REPRODUCE LOCALLY. Include form number and date on all reproductions.

<b>AD-20</b> (09-27-0		United States Departmen	t of Agriculture				
		Performance Plan Agreen	nent and App	oraisal			
Privac	y Act Notice: Submission of in Office of Personi	formation is mandatory. Failure to pro nel Management.	ovide information	will prohibit data collecti	on require	d by the	
1. EMPLOYEE'S NAME 2. RATING PERIOD		IG PERIOD					
			FROM:	٦	TO:		
3. TITLE	E/SERIES/GRADE	4. AGENCY/DIVISION		5. SOCIAL SECURITY NUM	MBER		
PART	I - PERFORMANCE PLAN						
6. CRIT	ICAL RESULTS (Check (ü) a mini	mum of 2/ maximum of 5 applicable eleme	nts.)				
a T e	ppropriate agency regulations, policies, hese elements are to be used by emplo	esults Achieved" level of performance. Where ap instructions, work plans or other guidelines. If no yees and supervisors to develop performance plate. All employees must have at least one job sp	guidelines exist, furt ans. They may be us	her clarification will be provided ed as is, with further clarification	by the rating , or up to thre system policy	ee new part 10	
Elements					Results Achieved	Results Not Achieved	
	meets the needs of the organization.	mpleted work assignments are performed in a tin Appropriate work methods are selected for the de nents are completed in accordance with applicab	evelopment of work p	roducts. Work products do not			
	Element #2 Communications: Oral and written communications are clear, correct, timely, and presented in an understandable manner. Supervisor and coworkers are informed of issues and problems when necessary. Information and guidance provided is timely and correct. Further clarification, as needed:						
Element #3 <u>Supervision</u> : Work is assigned in a fair and effective manner. Technical guidance to subordinate staff is given in a timely manner. Performance management is implemented in accordance with procedure. Issues, concerns, or problems are handled promptly and fairly. To the extent possible, staff is properly trained and complies with occupational health and safety programs. Management decisions are supported and implemented within appropriate time-frames. <u>Further clarification</u> , as needed:							
	encouragement, guidance, and directi	nely leads individuals and team members toward on as needed. Adjusts style to fit situation. Deleg mbers. Demonstrates a sincere interest in employ	ates appropriate auth	nority in an effective manner.			

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	Results	Results
Elements	Achieved	Not Achieved
Element #5 Program Management: Manages program(s), resolving issues and problems within the employee's control. Monitors all aspects of program(s) for quality, effectiveness, and consistency. Program plans and guidance are responsive to objectives and requirements of the Agency. Policy instructions are appropriately issued and are accurate. Evaluates effectiveness of work and adjusts plans accordingly. Further clarification, as needed:	, removed	
Element #6 Special Projects: Special projects are regularly completed on time in a competent, accurate, and thorough manner. Completed projects comply with regulations and procedures. Special projects are completed independently, or reflect research and collaboration with others as required. Further clarification. as needed:		
Element #7 Research and Analysis: Thoroughly and accurately researches issues in a timely manner, using available reference sources (e.g., USDA manuals, or applicable law or regulations. Makes reasonable recommendations or decisions based on available guidance.  Further clarification, as needed:		
Element #8 <u>Customer Service</u> : Routinely displays courteous and tactful behavior. Projects a positive and professional image of USDA. Provides advice that is timely, responsive and accurate. Maintains appropriate rapport with internal and external customers. Develops and establishes working relationships with external organizations as required. Keeps supervisor and/or team leader informed of difficult and/or controversial issues and unique problems. Takes action to effectively solve problems before they have an adverse impact on the organization or other employees. <u>Further clarification as needed</u> :		
Element #9 Equal Opportunity & Civil Rights: (Mandatory for all supervisors and managers). Performs all duties in a manner which consistently demonstrates fairness, cooperation, and respect toward coworkers, office visitors, andall others in the performance of official business. Demonstrates an awareness of EO/CR policies and responsibilities of Agency and Departmental goals of working to employ and develop a diverse, yet unified workforce. Further clarification, as needed:		
Element #10 Equal Opportunity & Civil Rights: (Mandatory for all non-supervisory employees). Performs all duties in a manner which consistently demonstrates fairness, cooperation, and respect toward coworkers, office visitors, and all others in the performance of official business. Demonstrates an awareness of EO/CR policies and responsibilities of Agency and Departmental goals of valuing a diverse, yet unified workforce. Further clarification. as needed:		
Element #11 Resource Management: Monitors allocated funds and maintains complete and accurate records of expenditures. Routinely utilizes resources in an efficient and effective manner. Ensures that funds, property and other resources are guarded against waste, loss, unauthorized use, and misappropriation. Further clarification, as needed:		

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		Results	Results			
	Elements	Achieved	Not Achieved			
	Element #12 Individual Contributions to the Team: Ordinarily displays dependability and reliability. Promotes open communication. Contributes creative ideas and actively participates in team meetings resulting in added value to the team's products and services. When problems arise, explores causes and assists in resolving them. Works with team members to appropriately implement decisions. Is usually open-minded to new ideas and approaches in implementing the team's goals. Willing accepts and acts on constructive criticism.  Further clarification, as needed:					
	Element #13 -					
	Element #14 -					
	Element #15 -					
PAR	RT II - PROGRESS REVIEWS					
Note:	ote: Regular and open communication between supervisors and employees is vitally important in any performance management system, and particularly in a two-tier system where all elements rated are critical elements. Progress reviews should be held quarterly, but no less than semi-annually, and such reviews will be documented in writing. Date of reviews, initials of employee and rating official and comments must be provided for each review. (Provide any additional comments as an attachment).  DISCUSSION TOPICS FOR USE IN PLANNING PERFORMANCE AND CONDUCTING PROGRESS REVIEWS					
			EWS I			
1			EWS			
	Employee's performance on primary responsibilities/priorities in the past year.		EWS			
	<revise as="" coming="" for="" necessary<="" performance="" plan="" td="" the="" work="" year,=""><td></td><td>EWS</td></revise>		EWS			
			EWS			
1	<revise as="" coming="" for="" necessary<="" performance="" plan="" td="" the="" work="" year,=""><td></td><td>EWS</td></revise>		EWS			
1	<revise <relationship="" as="" coming="" for="" necessary="" objectives<="" overall="" performance="" plan="" td="" the="" to="" unit="" work="" year,=""><td></td><td>EWS</td></revise>		EWS			
	<revise <relationship="" and="" areas="" as="" coming="" employee's="" for="" growth<="" necessary="" objectives="" overall="" performance="" plan="" strengths="" td="" the="" to="" unit="" work="" year,=""><td></td><td>EWS</td></revise>		EWS			
1	<revise as="" coming="" for="" necessary<="" p="" performance="" plan="" the="" work="" year,=""> <relationship objectives<="" overall="" p="" to="" unit="" work=""> Employee's strengths and areas for growth Barriers to effective work performance and job satisfaction Employee's development (over the past year; future needs for current job; long-term career goals and developmental</relationship></revise>		EWS			
1	<revise as="" coming="" for="" necessary<="" p="" performance="" plan="" the="" work="" year,=""> <relationship objectives<="" overall="" p="" to="" unit="" work=""> Employee's strengths and areas for growth Barriers to effective work performance and job satisfaction Employee's development (over the past year; future needs for current job; long-term career goals and developmental needs to achieve them)</relationship></revise>		EWS			
1 1	<revise as="" coming="" for="" necessary<="" p="" performance="" plan="" the="" work="" year,=""> <relationship objectives<="" overall="" p="" to="" unit="" work=""> Employee's strengths and areas for growth Barriers to effective work performance and job satisfaction Employee's development (over the past year; future needs for current job; long-term career goals and developmental needs to achieve them) Possible work process improvements</relationship></revise>		EWS			

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7. RATING OFFIC	CIAL'S COMMEN	ITS						
1st Quarter								
2nd Quarter								
3rd Quarter								
4th Quarter								
8. EMPLOYEE'S	COMMENTS							
1st Quarter								
2nd Quarter								
3rd Quarter								
4th Quarter								
	Meeting Date	1st Quarter		2nd Quarter	3rd Quarter	4th Quarter		
Meeting Date  Employee's Initials								
	fficial's Initials							
PART III - SUM	MARY RATIN	G						
RESULTS	RESULTS ACHIEVED * RESULTS NOT ACHIEVED *							
* A "Results no	t Achieved" ratin	g requires explanation.	Provide additi	ional comments as an attach	nment.			
PART IV - CER	TIFICATION							
Note: Employee's si	gnature certifies re	view and discussion with th	ne Rating Officia	al. It does not necessarily mean t	hat the employee concurs with the in	oformation on this form.		
9. PERFORMANO	CE PLAN (Sign v	vhen plan is established	d)	10. SUMMARY RAT	10. SUMMARY RATING (Sign when rating is completed)			
9 a. Employee's Signature 9 b. Date		10 a. Employee's Si	10 a. Employee's Signature 10 b. [					
9 c. Print Name of Rating Official			10 c. Print Name of	10 c. Print Name of Rating Official				
9 d. Signature of Rating Official 9 e. Date		10 d. Signature of R	10 d. Signature of Rating Official					
9 f. I have reviewed the standards of conduct and have had any questions answered by my satisfaction. (Employee initial appropriate block below)					wing Official (required for sum ults Not Achieved")	mary 10 g. Date		
YES NO								