capital grants and contributions 4 102,351 162,575 84,798 144,960 173,189 297,368 224,739 119,356 Total business-type activities program revenues 387,023 440,091 372,983 495,833 615,082 774,834 736,011 625,494  | Capital grants and contributions                |             | 252,793 | _  | 162,917 | _  | 290,961 |    | 286,685 | _  | 138,597   | _  | 190,815   |    | 172,262   |    | 450,950   |
| Fees, fines, and charges for services:  Water 70,406 68,625 75,133 76,359 100,497 98,444 94,320 90,866 Sewer 82,416 82,539 88,610 98,298 118,737 127,870 137,617 144,033 Storm water 23,124 25,634 27,643 31,097 34,625 38,286 40,837 43,642 Airport 3 91,659 81,144 72,982 120,372 161,302 185,079 201,259 190,052 Public transit 8,972 10,043 11,068 11,751 13,747 14,907 18,220 23,132 Operating grants and contributions 8,095 9,531 12,749 12,996 12,985 12,880 19,019 14,413 Capital grants and contributions 4 102,351 162,575 84,798 144,960 173,189 297,368 224,739 119,356  Total business-type activities program revenues 387,023 440,091 372,983 495,833 615,082 774,834 736,011 625,494  | Total governmental activities program revenues  | _           | 359,126 | _  | 284,679 | _  | 405,350 | _  | 407,031 | _  | 267,652   | _  | 314,503   | _  | 304,926   | _  | 603,939   |
| Water         70,406         68,625         75,133         76,359         100,497         98,444         94,320         90,866           Sewer         82,416         82,539         88,610         98,298         118,737         127,870         137,617         144,033           Storm water         23,124         25,634         27,643         31,097         34,625         38,286         40,837         43,642           Airport <sup>3</sup> 91,659         81,144         72,982         120,372         161,302         185,079         201,259         190,052           Public transit         8,972         10,043         11,068         11,751         13,747         14,907         18,220         23,132           Operating grants and contributions         8,095         9,531         12,749         12,996         12,985         12,880         19,019         14,413           Capital grants and contributions <sup>4</sup> 102,351         162,575         84,798         144,960         173,189         297,368         224,739         119,356           Total business-type activities program revenues         387,023         440,091         372,983         495,833         615,082         774,834         736,011         625,494   | Business-type activities:                       |             |         |    |         |    |         |    |         |    |           |    |           |    |           |    |           |
| Sewer         82,416         82,539         88,610         98,298         118,737         127,870         137,617         144,033           Storm water         23,124         25,634         27,643         31,097         34,625         38,286         40,837         43,642           Airport <sup>3</sup> 91,659         81,144         72,982         120,372         161,302         185,079         201,259         190,052           Public transit         8,972         10,043         11,068         11,751         13,747         14,907         18,220         23,132           Operating grants and contributions         8,095         9,531         12,749         12,996         12,985         12,880         19,019         14,413           Capital grants and contributions <sup>4</sup> 102,351         162,575         84,798         144,960         173,189         297,368         224,739         119,356           Total business-type activities program revenues         387,023         440,091         372,983         495,833         615,082         774,834         736,011         625,494  |   |             |         |    |         |    |         |    |         |    |           |    |           |    |           |    |           |
| Storm water         23,124         25,634         27,643         31,097         34,625         38,286         40,837         43,642           Airport <sup>3</sup> 91,659         81,144         72,982         120,372         161,302         185,079         201,259         190,052           Public transit         8,972         10,043         11,068         11,751         13,747         14,907         18,220         23,132           Operating grants and contributions         8,095         9,531         12,749         12,996         12,985         12,880         19,019         14,413           Capital grants and contributions <sup>4</sup> 102,351         162,575         84,798         144,960         173,189         297,368         224,739         119,356           Total business-type activities program revenues         387,023         440,091         372,983         495,833         615,082         774,834         736,011         625,494  | Water   |             | -,      |    | ,       |    | ,       |    | ,       |    | ,         |    | ,         |    | ,         |    | ,         |
| Airport <sup>3</sup> 91,659         81,144         72,982         120,372         161,302         185,079         201,259         190,052           Public transit         8,972         10,043         11,068         11,751         13,747         14,907         18,220         23,132           Operating grants and contributions         8,095         9,531         12,749         12,996         12,985         12,880         19,019         14,413           Capital grants and contributions <sup>4</sup> 102,351         162,575         84,798         144,960         173,189         297,368         224,739         119,356           Total business-type activities program revenues         387,023         440,091         372,983         495,833         615,082         774,834         736,011         625,494  |   |             |         |    |         |    | ,       |    | ,       |    | ,         |    | ,         |    | ,         |    |           |
| Public transit         8,972         10,043         11,068         11,751         13,747         14,907         18,220         23,132           Operating grants and contributions         8,095         9,531         12,749         12,996         12,985         12,880         19,019         14,413           Capital grants and contributions <sup>4</sup> 102,351         162,575         84,798         144,960         173,189         297,368         224,739         119,356           Total business-type activities program revenues         387,023         440,091         372,983         495,833         615,082         774,834         736,011         625,494  |   |             | ,       |    | 25,634  |    |         |    |         |    | 34,625    |    | ,         |    | 40,837    |    | •         |
| Operating grants and contributions         8,095         9,531         12,749         12,996         12,985         12,880         19,019         14,413           Capital grants and contributions <sup>4</sup> 102,351         162,575         84,798         144,960         173,189         297,368         224,739         119,356           Total business-type activities program revenues         387,023         440,091         372,983         495,833         615,082         774,834         736,011         625,494  | Airport <sup>3</sup>                            |             |         |    | 81,144  |    | ,       |    | 120,372 |    | 161,302   |    | 185,079   |    | ,         |    | 190,052   |
| Capital grants and contributions 4         102,351         162,575         84,798         144,960         173,189         297,368         224,739         119,356           Total business-type activities program revenues         387,023         440,091         372,983         495,833         615,082         774,834         736,011         625,494  |   |             | ,       |    | ,       |    | ,       |    | ,       |    | ,         |    | ,         |    | ,         |    | ,         |
| Total business-type activities program revenues 387,023 440,091 372,983 495,833 615,082 774,834 736,011 625,494  |   |             | 8,095   |    | 9,531   |    | 12,749  |    | 12,996  |    | 12,985    |    | 12,880    |    | 19,019    |    | 14,413    |
|  | Capital grants and contributions <sup>4</sup>   |             | 102,351 |    | 162,575 |    | 84,798  |    | 144,960 |    | 173,189   |    | 297,368   |    | 224,739   |    | 119,356   |
| Total primary government program revenues <u>\$ 746,149</u> <u>\$ 724,770</u> <u>\$ 778,333</u> <u>\$ 902,864</u> <u>\$ 882,734</u> <u>\$ 1,089,337</u> <u>\$ 1,040,937</u> <u>\$ 1,229,433</u>  | Total business-type activities program revenues |             | 387,023 |    | 440,091 | _  | 372,983 |    | 495,833 |    | 615,082   |    | 774,834   |    | 736,011   |    | 625,494   |
|  | Total primary government program revenues       | \$          | 746,149 | \$ | 724,770 | \$ | 778,333 | \$ | 902,864 | \$ | 882,734   | \$ | 1,089,337 | \$ | 1,040,937 | \$ | 1,229,433 |

| Net (Expense)/Revenue                     |       |          |    |           |    |           |    |           |                 |    |           |    |           |    |          |
|---|-------|----------|----|-----------|----|-----------|----|-----------|-----------------|----|-----------|----|-----------|----|----------|
| Governmental activities                   | \$    | (74,034) | \$ | (232,404) | \$ | (124,279) | \$ | (140,883) | \$<br>(314,366) | \$ | (308,458) | \$ | (366,924) | \$ | (89,909) |
| Business-type activities                  |       | 77,371   |    | 101,657   |    | 3,805     |    | 98,383    | 152,684         |    | 268,858   |    | 177,343   |    | 27,103   |
| Total primary governmental net expense    | \$    | 3,337    | \$ | (130,747) | \$ | (120,474) | \$ | (42,500)  | \$<br>(161,682) | \$ | (39,600)  | \$ | (189,581) | \$ | (62,806) |
| General Revenues and Other Changes in Net | Asset | s        |    |           |    |           |    |           |                 |    |           |    |           |    |          |
| Governmental activities:                  |       |          |    |           |    |           |    |           |                 |    |           |    |           |    |          |
| Taxes-                                    |       |          |    |           |    |           |    |           |                 |    |           |    |           |    |          |
| Property                                  | \$    | 237,125  | \$ | 240,926   | \$ | 263,607   | \$ | 265,316   | \$<br>280,844   | \$ | 313,274   | \$ | 331,431   | \$ | 345,755  |
| Sales <sup>5</sup>                        |       | 52,486   |    | 53,854    |    | 63,285    |    | 70,523    | 75,018          |    | 78,770    |    | 87,890    |    | 76,314   |
| Utility franchise                         |       | 22,009   |    | 21,114    |    | 27,721    |    | 28,543    | 29,079          |    | 31,151    |    | 33,818    |    | 35,173   |
| Occupancy <sup>6</sup>                    |       | 12,972   |    | 13,611    |    | 14,499    |    | 15,622    | 19,686          |    | 29,361    |    | 32,611    |    | 27,036   |
| Prepared foods                            |       | 12,932   |    | 13,286    |    | 14,476    |    | 15,595    | 17,491          |    | 19,087    |    | 20,172    |    | 19,226   |
| Business privilege                        |       | 9,229    |    | 11,412    |    | 9,465     |    | 9,503     | 15,501          |    | 15,894    |    | 20,703    |    | 16,390   |
| Municipal vehicle                         |       | 12,102   |    | 12,910    |    | 6,928     |    | 14,423    | 14,072          |    | 13,848    |    | 14,184    |    | 15,527   |
| Grants and contributions not restricted   |       |          |    |           |    |           |    |           |                 |    |           |    |           |    |          |
| to specific programs                      |       | 12,849   |    | 6,432     |    | 6,750     |    | 11,674    | 12,896          |    | 17,400    |    | 20,362    |    | 16,756   |
| Investment earnings                       |       | 20,852   |    | 11,791    |    | 6,879     |    | 11,955    | 15,105          |    | 26,594    |    | 26,418    |    | 18,778   |
| Miscellaneous_                            |       | 2,908    |    | 6,916     |    | 8,801     |    | 10,531    | 8,683           |    | 10,980    |    | 11,434    |    | 8,996    |
| Special items <sup>7</sup>                |       | -        |    | -         |    | -         |    | 13,444    | (10,098)        |    | -         |    | -         |    | -        |
| Transfers                                 |       | (18,701) |    | (18,295)  |    | (18,655)  |    | (18,650)  | (18,480)        |    | (18,365)  |    | (18,437)  |    | (18,410) |
| Total governmental activities             |       | 376,763  | _  | 373,957   | _  | 403,756   | _  | 448,479   | <br>459,797     | _  | 537,994   | _  | 580,586   | _  | 561,541  |
| Business-type activities:                 |       |          |    |           |    |           |    |           |                 |    |           |    |           |    |          |
| Sales taxes levied for Public transit     |       | 51,061   |    | 50,093    |    | 53,877    |    | 59,024    | 65,594          |    | 70,410    |    | 71,107    |    | 61,743   |
| Investment earnings                       |       | 30,786   |    | 17,710    |    | 6,657     |    | 16,716    | 31,710          |    | 50,207    |    | 51,241    |    | 29,516   |
| Miscellaneous                             |       | 564      |    | 78        |    | (541)     |    | (9,603)   | 1,494           |    | 4,692     |    | (17,721)  |    | 3,685    |
| Transfers                                 |       | 18,701   |    | 18,295    | _  | 18,655    |    | 18,650    | <br>18,480      | _  | 18,365    |    | 18,437    | _  | 18,410   |
| Total business-type activities            |       | 101,112  |    | 86,176    |    | 78,648    |    | 84,787    | 117,278         |    | 143,674   |    | 123,064   |    | 113,354  |
| Total primary government                  | \$    | 477,875  | \$ | 460,133   | \$ | 482,404   | \$ | 533,266   | \$<br>577,075   | \$ | 681,668   | \$ | 703,650   | \$ | 674,895  |
| Change in Net Assets                      |       |          |    |           |    |           |    |           |                 |    |           |    |           |    |          |
| Governmental activities                   | \$    | 302,729  | \$ | 141,553   | \$ | 279,477   | \$ | 307,596   | \$<br>145,431   | \$ | 229,536   | \$ | 213,662   | \$ | 471,632  |
| Business-type activities                  |       | 178,483  |    | 187,833   |    | 82,453    |    | 183,170   | 269,962         |    | 412,532   |    | 300,407   |    | 140,457  |
| Total primary government                  | \$    | 481,212  | \$ | 329,386   | \$ | 361,930   | \$ | 490,766   | \$<br>415,393   | \$ | 642,068   | \$ | 514,069   | \$ | 612,089  |

<sup>&</sup>lt;sup>1</sup> In 2002, the City of Charlotte began reporting accrual information when it implemented GASB Statement 34.

<sup>&</sup>lt;sup>2</sup> In 2003 and in 2006, fewer street miles were added.

<sup>&</sup>lt;sup>3</sup> In 2004, a \$23 million allowance for long-term receivables was recorded due to US Airways bankruptcy. In 2005, the Airport began collecting Passenger Facility Charges.

<sup>&</sup>lt;sup>4</sup> In 2004, \$105 million in water and sewer assets and \$19 million in storm water assets were added due to annexation.

<sup>&</sup>lt;sup>5</sup> In 2004, an additional 1/2 cent sales tax was collected.

<sup>&</sup>lt;sup>6</sup> In 2007, an additional 2 percent occupancy tax was collected to be used for Nascar Hall of Fame.
<sup>7</sup> In 2005, the City sold a civic center. In 2006, the City sold the Charlotte Coliseum.

#### CITY OF CHARLOTTE, NORTH CAROLINA FUND BALANCES, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (In Thousands)

(modified accrual basis of accounting)

|                                     | Fiscal Year |           |           |           |           |           |           |           |           |           |  |  |  |  |
|-------------------------------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--|--|--|--|
|                                     | 2000        | 2001      | 2002      | 2003      | 2004      | 2005      | 2006      | 2007      | 2008      | 2009      |  |  |  |  |
| General Fund                        |             |           |           |           |           |           |           |           |           |           |  |  |  |  |
| Reserved                            | \$ 42,181   | \$ 37,899 | \$ 38,095 | \$ 40,162 | \$ 39,839 | \$ 40,327 | \$ 44,958 | \$ 43,915 | \$ 34,806 | \$ 31,887 |  |  |  |  |
| Unreserved <sup>1</sup>             | 45,526      | 62,714    | 54,275    | 56,943    | 61,613    | 68,789    | 87,878    | 102,736   | 114,127   | 105,875   |  |  |  |  |
| Total general fund                  | \$ 87,707   | \$100,613 | \$ 92,370 | \$ 97,105 | \$101,452 | \$109,116 | \$132,836 | \$146,651 | \$148,933 | \$137,762 |  |  |  |  |
| All Other Governmental Funds        |             |           |           |           |           |           |           |           |           |           |  |  |  |  |
| Reserved                            | \$ 30,437   | \$ 32,906 | \$ 32,149 | \$ 40,245 | \$ 39,827 | \$ 31,555 | \$ 21,443 | \$ 19,236 | \$ 46,787 | \$ 35,463 |  |  |  |  |
| Unreserved, reported in:            | 400.000     | 400 400   | 440.040   |           | 00.050    | 0= 100    | 440.044   | 407.007   | 400.050   | 400.070   |  |  |  |  |
| Debt service funds                  | 100,698     | 100,422   | 116,816   | 99,308    | 99,353    | 95,188    | 113,844   | 137,007   | 166,958   | 186,378   |  |  |  |  |
| Capital projects funds <sup>2</sup> | 184,258     | 139,481   | 141,102   | 149,385   | 194,327   | 78,341    | 56,642    | 45,374    | 57,009    | 109,257   |  |  |  |  |
| Special revenue funds               | 42,723      | 62,208    | 58,107    | 63,486    | 67,127    | 78,443    | 95,443    | 114,513   | 123,126   | 142,212   |  |  |  |  |
| Total all other governmental funds  | \$358,116   | \$335,017 | \$348,174 | \$352,424 | \$400,634 | \$283,527 | \$287,372 | \$316,130 | \$393,880 | \$473,310 |  |  |  |  |

<sup>&</sup>lt;sup>1</sup> In 2002, shared funds were withheld by the State of North Carolina.
<sup>2</sup> In 2004, the City received \$50 million in private contributions to fund the uptown Arena. In 2005, the City constructed a new uptown Arena.



THIS PAGE INTENTIONALLY BLANK.

#### CITY OF CHARLOTTE, NORTH CAROLINA CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

(In Thousands)

(modified accrual basis of accounting)

|   | Fiscal Year |           |            |           |            |            |            |            |            |            |  |  |  |
|---|-------------|-----------|------------|-----------|------------|------------|------------|------------|------------|------------|--|--|--|
|   | 2000        | 2001      | 2002       | 2003      | 2004       | 2005       | 2006       | 2007       | 2008       | 2009       |  |  |  |
| REVENUES:   |             |           |            |           |            |            |            |            |            |            |  |  |  |
| Property taxes <sup>1</sup>                               | \$206,537   | \$217,838 | \$ 233,223 | \$237,162 | \$ 261,499 | \$ 262,867 | \$ 285,746 | \$ 313,435 | \$ 333,032 | \$ 344,248 |  |  |  |
| Other taxes <sup>2</sup>                                  | 84,876      | 85,983    | 80,033     | 82,371    | 93,890     | 108,067    | 119,504    | 139,128    | 154,840    | 132,067    |  |  |  |
| Intergovernmental   | 96,608      | 94,627    | 86,445     | 94,965    | 91,383     | 104,228    | 106,128    | 101,790    | 113,940    | 135,395    |  |  |  |
| Licenses, fees and fines                                  | 29,472      | 42,194    | 47,829     | 50,919    | 49,943     | 48,196     | 58,923     | 58,960     | 67,805     | 62,891     |  |  |  |
| Investment earnings                                       | 20,404      | 32,821    | 20,132     | 11,451    | 6,247      | 10,625     | 12,720     | 23,159     | 25,030     | 18,662     |  |  |  |
| Private contributions <sup>3</sup>                        | -           | -         | -          | -         | 35,096     | 3,917      | 5,686      | 5,596      | 4,545      | 14,172     |  |  |  |
| Administrative charges                                    | 11,606      | 14,059    | 13,832     | 17,646    | 18,602     | 19,909     |            | 21,685     | 22,420     | 25,721     |  |  |  |
| Charges for current services                              | 3,273       | 3,931     | 3,802      | 4,275     | 5,232      | 6,365      | 7,421      | 7,588      | 8,259      | 7,477      |  |  |  |
| Facility fees <sup>4</sup>                                | 1,367       | 1,498     | 230        | -         | -          |            | -          | -          | -          | -          |  |  |  |
| Miscellaneous   | 7,012       | 9,367     | 9,502      | 7,714     | 10,366     | 11,262     | 13,167     | 13,235     | 10,698     | 9,636      |  |  |  |
| Total revenues  | 461,155     | 502,318   | 495,028    | 506,503   | 572,258    | 575,436    | 629,470    | 684,576    | 740,569    | 750,269    |  |  |  |
| EXPENDITURES:   |             |           |            |           |            |            |            |            |            |            |  |  |  |
| Public safety   | 182,975     | 188,884   | 203,431    | 211,635   | 217,265    | 230,386    | 248,382    | 265,133    | 274,361    | 286,542    |  |  |  |
| Sanitation  | 29,924      | 35,207    | 32,385     | 35,780    | 36,517     | 36,742     |            | 41,439     | 43,776     | 45,736     |  |  |  |
| General administration                                    | 27,091      | 29,945    | 33,763     | 33,343    | 38,493     | 36,253     |            | 41,402     | 43,213     | 46,183     |  |  |  |
| Support services  | 23,810      | 15,667    | 15,548     | 15,346    | 17,799     | 16,650     |            | 16,971     | 19,011     | 20,069     |  |  |  |
| Engineering and property management                       | 18,803      | 19,241    | 19,318     | 19,721    | 21,098     | 20,185     | •          | 23,684     | 26,233     | 23,793     |  |  |  |
| Streets and highways                                      | 30,651      | 31,887    | 41,488     | 40,470    | 42,883     | 43,524     |            | 47,564     | 48,297     | 52,132     |  |  |  |
| Culture and recreation <sup>5</sup>                       | -           | -         | 2,807      | 8,439     | 6,318      | 6,649      |            | 8,352      | 9,551      | 13,478     |  |  |  |
| Community planning and development                        | 34,572      | 29,423    | 33,515     | 33,981    | 36,409     | 37,747     | 42,771     | 44,207     | 41,281     | 55,330     |  |  |  |
| Debt service-   |             |           |            |           |            |            |            |            |            |            |  |  |  |
| Principal <sup>6</sup>                                    | 36,431      | 60,118    | 50,500     | 45,577    | 48,463     | 47,552     | ,          | 44,049     | 55,079     | 74,356     |  |  |  |
| Interest and other charges                                | 27,636      | 33,811    | 32,157     | 31,671    | 36,367     | 43,476     |            | 48,366     | 47,629     | 49,710     |  |  |  |
| Capital outlay  | 70,656      | 93,942    | 133,542    | 164,396   | 160,747    | 203,074    | 145,252    | 135,814    | 170,154    | 280,708    |  |  |  |
| Total expenditures  | 482,549     | 538,125   | 598,454    | 640,359   | 662,359    | 722,238    | 692,186    | 716,981    | 778,585    | 948,037    |  |  |  |
| Excess (deficiency) of revenues over (under) expenditures | (21,394)    | (35,807)  | (103,426)  | (133,856) | (90,101)   | (146,802   | ) (62,716) | (32,405)   | (38,016)   | (197,768)  |  |  |  |

| OTHER FINANCING SOURCES (USES):                         |           |             |          |           |           |              |           |           |           |           |
|---|-----------|-------------|----------|-----------|-----------|--------------|-----------|-----------|-----------|-----------|
| Sales of capital assets <sup>7</sup>                    | 1,662     | 945         | 15,622   | 9,824     | 9,031     | 23,610       | 25,361    | 3,968     | 14,081    | 953       |
| Bonds issued  | 69,775    | -           | 73,000   | 100,000   | -         | -            | -         | -         | -         | -         |
| Commercial paper issued                                 | -         | -           | -        | -         | -         | -            | 60,900    | 68,196    | 121,348   | 190,636   |
| Installment purchases issued                            | 41,490    | 47,955      | 37,319   | 50,545    | 164,576   | 33,137       | 14,662    | 18,694    | -         | 87,491    |
| Refunding debt issued                                   | -         | -           | 30,738   | 39,357    | 147,587   | 159,272      | -         | 122,655   | 11,674    | 49,102    |
| Premium on debt issuance                                | -         | -           | -        | 1,648     | 8,734     | 11,027       | 6,338     | 694       | 1,027     | 3,629     |
| Private loan  | -         | -           | -        | -         | -         | -            | -         | 1,143     | 987       | 357       |
| Payment to refunded bond escrow agent                   | -         | -           | (30,738) | (40,238)  | (168,340) | (171,037)    | -         | (122,007) | (12,632)  | (47,731)  |
| Transfers in  | 86,287    | 67,847      | 55,617   | 109,476   | 38,675    | 43,784       | 59,322    | 64,365    | 137,353   | 82,201    |
| Transfers out   | (92,391)  | (86,506)    | (73,218) | (127,771) | (57,605)  | (62,434)     | (76,302)  | (82,730)  | (155,790) | (100,611) |
| Transfers to component unit <sup>5</sup>                | (1,117)   | (4,627)     |          |           |           |              | <u>-</u>  |           |           |           |
| Total other financing sources (uses)                    | 105,706   | 25,614      | 108,340  | 142,841   | 142,658   | 37,359       | 90,281    | 74,978    | 118,048   | 266,027   |
| Net change in fund balances                             | \$ 84,312 | \$ (10,193) | \$ 4,914 | \$ 8,985  | \$ 52,557 | \$ (109,443) | \$ 27,565 | \$ 42,573 | \$ 80,032 | \$ 68,259 |
| Debt service as a percentage of noncapital expenditures | 15.6%     | 21.4%       | 18.4%    | 14.7%     | 15.8%     | 16.5%        | 15.4%     | 15.6%     | 16.0%     | 18.3%     |

In 2004, property taxes increased as a result of annexation.
 In 2007, an additional 2 percent occupancy tax was collected to be used for Nascar Hall of Fame.
 In 2004, private contributions were received to fund construction of a new uptown arena.
 In 2002, the NFL Stadium parking deck was sold.
 Beginning in 2002, as a result of implementing GASB Statement 34, transfers to component unit are shown as culture and recreation expense.
 In 2001, the City early extinguished \$17,515 of general obligation debt.
 In 2005, the City sold a Civic Center. In 2006, the City sold the Charlotte Coliseum. In 2008, the City sold land adjacent to Time Warner Cable Arena.

# CITY OF CHARLOTTE, NORTH CAROLINA ASSESSED AND ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS (In Thousands)

Assessed Value

|        | Real Property |              |    | Personal  |              | Less: |           |               |              |    |          |
|--------|---------------|--------------|----|-----------|--------------|-------|-----------|---------------|--------------|----|----------|
| Fiscal | Residential   | Commercial   |    | Motor     |              | Та    | x-Exempt  | Total Taxable |              | Di | rect Tax |
| Year   | Property      | Property     |    | Vehicles  | Other        | P     | roperty 1 | As            | sessed Value |    | Rate     |
|        |               |              |    |           |              |       |           |               |              |    |          |
| 2000   | \$21,217,257  | \$14,321,628 | \$ | 4,151,550 | \$ 4,675,111 | \$    | 41,492    | \$            | 44,324,054   | \$ | 0.4670   |
| 2001   | 22,331,944    | 14,980,264   |    | 4,520,190 | 4,813,075    |       | 39,923    |               | 46,605,550   |    | 0.4670   |
| 2002   | 24,073,583    | 16,253,598   |    | 4,575,127 | 5,286,942    |       | 39,929    |               | 50,149,321   |    | 0.4670   |
| 2003   | 24,689,938    | 16,491,203   |    | 4,653,404 | 5,234,389    |       | 92,310    |               | 50,976,624   |    | 0.4670   |
| 2004   | 30,562,534    | 12,964,970   |    | 4,672,776 | 5,437,659    |       | 127,844   |               | 53,510,095   |    | 0.4200   |
| 2005   | 32,193,222    | 19,949,428   |    | 4,694,427 | 5,446,359    |       | 139,424   |               | 62,144,012   |    | 0.4200   |
| 2006   | 34,291,699    | 20,956,252   |    | 4,992,208 | 5,503,912    |       | 155,476   |               | 65,588,595   |    | 0.4200   |
| 2007   | 35,342,264    | 21,807,395   |    | 5,490,370 | 5,702,971    |       | 138,138   |               | 68,204,862   |    | 0.4586   |
| 2008   | 36,900,394    | 24,204,284   |    | 5,542,576 | 6,123,051    |       | 140,608   |               | 72,629,697   |    | 0.4586   |
| 2009   | 38,328,716    | 23,791,182   |    | 5,519,009 | 6,781,909    |       | 150,448   |               | 74,270,368   |    | 0.4586   |

Source: Assessed value data provided by Mecklenburg County. Assessed value is 100% of appraised market value as of the last revaluation date.

<sup>&</sup>lt;sup>1</sup> In 2003, General Statute 105-277.1 increased the exemption for qualified North Carolina residents.

#### CITY OF CHARLOTTE, NORTH CAROLINA **DIRECT AND OVERLAPPING PROPERTY TAX RATES** LAST TEN FISCAL YEARS (rate per \$100 of assessed value)

|        |         | Cit     | ty Direct Ra | ites               |                     |          |          |               |             |          |             |
|--------|---------|---------|--------------|--------------------|---------------------|----------|----------|---------------|-------------|----------|-------------|
|        |         |         |              |                    |                     |          | Muni     | icipal Servic | e Districts |          |             |
| Fiscal |         | Debt    | Capital      | Storm              | Total               | District | District | District      | District    | District | Mecklenburg |
| Year   | General | Service | Projects     | Water <sup>1</sup> | Direct <sup>2</sup> | 1        | 2        | 3             | 4 3         | 5 4      | County      |
| 2000   | \$.3805 | \$.0618 | \$.0225      | \$.0022            | \$.4670             | \$.0193  | \$.0140  | \$.0289       | \$ -        | \$ -     | \$.7300     |
| 2001   | .3805   | .0640   | .0225        | -                  | .4670               | .0193    | .0140    | .0289         | .0900       | -        | .7300       |
| 2002   | .3805   | .0640   | .0225        | _                  | .4670               | .0193    | .0140    | .0289         | .0900       | _        | .8397       |
| 2003   | .3805   | .0640   | .0225        | _                  | .4670               | .0193    | .0140    | .0289         | .0900       | -        | .8397       |
| 2004   | .3480   | .0540   | .0180        | _                  | .4200               | .0174    | .0124    | .0271         | .0668       | .0300    | .7364       |
| 2005   | .3550   | .0470   | .0180        | _                  | .4200               | .0174    | .0124    | .0271         | .0668       | .0300    | .7567       |
| 2006   | .3570   | .0470   | .0160        | -                  | .4200               | .0174    | .0124    | .0271         | .0668       | .0300    | .8368       |
| 2007   | .3698   | .0737   | .0151        | -                  | .4586               | .0174    | .0124    | .0271         | .0668       | .0300    | .8189       |
| 2008   | .3698   | .0737   | .0151        | -                  | .4586               | .0174    | .0124    | .0271         | .0668       | .0300    | .8387       |
| 2009   | .3698   | .0737   | .0151        | _                  | .4586               | .0174    | .0239    | .0386         | .0668       | .0300    | .8387       |

<sup>&</sup>lt;sup>1</sup> In 2001, the City property tax revenue dedicated to the storm water program was phased out completely and replaced by annual increases in the storm water user fee.

<sup>&</sup>lt;sup>2</sup> In 2004, tax rates decreased reflecting the revaluation of real property.

<sup>3</sup> Municipal Service District 4 was established in 2001.

<sup>&</sup>lt;sup>4</sup> Municipal Service District 5 was established in 2004.

CITY OF CHARLOTTE, NORTH CAROLINA PRINCIPAL PROPERTY TAX PAYERS CURRENT YEAR AND NINE YEARS AGO (Dollar Amounts In Thousands)

|                                  |    |           | 200  | 9                  | 2000 |           |      |                    |  |
|----------------------------------|----|-----------|------|--------------------|------|-----------|------|--------------------|--|
|                                  | •  | Taxable   |      | Percentage of      | -    | Taxable   |      | Percentage of      |  |
|                                  | A  | ssessed   |      | Total City Taxable | Α    | ssessed   |      | Total City Taxable |  |
| Taxpayer                         |    | Value     | Rank | Assessed Value     |      | Value     | Rank | Assessed Value     |  |
| Dark of America                  | Φ. | 000 000   | 4    | 4.040/             | •    | 740.004   | 0    | 4.000/             |  |
| Bank of America                  | \$ | 899,332   | 1    | 1.21%              | \$   | 710,064   | 2    | 1.60%              |  |
| Wells Fargo/Wachovia Corporation |    | 737,096   | 2    | 0.99               |      | 499,217   | 3    | 1.13               |  |
| Duke Energy Corporation          |    | 727,089   | 3    | 0.98               |      | 786,618   | 1    | 1.77               |  |
| AT&T/BellSouth, Incorporated     |    | 374,793   | 4    | 0.50               |      | 398,021   | 4    | 0.90               |  |
| US Airways Group, Incorporated   |    | 312,341   | 5    | 0.42               |      | 381,553   | 5    | 0.86               |  |
| Time Warner Entertainment        |    | 286,624   | 6    | 0.39               |      | -         |      | -                  |  |
| Piedmont Natural Gas             |    | 238,136   | 7    | 0.32               |      | 215,399   | 7    | 0.49               |  |
| Southpark Mall                   |    | 213,132   | 8    | 0.29               |      | -         |      | -                  |  |
| TIAA-CREF, LLC                   |    | 189,378   | 9    | 0.25               |      | -         |      | -                  |  |
| Panthers Stadium, LLC            |    | 187,971   | 10   | 0.25               |      | 155,345   | 9    | 0.35               |  |
| CK Southern/Childress Klein      |    | -         |      | -                  |      | 217,364   | 6    | 0.49               |  |
| IBM                              |    | -         |      | -                  |      | 188,339   | 8    | 0.43               |  |
| Continental General Tire         |    |           |      |                    |      | 129,925   | 10   | 0.29               |  |
| Total                            | \$ | 4,165,892 |      | 5.60%              | \$   | 3,681,845 |      | 8.31%              |  |

Source: Mecklenburg County.

## CITY OF CHARLOTTE, NORTH CAROLINA PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS (Dollar Amounts In Thousands)

Collected within the Collections Taxes Levied Fiscal Year of the Levy **Total Collections to Date** Fiscal for the Percentage of in Subsequent Percentage of \_Year <sup>1</sup> Fiscal Year Years Amount Levy Amount Levy 2000 \$ 208,300 \$ 202,672 97.30% \$ 4,511 \$ 207,183 99.46% 2001 220,359 214,352 97.27 219,149 99.45 4,797 237,546 230,863 5,447 236,310 2002 97.19 99.48 2003 240,851 234,603 97.41 6,248 240,851 100.00 2004 264,853 257,890 97.37 263,535 99.50 5,645 2005 261,384 267,305 97.78 5,921 267,305 100.00 281,975 99.31 2006 289,079 97.54 5,095 287,070 308,550 2007 316,477 97.50 5,608 314,158 99.27 2008 340,293 332,150 97.61 336,345 98.84 4,195 336,270 336,270 2009 344,391 97.64 97.64

Source: Mecklenburg County.

<sup>&</sup>lt;sup>1</sup> Pursuant to the North Carolina General Statutes, property taxes levied on July 1, the beginning of the fiscal year, are due September 1; however, penalties do not accrue until January 6. For example, the taxes levied effective July 1, 2008, for the fiscal year 2009, were based on the assessed values listed as of January 1, 2008.

CITY OF CHARLOTTE, NORTH CAROLINA ANALYSIS OF CURRENT TAX LEVY CITY-WIDE LEVY FOR THE YEAR ENDED JUNE 30, 2009 (In Thousands)

|  | (                           | City-Wide |                         | Total Levy <sup>1</sup> |  |    |                     |  |
|--|-----------------------------|-----------|-------------------------|-------------------------|--|----|---------------------|--|
|  | Property Valuation Adjusted | Rate      | Total Levy <sup>1</sup> | Ex<br>Re                | roperty<br>cluding<br>gistered<br>r Vehicles | _  | istered<br>Vehicles |  |
| Original levy: Property taxed at current               |                             |           |                         |                         |  |    |                     |  |
| year's rate  Registered motor vehicles at              | \$69,837,811                | \$ 0.459  | \$ 322,569              | \$                      | 316,836                                      | \$ | 5,733               |  |
| prior year's rate                                      | 4,072,462                   | \$ 0.459  | 18,676                  |                         |  |    | 18,676              |  |
| Total  | 73,910,273                  |           | 341,245                 |                         | 316,836                                      |    | 24,409              |  |
| Discoveries: Prior year taxes Total property valuation | 481,541<br>\$74,391,814     | Various   | 2,136                   |                         | 2,136  |    | <u>-</u>            |  |
| Net levy   |                             |           | \$ 343,381              | \$                      | 318,972                                      | \$ | 24,409              |  |
| Current year's taxes collected                         |                             |           | \$ 341,081              | \$                      | 316,835                                      | \$ | 24,246              |  |
| Current levy collection percentage                     |                             |           | 99.33%                  |                         | 99.33%                                       |    | 93.04%              |  |

<sup>&</sup>lt;sup>1</sup> Total levy includes only those taxes levied on a unit-wide basis and therefore, does not include the Municipal Services District.



THIS PAGE INTENTIONALLY BLANK.

#### CITY OF CHARLOTTE, NORTH CAROLINA **RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS** (Dollar Amounts in Thousands, except Per Capita)

|  |   | General Bonded Debi   |                               |   |    | Other Gov                         | ernr   | mental Acti | vities Debt   |  |   |
|--|---|---|-------------------------------|---|----|-----------------------------------|--|-------------|---|--|---|
| Fiscal   | General<br>Obligation   | Percentage of Actual Taxable  |                               | 2   | Re | venue                             | Special<br>Obligation  | In          | stallment   | Commercial   |   |
| Year   | <br>Bonds <sup>1</sup>  | Value of Property <sup>2</sup>  | perty <sup>2</sup> Per Capita |   | B  | onds                              | <br>Bonds  | _Pı         | urchases  | Paper Notes  | Private Loan                                      |
| 2000<br>2001<br>2002<br>2003<br>2004<br>2005<br>2006<br>2007<br>2008<br>2009 | \$<br>359,072<br>313,986<br>363,107<br>437,816<br>409,384<br>380,236<br>356,543<br>432,729<br>404,087 | 0.81%<br>0.67<br>0.72<br>0.86<br>0.77<br>0.61<br>0.54<br>0.63<br>0.56 | \$                            | 681<br>569<br>626<br>737<br>666<br>601<br>550<br>651<br>581 | \$ | 175<br>-<br>-<br>-<br>-<br>-<br>- | \$<br>10,970<br>10,970<br>10,970<br>10,970<br>10,970<br>10,970 | \$          | 257,994<br>291,092<br>302,625<br>332,591<br>463,586<br>468,399<br>460,549<br>460,118<br>433,186 | \$ -<br>-<br>-<br>-<br>60,900<br>29,559<br>150,907 | \$ -<br>-<br>-<br>-<br>-<br>729<br>1,982<br>2,322 |

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

In 2001, the City early extinguished \$17,515 of governmental and \$16,750 of business-type general obligation debt
 See Schedule of Assessed Value and Actual Value of Taxable Property for value data.
 See Schedule of Demographic and Economic Statistics for population and personal income data.

**Business-Type Activities** 

|    |                    |               |    | i          |    |           |    |         |               |             |          |
|----|--------------------|---------------|----|------------|----|-----------|----|---------|---------------|-------------|----------|
|    | General            |               |    |            |    |           |    | Other   |               | Percentage  |          |
| (  | Obligation         | Revenue       | ı  | nstallment | Со | mmercial  | Fi | nancing | Total Primary | of Personal | Per      |
|    | Bonds <sup>1</sup> | Bonds         | ı  | Purchases  | Pa | per Notes |    | ū       | Government    | Income 3    | Capita 3 |
|    |                    |               |    |            |    |           |    |         |               |             |          |
| \$ | 596,413            | \$<br>589,037 | \$ | 4,505      | \$ | _         | \$ | 15,395  | \$ 1,822,591  | 12.73%      | \$ 3,457 |
|    | 548,448            | 851,647       |    | 5,047      |    | -         |    | 14,555  | 2,024,775     | 12.58       | 3,670    |
|    | 518,478            | 1,010,487     |    | 16,984     |    | -         |    | 13,725  | 2,225,406     | 13.14       | 3,839    |
|    | 487,519            | 990,702       |    | 19,572     |    | -         |    | 12,900  | 2,281,100     | 13.17       | 3,839    |
|    | 456,341            | 970,535       |    | 116,942    |    | -         |    | 12,425  | 2,429,213     | 13.63       | 3,954    |
|    | 421,314            | 1,162,467     |    | 125,009    |    | -         |    | 11,515  | 2,579,910     | 13.68       | 4,077    |
|    | 393,522            | 1,128,460     |    | 321,924    |    | 370,990   |    | 10,610  | 3,114,468     | 15.84       | 4,805    |
|    | 365,587            | 1,538,595     |    | 300,347    |    | 142,605   |    | 9,715   | 3,290,954     | 16.00       | 4,954    |
|    | 330,753            | 1,640,020     |    | 281,889    |    | 279,209   |    | 8,840   | 3,541,843     | 16.89       | 5,089    |
|    | 313,649            | 1,919,585     |    | 203,013    |    | 55,612    |    | 7,975   | 3,706,447     | N/A         | 5,170    |

#### CITY OF CHARLOTTE, NORTH CAROLINA DIRECT AND OVERLAPPING BONDED DEBT JUNE 30, 2009 (Dollar Amounts in Thousands)

|                                | В                        | let General Obligation onded Debt | Percentage<br>Applicable to | Αį   | Amount oplicable to |  |
|--------------------------------|--------------------------|-----------------------------------|-----------------------------|------|---------------------|--|
|                                | Outstanding <sup>'</sup> |                                   | City                        | City |                     |  |
| <u>Jurisdiction</u><br>Direct: |                          |                                   |                             |      |                     |  |
| City of Charlotte              | \$                       | 377,156                           | 100%                        | \$   | 377,156             |  |
| Overlapping:                   | ·                        | •                                 |                             | ·    | •                   |  |
| Mecklenburg County             |                          | 1,617,470                         | 76                          |      | 1,229,277           |  |
| Total                          | \$                       | 1,994,626                         |                             | \$   | 1,606,433           |  |

<sup>&</sup>lt;sup>1</sup> Excludes general obligation bonds being paid from enterprise funds.

#### CITY OF CHARLOTTE, NORTH CAROLINA LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS (Dollar Amounts in Thousands)

| Fiscal<br>Year   | <br>Debt Limit   | Net Debt Outstanding 1 |  | <br>egal Debt<br>Margin  | Ratio of Net Debt Outstanding to Debt Limit   |
|--|--|------------------------|--|--|---|
| 2000<br>2001<br>2002<br>2003<br>2004<br>2005<br>2006<br>2007<br>2008<br>2009 | \$<br>3,545,957<br>3,716,206<br>3,997,438<br>4,074,469<br>4,949,232<br>5,002,695<br>5,247,088<br>5,456,389<br>5,810,376<br>5,941,629 | \$                     | 1,087,178<br>1,139,872<br>1,161,358<br>1,249,904<br>1,430,944<br>1,523,955<br>1,673,417<br>1,731,566<br>1,635,621<br>1,835,116 | \$<br>2,458,779<br>2,576,334<br>2,836,080<br>2,824,565<br>3,518,288<br>3,478,740<br>3,573,671<br>3,724,823<br>4,174,755<br>4,106,513 | 30.66%<br>30.67<br>29.05<br>30.68<br>28.91<br>30.46<br>31.89<br>31.73<br>28.15<br>30.89 |

<sup>&</sup>lt;sup>1</sup> Excludes debt not applicable to the limit.

| Legal Debt Margin Calculation for Fiscal Year 2009: Assessed value |    |                 | \$ | 74,270,368 |
|--|----|-----------------|----|------------|
| Debt limit (8% of assessed value)                                  |    |                 | \$ | 5,941,629  |
| Total outstanding general obligation bonded debt                   | \$ | 690,805         | •  | -,,        |
| Amounts due under installment purchases primarily                  | -  | ,               |    |            |
| for Convention Center, tourism, capital improvements               |    |                 |    |            |
| and equipment  |    | 725,366         |    |            |
| Bonds authorized but unissued                                      |    | 540,800         |    |            |
|  |    | 1,956,971       |    |            |
| Less- Water general obligation bonds                               |    | 121,85 <u>5</u> |    |            |
| Outstanding debt, net  |    |                 |    | 1,835,116  |
| Legal debt margin  |    |                 | \$ | 4,106,513  |

# CITY OF CHARLOTTE, NORTH CAROLINA WATER AND SEWER REVENUE BOND COVERAGE LAST TEN FISCAL YEARS (Dollar Amounts in Thousands)

| 1 1  | nue Bond |
|--|----------|
|  |          |
| Year Revenues Expenses Debt Service Requirement Co | verage   |
| 2000 \$ 166.439 \$ 64.899 \$ 101.540 \$ 6.184      | 16.4     |
|  |          |
| 2001 175,356 65,181 110,175 10,783                 | 10.2     |
| 2002 186,187 67,712 118,475 22,970                 | 5.2      |
| 2003 176,274 78,259 98,015 30,896                  | 3.2      |
| 2004 183,722 87,071 96,651 34,847                  | 2.8      |
| 2005 200,368 82,575 117,793 34,492                 | 3.4      |
| 2006 257,075 90,693 166,382 43,478                 | 3.8      |
| 2007 276,399 93,119 183,280 51,141                 | 3.6      |
| 2008 279,870 102,522 177,348 67,871                | 2.6      |
| 2009 284,083 101,583 182,500 78,258                | 2.3      |

<sup>&</sup>lt;sup>1</sup> Allowable revenues and current expenses as defined by the Revenue Bond Order.

CITY OF CHARLOTTE, NORTH CAROLINA STORM WATER REVENUE BOND COVERAGE LAST TEN FISCAL YEARS (Dollar Amounts in Thousands)

| Fiscal   | Α  | llowable   | C  | Current  | Net Revenues<br>Available for |  | Revenue Bond |  |  |
|--|----|--|----|--|-------------------------------|--|--------------|--|--|
| Year   | Re | evenues  | Ex | penses 1   | De                            | bt Service   | Requirement  |  | Coverage   |
| 2000<br>2001<br>2002<br>2003<br>2004<br>2005<br>2006<br>2007<br>2008<br>2009 | \$ | 22,001<br>24,660<br>27,278<br>27,435<br>32,120<br>36,400<br>41,946<br>48,490<br>51,606<br>53,542 | \$ | 9,350<br>8,710<br>9,921<br>9,245<br>11,287<br>12,750<br>12,198<br>13,021<br>12,699<br>11,604 | \$                            | 12,651<br>15,950<br>17,357<br>18,190<br>20,833<br>23,650<br>29,748<br>35,469<br>38,907<br>41,938 | \$           | 1,973<br>4,862<br>4,882<br>4,736<br>4,721<br>6,198<br>7,187<br>9,476<br>10,247<br>10,954 | 6.4<br>3.3<br>3.6<br>3.8<br>4.4<br>3.8<br>4.1<br>3.7<br>3.8<br>3.8 |
|  |    |  |    |  |                               |  |              |  |  |

<sup>&</sup>lt;sup>1</sup> Allowable revenues and current expenses as defined by the Revenue Bond Order.

#### CITY OF CHARLOTTE, NORTH CAROLINA AIRPORT REVENUE BOND COVERAGE LAST TEN FISCAL YEARS (Dollar Amounts in Thousands)

| Fiscal<br>Year   | Re | Gross<br>evenues 1   | <br>ication of<br>renues <sup>1</sup>  | Αv | t Revenues vailable for Debt Select Service Requirem   |    | ot Service   | Revenue<br>Bond<br>Coverage <sup>3</sup>                           |
|--|----|--|--|----|--|----|--|--|
| 2000<br>2001<br>2002<br>2003<br>2004<br>2005<br>2006<br>2007<br>2008<br>2009 | \$ | 73,715<br>86,234<br>83,824<br>72,909<br>86,743<br>94,456<br>104,196<br>117,180<br>129,034<br>123,920 | \$<br>26,705<br>28,755<br>31,723<br>33,344<br>35,506<br>40,580<br>43,761<br>45,432<br>52,849<br>52,835 | \$ | 47,010<br>57,479<br>52,101<br>39,565<br>51,237<br>53,876<br>60,435<br>71,748<br>76,185<br>71,085 | \$ | 17,527<br>23,456<br>23,276<br>24,571<br>23,013<br>23,235<br>18,203<br>18,285<br>21,049<br>18,273 | 2.7<br>2.5<br>2.2<br>1.6<br>2.2<br>2.3<br>3.3<br>3.9<br>3.6<br>3.9 |

Gross revenues and application of revenues as defined by the Revenue Bond Order.
 Net of capitalized interest.
 Revenue bond coverage as defined by the Revenue Bond Order.

## CITY OF CHARLOTTE, NORTH CAROLINA DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN CALENDAR YEARS

|      |            | Personal      |    |            |            |              |
|------|------------|---------------|----|------------|------------|--------------|
|      |            | Income        | F  | Per Capita |            |              |
|      |            | (thousands    |    | Personal   |            | Unemployment |
| Year | Population | of dollars)   |    | Income     | Median Age | Rate         |
| 2000 | 527,291    | \$ 14,318,120 | \$ | 21,783     | 34.5       | 2.7%         |
| 2001 | 551,645    | 16,089,679    |    | 22,684     | 34.7       | 3.8          |
| 2002 | 579,684    | 16,942,549    |    | 23,250     | 33.6       | 6.5          |
| 2003 | 594,176    | 17,317,300    |    | 23,201     | 33.4       | 6.4          |
| 2004 | 614,330    | 17,827,370    |    | 23,322     | 33.4       | 5.6          |
| 2005 | 632,760    | 18,860,073    |    | 24,251     | 34.7       | 5.1          |
| 2006 | 648,139    | 19,655,613    |    | 24,623     | 34.5       | 4.4          |
| 2007 | 664,342    | 20,570,513    |    | 24,853     | 35.1       | 4.5          |
| 2008 | 695,995    | 20,970,350    |    | 24,281     | 35.1       | 5.6          |
| 2009 | 716,874    | N/A           |    | N/A        | N/A        | 10.2         |

Source: Data provided by Charlotte Chamber of Commerce. Personal income and median age data are for the County.

N/A: Information not available.

#### CITY OF CHARLOTTE, NORTH CAROLINA PRINCIPAL EMPLOYERS CURRENT YEAR AND NINE YEARS AGO

|  |           | 2009 |                |           | 2000 |                |
|--|-----------|------|----------------|-----------|------|----------------|
|  |           |      | Percentage     |           |      | Percentage     |
|  |           |      | to Total City  |           |      | to Total City  |
| <u>Employer</u>                              | Employees | Rank | Employment     | Employees | Rank | Employment     |
|  |           | _    |                |           |      |                |
| Carolinas Healthcare System                  | 26,283    | 1    | 6.49%          | 9,330     | 4    | 2.41%          |
| Wells Fargo/Wachovia Corporation             | 20,000    | 2    | 4.94           | 16,378    | 1    | 4.24           |
| Charlotte-Mecklenburg Schools                | 19,485    | 3    | 4.81           | 12,789    | 2    | 3.31           |
| Bank of America                              | 13,960    | 4    | 3.45           | 11,843    | 3    | 3.06           |
| Wal-Mart Stores, Incorporated                | 13,192    | 5    | 3.26           | -         | -    | -              |
| Presbyterian Regional Healthcare Corporation | 9,000     | 6    | 2.22           | 5,500     | 8    | 1.42           |
| Delhaize America Inc/Food Lion LLC           | 8,658     | 7    | 2.14           | -         | -    | -              |
| Duke Energy Corporation                      | 7,757     | 8    | 1.91           | 7,169     | 5    | 1.85           |
| State of North Carolina                      | 7,479     | 9    | 1.85           | 5,777     | 7    | 1.49           |
| US Airways Group, Incorporated               | 5,955     | 10   | 1.47           | 7,000     | 6    | 1.81           |
| City of Charlotte                            | -         |      | -              | 5,101     | 9    | 1.32           |
| U.S. Government                              |           |      |                | 4,662     | 10   | 1.21           |
| Total  | 131,769   |      | <u>32.54</u> % | 85,549    |      | <u>22.12</u> % |

Sources: Number of employees provided by Charlotte Chamber of Commerce. Total city employment provided by NC Employment Security Commission.

### CITY OF CHARLOTTE, NORTH CAROLINA FULL-TIME EQUIVALENT EMPLOYEES BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS

|                                     |          | Full-time Equivalent Employees as of June 30 |          |          |          |          |          |          |          |          |  |  |
|-------------------------------------|----------|--|----------|----------|----------|----------|----------|----------|----------|----------|--|--|
|                                     | 2000     | 2001   | 2002     | 2003     | 2004     | 2005     | 2006     | 2007     | 2008     | 2009     |  |  |
| Function/Program                    |          |  |          |          |          |          |          |          |          |          |  |  |
| Public safety                       | 2,854.50 | 2,873.50                                     | 2,958.50 | 2,953.50 | 3,002.50 | 3,058.50 | 3,094.50 | 3,179.50 | 3,191.50 | 3,223.50 |  |  |
| Sanitation                          | 249.00   | 230.00                                       | 283.00   | 264.00   | 255.00   | 247.00   | 239.00   | 276.00   | 290.00   | 289.00   |  |  |
| General administration              | 220.00   | 222.00                                       | 233.00   | 240.00   | 245.00   | 272.00   | 295.50   | 297.50   | 349.00   | 350.25   |  |  |
| Support services                    | 167.00   | 167.00                                       | 182.00   | 182.00   | 183.50   | 186.50   | 187.50   | 191.50   | 197.50   | 235.00   |  |  |
| Engineering and property management | 258.00   | 261.00                                       | 290.00   | 296.00   | 298.00   | 299.00   | 301.00   | 306.00   | 314.00   | 330.00   |  |  |
| Streets and highways                | 402.25   | 399.25                                       | 448.25   | 433.25   | 456.25   | 447.25   | 437.25   | 437.25   | 428.50   | 429.50   |  |  |
| Community planning and development  | 159.00   | 167.00                                       | 176.00   | 204.00   | 210.00   | 212.00   | 225.00   | 227.00   | 226.00   | 226.00   |  |  |
| Water and Sewer                     | 729.50   | 763.50                                       | 779.50   | 779.50   | 784.50   | 802.50   | 802.50   | 818.50   | 813.50   | 812.50   |  |  |
| Storm water                         | 57.00    | 57.00  | 67.00    | 68.00    | 77.00    | 84.00    | 92.00    | 85.00    | 80.00    | 86.00    |  |  |
| Airport                             | 226.00   | 226.00                                       | 241.00   | 248.00   | 248.00   | 268.00   | 268.00   | 268.00   | 268.00   | 268.00   |  |  |
| Public transit <sup>1</sup>         | 96.25    | 134.25                                       | 159.25   | 173.25   | 225.25   | 242.25   | 289.75   | 380.75   | 392.75   | 392.75   |  |  |
| Risk management                     | 20.00    | 20.00  | 23.00    | 23.00    | 23.00    | 25.00    | 25.00    | 25.00    | 26.00    | 27.00    |  |  |
| Total                               | 5,438.50 | 5,520.50                                     | 5,840.50 | 5,864.50 | 6,008.00 | 6,144.00 | 6,257.00 | 6,492.00 | 6,576.75 | 6,669.50 |  |  |

Source: Actual position allocations per Budget and Evaluation Department, except 2009 which is budgeted position allocations.

<sup>&</sup>lt;sup>1</sup> Expansion of the public transit program began in 2000.

#### CITY OF CHARLOTTE, NORTH CAROLINA **OPERATING INDICATORS BY FUNCTION/PROGRAM** LAST TEN FISCAL YEARS

| Fiscal Year |   |         |         |  |   |   |   |   |   |  |
|-------------|---|---------|---------|--|---|---|---|---|---|--|
| 2000        | 2001  | 2002    | 2003    | 2004   | 2005  | 2006  | 2007  | 2008  | 2009  |  |
|             |   |         |         |  |   |   |   |   |   |  |
|             |   |         |         |  |   |   |   |   |   |  |
| 26,396      | 26,042  | 26,618  | 26,853  | 27,226   | 26,163  | 28,015  | 27,005  | 28,875  | 29,703  |  |
| N/A         | N/A   | N/A     | 968,055 | 1,030,578  | 1,066,176   | 1,081,065   | 1,093,542   | 1,069,433   | 1,008,457   |  |
| 67,784      | 69,174  | 71,449  | 73,190  | 75,624   | 78,656  | 84,348  | 88,024  | 90,743  | 91,309  |  |
|             |   |         |         |  |   |   |   |   |   |  |
| 254,160     | 242,110   | 252,529 | 247,938 | 257,972  | 278,598   | 281,215   | 338,745   | 331,806   | 311,820   |  |
| 26,067      | 26,650  | 26,975  | 33,096  | 32,926   | 33,126  | 33,036  | 33,242  | 34,725  | 33,213  |  |
|             |   |         |         |  |   |   |   |   |   |  |
| 2,566       | 2,760   | 2,861   | 2,833   | 2,845  | 2,968   | 3,091   | 3,137   | 3,251   | 3,367   |  |
|             |   |         |         |  |   |   |   |   |   |  |
| 459         | 326   | 382     | 334     | 304  | 283   | 195   | 194   | 306   | 319   |  |
| 458         | 524   | 697     | 453     | 387  | 376   | 378   | 375   | 288   | 576   |  |
|             |   |         |         |  |   |   |   |   |   |  |
| 1,541       | 2,400   | 2,234   | 2,045   | 2,818  | 2,970   | 2,993   | 3,689   | 3,565   | 3,749   |  |
| 1,272       | 824   | 825     | 1,005   | 1,051  | 1,319   | 1,187   | 1,640   | 1,204   | 1,093   |  |
|             |   |         |         |  |   |   |   |   |   |  |
| 187,592     | 192,000   | 197,891 | 204,110 | 226,004  | 223,559   | 232,545   | 237,930   | 241,637   | 242,631   |  |
| 102         | 102   | 110     | 101     | 105  | 100   | 111   | 114   | 106   | 99  |  |
|             |   |         |         |  |   |   |   |   |   |  |
|             | •   | ,       |         | ,  | ,   | ,   | ,   | ,   | 223,855   |  |
| 76          | 76  | 72      | 87      | 81   | 84  | 80  | 86  | 78  | 81  |  |
|             |   |         |         |  |   |   |   |   |   |  |
| 2,434       | 1,300   | 1,072   | 668     | 1,500  | 1,863   | 1,842   | 1,627   | 1,885   | 2,021   |  |
|             |   |         |         |  |   |   |   |   |   |  |
|             | , -   | ,       | ,       | ,  | ,   | ,   | , -   |   | 1,289   |  |
| 10,869      | 11,999  | 11,481  | 11,310  | 12,166   | 13,539  | 14,246  | 15,712  | 17,023  | 17,305  |  |
|             |   |         |         |  |   |   |   |   |   |  |
|             | •   | •       |         | ,  | •   | •   | -   | -   | 17,280  |  |
| 13,400      | 14,025  | 14,695  | 15,528  | 16,356   | 17,705  | 19,157  | 19,758  | 23,101  | 26,034  |  |
|             | 26,396<br>N/A<br>67,784<br>254,160<br>26,067<br>2,566<br>459<br>458<br>1,541<br>1,272 | 26,396  | 26,396  | 26,396 26,042 26,618 26,853 N/A N/A N/A N/A 968,055 67,784 69,174 71,449 73,190 254,160 242,110 252,529 247,938 26,067 26,650 26,975 33,096 2,566 2,760 2,861 2,833 459 326 382 334 458 524 697 453 1,272 824 825 1,005 187,592 192,000 197,891 204,110 102 102 110 101 168,604 171,300 176,139 181,700 76 76 72 87 2,434 1,300 1,072 668 986 1,102 1,060 1,016 10,869 11,999 11,481 11,310 5,933 6,639 8,588 10,215 | 2000         2001         2002         2003         2004           26,396         26,042         26,618         26,853         27,226           N/A         N/A         N/A         968,055         1,030,578           67,784         69,174         71,449         73,190         75,624           254,160         242,110         252,529         247,938         257,972           26,067         26,650         26,975         33,096         32,926           2,566         2,760         2,861         2,833         2,845           459         326         382         334         304           458         524         697         453         387           1,541         2,400         2,234         2,045         2,818           1,272         824         825         1,005         1,051           187,592         192,000         197,891         204,110         226,004           102         102         110         101         105           168,604         171,300         1,6139         181,700         191,148           76         76         72         87         81           2,434 | 2000         2001         2002         2003         2004         2005           26,396         26,042         26,618         26,853         27,226         26,163           N/A         N/A         N/A         968,055         1,030,578         1,066,176           67,784         69,174         71,449         73,190         75,624         78,656           254,160         242,110         252,529         247,938         257,972         278,598           26,067         26,650         26,975         33,096         32,926         33,126           2,566         2,760         2,861         2,833         2,845         2,968           459         326         382         334         304         283           458         524         697         453         387         376           1,541         2,400         2,234         2,045         2,818         2,970           1,272         824         825         1,005         1,051         1,319           187,592         192,000         197,891         204,110         226,004         223,559           102         102         110         101         105         100 | 2000         2001         2002         2003         2004         2005         2006           26,396         26,042         26,618         26,853         27,226         26,163         28,015           N/A         N/A         N/A         968,055         1,030,578         1,066,176         1,081,065           67,784         69,174         71,449         73,190         75,624         78,656         84,348           254,160         242,110         252,529         247,938         257,972         278,598         281,215           26,067         26,650         26,975         33,096         32,926         33,126         33,036           2,566         2,760         2,861         2,833         2,845         2,968         3,091           459         326         382         334         304         283         195           458         524         697         453         387         376         378           1,541         2,400         2,234         2,045         2,818         2,970         2,993           1,272         824         825         1,005         1,051         1,319         1,187           187,592         192,000 | 2000         2001         2002         2003         2004         2005         2006         2007           26,396         26,042         26,618         26,853         27,226         26,163         28,015         27,005           N/A         N/A         N/A         968,055         1,030,578         1,066,176         1,081,065         1,093,542           67,784         69,174         71,449         73,190         75,624         78,656         84,348         88,024           254,160         242,110         252,529         247,938         257,972         278,598         281,215         338,745           26,067         26,650         26,975         33,096         32,926         33,126         33,036         33,242           2,566         2,760         2,861         2,833         2,845         2,968         3,091         3,137           459         326         382         334         304         283         195         194           458         524         697         453         387         376         378         375           1,541         2,400         2,234         2,045         2,818         2,970         2,993         3,689 | 2000         2001         2002         2003         2004         2005         2006         2007         2008           26,396         26,042         26,618         26,853         27,226         26,163         28,015         27,005         28,875           N/A         N/A         N/A         968,055         1,030,578         1,066,176         1,081,065         1,093,542         1,069,433           67,784         69,174         71,449         73,190         75,624         78,656         84,348         88,024         90,743           254,160         242,110         252,529         247,938         257,972         278,598         281,215         338,745         331,806           26,067         26,650         26,975         33,096         32,926         33,126         33,036         33,242         34,725           2,566         2,760         2,861         2,833         2,845         2,968         3,091         3,137         3,251           459         326         382         334         304         283         195         194         306           458         524         697         453         387         376         378         375         288 |  |

N/A - information not available

<sup>1</sup> Beginning in 2000, refuse collected includes multi-family garbage and recycling.

<sup>2</sup> In 2000, affordable housing includes a new financing of 500 units.

<sup>3</sup> Light rail service began operations in 2008.

### CITY OF CHARLOTTE, NORTH CAROLINA CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS

|                               | Fiscal Year |        |        |        |        |        |        |        |        |        |  |  |
|-------------------------------|-------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--|--|
| -                             | 2000        | 2001   | 2002   | 2003   | 2004   | 2005   | 2006   | 2007   | 2008   | 2009   |  |  |
| Function/Program              |             |        |        |        |        |        |        |        |        |        |  |  |
| Public safety                 |             |        |        |        |        |        |        |        |        |        |  |  |
| Police stations               | 11          | 11     | 11     | 12     | 12     | 12     | 12     | 13     | 13     | 13     |  |  |
| Patrol units                  | 850         | 919    | 993    | 993    | 997    | 984    | 990    | 1,072  | 1,087  | 1,169  |  |  |
| Fire stations                 | 32          | 36     | 35     | 35     | 36     | 36     | 37     | 38     | 38     | 39     |  |  |
| Sanitation                    |             |        |        |        |        |        |        |        |        |        |  |  |
| Collection trucks             | 174         | 169    | 177    | 176    | 165    | 170    | 171    | 182    | 194    | 198    |  |  |
| Streets and highways          |             |        |        |        |        |        |        |        |        |        |  |  |
| Miles of street               | 1,973       | 1,990  | 2,143  | 2,147  | 2,104  | 2,181  | 2,197  | 2,244  | 2,280  | 2,368  |  |  |
| Number of street lights       | 54,922      | 58,357 | 59,807 | 62,470 | 60,565 | 60,737 | 63,258 | 64,644 | 66,204 | 67,345 |  |  |
| Water                         |             |        |        |        |        |        |        |        |        |        |  |  |
| Treatment plants              | 3           | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      |  |  |
| Miles of water mains          | 3,023       | 3,140  | 3,230  | 3,294  | 3,370  | 3,450  | 3,528  | 3,850  | 3,929  | 4,025  |  |  |
| Fire hydrants <sup>1</sup>    | 8,850       | 9,062  | 9,015  | 9,141  | 18,000 | 20,000 | 20,000 | 20,000 | 22,000 | 12,425 |  |  |
| Sewer                         |             |        |        |        |        |        |        |        |        |        |  |  |
| Treatment plants              | 5           | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      |  |  |
| Miles of sanitary sewer lines | 2,956       | 3,062  | 3,145  | 3,210  | 3,297  | 3,369  | 3,433  | 3,865  | 3,942  | 4,028  |  |  |
| Airport                       |             |        |        |        |        |        |        |        |        |        |  |  |
| Feet of runway                | 26,345      | 26,345 | 26,345 | 26,345 | 26,345 | 26,345 | 26,345 | 26,345 | 26,345 | 26,345 |  |  |
| Public transit                |             |        |        |        |        |        |        |        |        |        |  |  |
| Motor buses                   | 222         | 240    | 260    | 309    | 313    | 321    | 326    | 324    | 342    | 342    |  |  |
| Light rail vehicles           | -           | -      | -      | -      | -      | 4      | 4      | 9      | 16     | 16     |  |  |

<sup>&</sup>lt;sup>1</sup> Beginning 2009, data represents only assets owned and maintained by the city. N/A - information not available



THIS PAGE INTENTIONALLY BLANK.





# INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Honorable Mayor and Members of the City Council City of Charlotte, North Carolina

We have audited the accompanying financial statements of the governmental activities, business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of the City of Charlotte, North Carolina (the "City"), as of and for the year ended June 30, 2009, which collectively comprise the City's basic financial statements and have issued our report thereon dated October 31, 2009. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. We did not audit the financial statements of the Charlotte Regional Visitors Authority (the "CRVA"). Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for the CRVA, is based solely on the reports of the other auditors.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the City's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the City's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the City's financial statements that is more than inconsequential will not be prevented or detected by the City's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the City's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the City's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of management, City Council, and federal and State awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

which + Halme Lig.

CHERRY, BEKAERT & HOLLAND, L.L.P.

Raleigh, North Carolina October 31, 2009



## INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR FEDERAL PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 AND THE STATE SINGLE AUDIT IMPLEMENTATION ACT

To the Honorable Mayor and Members of the City Council City of Charlotte, North Carolina

#### Compliance

We have audited the compliance of the City of Charlotte, North Carolina (the "City"), with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* and the *Audit Manual for Governmental Auditors in North Carolina*, issued by the Local Government Commission, that are applicable to each of its major federal programs for the year ended June 30, 2009. The City's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the City's management. Our responsibility is to express an opinion on the City's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations,* and the State Single Audit Implementation Act. Those standards, OMB Circular A-133, and the State Single Audit Implementation Act require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the City's compliance with those requirements.

In our opinion, the City complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2009.

#### Internal Control Over Compliance

The management of the City is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the City's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies that adversely affects the City's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the City's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the City's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of management, City Council, and federal and State awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

CHERRY, BEKAERT & HOLLAND, L.L.P.

alut + Halme Lig.

Raleigh, North Carolina October 31, 2009



## INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR STATE PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH APPLICABLE SECTIONS OF OMB CIRCULAR A-133 AND THE STATE SINGLE AUDIT IMPLEMENTATION ACT

To the Honorable Mayor and Members of the City Council City of Charlotte, North Carolina

#### Compliance

We have audited the compliance of the City of Charlotte, North Carolina (the "City"), with the types of compliance requirements described in the *Audit Manual for Governmental Auditors in North Carolina*, issued by the Local Government Commission, that are applicable to each of its major State programs for the year ended June 30, 2009. The City's major State programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major State programs is the responsibility of the City's management. Our responsibility is to express an opinion on the City's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; applicable sections of OMB Circular A-133, as described in the *Audit Manual for Governmental Auditors in North Carolina*, and the State Single Audit Implementation Act. Those standards, applicable sections of OMB Circular A-133, and the State Single Audit Implementation Act require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major State program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the City's compliance with those requirements.

In our opinion, the City complied, in all material respects, with the requirements referred to above that are applicable to each of its major State programs for the year ended June 30, 2009. However, the results of our auditing procedures disclosed instances of noncompliance with those requirements that are required to be reported in accordance with applicable sections of OMB Circular A-133 and the State Single Audit Implementation Act and which are described in the accompanying schedule of findings and questioned costs as item 09-01.

#### Internal Control Over Compliance

The management of the City is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to State programs. In planning and performing our audit, we considered the City's internal control over compliance with requirements that could have a direct and material effect on a major State program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a State program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies that adversely affects the City's ability to administer a State program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a State program that is more than inconsequential will not be prevented or detected by the City's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a State program will not be prevented or detected by the City's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

The City's response to the finding identified in our audit is described in the accompanying schedule of findings and questioned costs. We did not audit the City's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of management, City Council, and federal and State awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

CHERRY, BEKAERT & HOLLAND, L.L.P.

) which & Halle Lig.

Raleigh, North Carolina October 31, 2009

#### CITY OF CHARLOTTE, NORTH CAROLINA

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED JUNE 30, 2009

#### I. SUMMARY OF AUDITORS' RESULTS

- A. An unqualified opinion was issued on the basic financial statements of the City of Charlotte, North Carolina (the "City").
- B. Our audit of the basic financial statements disclosed no matters involving the internal control over financial reporting and its operations that we consider to be material weaknesses or significant deficiencies.
- C. Our audit of the basic financial statements disclosed no instances of noncompliance with laws, regulations and the provisions of contracts and grant agreements that are material to the basic financial statements.
- D. Our audit of compliance with the types of compliance requirements applicable to the City's major programs disclosed no material weaknesses or significant deficiencies in the internal controls over major programs.
- E. An unqualified opinion was issued on the City's compliance with the types of compliance requirements applicable to its major federal programs.
- F. An unqualified opinion was issued on the City's compliance with the types of compliance requirements applicable to its major State programs.
- G. Our audit disclosed no instances of noncompliance related to the federal programs of the City.
- H. Our audit disclosed one instance of noncompliance related to the State programs of the City.
- I. Major federal programs for the City for the year ended June 30, 2009 were:

| Program Name   | CFDA#                      |
|--|----------------------------|
| U.S. Department of Transportation Airport Improvement Program  | 20.106                     |
| U.S. Department of Housing and Urban Development<br>Loan Guarantee Section 108: Double Oaks Redevelopment                                | 14.218                     |
| U.S. Department of Homeland Security Homeland Security Cluster State Homeland Security Urban Areas Security Initiative Homeland Security | 97.004<br>97.008<br>97.067 |

#### CITY OF CHARLOTTE, NORTH CAROLINA

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED JUNE 30, 2009

J. Major State programs for the City for the fiscal year ended June 30, 2009 were:

#### **Program Name**

North Carolina State Department of Transportation State Street Aid – Powell Bill Airport Agreement – 36244.17.4.1 Airport Agreement – 36244.17.5.1 Airport Agreement – 36244.17.9.1 Municipal Agreement – U-209B/U-2509 Municipal Agreement – 37857

- K. The threshold for determining Type-A programs, as the term is defined in OMB Circular A-133, for the City is \$2,427,281.
- L. The City qualified as a low-risk auditee under Section .530 of OMB Circular A-133.

### II. FINDINGS RELATED TO THE AUDIT OF THE BASIC FINANCIAL STATEMENTS OF THE CITY

Our audit disclosed no findings related to the basic financial statements of the City.

#### CITY OF CHARLOTTE, NORTH CAROLINA

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED JUNE 30, 2009

### III. FINDINGS RELATED TO THE AUDIT OF THE FEDERAL AND STATE PROGRAMS OF THE CITY

N.C. Department of Transportation Program Name: Powell Bill DOT-4

Finding 09-01

NON MATERIAL NONCOMPLIANCE

#### ALLOWABLE COSTS/COST PRINCIPLES

Criteria: N.C.G.S. 136-41.3 provides that the funds allocated to cities and towns under the provisions of the Powell Bill "shall be expended by said cities and towns only for the purpose of maintaining, repairing, constructing, reconstructing or widening of any street or public thoroughfare including bridges, drainage, curb and gutter, and other necessary appurtenances within the corporate limits of the municipality or for meeting the municipality's proportionate share of assessments levied for such purposes, or for the planning, construction and maintenance of bikeways located within the rights-of-way of public streets and highways, or for the planning, construction, and maintenance of sidewalks along public streets and highways."

Condition: During testing it was noted that an expense charged to the Powell Bill was for an unallowable activity. The expense was related to construction training, which would fall under indirect costs that are not allowed under this program.

Questioned Costs: \$13,848.

Context: Out of \$23,806,074 of expenses charged to Powell Bill, we examined support for 60 invoices totaling \$4,604,432, or 19% of expenditures, and noted \$13,848 were for ineligible activities.

Effects: Powell Bill funds were spent on ineligible costs and eligible costs may go unreported for reimbursement.

Cause: The City incorrectly charged this expense to the Powell Bill.

Recommendation: The City should ensure that expenditures are properly reviewed prior to recording the expense in the general ledger and subsequently charged to Powell Bill funding.

Views of responsible officials and planned corrective actions: The City agrees with this finding. The City will implement procedures to ensure that only allowable expenses will be charged to the Powell Bill.

#### CITY OF CHARLOTTE, NORTH CAROLINA

#### SUMMARY OF PRIOR YEAR FINDINGS YEAR ENDED JUNE 30, 2009

There were no prior year findings.



THIS PAGE INTENTIONALLY BLANK.

| FEDERAL GRANT FUNDS DISTRIBUTED DIRECTLY TO            | Federal Catalog |                    |             | Current Year | Cumulative   |
|--|-----------------|--------------------|-------------|--------------|--------------|
| THE CITY OF CHARLOTTE, NORTH CAROLINA:                 | Number          | Grant Award Number | Total Grant | Expenditures | Expenditures |
| U.S. Department of Defense-                            |                 |                    |             |              |              |
| National Guard Bureau-                                 |                 |                    |             |              |              |
| Military Construction Cooperative Agreement            | 12.400          | W91242-08-2-2104   | \$ 420,000  | \$ -         | \$ -         |
| U.S. Department of Homeland Security-                  |                 |                    |             |              |              |
| Assistance to Firefighters                             | 97.044          | EMW-2006-FG-09305  | 864,800     | 277,950      | 742,888      |
| U.S. Department of Housing and Urban Development-      |                 |                    |             |              |              |
| Community Development Block Grant                      | 14.218          | B-06-MC-37-0003    | 4,774,387   | 1,346,054    | 4,774,387    |
| Community Development Block Grant                      | 14.218          | B-07-MC-37-0003    | 4,788,128   | 4,788,128    | 4,788,128    |
| Community Development Block Grant                      | 14.218          | B-08-MC-37-0003    | 4,647,591   | 500,914      | 500,914      |
| Neighborhood Stabilization Program                     | 14.218          | B-08-MN-37-0001    | 5,431,777   | 20,240       | 20,240       |
| Total Community Development Block Grant                |                 |                    | 19,641,883  | 6,655,336    | 10,083,669   |
| Emergency Shelter                                      | 14.231          | S-08-MC-37-0002    | 206,304     | 206,304      | 206,304      |
| HOME Investment Partnerships Program                   | 14.239          | M06DC370212        | 2,631,915   | 426,715      | 2,631,915    |
| HOME Investment Partnerships Program                   | 14.239          | M07DC370212        | 2,620,529   | 1,186,959    | 1,186,959    |
| HOME Investment Partnerships Program                   | 14.239          | M08DC370212        | 2,590,402   |              |              |
| Total HOME Investment Partnerships Program             |                 |                    | 7,842,846   | 1,613,674    | 3,818,874    |
| Housing Opportunities For Persons With AIDS            | 14.241          | NC19H06-F001       | 597,000     | 95,625       | 597,000      |
| Housing Opportunities For Persons With AIDS            | 14.241          | NC19H07-F001       | 626,000     | 366,695      | 366,695      |
| Housing Opportunities For Persons With AIDS            | 14.241          | NC19H08-F001       | 671,000     |              |              |
| Total Housing Opportunities For Persons With AIDS      |                 |                    | 1,894,000   | 462,320      | 963,695      |
| Loan Grarantee Section 108 : Double Oaks Redevelopment | 14.248          | B-07-MC-37-0003    | 10,000,000  | 10,000,000   | 10,000,000   |
| Greenway Business Center                               | 14.251          | B-08-SP-NC-0087    | 147,000     |              |              |
| Fair Housing Assistance                                | 14.401          | FF205K074008       | 117,867     | 1,967        | 117,867      |
| Fair Housing Assistance                                | 14.401          | FF205K084008       | 114,860     | 114,860      | 114,860      |
| Total Fair Housing Assistance                          |                 |                    | 232,727     | 116,827      | 232,727      |
| Lead-Based Paint Hazards                               | 14.900          | NCLHB0335-06       | 2,999,944   | 1,543,191    | 2,437,888    |
| Total U.S. Department of Housing and Urban Development |                 |                    | 42,964,704  | 20,597,652   | 27,743,157   |
| U.S. Department of Justice-                            |                 |                    |             |              |              |
| Gang of One  | 16.541          | 2008-JL-FX-0488    | 1,162,653   | 244,417      | 244,417      |

| U.S. Department of Justice (Continued)-                |        |                   |    |            |            |             |
|--|--------|-------------------|----|------------|------------|-------------|
| Bulletproof Vest Partnership                           | 16.607 | N/A               | \$ | 5,928      | \$ 10      | \$ 5,391    |
| Public Safety Partnership and Community Policing:      |        |                   |    |            |            |             |
| 2007 C.O.P.S. Technology                               | 16.710 | 2007CKWX0044      |    | 2,884,170  | 90,026     | 90,026      |
| Secure Our Schools                                     | 16.710 | 2007CKWX0158      |    | 4,038      | -          | 3,985       |
| Child Sexual Predator Program                          | 16.710 | 2008CSWX0014      |    | 321,350    | 172,350    | 172,350     |
| Total Public Safety Partnership and Community Policing |        |                   |    | 3,209,558  | 262,376    | 266,361     |
| Forensic DNA Backlog Reduction Program                 | 16.741 | 2007-DN-BX-K093   |    | 281,369    | 178,337    | 215,245     |
| Forensic DNA Backlog Reduction Program                 | 16.741 | 2008-DN-BX-K116   |    | 362,548    | 117,403    | 117,403     |
| Total Forensic DNA Backlog Reduction Program           |        |                   |    | 643,917    | 295,740    | 332,648     |
| Total U.S. Department of Justice                       |        |                   |    | 5,022,056  | 802,543    | 848,817     |
| U.S. Department of Transportation-                     |        |                   |    |            |            |             |
| Airport Improvement Program                            | 20.106 | 3-37-0012-19      |    | 2,459,185  | -          | 2,459,185   |
| Airport Improvement Program                            | 20.106 | 3-37-0012-20      |    | 7,656,872  | -          | 7,656,872   |
| Airport Improvement Program                            | 20.106 | 3-37-0012-39      |    | 5,000,000  | -          | 1,891,682   |
| Airport Improvement Program                            | 20.106 | 3-37-0012-42      |    | 176,642    | -          | 176,642     |
| Airport Improvement Program                            | 20.106 | 3-37-0012-47      |    | 3,367,096  | -          | 3,367,096   |
| Airport Improvement Program                            | 20.106 | 3-37-0012-49      |    | 15,179,267 | 5,058,446  | 14,864,969  |
| Airport Improvement Program                            | 20.106 | 3-37-0012-51      |    | 15,359,406 | 4,131,923  | 15,349,251  |
| Airport Improvement Program                            | 20.106 | 3-37-0012-52      |    | 15,089,210 | 4,081,365  | 15,089,209  |
| Airport Improvement Program                            | 20.106 | 3-37-0012-53      |    | 3,269,339  | 1,858,217  | 3,269,339   |
| Airport Improvement Program                            | 20.106 | 3-37-0012-54      |    | 9,506,664  | 33,956     | 8,315,784   |
| Airport Improvement Program                            | 20.106 | 3-37-0012-56-2007 |    | 11,132,191 | 5,995,389  | 11,132,191  |
| Airport Improvement Program                            | 20.106 | 3-37-0012-57-2008 |    | 22,369,458 | 2,404,198  | 22,369,458  |
| Airport Improvement Program                            | 20.106 | 3-37-0012-58-2009 |    | 14,340,842 | 11,314,035 | 11,314,035  |
| Total Airport Improvement Program                      |        |                   | 1  | 24,906,172 | 34,877,529 | 117,255,713 |
| Federal Transit Cluster:                               |        |                   |    |            |            |             |
| Federal Transit Capital Investment                     | 20.500 | NC-03-0048        | 1  | 92,940,000 | 109,591    | 190,225,222 |
| Federal Transit Capital Investment                     | 20.500 | NC-03-0056        |    | 880,000    | -          | 843,146     |
| Federal Transit Capital Investment                     | 20.500 | NC-03-0077-00     |    | 17,839     | 17,839     | 17,839      |
| Federal Transit Capital Investment                     | 20.500 | NC-03-0082-00     |    | 1,960,000  | 1,960,000  | 1,960,000   |
| Federal Transit Capital Investment                     | 20.500 | NC-04-0006-00     |    | 6,579,365  | 1,309,144  | 3,263,140   |
| Federal Transit Capital Investment                     | 20.500 | NC-04-0014-00     |    | 434,720    | -          | -           |
| Federal Transit Capital Investment                     | 20.500 | NC-04-0020-00     |    | 5,000,000  | 49,772     | 49,772      |
| Federal Transit Capital Investment                     | 20.500 | NC-04-0021-00     |    | 380,000    | 42,485     | 42,485      |
| Federal Transit Capital Investment                     | 20.500 | NC-05-0041-00     |    | 237,049    |            | -           |
| Total Federal Transit Capital Investment               |        |                   | 2  | 08,428,973 | 3,488,831  | 196,401,604 |

continued on next page

| FEDERAL GRANT FUNDS DISTRIBUTED DIRECTLY TO  | Federal Catalog | )                  |              | Current Year | Cumulative   |
|--|-----------------|--------------------|--------------|--------------|--------------|
| THE CITY OF CHARLOTTE, NORTH CAROLINA (Continued):   | Number          | Grant Award Number | Total Grant  | Expenditures | Expenditures |
|  |                 |                    |              |              |              |
| Federal Transit Cluster (Continued):   |                 |                    |              |              |              |
| Federal Transit Capital and Operating Assistance   | 20.507          | NC-90-X293         | \$ 7,579,873 |              | \$ 7,514,579 |
| Federal Transit Capital and Operating Assistance   | 20.507          | NC-90-X331         | 10,217,090   | 226,349      | 10,130,897   |
| Federal Transit Capital and Operating Assistance   | 20.507          | NC-90-X334         | 4,980,000    | 81,516       | 4,746,850    |
| Federal Transit Capital and Operating Assistance   | 20.507          | NC-90-X347         | 9,699,712    | 18,910       | 9,699,712    |
| Federal Transit Capital and Operating Assistance   | 20.507          | NC-90-X358         | 12,220,066   | 729          | 12,220,064   |
| Federal Transit Capital and Operating Assistance   | 20.507          | NC-90-X377-00      | 11,734,252   | 1,663,354    | 11,734,252   |
| Federal Transit Capital and Operating Assistance   | 20.507          | NC-90-X403-00      | 2,147,545    | 36,780       | 741,312      |
| Federal Transit Capital and Operating Assistance   | 20.507          | NC-90-X408-00      | 13,294,550   | 422,254      | 12,867,533   |
| Federal Transit Capital and Operating Assistance   | 20.507          | NC-90-X431-00      | 14,881,144   | 6,282,106    | 11,698,013   |
| Federal Transit Capital and Operating Assistance   | 20.507          | NC-95-X014-00      | 920,000      | -            | -            |
| Federal Transit Capital and Operating Assistance   | 20.507          | NC-95-X015-00      | 800,000      | 800,000      | 800,000      |
| Federal Transit Capital and Operating Assistance   | 20.507          | NC-95-X020-00      | 5,908,043    | 5,908,043    | 5,908,043    |
| Total Federal Transit Capital and Operating Assistance   |                 |                    | 94,382,275   | 15,463,020   | 88,061,255   |
| Job Access / Reverse Commute   | 20.516          | NC-37-X016-01      | 338,996      |              |              |
| New Freedom  | 20.521          | NC-57-X005-01      | 247,171      | 100,220      | 100,220      |
| Total Federal Transit Cluster  |                 |                    | 303,397,415  | 19,052,071   | 284,563,079  |
| Total U.S. Department of Transportation  |                 |                    | 428,303,587  | 53,929,600   | 401,818,792  |
| U.S. Small Business Administration-  |                 |                    |              |              |              |
| Greenway Business Center   | 59.000          | SBAHQ-08-I-0130    | 282,000      | 282,000      | 282,000      |
| Total Federal Grant Funds Distributed Directly to the City of Charlotte, North Carolina                                      |                 |                    | 477,857,147  | 75,889,745   | 431,435,654  |
| FEDERAL GRANT FUNDS DISTRIBUTED THROUGH THE STATE OF NORTH CAROLINA TO THE CITY OF CHARLOTTE, NORTH CAROLINA (PASS THROUGH): | :               |                    |              |              |              |
| U.S. Department of Health and Human Services-<br>N.C. Department of Health and Human Services-<br>State Medical Assistance   | 93.003          | BT-07-1106         | 370,000      | 75,831       | 351,271      |

| U.S. Department of Homeland Security-<br>N.C. Department of Crime Control and Public Safety- |        |                      |    |            |    |           |    |            |
|--|--------|----------------------|----|------------|----|-----------|----|------------|
| Public Safety Interoperable Communications   | 11.555 | 2007-GS-H7-0022      | \$ | 2,993,357  | \$ | _         | \$ | _          |
| Western Branch Spring Exercise   | 97.006 | HS-TE-03-5117        | Ψ  | 145,000    | Ψ  | 12        | Ψ  | 134,900    |
| Homeland Security  | 97.006 | MOA                  |    | 600,000    |    | 47,288    |    | 600,000    |
| Airborne Rescue  | 97.006 | SRT/USAR 0607-001    |    | 141,000    |    | 19,118    |    | 136,715    |
| Urban Areas Security Initiative  | 97.008 | 2004-TU-T4-006       |    | 5,889,013  |    | 30,768    |    | 5,889,013  |
| Urban Areas Security Initiative  | 97.008 | 2005-GE-T5-0051      |    | 4,772,658  |    | 523,467   |    | 4,772,658  |
| Urban Areas Security Initiative  | 97.008 | 2007-GE-T7-0048      |    | 4,970,000  |    | 2,284,754 |    | 2,343,288  |
| Homeland Security  | 97.067 | 2005-GE-T5-0051      |    | 530,400    |    | _         |    | 529,129    |
| Homeland Security  | 97.067 | 2006-GE-T6-0010      |    | 192,857    |    | 47,483    |    | 192,857    |
| Homeland Security  | 97.067 | 2006-GE-T6-0010      |    | 7,176,000  |    | 2,183,703 |    | 5,664,858  |
| Metropolitan Medical Response System   | 97.067 | 2008-GE-T8-0033      |    | 321,221    |    | -         |    | -          |
| NC Helicopter - Aquatic Rescue Team  | 97.067 | 2008-GE-T8-0033      |    | 60,000     |    | -         |    | -          |
| NC Urban Search and Rescue Task Force  | 97.067 | 2008-GE-T8-0033      |    | 350,000    |    | -         |    | -          |
| NC Urban Search and Rescue Task Force  | 97.067 | 2008-GE-T8-0033      |    | 60,000     |    | 60,000    |    | 60,000     |
| Regional Response Team   | 97.067 | 2008-GE-T8-0033      |    | 205,714    |    | -         |    | -          |
| Urban Area Security Initiative   | 97.067 | 2008-GE-T8-0033      |    | 4,176,370  |    | 1,017,735 |    | 1,017,735  |
| Metropolitan Medical Response System   | 97.071 | 2007-GE-T7-0048      |    | 258,145    |    | 1,770     |    | 1,770      |
| NC Urban Search and Rescue Task Force  | 97.073 | 2007-GE-T7-0048      |    | 170,000    |    | 17,512    |    | 17,512     |
| Regional Response Team   | 97.073 | 2007-GE-T7-0048      |    | 251,571    |    | 99,430    |    | 99,430     |
| Urban Search and Rescue and Helicopter Aquatic Rescue  | 97.073 | 2007-GE-T7-0048      |    | 50,000     |    | 7,233     |    | 7,233      |
| NC Urban Search and Rescue Exercise  | 97.073 | 2007-GE-T7-0048-8017 |    | 65,000     |    | 45,188    |    | 45,188     |
| State Homeland Security  | 97.073 | USAR #3 - 1028       |    | 220,000    |    | 6,562     |    | 6,562      |
| Fast Track Security Training   | 97.075 | 2007-RL-T7-0004      |    | 428,752    |    | -         |    | -          |
| Terrorism Preparedness   | 97.075 | 2007-RL-T7-0004      |    | 548,766    |    | 143,260   |    | 143,260    |
| Fast Track Training  | 97.075 | 2007-RL-T7-0021      |    | 146,434    |    | -         |    | -          |
| PATRIOT Training   | 97.075 | 2007-RL-T7-0021      |    | 414,990    |    | 131,400   |    | 131,400    |
| Enhanced Regional Drill  | 97.075 | 2008-RL-T8-0002      |    | 84,637     |    | -         |    | -          |
| Fast Track Training  | 97.075 | 2008-RL-T8-0002      |    | 78,593     |    | -         |    | =          |
| Mobile Explosive Detection Equipment   | 97.075 | 2008-RL-T8-0002      |    | 270,926    |    | -         |    | -          |
| Security Enhancement Equipment   | 97.075 | 2008-RL-T8-0002      |    | 250,741    |    | -         |    | -          |
| Security Enhancement Equipment   | 97.075 | 2008-RL-T8-0002      |    | 253,462    |    | -         |    | -          |
| Security Enhancement Equipment   | 97.075 | 2008-RL-T8-0002      |    | 249,441    |    | -         |    | -          |
| Buffer Zone Protection Program   | 97.078 | 2007-BZ-T7-0034      |    | 365,770    |    |           |    |            |
| Total U.S. Department of Homeland Security   |        |                      |    | 36,690,818 |    | 6,666,683 |    | 21,793,508 |

continued on next page

| FEDERAL GRANT FUNDS DISTRIBUTED THROUGH THE STATE OF NORTH CAROLINA TO THE CITY OF CHARLOTTE, NORTH CAROLINA (PASS THROUGH) (Continued): | Federal Catalog<br>Number | Grant Award Number  | Total Grant |          | Current Yea Total Grant Expenditures |          | Cumulative<br>Expenditures |           |
|--|---------------------------|---------------------|-------------|----------|--------------------------------------|----------|----------------------------|-----------|
| U.S. Department of Housing and Urban Development-  |                           |                     |             |          |                                      |          |                            |           |
| N.C. Housing Trust Fund-<br>Housing Rehab Program  | 14.239                    | SFR0707             | \$          | 400,000  | \$                                   | 124,725  | \$                         | 124,725   |
| Housing Renab Program  | 14.200                    | 0110707             | Ψ           | 400,000  | Ψ                                    | 124,120  | Ψ                          | 124,120   |
| U.S. Department of Justice-  |                           |                     |             |          |                                      |          |                            |           |
| N.C. Department of Crime Control and Public Safety-  |                           |                     |             |          |                                      |          |                            |           |
| Forensic Medicine Program  | 16.582                    | 060-1-07-A13-AV-858 |             | 93,196   |                                      | 3,601    |                            | 93,196    |
| NC GangNet - Replication   | 16.738                    | 060-1-07-006-BH-679 |             | 491,300  |                                      | 252,382  |                            | 457,976   |
| Community At Risk Children   | 16.744                    | 060-1-06-001-BA-123 |             | 59,994   |                                      | -        |                            | 52,797    |
| Gang of One - Project Safe Neighborhoods   | 16.744                    | 060-1-06-001-BK-290 |             | 40,280   |                                      | 22,386   |                            | 22,386    |
| Gang of One  | 16.744                    | 060-1-07-001-BK-243 |             | 141,000  |                                      | 36,237   |                            | 134,720   |
| Total N.C. Department of Crime Control and Public Safety   |                           |                     |             | 825,770  |                                      | 314,606  |                            | 761,075   |
| N.C. Department of Justice-  |                           |                     |             |          |                                      |          |                            |           |
| Coverdell Forensic Science Improvement   | 16.742                    | 2007-CD-BX-0072     |             | 29,854   |                                      | 23,321   |                            | 29,854    |
| Coverdell Forensic Science Improvement   | 16.742                    | 2008-CD-BX-0028     |             | 41,015   |                                      | <u>-</u> |                            | <u>-</u>  |
| Total N.C. Department of Justice   |                           |                     |             | 70,869   |                                      | 23,321   |                            | 29,854    |
| Total U.S. Department of Justice   |                           |                     |             | 896,639  |                                      | 337,927  |                            | 790,929   |
| U.S. Department of Labor-  |                           |                     |             |          |                                      |          |                            |           |
| N.C. Department of Commerce-   |                           |                     |             |          |                                      |          |                            |           |
| ARRA - Workforce Investment Act - Adult Program  | 17.258                    | 2008-4020-37        |             | 672,043  |                                      | 71,001   |                            | 71,001    |
| ARRA - Workforce Investment Act - Youth Activities   | 17.259                    | 2008-4030-37        | 1           | ,676,623 |                                      | 216,771  |                            | 216,771   |
| ARRA - Workforce Investment Act - Dislocated Workers   | 17.260                    | 2008-4040-37        | 1           | ,868,469 |                                      | 113,992  |                            | 113,992   |
| ARRA - Workforce Investment Act  | 17.260                    | 2008-4031-37        |             | 248,450  |                                      | -        |                            | -         |
| Workforce Investment Act   | 17.267                    | 06-2050             |             | 386,980  |                                      | 16,649   |                            | 278,823   |
| Workforce Investment Act   | 17.267                    | 07-2010             |             | 381,615  |                                      | 66,418   |                            | 381,615   |
| Workforce Investment Act   | 17.267                    | 07-2020             |             | ,050,995 |                                      | 171,387  |                            | 1,050,995 |
| Workforce Investment Act   | 17.267                    | 07-2030             | 1           | ,136,489 |                                      | 200,265  |                            | 1,136,489 |

| U.S. Department of Labor (Continued)-   |        |                         |            |            |            |
|---|--------|-------------------------|------------|------------|------------|
| N.C. Department of Commerce-  |        |                         |            |            |            |
| Workforce Investment Act  | 17.267 | 07-2031                 | \$ 376,044 | \$ 150,336 | \$ 350,336 |
| Workforce Investment Act  | 17.267 | 07-2040                 | 1,206,837  | 200,259    | 1,206,837  |
| Workforce Investment Act  | 17.267 | 07-2050                 | 340,613    | 95,111     | 340,613    |
| Workforce Investment Act  | 17.267 | 07-3806                 | 200,000    | 97,894     | 200,000    |
| Workforce Investment Act  | 17.267 | 08-2010                 | 385,595    | 319,665    | 319,665    |
| Workforce Investment Act  | 17.267 | 08-2020                 | 1,042,382  | 705,806    | 705,806    |
| Workforce Investment Act  | 17.267 | 08-2030                 | 1,280,678  | 1,030,469  | 1,030,469  |
| Workforce Investment Act  | 17.267 | 08-2031                 | 69,870     | -          | _          |
| Workforce Investment Act  | 17.267 | 08-2040                 | 1,147,296  | 912,749    | 912,749    |
| Workforce Investment Act  | 17.267 | 08-2050                 | 380,362    | 225,119    | 225,119    |
| Total U.S. Department of Labor  |        |                         | 13,851,341 | 4,593,891  | 8,541,280  |
| U.S. Department of Transportation-  |        |                         |            |            |            |
| N.C. Department of Transportation-  |        |                         |            |            |            |
| Section 5309 Capital Program  | 20.500 | 36232.1.7.3 / 09-04-014 | 54,340     | _          | _          |
| Inspection of Bridges   | 20.205 | BRZ-NBIS (15)           | 287,302    | -          | -          |
| Congestion Mitigation and Air Quality   | 20.205 | NC C-4405               | 560,000    | 155,518    | 155,518    |
| Congestion Mitigation and Air Quality   | 20.205 | NC C-4955               | 3,032,800  | 1,716,745  | 2,001,369  |
| Congestion Mitigation and Air Quality   | 20.205 | NC C-4961               | 540,000    | 540,000    | 540,000    |
| Highway Planning and Construction   | 20.205 | Section 104f            | 1,437,887  | (299,964)  | 1,437,887  |
| State Highway Projects  | 20.205 | U-4912                  | 496,000    | 175,122    | 175,122    |
| Metropolitan Planning Program   | 20.505 | 07-08-102               | 366,480    | -          | 90,653     |
| Metropolitan Planning Program   | 20.505 | 08-08-102               | 338,512    | 218,003    | 218,003    |
| Light Tower   | 20.601 | K8-08-02-48             | 16,000     | 14,999     | 14,999     |
| Collision and Fatality Measures   | 20.605 | QN-07-17-01-14          | 46,224     | -          | 41,096     |
| Total U.S. Department of Transportation   |        |                         | 7,175,545  | 2,520,423  | 4,674,647  |
| Total Federal Grant Funds Distributed Through the State of North Carolina to the City of Charlotte, North Carolina (Pass Through) |        |                         | 59,384,343 | 14,319,480 | 36,276,360 |
| Carolina to the City of Chanotte, North Carolina (Fass Thiough)   |        |                         |            |            |            |
| FEDERAL GRANT FUNDS DISTRIBUTED THROUGH THE COUNTY OF MECKLENBURG TO THE CITY OF CHARLOTTE, NORTH CAROLINA (ITHROUGH):            |        |                         |            |            |            |
| U.S. Department of Homeland Security-   |        |                         |            |            |            |
| State Homeland Security   | 97.004 | 2004-GE-T4-0014         | 1,344,521  | 7,991      | 1,344,521  |
| Development of Emergency Management Plan  | 97.042 | EMPG-2006-37119         | 65,816     | 22,208     | 65,816     |
|   |        |                         |            |            |            |

| FEDERAL GRANT FUNDS DISTRIBUTED THROUGH THE COUNTY OF MECKLENBURG TO THE CITY OF CHARLOTTE, NORTH CAROLINA (PASS THROUGH) (Continued): | Federal Catalog<br>Number | Grant Award Number  | Total Grant | Current Year<br>Expenditures | Cumulative<br>Expenditures |  |
|--|---------------------------|---------------------|-------------|------------------------------|----------------------------|--|
| U.S. Department of Homeland Security (Continued)-  |                           |                     |             |                              |                            |  |
| Development of Emergency Management Plan   | 97.042                    | EMPG-2007-37119     | \$ 80,483   | \$ 50,580                    | \$ 50,580                  |  |
| Development of Emergency Management Plan   | 97.042                    | EMPG-2008-37119     | 97,414      |                              | 4 400 047                  |  |
| Total U.S. Department of Homeland Security   |                           |                     | 1,588,234   | 80,779                       | 1,460,917                  |  |
| U.S. Department of Justice-  |                           |                     |             |                              |                            |  |
| Gang of One  | 16.580                    | 2006-DD-BX-0524     | 148,084     | 36,032                       | 124,428                    |  |
| Weed and Seed  | 16.595                    | 2007-WS-Q7-0166     | 167,642     | 80,230                       | 167,642                    |  |
| Weed and Seed  | 16.595                    | 2008-WS-QX-0204     | 150,000     | 78,572                       | 78,572                     |  |
| Law Enforcement Initiatives  | 16.738                    | 2005-DJ-BX-0868     | 1,059,152   | 65,576                       | 1,059,152                  |  |
| Justice Assistance Grant   | 16.738                    | 2006-DJ-BX-0355     | 630,500     | 24,472                       | 471,863                    |  |
| Justice Assistance Grant   | 16.738                    | 2007-DJ-BX-1241     | 994,697     | 291,629                      | 670,997                    |  |
| Justice Assistance Grant   | 16.738                    | 2008-DJ-BX-0318     | 325,638     | =                            | =                          |  |
| Solving Cold Cases with DNA  | 16.742                    | 2008-DN-BX-K411     | 197,245     | 33,232                       | 33,232                     |  |
| Coverdell Forensic Science Improvement   | 16.742                    | 170-1-06-001-BD-091 | 35,540      | -                            | 34,392                     |  |
| Gang of One  | 16.744                    | Letter              | 99,999      | 9,603                        | 99,999                     |  |
| Total U.S. Department of Justice   |                           |                     | 3,808,497   | 619,346                      | 2,740,277                  |  |
| Total Federal Grant Funds Distributed Through the County of Mecklenburg to the City of Charlotte, North Carolina (Pass Thro            | ough)                     |                     | 5,396,731   | 700,125                      | 4,201,194                  |  |
| Total Federal Awards   |                           |                     | 542,638,221 | 90,909,350                   | 471,913,208                |  |
| STATE GRANT FUNDS DISTRIBUTED DIRECTLY TO THE CITY OF CHARLOTTE, NORTH CAROLINA:   |                           |                     |             |                              |                            |  |
| N.C. Clean Water Management Trust Fund-<br>Stormwater Infrastructure   |                           | 2006B-702           | 125,000     | 14,129                       | 74,008                     |  |

| N.C. Department of Crime Control and Public Safety-                  |                             |                     |                    |                    |
|--|-----------------------------|---------------------|--------------------|--------------------|
| Division of Governor's Crime Commission-                             | 000 4 07 004 DN 445         | Ф <b>7</b> 0.044    | ¢ 00.750           | <b>.</b> 00.750    |
| Gang of One  | 060-1-07-001-BN-415<br>1008 | \$ 79,844<br>25,000 | \$ 69,758<br>8,745 | \$ 69,758<br>8,745 |
| Gang of One Total N.C. Department of Crime Central and Bublic Sefety | 1000                        | 104,844             | 78,503             | 78,503             |
| Total N.C. Department of Crime Control and Public Safety             |                             | 104,044             | 70,000             | 70,000             |
| N.C. Department of Enviornment and Natural Resources-                |                             |                     |                    |                    |
| Mobile Source Emissions Reduction                                    | EA 07010                    | 38,000              |                    |                    |
| N.O. Day advant of Towns adding                                      |                             |                     |                    |                    |
| N.C. Department of Transportation- State Street Aid-Powell Bill      | NI/A                        | NI/A                | 22 000 074         | N1/A               |
|  | N/A                         | N/A                 | 23,806,074         | N/A                |
| State Maintenance Assistance FY2009                                  | Letter                      | 13,135,794          | 13,135,794         | 13,135,794         |
| Rail Agreement   | Letter                      | 200,000             | -                  | -                  |
| Advanced Technology Program  | 03-AT-061                   | 322,200             | 187,200            | 187,200            |
| Advanced Technology Program  | 04-AT-001                   | 186,300             | -                  | 99,859             |
| Advanced Technology Program  | 05-AT-004                   | 135,000             | 135,000            | 135,000            |
| State Full Funding Grant Agreement                                   | 05-NS-002                   | 111,548,573         | 7,890,949          | 108,923,534        |
| Advanced Technology Program  | 07-AT-004                   | 765,000             | 229,133            | 702,684            |
| Municipal Agreement  | 30922 31475                 | 325,000             | 76,437             | 274,912            |
| Traffic Agreement  | 34410.1.11 / R-2248 BB      | 444,746             | -                  | 273,040            |
| Traffic Agreement  | 34410.3.28                  | 275,400             | -                  | -                  |
| Traffic Agreement  | 34813.3.8 / U-2510 A        | 431,438             | -                  | =                  |
| Traffic Agreement  | 35066.3.1 / W-4004          | 862,000             | -                  | -                  |
| Public Transportation Capital Program                                | 36223.5.7.3 / 36223.5.7.4   | 730,689             | 26,503             | 720,892            |
| Public Transportation Capital Program                                | 36223.5.9.3 / 05-09-347     | 861,506             | 4,179              | 861,503            |
| Public Transportation Apprentice Program                             | 36223.5.13.3 / 07-DG-007    | 22,491              | -                  | 22,491             |
| Transit Development  | 36223.5.13.4 / 07-DG-016    | 250,000             | 245,087            | 245,087            |
| Public Transportation Apprentice Program                             | 36223.5.14.1 / 08-DG-008    | 27,650              | 27,200             | 27,200             |
| Public Transportation Section 5309 Capital Program                   | 36224.26.1.1 / 09-NS-082    | 980,000             | 980,000            | 980,000            |
| Public Transportation Rideshare Program                              | 36225.1.6.1 / 08-RS-009     | 100,719             | 2,745              | 100,719            |
| Public Transportation Rideshare Program                              | 36225.1.7.1 / 09-RS-009     | 103,417             | 74,389             | 74,389             |
| Metropolitan Planning Program  | 36230.5.7.6 / 08-08-102     | 42,314              | 27,250             | 27,250             |
| Public Transportation Capital Program                                | 36231.14.1.3-4 / 08-09-408  | 723,151             | 68,089             | 723,151            |
| Public Transportation Section 5309 Capital Program                   | 36232.1.7.3 / 09-05-041     | 22,848              | _                  | =                  |
| Public Transportation Section 5309 Capital Program                   | 36232.1.7.4 / 09-04-021     | 47,500              | 5,311              | 5,311              |
| Public Transportation Section 5309 Capital Program                   | 36232.1.7.6 / 09-04-020     | 625,000             | 5,530              | 5,530              |
| Airport Agreement  | 36244.17.4.1                | 1,300,000           | 1,000,000          | 1,300,000          |
| Airport Agreement  | 36244.17.5.1                | 500,000             | 500,000            | 500,000            |
| Airport Agreement  | 36244.17.6.1                | 500,000             | 39,502             | 500,000            |
| Airport Agreement  | 36244.17.9.1                | 500,000             | 500,000            | 500,000            |
|  | 352                         | 223,300             |                    | ued on next page   |
|  |                             |                     |                    |                    |

| STATE GRANT FUNDS DISTRIBUTED DIRECTLY TO THE CITY | Federal Catalog |                      |    |             | Cu  | rrent Year | Cı  | umulative  |
|--|-----------------|----------------------|----|-------------|-----|------------|-----|------------|
| OF CHARLOTTE, NORTH CAROLINA (Continued):          | Number          | Grant Award Number   | Т  | otal Grant  | Exp | enditures  | Exp | penditures |
| N.C. Department of Transportation (Continued)-     |                 |                      |    |             |     |            |     |            |
| Municipal Agreement                                |                 | 37309.1.1            | \$ | 37,500      | \$  | 26,705     | \$  | 37,500     |
| Municipal Agreement                                |                 | 37309.1.1            |    | 75,000      |     | 49,840     |     | 49,840     |
| Municipal Agreement                                |                 | 37772                |    | 225,000     |     | (157,500)  |     | 38,625     |
| Municipal Agreement                                |                 | 37857                |    | 575,000     |     | 535,105    |     | 575,000    |
| Traffic Agreement                                  |                 | 38412.3.5 / U-2508 C |    | 411,713     |     | 294,614    |     | 411,713    |
| Public Transportation Moving Ahead                 |                 | 40321 / 04-MA-0003   |    | 622,500     |     | 10,141     |     | 593,308    |
| Municipal Agreement                                |                 | 40998                |    | 1,725,000   |     | 431,250    |     | 1,293,750  |
| Municipal Agreement                                |                 | 41328                |    | 5,000,000   |     | 2,268,559  |     | 3,520,202  |
| Municipal Agreement                                |                 | 42408                |    | 39,564      |     | 39,564     |     | 39,564     |
| Public Transportation Section 5309 Capital Program |                 | 42699 / 07-04-010    |    | 50,160      |     | 50,160     |     | 50,160     |
| Public Transportation Section 5309 Capital Program |                 | 42700 / 07-04-008    |    | 47,589      |     | 47,589     |     | 47,589     |
| Public Transportation Section 5309 Capital Program |                 | 42701 / 07-03-077    |    | 2,230       |     | 2,230      |     | 2,230      |
| Municipal Agreement                                |                 | 5.6732               |    | 70,000      |     | -          |     | -          |
| Transit Development                                |                 | 9.9051996            |    | 4,100,000   |     | 8,022      |     | 4,090,544  |
| Public Transportation                              |                 | 9.9052299            |    | 838,841     |     | 2,858      |     | 831,894    |
| Bus Discreationary                                 |                 | NC-04-0006-00        |    | 763,330     |     | 160,465    |     | 348,802    |
| Congestion Mitigation and Air Quality              |                 | NC-90-X403-00        |    | 210,556     |     | 3,548      |     | 71,452     |
| Traffic Agreement                                  |                 | R-2248 AC & AD       |    | 525,000     |     | =          |     | 171,465    |
| Traffic Agreement                                  |                 | R-2248 C             |    | 409,742     |     | 33,271     |     | 409,742    |
| Municipal Agreement                                |                 | U-0209               |    | 295,000     |     | =          |     | =          |
| Municipal Agreement                                |                 | U-209B / U-2509      |    | 780,000     |     | 644,566    |     | 780,000    |
| Traffic Agreement                                  |                 | U-2512 A & BA        |    | 2,144,925   |     | -          |     | 1,344,330  |
| Traffic Agreement                                  |                 | U-2512 BB            |    | 137,320     |     | =          |     | 90,313     |
| Traffic Agreement                                  |                 | U-3307 A & B         |    | 700,000     |     | =          |     | 292,419    |
| Municipal Agreement                                |                 | U-3411               |    | 1,700,000   |     | -          |     | -          |
| Municipal Agreement                                |                 | U-4911               |    | 1,229,910   |     | =          |     | =          |
| Municipal Agreement                                |                 | U-5014               |    | 334,247     |     | 48,971     |     | 334,247    |
| Total N.C. Department of Transportation            |                 |                      |    | 159,018,863 |     | 53,466,330 | 1   | 45,750,235 |
| N.C. Housing Trust Fund-                           |                 |                      |    |             |     |            |     |            |
| Housing Urgent Repair Program                      |                 | URP0705              |    | 75,000      |     | 39,143     |     | 52,103     |

| N.C. Office of Emergency Medical Services-<br>State Medical Assistance  | Letter                                   | \$ 30,472             | \$ 2,111                    | \$ 30,472             |
|---|--|-----------------------|-----------------------------|-----------------------|
| Administrative Office of the Courts-<br>Dispute Settlement  | Letter                                   | 78,833                | 78,833                      | 78,833                |
| Office of the Governor-<br>Dispute Settlement   | Letter                                   | 167,916               |                             | 167,916               |
| The e-NC Authority- Peg Channel Peg Channel   | 2008-120-80315-102<br>2008-246-80315-102 | 24,849<br>24,699      | 24,849                      | 24,849<br>24,849      |
| Total e-NC Authority  STATE GRANT FUNDS DISTRIBUTED THROUGH THE  METROLINA TRAUMA ADVISORY COMMITTEE TO THE CITY OF |  | 49,548                | 24,849                      | 24,049                |
| CHARLOTTE, NORTH CAROLINA (PASS THROUGH):  N.C. Office of Emergency Medical Services-                               | Letter                                   | 00.045                | 07.474                      | 07.474                |
| SMAT III  | Letter                                   | 29,245<br>159,717,721 | <u>27,471</u><br>53,731,369 | 27,471<br>146,284,390 |
| Total State Awards  Total Federal and State Awards  |  | \$ 702,355,942        | \$ 144,640,719              | \$ 618,197,598        |

#### CITY OF CHARLOTTE, NORTH CAROLINA NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS JUNE 30, 2009

#### 1. BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal and state awards includes the federal and state grant activity of the City of Charlotte and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations and the State Single Audit Implementation Act.

#### 2. SUBRECIPIENTS

Of the federal expenditures presented in this schedule, the City of Charlotte provided federal awards to subrecipients as follows:

| Decree T'lle                                      | Federal CFDA | Amount Provided |              |  |  |
|---|--------------|-----------------|--------------|--|--|
| Program Title                                     | Number       | to Si           | ubrecipients |  |  |
| U.S. Department of Housing and Urban Development- |              |                 |              |  |  |
| Community Development Block Grant                 | 14.218       | \$              | 3,754,910    |  |  |
| Emergency Shelter                                 | 14.231       |                 | 171,000      |  |  |
| HOME Investment Partnerships                      | 14.239       |                 | 916,614      |  |  |
| Housing Opportunities For Persons With AIDS       | 14.241       |                 | 462,320      |  |  |
| Lead-Based Paint Hazards                          | 14.900       |                 | 65,734       |  |  |
| U.S. Department of Justice-                       |              |                 |              |  |  |
| Gang of One                                       | 16.541       |                 | 85,203       |  |  |
| Gang of One                                       | 16.580       |                 | 8,135        |  |  |
| Weed and Seed                                     | 16.595       |                 | 11,422       |  |  |
| Justice Assistance Grant                          | 16.738       |                 | 196,887      |  |  |
| Gang of One - Project Safe Neighborhoods          | 16.744       |                 | 13,945       |  |  |
| U.S. Department of Labor-                         |              |                 |              |  |  |
| ARRA - Workforce Investment Act                   | 17.258       |                 | 7,040        |  |  |
| ARRA - Workforce Investment Act                   | 17.259       |                 | 81,890       |  |  |
| ARRA - Workforce Investment Act                   | 17.260       |                 | 32,834       |  |  |
| Workforce Investment Act                          | 17.267       |                 | 4,192,128    |  |  |
| U.S. Department of Transportation-                |              |                 |              |  |  |
| New Freedom                                       | 20.521       |                 | 100,220      |  |  |

Finance Department - Financial Reporting
Charlotte-Mecklenburg Government Center
600 East Fourth Street, 10th Floor
Charlotte, North Carolina 28202-2848
www.charlottenc.gov