

U.S. Department of Homeland Security Annual Performance Report

Fiscal Years 2011 – 2013

Appendix A: Measure Descriptions and Data Collection Methodologies



Our Vision

A homeland that is safe, secure, and resilient against terrorism and other hazards.

About this Report

The U.S. Department of Homeland Security Annual Performance Report for Fiscal Years (FY) 2011 – 2013 presents the Department's performance measures and applicable results, associated performance targets for FY 2012 and FY 2013, and provides information on the Department's Priority Goals. This Appendix provides, in tabular format, a detailed listing of all performance measures in the Annual Performance Report with their respective measure descriptions and data collection methodologies.

For FY 2011, the Department is using the alternative approach—as identified in the Office of Management and Budget's Circular A-136—to produce its Performance and Accountability Reports, which consists of the following three reports:

- *DHS Annual Financial Report*: Publication date November 11, 2011.
- *DHS Annual Performance Report*: Publication date February 13, 2012. The *DHS Annual Performance Report* is submitted with the Department's Congressional Budget Justification.
- *DHS Summary of Performance and Financial Information:* Publication date February 13, 2012.

When published, all three reports will be located on our public website at: http://www.dhs.gov/xabout/budget/editorial 0430.shtm.

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Introduction

This Appendix provides, in tabular format, a detailed listing of all performance measures in the Annual Performance Report with their respective measure descriptions and data collection methodologies. Performance measures are listed by Component within each mission and focus area.

Measure Descriptions and Data Collection Methodologies

Mission 1: Preventing Terrorism and Enhancing Security

Goal 1.1: Preventing Terrorist Attacks

Analysis and Operations

Performance Measure	Percent of intelligence reports rated "satisfactory" or higher in customer feedback
	that enable customers to understand the threat
Program and Organization	Analysis and Operations-Analysis and Operations
Description	This measure gauges the extent to which the DHS Intelligence Enterprise (DHS IE) is satisfying their customers' needs related to understanding the threat. The survey results are defined by the currently available Office of Management and Budget vetted tool.
Scope of Data	The scope of this measure is all feedback received from customer satisfaction surveys returned to the DHS IE member (USCG, TSA, etc) that originated the intelligence report. For this performance measure "intelligence report" is defined per Component.
Data Source	The data source for this performance measure will be customer feedback surveys fielded by the DHS IE.
Data Collection Methodology	Members of the DHS IE will attach an electronic survey instrument to each intelligence product disseminated to customers. The recipient of the intelligence completes and then returns the survey to the issuer. The DHS Intelligence Enterprise will provide Intelligence and Analysis (I&A) with the survey results on the second Friday following the end of each quarter. Upon receipt of the data, I&A will average the data across the Intelligence Enterprise for each of DHS mission area and report the total. For this measure, customer satisfaction is defined as responsiveness of the product and its value in helping the customer understand the potential threat. Customers rate their satisfaction on a five point scale from: very satisfied, somewhat satisfied, neither satisfied nor dissatisfied, somewhat dissatisfied, or very dissatisfied. Responses "very satisfied" and "somewhat satisfied" will be considered to have met the criteria for "satisfactory."
Reliability Index	Reliable
Explanation of Data Reliability Check	Individuals within the DHS IE are responsible for collecting, storing, and reporting data generated by the source above. I&A Performance Management & Evaluation personnel are responsible for aggregating the data from the DHS IE and reporting the results quarterly. Once the survey responses are received and aggregated, I&A PME staff review the results for consistency and look for any anomalous trends that would signal a data integrity problem. Any issues are researched and if any erroneous data is found, it is corrected or removed from the overall calculation.

Departmental Management and Operations

Performance Measure	Percent of law enforcement officials trained in methods to counter terrorism and other violent acts that rate the training as effective
Program and Organization	Office of the Secretary and Executive Management-Departmental Management and Operations
Description	This measure assesses the effectiveness of DHS training to state and local law enforcement officials offered by the DHS Office of Civil Rights and Civil Liberties. This training covers three components: 1) Cultural Competency, 2) Community Engagement, and 3) Understanding and Countering Violent Radicalization. A post-training survey is administered to assess effectiveness. A pre- and post-test of topic familiarity will also be administered.
Scope of Data	All available evaluation forms completed by participants at all Countering Violent Extremism training courses hosted by CRCL. Those who rate the content and delivery of the training as a 4 or a 5 are used to calculate the percent for this measure.
Data Source	Paper evaluation forms are completed by participants of every Countering Violent Extremism training course hosted by CRCL. Staff collect, collate, and then file evaluation forms with the CRCL Institute. Staff document data from the evaluation forms and calculate reports, including overall effectiveness.
Data Collection Methodology	At completion of the training course, attendees are asked to complete a 10-12 item questionnaire. A five-point rating scale is used to provide feedback on various aspects of the training, including a rating for each of the three topics on the effectiveness of the training presentation style and the usefulness of the information as applied to the respondents professional work; qualitative questions include queries on the least and most helpful aspects of the training, suggestions for changes in the content or presentation style, etc. The responses to the quantitative and qualitative evaluation questions in the end-of session evaluations are tabulated and analyzed. The self-assessed pre- and post- test of topic familiarity will also be analyzed and training session outcomes will be compared by geographic area and general audience characteristics. Those who rate the content and delivery of the training as a 4 or a 5 are used to calculate the percent for this measure.
Reliability Index	Reliable
Explanation of Data Reliability Check	Data is obtained from CRCL Institute staff as training is conducted and verified by staff for accuracy based on the internal tracking system.

Transportation Security Administration

Performance Measure	Percent of air carriers operating from domestic airports in compliance with leading security indicators
Program and Organization	Intermodal Assessments and Enforcement-Transportation Security Administration
Description	This measure identifies air carrier compliance for U.S. flagged aircraft operating domestically with leading security indicators. These critical indicators are derived from security laws, rules, regulations, and standards. A leading security indicator is a key indicator that may be predictive of the overall security posture of an air carrier. Identifying compliance with the key indicators assesses air carrier's vulnerabilities and is part of an overall risk reduction process. Measuring compliance with standards is a strong indicator of system security.
Scope of Data	The scope of this measure includes all U.S. passenger-only carriers subject to Transportation Security Administration transportation rules and regulations.
Data Source	Air carrier inspection results are maintained in the Performance and Results Analysis System (PARIS), which serves as the official source of data repository for the Office of Compliances Regulatory activities.



Data Collection Methodology	Compliance Inspections are performed in accordance with an annual work plan. That plan specifies frequencies and targets for inspection based on criteria established by the Office of Compliance. When inspections are completed, the results are entered into the Performance and Results Information System which and are subsequently used to calculate the results for this measure. The result for this measure is reported quarterly and annually and is calculated as the total of in compliance inspections divided by the total inspections for the reporting period.
Reliability Index	Reliable
Explanation of Data Reliability Check	Data reliability is ensured through a series of actions. There are system record tracking audit trails and spot audit checks, followed by a management review and validation process at the headquarters level.

Performance Measure	Percent of international air enplanements vetted against the terrorist watch list
	through Secure Flight
Program and Organization	Intermodal Screening Operations-Transportation Security Administration
Description	This measure provides the enplanement percentage of Foreign Flag carriers vetted
	by Secure Flight versus the total number of Foreign Flag enplanements covered by
	the Secure Flight rule. The Secure Flight program compares passenger
	information to the No Fly and Selectee List components of the Terrorist Screening
	Database (TSDB), which contains the Governments consolidated terrorist watch
	list, maintained by the Terrorist Screening Center. The No Fly and Selectee Lists
	are based on all the records in the TSDB, and represent the subset of names who
	meet the criteria of the No Fly and Selectee designations. Secure Flight will also
	match data against additional subsets of the TSDB as determined by emerging
~ ~	intelligence.
Scope of Data	This measure relates to all flights conducted by a covered foreign air carrier
	arriving in or departing from the United States, or overflying the continental
	United States, defined as the lower contiguous 48 states, that are required to have
	a security program under 49 CFR 1546.101(a) or (b). These aircraft operators
	generally are the passenger airlines that offer scheduled and public charter flights
D	from commercial airports.
Data Source	Secure Flight produces a report that provides the number of Foreign Flag
	enplanements through the Secure Flights system as well as the estimated
	enplanements by Foreign Flag carriers covered by the rule.
Data Collection Methodology	TSA requires covered aircraft operators to collect information from passengers,
	transmit passenger information to TSA for watch list matching purposes, and
	process passengers in accordance with TSA boarding pass printing results
	regarding watch list matching results. Covered aircraft operators must transmit to
	TSA the information provided by the passenger in response to the request
	described above. Calculation is percentage of Foreign Flag Carriers enplanements
	vetted by Secure Flight versus all Foreign Flag enplanements covered under the
	Secure Flight rule. Secure Flight produces a report that provides the number of
	Foreign Flag enplanements through the SF system as well as the estimated
Daliabilita Indaa	enplanements by Foreign Flag carriers covered by the rule. Reliable
Reliability Index	
Explanation of Data	Vetting analysts review a report (produced daily) by the Secure Flight Reports
Reliability Check	Management System (RMS). RMS provides the number of enplanements by
	foreign air carrier, as well as the estimated number of foreign air carrier
	enplanements covered by the Secure Flight Final Rule for that year. A Secure Flight vetting analyst forwards the data to Secure Flight leadership for review.
	Secure Flight forwards the data to Secure Flight leadership for review.
	Credentialing management, TSA senior leadership team (SLT), as well as the
	DHS SLT. It is also distributed to Office of Intelligence, Transportation Sector
	Network Management, and the Office of Global Strategies.
	inclinate intermediate in the office of Global Strategies.

Performance Measure	Percent of domestic air enplanements vetted against the terrorist watch list through Secure Flight
Program and Organization	
Program and Organization Description	Intermodal Screening Operations-Transportation Security Administration This measure provides the enplanement percentage of domestic Flag carriers vetted by Secure Flight versus the total number of domestic Flag enplanements covered by the Secure Flight rule. The Secure Flight program compares passenger information to the No Fly and Selectee List components of the Terrorist Screening Database (TSDB), which contains the Governments consolidated terrorist watch list, maintained by the Terrorist Screening Center. The No Fly and Selectee Lists are based on all the records in the TSDB, and represent the subset of names who meet the criteria of the No Fly and Selectee designations. Secure Flight will also match data against additional subsets of the TSDB as determined
Scope of Data	by emerging intelligence. This measure relates to all covered flights operated by U.S. aircraft operators that are required to have a full program under 49 CFR 1544.101(a), 4. These aircraft operators generally are the passenger airlines that offer scheduled and public charter flights from commercial airports.
Data Source	Report from Secure Flight system.
Data Collection Methodology	TSA requires covered aircraft operators to collect information from passengers, transmit passenger information to TSA for watch list matching purposes, and process passengers in accordance with TSA boarding pass printing results regarding watch list matching results. Covered aircraft operators must transmit to TSA the information provided by the passenger in response to the request described above. Calculation is percentage of U.S. Flag Carriers enplanements vetted by Secure Flight divided by total U.S. Flag enplanements covered under the Secure Flight rule. Secure Flight produces a report that provides the number enplanements by U.S. Flag carrier and the estimated number of enplanements covered by the Secure Flight rule for that year.
Reliability Index	Reliable
Explanation of Data Reliability Check	Vetting analysts review a report (produced daily) by the Secure Flight Reports Management System (RMS). RMS provides the number of enplanements by U.S. aircraft operator and the estimated number of U.S. aircraft operator enplanements covered by the Secure Flight Final Rule for that year. A Secure Flight vetting analyst forwards the data to Secure Flight leadership for review. Secure Flight forwards the data to Transportation Threat Assessment and Credentialing management, TSA senior leadership team (SLT), as well as the DHS SLT. It is also distributed to the TSA Office of Intelligence, Transportation Sector Network Management, and the Office of Global Strategies.

Performance Measure	Average number of days for DHS Traveler Redress Inquiry Program (TRIP)
	redress requests to be closed
Program and Organization	Intermodal Screening Operations-Transportation Security Administration
Description	This measure describes the average number of days for the processing of Traveler
	Redress Inquiry Program forms, excluding the time DHS waits for all required
	documents to be submitted.
Scope of Data	Results are based on a sampling of 15% of closed cases for each month. The
	sampling does not include requests pending because of insufficient data received
	from the complainant.
Data Source	The source of the data is the Redress Management System (RMS), a database
	which tracks all redress requests received via the DHS internet portal, e-mail, and
	by regular mail.
Data Collection Methodology	Redress program specialists pull data weekly from RMS and convert the data to
	MS Excel using an automated program. Data is then sorted by month. Specialists
	pull a 15% sampling of current month closed cases and then subtract days the case
	was pending because of incomplete traveler data to arrive at the average
	processing time. Reports are sent monthly to TSA and DHS senior management.



Reliability Index	Reliable
Explanation of Data Reliability Check	Data is auto generated from the Redress Management System and a second redress program specialist double checks the work of the first specialist. Testing requirements are reported to TSA senior leadership quarterly via the Management
	Control Objective Plan.

Performance Measure	Percent of air cargo screened on commercial passenger flights originating from
	the United States and territories
Program and Organization	Intermodal Screening Operations -Transportation Security Administration
Description	This measure captures the percent of air cargo screened on commercial passenger flights originating from the United States and territories. Screening methods approved in the Certified Cargo Screening Program include: physical search (includes opening boxes, removing and opening all inner cartons), X-ray, explosives trace detection, explosives detection system, canine teams, and the use of other approved detection equipment. The air cargo screening strategy uses a multi-layered, risk-based approach to securing air cargo by permitting indirect air carriers, shippers, and other entities further up the supply chain to screen cargo closer to its point of origin through the Certified Cargo Screening Program and allow air carriers to accept pre-screened certified cargo.
Scope of Data	The scope of this data includes all cargo shipped on commercial passenger flights originating from all U.S. airports. Excluded from this measure are all general aviation passenger flights. Screening reporting is a compilation of master air waybills (MAWB) and pounds of cargo by air carriers at each airport. Data collected on total weight and MAWB numbers include cargo subject to alternative security measures.
Data Source	The data to support this measure is submitted via email or through a website from regulated air carriers and Certified Cargo Screening Facilities in the Certified Cargo Screening Program, to include indirect air carriers, shippers, and other entities further up the supply chain screening cargo for uplift on domestic passenger flights. The Air Cargo Security Division collects, reviews, verifies, and compiles this data in a Cargo Reporting Database.
Data Collection Methodology	Air carriers operating domestically report data electronically each month pursuant to their security programs on the amount of cargo screened at each airport for the total number of Master Air Waybills (MAWBs) and pounds screened to include sensitive cargo subject to alternative security measures. Indirect air carriers, shippers, and other entities screening cargo for uplift on domestic originating passenger flights as Certified Cargo Screening Facilities in the Certified Cargo Screening Program also report cargo screening data pursuant to their program requirements. Total weight and MAWB numbers include cargo subject to alternative security measures. This data is collected from regulated entities and analyzed each month to determine the amount of cargo screened at each screening facility.
Reliability Index Explanation of Data Reliability Check	Reliable The Office of Security Operations randomly evaluates the regulated entities submissions to determine the extent of cargo compliance with the current program requirements and regulations issues. Data is routinely analyzed, and issues are addressed through communication and outreach to the carriers, compliance monitoring, and issuing revised guidance to clarify the accounting for cargo screened and transported on passenger aircraft. The program is considering utilizing an automated cargo reporting tool to enhance data quality.

Goal 1.2: Prevent the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear (CBRN) Materials and Capabilities

Analysis and Operations

Performance Measure	Percent of intelligence reports rated "satisfactory" or higher in customer feedback that enable customers to anticipate emerging threats
Program and Organization	Analysis and Operations-Analysis and Operations
Description	This measure gauges the extent to which the DHS Intelligence Enterprise (DHS IE) is satisfying their customers' needs related to anticipating emerging threats. The survey results are defined by the currently available Office of Management and Budget vetted tool.
Scope of Data	The scope of this measure is all feedback received from customer satisfaction surveys returned to the DHS IE member (USCG, TSA, etc) that originated the intelligence report. For this performance measure "intelligence report" is defined per Component.
Data Source	The data source for this performance measure will be customer feedback surveys fielded by the DHS IE.
Data Collection Methodology	Members of the DHS IE will attach an electronic survey instrument to each intelligence product disseminated to customers. The recipient of the intelligence completes and then returns the survey to the issuer. The DHS IE will provide Intelligence and Analysis (I&A) with the survey results on the second Friday following the end of each quarter. Upon receipt of the data, I&A will average the data across the Intelligence Enterprise for each of DHS mission area and report the total. For this measure, customer satisfaction is defined as responsiveness of the product and its value in helping the customer anticipate emerging threats. Customers rate their satisfaction on a five point scale from: very satisfied, somewhat satisfied, neither satisfied nor dissatisfied, somewhat dissatisfied, or very dissatisfied. Responses "very satisfied" and "somewhat satisfied" will be considered to have met the criteria for "satisfactory."
Reliability Index	Reliable
Explanation of Data Reliability Check	Individuals within the DHS IE are responsible for collecting, storing, and reporting data generated by the source above. I&A Performance Management & Evaluation personnel are responsible for aggregating the data from the DHS IE and reporting the results quarterly. Once the survey responses are received and aggregated, I&A PME staff review the results for consistency and look for any anomalous trends that would signal a data integrity problem. Any issues are researched and if any erroneous data is found, it is corrected or removed from the overall calculation.

Domestic Nuclear Detection Office

Performance Measure	Percent of containerized cargo conveyances that pass through fixed radiation portal monitors at sea ports of entry
Program and Organization	Domestic Rad/Nuc Detection and Prevention Capability-Domestic Nuclear Detection Office
Description	This measure gauges the amount of containerized cargo scanned by the radiation detection equipment deployed to the Nations sea ports of entry. It is expressed in terms of the percent that is scanned by fixed radiation portal monitors of the total number of containerized cargo conveyances entering the nation through sea ports of entry.
Scope of Data	The measure is based on the total number of cargo conveyances entering the Nation through U.S. Customs and Border Protection (CBP) sea ports of entry. It identifies the portion that is scanned using fixed radiation detection equipment.



	This measure does not include roll-on/ roll-off (for example, vehicles) and bulk cargo.
Data Source	Port cargo data for conveyances entering the U.S. are provided by CBP field offices. Additionally, weekly reports of new portal installations are provided by the installation agent, the Pacific Northwest National Laboratory. This data is provided to CBP and the Domestic Nuclear Detection Office (DNDO) in tabular form, based on new installations completed in a given week. The DNDO Mission Management Directorate calculates the final percent coverage from that data using the Sea Port Cargo Analysis spreadsheet.
Data Collection Methodology	Weekly progress reports are provided by Pacific Northwest National Laboratory and sent to both the DNDO and CBP which summarize installation progress for the last week and any changes to the overall number of conveyances being scanned. The percent of cargo containers passing through portal monitors is calculated based on the number of such conveyances through seaports, where portals are deployed, compared to the total entering through U.S. sea ports of entry.
Reliability Index	Reliable
Explanation of Data Reliability Check	Portal monitor installation and system availability information is monitored and verified by DNDO and CBP headquarters, and validated by annual system recalibrations in the field. Data generated by the Department of Transportation is integrated and reviewed by the DNDO Mission Area Manager.

Performance Measure	Percent of cargo conveyances that pass through radiation detection systems upon
Performance Weasure	
D	entering the nation via land border and international rail ports of entry
Program and Organization	Domestic Rad/Nuc Detection and Prevention Capability-Domestic Nuclear
D	Detection Office
Description	This measure gauges the amount of cargo conveyances scanned by radiation
	detection equipment deployed to the Nations land border crossing ports of entry
	and international rail ports of entry. It is expressed in terms of the percent that is
	scanned by fixed, mobile, and hand-held radiation detection equipment of the total
	number of cargo conveyances entering the nation through land ports of entry and
	by international rail.
Scope of Data	The measure is based on the total number of cargo conveyances entering the
	Nation through U.S. Customs and Border Protection (CBP) land ports of entry and
	railroad cars entering through international rail ports of entry. It identifies the
	portion that is scanned using radiation detection equipment.
Data Source	Weekly reports of new detection portal installations are provided by the
	installation agent, the Pacific Northwest National Laboratory. This data is
	provided in tabular form, based on new installations completed in a given week.
	Baseline land border cargo data is maintained by CBP, and baseline rail cargo data
	is maintained by the Department of Transportation, Bureau of Transportation
	Statistics, and is published in their on-line database. They maintain monthly and
	annual data on the amount of rail cargo arriving at U.S. rail crossing sites. Current
	detector coverage is tabulated by the Domestic Nuclear Detection Office (DNDO)
	Mission Management Directorate on the Cargo Screening Analysis spreadsheet.
Data Collection Methodology	Weekly progress reports are provided by Pacific Northwest National Laboratory
	and sent to both DNDO and CBP which summarize installation progress for the
	last week and any changes to the overall number of conveyances being scanned.
	The percent of conveyances passing through portal monitors is calculated by the
	DNDO Mission Management Directorate, based on the number of deployed
	portals, to determine the percent of scanned cargo containers and railroad cars out
	of the total entering through U.S. land and rail ports of entry.
Reliability Index	Reliable
Explanation of Data	Portal monitor installation and system availability information is monitored and
Reliability Check	verified by DNDO and CBP headquarters, and validated by annual system
	recalibrations in the field. Data generated by the Department of Transportation is
	integrated and reviewed by the DNDO Mission Area Manager.

National Protection and Programs Directorate

Performance Measure	Percent of inspected high-risk chemical facilities in compliance with the Chemical Facility Anti-terrorism Standards
Program and Organization	Infrastructure Protection-National Protection and Programs Directorate
Description	Measures onsite inspections, conducted by Infrastructure Protection, that provide regulatory oversight of the Nation's high-risk chemical facilities and verify compliance with the Chemical Facility Anti-terrorism Standards (CFATS). This program is in the early stage of implementation.
Scope of Data	Results are based on all available data retained in the Chemical Security Assessment Tools (CSAT)/Chemical Management System (CHEMS) systems for high-risk chemical facilities. This measure accounts for the highest risk chemical facilities having completed authorization inspections verifying that the facility submitted Site Security plan is compliant with the CFATS regulation. It is expected that at full operational capability, Tier 1 facilities will be inspected annually, Tier 2 facilities every 2 years, and a prioritized selection of 10% of Tier 3 and Tier 4 facilities each year.
Data Source	Reporting data sources are all internal to DHS/NPPD/IP/ISCD. Reported data is the resulting summaries from queries against internal systems. The Chemical Security Assessment Tools (CSAT) Suite is used to provide facility identification and registration, to identify facilities that meet the Departments criteria for high risk chemical facilities, and store the methodologies to record and initially evaluate security vulnerability assessments (SVAs) and to create and store respective site security plans (SSPs). CSAT is a secure web-based system.
Data Collection Methodology	Chemical facility compliance information is maintained in CHEMS, the chemical security management system. The compliance percentage is determined by the number of sites found to be in compliance with CFATS, as compared to the number of sites selected for inspection each year. For a facility to be found in compliance, it must meet each of the 18 risk based performance standards established by CFATS. The total number of proposed to be inspected chemical sites for compliance is determined from a designated subset of the sites that have completed an SVA and developed an SSP that meets the CFATS standards. The period between inspections is based on a risk based priority, with the highest risk facilities inspected more frequently
Reliability Index	Reliable
Explanation of Data Reliability Check	The accuracy of data captured and reported via the CSAT/CHEMS systems is validated during the Systems Engineering Life Cycle (SELC) phases (deployment readiness and testing). Information is reviewed by Infrastructure Security Compliance Division Director/Deputy Director, leadership at the Office of Infrastructure Protection, and NPPD leadership.

Office of Health Affairs

Performance Measure	Percent of targeted urban areas that are monitored for biological threats using
	BioWatch technology
Program and Organization	Health Threats Resilience-Office of Health Affairs
Description	This measure examines the number of areas in which BioWatch technology has
	been deployed compared to those that were targeted for deployment by the Office
	of Health Affairs.
Scope of Data	The scope of data is all urban areas targeted for deployment of BioWatch that
	currently use BioWatch technology to monitor biological threats.
Data Source	The Office of Health Affairs Systems Program Office provides the data.
Data Collection Methodology	The BioWatch Program has a deployment plan that expands current coverage to
	the top Urban Area Security Initiative (UASI) metropolitan areas. Data are
	collected through activity reports from existing jurisdictions and will be collected

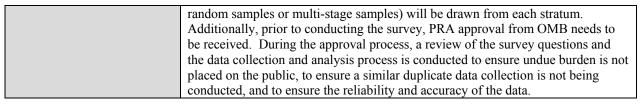


	from deployment reports as new jurisdictions come on line. The metric is expressed as a percentage calculated by dividing the number of operational jurisdictions by the target number.
Reliability Index	Reliable
Explanation of Data	The Systems Program Office ensures reliability of data.
Reliability Check	·

Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events

National Protection and Programs Directorate

Performance Measure	Percent of owner/operators of critical infrastructure and key resources who report
	that the products provided by Infrastructure Protection enhance their
	understanding of the greatest risks to their infrastructure
Program and Organization	Infrastructure Protection-National Protection and Programs Directorate
Description	This measure will show the percent of Level 1 and Level 2 critical infrastructure
2 coorphon	and key resources owner/operators (e.g., state, local, private) who indicate, via a
	customer survey administered by Infrastructure Protection (IP), that the products
	that IP provided them contributed to and/or resulted in their understanding of the
	greatest risks (prioritized in terms of threat, vulnerability, consequence) posed to
	their infrastructure.
Scope of Data	The scope of the data will include all the responses received from the electronic
•	survey, which contain responses from L1 and L2 critical infrastructure owners and
	operators. The customer survey overall results, to the extent feasible, shall have at
	least a 95% confidence interval with ±5% margin of error, and important
	subgroup results shall have at least a 95% confidence interval with ±5% margin of
	error.
Data Source	The electronic surveys are created in a web-based survey software with a
	cryptographic protocol such as Transport Layer Security (TLS) or Secure Sockets
	Layer (SSL). TLS, SSL, and other protocols encrypt the survey link and survey
	pages during all transmissions between the surveyor and respondents. The raw
	data from the survey will be stored in this software. Analysis will be conducted
	by the DHS contractor in the software and will also be downloaded into Excel for
	analysis. The analysis and summary of the data will be provided to the Office of
	Infrastructure Protection by the DHS contractor.
Data Collection Methodology	A customer satisfaction survey, administered via a web link/electronic survey to a
	statistically significant survey sample, is used to collect data for this measure.
	Responses are due two weeks to one month following receipt of the survey. Once
	responses are reported, data is analyzed and composite results are derived as a
	percentage of the total sample based on the response selected. In addition, the
	results may be further segmented to differentiate between owners and operators
	and state and local government officials. All responses are confidential. To overcome sample bias, IP will randomly select survey respondents from the entire
	IP stakeholder population and only rely on contacts received from valid sources.
	The survey has initial questions to ensure that only individuals involved in the
	security and protection of infrastructure can access the survey and can restrict the
	number of times a respondent can take the survey.
Reliability Index	Reliable
Explanation of Data	The customer survey overall results, to the extent feasible, shall have at least a
Reliability Check	95% confidence interval with \pm 5% margin of error, and important subgroup
Titing the chief	results shall have at least a 95% confidence interval with ±5% margin of error.
	The sample selection methodology will depend upon the unit of analysis. For
	example, the sampling frame will be divided by critical infrastructure sector strata
	and simple random samples (or, if the sampling frame is large enough, systematic



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Performance Measure	Percent of facilities that have implemented at least one security enhancement that
	raises the facility's protective measure index score after receiving an
	Infrastructure Protection vulnerability assessment or survey
Program and Organization	Infrastructure Protection-National Protection and Programs Directorate
Description	This measure will show the percent of facilities that have enhanced their security after receiving an Infrastructure Protection vulnerability assessment or survey. Only enhancements, changes or additional protective measures that count towards this measure are ones that result in an increase to the facility's Protective Measures Index (PMI); a set of rigorous criteria that the impact of security and protective measures. Infrastructure Protection recommendations are represented by security gaps or weaknesses identified by low PMI scores in a security assessment. Improvements done "soon after" the recommendations mean that they have occurred within 180 days of a survey or 365 days after a vulnerability assessment.
Scope of Data	The results are based on all available data collected during the fiscal year. "Improvements to security" are defined as any change in the facility's operations or protective measures that result in an increase to the facility's Protective Measures Index (PMI). PMI improvements can be to physical security, security force, security management, information sharing, protective measures, dependencies, robustness, resourcefulness, recovery, or options for consideration.
Data Source	IP personnel conduct voluntary vulnerability assessments and security surveys on critical infrastructure facilities to identify protective measures and security gaps or vulnerabilities. The data is collected using a web-based survey/assessment tool, and input into the central database. The facilities then receive a 180-day (for surveys) or 365-day (for vulnerability assessments) follow-up interview via telephone to gather data on improvements that have been made to facility security as a result of the assessment or survey, which is recorded using a web-based tool and input into the database. Personnel at Argonne National Laboratory conduct analysis of the implementation data to determine the percentage of facilities that have made enhancements to security and in which areas those improvements have been made.
Data Collection Methodology	Data is gathered by Infrastructure Protection personnel in the field with input into the central database. Argonne National Labs personnel extract data on the implementation of security improvements from the follow-up interviews conducted within the last reporting period/year.
Reliability Index	Reliable
Explanation of Data Reliability Check	The data collection is completed by trained and knowledgeable individuals familiar with the knowledge, skill, and ability to determine effective protective measures. Additionally, the data goes through a three tier quality assurance program that ensures the data collection is in line and coordinated with methodology in place. The quality assurance is conducted by the program and methodology designers providing a high level of confidence that data entered meets the methodology requirements. Any questionable data is returned to the individual that collected the information for clarification and resolution. Updates to the program or changes to questions sets are vetted by the field team members prior to implementation. Training is conducted at least semi-annually either in person or through webinar. Immediate changes or data collection trends are sent in mass to the field so that all get the message simultaneously.



Performance Measure	Percent of countermeasures that are determined to be in compliance with
	standards when tested in federal facilities
Program and Organization	Federal Protective Service-National Protection and Programs Directorate
Description	This measure determines what percent of countermeasures deployed, when tested, are in compliance with standards, based on established testing protocols and
	informed by Interagency Security Committee standards, designed to prevent harm and destruction to the building and its contents. This applies to federal buildings were the Federal Protective Service provides security and law enforcement
	services. Countermeasures include systems such as cameras, x-ray equipment, magnetometers, alarms, and security guards. These tests occur on a regular basis
	and provide the program decision makers a means of assessing the compliance of existing countermeasures.
Scope of Data	This measure includes all buildings where the Federal Protection Service program provides security law enforcement services. This includes approximately 8,800 federal buildings nationwide. The vast majority of these buildings are either owned or leased by the General Services Administration.
Data Source	The data is stored in the Federal Protective Service Security Tracking System database, maintained at Headquarters.
Data Collection Methodology	Program field personnel conduct the countermeasure compliance tests on a regular basis. Field personnel test five systems during the assessment-cameras, alarms, x-ray equipment, magnetometers, and guard effectiveness. Typically multiple devices are tested within each of the five system areas. Test results by device are gathered by the inspectors are then entered into the database. The results by device are aggregated and the percent in compliance score is calculated based on the number of devices that passed the countermeasures test compared to the number of devices tested.
Reliability Index	Unreliable. The tool used to evaluate the countermeasure effectiveness was suspended in FY 2011. No data is or will be available for this measure for FY 2011. NPPD is working to put in place a manual process to capture data until a replacement tool is developed and deployed.
Explanation of Data Reliability Check	Within the aggregate scores, a trend analysis is conducted at Headquarters to identify anomalies. If found, then the facility level data is reviewed by Headquarters personnel to ensure its validity and accuracy. In addition, testing protocols are periodically verified by Headquarters personnel through surveys and quality assurance auditing to ensure procedures and scoring criteria are accurately applied.
Performance Measure	Percent of tenants satisfied with the level of security provided at federal facilities
Program and Organization	Federal Protective Service-National Protection and Programs Directorate
Description	This measure assesses the effectiveness of security services provided by the
Description	Federal Protective Service (FPS) to the Government Services Agency (GSA)

Performance Measure	Percent of tenants satisfied with the level of security provided at federal facilities
Program and Organization	Federal Protective Service-National Protection and Programs Directorate
Description	This measure assesses the effectiveness of security services provided by the
	Federal Protective Service (FPS) to the Government Services Agency (GSA)
	tenants through the use of a formal customer satisfaction survey. FPS uses the
	feedback from this survey to identify opportunities for improvement in the
	security services provided to its customers.
Scope of Data	GSA distributes the Public Building Service (PBS) tenant satisfaction survey on
	an annual basis. This web-based survey is distributed throughout the 11 GSA
	regions to gauge the level of effectiveness of FPS and contract guard security
	services.
Data Source	The source of the data for this measure is GSAs PBS web based survey.
Data Collection Methodology	Using the data from the PBS survey, FPS records the level of satisfaction
	regarding security services provided in an Excel spreadsheet. These data are
	averaged to derive the results of this measure These results are analyzed at the
	Headquarters level and then submitted to FPS leadership.
Reliability Index	Reliable
Explanation of Data	FPS uses the Public Building Survey (PBS) data provided by GSA. In this case
Reliability Check	this is third party information. The program has reviewed GSAs process and has
	determined there is sufficient oversight of data quality by GSA.

Transportation Security Administration

Performance Measure	Percent of domestic airports that comply with established aviation security
	indicators
Program and Organization	Intermodal Assessments and Enforcement-Transportation Security Administration
Description	This measure provides the percent of domestic airports assessed that comply with
	established security standards and practices related to aviation security. Security
	indicators are key indicators that may be predictive of the overall security posture
	of an airport. Identifying compliance with the key indicators assesses airport
	vulnerabilities and is part of an overall risk reduction process. Measuring
	compliance with standards is a strong indicator of system security.
Scope of Data	The scope of this measure includes all U.S. airports subject to Transportation
	Security Administration transportation rules and regulations.
Data Source	Airport inspection results are maintained in the Performance and Results
	Information System (PARIS), which serves as the official source of data
	repository for the Office of Compliances Regulatory activities.
Data Collection Methodology	Compliance Inspections are performed in accordance with an annual work plan.
	That plan specifies frequencies and targets for inspection based on criteria
	established by the Office of Compliance. When inspections are completed, the
	results are entered into the Performance and Results Information System which
	are subsequently used to calculate the results for this measure. The result for this
	measure is reported quarterly and annually and is calculated as the total of in
	compliance inspections divided by the total inspections for the reporting period.
Reliability Index	Reliable
Explanation of Data	Data reliability is ensured through a series of actions. There are system record
Reliability Check	tracking audit trails and spot audit checks, followed by a management review and
	validation process at the headquarters level.

Performance Measure	Percent of inbound air cargo screened on international passenger flights
	originating from outside the United States and Territories.
	(New Measure)
Program and Organization	Intermodal Screening Operations-Transportation Security Administration
Description	This measure captures the amount of inbound air cargo screened from last point of
	departure countries on commercial passenger flights originating from outside the
	United States and Territories. Screening is defined as a physical examination or
	non-intrusive methods of assessing whether cargo poses a threat to transportation
	security. Methods of screening include x-ray systems, explosives detection
	systems, explosives trace detection, explosives detection canine teams certified by
	the Transportation Security Administration, or a physical search together with
	manifest verification, or additional methods approved by the TSA Administrator,
	pursuant to Section 1602 of Public Law 11053, Implementing Recommendations
	of the 9/11 Commission Act of 2007.
Scope of Data	The scope of this data includes all inbound air cargo on commercial passenger
	flights originating outside the United States and Territories. Screening data is a
	compilation of the cargo volume screened and transported by air carriers from
	each international Last Point of Departure (LPD) airport.
Data Source	The data to support this measure is submitted via email or through a website from
	regulated air carriers screening cargo for uplift from international departure points
	into the United States. The Air Cargo Security Division collects, reviews,
	verifies, and compiles this data in a Cargo Reporting Database.
Data Collection Methodology	Passenger air carriers operating inbound flights to the U.S. report data
	electronically each month pursuant to their security programs on the amount of
	cargo screened at each last point of departure (LPD) airport. This data is collected
	from regulated entities and analyzed each month to determine the amount of cargo
	screened based on current security requirements. Transportation Sector Network
	Management Air Cargo then generates quarterly reports on passenger air cargo



	screening performance.
Reliability Index	Reliable
Explanation of Data Reliability Check	TSA evaluates the regulated entities submissions to determine the extent of cargo compliance with the current program requirements and regulations issued. Data is routinely analyzed, and issues are addressed through communication and outreach to the carriers, compliance monitoring, and guidance to clarify the accounting for cargo screened and transported on passenger aircraft.

Performance Measure	Percent of mass transit and passenger rail agencies that have effectively
	implemented industry agreed upon Security and Emergency Management Action
	Items to improve security
Program and Organization	Intermodal Assessments and Enforcement-Transportation Security Administration
Description	This measure reflects the percent of the 100 largest mass transit, light and
	passenger rail, bus, and other commuter transportation agencies that have taken
	recommended steps to improve security. The program evaluates the 100 largest
	mass transit and passenger rail agencies based on passenger volume through the
	Baseline Assessment for Security Enhancement (BASE) program. The BASE
	program assesses whether comprehensive Security and Emergency Management
	Action Items that are critical to an effective security program, including security
	plans, training, exercises, public awareness, and other security areas, are in place.
	Transportation Security Inspectors conduct the assessments in partnership with the
	mass transit and passenger rail security chiefs and directors approximately every
	18-24 months to measure progress in the enhancement of security.
Scope of Data	The scope of the data is the 100 largest mass transit agencies based on passenger
	volume that have agreed to participate in the assessment. During the initial roll-
	out of the program, the scope of this measure was limited to the 50 largest
	mass transit agencies. Starting in 2009, the program expanded to the 100 largest
	agencies.
Data Source	The source of the data is the assessments completed by a team of Transportation
	Security Inspectors and transit agencies. Transportation Security Inspectors
	document assessment results by placing the information in a central database on
	the TSA computer system, which is analyzed by staff members at Headquarters.
Data Collection Methodology	Transportation Security Inspectors conduct BASE assessments jointly with transit
	system personnel using a standardized checklist to ensure that each system is
	assessed and scored using the same criteria. The assessment contains
	approximately 235 equally-weighted questions, scored using a 5-point scale, in
	17 action item categories. Category scores are averaged, and reported as a
	percentage out of 100. The category scores are then averaged for the total score.
	Achieving an Effectively Implementing rating requires a total score above 70 and
	no single category score below 70. All scores are averaged to get a national
	average score. The national average is a rolling score based on the previous
	12 months with the most recent agency score replacing a previous score. Results
	are stored in a central database, which is analyzed by staff members at
	Headquarters. The data is analyzed to determine trends and weaknesses within
Daliabilita Indon	the Security and Emergency Management Action Item areas.
Reliability Index Explanation of Data	Reliable Quality reviews are performed on assessment data at multiple points in the
Reliability Check	process. Senior Transportation Security Inspector Program staff and Mass Transit
Kenaomity Check	staff perform quality reviews on the BASE assessment reports. These reviews
	may result in inquiries to clarify information and inconsistencies in evaluation,
	and correct any erroneous data. Findings from these quality reviews are applied to
	lessons learned and best practices that are incorporated into basic and ongoing
	training sessions to improve the quality and consistency of the data and data
	collection process.
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U.S. Secret Service

Performance Measure	Percent of currency identified as counterfeit
Program and Organization	Criminal Investigations-United States Secret Service
Description	The dollar value of counterfeit notes passed on the public reported as a percent of
_	dollars of genuine currency. This measure is calculated by dividing the dollar
	value of counterfeit notes passed by the dollar value of genuine currency in
	circulation. This measure is an indicator of the proportion of counterfeit currency
	relative to the amount of genuine U.S. Currency in circulation, and reflects our
	efforts to reduce financial losses to the public attributable to counterfeit currency.
Scope of Data	This measure is an indicator of the proportion of counterfeit currency relative to
	the amount of genuine U.S. currency in circulation. The measure reports the
	dollar value of counterfeit notes passed on the public as a percent of dollars of
	genuine currency. Past audits indicate that overall error rates are less than one
	percent. Error is due to lag time in data entry or corrections to historical data.
Data Source	All Counterfeit program measures are collected from the Counterfeit/Contraband
	System. This system is used by all Secret Service investigative field offices, and
	provides a means of record keeping for all case and subject information.
Data Collection Methodology	The Secret Service collects data on global counterfeit activity through the
	Counterfeit Tracking Application database. Data is input to the Counterfeit
	Tracking Application via Secret Service personnel located in field offices
	throughout the United States and overseas. Data pertaining to this particular
	measure are extracted from the Counterfeit Tracking Application by designated
	counterfeit note classifications, their dollar value, and the dates the counterfeit
	data was recorded in the system. The counterfeit data (dollar value of notes
	passed on the public) is then aggregated up to the highest levels by month, year,
	office, and Service-wide and then compared to the amount of US dollars in
	circulation (reported from the US Department of the Treasury). This information
	is then calculated as a percent and reported through various management and
	statistical reports to Secret Service headquarters program managers, field offices,
D 1: 1 2: 1 1	and the Department of Homeland Security.
Reliability Index	Reliable
Explanation of Data	The Counterfeit/Contraband System has many features built into it in order to
Reliability Check	provide the most accurate data possible. Along with the mainframe security
	features, there are many edit checks built into the applications to ensure the
	accuracy and validity of the data. Only authorized headquarters and field personnel have access to the applications, and they are governed by specific
	procedures to input case and arrest data. Recurring verification reports are
	generated and reviewed to ensure data accuracy.
	generated and reviewed to ensure data accuracy.

Performance Measure	Financial crimes loss prevented through a criminal investigation (in billions).
Program and Organization	Criminal Investigations-United States Secret Service
Description	An estimate of the direct dollar loss to the public that was prevented due to Secret Service intervention or interruption of a criminal venture through a criminal investigation. This estimate is based on the likely amount of financial crime that would have occurred had the offender not been identified nor the criminal enterprise disrupted, and reflects the Secret Service's efforts to reduce financial losses to the public attributable to financial crimes. The Investigative program provides manpower on a temporary basis to support protective assignments; a role that is both purposeful and efficient. Field agents provide a "surge capacity" of protective manpower, without which the Secret Service could not accomplish its protective mandate in a cost-effective manner. Although these temporary assignments occur every year, they increase significantly during a presidential campaign requiring the Secret Service to decrease its investigative performance measure targets in campaign years.
Scope of Data	This measure reports an estimate of the direct dollar loss prevented due to Secret



	Service intervention/interruption of a criminal venture through a criminal
	investigation. Error is due to lag time in data entry or corrections to historical
	data.
Data Source	The Financial Crimes Loss Prevented measure is collected from the Master
	Central Index (MCI) System. This system is used by all Secret Service
	investigative field offices, and provides a means of record keeping for all case and subject information.
Data Collection Methodology	The Secret Service collects data on its multitude of criminal investigations
23	through its case management system known as the Master Central Index. Data is
	input to the Master Central Index system via Secret Service personnel located in
	field offices throughout the United States and overseas. Data pertaining to this
	particular measure (loss prevented) are extracted from the Master Central Index
	system by designated financial crime case violation codes and the dates these
	cases were closed. The data is then aggregated up to the highest levels by month,
	year, office, and Service-wide. This information is then reported through various
	management and statistical reports to Secret Service headquarters program
	managers, field offices, and the Department of Homeland Security.
Reliability Index	Reliable
Explanation of Data	MCI has many features built into it in order to provide the most accurate data
Reliability Check	possible. Along with the mainframe security features, there are many edit checks
	built into the applications to ensure the accuracy and validity of the data. Only
	authorized headquarters and field personnel have access to the applications, and
	they are governed by specific procedures to input case and arrest data. An annual
	audit is conducted and recurring verification reports are generated and reviewed to
	reduce errors and ensure data accuracy.
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Performance Measure	Percent of total U.S. Secret Service protection activities that are incident-free for
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	protection of national leaders, foreign dignitaries, designated protectees and others
	during travel or at protected facilities
Program and Organization	Protection-United States Secret Service
Description	This measure gauges the percent of instances where incident free protection is
	provided to leaders, dignitaries, and persons (protectees, staff/employees, guests,
	and the public) during travel and inside the White House Complex or the Vice
	President's Residence.
Scope of Data	Performance data capture the protection of designated leaders, facilities, and other
	designated individuals. There is no error rate for this measure.
Data Source	This program measure originates from every protective event or visit for
	designated protectees. The Secret Service conducts after action reviews to gauge
	performance of specific protective operations. These reviews are used to measure
	how successfully the Secret Service performed its mission and what can be done
	to increase efficiency without compromising a protectee or event.
Data Collection Methodology	Results from Protective Operations, as well as any incident that may occur, are
6,5	immediately reported by detail leaders to the Special Agent in Charge, who
	submits an After Action Report to Protective Operations program managers, and
	are disseminated within the organization for further analysis.
Reliability Index	Reliable
Explanation of Data	Program managers and Operations Research Analysts continually monitor and
Reliability Check	review performance, including all instances of arrival and departure. Any breach
	of Protective Operations would be immediately known and subject to a thorough
	investigation.
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Performance Measure	Percent of National Special Security Events that were successfully completed
Program and Organization	Protection-United States Secret Service
Description	This measure is a percentage of the total number of National Special Security
-	Events (NSSEs) completed in a Fiscal Year that were successful. A successfully
	completed NSSE is one where once the event has commenced, a security

	incident(s) inside the Secret Service-protected venue did not preclude the event's agenda from proceeding to its scheduled conclusion.
Scope of Data	The security of protectees is the ultimate priority of the Secret Service. The Secret Service conducts after action reviews to gauge performance of specific protective operations. These reviews are used to measure how successfully the Secret Service performed its mission and what can be done to increase efficiency without compromising a protectee or event. There is no error rate for this measure.
Data Source	This program measure originates from the protective event or visit.
Data Collection Methodology	The Secret Service completes an After-Action Report following every National Special Security Event. This comprehensive report depicts all aspects of the event to include any and all incidents that occurred during the event. Subsequently, the After-Action reports are reviewed to determine the number of National Special Security Events that were successfully completed. This information is then calculated as a percentage and reported through various management and statistical reports to Secret Service headquarters program managers.
Reliability Index	Reliable
Explanation of Data Reliability Check	Any breach of Protective Operations would be immediately known and subject to a thorough investigation.

Mission 2: Securing and Managing Our Borders

Goal 2.1: Secure U.S. Air, Land, and Sea Borders

U.S. Customs and Border Protection

Performance Measure	Number of apprehensions on the Southwest Border between the ports of entry
Program and Organization	Border Security and Control between Ports of Entry-Customs and Border
	Protection
Description	Protection of our Southwest border against threats from illicit cross-border activity
	is a key element needed to secure our country. This measure calculates the
	number of apprehensions made of those attempting entry along the Southwest
	border between ports of entry. DHS's border security strategy is based on a
	layered approach of strategically positioning personnel, technology, and defensive
	infrastructure; developing strong partnerships with law enforcement partners on
	both sides of the border; and increasing consequences to repeat offenders to
	provide a deterrent effect.
Scope of Data	Results include all apprehensions of deportable illegal aliens made by the Border
	Patrol within the nine sectors of the Southwest border.
Data Source	This data is captured by agents at the station level, where apprehension data is
	entered into the e3 (Enforce next generation) Processing system. All data entered
	via e3 Processing resides in the Enforcement Integrated Database (EID) database,
	the official system of record for this data.
Data Collection Methodology	Apprehension data is entered into a database, the e3 (Enforce next generation)
	processing application, by Border Patrol Agents at the Station level. Data input
	can be made by the apprehending agent, or by another agent who obtains details
	concerning the apprehension from the apprehending agent. The e3 Processing
	application continuously updates the Enforcement Integrated Database with the
	apprehension data. This data can be reviewed at the station, sector, or
	Headquarters level in a variety of reporting formats.
Reliability Index	Reliable
Explanation of Data	All apprehension data entered into e3 Processing is subject to review by
Reliability Check	supervisors at multiple levels. Data reliability tools are built into the system; for



example, data input not conforming to appropriate expectations for each cell is
flagged for re-entry. The Enforcement Integrated Database continuously updates
to compile all apprehension data. This data can then be extracted into summary
reports, and these summaries are available for review and analysis at station,
sector, and Headquarters levels. At the Headquarters level, the Statistics and Data
Integrity Unit conducts monthly Data Quality reports as well as weekly
miscellaneous checks. When discrepancies are found, they are referred back to
the apprehending Sector/Station for review and correction.

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Performance Measure	Number of joint operations conducted along the Southwest Border by Border Patrol Agents and Mexican law enforcement partners (Retired Measure)
Program and Organization	Border Security and Control between Ports of Entry-Customs and Border Protection
Description	This measure tracks the number of initiated joint operations that are formalized by operations orders which define levels of participation and dedication of resources. Bi-lateral law enforcement efforts between CBP/Border Patrol and Mexican law enforcement partners at local, state, and federal levels enhance the ability to ensure legal trade and travel, while mitigating border security threats, including illicit activity by criminal organizations and others who would do harm to our Nation.
Scope of Data	All joint operations included in this measure are documented in an operations order, recorded in the Border Patrol Enforcement Tracking System (BPETS). From the totality of operations orders in BPETS, this performance measure counts

	all operations that include Mexican law enforcement agencies as partners with any one of the nine Southwest border sectors: San Diego, El Centro, Yuma, Tucson, El Paso, Marfa, Del Rio, Laredo, and Rio Grande Valley. Other activities, such as routine, day-to-day collaboration with international law enforcement partners, occur outside of the BPETS operations, and are not counted in this performance measure.
Data Source	The source is the Operations Order module of the Border Patrol Enforcement
	Tracking System (BPETS), maintained at Border Patrol Headquarters.
Data Collection Methodology	All joint operations that are initiated are documented in formal operational orders. These orders must undergo review and approval by the appropriate level of authority before the operation is considered initiated. Operations orders fall into four categories: a Category 1 plan can be approved at the Sector level; Category 2 requires Sector Chief Patrol Agent approval and Headquarters notification; Category 3 requires Sector Chief Patrol Agent approval and Headquarters concurrence and funding; Category 4 requires authorization by the Chief of the United States Border Patrol. Operations orders that are approved are then entered into the Border Patrol Enforcement Tracking System (BPETS), maintained at Border Patrol Headquarters. The number of joint operations along the Southwest Border is calculated by adding the number of operations orders that are entered into BPETS together.

Performance Measure	Percent of detected conventional aircraft incursions resolved along all borders of the United States
Program and Organization	Air and Marine-Customs and Border Protection
Description	The measure represents the percent of conventional aircraft, once detected
	visually or by radar that are suspected of illegal cross border activity and are
	brought to a successful law enforcement resolution. In some cases, Office of Air
	and Marine (OAM) assets are launched to interdict the aircraft. In most cases,
	resolution of the aircraft identity is made by the Air and Marine Operations Center
	(AMOC) working with interagency partners such as the Federal Aviation
	Administration (FAA). If the incursion is deemed legal, OAM considers the
	incursion resolved. If not resolved, AMOC working with our partners including
	OAM assets - could not identify the target and is thus considered illegal.
Scope of Data	The scope of this measure includes all potential identified air space incursions by
	conventional aircraft along all borders of the United States.
Data Source	The data source for this measure is TECS, maintained by Customs and Border
	Protection and Immigration and Customs Enforcement.
Data Collection Methodology	Airspace incursions are identified by the Air and Marine Operations Center. Once
	identified, this information is transmitted to the closest air branch for air support.
	The results are then entered into the TECS and the Air and Marine Operations
	Report systems, and tallies of all incursions are summarized on a monthly basis.
Reliability Index	Reliable
Explanation of Data	Data is routinely reconciled by a comparison of information in the systems
Reliability Check	manually by contractor and program staff on a monthly and/or quarterly basis.

Performance Measure	Number of weapons seized on exit from the United States
Program and Organization	Border Security Inspections and Trade Facilitation at Ports of Entry-Customs and
	Border Protection
Description	This measure provides the total number of illegal weapons seized during outbound inspection of exiting passengers and vehicles, both privately-owned and commercial.
Scope of Data	All outbound-related weapons seizures are included in this measure. This covers both the southwest and northern borders and includes all modes (land, air, and sea).
Data Source	All weapons seizures are entered into Seized Assets and Case Tracking System (SEACATS) which is a subsystem of TECS, the principal system of record used

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	by CBP. Weapons seizure information is accessed in report format through the BorderStat reporting tool.
Data Collection Methodology	All CBP officers effecting outbound weapons seizures enter the seizure data into TECS via the Seized Assets and Case Tracking System (SEACATS) subsystem,
	using the proper codes to denote the seizure was made at exit during outbound operations. The SEACATS subsystem analyzes all seizure data and extracts
	weapons seized data for the different categories of weapons violations.
Reliability Index	Reliable
Explanation of Data	CBP Officers enter information into TECS (the principal system of record used by
Reliability Check	CBP) for each weapons seizure performed. A first line supervisor must review the
	information and approve it before it can be extracted and included in daily,
	monthly, and annual reporting. A validation check is also conducted when the
	data is extracted from TECS and reported via BorderStat.

Performance Measure	Amount of currency seized on exit from the United States (in millions)
Program and Organization	Border Security Inspections and Trade Facilitation at Ports of Entry-Customs and
	Border Protection
Description	This measure provides the total dollar amount of all currency in millions seized
	during outbound inspection of exiting passengers and vehicles, both
	privately-owned and commercial. The scope of this measure covers both the
	southwest and northern borders and includes all modes of transportation, (land,
	air, and sea).
Scope of Data	All outbound-related currency seizures are included in this measure. This covers
	both the southwest and northern borders and includes all modes (land, air, and
	sea).
Data Source	All currency seizures are entered into the Seized Assets and Case Tracking
	System (SEACATS) which is a subsystem of TECS, the principal system of
	record used by CBP. Currency seizures information is accessed in report format
	through the BorderStat reporting tool.
Data Collection Methodology	All CBP officers effecting outbound currency seizures enter seizure data into
	TECS via the Seized Assets and Case Tracking System (SEACATS) subsystem,
	using the proper codes to denote the seizure was made at exit during outbound
	operations. The SEACATS subsystem analyzes all seizure data and extracts
	currency seized data for the different categories of currency violations.
Reliability Index	Reliable
Explanation of Data	CBP Officers enter information into TECS (the principal system of record used by
Reliability Check	CBP) for each currency seizure performed. A first line supervisor must review the
	information and approve it before it can be extracted and included in daily,
	monthly, and annual reporting. A validation check is also conducted when the
	data is extracted from TECS and reported via BorderStat.

Goal 2.2: Safeguard Lawful Trade and Travel

Transportation Security Administration

Performance Measure	Percent of air carriers operating flights from foreign airports that serve as last point of departure to the U.S. in compliance with leading security indicators
Program and Organization	Intermodal Assessments and Enforcement-Transportation Security Administration
Description	This measure identifies air carrier operating from foreign airports serving as Last Point of Departure compliance with leading security indicators. A leading security indicator is a key indicator that may be predictive of the overall security posture of an air carrier. These critical indicators are derived from security laws, regulations, and standards and are applied to both U.Sflagged aircraft operators (operating from foreign airports to any destination) and foreign air carriers

	operating from foreign airports serving as Last Point of Departure. Identifying compliance with the key indicators assesses air carriers' vulnerabilities. Assessing air carriers' vulnerabilities is part of an overall risk reduction process. Measuring compliance with standards is a strong indicator of system security.
Scope of Data	This measure is germane to U.S. passenger carriers operating regularly scheduled commercial service and public charters from any foreign airport to any other location, foreign or domestic, and is derived from TSA transportation statutes, regulations, standard security programs, and security directives. This measure also applies to all foreign passenger air carriers operating regularly scheduled commercial service and public charters from any foreign airport to the United States and is derived from similar statutory and regulatory documents.
Data Source	Air carrier inspection results are maintained in TSA's Performance and Results Information System (PARIS), which serves as the official source of data repository for TSA's Office of Compliance's Regulatory activities.
Data Collection Methodology	Compliance Inspections are performed in accordance with an annual work plan. That plan specifies frequencies and targets for inspection based on criteria established by TSA's Office of Global Strategies, in accordance with its risk methodology. When inspections are completed, the results are entered into the Performance and Results Information System and are subsequently used to calculate the results for this measure.
Reliability Index	Reliable
Explanation of Data Reliability Check	Data reliability is ensured through system record tracking audit trails and spot audit checks, followed by a management review and validation process at the headquarters level.

Performance Measure	Percent of foreign airports serving as last point of departure in compliance with
	leading security indicators
Program and Organization	Intermodal Assessments and Enforcement-Transportation Security Administration
Description	TSA is responsible for evaluating security at foreign airports with service to the United States, those airports from which U.S. air carriers operate, and other sites as directed by the Secretary of the Department of Homeland Security. Using a 5-point scale, each foreign airport that serves as a last point of departure to the U.S. is evaluated against critical International Civil Aviation Organization (ICAO) aviation and airport security standards. This measure assesses the percent of foreign airports serving as the last point of departure to the U.S. in compliance with these aviation and security standards.
Scope of Data	The data reflect information collected by Transportation Security Specialists (TSSs) during evaluation of each Last Point of Departure (LPD) foreign airport's implementation of ICAO aviation security standards. Assessments occur at LPD foreign airports with direct service to the United States. Of the more than 70 security measures contained in ICAO's Annex 17 (Security), the TSSs focus special attention on 17 critical standards across 5 broad categories (Aircraft Inflight Security (2), Passenger and cabin bag screening (3), Hold bag security (4), Cargo/catering security (3), and Access Control (5). On an annual basis, TSA determines which LPD foreign airports will be assessed using a risk informed approach that includes threat, vulnerability, and consequence ratings. The objective is to assess low-risk airports once every three years; medium-risk airports every two years; and high-risk airports every year.
Data Source	The data to support this measure is contained in Foreign Airport Assessment Program (FAAP) reports prepared by TSSs following each airport assessment. Completed reports are submitted by the TSSs in international field offices to their Regional Managers and stored in a database located at TSA headquarters within the Office of Global Strategies (OGS). Each FAAP report contains data and observations collected during the assessment and highlights any shortfalls in security.
Data Collection Methodology	TSSs use a standard template for collecting and reporting data on the assessments.

Department of Homeland Security



	The template is contained in a TSA Standard Operating Procedure and is reviewed annually to ensure currency and standardization. Each foreign airport is evaluated against the ICAO critical aviation and airport security standards. Following submission of the assessment report, Vulnerability ratings are assigned by International Operations senior leadership to ensure consistent application of the relative ratings (1 through 5, with 1 indicating no shortfalls and 5 identifying instances of egregious noncompliance). Results are entered into the OGS database at TSA headquarters. Each quarter, the measure is calculated by OGS headquarters staff who run a query of the database to identify the airports receiving values of 4 or 5 in any of the ICAO standards.
Reliability Index	Reliable
Explanation of Data Reliability Check	TSSs in the field submit a comprehensive assessment report to their Regional Managers at TSA Headquarters. The report is reviewed by the respective Regional Manager for quality and consistency. Reports are then forwarded through senior leadership in International Operations to the Assistant Administrator, Office of Global Strategies, for final approval. This process may result in inquiries to the appropriate TSA Representative or the TSS for clarifying information. Analysis for strengths and weaknesses, consistency or divergence from other airports, trends, and smart practices also occurs from these reviews. Results are maintained for each assessed airport as well as consolidated into a report of overall security posture of the airports relative to the ICAO standards. Results are also shared with the foreign airport to determine next steps and proposed areas of cooperation and assistance.

U.S. Coast Guard

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, operated, or maintained by a public or private
s to facilities that: handle dangerous cargoes,
or hazardous materials in bulk; or receive vessels
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ns, or are U.S. cargo vessels greater than 100
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U.S. Customs and Border Protection

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Performance Measure	Compliance rate for Customs-Trade Partnership Against Terrorism (C-TPAT) members with the established C-TPAT security guidelines
Program and Organization	Border Security Inspections and Trade Facilitation at Ports of Entry-Customs and Border Protection
Description	This measure provides the overall compliance rate achieved for all validations performed during the Fiscal Year. After acceptance into the Customs-Trade Partnership Against Terrorism (C-TPAT) program, all C-TPAT members must undergo a periodic validation in which U.S. Customs and Border Protection (CBP) examiners visit company locations and verify compliance with an industry-specific set of CBP security standards and required security practices. These validations are prepared using a weighted scoring system that is used to develop an overall compliance rate for each company. Compliance with security guidelines enhances the security of cargo shipped to the U.S.
Scope of Data	In accordance with the SAFE Port ACT, all entities importers that enroll to become C-TPAT members are required to submit a security profile and undergo a validation by a C-TPAT Supply Chain Security specialist within 1 year of certification. In addition, members must be revalidated within three years of the initial validation. Certified C-TPAT members can be Suspended/Removed from the program for failure to meet minimum security criteria as documented during a validation visit.
Data Source	CBP maintains an internal automated database commonly referred to as the C-TPAT portal which contains a variety of data pertaining to the C-TPAT member company to include the validation report and C-TPAT status (e.g. certified, validated, suspended, and removed).
Data Collection Methodology	The Supply Chain Security Specialist collects data in a variety of ways to include review of the Company Supply Chain Security Profile which each member must submit and conducting validation visits of member supply chains throughout the world. The results of the validation visit are documented in the C-TPAT Portal utilizing the Validation Report. The compliance rate can be determined at any given time by identifying total number of companies suspended / removed as a result of a validation and dividing by total number of validations performed to date.
Reliability Index	Reliable
Explanation of Data Reliability Check	Validation results and associated documentation are collected by Supply Chain Specialists and reviewed by their supervisor, often assisted by an additional supervisor who had oversight over the actual validation. Validation reports are further reviewed by a Headquarters program manager who analyzes and addresses overall anomalies.

Performance Measure	Percent of requested cargo examinations conducted at foreign ports of origin in cooperation with host nations under the Container Security Initiative
Program and Organization	Border Security Inspections and Trade Facilitation at Ports of Entry-Customs and
	Border Protection
Description	The measure is an indication of the extent to which potential higher-risk cargo is
	satisfactorily inspected before it leaves the foreign port of origin. This measure is
	the percent of requested container examinations resolved or conducted by foreign
	Customs officials meeting CBP examination standards and requirements divided
	by the total number of examinations requested by CBP Container Security
	Initiative (CSI) officials. These examinations would otherwise have taken place at
	U.S. ports of entry.
Scope of Data	The scope of this measure is all requests for cargo examinations by made CBP
	CSI officials. Requests are made based on CSI standards which identify potential
	high-risk cargo. Data for this measure is collected at all CSI ports operating
	world-wide. This measure has been revised to reflect a percent, rather than a



	number (quantity) in order to provide context to the raw number of examinations presented under the old formulation. There are several on-going refinements and improvements to the Automated Targeting System (ATS) targeting algorithms that will likely result in significant reductions in the total number of examinations requested, which may also impact the overall percent conducted and enable CSI to reach its targets.
Data Source	ATS is the source of both the targeting data describing potential higher-risk cargo identified for examination and the host port examination data.
Data Collection Methodology	CSI officials at the CSI ports track host port examination data daily by using the Automated Targeting System (ATS), including the number of requests and completed examinations. ATS identifies the potential high-risk cargo shipments to be examined and, once the host port completes the examination in a manner meeting CSI requirements, a CSI team member at the host port enters the completed examination data using the intranet-based CSI web portal. CSI supervisors track the examination statistics on an on-going basis using the ATS Examination Findings module.
Reliability Index	Reliable
Explanation of Data Reliability Check	Reliability of the data is verified and evaluated by the CSI Division. Supervisors at the CSI host ports review potential high-risk shipments to ensure that the corresponding host port examination results are recorded daily. CSI Division Headquarters compares monthly examination data to historical volume at the given port and checks to see if it falls within certain parameters. If it does not, CSI Headquarters will ask the CSI Port Team Leader for additional information to review and justify the change in volume. Team Leaders review any identified discrepancies with host port Customs officials to ensure all examination data is accurately recorded.

Performance Measure	Percent of inbound high-risk cargo transported by air, land, or sea that has been screened and entry status is resolved prior to or during processing at a United States port of entry (New Measure)
Program and Organization	Border Security Inspections and Trade Facilitation at Ports of Entry-Customs and Border Protection
Description	This measure gauges the percent of international cargo coming to the United States via air, land, or sea identified as potentially high-risk using the Automated Targeting System (ATS) that is screened and has entry status resolved prior to leaving the port of entry. Screening and resolving potentially high-risk cargo prior to departure from the port of entry ensures the safety of the U.S. public and minimizes the impact to the trade through the effective use of risk-focused targeting.
Scope of Data	This measure includes air, land, and sea cargo destined for a U.S. port of entry. Cargo is identified as potentially high-risk by CBP's ATS using a risk-focused security index scoring algorithm. Shipments are flagged as high-risk if they have an ATS security index score of 190 or above on either bill or entry.
Data Source	CBP's ATS contains the requisite data to determine the total amount of cargo that was scored 190 or above by either bill or entry. The ATS 4 module Cargo Enforcement Reporting and Tracking System (CERTS) contains the data used to determine the disposition of the cargo that was flagged as potentially high-risk by ATS.
Data Collection Methodology	Electronic manifest data is provided to CBP by shippers and brokers and loaded into CBP's ATS database. The ATS screening algorithms are applied to this data and the results are provided electronically to CERTS, including entry status data for all modes of cargo identified as high-risk. Based on this information, the percent of cargo screened and resolved is calculated by taking all cargo shipments with a score of 190 or above that have been reviewed/examined/mitigated (determined from CERTS) and dividing this by the total number of cargo

	shipments with a score of 190 or above.
Reliability Index	Reliable
Explanation of Data Reliability Check	CBP Officers review and examine the ATS information on potentially high-risk cargo, resolve or mitigate security concerns, determine those cases where further examination is required, and record the findings of this review/examination process in the ATS 4 (CERTS) module, annotating all methods and tools they required to complete the examination. For land border ports of entry, they also enter findings into the Automated Commercial Environment system, which is mandatory for land ports to allow the truck and cargo to be released from CBP. Supervisors periodically extract high threat examination findings data from the CERTS module for review and validation of the data entered by CBP Officers. Anomalies in the findings data are identified and immediate corrective actions are taken to ensure data integrity.

Performance Measure	Percent of cargo by value imported to the U.S. by participants in CBP trade
	partnership programs
Program and Organization	Border Security Inspections and Trade Facilitation at Ports of Entry-Customs and
	Border Protection
Description	This measure describes the percent of all cargo that is imported from CBP trade
	partnership programs based on the value compared to total value of all imports.
	Partnership programs include both Customs-Trade Partnership Against Terrorism
	(C-TPAT) and Importer Self Assessment (ISA). CBP works with the trade
	community through these voluntary public/private partnership programs, wherein
	some members of the trade community adopt tighter security measures throughout
	their international supply chain and in return are afforded benefits. A variety of
	trade actors are included in these partnership programs, such as importers,
	carriers, brokers, consolidators/third party logistic providers, Marine Port
	Authority and Terminal Operators, and foreign manufacturers.
Scope of Data	This measure includes all cargo and is a comparison of the value of cargo that is
	imported from trade partnership programs to the total value of all imports
Data Source	Data is extracted from the Automated Targeting System (ATS) and the Automated
	Commercial Environment (ACE).
Data Collection Methodology	Importers, or brokers acting on their behalf, submit data electronically, which is
	captured by the Automated Commercial System (ACS). The Office of
	International Trade (OT) pulls this data from their systems of record (ACS and the
	Automated Commercial Environment (ACE)) once a month. After the line value
	data is extracted, the measure is calculated by dividing the import value associated
D 1: 1:21: T 1	with ISA or C-TPAT importers by the total value of all imports.
Reliability Index	Reliable
Explanation of Data	Provided that data is available, our systems are highly reliable. Monthly internal
Reliability Check	monitoring of process and data quality issues is conducted at both the field level
	and HQ level. As part of our analytical process, the data used for this measure
	would be compared to other known reliable data sets and measures.

Performance Measure	Percent of imports compliant with applicable U.S. trade laws
Program and Organization	Border Security Inspections and Trade Facilitation at Ports of Entry-Customs and
	Border Protection
Description	This measure reports the percent of imports that are compliant with U.S. trade
	laws including customs revenue laws.
Scope of Data	The measure is part of the annual Entry Summary Compliance Measurement program. The program involves taking a statistical sample from a given population of imports. The population covers consumption entry types, excluding informals and low value import lines valued less than \$2000, in accordance with Census materiality standards for reporting imports into the United States. While these exclusions cut the sample population by about 50% in terms of volume, 99% of all import value and duties are covered in the remaining 50% that is part of the population.



Data Source	Data is extracted from the Automated Targeting System (ATS) and Automated Commercial Environment (ACE), the targeting and summary findings recordation systems for CBP.
Data Collection Methodology	At the start of each fiscal year, an analysis of import data is conducted to help design a statistical survey program, which is implemented in the Automated Targeting System (ATS). The population covers consumption entry types, excluding informal and low value import lines valued less than \$2000, in accordance with Census materiality standards for reporting imports into the United States. Field offices are notified of which entries to review as part of this program by automatically created Automated Commercial Environment (ACE) validation activities. ACE also serves as the system of record for summary findings when reviews are completed. Data is extracted weekly by HQ analysts, and reports are produced monthly and annually.
Reliability Index	Reliable
Explanation of Data Reliability Check	Monthly internal monitoring of process and data quality issues is conducted at both the field level and HQ level. This is treated as a shared responsibility of both HQ and field locations, where multiple levels of checks are conducted, and any found problems are quickly addressed. HQ also hosts quarterly conference calls to discuss these issues, and provides reports to field locations needing to conduct remediation. This oversight is documented and provided as evidence of program control to the financial auditors each year.

Goal 2.3: Disrupt and Dismantle Transnational Criminal Organizations

U.S. Immigration and Customs Enforcement

Performance Measure	Percent of significant high-risk transnational criminal investigations that result in
	a disruption or dismantlement
	(New Measure)
Program and Organization	Homeland Security Investigations-U.S. Immigration and Customs Enforcement
Description	This measure will report on the percentage of significant high-risk investigations
	that result in a disruption or dismantlement of high risk individuals or
	transnational organizations that threaten the national security and/or public safety
	of the United States through the violation of our Nation's Customs and
	Immigration Laws. Disruption is defined as impeding the normal and effective
	operation of the targeted organization. Dismantlement is defined as destroying the
	organization's leadership, financial base, and network to the degree that the
	organization is incapable of operating and/or reconstituting itself.
Scope of Data	Data will be retrieved from the investigative case management system, TECS.
	Data query results will determine whether a case involved a disruption,
	dismantlement, or both.
Data Source	Specific case information will be entered through the use of the Significant Case
	Report (SCR) Module in TECS.
Data Collection Methodology	A data request will be sent to the HSI Executive Information Unit (EIU) from the
	Budget Formulation and Strategic Planning Unit. EIU will return an excel
	spreadsheet with a list of Significant Cases and related Disruptions and
	Dismantlements.
Reliability Index	Reliable
Explanation of Data	All disruptions and dismantlements will be approved by a panel represented by
Reliability Check	5 HSI Divisions, HSI Operations, International Affairs and Intelligence. The
	panel will validate the information provided and determine if the cases indeed
	meet the criteria of a significant case.

Mission 3: Enforcing and Administering Our Immigration Laws

Goal 3.1: Strengthen and Effectively Administer the Immigration System

U.S. Citizenship and Immigration Services

Performance Measure	Average customer satisfaction rating with information provided about legal
1 chormanee weasure	immigration pathways from USCIS call centers
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Program and Organization	Information and Customer Service-United States Citizenship and Immigration
- · · ·	Services
Description	This measure gauges the average satisfaction rating with the information provided
	to assist prospective immigrants through the citizenship process from USCIS call
	centers.
Scope of Data	Customer satisfaction is measured through a monthly telephone survey of
	randomly selected National Customer Service Center (NCSC) customers who
	used one of U.S. Citizenship and Immigration Services' (USCIS) Tier 1 Call
	Centers. The survey is conducted each quarter until 900 complete surveys are
	accomplished for a total of 3,600 annually.
Data Source	The data source for identifying the customers for the random selection is the
	Automatic Number Identification (ANI) system which tracks incoming phone
	numbers. This data is provided to the independent contractor on a monthly basis.
	The data source for the survey results is the independent contractor's quarterly
	reports which are used to calculate the customer satisfaction rating.
Data Collection Methodology	USCIS's independent contractor conducts quarterly surveys of those seeking
23	information about the immigration process to determine their satisfaction with the
	information provided by USCIS Tier 1 call centers. Using the results of 900
	complete surveys each quarter, USCIS calculates the average customer
	satisfaction rating for this measure. The survey uses a 5-point scale and responses
	of a 4-Satisfied or 5-Highly Satisfied are included in the calculation. The
	quarterly data are then aggregated at the end of the year for the fiscal year
	calculation.
Reliability Index	Reliable
Explanation of Data	The Independent Contractor submits the survey results to the Program Manager
Reliability Check	for review, comment, and approval. USCIS relies on the independent contractor
Renaulity Check	to ensure completeness and reliability of the data; however, the Program Manager
	reviews the quarterly reports and if there are any anomalies, the Program Manager
	will work with the contractor to resolve.

Performance Measure	Percent of Form I-485, Application to Register for Permanent Residence or to Adjust Status, approval decisions determined by quarterly quality reviews to have correctly followed established adjudication procedures
Program and Organization	Adjudication Services-United States Citizenship and Immigration Services
Description	An I-485, Application to Register for Permanent Residence or to Adjust Status, is filed by an individual to apply for permanent residence in the United States or to adjust their current status. The U.S. Citizenship and Immigration Services (USCIS) conducts quality reviews on a quarterly basis to determine the accuracy rate of final adjudication decisions. Quality reviews are conducted using a team of experienced adjudicators and subject matter experts. This measure assesses the program's ability to process the I-485 to provide immigration benefit services in a complete (fully supportable) and accurate manner. Additionally, the results of this quality review process are used to improve the training of adjudicators and the processes used in conducting adjudications.
Scope of Data	This measure includes a quarterly statistically valid random sampling of completed I-485 Forms nationwide received at the National Records Center. The



	sample size used provides an accuracy of $\pm 4\%$ with a 95% confidence level. Sample size varies based on the number of forms completed during the previous quarter. For a typical population of approximately 70,000, approximately 125 files are sampled. Ensuring a random sample of the entire population allows USCIS to make a statistically valid inference about the population from this size sample.
Data Source	Completed Decisional Quality Review check sheets by the team of adjudicators and subject matter experts are entered into an Excel spreadsheet and forwarded to USCIS Headquarters, Operations Planning Division, Quality Management Branch who maintains and integrates the information into a consolidated spreadsheet.
Data Collection Methodology	A team of Adjudicators and/or subject matter experts conduct the review of the applicant's original request. The review is documented on a Decisional Quality Review checklist. Questionable decisions are set aside. Once all files have been reviewed, the reviewers discuss any flagged applications as a group. The group, via a majority rule, determines if documentation in the file supports the adjudication decision. Any split decision is deemed a questionable decision. If it is determined the decision is fully supported, the check sheet is completed, and the file is returned to the National Records Center. If it is determined the decision is questionable, the checklist, a form letter, and the file are sent back to the adjudicating office. That office is required to advise the HQ Quality Management Branch (QMB) of action taken within 10 working days. QMB analysts gather final results and enter them into a spreadsheet. A report is published quarterly documenting the review results.
Reliability Index	Reliable
Explanation of Data Reliability Check	Layers of Adjudicator and/or subject matter expert review and concurrence on correct or questionable decisions provide reliability.

Performance Measure	Percent of Form N-400, Application for Naturalization, approval decisions
	determined by quarterly quality reviews to have correctly followed established
	adjudication procedures
Program and Organization	Adjudication Services-United States Citizenship and Immigration Services
Description	An N-400, Application for Naturalization, is filed by an individual applying to
-	become a United States citizen. The U.S. Citizenship and Immigration Services
	(USCIS) conducts quality reviews on a quarterly basis to determine the accuracy
	rate of final adjudication decisions. Quality reviews are conducted using a team
	of experienced adjudicators and subject matter experts. This measure assesses the
	program's ability to process the N-400 to provide immigration benefit services in
	a complete (fully supportable) and accurate manner. Additionally, the results of
	this quality review process are used to improve the training of adjudicators and the
-	processes used in conducting adjudications.
Scope of Data	This measure includes a quarterly statistically valid random sampling of
	completed N-400 Forms nationwide received at the National Records Center. The
	sample size used provides an accuracy of ±4% with a 95% confidence level.
	Sample size varies based on the number of forms completed during the previous
	quarter. For a typical population of approximately 70,000, approximately 125
	files are sampled. Ensuring a random sample of the entire population allows USCIS to make a statistically valid inference about the population from this size
	sample.
Data Source	Completed Decisional Quality Review check sheets by the team of adjudicators
Dam Source	and subject matter experts are entered into an Excel spreadsheet and forwarded to
	USCIS Headquarters, Operations Planning Division, Quality Management Branch
	who maintains and integrates the information into a consolidated spreadsheet.
Data Collection Methodology	A team of Adjudicators and/or subject matter experts conduct the review of the
	applicant's original request. The review is documented on a Decisional Quality
	Review checklist. Questionable decisions are set aside. Once all files have been
	reviewed, the reviewers discuss any flagged applications as a group. The group,

	via a majority rule, determines if documentation in the file supports the adjudication decision. Any split decision is deemed a questionable decision. If it is determined the decision is fully supported, the check sheet is completed, and the file is returned to the National Records Center. If it is determined the decision is questionable, the checklist, a form letter, and the file are sent back to the adjudicating office. That office is required to advise the HQ Quality Management Branch (QMB) of action taken within 10 working days. QMB analysts gather final results and enter them into a spreadsheet. A report is published quarterly documenting the review results.
Reliability Index	Reliable
Explanation of Data	Layers of Adjudicator and/or subject matter expert review and concurrence on
Reliability Check	correct or questionable decisions provide reliability.

Performance Measure	Average of processing cycle time (in months) for adjustment of status to
1 cromance weasure	permanent resident applications (I-485)
Program and Organization	Adjudication Services-United States Citizenship and Immigration Services
Description	An I-485, Application to Register for Permanent Residence or to Adjust Status, is filed by an individual to apply for permanent residence in the United States or to adjust their current status. This measure assesses the program's effectiveness in processing complete I-485 to provide immigration benefit services in a timely manner.
Scope of Data	This measure includes all pending I-485 Forms and receipt counts for the past fiscal year. Applications for which no visa number is available are considered pending, but not part of the backlog, and are removed from the scope. Cases are also removed if a Request For Evidence is pending for the regulatory period with the applicant, the applicant has requested a later appearance date, or the required name check is pending with the FBI.
Data Source	Automated counts and manual case counts are reported monthly through the automated Performance Analysis System (PAS) database. The Headquarters Statistics Branch of the DHS Office of Policy and Programs oversees PAS operations. The production system and database reside at the Justice Department Data Center, in Dallas, TX.
Data Collection Methodology	On a monthly basis, USCIS collects performance data on I-485 applications received, completed, and pending through PAS. Receipts are entered into case management systems through lockbox processing or e-filing. For lockbox cases, applications are scanned and data is sent electronically to the Computer Linked Application Information Management System (CLAIMS3). When cases are filed via e-filing, data elements get pushed to CLAIMS3 to populate the data fields. Individual adjudicators count the number of applications approved and denied, and record the information. Each office subsequently aggregates individual reports and enters them into PAS. At Service Centers, most data is collected and entered directly into PAS from automated systems supporting casework, including CLAIMS3. This data is then used to calculate the average cycle time.
Reliability Index	Reliable
Explanation of Data Reliability Check	The USCIS Operations Planning Division, Performance Management Branch conducts monthly data reconciliation and review activities to maximize the integrity of the data reported. The correlation between the amount of work reported, the amount of time taken to do that work, and the utilization factor provides triangular examination for report integrity. Data pulls from inventory systems are also used to measure the balance between reporting completions and system updates.

Performance Measure	Average of processing cycle time (in months) for naturalization applications
	(N-400)
Program and Organization	Adjudication Services-United States Citizenship and Immigration Services
Description	An N-400, Application for Naturalization, is filed by an individual applying to



	become a United States citizen. This measure assesses the program's
	effectiveness in processing N-400 applications, while controlling for a number of
	external factors that can affect the timeline.
Scope of Data	This measure includes all pending N-400 Forms and receipt counts for the past
•	fiscal year. The program excludes those forms that have been exempted due to
	circumstances beyond their control. Cases are removed from the scope
	calculation if the applicant has failed the English/Civics requirement and is
	waiting the statutory period between testing attempts, if the applicant has
	requested rescheduling, is awaiting a judicial oath ceremony for more than one
	month, the required name check is pending with the FBI, or if a Request For
	Evidence is pending for the regulatory period with the applicant.
Data Source	Automated counts and manual case counts are reported monthly through the
Data Source	automated Performance Analysis System (PAS) database. The Headquarters
	Statistics Branch of the DHS Office of Policy and Programs oversees PAS
	operations. The production system and database reside at the Justice Department
D (C 11	Data Center, in Dallas, TX.
Data Collection Methodology	On a monthly basis, the program collects performance data on N-400 applications
	received, completed, and pending through PAS. Receipts are entered into case
	management systems through lockbox processing or via e-filing. For lockbox
	cases, applications are scanned and data is sent electronically to the Computer
	Linked Application Information Management System (CLAIMS4). When cases
	are filed via e-filing, data elements get pushed to CLAIMS4 to populate the data
	fields. Individual adjudicators count the number of applications approved and
	denied, and record the information. Each office subsequently aggregates
	individual reports and enters them into PAS. At Service Centers, most data is
	collected and entered directly into PAS from automated systems supporting
	casework, including CLAIMS4. This data is then used to calculate the average
	cycle time.
Reliability Index	Reliable
Explanation of Data	The USCIS Operations Planning Division, Performance Management Branch
Reliability Check	conducts monthly data reconciliation and review activities to maximize the
	integrity of the data reported. The correlation between the amount of work
	reported, the amount of time taken to do that work, and the utilization factor
	provides triangular examination for report integrity. Data pulls from inventory
	systems are also used to measure the balance between reporting completions and
	system updates.
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Performance Measure	Overall customer service rating of the immigration process
Program and Organization	Information and Customer Service-United States Citizenship and Immigration
	Services
Description	This measure gauges the overall rating of the immigration process and is based on
	the results from the following areas: 1) Accuracy of information; 2)
	Responsiveness to customer inquiries; 3) Accessibility to information; and 4)
	Customer satisfaction.
Scope of Data	Using the telephone number, the National Customer Service Center (NCSC)
	captures the telephone numbers of incoming calls and the level of service reached
	by each call. The data is then downloaded into a master file, resulting in a
	database with approximately 120,000 phone numbers. Duplicate phone numbers
	and calls with duration of less than one minute are eliminated. The data is then
	randomized using a query which randomly assigns different values to each record
	and sorts the records by value. The first 5,000 records are selected. The
	telephone number data is retrieved for the week preceding the execution of the
	phone survey so that the target population is contacted for the survey within
	approximately one week of having called the NCSC 800-Line to capture the
	customers' most recent experience.
Data Source	U.S. Citizenship and Immigration Services (USCIS) uses four sources to

	determine the results of this measure. First, USCIS controlled anonymous call approach to determine the accuracy of information provided by the call centers. Second, responsiveness to customer inquiries is determined from an analysis of abandoned calls to the call center (calls that have been put on hold and then abandoned by the customer). Third, USCIS conducts an analysis of web portal activity to determine accessibility to information. Last, customer satisfaction is determined by conducting surveys of those seeking information about the immigration process to determine their satisfaction with the information provided by USCIS.
Data Collection Methodology	On a quarterly basis, the results of these four sources of information are combined on an equal basis to determine the overall service rating.
Reliability Index	Reliable
Explanation of Data	The Independent Contractor submits the survey results to Program Manager for
Reliability Check	review, comment, and approval.

Performance Measure	Number of significant citizenship outreach events (Retired Measure)
Program and Organization	Citizenship-United States Citizenship and Immigration Services
Description	This measure describes the number of significant outreach events designed to support immigrant integration. These actions serve a multitude of purposes to assist in accomplishing this goal, such as educating immigrants and encouraging their civic integration, informing stakeholders about the Offices mission and the importance of promoting civic integration, educating counterparts from outside the U.S. Government about federal integration efforts, and bringing on new partners to help encourage integration. Significant outreach events could include conferences, ceremonies, meetings, media appearances, trainings, and presentations. Outreach efforts encourage immigrants to become more integrated into American civic culture.
Scope of Data	The data incorporated in this measure includes the outreach events that the Office of Citizenship participates in around the country out of the total number of events that it is invited to participate in.
Data Source	The data is from a weekly report prepared in Headquarters and compiled on an Excel spreadsheet.
Data Collection Methodology	The Offices Weekly Information Coordination (WIC) Report is compiled weekly. Events mentioned in the WIC Report in the Top Projects Accomplished Past Week section, falling under the previously defined category of significant outreach action are totaled. The total number of significant outreach events is aggregated quarterly and is rolled up to report annual results.
Reliability Index	Reliable
Explanation of Data Reliability Check	To ensure reliability and quality control, the Office of Citizenship conducts a supervisory review of the weekly WIC report of activity, and the quarterly report on the number of outreach actions.

Performance Measure	Percent of Citizenship and Integration Grant Program grantees that meet annual performance plan goals (New Measure)
Program and Organization	Citizenship-United States Citizenship and Immigration Services
Description	This measure reports on the success of grantees in meeting their annual performance goals. USCIS plays a significant and ongoing role in ensuring the success of grantees by performing the following functions: negotiating with grantees to identify manageable goals and targets to hold them accountable; implementing systems to measure grantee performance; conducting onsite grant monitoring, and prioritizing those grantees in need of technical assistance; providing proactive group technical assistance and guidance and reactive technical assistance to individual grantees deemed in need of such support to ensure grantees are on target to meet performance goals; and providing grantees with

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	regular feedback on their performance including a written assessment of grantee
	quarterly reports.
CCD-4-	
Scope of Data	This measure will draw on cumulative performance data for Q1-Q3 of the fiscal
	year.
Data Source	The measure will be tracked using quarterly grantee performance reports. The
	quarterly reports contain both quantitative data and a narrative description and are
	completed by each grantee. These reports are submitted quarterly within 30 days
	of the conclusion of each quarter. The data contained in each quarterly report is
	analyzed by the assigned Office of Citizenship program officer. Performance is
	measured in terms of percentage of grantees having achieved their pre-established
	goals by Q3 based on the original program proposal.
Data Collection Methodology	Due to the lag in the receipt of grantee performance data, the measure will be
ε	calculated by taking the total number of grantees meeting all of their performance
	goals through the 3rd quarter and dividing by the total of number of grantees
	during the performance period. An individual grantee will be considered to have
	met its overall annual performance goal if it achieves its stated grantee program
	goals through the 3rd quarter. The overall measure will be based on 90% of
	current grantees achieving this performance standard. To align with DHS
	reporting deadlines, this measure will be reported annually to DHS no later than
	30 days after the end of the fiscal year and will be derived from grantee Quarterly
	Reports for quarters 1-3 of the given fiscal year.
Daliabilita Indon	Reliable
Reliability Index	1 11 1
Explanation of Data	The reliability of this measure will be established through uniform data collection
Reliability Check	and reporting procedures, through on-going follow-up with grantees on their
	reports, and through grantee monitoring visits. All grantees will receive training
	at the beginning of the performance period on how to complete the quarterly
	report forms. Office of Citizenship will provide written feedback on every filed
	quarterly report, and will ask grantees for clarification if there are questions about
	information found in the reports. Office of Citizenship will annually conduct
	in-person monitoring visits to approximately 1/3 of grantees. During these visits,
	staff will review records (e.g. student intake records, classroom attendance sheets,
	records of test scores, copies of filed N-400s) that were used to compile the data
	for the quarterly reports.

Goal 3.2: Prevent Unlawful Immigration

U.S. Citizenship and Immigration Services

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Performance Measure	Percent of initial mismatches for authorized workers that are later determined to
	be "Employment Authorized"
Program and Organization	Immigration Status Verification-United States Citizenship and Immigration
	Services
Description	This measure assesses the accuracy of the E-verify process by assessing the
	percent of employment verification requests that are not positively resolved at
	time of initial review.
Scope of Data	The percentage of all E-Verify queries that are issued Tentative Non-
	Confirmations and are successfully contested as work authorized.
Data Source	Verification Information System (VIS) transaction data.
Data Collection Methodology	The data are recorded by the Verification Division's VIS system and collected
	through standard quarterly reports. When an inquiry is made, if a prospective
	employee disagrees with the information, USCIS begins the process of checking
	the reliability of the information. If the initial information obtained is incorrect,
	and it is determined that the employee is designated employment authorized, this
	result is recorded in the VIS. Quarterly, USCIS runs a report to determine the
	number of mismatches that were corrected and is then used to calculate the

	percent of mismatches that were later determined to be employment authorized.
Reliability Index	Reliable
Explanation of Data	E-Verify transaction data are extracted quarterly from the VIS by the contractor
Reliability Check	that manages VIS. An algorithm is then applied to the data to remove all
	duplicate and invalid queries. The data are referred to the USCIS Verification
	Division for review and clearance.

Performance Measure	Percent of religious worker site visits conducted that result in a potential finding
	of fraud
Program and Organization	Immigration Security and Integrity-United States Citizenship and Immigration
	Services
Description	This measure reflects how many religious worker fraud incidents have been
	discovered as part of the Administrative Site Visit Verification Program
	(ASVVP). This information begins the process to identify and counter systematic
	vulnerabilities that may exist in our immigration system.
Scope of Data	Data will reflect all Fraud Detection and National Security Data System
	(FDNS-DS) ASVVP records that relate to religious worker site visits performed
	and completed (with a site inspection report and a Statement of Findings attached)
	during the fiscal year.
Data Source	Data will be drawn from the FDNS-DS by FDNS Headquarters. Calculations (to
	determine the percentage of fraud findings among all records) will be performed
	by FDNS Headquarters analysts.
Data Collection Methodology	Result will reflect the number of FDNS-DS religious worker cases identifiable as
	ASVVP cases where a Statement of Findings indicates Fraud, as a percentage of
	all ASVVP religious worker cases where a Statement of Findings exists.
Reliability Index	Reliable
Explanation of Data	Primarily, the data will be validated by contract and government analysts familiar
Reliability Check	with FDNS-DS and methodologies employed to extract data from that system.
	Data will be further validated by FDNS Fraud Detection Branch personnel who
	are familiar with the ASVVP operation and can verify that results reflect
	operational expectations.

Performance Measure	Percent of non-immigrant worker (H1-B) site visits conducted that result in a potential finding of Fraud
Program and Organization	Immigration Security and Integrity-United States Citizenship and Immigration Services
Description	This measure reflects how many H1-B fraud incidents have been discovered by the Administrative Site Visit Verification Program (ASVVP). This information begins the process to identify and counter systematic vulnerabilities that may exist in our immigration system.
Scope of Data	Data will reflect all Fraud Detection and National Security Data System (FDNS-DS) ASVVP records that relate to H1-B worker site visits performed and completed (with a site inspection report and a Statement of Findings attached) during the fiscal year.
Data Source	Data will be drawn from the FDNS-DS by FDNS Headquarters. Calculations (to determine the percentage of fraud findings among all records) will be performed by FDNS Headquarters analysts.
Data Collection Methodology	Result will reflect the number of FDNS-DS H1-B cases identifiable as ASVVP cases where a Statement of Findings indicates Fraud, as a percentage of all ASVVP H1-B cases where a Statement of Findings exists.
Reliability Index	Reliable
Explanation of Data Reliability Check	Primarily, the data will be validated by contract and government analysts familiar with FDNS-DS and methodologies employed to extract data from that system. Data will be further validated by FDNS Fraud Detection Branch personnel who are familiar with the ASVVP operation and can verify that results reflect operational expectations.



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Performance Measure	Accuracy rate of USCIS's processing of manual verifications for Systematic Alien
	Verification for Entitlements (SAVE) referrals
	(New Measure)
Program and Organization	Immigration Status Verification-United States Citizenship and Immigration
	Services
Description	The measure tracks the accuracy of SAVE manual verifications using a quality
	review which is a monthly review of verification work performed by Status
	Verifiers (SV) to determine whether SAVE referrals are resolved correctly.
	Specifically, they determine whether the response provided to by USCIS reflects
	the immigration status on record for persons seeking benefits from other
	governmental agencies using the SAVE program.
Scope of Data	Each month, a random sample of completed SAVE manual referrals consisting of
-	either 2nd Step or 3rd Step cases is within the scope of data for this report. The
	appropriate sample sizes are taken to achieve a confidence level of 95 percent.
Data Source	A random sample of completed cases is taken from the Status Verification System
	(SVS) database and forwarded to verifiers for re-verification. The results are
	reported to the Quality Assurance (QA) section for analysis with results reported
	to supervisors for review and consultation with the QA section for completion and
	drafting of a summary of findings.
Data Collection Methodology	Based on historical data available, QA projects expected case volumes for each
	month in the fiscal year and samples that population to calculate the results of the
	report. Sample sizes are determined according to the expected monthly volumes
	for the audit being conducted and confidence parameters.
Reliability Index	Reliable
Explanation of Data	Cases are subject to a QA secondary review and vetting of results to ensure the
Reliability Check	accuracy of the findings. Findings are reviewed with supervisors from the
,	appropriate unit to ensure accurate reporting.
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U.S. Immigration and Customs Enforcement

Performance Measure	Dollar value of fines assessed for employers who have violated the I-9 requirements
Program and Organization	Homeland Security Investigations -U.S. Immigration and Customs Enforcement
Description	Federal law requires every employer and agricultural recruiter/referrer-for-a-fee hiring an individual for employment in the United States to verify the employee's identity and employment authorization through completion of Form I-9, Employment Eligibility Verification. The Homeland Security Investigations (HSI) conducts Form I-9 inspections of employers to ensure they are following the law. If a violation is found, fines may be levied against the employer for knowingly hiring individuals who are not eligible to work in the United States. This measure assesses the total fines assessed against employers for violating the I-9 requirements.
Scope of Data	The scope of this measure includes all I-9 inspections conducted by HSI during the fiscal year where a fine was assessed and all legal proceedings (court hearings and appeals) have been concluded.
Data Source	Data is compiled weekly by the Burlington Finance Center and reported to ICE Headquarters. Fines are reported in Excel by case number, company name, final order amount, and amount collected to date.
Data Collection Methodology	Using the weekly reports provided by the Burlington Finance Center, ICE HQ aggregates the data on a fiscal year basis and totals the fine amounts to provide the dollar value of fines assessed for employers who have violated the I-9 requirements.
Reliability Index	Reliable
Explanation of Data Reliability Check	Fine amounts are queried from ICE financial systems which are subject to audit control standards. Weekly reports are analyzed and compared to statistics from

prior months and years for completeness and accuracy using trend analysis to
ensure data quality.

Performance Measure	Number of employers arrested or sanctioned for criminally hiring illegal labor
Program and Organization	Homeland Security Investigations -U.S. Immigration and Customs Enforcement
Description	This measure indicates the number of employers that are arrested or have
	sanctions imposed against them as a result of criminally hiring illegal labor into
	our workforce. Fines and sanctions serve as an important deterrent against
	employers hiring illegal labor.
Scope of Data	The scope of this measure includes all employer investigations resulting in a fine,
	sanction, or arrest.
Data Source	Specific case information is entered and maintained through TECS identifying the
	number of criminal arrests, sanctions, and/or amount of monetary fines levied
	against companies for a specific time period.
Data Collection Methodology	A data is pulled from TECS into an excel spreadsheet with the number of criminal
	arrests, sanctions, and/or amount of monetary fines levied against companies for a
	specific time period. This information is aggregated for the fiscal year to
	determine the number of employers arrested or sanctioned for criminally hiring
	illegal labor.
Reliability Index	Reliable
Explanation of Data	Case information in TECS is verified and audited by the HSI Data Quality Unit on
Reliability Check	a monthly basis.

Performance Measure	Number of visa application requests denied due to recommendations from the
	Visa Security Program
	(Retired Measure)
Program and Organization	Office of International Affairs-U.S. Immigration and Customs Enforcement
Description	This measure captures the instances in which a Visa Security Officer (VSO)
	provides input, advice, or information during adjudication that result in a consular
	officer's decision to deny a visa to an ineligible applicant.
Scope of Data	The metric captures the number of times a VSO recommends refusal of a visa and
	as a result the visa is denied. This data is collected at all Visa Security Units in
	real-time during the visa vetting process; VSOs manually record their decisions in
	a tracking system.
Data Source	This data is collected at all Visa Security Units in real-time during the visa vetting
	process. Data is available monthly after an office becomes fully operational.
	VSOs manually record their decisions in a Visa Security Program tracking system.
	The Visa Security Program tracking system helps to manage VSO workload,
	records VSOs significant work efforts, findings, and VSO decision-making. The
	system also facilitates automated screening functions and reports performance
	metrics.
Data Collection Methodology	This data is collected in a tracking system at each Visa Security Program office
	during the visa vetting process. At the end of each month, the VSOs will run a
	monthly report that queries for this metric and the results are exported to an excel
	spreadsheet. These spreadsheets are sent electronically to Visa Security Program
	Headquarters to be manually consolidated into a master Excel document with a
	pivot table for analysis.
Reliability Index	Reliable
Explanation of Data	Visa Security Officers review their monthly statistics and conduct quality checks
Reliability Check	in the tracking system prior to submission to ensure accuracy. Quality checks
	during consolidated analysis at headquarters also ensure that data is accurate.

Performance Measure	Number of convicted criminal aliens removed per fiscal year
Program and Organization	Enforcement and Removal Operations-U.S. Immigration and Customs
	Enforcement



Description	This measure includes removals from the U.S. under any type of removal order as well as voluntary returns of criminal aliens to their country of origin. This
	measure reflects the full impact of program activities to ensure that criminal aliens
	identified in the country do not remain in the U.S.
Scope of Data	The scope of the measure includes voluntary returns, voluntary departures, and
Scope of Data	withdrawals under docket control of criminal aliens within the fiscal year.
Data Source	Data is maintained in the Alien Removal Module of the ENFORCE database.
Data Source	This database is maintained at headquarters and the data entry occurs at
	Enforcement and Removal Operations (ERO) Field Offices throughout the
	country. Tools in the Integrated Decision Support System are used to query the
	Alien Removal Module and produce reports to calculate the final results for this
	measure.
Data Collection Methodology	ERO field offices are responsible for the entry and maintenance of data regarding
	the removal/return of illegal aliens. Officers track the status of administrative
	processes and/or court cases and indicate when actual removals occur in the Alien
	Removal Module of the ENFORCE database. When a criminal alien is
	removed/returned from the United States, case officers in the field will indicate in
	the database the case disposition and date the removal/return occurred in the
	database. Reports generated from the Alien Removal Module are used to
	determine the total number of illegal aliens removed/returned from the country
	during the fiscal year.
Reliability Index	Reliable
Explanation of Data	Headquarters staff validate the completeness and accuracy of the data entered by
Reliability Check	field offices into the Alien Removal Module through trend analysis to look for
	aberrations and unusual patterns. Data is analyzed on a weekly basis and
	compared to statistics from prior months and the previous year. An additional
	reliability check occurs when data is cross - referenced between field office
	detention facility reports of the number of removals, and data entered into the
	database. The Statistical Tracking unit checks for consistency of the results
	through validation, back-end testing, or reproducibility of the data through
	alternative methodology. Depending upon the degree of consistency between two
	measures of the same measure allows the statistician to determine whether the
	data is considered reliable and or stable. Any inaccuracies are sent to the Unit
	Chief, who will make the necessary corrections to the database.

Performance Measure	Average length of stay in detention of all convicted criminal aliens prior to removal from the United States (in days)
Program and Organization	Enforcement and Removal Operations-U.S. Immigration and Customs
	Enforcement
Description	This measure provides an indicator of efficiencies achieved in working to drive
	down the average length of stay for convicted criminals in ICE's detention
	facilities. Decreases in the average length of stay can significantly reduce the
	overall costs associated with maintaining an alien population prior to removal.
Scope of Data	The scope of this measure includes all criminal aliens who were detained within
	ICE's detention facilities or while in ICE custody in federal, state, and local jails
	during the fiscal year awaiting due process.
Data Source	Data is maintained in the Alien Removal Module of the ENFORCE database.
	This database is maintained at headquarters and the data entry occurs at
	Enforcement and Removal Operations (ERO) Field Offices throughout the
	country. Tools in the Integrated Decision Support System are used to query the
	Alien Removal Module and produce reports to calculate the final results for this
	measure.
Data Collection Methodology	ERO field offices are responsible for the entry and maintenance of data regarding
	the removal/return of illegal aliens. Officers track the status of administrative
	processes and/or court cases and indicate when actual removals occur in the Alien
	Removal Module of the ENFORCE database. When an alien is removed/returned

	from the United States, case officers in the field will indicate the case disposition and date the removal/return occurred in the database. Reports generated from the Alien Removal Module are used to determine the total number of illegal aliens removed/returned from the country during the specified time.
Reliability Index	Reliable
Explanation of Data Reliability Check	Headquarters staff validate the completeness and accuracy of the data entered by field offices into the Alien Removal Module through trend analysis to look for aberrations and unusual patterns. Data is analyzed on a weekly basis and compared to statistics from prior months and the previous year. An additional reliability check occurs when data is cross-referenced between field office detention facility reports of the number of removals, and data entered into the database. The Statistical Tracking unit checks for consistency of the results through validation, back-end testing, or reproducibility of the data through alternative methodology. Depending upon the degree of consistency between two measures of the same measure allows the statistician to determine whether the data is considered reliable and or stable. Any inaccuracies will need to be sent to the Unit Chief, who will make the necessary corrections to the tasking query.

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Performance Measure	Percent of detention facilities found in compliance with the national detention
	standards by receiving an inspection rating of acceptable or greater on the last
	inspection
Program and Organization	Enforcement and Removal Operations-U.S. Immigration and Customs
	Enforcement
Description	This measure gauges the percent of detention facilities that have received an
	overall rating of acceptable or above within the Enforcement and Removal
	Operations (ERO) National Detention Standards Program. The National
	Detention Standards were originally issued in September 2000 to facilitate
	consistent conditions of confinement, access to legal representation, and safe and
	secure operations across the immigration detention system. The standards have
	been updated into a performance based format known as the Performance Based
	National Detention Standards. Through a robust inspections program, the
	program ensures facilities utilized to detain aliens in immigration proceedings or
	awaiting removal to their countries do so in accordance with the Performance
	Based National Detention Standards.
Scope of Data	Currently all facilities on the authorized facility's list are included in this measure.
	Authorized facilities include detention centers that have been inspected by
	ERO/Custody Operations law enforcement personnel, or their Subject Matter
	Experts (SME), to ensure the facility meets all requirements of the ICE/ERO
	National Detention Standards provisions.
Data Source	The annual review rating is contained in formal inspection reports provided by the
	Detention Standards Compliance Unit (DSCU) contractor and is further reviewed
	by the DSCU. The information from these reports will be compiled to determine
	the agency-wide percentage of facilities receiving acceptable or above rating.
Data Collection Methodology	Data for this measure is collected by annual inspections, which are then evaluated
	by ERO inspectors. These inspections review the current National Detention
	Standards that apply to all facilities, and rate whether the facility is in compliance
	with each standard. Based on these ratings, the compliance for each facility is
	calculated. This information is communicated in formal reports to the program
	and the ERO Inspections and Audit Unit and DSCU at ERO Headquarters, which
	oversees and reviews all reports. The program reports semi-annually on
	agency-wide adherence with the Detention Standards based on calculating the
	number of facilities receiving an acceptable or better rating, compared to the total
	number of facilities inspected.
Reliability Index	Reliable
Explanation of Data	The program reviews all reports of detention facilities inspections conducted.
Reliability Check	Inspections that receive a final rating of "Acceptable" or above are reviewed by



DSCU and the Inspections and Audit Unit. Inspections that receive deficient or
at-risk rating are reviewed by DSCU SMEs.

Performance Measure	Percent of aliens arrested or charged who will be electronically screened through
	the Secure Communities program
Program and Organization	Secure Communities-U.S. Immigration and Customs Enforcement
Description	Biometric information sharing between the Department of Justice fingerprint
	database (IAFIS) and the DHS immigration database (IDENT) allows a single
	query by a participating local law enforcement agency to check both systems and
	confirm the identification and immigration status of a subject. This measure
	gauges the percent of all aliens arrested in the United States that are screened
	through the Secure Communities program.
Scope of Data	The scope of the data is the total number of estimated criminal alien annual Law
	Enforcement Agency arrests in jurisdictions with IDENT/IAFIS Interoperability.
Data Source	The source of this data is the Law Enforcement Support Center (LESC) and ICE
	Enforcement and Removal Operations. An individual who is transferred from one
	correctional facility to another correctional facility and has fingerprints submitted
	at multiple locations are scrubbed from the database to only be counted once.
Data Collection Methodology	The data is calculated based on a merge of LESC data and ICE enforcement data.
	The annual percent is calculated by taking the total number of estimated criminal
	alien annual LEA arrests in jurisdictions with IDENT/IAFIS interoperability
	divided by the total estimated criminal alien annual LEA arrests in the United
	States.
Reliability Index	Reliable
Explanation of Data	The data for this measure is calculated once a year for each county in the country.
Reliability Check	Every time a new county deploys the technology, the percentage represented by
	that county is added to the cumulative total. Therefore, data reliability is
	maintained through limited modification. The data is maintained in a dashboard
	and is reviewed on a monthly basis for accuracy.

Mission 4: Safeguarding and Securing Cyberspace

Goal 4.1: Create a Safe, Secure, and Resilient Cyber Environment

Analysis and Operations

Performance Measure	Percent of intelligence reports rated "satisfactory" or higher in customer feedback
	that enable customers to manage risks to cyberspace
Program and Organization	Analysis and Operations Program-Analysis and Operations
Description	This measure gauges the extent to which the DHS Intelligence Enterprise
	(DHS IE) is satisfying their customers' needs related to understanding the threat.
	The survey results are defined by the currently available Office of Management
	and Budget vetted tool.
Scope of Data	The scope of this measure is all feedback received from customer satisfaction
	surveys returned to the DHS IE member (USCG, TSA, etc) that originated the
	intelligence report. For this performance measure "intelligence report" is defined
	per Component.
Data Source	The data source for this performance measure will be customer feedback surveys
	fielded by the DHS IE.
Data Collection Methodology	Members of the DHS IE will attach an electronic survey instrument to each
	intelligence product disseminated to customers. The recipient of the intelligence
	completes and then returns the survey to the issuer. The DHS Intelligence
	Enterprise will provide Intelligence and Analysis (I&A) with the survey results on

	the second Friday following the end of each quarter. Upon receipt of the data, I&A will average the data across the Intelligence Enterprise for each of DHS mission area and report the total. For this measure, customer satisfaction is defined as responsiveness of the product and its value in helping the customer
	manage risks to cyberspace. Customers rate their satisfaction on a five point scale from: very satisfied, somewhat satisfied, neither satisfied nor dissatisfied,
	somewhat dissatisfied, or very dissatisfied. Responses "very satisfied" and "somewhat satisfied" will be considered to have met the criteria for "satisfactory."
Reliability Index	Reliable
Explanation of Data Reliability Check	Individuals within the DHS IE are responsible for collecting, storing, and reporting data generated by the source above. I&A Performance Management & Evaluation personnel are responsible for aggregating the data from the DHS IE and reporting the results quarterly. Once the survey responses are received and aggregated, I&A PME staff review the results for consistency and look for any anomalous trends that would signal a data integrity problem. Any issues are researched and if any erroneous data is found, it is corrected or removed from the overall calculation.

National Protection and Programs Directorate

Performance Measure	Percent of Federal Executive Branch civilian networks monitored for cyber
1 chormance weasure	intrusions with advanced technology
Program and Organization	Cyber Security and Communications-National Protection and Programs
Flogram and Organization	Directorate
Description	
Description	This measure assesses DHS's increased vigilance for malicious activity across
	Federal Executive Branch civilian agency networks. Federal Executive branch
	network monitoring uses EINSTEIN 2 intrusion detection system sensors, which
	are deployed to Trusted Internet Connections locations at agencies or Internet
	Service Providers. These sensors capture network flow information and provide
	alerts when signatures, indicative of malicious activity, are triggered by inbound
	or outbound traffic. The Federal Government's situational awareness of malicious
	activity across its systems will increase as more networks are monitored and the
	methodology will require data normalization to account for the addition of large
C CD /	numbers of networks.
Scope of Data	The scope of the data is the coverage of the 116 agencies formally identified by
	OMB. The percentage is determined by the number of agencies whose networks
	are at least partially monitored at Trusted Internet Connection (TIC) or Internet
D + C	Service Provider locations, divided by the 116 identified agencies.
Data Source	The source of this data is two-fold: The equation denominator—the list of the 116
	official agencies which comprise the Federal Executive Branch civilian
	network—is provided by OMB in Appendix C of OMB Circular A-11. In the
	event Appendix C is updated, DHS complies with the most current Appendix C
	list. The equation numerator - those agencies with traffic monitored by
	EINSTEIN 2 sensors is tracked by the NCPS program office (Network Security
Data Callaction Mathadalace	Deployment).
Data Collection Methodology	For the 19 Trusted Internet Connection Access Providers (TICAPs): Once
	EINSTEIN installations are successfully tested (including a formal Installation
	Test Checkout Review) notification is provided to the respective program managers. The number of installations is tracked and published by the National
	Cybersecurity Protection System (NCPS) program managers. For the 97
	Departments and Agencies with EINSTEIN 2 coverage at Internet Service Provider (ISP) locations: To begin EINSTEIN 2 coverage through an ISP, a
	Department or Agency and the participating ISP sign a "Banner Language"
	Memorandum of Agreement (MoA) providing a formal agreement. These
	agreements are tracked by NCPS, and used to monitor the number of Departments
	and Agencies with ISP coverage.
	and Agenetes with 151 coverage.



Reliability Index	Reliable
Explanation of Data	The completion of EINSTEIN installations and Banner Language MoAs are
Reliability Check	validated by the respective program managers during the review process.

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Performance Measure	Percent of external traffic monitored for cyber intrusions at civilian Federal
	Executive Branch agencies
	(New Measure)
Program and Organization	Cyber Security and Communications-National Protection and Programs
	Directorate
Description	This measure assesses DHS's scope of coverage for malicious activity across
	those non-DOD Chief Financial Officers (CFO) Act and Trusted Internet
	Connection Access Provider (TICAP) Federal Executive Branch civilian agency
	networks. Federal Executive branch network monitoring uses EINSTEIN 2
	intrusion detection system sensors, which are deployed to Trusted Internet
	Connections locations at agencies or Internet Service Providers. These sensors
	capture network flow information and provide alerts when signatures, indicative
	of malicious activity, are triggered by inbound or outbound traffic. The Federal
	Government's situational awareness of malicious activity across its systems will
	increase as more networks are monitored and the methodology will require data
	normalization to account for the addition of large numbers of networks.
Scope of Data	The measure includes the non-DOD CFO Act agencies and the TICAP Federal
Scope of Bata	Executive Branch civilian agencies. Percentage is determined by compiling and
	averaging estimates provided by the Departments and Agencies (D/As) of percent
	of total traffic monitored on their respective networks. The individual percentages
	are currently reported to OMB.
Data Source	
	From data reported to NCSD from the agencies.
Data Collection Methodology	For TICAP locations with operational sensors: Once EINSTEIN installations are
	successfully tested (including a formal Installation Test Checkout Review)
	notification is provided to the respective program managers. The number of
	installations is tracked and published by NCPS program managers. For D/As
	percentage of traffic monitored (consolidated): Each TICAP Agency currently
	tracks and reports the estimated percent of traffic consolidated (monitored) to
	DHS on a yearly basis. DHS also tracks each CFO Act Agency that obtains
	EINSTEIN 2 coverage through an Internet Service Provider. EINSTEIN is
	already fully deployed and operational at each Internet Service Provider.
	Tracking for these agencies is binarythe information provided to DHS indicates
	either 100% consolidation through the ISP or 0% consolidation. DHS reports
	TICAP and non-TICAP CFO Act agency information to OMB on an individual
	D/A basis.
Reliability Index	Reliable
Explanation of Data	The completion of EINSTEIN installations are validated by the respective
Reliability Check	program managers during the review process. The percentage of traffic
	consolidated (monitored) is a best-effort estimate provided by the respective D/As
	to DHS and OMB.

Performance Measure	Percent of unique vulnerabilities detected during cyber incidents where mitigation strategies were provided by DHS
Program and Organization	Cyber Security and Communications-National Protection and Programs Directorate
Description	This measure indicates the percent of unique, known cyber vulnerabilities, detected during cyber incidents, where DHS provides a mitigation strategy to address the vulnerabilities and prevent the incident from recurring.
Scope of Data	The scope of data includes all unique high vulnerabilities that meet the United States Computer Emergency Readiness Team (US-CERT) Priority Information Requirements (PIR), have a workable solution, and are under the realm of responsible disclosure.

Data Source	The US-CERT Remedy Database (Helpdesk Worklog).
Data Collection Methodology	When US-CERT becomes aware of a unique high vulnerability, the person who
	receives the information will check it against the Priority Information
	Requirements (PIRs). If it meets one of the criteria, they will inform the US-
	CERT Senior Watch Officer who will record it in the PIR spreadsheet, and follow
	up with US-CERT analysts and the production team. The Industrial Control
	Systems Cyber Emergency Response Team collects information in its ticketing
	system and will track vulnerabilities for which mitigations are issued to the
	community.
Reliability Index	Reliable
Explanation of Data	The data is valid and reliable as it is produced by many users and deposited in a
Reliability Check	single empirical data source, the Remedy system. The SQL script ensures that
	data is pulled consistently each time by any individual tasked in the recovery and
	reporting of the data.

Performance Measure	Percent of cybersecurity mitigation strategies provided by DHS for unique
	vulnerabilities that are timely and actionable
Program and Organization	Cyber Security and Communications-National Protection and Programs
	Directorate
Description	The DHS National Cyber Security Division (NCSD) will follow up with cyber
	customers, to whom mitigation strategies were provided, in order to determine the
	timeliness and effectiveness of those strategies. A customer survey will be used to
	acquire data on areas such as timeliness, clarity, effectiveness, and sufficiency of
	mitigation strategies. This measures a program that is early stages of
C CD /	implementation.
Scope of Data	This measure is limited to customer feedback from the stakeholder survey
	attached to the following products: Security Awareness Reports, Critical
Data Source	Infrastructure Information Notices, and ICE-CERT Advisories. The data source for this performance measure is a stakeholder survey
Data Source	disseminated with the reports identified above. The surveys contain the standard
	Departmental question intended to elicit the degree of customer satisfaction with
	the usefulness of the intelligence report. The question asks customers to rate
	satisfaction on a five-point rating scale (very satisfied, somewhat satisfied, neither
	satisfied nor dissatisfied, somewhat dissatisfied, or very dissatisfied). Responses
	"very satisfied" and "somewhat satisfied" will be considered to have met the
	criteria for "satisfactory." NPPD will aggregate the results obtained based on the
	survey metadata, and maintain the results in the NCSD Front Office. The
	spreadsheet will contain several elements to include, but not limited to, the unique
	product identifier, date disseminated, date survey results received, score for each
	question, identifier for customer.
Data Collection Methodology	The United States Computer Emergency Readiness Team (US-CERT) and the
	Industrial Control Systems Cyber Emergency Response Team (ICS-CERT) attach
	a survey to the bottom of the following products: Security Awareness Reports,
	Critical Infrastructure Information Notices, and ICS-CERT Advisories. Two questions will be used to collect data for this measure: "Was this product timely?"
	and "Was this product actionable?" The responses are weighted and the answers
	to the two questions will be averaged and then divided by the total number of
	responses. A third question will be included in the survey to identify stakeholders
	for whom the vulnerability and associated mitigation strategy are not applicable
	(i.e. the vulnerability applies to an application or operating system that a given
	stakeholder does not use). The denominator will be adjusted to account for
	stakeholders who self-identify with the population for whom the vulnerability and
	associated mitigation strategy are not applicable.
Reliability Index	Reliable
Explanation of Data	Survey responses will be collected and maintained by NCSD Front Office and
Reliability Check	shared with US-CERT and ICS-CERT as part of their ordinary course of business.

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Data will be validated by program manager reviews in US-CERT and ICS-CERT,
as applicable, and by the NCSD Front Office.

Performance Measure	Average amount of time required for initial response to a request for assistance
	from public and private sector partners to prevent or respond to major cyber
	incidents (in minutes)
Program and Organization	Cyber Security and Communications-National Protection and Programs
	Directorate
Description	This measure assesses the average amount of time it takes DHS to initially
	respond to a request for technical assistance from a public (.gov) or private (.com)
	sector partner in order to prevent or respond to a major cyber incident.
Scope of Data	Request for assistance is defined as the following: requests for technical
	assistance, malware analysis requests, digital media analysis requests, and
	requests for mitigation strategies from both private and public sector partners.
Data Source	The US-CERT Remedy Database (Helpdesk Worklog)
Data Collection Methodology	To determine the average time required for initial response to a request for
	assistance, the United States Computer Emergency Readiness Team (US-CERT)
	will use its internal Request for Technical Assistance (RTA) process which tracks
	the date and time of a request for technical assistance and the date and time
	US-CERT and the Industrial Control Systems Cyber Emergency Response Team
	initially responds to the requestor, i.e. provides the RTA template. The amount of
	time between the request for technical assistance and the initial response to the
	requestor will be calculated and the average across all requests will be used to
	calculate the actual result reported.
Reliability Index	Reliable
Explanation of Data	Data is valid and reliable as it is produced by many users and deposited in a single
Reliability Check	empirical data source, the Remedy system. The Python script ensures that data is
	pulled consistently each time by any individual tasked in the recovery and
	reporting of the data.

U.S. Secret Service

Performance Measure	Financial crimes loss prevented by the Secret Service Electronic Crimes Task Forces (in millions)
Program and Organization	Infrastructure Investigations-United States Secret Service
Description	An estimate of the direct dollar loss to the public prevented due to investigations by Secret Service Electronic Crimes Task Forces (ECTFs) throughout the United States. The estimate is based on the likely amount of electronic financial crime that would have occurred had the offender not been identified nor the criminal enterprise disrupted. It reflects the Secret Service's efforts to reduce financial losses to the public attributable to electronic crimes. The Investigative program provides manpower on a temporary basis to support protective assignments; Field agents provide a "surge capacity" of protective manpower, without which the Secret Service could not accomplish its protective mandate in a cost-effective manner. Although these temporary assignments occur every year, they increase during a presidential campaign requiring the Secret Service to decrease its performance measure targets in campaign years.
Scope of Data	This measure reports an estimate of the direct dollar loss prevented due to the
	Secret Service's Electronic Crimes Task Forces' investigations. Error is due to lag time in data entry or corrections to historical data.
Data Source	The Financial Crimes Loss Prevented measure is collected from the Master Central Index (MCI) System. This system is used by all Secret Service investigative field offices, and provides a means of record keeping for all case and subject information.

Data Collection Methodology	The Secret Service collects data on its multitude of criminal investigations through its case management system known as the Master Central Index. Data is input to the Master Central Index system via Secret Service personnel located in field offices throughout the United States and overseas. Data pertaining to this particular measure (loss prevented) are extracted from the Master Central Index system by designated Electronic Crimes Task Force case violation codes and the dates these cases were closed. The data is then aggregated up to the highest levels by month, year, office, and Service-wide. This information is then reported through various management and statistical reports to Secret Service headquarters program managers, field offices, and the Department of Homeland Security.
Reliability Index	Reliable
Explanation of Data Reliability Check	MCI has many features built into it in order to provide the most accurate data possible. Along with the mainframe security features, there are many edit checks built into the applications to ensure the accuracy and validity of the data. Only authorized headquarters and field personnel have access to the applications, and they are governed by specific procedures to input case and arrest data. An annual audit is conducted and recurring verification reports are generated and reviewed to reduce errors and ensure data accuracy.

Goal 4.2: Promote Cybersecurity Knowledge and Innovation

National Protection and Programs Directorate

Percent of young adults with sufficient level of cybersecurity awareness
(Retired Measure)
Cyber Security and Communications-National Protection and Programs
Directorate
This measure gauges the percent of young adults with a sufficient level of
cybersecurity awareness. A sufficient level of awareness is characterized by a
basic level of knowledge about identity theft, cyber bullying, and how to protect
oneself online. The measure targets teens and young adults in order to raise
awareness in these areas. This measures a program that is early stages of
implementation.
The scope of the data is the samples of several surveys conducted by the Federal
Trade Commission and the National Cyber Security Alliance.
The source of the data is surveys conducted by the Federal Trade Commission and
the National Cyber Security Alliance.
The data used to report on this measure is acquired from the Federal Trade
Commission (FTC) and National Cyber Security Alliance. These organizations
have established processes/surveys in place through which they report on cyber
awareness within a number of focus populations, one of which is young adults.
DHS has established relationships/agreements with these organizations and, as a
result, will have direct access to the data on young adults; which the DHS
National Cyber Awareness Campaign will then analyze, process, and report on
annually.
Unreliable. The survey question upon which this measure was based was
discontinued by the Federal Trade Commission (FTC) and the National Cyber
Security Alliance. NPPD is working to establish an implementation plan and
measurement strategy to gauge awareness.
Due to the survey question being discontinued, the Explanation of Data Reliability
Check is not applicable.



Mission 5: Ensuring Resilience to Disasters

Goal 5.1: Mitigate Hazards

Performance Measure	Percent of households surveyed reporting they have taken steps to mitigate
	damage to property and protect themselves in the event of a disaster
Program and Organization	Mitigation-Federal Emergency Management Agency
Description	This measure tracks the percent of surveyed households who have responded that they have taken action to reduce the impact of an earthquake, flood, hurricane, and /or tornado to their household.
Scope of Data	The Individual and Community Preparedness Division (ICPD) uses an
	independent contractor to conduct a biennial survey which is based on a statistically valid sample of the nation.
Data Source	The results of the survey are recorded in a statistical analysis program called SPSS. Responses to the questions specific to this measure are extracted from SPSS by the independent contractor and provided in raw form to the program for analysis.
Data Collection Methodology	The measure calculates the percent of households surveyed who respond they have taken one of the following steps to protect the value of their property: 1) purchased flood insurance; 2) elevated the furnace, water heater, and/or electric panel; 3) sealed the walls in your basement with waterproofing compounds; 4) installed storm shutters; 5) installed roof straps or clips; 6) built a safe room. The Citizen Corps National Survey collects individual disaster preparedness data biennially from a sample of households across the nation. The survey is conducted by ICPD. Data is collected by relevant demographic factors in order to provide information on significant differences by factors such as income, age, education, race/ethnicity, disability, and English proficiency. The results are then calculated by dividing the number of households that have taken action in at least one of the areas divided by the number of people surveyed.
Reliability Index	Reliable
Explanation of Data	Survey responses are analyzed for completeness and reliability by FEMA's
Reliability Check	National Preparedness Assessment Division.

Performance Measure	Percent of U.S. population (excluding territories) covered by planned mitigation
	strategies
Program and Organization	Mitigation-Federal Emergency Management Agency
Description	This is a point in time metric that determines the percent of U.S. population (excluding territories) covered by approved or approvable local Hazard Mitigation Plans. The population of each community with approved or approvable local Hazard Mitigation Plans is used to calculate the percentage of the national population. The FEMA Mitigation program gathers and analyzes critical data to aid in future mitigation efforts and enable communities to be better informed and protected. FEMA Mitigation helps communities reduce risk through sound land-use planning principles (such as planned mitigation strategies), floodplain management practices, and financial assistance.
Scope of Data	The scope of this measure includes all Unites States jurisdictions excluding territories.
Data Source	Data are derived from Regional Reports and are entered into an Excel spreadsheet, which is maintained on redundant network drives. A Headquarters master spreadsheet is populated monthly by FEMA Regional Risk Analysis staff who record, report, and store the names and locations of the jurisdictions that have received FEMA approval of mitigation plans.
Data Collection Methodology	FEMA regional staff review each mitigation plan based on the regulations found

	in 44 CFR Part 201. Plans are not approved until they demonstrate that the affected jurisdiction(s) engaged in a planning process, identified and evaluated their risks from natural hazards, create overarching goals, and evaluate a range of specific actions that would reduce their risk, including a mitigation strategy that describes how the plan will be implemented. Data on the approved plans is stored by FEMA Headquarters (HQ) Risk Analysis Division in a MS Excel spreadsheet. The percent is calculated by dividing the number of jurisdictions with approved, or approvable, plans by the total number of jurisdictions in the United States.
Reliability Index	Reliable
Explanation of Data	FEMA utilizes an iterative validation process for its Mitigation Plan approval
Reliability Check	inventory. The FEMA Regions house the approved plans and approval records, and the master spreadsheet is kept at FEMA HQ. Each Region produces monthly reports on approved plans, which are then sent to FEMA HQ and compiled into a master All Regions Plan Approval Inventory. The Inventory is matched to Federal Information Processing Standard and Community Identification Database codes to jurisdictions and utilizes Census data to match populations for each jurisdiction. The information is sent back to the Regions for validation and updating each month.

Performance Measure	Reduction in the potential cost of natural disasters to communities and their
	citizens (in billions)
Program and Organization	Mitigation-Federal Emergency Management Agency
Description	This measure reports the estimated dollar value of losses to the American public which are avoided or averted through a strategic approach of natural hazard risk management.
Scope of Data	This measure includes community information from FEMA's Mitigation Grant Programs and the National Flood Insurance Program (NFIP) that track local initiatives that result in safer communities by reducing the loss of life and property. Data is maintained in real-time and entered by FEMA staff and State partners. Data is current and updated nearly daily. Data is collected and maintained nationwide.
Data Source	The National Emergency Management Information System (NEMIS) and the eGrants system are used to track project grant data. NEMIS is an integrated system that provides FEMA, the states, Native American tribes, and certain other federal agencies with automation to perform disaster response and recovery operations. NEMIS provides users at all regional, headquarters, state, and Disaster Field Office locations with standard processes to support emergency management wherever a disaster occurs. eGrants is a web-based electronic grants system that currently processes applications for FEMA's mitigation grant programs. The Community Information System is used to track NFIP and Community Rating System (CRS) data. The Community Information System is the official record of the NFIP and is a database system that provides information about floodplain management, mapping, and insurance for NFIP participating communities.
Data Collection Methodology	The methodology used to estimate the annual flood losses that are avoided resulting from the National Flood Insurance Programs mitigation requirements are based on estimates of the number of Post-Flood Insurance Rate Map structures in Special Floodplain Hazard Areas, the estimated level of compliance with those requirements, and an estimate of average annual damages that are avoided. Through FEMA grant programs, losses avoided are determined by adding all Federal Share obligations and multiplying by 2 (based on estimated historical average benefit to cost ratio of 2 for projects). All mitigation activities, except for Management Costs/Technical Assistance, are included.
Reliability Index	Reliable
Explanation of Data	Data totals and projections are validated against previously reported data and
Reliability Check	funding by comparing our current projections against previously reported



milestones and FEMA's Integrated Financial Management Information System
funding reports.

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Performance Measure	Percent of communities in high earthquake, flood, and wind-prone areas adopting disaster-resistant building codes
Program and Organization	Mitigation-Federal Emergency Management Agency
Description	This measure assesses the number of communities adopting building codes containing provisions that adequately address earthquake, flood, and wind hazards. FEMA works with code adoption and enforcement organizations to support community implementation of disaster resistant building codes, defined as being in compliance with the National Flood Insurance Program regulations, equivalent to the National Earthquake Hazards Reduction Program recommended provisions, and in compliance with the provisions of the International Codes as designated by the International Codes Council. FEMA also works with the Insurance Services Office (ISO) Building Code Effectiveness Grading Schedule (BCEGS) data to track the number of high-risk communities subject to flood, wind, earthquake, and combined perils that have adopted disaster resistant building codes over time.
Scope of Data	The scope of this measure includes all communities in high earthquake, flood, and wind-prone areas as determined by ISO through their BCEGS database.
Data Source	The source of data for this measure is ISO's BCEGS database which tracks the number of communities subject to flood, wind, earthquake, and combined perils and those communities that have adopted disaster-resistant building codes. ISO is a voluntary program that provides data on building codes adopted by participating jurisdictions from the BCEGS questionnaire. The BCEGS data includes building code data from 44 of the 50 states. The six states not included are Kansas and the five Bureau states (Hawaii, Idaho, Louisiana, Mississippi, and Washington). The BCEGS database is updated daily to include the latest surveys taken. ISO surveys each participating jurisdiction every 5 years.
Data Collection Methodology	The Mitigation program receives data from ISO through their BCEGS database which provides the number of communities subject to flood, wind, earthquake, and combined perils and those communities that have adopted disaster-resistant building codes. This data is used to calculate the percent of communities in high earthquake, flood, and wind-prone areas adopting disaster-resistant building codes.
Reliability Index	Reliable
Explanation of Data Reliability Check	FEMA relies on ISO to manage the completeness and reliability of the data provided thought their BCEGS database to the program; however, the data are reviewed by FEMA's Mitigation program to ensure results are consistent over time. If significant fluctuations in quarterly and annual results occur, the program will work with ISO to address issues with data reliability.

Goal 5.2: Enhance National Preparedness through a Whole Community Approach to Emergency Management

Performance Measure	Percent of households surveyed reporting they have taken steps to be prepared in the event of a disaster
Program and Organization	Preparedness-Federal Emergency Management Agency
Description	This measure tracks the percent of surveyed households who report that they have
	taken specific actions, such as attend skills training, gathered disaster supplies,
	and/or developed a disaster plan to prepare for disasters relevant to their

	community.
Scope of Data	The Individual and Community Preparedness Division (ICPD) uses an
•	independent contractor to conduct a biennial survey which is based on a
	statistically valid sample of the nation.
Data Source	The results of the survey are recorded in a statistical analysis program called
	SPSS. Responses to the questions specific to this measure are extracted from
	SPSS by the independent contractor and provided in raw form to the program for
	analysis.
Data Collection Methodology	This measure calculates the percent of households surveyed who reported taking
	steps in 3 of the 5 identified areas of preparedness behaviors (supplies, planning,
	community awareness, exercise, and training). Data is collected through a
	household survey conducted by and independent contractor for ICPD, and is
	currently a biennial survey. Calculation is based on a random telephone/cell
	national household survey of 2,400 respondents that are weighted to match U.S.
	population distributions according to U.S. Census population estimates. Data is
	collected by relevant demographic factors in order to provide information on
	significant differences by factors such as income, age, education, race/ethnicity,
	disability.
Reliability Index	Reliable
Explanation of Data	ICPD provides the survey responses of the questions to FEMA's National
Reliability Check	Preparedness Division to verify the accuracy of participants' responses.

Performance Measure	Number of corrective actions completed to improve performance following
T OFFORMATION TYPOGRAFIE	National Level Exercises
Program and Organization	Preparedness-Federal Emergency Management Agency
Description	This measure will count completed corrective actions assigned to DHS for action
F	resulting from National Level Exercises. A National Level Exercise (NLE) helps
	the Federal Government prepare and coordinate a multiple-jurisdictional
	integrated response to a national catastrophic event. An NLE is the capstone
	exercise conducted as the final component of each National Exercise Program
	cycle and requires the participation of all appropriate department and agency
	principals, other key officials and all necessary staffs and operations centers, and
	operational elements at both the national and regional/local levels. The capstone
	exercise satisfies the biennial national exercise requirement established in 6
	U.S.C. 748(b)(3). Corrective actions identified from the exercise are assigned to
_	the respective Agency for completion and validation.
Scope of Data	The scope of this measure includes all agreed upon action items (since FY 2006)
	assigned to DHS as a result of a National Level Exercise. This is an ongoing
D	cumulative measure.
Data Source	Agreed upon action items are consolidated and incorporated into an improvement
	plan. All action items are then entered into the National Preparedness Division's Corrective Action Plan (CAP) database.
Data Collection Methodology	The Corrective Action Program (CAP) is a component of FEMA's Homeland
Data Concetion Methodology	Security Exercise and Evaluation Program (HSEEP). HSEEP serves as the
	doctrine for design, conduct, and evaluation of National Exercise Program
	exercises. Each DHS Component has a designated Action Officer who is
	responsible for tracking and updating the implementation status of a corrective
	action for their respective organization. The number of completed Corrective
	Actions assigned to DHS is calculated by adding the total number of corrective
	actions listed in the Improvement Plans for the National Level Exercise which
	have been assigned to DHS since FY 2006 and marked as "Completed" within the
	CAP System.
Reliability Index	Reliable
Explanation of Data	Each department and agency is responsible for verifying their organization's Point
Reliability Check	of Contact (POC) for the CAP System, monitoring their respective corrective
	actions, and updating the status as "open, complete, validated, or cancelled." Each



department and agency, including FEMA, can run reports from the CAP system to
obtain status data on corrective actions. The verification that corrective actions
have been successfully implemented can only be determined through experience
in another exercise or real world event. This can take several years to determine
and so is not included in this measure.

Goal 5.3: Ensure Effective Emergency Response

Performance Measure	Percent of the U.S. population directly covered by FEMA connected radio
	transmission stations
Program and Organization	Protection-Federal Emergency Management Agency
Description	This measure tracks the percentage of U.S. residents that will be capable of
	receiving an emergency alert message from a broadcast station that is connected
	and enhanced by FEMA to provide resilient, last resort capability for the President
	to address the American people. Executive Order 13407 requires the Integrated
	Public Alert Warning System (IPAWS) to implement a capability to alert and
	warn the American people in all hazards and "to ensure that under all conditions
G CD	the President can communicate with the American people."
Scope of Data	The population of all 56 states and territories.
Data Source	For population data, the source of data in the most recent U.S. Census bureau data.
	The source of data for radio locations, transmission data, contour maps, frequency
	propagation tools, and population coverage is provided by the Federal
Data Callantin Mathadalan	Communications Commission (FCC).
Data Collection Methodology	An accounting of the Continental United States, Hawaii, Alaska, and the 6 U.S. territories population that can receive alert and warning messages directly from an
	initial delivery system is developed as follows: Service contours for stations
	participating in the Primary Entry Point (PEP) program are calculated using
	standard FCC methodology. Reference signal levels follow recommendations of
	Primary Entry Point Administrative Council (PEPAC): AM signal level: 0.5
	mV/m, FCC M3 ground conductivity data; FM signal level 50 dBu, USGS 3
	second terrain data. Station power and antenna specifications used were extracted
	from the FCC's online data resource. Served population is based on the most
	current US Census data aggregated into one kilometer tiles. The calculation of the
	population that can receive alert and warning messages is then divided by the total
	population to determine the percent of the U.S. population directly covered by
	FEMA connected radio transmission stations.
Reliability Index	Reliable
Explanation of Data	The models for generating the RF contours have been independently validated
Reliability Check	within the IPAWS Program Management Office.

Performance Measure	Percent of time that critical communications for response operations are established within 12 hours
Program and Organization	Response-Federal Emergency Management Agency
Description	This measure reflects the percent of time that critical communications are established for FEMA's on-site emergency responders within 12 hours of the deployment of Mobile Emergency Response Support (MERS). MERS is FEMAs critical communications capability for response operations and provides self-sufficient, mobile telecommunications, life support, logistics, operational support, and power generation for all-hazards disaster response activities. The six MERS Detachments are located throughout the U.S. to rapidly respond to all incidents. Detachments support National Special Security Events as well as other planned special events and activities and provide a cost-effective solution to

Scope of Data	National Response Framework requirements allowing staff at the Joint Field Offices to focus on immediate response and recovery activities. MERS Operations Centers specialists support FEMAs network of operations centers providing situational awareness down to the incident site level. The scope of this measure includes all significant activities or events that require
D	the deployment of MERS.
Data Source	MERS notification and arrival time are tracked by FEMA's National Response Coordination Center (NRCC) database and recorded in the Activities Log portion of the database, which is maintained as the document of record for all incidents.
Data Collection Methodology	Upon notification, the MOC begins tracking the movement of MERS teams and their work to establish capabilities. These activities are documented in FEMA's NRCC database. The NRCC database is used and maintained as the system of record for all incidents. FEMA's Response personnel query the activities/events log module of the database to extract pertinent data. This data is then analyzed by comparing the time it took to establish communications to the time teams were initially notified of deployment. Response personnel evaluate data based on the total number of actual real-world or exercise deployments, rather than a specific number of deployments throughout the year. Thus, the denominator varies based on the disaster activity in any given year. Response personnel then calculate how frequently the evaluated teams established critical communications within 12 hours.
Reliability Index	Reliable
Explanation of Data Reliability Check	FEMA's NRCC database is used as the system of record and is archived for historical reference. Program personnel review the data after each deployment to ensure data entered are accurate. Any anomalies are research against other data to confirm time of notification.

Performance Measure	Percent of essential incident command functions (enabled through response teams
renormance Measure	
P 10 : ::	and operations centers) that are established within 12 hours
Program and Organization	Response -Federal Emergency Management Agency
Description	This measure gauges the percent of time that response teams and operations
	centers are established in order to successfully perform essential incident
	command functions to respond to disasters effectively and in a unified manner
	within 12 hours of being notified of deployment.
Scope of Data	FEMA is responsible for three National and twelve Regional Incident
	Management Assistance Teams (IMATs). The scope of this measure includes all
	significant activities or events that require the deployment of one or more IMATs.
Data Source	IMAT notification and arrival time are tracked by FEMA's National Response
	Coordination Center (NRCC) database and recorded in the Activities Log portion
	of the database, which is maintained as the document of record for all incidents.
Data Collection Methodology	The teams are notified of deployment and FEMAs NRCC database documents the
83	notification. Once the team arrives on scene, the team chief contacts the NRCC to
	update their status in the NRCC database. This tool is used during declared
	disasters and for other emergency incidents or exercises. FEMAs Response staff
	at HQ extract data from the database related to on-scene arrival times of any (or
	all) teams deployed to one or more incidents and compares to when teams were
	notified of deployment for corresponding incidents. This data is analyzed by
	comparing team arrival times to the times teams were initially notified of
	deployment. The data is based on the total number of actual real-world or
	exercise deployments, rather than a specific number of deployments throughout
	the year.
Reliability Index	Reliable
Explanation of Data	FEMA's NRCC database is used as the system of record and is archived for
Reliability Check	historical reference. Program personnel review the data after each deployment to
Telluonity Check	ensure data entered are accurate. Any anomalies are research against other data to
	confirm time of notification.
	Committee of notification.

Department of Homeland Security



Performance Measure	Percent of urban search and rescue teams arriving on scene within 12 hours of
1 criormance weasure	deployment notification
Program and Organization	Response -Federal Emergency Management Agency
Description	Urban Search and Rescue (USR) teams have a requirement to arrive on scene within 12 hours of deployment notification to save and sustain lives and minimize suffering in a timely manner in communities overwhelmed by acts of terrorism, natural disasters, or other emergencies. This standard applies to task forces travelling by ground and by air. The optimum traveling method for the task forces is determined at the time of mobilization. This measure includes the task force members and their support equipment as well as the commanding element (Incident Support Team).
Scope of Data	The scope of this measure includes all significant activities or events that require the deployment of one or more USR teams.
Data Source	USR team notification and arrival time are tracked by FEMA's National Response Coordination Center (NRCC) database and recorded in the Activities Log portion of the database, which is maintained as the document of record for all incidents.
Data Collection Methodology	Upon notification, FEMAs NRCC staff record on-site arrival times of teams in the NRCC database. Once the team arrives on scene, team leaders contact the NRCC to update their status. Response personnel query the database to extract pertinent data. This data is then analyzed by comparing the time it took to arrive on site to the time teams were initially notified of deployment. Response personnel evaluate data based on the total number of actual real-world or exercise deployments. The denominator varies based on the disaster activity in any given year. Response personnel then calculate frequency of USR capabilities established within 12 hrs.
Reliability Index	Reliable
Explanation of Data Reliability Check	FEMA's NRCC database is used as the system of record and is archived for historical reference. Program personnel review the data after each deployment to ensure data entered are accurate. FEMA also uses a vehicle tracking tool to provide visual real-time data of team location/arrival times. Response personnel examine this data to verify the arrival times.

Performance Measure	Percent of orders for required life-sustaining commodities (meals, water, tarps,
	plastic sheeting, cots, blankets and generators) and key initial response resources delivered by the agreed upon date
Program and Organization	Response-Federal Emergency Management Agency
Description	This measurement evaluates the percentage of orders from FEMA Distribution Centers or logistics partners that arrive at the specified location by the validated and agreed upon delivery date. Orders include but are not limited to: meals, water, tarps, plastic sheeting cots, blankets, and generators. The measure is derived by dividing the number of orders that are received by the total number requested.
Scope of Data	The parameters used to define what data is included in this performance measure are comparison of requested materials, date to be delivered, arrival status, and quantity received. All orders resulting in a valid order and shipment will be measured. The "agreed upon date" is the established date that both supplier (logistics) and customer (operations) have determined best meets the need of the situation.
Data Source	FEMA is shifting from manual record-keeping systems to an automated Logistics Supply Chain Management System (LSCMS). Both systems are used to report Receipt information from state sites to FEMA. As FEMA strives to integrate the LSCMS Request and Order systems, there may be some errors in recording the Required Delivery Date (RDD) on the Request into the Order system. Data responsibilities are shared by several FEMA and external groups: The Logistics Management Center in Logistics Disaster Operations verifies the requests; the Supply Chain Manager from Distribution Management validates the information and orders the assets; FEMA partners/Distribution Centers/Incident Support Bases

	(ISBs) fulfill the order and dispatch the shipments; FEMA HQ/field sites/states receive the shipments and verify time received and condition of the shipment. FEMA Logistics Management directorate owns the reporting database through the LSCMS/Total Asset Visibility (TAV) Program.
Data Collection Methodology	Orders for disaster assets are entered into LSCMS by supply chain managers at FEMA HQ or regional staff. When shipments are received at designated locations (either FEMA or state sites), the receipt is recorded in LSCMS by FEMA staff (state representatives report data to FEMA). FEMA analysts extract Tier I (life-saving/life-sustaining resources) and Tier II (key operational resources) data from LSCMS: (1) the number of orders arriving by the required delivery date (RDD) and (2) the number of shipments in an order meeting the RDD. Since an order may be comprised of multiple shipments, an order is not considered "complete" until the arrival of all shipments at agreed upon destination by the RDD. For each tier, FEMA staff tabulates the percent of orders arriving by the RDD using both the total number of orders arriving by the RDD and the total number of shipments in an order meeting the RDD.
Reliability Index	Reliable
Explanation of Data Reliability Check	Orders for disaster assets are entered into the LSCMS by supply chain managers at FEMA HQ or regional staff at Joint Field Offices or Regional Response Coordination Center. Each Order in the LSCMS includes a Destination and Required Delivery Date for the material based on the information in the original Request for material. When initial Required Delivery Date is unrealistic, a revised date is negotiated. When Shipments are received at FEMA locations the Receipt is recorded in the LSCMS system by FEMA staff at the receiving location. Receipts of Shipments to State sites are recorded by the State representatives at the sites and reported to FEMA where the receipt information is entered into LSCMS. If there is a problem with a Shipment when it is received (e.g., wrong material, shortage) the Receipt record is "locked" in the LSCMS system until the issue can be researched and resolved by FEMA personnel. The data is verified and validated by federal supply chain managers and State representatives at the receiving location who determine that what in fact was ordered is received accurately and by the agreed upon date.

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Performance Measure	Percent of jurisdictions with access to the FEMA National Shelter System which
	allows users to locate and monitor open congregate shelters
Program and Organization	Recovery-Federal Emergency Management Agency
Description	This measure reflects the percent of states with a signed Memorandum of
-	Agreement (MOA) to utilize the FEMA's National Shelter System (NSS) to
	monitor disaster shelter activity. The NSS is a comprehensive, web-based
	database created to support federal, state, and local government agencies and
	voluntary organizations responsible for Mass Care and Emergency Assistance.
	The FEMA NSS allows users to identify, track, analyze, and report on data for
	virtually any facility associated with the congregate care of people and/or
	household pets following a disaster.
Scope of Data	The scope of this measure is based on the number of States that have signed a
•	MOA with FEMA to utilize the FEMA National Shelter System (NSS). The
	FEMA NSS is available to all 50 States and U.S. territories for preparedness and
	operations. Federal, state, and local government officials are provided access to
	the FEMA NSS based upon a signed MOA with FEMA for use of the system.
Data Source	The FEMA National Shelter System (NSS) is a web-based reporting tool for use
	by federal, state, and local officials to locate and monitor open congregate shelters
	and numbers of sheltered individuals. The FEMA Headquarters Individual
	Assistance Division monitors all presidentially declared disasters that occur in the
	50 States and U.S. territories each fiscal year. Memorandums with States are
	signed by the FEMA Regional Administrator. The original MOA is maintained in
	the Region and a copy is sent to FEMA Headquarters and retained by the

Department of Homeland Security

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	Recovery Directorate Individual Assistance Division
Data Collection Methodology	The program uses the number of MOAs executed with states as a percentage of
	the 50 states. The number of MOAs is based upon executed MOAs as indicated
	by the date of the last signature by the parties on the signature page of the MOA
	and the date specified in the MOA as the period the MOA will remain in effect.
Reliability Index	Reliable
Explanation of Data	FEMA staff in the Recovery Directorate verify the number of signed, current
Reliability Check	Memorandums of Agreement on a periodic basis.

National Protection and Programs Directorate

Performance Measure	Percent of high-risk urban areas designated within the Urban Areas Security
	Initiative (UASI) able to demonstrate increased Emergency Communications
	capabilities
Program and Organization	Cyber Security and Communications-National Protection and Programs
	Directorate
Description	This measure gauges the percent of high-risk urban areas within the UASI that
	display a five percent or more increase in their overall communications
	capabilities, based on the SAFECOM Interoperability Continuum.
Scope of Data	Includes data collected by the Office of Emergency Communications (OEC) from
	the States with Urban Area Security Initiative regions as of July 2008 (publication
	date of the NECP). This was done in Fall 2010 as part of the States annual
	Statewide Communications Interoperability Plan (SCIP) reports.
Data Source	Statewide Interoperability Coordinators (SWIC) provided the final data from 60
	UASIs to OEC.
Data Collection Methodology	This measure will account only for those UASIs (out of 60) that display a five
	percent or more increase in their overall communications capabilities, based on
	the SAFECOM Interoperability Continuum. OEC utilizes the SAFECOM
	Interoperability Continuum to identify key capabilities that enable successful
	emergency communications. The capability factors are 1) utilization of strong
	governance structures, 2) utilization of standard operating procedures and formal
	agreements, 3) what technology is used, 4) whether the technology is used
	regularly, and 5) training and exercises.
Reliability Index	Reliable
Explanation of Data	The 60 UASIs self-assess and self-report the data to their state coordinator (the
Reliability Check	SWIC), who is responsible for verifying the completeness and accuracy of the
	results before officially submitting to OEC.

Goal 5.4: Rapidly Recover from a Catastrophic Event

Performance Measure	Percent of eligible applicants provided temporary housing (including non- congregate shelters, hotel/motel, rental assistance, repair and replacement assistance, or direct housing) assistance within 60 days of a disaster
Program and Organization	Recovery-Federal Emergency Management Agency
Description	This measure tracks the percent of eligible applicants seeking temporary housing assistance and provided temporary housing assistance within 60 days of a disaster. FEMA temporary housing assistance includes transitional sheltering assistance (hotel/motel), rental assistance, repair and replacement assistance, or direct housing (temporary housing units).
Scope of Data	The scope of this measure is based on actual, eligible applicant data from

	presidentially declared disasters. FEMA may provide assistance to individuals and households who qualify for such assistance under section 408 of the Stafford Act and in accordance with Title 44 CFR 206.113 eligibility factors.
Data Source	Individuals affected by a disaster can apply to FEMA for disaster assistance online through disasterassistance.gov or via tele-registration. Initial applicant data is recorded in the National Emergency Management Information System (NEMIS), in accordance with Title 44 CFR 206.113. Basic eligibility, as determined through the Registration Intake process, may trigger an on-site housing inspection to verify damages. After the inspection data is loaded into NEMIS, the qualified applicant's eligibility for housing assistance is determined. The FEMA National Processing Service Centers are the central repository for data collection; eligibility data is transmitted to the FEMA Finance Center for disbursement of financial rental assistance, repair assistance, and/or replacement assistance. Data for direct assistance for temporary emergency housing is collected by FEMA staff and captured in the Direct Assistance Replacement Assistance Consideration (DARAC) portal in NEMIS.
Data Collection Methodology	Data is collected from NEMIS to identify the number of survivors receiving Rental Assistance, Transitional Sheltering Assistance, Home Repair Assistance, Replacement Assistance, and Temporary Housing Units. Applicants are counted only once using the following hierarchy of assistance category: Rent Financial assistance for rental of alternate housing unit; Transitional Sheltering Direct assistance in the form of hotel lodging; Home Repair Financial assistance for repair of primary residence; Replacement Financial assistance for replacement of primary residence; Temporary Housing Unit Direct assistance in the form of temporary housing units (manufactured housing, etc.). The number of eligible applicants provided temporary housing assistance within 60 days is determined by the number of days between the date of registration and the date housing assistance was enabled.
Reliability Index	Reliable
Explanation of Data Reliability Check	Information provided by applicants is compared with public records in order to verify identity, occupancy, and property ownership. This information, as well as insurance coverage, is verified during field housing inspections. Applicants may be required to submit additional insurance settlement information to the FEMA National Processing Service Centers (NPSC) for manual review by FEMA staff before they are eligible for certain financial assistance. The NPSC Quality Control Section reviews a sample of manual eligibility determinations processed by the NPSCs through the National Emergency Management Information System (NEMIS) for accuracy.

Performance Measure	Percent of Federal Departments and Agencies that have viable continuity programs to maintain essential functions in case of disaster (Retired Measure)
Program and Organization	Recovery-Federal Emergency Management Agency
Description	This measure enables FEMA to track the percent of Category 1, 2, and 3 Federal Departments and Agencies with viable Continuity of Operations (COOP) plans and to identify the status and capability of those organizations to stand up operations in the event of a disaster. In addition, this measure allows for FEMA National Continuity Programs to track which agencies are in compliance with current Federal requirements and guidance.
Scope of Data	The scope of this data includes all Category 1, 2, and 3 Federal Departments and Agencies.
Data Source	The Readiness Reporting System (RRS) is used to capture COOP Reporting. The system contains fourteen continuity elements. The participating departments and agencies complete and submit monthly recurring reports; upon receipt, the Department aggregates the data. The RRS contains continuity of operations program elements that measure continuity compliance and generates assessment



	reports. During events, external evaluators update the same continuity elements and, upon receipt, DHS performs the same function enabling the system to generate similar assessment reports. Performance of either of the aforementioned activities results in Continuity Status Reports (CSR). The Federal Executive Branch owns the reporting database.
Data Collection Methodology	Internal and Inter-Agency exercises provide the ability to evaluate strengths and weaknesses of the overall continuity programs by using the COOP self-assessment tool. This information is notated in After Action Reports generated after training and exercises. The FEMA Operations Center generates a Qualification and Exception Report that gives the percentage of responses/non-responses from the alert and notification testing. Readiness is calculated based on responses to continuity questions. Responses are grouped into 3 weighted categories. A certain percentage of positive responses results in a Green, Yellow, or Red continuity status. This data is used to calculate the percent of Federal Departments and Agencies that have viable continuity programs to maintain essential functions in case of disaster.
Reliability Index	Reliable
Explanation of Data Reliability Check	Departments and Agencies (D/A) participate in exercises to validate their continuity status. Additionally, roles exist for concurrent monitoring of inputs:-D/A Auditor - D/A Signatory - External Evaluator

National Protection and Programs Directorate

Performance Measure	Government Emergency Telecommunications Service call completion rate during
	emergency communication periods
Program and Organization	Cyber Security and Communications-National Protection and Programs
	Directorate
Description	This measure gauges the Government Emergency Telecommunications Service
	(GETS) call completion rate. The GETS call completion rate is the percent of
	calls that a National Security/Emergency Preparedness (NS/EP) user completes
	via public telephone network, landline, or wireless, to communicate with the
	intended user/location/system/etc, under all-hazard scenarios. Hazard scenarios
	include terrorist attacks or natural disasters such as a hurricane or an earthquake.
Scope of Data	The scope of the data is all calls initiated by a national security emergency
	preparedness user when the Public Switched Network experiences major
	congestion, typically due to the occurrence of a natural or man-made disaster such
	as a hurricane, earthquake, or terrorist event.
Data Source	The data sources are reports from the GETS priority communications systems
	providers integrated by the GETS program management office.
Data Collection Methodology	Data is captured during the reporting period when the public switched network
	communication experiences major congestion. The information is collected
	within the priority service communications systems and provided to NS/EP
	communications government staff and integrated by the GETS program
	management office. Based on information from these reports, the program
D 1: 1:1:/ I 1	calculates call completion rate.
Reliability Index	Reliable
Explanation of Data	Carrier data is recorded, processes and summarized on a quarterly basis in
Reliability Check	accordance with criteria established by management. Data collection has been
	ongoing for GETS since 1994. All data collected is also in accordance with best
	industry practices and is compared with previous collected data as a validity
	CHECK.

Providing Essential Support to National and Economic Security

Goal: Collect Customs Revenue and Enforce Import/Export Controls

U.S. Customs and Border Protection

Performance Measure	Percent of revenue directed by trade laws, regulations, and agreements successfully collected
Program and Organization	Border Security Inspections and Trade Facilitation at Ports of Entry -Customs and Border Protection
Description	This measure estimates the collected duties expressed as a percent of the all collectable revenue due from commercial imports to the United States directed by trade laws, regulations, and agreements. The total collectable revenue is defined as total collection plus the estimated net undercollection (also called revenue gap or loss) due to non-compliance with U.S. trade laws and regulations. The revenue gap is a calculation of uncollected duties based on statistical sampling, expressed as both a dollar estimate and a percent of undercollections.
Scope of Data	This measure is part of the annual Trade Summary Compliance Measurement program. The program involves taking a statistical sample from a given population of imports. The population covers consumption entry types, excluding informals and low value import lines valued less than \$2000 in accordance with Census materiality standards for reporting imports into the United States. These exclusions cut the sample population by about 50% in terms of volume, but 99% of all import value and duties are covered in the remaining 50% that is part of the population. This data will be produced monthly, aggregated year-to-date, and then presented as an annual figure.
Data Source	Data is extracted from the Automated Targeting System (ATS) and the Automated Commercial Environment (ACE).
Data Collection Methodology	At the start of each fiscal year, an analysis of import data is conducted to help design a statistical survey program, which is implemented in the Automated Targeting System (ATS). Field offices are notified of which entries to review as part of this program by automatically created Automated Commercial Environment (ACE) validation activities which also serve as the system of record for summary findings when reviews are completed. Data is extracted weekly by HQ analysts, and statistics are produced monthly as well as annually by the resident statistician within the Trade Analysis and Measures Division.
Reliability Index	Reliable
Explanation of Data Reliability Check	Monthly internal monitoring of process and data quality issues is conducted at both the field level and HQ level. This is treated as a shared responsibility of both HQ and field locations, where multiple levels of checks are conducted, and any found problems are quickly addressed. HQ also hosts quarterly conference calls to openly discuss these issues, and provides reports to field locations needing to conduct remediation. This oversight is documented and provided as evidence of program control to KPMG auditors each year.

Goal: Ensure Maritime Safety and Environmental Stewardship

U.S. Coast Guard

Performance Measure	Percent of people in imminent danger saved in the maritime environment
Program and Organization	Maritime Response-United States Coast Guard
Description	This is a measure of the percent of people who were in imminent danger on the



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Scope of Data	oceans and other waterways and whose lives were saved by U.S. Coast Guard. The number of lives lost before and after the U.S. Coast Guard is notified and the number of persons missing at the end of search operations are factored into this percentage. Several factors hinder successful response including untimely distress notification to the U.S. Coast Guard, incorrect distress site location reporting, severe weather conditions at the distress site, and distance to the scene. One hundred percent of the maritime distress incidents reported to the U.S. Coast
Scope of Data	Guard are collected in the Marine Information for Safety and Law Enforcement (MISLE) database. The scope is narrowed to include only cases where there was a positive data element in the field lives saved, lives lost before notification, lives lost after notification, or lives unaccounted for. The scope of this data is further narrowed by excluding any case reports with eleven or more lives saved and/or lost in a single incident. Data accuracy is limited by the rescuer's subjective interpretation of the policy criteria for the data point lives saved (for instance, was the life saved or simply assisted).
Data Source	The data source is the U.S. Coast Guard's MISLE database.
Data Collection Methodology	Operational units input Search and Rescue data directly into the MISLE database. Program review and analysis occurs at the Districts, Area, and Headquarters levels. First, one hundred percent of the maritime distress incidents reported to the U.S. Coast Guard are collected in the MISLE database. Then, these reports are narrowed to include only cases where there was a positive data element in the fields lives saved, lives lost before notification, lives lost after notification, or lives unaccounted for. The scope of this data is further narrowed by excluding any case reports with ten or more lives saved and/or lost in a single incident, which would overweight and mask other trends. After the data is properly scoped, the percentage of people in imminent danger saved in the maritime environment is calculated by dividing the number of people saved by the total number of people in imminent danger.
Reliability Index	Reliable
Explanation of Data Reliability Check	Checks on data input are made by individual case owners during the case documentation processes. Data is reviewed by the SAR Mission Coordinator either at the District or Sector level. This review occurs when cases are validated during a Search and Rescue case and after a case is concluded when the case is reviewed by individuals formally charged with that review. Data is also verified quarterly by the Headquarters program manager via data extraction and checks for anomalies within the data. The database includes built-in prompts to check questionable data.

Performance Measure	Five-year average number of commercial and recreational boating deaths and injuries
Program and Organization	Marine Safety-United States Coast Guard
Description	This measure reports the sum of the five-year average numbers of reportable commercial mariner, commercial passenger, and recreational boating deaths and injuries. It is an indicator of the long-term trend of the Maritime Prevention Program's impact on marine safety. 45 CFR 4.05-1 requires the owner, agent, master, operator, or person in charge to notify the U.S. Coast Guard of any loss of life or injury that requires professional medical treatment beyond first aid. 33 CFR 173.55 requires the operator of a vessel that is used for recreational purposes or is required to be numbered, to file a Boating Accident Report when a person dies; or is injured and requires medical treatment beyond first aid; or disappears from the vessel under circumstances that indicate death or injury as a result of an occurrence that involves the vessel or its equipment.
Scope of Data	This measure reports the sum of the five-year average numbers of reportable commercial mariner, commercial passenger, and recreational boating deaths and injuries. Passenger deaths and injuries include casualties from passenger vessels operating in U.S. waters; deaths, disappearances, or injuries associated with diving

Data Source	activities are excluded. Commercial mariner deaths and injuries include casualties of crewmembers or employees aboard U.S. commercial vessels in U.S. waters. For recreational boating deaths and injuries, only casualties recorded in the BARD database are counted. Boating fatalities include deaths and disappearances caused or contributed to by a vessel, its equipment, or its appendages. Mariner and passenger casualties are recorded in the Marine Information for
	Safety and Law Enforcement (MISLE) database and recreational boating casualties are recorded in the Boating Accident Report Database (BARD) database.
Data Collection Methodology	This measure is a roll up measure of three data sets. To obtain commercial mariner and passenger deaths and injuries, investigations recorded in the MISLE database are counted. Commercial mariner deaths and injuries include casualties of crewmembers or employees aboard U.S. commercial vessels in U.S. waters. Passenger deaths and injuries include casualties from passenger vessels operating in U.S. waters (disappearances or injuries associated with diving activities are excluded). To obtain recreational boating deaths and injuries, only casualties recorded in the BARD database are counted. Boating fatalities include deaths and disappearances caused or contributed to by a vessel, its equipment, or its appendages. The five-year average for a given year is calculated by taking the average of the deaths and injuries for the most recent five years. Due to delayed receipt of some reports, published data is subject to revision with the greatest impact on recent quarters.
Reliability Index	Reliable
Explanation of Data Reliability Check	To ensure consistency and integrity, MISLE data entry is controlled through program logic and pull-down menus that require key elements, prohibit the inappropriate, and limit choices to pre-determined options. Comprehensive training and user guides help ensure reliability and the application itself contains embedded Help screens. MISLE system quality control, and data verification and validation, is effected through regular review of records by the U.S. Coast Guard Office of Investigations and Analysis. MISLE system quality control, and data verification and validation, is effected through regular review of records by the Coast Guard Office of Investigations and Analysis. To ensure all fatal boating accidents are captured, the U.S. Coast Guard crosschecks BARD data with incidents reported in MISLE and with boating casualty media announcements or articles provided by a news clipping service. A one-percent under-reporting factor is added to boating casualty statistics.

Performance Measure	Availability of maritime navigation aids
Program and Organization	Marine Transportation System Management-United States Coast Guard
Description	This measure indicates the hours that short-range federal Aids to Navigation are available. The aid availability rate is based on an international measurement standard established by the International Association of Marine Aids to Navigation and Lighthouse Authorities (IALA) (Recommendation O-130) in December 2004. A short-range Aid to Navigation is counted as not being available from the initial time a discrepancy is reported until the time the discrepancy is corrected.
Scope of Data	The measure is the hours short range Aids to Navigation were available as a percent of total hours they were expected to be available.
Data Source	The Integrated Aids to Navigation Information System (I-ATONIS) is the official system used by the U.S. Coast Guard to store pertinent information relating to short-range aids to navigation.
Data Collection Methodology	Trained personnel in each District input data on aid availability in the Integrated Aids to Navigation Information System (I-ATONIS) system. The total time short-range Aids to Navigation are expected to be available is determined by multiplying the total number of federal aids by the number of days in the reporting period they were deployed, by 24 hours. The result of the aid availability

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	calculation is dependent on the number of federal aids in the system on the day the report is run. The calculation is determined by dividing the time that Aids are available by the time that Aids are targeted to be available.
Reliability Index	Reliable
Explanation of Data Reliability Check	To ensure consistency and integrity, data entry in the I-ATONIS system is limited to specially trained personnel in each District. Quality control and data review is completed through U.S. Coast Guard and National Ocean Service processes of generating local Notices to Mariners, as well as by designated Unit and District personnel. Temporary changes to the short-range Aids to Navigation System are not considered discrepancies due to the number of aids in the system on the day the report is run.

Performance Measure	Number of detected incursions of foreign fishing vessels violating U.S. waters
Program and Organization	Maritime Law Enforcement-United States Coast Guard
Description	This measure is the number of detected illegal fishing incursions into the U.S. Exclusive Economic Zone (EEZ). Incursions detected by both the U.S. Coast Guard and other sources are included when the reports are judged by operational commanders as being of sufficient validity to order resources to respond.
Scope of Data	This measure includes incursions of foreign fishing vessels detected by the U.S. Coast Guard or other sources that results in either: 1) significant damage or impact to U.S. fish stocks (based on volume extracted or status of stock targeted); 2) significant financial impact due to volume and value of target fish stocks; 3) significant sovereignty concerns due to uncertainty or disagreement with foreign neighbors over the U.S. EEZ border. Standard rules of evidence (i.e. positioning accuracy) do not apply in determining detections; if a detection is reasonably believed to have occurred, it is counted. Reports of foreign fishing vessels illegally fishing inside the U.S. EEZ are counted as detections when these reports are judged by operational commanders as being of sufficient validity to order available resources to respond.
Data Source	Data for the measure are collected through the Marine Information for Safety and Law Enforcement (MISLE) system and from U.S. Coast Guard units patrolling the Exclusive Economic Zone. The information is consolidated at U.S. Coast Guard HQ through monthly messages from the Area Commanders.
Data Collection Methodology	Data for the measure are collected through the MISLE system and from U.S. Coast Guard units patrolling the Exclusive Economic Zone. The information is consolidated at U.S. Coast Guard HQ through monthly messages from the Area Commanders. The number of incursions is calculated by including incursions of foreign fishing vessels detected by the U.S. Coast Guard or other sources that results in: significant damage or impact to U.S. fish stocks (based on volume extracted or status of stock targeted); significant financial impact due to volume and value of target fish stocks; significant sovereignty concerns due to uncertainty or disagreement with foreign neighbors over the U.S. EEZ border.
Reliability Index	Reliable
Explanation of Data Reliability Check	The program manager (CG-3RPL) reviews entries into MISLE database monthly and compares to other sources of information (i.e., after action reports, message traffic, etc.) to assess reliability of the database.

Performance Measure	Fishing regulation compliance rate
Program and Organization	Maritime Law Enforcement-United States Coast Guard
Description	The U.S. Coast Guard uses the percentage of fishing vessels observed at sea complying with domestic regulations as a measure of the Coast Guard's activities and their impact on the health and well-being of U.S. fisheries and marine protected species. This specific measure reflects the percent of boardings at sea by the U.S. Coast Guard during which no significant violations of domestic fisheries regulations are detected.
Scope of Data	This measure addresses compliance in and around domestic fisheries. Most

	inspections take place on U.S. commercial fishing vessels inside the U.S. Exclusive Economic Zone (EEZ), but the measure also includes inspections of (a) U.S. commercial and recreational fishing vessels outside the U.S. EEZ, (b) foreign fishing vessels permitted inside the U.S. EEZ, (c) recreational fishing vessels in the U.S. EEZ, and (d) U.S. commercial and recreational fishing vessels inside the portion of state waters that extends from three to nine nautical miles seaward of the boundary line.
Data Source	Boardings and violations are documented by U.S. Coast Guard Report of Boarding Forms and entered into the Marine Information for Safety and Law Enforcement (MISLE) database.
Data Collection Methodology	U.S. Coast Guard units enter their enforcement data directly into the MISLE database after completion of fisheries enforcement boardings. Each year a compliance rate is calculated for the data quality. This is determined by dividing the total number of Living Marine Resources boardings without a significant number of violations by the total number of Living Marine Resources boardings.
Reliability Index	Reliable
Explanation of Data Reliability Check	The program manager reviews entries into MISLE database monthly and compares to other sources of information (i.e., after-action reports, message traffic, etc.) to assess reliability of the database. District, Area, and Headquarters law enforcement staffs review, validate, and assess the data on a quarterly basis as part of the Law Enforcement Planning and Assessment System.

Goal: Conduct and Support Other Law Enforcement Activities

U.S. Secret Service

Performance Measure	Percent of National Center for Missing and Exploited Children (NCMEC) examinations requested that are conducted
Program and Organization	Criminal Investigations-United States Secret Service
Description Description	This measure represents the percentage of Secret Service computer and polygraph forensic exams conducted in support of any investigation involving missing or exploited children in relation to the number of computer and polygraph forensic exams requested.
Scope of Data	This measure reports the percentage of exams conducted to support other law enforcement investigations with missing and/or exploited children cases in relation to the total number of exams requested. Exams are completed at Secret Service field offices and headquarter offices.
Data Source	Number of computer and forensic exams conducted is collected from the Electronic Crimes Special Agent Program (ECSAP), used by the Electronic Crimes Special Agent Program personnel to report forensic examination findings.
Data Collection Methodology	The Secret Service collects computer and polygraph forensic exam data that relate to missing or exploited children investigations through an application in its Field Investigative Reporting System. Data is input to Field Investigative Reporting System via Secret Service personnel located in field offices. Data pertaining to this particular measure are extracted from Field Investigative Reporting System by designated missing or exploited children violation codes and the dates these exams were completed. The data is then aggregated up to the highest levels by month, year, office, and Service-wide and then compared to the number of computer and polygraph forensic exams requested by the National Center for Missing and Exploited Children. This information is then reported as a percent through various management and statistical reports to Secret Service headquarters program managers.
Reliability Index	Reliable
Explanation of Data	Only authorized headquarters and field personnel have access to the applications,



Reliability Check	and they are governed by specific procedures to input case data. Recurring
	verification reports are generated and reviewed to ensure data accuracy.

Federal Law Enforcement Training Center

Performance Measure	Number of Federal law enforcement training programs and/or academies
1 chominance wiedsure	accredited or re-accredited through the Federal Law Enforcement Training
	Accreditation process
Program and Organization	Accreditation-Federal Law Enforcement Training Center
Description	This performance measure reflects the cumulative number of Federal law
Description	enforcement training programs and/or academies accredited or re-accredited
	through the Federal Law Enforcement Training Accreditation (FLETA) process.
	Accreditation ensures that training and services provided meet professional
	training standards for law enforcement. Re-accreditation is conducted every three
	years to remain current. The results of this measure provide on-going
	opportunities for improvements in Federal law enforcement training programs and
	academies.
Scope of Data	The scope of this measure includes all Federal law enforcement training programs
	and academies that have ever applied for accreditation/re-accreditation through
	the Federal Law Enforcement Training Accreditation's Office of Accreditation.
	The FLETA Office of Accreditation's applicant/customer base extends potentially
	to all Federal agencies with a law enforcement role.
Data Source	The source of the data is the FLETA Office of Accreditation applicant tracking
	database in MS Access which is used to track and maintain the status of all
	accreditations/re-accreditations.
Data Collection Methodology	As accreditations/re-accreditations are finalized, the results are provided to the
	FLETA Office of Accreditation. Program personnel update the FLETA Office of
	Accreditation applicant tracking database and generate a report from the database
	to tabulate the number of Federal law enforcement training programs that have a
5 11 1 11 2 1	current accreditation or re-accreditation.
Reliability Index	Reliable
Explanation of Data	The FLETA Office of Accreditation verifies the data through quarterly reviews of
Reliability Check	the applicant tracking database. Program personnel generate a report and provide
	it to the Federal Law Enforcement Training Accreditation Board for review and
	discussion at regularly scheduled meetings. No known integrity problems exist.

Cross-Cutting Performance Measures

Analysis and Operations

Performance Measure	Percent of breaking homeland security situations integrated and disseminated to
	designated partners within targeted timeframes
Program and Organization	Analysis and Operations-Analysis and Operations
Description	This measure assesses the rate at which DHS provides executive decision makers
	inside and outside DHS immediate situational reports to notify leaders of breaking
	homeland security situations of national importance. By providing these reports,
	DHS increases the situational awareness of leaders to support effective decision
	making. The targeted timeframes are: 1) within 10 minutes of being made aware
	of a breaking homeland security situation, the National Operations Center notifies
	DHS leadership and initiates an inter/intra-agency conference call; and, 2) within
	25 minutes, relevant federal, state, and local partners are informed of the situation.
Scope of Data	The data for this measure will include all blast (conference calls) incident reports

	issued by Operations Coordination and Planning (OPS). There will be no sampling required, as the program has access and maintains records on all actions and reports issued.
Data Source	The data source for this measure is contained within the programs tracking logs. The data logs are entered into a Microsoft excel spreadsheet maintained in the program office.
Data Collection Methodology	Each incident and report is logged into the program's tracking log by the desk officer. Data is extracted to calculate the percent of time reports are disseminated within the targeted timeframe.
Reliability Index	Reliable
Explanation of Data Reliability Check	Desk officers receive training and guidance on tracking and logging procedures, and supervisors will perform regular spot checks to ensure that procedures are being followed appropriately, and the OPS Chief of Staff coordinates random and systematic verification and validation of the data.

Federal Law Enforcement Training Center

Performance Measure	Percent of Partner Organizations satisfied that the Federal Law Enforcement Training Center training programs address the right skills needed for their officers/agents to perform their law enforcement duties
Program and Organization	Law Enforcement Training-Federal Law Enforcement Training Center
Description	This performance measure reflects the satisfaction of Partner Organizations that Federal Law Enforcement Training Center (FLETC) training programs address the right skills needed for their officers/agents to perform their law enforcement duties such as the prevention of the introduction of high-consequence weapons of mass destruction, terrorism and other criminal activity against the U.S. and our citizens. The results of the measure provide on-going opportunities for improvements that are incorporated into FLETC training curricula, processes and procedures.
Scope of Data	This measure includes the results from all Partner Organizations that respond to the Partner Organization Satisfaction Survey Items 30 and 31, respectively: FLETC's basic training programs address the right skills needed for my officers/agents to perform their law enforcement duties, and FLETC's advanced training programs address the right skills needed for my officers/agents to perform their law enforcement duties. FLETC collaborates with more than 80 Partner Organizations, both internal and external to the Department of Homeland Security.
Data Source	The source of the data is the FLETC Partner Organization Satisfaction Survey administered via a web-based survey program (Vovici), which tabulates and calculates the survey results. Each respondent (for example, the Partner Organization Training Academy representative on-site or a knowledgeable agency representative off-site) enters survey data through Vovici and saves the responses online when the survey is completed.
Data Collection Methodology	The FLETC Partner Organizations (POs) are surveyed using the Partner Organization Satisfaction Survey. The measure uses an average of survey Item 30 and 31. Item 30 begins "The FLETC's basic training programs"; Item 31 begins "The FLETCs advanced training programs." Each item ends with "address the right skills needed for my officers/agents to perform their law enforcement duties." The survey uses a modified six-point Likert scale. Program personnel import the survey data as saved by survey respondents from Vovici into the Statistical Package for the Social Sciences to generate descriptive statistics and then into Excel to generate data charts and tables. The percent is calculated as the average of the number of POs that responded "strongly agree" or "agree" to Items 30 and 31 divided by the number of POs that responded to each of the respective items. POs that responded "Not Applicable" to either Item 30 and/or 31 were



	excluded from the calculations for the respective item(s).
Reliability Index	Reliable
Explanation of Data	The survey was developed using contemporary survey methods comparable to
Reliability Check	those used by the military services and other major training organizations.
	Following release of the survey summary report, FLETC leaders conduct verbal
	sessions with Partner Organization key representatives to confirm and discuss
	their responses. Throughout the year other formal and informal inputs are
	solicited from the Partner Organization representatives by FLETC staff and used
	to validate the survey results. No known integrity problems exist.





