



National Commission on the
**BP DEEPWATER HORIZON OIL SPILL
AND OFFSHORE DRILLING**

Attachment 1

Agenda

National Commission on the BP Deepwater Horizon Oil Spill and Offshore Drilling

AGENDA

3rd Meeting

Monday, September 27, 2010 and Tuesday, September 28, 2010

Washington Marriott Wardman Park

2660 Woodley Road, NW, Washington, DC 20008

Day 1

8:00 am On-Site Registration

9:00 am **Call to Order**

Elena Melchert, U.S. Department of Energy, Designated Federal Officer (DFO)

Opening Remarks by Commissioner Co-Chairs

Senator Bob Graham and William K. Reilly

9:10am **Panel I (a): Decision-Making Within the Unified Command**

Admiral (ret.) Thad Allen, National Incident Commander for the Unified Command

9:45 am **Panel I (b): Decision-Making Within the Unified Command**

Captain Edwin Stanton, Sector Commander, New Orleans, U.S. Coast Guard

Doug Suttles, Chief Operating Officer for Exploration and Production, BP

Richard Harrell, Mississippi Department of Environmental Quality

William "Billy" Nungesser, President of Plaquemines Parish, Louisiana

11:05 am Break

11:15 am **Panel II: The Amount and Fate of the Oil**

Dr. Bill Lehr, Senior Scientist, Office of Response and Restoration, NOAA

Mark K. Sogge, Chief of Staff, U.S. Geological Survey, Western Region, Director's Office

Dr. Ian MacDonald, Professor of Oceanography, Department of Earth, Ocean and Atmospheric Science, Florida State University

Dr. Richard Camilli, Assistant Scientist, Department of Applied Ocean Physics and Engineering, Woods Hole Oceanographic Institution

Dr. Terry Hazen, Senior Scientist, Head of the Ecology Department and DOE Distinguished Scientist, Earth Sciences Division, Lawrence Berkeley National Laboratory

National Commission on the BP Deepwater Horizon Oil Spill and Offshore Drilling

AGENDA

3rd Meeting

- 12:30 pm Lunch Break
- 1:30 pm **Panel III (a): The Use of Dispersants**
 The Honorable Lisa Jackson, EPA Administrator
- 2:00 pm **Panel III (b): The Use of Dispersants**
 Rear Admiral Mary Landry, Commander, Eighth Coast Guard District, U.S.
 Coast Guard

 Dr. Nancy Kinner, University of New Hampshire Co-Director, Coastal Response
 Research Center
- 2:35 pm **Panel IV: The Future of Offshore Drilling**
 The Honorable Ken Salazar, Secretary of the Interior

 The Honorable David J. Hayes, Deputy Secretary of the Interior

 Michael R. Bromwich, Director, Bureau of Ocean Energy Management,
 Regulation, and Enforcement
- 3:35 pm **Panel V (a): Response in the Arctic**
 The Honorable Mark Begich, U.S. Senator, Alaska
- 4:00 pm **Panel V (b): Response in the Arctic**
 Pete Slaiby, Vice President for Exploration & Production, Shell Alaska

 Captain John Caplis, Chief, Office of Incident Management and Preparedness,
 U.S. Coast Guard

 Edward Itta, Mayor of North Slope Borough, Alaska

 Dr. Dennis Takahashi-Kelso, Executive Vice President, Ocean Conservancy
- 4:50 pm Break
- 5:00 pm **Public Comment**
- 5:30 pm Adjourn

National Commission on the BP Deepwater Horizon Oil Spill and Offshore Drilling

AGENDA

3rd Meeting

Tuesday, September 28, 2010
Washington Marriott Wardman Park
2660 Woodley Road, NW, Washington, DC 20008

Day 2

8:00 am On-Site Registration

9:00 am **Call to Order**

Christopher A. Smith, U.S. Department of Energy, Designated Federal Officer (DFO)

Opening Remarks by Commissioner Co-Chairs
Senator Bob Graham and William K. Reilly

9:10 am **Panel I: The Spill, Recovery and the Legacy of Mississippi Delta Management**

Chris Johns, Editor in Chief, *National Geographic*

John Barry, Author, *Rising Tide*, member of the Louisiana Coastal Protection and Restoration Authority

9:40 am **Panel II: Impacts: Environmental and Economic**

Dr. John Farrington, Interim Dean, School of Marine Science and Technology,
University of Massachusetts, Dartmouth

Jane Lyder, Deputy Assistant Secretary, Fish and Wildlife and Parks, Department of the Interior

Lt. Governor Scott Angelle, Louisiana

10:20 am Break

10:30 am **Panel III: Elected Officials: The View from the Region**

The Honorable Mary Landrieu, U.S. Senator, Louisiana

The Honorable Haley Barbour, Governor of Mississippi

11:30 am **Panel IV: Impacts: The Gulf and Seafood Safety**

Dr. Steven Murawski, Director of Scientific Programs and Chief Science Advisor,
National Marine Fisheries Service, NOAA

Dr. Bill Walker, Director of the Mississippi Department of Marine Resources

Timothy Fitzgerald, Marine Scientist, Oceans Program, Environmental Defense Fund

National Commission on the BP Deepwater Horizon Oil Spill and Offshore Drilling

AGENDA

3rd Meeting

12:30 pm Lunch Break

1:30 pm **Panel V: Legal Authorities for Funding and Restoration Management**

Richard Stewart, Professor of Law, New York University

James Tripp, Senior Counsel, Environmental Defense Fund

Stan Senner, Director of Conservation Science, Ocean Conservancy

2:45 pm Break

3:00 pm **Panel VI: The States & The Federal Government: Defining a Shared Path for Gulf Restoration**

Garret Graves, Director, Louisiana Office of Coastal Activities

Terrence "Rock" Salt, Principal Deputy Assistant Secretary of the Army for Civil Works

The Honorable Tom Strickland, Assistant Secretary for Fish and Wildlife and Parks,
Department of the Interior

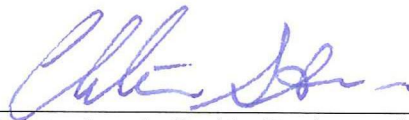
Brian McPeck, North American Regional Director, The Nature Conservancy

4:15 pm Break

4:30 pm Public Comment

5:30 pm Adjourn

APPROVED:



Christopher A. Smith, Designated Federal Officer

9/28/10

Date



National Commission on the
BP DEEPWATER HORIZON OIL SPILL
AND OFFSHORE DRILLING

Attachment 2

Meeting Transcript

NATIONAL OIL SPILL COMMISSION MEETING
 CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">1</p> <p>1 NATIONAL COMMISSION ON THE 2 BP DEEPWATER HORIZON OIL SPILL 3 AND OFFSHORE DRILLING 4 ----- x 5 THIRD MEETING, DAY ONE : 6 Transcript of Proceedings : 7 ----- x 8 9 Monday, September 27, 2010 10 Washington Marriott Wardman Park 11 2660 Woodley Road, NW 12 Washington, DC 20008 13 (202) 328-2000 14 9:21 a.m. 15 16 17 18 19 20 Job No.: 5371 21 Pages: 1 - 415 22 Reported by: Debra A. Whitehead</p>	<p style="text-align: right;">3</p> <p>1 CONTENTS 2 Call to Order 6 3 Opening Remarks by Co-Chair Graham 9 4 Opening Remarks by Co-Chair Reilly 12 5 PANEL 1(a) 6 Presentation by Admiral Allen 18 7 Questions from the Commissioners 28 8 PANEL 1(b) 9 Presentation by Captain Stanton 54 10 Presentation by Mr. Suttles 61 11 Presentation by Mr. Harrell 65 12 Presentation by President Nungesser 70 13 Questions from the Commissioners 75 14 PANEL II 15 Presentation by Dr. Lehr 132 16 Statement by Mr. Sogge 138 17 Presentation by Dr. MacDonald 138 18 Presentation by Dr. Camilli 142 19 Presentation by Dr. Hazen 148 20 Questions from the Commissioners 151 21 22</p>
<p style="text-align: right;">2</p> <p>1 National oil spill commission meeting held 2 before: 3 4 5 SENATOR BOB GRAHAM, CO-CHAIR 6 WILLIAM K. REILLY, CO-CHAIR 7 FRANCES G. BEINECKE, MEMBER 8 DONALD BOESCH, MEMBER 9 TERRY D. GARCIA, MEMBER 10 CHERRY A. MURRAY, MEMBER 11 FRANCES ULMER, MEMBER 12 13 14 15 16 Pursuant to Notice, before Debra A. Whitehead, 17 Notary Public in and for the District of Columbia. 18 19 20 21 22</p>	<p style="text-align: right;">4</p> <p>1 CONTENTS CONTINUED 2 PANEL III(a) 3 Presentation by Administrator Jackson 196 4 Questions from the Commissioners 203 5 PANEL III(b) 6 Presentation by Read Admiral Landry 234 7 Presentation by Dr. Kinner 240 8 Questions from the Commissioners 245 9 PANEL IV 10 Presentation by Secretary Salazar 254 11 Presentation by Director Bromwich 260 12 Presentation by Deputy Secretary Hayes 262 13 Questions from the Commissioners 264 14 PANEL V(a) 15 Presentation by Senator Begich 316 16 Questions from the Commissioners 323 17 PANEL V(b) 18 Presentation by Mr. Slaiby 339 19 Presentation by Captain Caplis 345 20 Presentation by Mayor Itta 350 21 Presentation by Dr. Takahashi-Kelso 355 22 Questions from the Commissioners 360</p>

NATIONAL OIL SPILL COMMISSION MEETING
 CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">5</p> <p>1 CONTENTS CONTINUED</p> <p>2 COMMENTS FROM THE PUBLIC</p> <p>3 By Ms. Kordick 388</p> <p>4 By Mr. Gravitz 391</p> <p>5 By Mr. Greg 395</p> <p>6 By Ms. Sopko 397</p> <p>7 By Ms. Roberts 399</p> <p>8 By Mr. McCorby 402</p> <p>9 By Mr. Fraser 406</p> <p>10 By Mr. Jarvis 408</p> <p>11 By Mr. Comstock 411</p> <p>12</p> <p>13</p> <p>14</p> <p>15</p> <p>16</p> <p>17</p> <p>18</p> <p>19</p> <p>20</p> <p>21</p> <p>22</p>	<p style="text-align: right;">7</p> <p>1 William Reilly, who led the Environmental Protection</p> <p>2 Agency under President George H.W. Bush.</p> <p>3 The commission is rounded out by five other</p> <p>4 distinguished Americans who were selected based on</p> <p>5 their extensive scientific, legal, engineering, and</p> <p>6 environmental expertise, and their knowledge of issues</p> <p>7 pertaining to offshore operations.</p> <p>8 They are Frances Beinecke, president of the</p> <p>9 Natural Resources Defense Council; Dr. Don Boesch,</p> <p>10 President of the University of Maryland Center for</p> <p>11 Environmental Science; Terry Garcia, Executive</p> <p>12 Vice-President, National Geographic Society;</p> <p>13 Dr. Cherry Murray, Dean of the Harvard School of</p> <p>14 Engineering and Applied Sciences; and Fran Ulmer,</p> <p>15 Chancellor of the University of Alaska Anchorage.</p> <p>16 This commission is conducting its work</p> <p>17 consistent with the Federal Advisory Committee Act,</p> <p>18 which sets a high standard for openness and</p> <p>19 transparency. As such, today's hearing is being held</p> <p>20 in this public forum and is being broadcast live via</p> <p>21 video feed.</p> <p>22 Before I hand control of the meeting to our</p>
<p style="text-align: right;">6</p> <p>1 PROCEEDINGS</p> <p>2 MS. MELCHERT: Good morning. I'm Elena</p> <p>3 Melchert. I'm a program manager for oil and gas</p> <p>4 production research at the Department of Energy. I'm</p> <p>5 also the committee manager for this commission.</p> <p>6 I've been appointed by the designated</p> <p>7 federal officer, Deputy Assistant Secretary</p> <p>8 Christopher A. Smith, to serve as the designated</p> <p>9 federal officer for today's proceedings. Deputy</p> <p>10 Assistant Secretary will continue as a designated</p> <p>11 federal officer for tomorrow's proceedings.</p> <p>12 Therefore, I hereby call to order this third meeting</p> <p>13 of the National Commission on the BP Deep Water</p> <p>14 Horizon Oil Spill and Offshore Drilling.</p> <p>15 The President established this bipartisan</p> <p>16 commission to examine the root causes of the BP Deep</p> <p>17 Water Horizon oil disaster to provide recommendations</p> <p>18 on how a future accident can be prevented and</p> <p>19 recommendations on how to mitigate the impact if an</p> <p>20 accident should happen again. The President appointed</p> <p>21 two co-chairs to lead this commission; the former</p> <p>22 Senator Bob Graham of Florida, and The Honorable</p>	<p style="text-align: right;">8</p> <p>1 two distinguished co-chairs, I will review's today's</p> <p>2 agenda. Our first panel will begin focusing on</p> <p>3 decision-making within the unified command, and we</p> <p>4 will have five panelists.</p> <p>5 After a short break, at 11:15, Panel Number</p> <p>6 2 will focus on the amount and fate of the oil, with</p> <p>7 five panelists. We'll take a short break for lunch</p> <p>8 and at 1:30 reconvene with Panel 3, on the use of</p> <p>9 dispersants, with three panelists. At 2:35, Panel 4</p> <p>10 will focus on the future of offshore drilling, and we</p> <p>11 will have three panelists there.</p> <p>12 At 3:35, Panel 5 will focus on the response</p> <p>13 in the Arctic. We'll have five panelists. After a</p> <p>14 short break we will reconvene at 5 p.m. to begin the</p> <p>15 public comment period, and at 5:30 adjourn for the</p> <p>16 day.</p> <p>17 Any member of the public who would like to</p> <p>18 submit a written comment on this commission may do so</p> <p>19 via the website at www.oilspillcommission.gov. Again,</p> <p>20 www.oilspillcommission.gov.</p> <p>21 We have a full agenda, and we very much</p> <p>22 respect everyone's time. So we ask all the panelists</p>

NATIONAL OIL SPILL COMMISSION MEETING
 CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">9</p> <p>1 to please stay within the time limits in order to 2 allow ample time for the commissioners to ask 3 questions. 4 There is a timekeeper right here in front 5 who will monitor the time. We ask the panelists to 6 please begin to summarize their remarks when they 7 reach the timekeeper's first one-minute mark. 8 With that, I give control of the meeting to 9 our two co-chairs, Senator Bob Graham and the 10 Honorable William Reilly. 11 CO-CHAIR GRAHAM: Thank you, Ms. Melchert. 12 I appreciate your presence and the leadership which we 13 have received from the Department of Energy throughout 14 this commission's work. 15 Winston Churchill described a signal event 16 in World War II as being not the end, not the 17 beginning of the end, but perhaps the end of the 18 beginning. 19 Today I would describe the commission as 20 ending the first phase of our work. We have been in 21 an information-gathering mode, hearing from people of 22 the Gulf, government officials, scholars, and experts</p>	<p style="text-align: right;">11</p> <p>1 that our regulatory approach did not adapt to the new 2 reality. I remain concerned that science still does 3 not have an appropriate place at the table. 4 We live in a world of rapidly changing 5 technology. Not just in terms of energy, but in many 6 other areas; in finance, in cybersecurity, in food 7 production, in weapons of mass destruction, and many 8 others. If we are not vigilant, our laws and response 9 capabilities will not keep pace with changes in 10 technology. We ignore science and what it can tell us 11 about how to manage risk and respond to it, at our 12 peril. 13 Just five years ago, just five years after 14 the Gulf suffered the devastation of Hurricane 15 Katrina, many have the same question about whether the 16 government moved quickly enough and was effective 17 enough in its activities, its communication, and its 18 partnership with state and local governments. 19 We need to look at this response in the 20 broader context of how our federal, state, and local 21 government mobilize against disasters. 22 Much was done well in responding to this</p>
<p style="text-align: right;">10</p> <p>1 from industry, nonprofit organizations, and academia. 2 Next we will turn to presenting our findings and 3 beginning our deliberations. 4 In early November our chief counsel, Fred 5 Bartlett, will give a detailed presentation about what 6 happened on the Deepwater Horizon rig and provide us 7 what we trust will be the most comprehensive, clear, 8 and impartial accounting that the American people have 9 received. 10 But for today and tomorrow, the end of the 11 beginning. We will be learning about very crucial 12 issues that will inform future offshore drilling 13 efforts, the response to spills, and the restoration 14 of damaged ecosystems. 15 In the course of our investigation we have 16 learned about the tremendous transformation in how we 17 exploit our domestic energy resources. The growth of 18 drilling in the deep water off our coast has been 19 rapid and with profound implications for our energy 20 supply and the integrity of the fragile environments 21 in which that exploitation occurs. 22 In our meetings last month it was clear</p>	<p style="text-align: right;">12</p> <p>1 spill. Other things, not so. I look forward to 2 hearing from our panelists today, getting their 3 thoughts on what they have learned and where we go 4 from here, the end of the beginning to the end. 5 Thank you. 6 CO-CHAIR REILLY: Thank you, Bob. 7 Good morning. Since our inception, this 8 commission has been very intensely engaged in 9 examining the causes, including the root cause, of the 10 catastrophe of the Macondo well and blowout. 11 We have interviewed experts, we have met 12 with government officials at the highest levels, we 13 have had extensive interviews and briefings from 14 industry. We have completed one phase of 15 information-gathering, though we will continue to 16 gather information in the weeks ahead. 17 We have, as many of you know, a very 18 abbreviated schedule. It's probably the shortest of 19 any commission that has had the mission of 20 investigating a disaster. And in this case we 21 suffered the peculiar consequence of investigating a 22 disaster that was ongoing even as we researched it.</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">13</p> <p>1 We spent a good deal of time at the last 2 hearings examining the role of industry, and 3 particularly reflecting on the way in which the 4 experience and the research that we had developed 5 suggested a profound need for reform of the culture of 6 industry, and for better attention to process safety, 7 particularly as industry explores in what is the most 8 promising area for the future of offshore oil and gas 9 development, the very deep water. That, of course, 10 poses more risks, more challenges, than previous 11 drilling in shallow water ever did. But we have 12 considered industry culture and attention to process 13 safety.</p> <p>14 And so today we turn to the government 15 itself, to its priorities and processes, the quality 16 of its primary regulatory entity for overseeing 17 safety, enforcement of environmental laws in the 18 offshore environment, which is the Department of the 19 Interior.</p> <p>20 The effectiveness of the response to the 21 spill affects more than the interior department; that 22 involves many agencies of the government, several of</p>	<p style="text-align: right;">15</p> <p>1 We will also consider the use of 2 dispersants. And we will discuss how and why they 3 were employed in the Gulf and in such quantities and 4 at such depths, both of which represent novel uses of 5 dispersants and suggest that there was enormous 6 confidence placed in dispersants, more confidence than 7 certainly I allowed in Prince William Sound when the 8 dispersants arguably were more troublesome and 9 possibly more toxic than they are today. We will 10 learn more about that.</p> <p>11 I guess looking at the quality of specific 12 decisions, while I think it is very important, misses 13 what I think is a fundamental question: How did we 14 get here? How did we get into a situation where the 15 need to improvise was so great?</p> <p>16 In many cases the response demonstrated a 17 tremendous dedication and ingenuity that is a credit 18 to the many thousands, the tens of thousands of people 19 who participated in this cleanup. But from where I 20 sit, it's very, very difficult to make the case that 21 we were well-prepared.</p> <p>22 Oil exploration continues in frontier</p>
<p style="text-align: right;">14</p> <p>1 which will be represented in the presentations this 2 morning, and many of whose officials we have talked to 3 already.</p> <p>4 I have to say that as someone intimately 5 familiar with the experience in Prince William Sound 6 after Exxon Valdez, that I continue to be amazed and 7 disappointed at the failure of the technology of 8 response to evolve more than it has, particularly in 9 view of the tremendous advances made in the technology 10 of drilling itself.</p> <p>11 The skimmers we are informed by NOAA of -- 12 I saw a flotilla of them when I flew out to the rig -- 13 succeeded in gathering up 3 percent of the total 14 amount of the spill. Burning accounted for 5 percent 15 more, and I think dispersants got that up to about 13.</p> <p>16 Given the enormous effort, it seems to me a 17 very disappointing result, frankly. It's the 18 consequence of a lot of things; one of which is the 19 failure of technology, the skimmers, the booms, the 20 dispersants themselves, I think, to evolve and to be 21 developed. We will raise some of those questions 22 today.</p>	<p style="text-align: right;">16</p> <p>1 environments, and these areas offer enormous promise 2 for returns, as well as the risk of catastrophe. How 3 would we respond if a similar disaster occurred under 4 the sea ice in the Arctic today or tomorrow?</p> <p>5 The Macondo blowout and its consequences 6 created a situation where the party responsible for 7 the spill had by necessity to play an important, even 8 a central role, in responding to it. And we should be 9 happy that they did and have and are.</p> <p>10 This uneasy partnership between the 11 government and the responsible party raises important 12 questions about decision-making power, about the flow 13 of information, and about proper oversight. And in 14 our political system there is also partnership, 15 sometimes uneasy, between the federal government and 16 the states and communities.</p> <p>17 We are all aware of the issues that arose 18 in the aftermath of the spill, concerns about the 19 speed of the response and about some efforts that were 20 not pursued. While overall looking back I think -- I 21 think we need to learn from this spill. And that's 22 part of what this commission is about.</p>

NATIONAL OIL SPILL COMMISSION MEETING
 CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

17	19
<p>1 We learned from the Exxon Valdez disaster, 2 too. Tanker operations are much safer than they were 3 20 years ago. But the Oil Pollution Act of 1990 has 4 been criticized for having us really respond to the 5 last war. And it's my hope that the lessons we learn 6 from the response this time did not just fix what went 7 wrong in the past, but created culture that eliminates 8 complacency in industry and also in government. 9 Thank you. 10 CO-CHAIR GRAHAM: Thank you. I will be 11 chairing the morning sessions, Mr. Reilly the 12 afternoon. 13 We commence with Panel 1, Decision-Making 14 Within the Unified Command. And we are very pleased 15 to have as our first witness today Admiral Thad Allen, 16 the National Incident Commander for the Unified 17 Command. 18 When Mr. Allen completes his introductory 19 statement, our lead questioner will be Commissioner 20 Fran Ulmer. 21 Admiral. 22 PANEL I(a)</p>	<p>1 have Version 4.0 here with me this morning. You can 2 see it's become a voluminous document. 5.0 will be 3 about 500 pages. And I would ask that we be able to 4 submit that for the commission to use for the record. 5 And we will do that when the next version is 6 published. 7 I'd like to talk about four things this 8 morning in the opening statement, and then I'll be 9 glad to take any questions you have for me. 10 First of all, I would like to just go over 11 the rationale by which the National Incident Command 12 was established, to talk about some of the challenges 13 that you've already noted, some of the successes that 14 we did enjoy, and I think the implications for the 15 future as we take a look at current oil spill doctrine 16 and what we need to do to position for the next war, 17 if you will. 18 And I would wholly subscribe to your 19 concept that the OPA-90 implementation was 20 tanker-centric. It achieved the goal of tanker 21 safety. I think we would all agree to that. But as 22 we were dealing with things like developing protocols</p>
18	20
<p>1 DECISION-MAKING WITHIN THE UNIFIED COMMAND 2 ADMIRAL ALLEN: Good morning, Senator. 3 It's good to see you again. 4 Chairman Reilly, let me start off by saying 5 that your remarks are spot-on. I think you're zeroing 6 in on exactly the issues you should be talking about 7 this morning. It's my pleasure to be here and have 8 this discussion with you. 9 CO-CHAIR REILLY: Thank you, sir. 10 ADMIRAL ALLEN: I did not submit a 11 statement for the record. There has been a lot of 12 information provided to you already. I would make 13 this offer: In early part of June we started 14 developing a strategy implementation plan for the 15 doctrinal changes that were being made as we 16 improvise, as you said, and adapted to the spill. 17 What I directed my staff to do was collect 18 that information and then update it every several 19 weeks into a new version. 20 That will be the seminal record of the 21 decisions that were made and the doctrinal adjustments 22 that were made to the National Contingency Plan. I</p>	<p>1 for in situ burning and dispersant use at the aerial 2 level, deepwater drilling moved offshore. We stopped 3 funding research and development. Interagency 4 processes to do that move forward pretty much became 5 very, very benign. And by the time the middle of the 6 1990s came around, what was anticipated to be a very, 7 very robust research and development interagency 8 process basically was shepherding some very meager 9 amounts of money among the agencies and doing the best 10 they can. 11 So I think moving forward we really, really 12 need to take a look at R&D and what we're trying to do 13 in relation to the technology that's going to be 14 employed in energy in the future. 15 When I was designated as the National 16 Incident Commander, I sat down with a small group of 17 folks who became my cadre and my senior staff. And 18 what I told them was I wanted to focus on what needed 19 to be done above the Unified Area Command level which 20 had already been established in the region under Rear 21 Admiral Mary Landry. 22 I wanted to focus on those things that were</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">21</p> <p>1 distracting the Unified Area Command from doing their 2 job, work interagency issues in Washington, deal with 3 the government, governmental structures, Congress and 4 so forth, and not duplicate or try and assume tactical 5 control of any of the operations from Washington. 6 As a 39-year veteran of the Coast Guard, 7 the last thing anybody wants is what we would call the 8 3,000-mile screwdriver making adjustments and changes. 9 So one of the first principles was that we would leave 10 tactical control as close to the problem as we could, 11 and that we would try and develop awareness in 12 Washington. 13 And then the staff and myself would travel 14 back and forth, which we did, weekly, to not only see 15 what was going on on-scene downrange, but also to take 16 care of the extraordinary amounts of data required to 17 brief up to the various levels of government and to 18 deal with the media as well. 19 With that in mind, I would like to 20 characterize the National Incident Command as a thin 21 client, if you use a software term, necessary to bring 22 everything together and integrate, but no more than</p>	<p style="text-align: right;">23</p> <p>1 contemplated in any response plan, and basically put 2 the entire Gulf Coast at risk. 3 That drove resource requirements far and 4 above those that were identified in the response 5 plans. It required a coordination across state 6 boundaries, across federal regional boundaries for the 7 regional response team. 8 Those are the types of issues I think that 9 were generated in this spill that start to set it 10 apart from the spills we've dealt with since the Oil 11 Pollution Act of 1990 was passed. 12 And as you all know, the Oil Pollution Act 13 of 1990 and the changes in the National Contingency 14 Plan have served us well for 20 years. We have worked 15 on smaller spills with state and local governments, 16 with responsible parties. 17 I think some of the anomalies associated 18 with this spill that started to challenge the doctrine 19 need to be really looked at in detail as we move 20 forward for constructive changes to the National 21 Contingency Plan, which in my view should remain in 22 place, and how we need to manage large anomalous</p>
<p style="text-align: right;">22</p> <p>1 what is necessary, and without adding layers of 2 bureaucracy. 3 The Incident Command system that was 4 established in Robert and ultimately in New Orleans 5 that was the basis for the coordination of the Unified 6 Area Command is a time-proven response structure in 7 this country, dating back decades to the fire service 8 and their response to firefighting. 9 That is a sound system. Incident command 10 is the way to approach one of these spills. I would 11 say as we start to take a look at what transpired, we 12 need to look at what the basic doctrine on incident 13 command says versus the reality that we found on the 14 ground down there, which was not a large, monolithic 15 oil spill that we experienced with the Exxon Valdez, 16 but oil that came to the surface under different 17 conditions each day, different wind and current. And 18 we did not have a large model of the spill, as I said 19 on many occasions. What we had were hundreds of 20 thousands of patches of oil that moved in different 21 directions over different periods of time, that moved 22 significantly beyond the geographical area that was</p>	<p style="text-align: right;">24</p> <p>1 events in the future that start to defy the 2 traditional parameters of the Incident Command system. 3 And if I can go over just a couple of those 4 in terms of challenges, I think it would be useful. 5 First of all, I think we need greater 6 clarity moving forward on what the responsible party 7 is, who they are, what they do, and how they interact 8 with the Incident Command System and the National 9 Contingency Plan. 10 We have worked with responsible parties for 11 over 20 years very effectively managing oil spills. 12 But with the enormity of this spill, the uncertainty, 13 the omnidirectional nature of it, and indeterminate 14 nature of it, really challenged the nation's ability 15 to understand what an RP is. 16 And without a clear understanding of the 17 National Contingency Plan and what was intended by the 18 legislation in advance of the event, trying to explain 19 that to the American public, local government leaders, 20 and even national leaders, became very, very 21 challenging. 22 And there were two basic issues that were</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">25</p> <p>1 not well-understood by most of the people in the 2 United States and political leaders. Number 1, that 3 there could be a constructive role for the entity that 4 was attributed to causing the event itself. That 5 created a significant amount of concern that could not 6 be explained away, even though we have for 20 years 7 worked effectively in that construct in responding to 8 oil spills.</p> <p>9 The second is necessarily the fiduciary 10 link between the representative of the responsible 11 party and the Unified Command and their shareholders. 12 There are legal requirements for documenting costs 13 which you have to carry on the balance sheet, SEC 14 filings and so forth, that they cannot sever.</p> <p>15 So the second notion that was very 16 difficult for the people in this country to understand 17 and our political leaders, was the fact that 18 ultimately there was a fiduciary link between the 19 responsible party and the shareholders, which would 20 bring into question whether or not every decision 21 could, should, or would have been made based on what 22 was best for the environment and the response itself.</p>	<p style="text-align: right;">27</p> <p>1 make decision-making closer to where the oil was at 2 and what was going on, in response to feedback that 3 too much of that was being made locally by 4 subcontractors.</p> <p>5 I think there's an arguable discussion to 6 be had about what constitutes authority to take the 7 action, then -- the action, the day-to-day supervision 8 of workers, and how that gets interpreted in terms of 9 feedback and the effects you're trying to achieve.</p> <p>10 Moving forward, I think there's a couple 11 things we need to do. We need to take a look at the 12 National Contingency Plan, and we need to really think 13 about what we really mean by the concept of 14 responsible party and how we want that to actually 15 look in the future.</p> <p>16 Something we might want to consider is a 17 creation of a qualified individual that would 18 represent the industry, oversee the response, have 19 access to the resources, but basically would be 20 fire-walled from any fiduciary link back to the 21 shareholders; almost putting the resources in trust 22 and have them executed by an industry expert.</p>
<p style="text-align: right;">26</p> <p>1 Now, as is stated in the National 2 Contingency Plan and by statute, the responsible party 3 is to resource the response, and the federal 4 government is to oversee that response.</p> <p>5 And in creating the Oil Pollution Act of 6 1990, we created an entire industry of oil spill 7 response organization. And the presumption was that 8 the responsible party would bring contracted resources 9 to respond to the spill under the supervision of the 10 federal government.</p> <p>11 That is, indeed, what occurred. But as you 12 start to look at the enormity of this response and the 13 local implication, the very isolated geographical 14 areas where access is an issue, where just logistical 15 support for this type of response is an issue, a lot 16 of the details that are carried out by those 17 contractors that are brought to scene are done in a 18 contractual obligation basis, with the responsible 19 party under the general supervision of the federal 20 government. And part way through this spill we 21 deployed additional Coast Guard personnel down to the 22 state and local level, provided more supervision to</p>	<p style="text-align: right;">28</p> <p>1 I think moving forward the issue of R&D has 2 to be addressed. We can't be doing R&D in the middle 3 of a spill response, which we tried to do this time. 4 Those things have to be proven, on the shelf, and 5 ready when we need them.</p> <p>6 And I also believe that a certain number of 7 delegations could be made in the law that would allow 8 us to have greater access to the Oil Spill Liability 9 Trust Fund, to replenish that fund when we need to, 10 and have that automatically kick in when a spill of 11 national significance is declared.</p> <p>12 I see my time is up, and I would be glad to 13 take any questions you may have for me.</p> <p>14 CO-CHAIR GRAHAM: Thank you, Admiral. 15 Ms. Ulmer.</p> <p>16 QUESTIONS FROM THE COMMISSIONERS: 17 COMMISSIONER ULMER: Thank you, 18 Mr. Chairman.</p> <p>19 First of all, Admiral Allen, I would like 20 to thank you for serving as the National Incident 21 Commander and the many, many hours that you have put 22 in to doing your very best. And through you I would</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

29

1 like to thank the men and women of the United States
2 Coast Guard, who do an amazing job in many different
3 ways.
4 In Alaska, from fisheries management to
5 emergency response, the Coast Guard is a very, very
6 important way in which we stay safe and manage our
7 resources. So thank you for your service.
8 ADMIRAL ALLEN: Thank you on behalf of the
9 men and women of the Coast Guard.
10 COMMISSIONER ULMER: I am very concerned
11 about two things, and I'll pose both of them and ask
12 you to address them.
13 One is the resources of the United States
14 Coast Guard. Not only all of the things that have
15 been for many, many years the responsibility of the
16 Coast Guard, but after 9/11 the additional national
17 security issues, and in emergencies like the Gulf of
18 Mexico oil spill, the need to staff up very quickly
19 and deploy resources, in some cases resources that you
20 don't have.
21 I'm very concerned about the implications
22 of that for Alaska, and whether or not you have the

30

1 kind of assets that will be necessary moving forward
2 in the future. So that's one concern.
3 The second concern that I have, you
4 addressed the relationship between the National
5 Incident Command and the responsible party. I'd like
6 you to address the relationship between the federal,
7 state, and local participants.
8 There seemed to be a fair amount of
9 anxiety, misunderstanding, conflict in those
10 relationships. To a certain extent perhaps because of
11 the scale of this incident and its duration, but
12 perhaps also because of the system we use. And I'm
13 wondering if you could recommend any changes that
14 might reduce that kind of lack of coordination and
15 cooperation that probably got in the way.
16 ADMIRAL ALLEN: Thank you very much for the
17 questions.
18 First of all, let me provide one caveat. I
19 am the commandant of the Coast Guard emeritus here
20 this morning.
21 COMMISSIONER ULMER: I understand.
22 ADMIRAL ALLEN: Admiral Bob Papp is the

31

1 commandant and is charged with the current management
2 of the service and resources. So any views expressed
3 here are those of Thad Allen, U.S. Coast Guard,
4 Retired.
5 The genius of the Coast Guard has always
6 been that we are a multimission service, our platforms
7 are multimission, and so are our people. That means
8 that you don't have to have five vessels or five
9 people to do a mission, because they are capable of
10 doing different things.
11 That inherently brings us into a risk
12 management structure, because you can't do all five
13 things at once with one vessel. So there's a resource
14 allocation process by which the Coast Guard allocates
15 resources to mission. And it always has been both the
16 value proposition for the country, but the challenge
17 we deal with every day on resource allocation.
18 So we will always allocate whatever
19 resources we have to the highest need. The more
20 resources we have, the more contingencies and
21 activities we can cover with greater capacity to a
22 greater extent.

32

1 So you can make the legitimate conclusion
2 from that that we could never have enough resources.
3 But if we had all the resources we need, we wouldn't
4 have the value proposition that we present to the
5 United States.
6 Do we need more than we have right now? I
7 would say yes. Especially when we start talking about
8 oversight in an oil spill like this, where there's a
9 presumption that you need to have Coast Guard
10 personnel at lower levels in the response linked to
11 contractors and subcontractors, that in a normal spill
12 would be operating independently out there because of
13 the unique circumstances of this spill.
14 We don't have people that are sitting,
15 quote, in garrison, ready to surge to do that. And if
16 the anticipated role of government in the future is to
17 have a more active role in oversight down to the
18 subcontractor level, then there's going to be a
19 serious resource issue related to the Coast Guard. In
20 fact, all federal agencies are going to be involved in
21 this.
22 In regard to your second question, it's a

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

33

1 very, very legitimate question that goes right to the
2 heart of this response. Let me start out by comparing
3 and contrasting what the states are used to seeing and
4 working with and what happened in this spill.
5 Usually in an oil spill the responsible
6 party brings in contracted oil spill response
7 organizations, Coast Guard oversees this, and
8 generally it's very effectively run.
9 When you start to get to a large-scale
10 spill that involves multiple municipalities, states,
11 and across an entire region, it starts to become
12 somewhat confusing for the state and local
13 governments, because there is a presumption in the oil
14 Oil Pollution Act of 1990, the National Contingency
15 Plan, of federal preeminence and jurisdiction and
16 authority.
17 I would compare and contrast that to the
18 Stafford Act, which is the means by which we support
19 state and local governments pursuant to an emergency
20 declaration issued by the President after a natural
21 disaster.
22 In that case the presumption is the

34

1 responders are the state and local governments, and
2 the resources are provided to them to execute their
3 mission and achieve what it is they're trying to do.
4 Because of the uniqueness of oil and chemical spills,
5 multi-jurisdictions, the fact that they go beyond
6 state waters, there is a presumption in the Oil
7 Pollution Act of 1990 that the federal government will
8 coordinate this.
9 That is not what the cities and counties
10 and locales in the Gulf have been used to for a large
11 spill. They're used to the Stafford Act structure,
12 where the resources are provided to them and they
13 execute them.
14 There was a reconciliation that had to be
15 carried out between the assumption of the role of the
16 state and local governments as far as executing spill
17 response and the responsibilities that we have under
18 the law to execute the National Contingency Plan, and
19 our fiduciary responsibility to the Oil Spill
20 Liability Trust Fund.
21 I don't think that was ever anticipated
22 when the National Contingency Plan was constructed,

35

1 but we do know now that when you have a very large
2 spill, there are going to be governance issues related
3 to what is the federal role, what is the state and
4 local role, and what we can do legally and what we
5 can't do legally.
6 I had a meeting with the parish presidents
7 not long ago, and we had a very frank conversation
8 about this. And I said there are some things that we
9 can do to partner. And that's what we want to do. We
10 want to optimize our performance and our effectiveness
11 in this spill. But I can't delegate federal authority
12 to you, and I can't ignore my responsibility in a
13 fiduciary manner to the Oil Spill Liability Trust
14 Fund. And that is something that is a matter of law,
15 it's a matter of policy that's embedded in the
16 legislation.
17 If we think that is an issue, then we need
18 to talk about that moving forward. Because the real
19 nub of the problem, at least down at the local
20 government -- and you're going to hear from the parish
21 presidents here in a little bit -- is the fact that
22 you need to be flexible, agile, and responsive.

36

1 And we can press decision-making authority
2 down, but if the presumption is that we are doing this
3 through subcontractors to the responsible party, then
4 we're going to have to figure out a way to rationalize
5 that process. And over the course of this spill, we
6 did that. We shifted authority and resources down to
7 a lower level. We established liaison offices with
8 the parish presidents in Louisiana. We established
9 liaisons in Mississippi, Alabama, and Florida. And we
10 learned that because of the size of this spill and the
11 differences between that and the Stafford Act
12 response, that it was going to take more hands-on
13 interaction and partnering to achieve those effects we
14 needed to achieve.
15 Was that responsive?
16 COMMISSIONER ULMER: Very much so. Thank
17 you very much. Thank you.
18 CO-CHAIR REILLY: Any other questions?
19 CO-CHAIR GRAHAM: I'd like to ask a
20 question.
21 CO-CHAIR REILLY: Go ahead, Mr. Chairman.
22 CO-CHAIR GRAHAM: My question is, there was

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

37

1 a requirement of various levels of government having
2 response plans ready to be brought into use when the
3 emergency occurred. What was your evaluation of the
4 adequacy of those response plans, and do you have any
5 suggestions as to how they can be improved?
6 ADMIRAL ALLEN: Thank you, Senator.
7 Another excellent question.
8 Let me take you back to the spring of 2002,
9 when I was the National Incident Commander for a
10 spill-of-national-significance drill.
11 We actually held it in the Super Dome in
12 New Orleans. And it simulated a well blowout about 80
13 miles to the west of where this event actually
14 occurred. So you would think in the national exercise
15 program, that that would have prepared us for an event
16 like this. And to some extent it did. It certainly
17 helps --
18 CO-CHAIR GRAHAM: Excuse me. When did that
19 exercise program take place?
20 ADMIRAL ALLEN: April of 2002, Senator. I
21 was the Atlantic Area Commander, and I was the
22 designated National Incident Commander for that

38

1 exercise. And I thought it went pretty well.
2 But looking back on it, there was some
3 artificiality built into that exercise that we could
4 not anticipate that led directly for me to believe we
5 have to fundamentally change area contingency
6 planning. That entire exercise was conducted with a
7 State of Louisiana representative, and there were no
8 parishes present.
9 We know now that if you're going to
10 interact with state and local responders at a local
11 level -- and it can be in a county in Mississippi or a
12 parish in Louisiana -- that as part of the contingency
13 planning process, the designation of sensitive areas,
14 the negotiation of protocols for dispersant use, in
15 situ burning, and so forth, that has to be taken down
16 to the local government level where the responders are
17 going to be interacting with on an actual spill. We
18 can't always rely on the fact that this will be
19 integrated at the state level and that the state will
20 speak with one voice for all the political interests
21 of the state.
22 Therefore, moving forward, I think for area

39

1 contingency plans we need to look at, for instance in
2 Louisiana, parish annexes, the layout how you interact
3 with a parish during a response. And Mississippi it
4 would be at the county level. Again, a county level
5 in Alabama and Florida as well. And we need to
6 understand how we're going to designate sensitive
7 areas.
8 The sensitive areas that are currently
9 identified in Area Contingency Plans have been
10 developed over the last 20 years focus on natural
11 resources. Sensitive marsh areas, look at areas where
12 juvenile species are born, raised, and how the seafood
13 industry is supported.
14 I will tell you now, after this spill,
15 that -- and, Senator, you know this well -- the
16 economic impact of beach closures is significant. But
17 there is a presumption in response doctrine that you
18 will push oil to a beach because it can be recovered
19 there. I will tell you that's not universally agreed
20 with in the Gulf.
21 So I think moving forward, as far as area
22 contingency plans, we need to do a couple of things.

40

1 Number 1, they've got to have granularity that takes
2 it down to the local governmental entity that will be
3 responsible for coordinating with our first
4 responders. They have to have a say in how we
5 identify and come up with protection strategies for
6 critical resources, and what our critical resources
7 needs to be taken a look at in terms of economic
8 impact of the loss of access to those certain areas,
9 in this cases beaches.
10 Those are some of the areas where I think
11 we would benefit by taking a look at in the future.
12 CO-CHAIR GRAHAM: Thank you, Admiral.
13 Jerry. Commissioner Garcia.
14 COMMISSIONER GARCIA: Admiral, could you
15 tell us how the low flow estimates impacted the
16 response? For example, if instead of being told that
17 there were 1,000 barrels a day or 5,000 barrels a day,
18 early on you had been told that, no, there are 20,000,
19 or 26,000 or 30,000 barrels a day, would you have done
20 anything different?
21 ADMIRAL ALLEN: The answer is no. And the
22 reason is, we assumed at the outset this could be a

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">41</p> <p>1 catastrophic event. I was the Commandant of the Coast 2 Guard at the time. I was called in the middle of the 3 night when the explosion occurred. 4 We started moving very quickly to put folks 5 that have knowledge of marine salvage operations, as 6 far as stability of the rig. We knew we had 700,000 7 gallons of diesel fuel, which in and of itself was a 8 large amount, given the fact it's been dwarfed by the 9 spill to date. 10 We started moving every piece of equipment 11 that was identified in the response plan for the rig 12 itself. As those estimates came out, I noted them. 13 But they weren't consequential in any decision-making 14 I did or I think the interagency and the response, 15 because we knew this thing had the potential to be 16 much larger than it was. 17 We never at any point relied on the 1,000 18 to 5,000 barrels a day. And in fact, when that became 19 an issue of what the flow was, as you know, I 20 established a separate government -- a flow rate 21 technical group to look at this from an independent 22 standpoint.</p>	<p style="text-align: right;">43</p> <p>1 companies. I can get you the list. 2 COMMISSIONER GARCIA: Was it the 3 responsible party or -- 4 ADMIRAL ALLEN: They were subcontractors to 5 BP or Transocean, yes. 6 COMMISSIONER GARCIA: Okay. You made an 7 interesting suggestion a moment ago about the 8 responsible party. So I gather that you view the -- 9 one of the challenges as being more than just that of 10 appearance or of the ability of the government to 11 articulate the role, the appropriate role, of 12 responsible party, but there's a substantive problem 13 here that needs to be addressed in all instances or 14 just in those cases where you have a spill of national 15 significance? 16 ADMIRAL ALLEN: I think the public's 17 tolerance for a responsible party is inversely 18 proportional to the size of the spill. I think 19 procedures that worked terrific for the last 20 years 20 became dysfunctional because of the perception of what 21 was being done, not necessarily the reality. And I 22 think it may be more perception than reality. But it</p>
<p style="text-align: right;">42</p> <p>1 We brought in Marcia McNutt, head of the 2 U.S. Geological Survey, and brought in academicians 3 and other folks in government to be able to assess 4 that ourselves. 5 Part of the problem with flow rate was the 6 lack of access to the spill site, the fact that 7 everything we know or knew about that site we either 8 learned from remotely operated vehicles or remote 9 sensing. And it took a while for the event to 10 actually reveal itself and what was available in terms 11 of information. 12 And then it took a while to understand that 13 if we were really going to deal with flow rate in a 14 meaningful way, we had to get high-resolution video, 15 not the stuff that was being beamed back, and do some 16 actual scientific analysis of that to try and develop 17 volumetric parameters of oil, gas, water, sediment and 18 so forth. So, no, that did not impact my 19 decision-making early on. 20 COMMISSIONER GARCIA: Who was operating the 21 ROVs? 22 ADMIRAL ALLEN: A variety of different</p>	<p style="text-align: right;">44</p> <p>1 doesn't matter. 2 Once the perception is so great that it 3 starts to intrude in the response, then you need to 4 deal with it. And for that reason, I've been trying 5 to come up with alternative notions of how you can 6 accomplish the same effect but do away with some of 7 those perception problems. 8 And when you have what I would call the 9 social and the political nullification of the National 10 Contingency Plan based on the perception of the RP, 11 then you have to deal with perception. 12 COMMISSIONER GARCIA: And one final 13 question: Do you feel that you had adequate resources 14 and expertise to evaluate the information that was 15 being provided to you by the responsible party? 16 ADMIRAL ALLEN: I think resources in the 17 spill are an issue that we really need to look at 18 closely. I never lacked funding. It was converting 19 funding into equipment, into data that you needed, and 20 getting it there in a timely manner. 21 For instance, the notion of supply of boom 22 and skimmers and so forth was not an issue of funding.</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">45</p> <p>1 Between BP and the United States Government, there was 2 enough money. It was actually producing it, shipping 3 it, and getting it where it needed to be once the 4 resource requirements exceeded those in the plans or 5 extant at the time.</p> <p>6 There are a significant number of issues 7 that have been raised in this spill that did not exist 8 in 1990. One is data, knowledge management, access to 9 data, being able to analyze that data by technical 10 teams that were established by the federal government 11 that I don't think were ever presaged in the Oil 12 Pollution Act in 1990. I think those are issues.</p> <p>13 COMMISSIONER GARCIA: Okay. Thank you. 14 CO-CHAIR REILLY: This -- 15 CO-CHAIR GRAHAM: Mr. Reilly. 16 CO-CHAIR REILLY: First of all, the 17 question, or the phrase that you used, the social 18 nullification of the National Contingency Plan, seems 19 to me -- I'm uncertain whether the cause was primarily 20 a public perception issue. And you suggested that was 21 part of it. Was it also a consequence of the 22 involvement by various very high-level officials in</p>	<p style="text-align: right;">47</p> <p>1 what their roles would be, what the role of the 2 responsible party would be.</p> <p>3 Absent that, you get a visceral reaction to 4 the sight of the entity that's responsible for the 5 event being involved in command center decisions, 6 being there on briefings, and being actively involved 7 in the response.</p> <p>8 That creates cognitive dissonance, quite 9 frankly. And as I said, at some point becomes a 10 barrier to the response. And being able to understand 11 that ahead of time and clearly understand the roles of 12 the responsible party and the government would have 13 been enormously helpful in this response.</p> <p>14 CO-CHAIR REILLY: Did the involvement of 15 high-level officials complicate your response then or 16 the efficiency of the Unified Command? 17 ADMIRAL ALLEN: Well, I believe that 18 everybody had different goals and effects they were 19 trying to achieve, and some of those exceeded the 20 statutory authority we had as far as oil spill 21 response. 22 I believe that the country and the</p>
<p style="text-align: right;">46</p> <p>1 the administration who had differentiated 2 responsibilities never identified in the National 3 Contingency Plan but assumed under the pressure of the 4 catastrophe?</p> <p>5 ADMIRAL ALLEN: That's a good point. I 6 don't want to attribute motives on how people act. I 7 think they ought to be consulted in that regard.</p> <p>8 I do believe two things happened. Number 9 1, there was not an overall sufficient knowledge of 10 the National Contingency Plan, how it was structured, 11 and the basis for the organizational response, 12 including the relationship between the RP and the 13 federal on-scene coordinator.</p> <p>14 The worst time to explain doctrine and make 15 somebody smart on organizational structure is during 16 an event.</p> <p>17 And, frankly, there was a 18 spill-of-national-significance exercise done in March. 19 But because of the unavailability of principals, the 20 people that would have learned most from that spill 21 were not able to participate in it. And we lost a 22 significant opportunity to let everybody understand</p>	<p style="text-align: right;">48</p> <p>1 political leaders expect a whole of government 2 response. You can't always achieve that by executing 3 the provisions of the Oil Pollution Act of 1990 and 4 the regulations that were issued pursuant to it. 5 There are things that don't fall within your 6 authorized ability to carry out actions or to fund 7 them through the Oil Spill Liability Trust Fund.</p> <p>8 Things like seafood sampling, behavioral 9 health issues in society, some of the social 10 economical issues out there that were very important 11 to the American public and to political leaders were 12 almost unaddressable in terms of the statutes and the 13 money, about how you could actually use the 14 appropriated funds.</p> <p>15 To that end, the National Incident Command 16 actually created several entities that have never 17 existed before. One was called an interagency 18 solutions group, which took some of these problems on, 19 including dealing with the states and the 20 claims-processing with BP, issues about whether or not 21 the National Guard could be used. 22 A number of expectations either in our</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">49</p> <p>1 political leaders or the public are not covered in 2 current law or doctrine. And those are the things 3 that had to be developed as we moved through the 4 spill. And there were a number of those, and I've 5 just mentioned a few.</p> <p>6 CO-CHAIR REILLY: Your recommendation that 7 a fiduciary responsible party be created in the event 8 of a very significant spill in the future who has the 9 authority to overrule or disregard the usual fiduciary 10 responsibilities to shareholders, is that an implicit 11 conclusion that BP was too slow to lay out funds, do 12 supporting activities, get involved adequately in 13 response in a way that involved serious money, or that 14 you actually directed them to do?</p> <p>15 ADMIRAL ALLEN: I think any delay in 16 carrying out response activities was not related to 17 what would be perceived to be the fiduciary 18 responsibility of BP to its shareholders. I attribute 19 it more to the enormity of this response and the fact 20 that we had a Unified Area Command in the region. 21 We were dealing with incident commanders in 22 Houma, in Houston, and in Mobile. The enormity of</p>	<p style="text-align: right;">51</p> <p>1 can explain.</p> <p>2 CO-CHAIR REILLY: I don't think Admiral 3 Neffinger attributed it to you when he told me.</p> <p>4 ADMIRAL ALLEN: We'll have to have a 5 discussion about that.</p> <p>6 Actually, I've had this discussion with 7 Tony Hayward, Bob Dudley, Lamar McKay, and others. 8 And I've been pretty open, because I think you need to 9 be frank about the issues you're dealing with.</p> <p>10 BP is a global oil exploration and 11 production company, and they do wholesale very well; 12 one of the four or five large firms in the country 13 that are capable of taking this technology and 14 extracting these hydrocarbons.</p> <p>15 That said, when you deal with point 16 transactions with individuals, whether it's a claim, 17 whether you're dealing with a vessel of opportunity 18 operator, local folks that are involved in 19 subcontracting for catering services or whatever, it 20 is very, very difficult to write a specification and 21 outsource corporate values, compassion, and empathy to 22 a second and third party.</p>
<p style="text-align: right;">50</p> <p>1 this response challenged the incident command system 2 from a process standpoint on how quickly you move 3 requests through procurement and get the things 4 moving. It was more of a logistical organizational 5 efficiency issue I think than any intention related to 6 minimizing costs or their fiduciary link back.</p> <p>7 The reason I believe we may want to 8 consider an independent qualified individual is 9 largely due to the perception of the American people 10 and our political leaders that this is not working. 11 And if the perception is that strong, we should try 12 and do something about it.</p> <p>13 CO-CHAIR REILLY: One of your fellow 14 officers of the Coast Guard characterized to me the 15 nature of the BP response as highly successful 16 wholesale, not so successful retail, by which he 17 seemed to mean that the organization of people to do 18 beach cleanups, the skimmers and all the rest of that, 19 was much more challenging, as one might expect.</p> <p>20 Is that your perception? How would you 21 characterize BP's overall response? 22 ADMIRAL ALLEN: Sir, that was my quote. I</p>	<p style="text-align: right;">52</p> <p>1 And a lot of the issues down there relate 2 to the events that have taken place in the Gulf, the 3 stress these folks have been put under, and trying to 4 understand, and do that while you're trying to 5 accomplish these contractual actions out there doesn't 6 translate into good bedside manner all the time, and I 7 think that is an issue.</p> <p>8 We dealt with that by putting more Coast 9 Guard people in lower parts of the organization, 10 trying to flatten the organization and move 11 decision-making down.</p> <p>12 But I do believe that it is very, very hard 13 to translate corporate intent through second- and 14 third-tier contractors if you're trying to create the 15 face of the response for the organization, because the 16 lens by which the people in the Gulf see this response 17 is in those individual transactions.</p> <p>18 CO-CHAIR REILLY: Would the problem be 19 better addressed if FEMA were the responsible 20 on-the-ground organizer? 21 ADMIRAL ALLEN: I think any discussion of 22 FEMA involvement has to start with a basic discussion</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

53

1 of the difference between the Stafford Act and the Oil
2 Pollution Act regarding federal preeminence, how the
3 money flows, and the degrees of freedom on how those
4 resources are applied to achieve effects.
5 Functionally, FEMA acts through contractors
6 as well. Or through mission assignments to other
7 federal agencies. So --
8 CO-CHAIR REILLY: But they have a habit of
9 working with the local government. And the
10 relationship --
11 ADMIRAL ALLEN: Correct. They provide the
12 resources to local government. And the local
13 government has degrees of freedom and autonomy and
14 discretion on how the resources are applied through
15 their local command-and-control structures. That is
16 absolutely true.
17 If we believe that is the way we want to
18 go, that would require a fundamental rethinking of the
19 public policy decisions that were embedded in the Oil
20 Pollution Act of 1990.
21 CO-CHAIR REILLY: Thank you, sir. And
22 thank you for all that you have done to lead this

54

1 effort.
2 ADMIRAL ALLEN: Thank you.
3 CO-CHAIR GRAHAM: Thank you very much,
4 Admiral. And thank you for your long career of
5 service to America.
6 PANEL I(b)
7 DECISION-MAKING WITHIN THE UNIFIED COMMAND
8 CO-CHAIR GRAHAM: Panel 2 will be
9 decision-making within the Unified Command. We have
10 four participants. I will introduce them all, and if
11 they would speak as introduced.
12 First Captain Edward Stanton, sector
13 commander, New Orleans Coast Guard. Second Doug
14 Suttles, chief operation officer for exploration and
15 production, BP. Third, Richard Harrell, Mississippi
16 Department of Environmental Quality. And four,
17 William Billy Nungesser, president of the Plaquemines
18 Parish, Louisiana.
19 Captain Stanton, good morning.
20 CAPTAIN STANTON: Ladies and gentlemen,
21 it's a pleasure. Shall I commence?
22 CO-CHAIR GRAHAM: Sir, would you pull your

55

1 microphone a little closer?
2 CAPTAIN STANTON: Yes, sir.
3 Shall I commence?
4 CO-CHAIR GRAHAM: That is fine. Thank you.
5 CAPTAIN STANTON: Good morning, Chairman
6 Reilly, Senator Graham, distinguished members of the
7 Commission. I appreciate very much the opportunity to
8 appear before you today to discuss my role as the
9 commander of Sector New Orleans and as the incident
10 commander of Houma Incident Command Post during the
11 Deepwater Horizon oil spill response.
12 I have 35 years of service in the Coast
13 Guard, mostly in the field of emergency response. I'm
14 also a New Orleans native, and I've spent most of my
15 career in the Gulf, and I have a very strong personal
16 and familial attachment to and interest in protecting
17 these waters and this coast. So I'm glad to have the
18 opportunity to discuss my role in the Deepwater
19 Horizon response with you today.
20 I served as incident commander in Houma
21 from April 25th to May 26th, during the critical first
22 month of the response. Upon assuming this role, I

56

1 established several top priorities to ensure that our
2 response activities in Louisiana would be successful.
3 The first priority, which is the first
4 priority of the National Contingency Plan, by the way,
5 was the safety of life, particularly of responders.
6 Our Unified Command post carried out
7 numerous actions towards this goal, including rapidly
8 establishing an aircraft coordination system to ensure
9 that air assets operating in congested air space over
10 the spill were coordinated.
11 We also focused on methods for reducing
12 heat stress by rotating personnel and in ensuring that
13 air quality was carefully monitored to protect workers
14 and the public.
15 We did not have a fatality or serious
16 injury related directly to response operations, in
17 part because of our focus on safety.
18 A second objective of the response was to
19 ensure that ports in Louisiana would not close. Given
20 the severe economic impacts that would have followed
21 if our commercial maritime infrastructure were
22 impacted, I directed BP to monitor oil concentrations

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">57</p> <p>1 at the Louisiana offshore oil port, establish vessel 2 cleaning stations at key port locations, and 3 instituted measures to keep all ports, the ports of 4 the lower Mississippi River, including Baton Rouge to 5 New Orleans, the port of Port Fourchon and the LOOP, 6 running productively throughout the discharge. No 7 vessels diverted from any of those ports. And by the 8 way, the Port of New Orleans and the lower Mississippi 9 was worth about \$250 million a day in economic impact. 10 We were also successful in this objective. 11 The key objective from the outset was to 12 work closely with parish presidents to ensure unity of 13 effort, while also working to address concerns or 14 questions raised by local leadership and officials. 15 The National Contingency Plan provides 16 doctrine for spill response led by federal, state, and 17 responsible party unified command that ensures all 18 stakeholders' needs are represented and acted upon. 19 Throughout the response I worked very 20 closely with the 11 coastal parish presidents and 21 mayors, most notably in Grand Isle, Plaquemines 22 Parish, Saint Bernard Parish, and Jefferson Parish.</p>	<p style="text-align: right;">59</p> <p>1 We went over the parish plans, and early in the 2 response we came up with an updated blueprint, 3 informed by the jointly developed area contingency 4 plan, for boom installations in response to this 5 event. 6 In contending with logistical and supply 7 constraints as part of this massive response, we 8 worked closely with local officials to both 9 incorporate suggestions and heed advice that they may 10 have provided. 11 These efforts led the response strategies, 12 such as using a vessel of opportunity fleet to install 13 boom and skim oil. Throughout the response, the Coast 14 Guard, through the ICP, has made it a priority to 15 communicate with local officials. 16 In the case of ICP Houma, this meant close 17 coordination with the State of Louisiana, as well as 18 parishes directly. In Houma we had a telephone 19 conference with the parishes every day, and we 20 established parish president liaison officers and the 21 liaison officer at the governor's office to serve as a 22 direct conduit to incident command.</p>
<p style="text-align: right;">58</p> <p>1 As a requirement of the National 2 Contingency Plan, the Coast Guard, in conjunction with 3 our federal, state, local, and nongovernmental 4 partners, must craft area contingency plans which 5 become the basis for how we collectively respond to 6 pollution incidents. 7 These plans, which are developed prior to 8 an event, are done so in concert with state and local 9 officials, all part of area planning committees; and 10 are exercised with the specific agencies and state and 11 local entities that would normally respond to a spill. 12 When the incident occurred we activated the 13 plan for Louisiana, as well as other potentially 14 impacted states, and, working with the local partners, 15 constructed incident action plans which enabled us to 16 execute the strategies described in the plan. 17 Given the unprecedented scale and 18 geographic extent of this response, we invited all the 19 potential impacted parishes to provide us with updated 20 plans to incorporate into the unified response effort. 21 They each came to the incident command post 22 at Houma, where they met with experts and the staff.</p>	<p style="text-align: right;">60</p> <p>1 At its height the program had 80 officers 2 and senior enlisted personnel covering 11 parishes and 3 approximately 13 counties across the Gulf Coast. 4 To constantly adapt to on-scene conditions 5 and respond to parish concerns, we established 6 branches at parish emergency management agency offices 7 to bring the organization closer to the front lines. 8 These were supported by large staging areas at several 9 key locations along the coast. 10 Our response efforts included the Louisiana 11 National Guard, the Louisiana Oil Spill Coordinator's 12 office, the Louisiana State Police, the Louisiana 13 Wildlife and Fisheries Department, the Louisiana 14 Department of Environmental Quality, the Governor's 15 Office of Homeland Security and Preparedness. 16 We did encounter many challenges with this 17 unprecedented response. But -- 18 CO-CHAIR GRAHAM: Excuse me, Captain, but 19 would you please summarize. 20 CAPTAIN STANTON: I would say 21 congratulations, Mr. Reilly. In my opinion, OPA-90 22 worked pretty well, with all the bumps and grinds and</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">61</p> <p>1 ugglies at times. The people who study it and know it 2 knew pretty much what they were doing. The robust 3 system of contractors. I'm very thankful for them and 4 for the special teams that were created by the NCP 5 International response system, Navy SUPSALV, the 6 National Strike Force, EPA.</p> <p>7 All in all, I would call it a good -- a 8 good, if somewhat at times ugly, response.</p> <p>9 CO-CHAIR GRAHAM: Thank you, Captain. 10 Now Mr. Doug Suttles.</p> <p>11 MR. SUTTLES: Thank you, Commissioner 12 Graham.</p> <p>13 Good morning. My name is Doug Suttles. 14 I'm the chief operating officer for BP's exploration 15 and production business. I was also BP's incident 16 commander in the Unified Area Command through the 17 majority of the spill.</p> <p>18 The Deepwater Horizon accident is a tragic 19 event from so many dimensions, whether it's the tragic 20 loss of 11 men and the impact on their families and 21 friends, or the spill's impact right across the people 22 of the Gulf Coast. It is because of this that BP</p>	<p style="text-align: right;">63</p> <p>1 process, unity of effort concept, is critical, given 2 the number of stakeholders and responders involved in 3 a major spill.</p> <p>4 Given that this was I believe the first 5 time Unified Area Command has been used in a spill, 6 overall I believe it worked well. But as was clear 7 throughout the response, all oil spill response is 8 local; and this is one area where the processes can be 9 improved. In particular, incorporating local 10 government.</p> <p>11 In addition, it is critical all responders 12 are trained and familiar with Unified Command and the 13 ICS structure. Working with the Coast Guard, we 14 implemented a branch structure which proved to be a 15 good improvement, in involving local government and 16 speeding up response time.</p> <p>17 Innovation and technology played a very 18 important role in fighting this spill. Whether it is 19 represented by the open and closed containment systems 20 developed and applied in 5,000 feet of water, the use 21 of the very latest in sensing technologies to locate 22 and characterize oil on the water, or the development</p>
<p style="text-align: right;">62</p> <p>1 feels a deep sense of responsibility to capture and 2 share all of the lessons that have been learned during 3 the response.</p> <p>4 As part of this, we have prepared the 5 document, Deepwater Horizon Containment and Response, 6 Harnessing the Capabilities and Lessons Learned. We 7 have already shared this document widely with 8 governments and industry, both here in the United 9 States and internationally. The items all addressed 10 are also covered in this report.</p> <p>11 I want to thank the commission for the 12 opportunity to join you today. I will share my 13 thoughts of some of the key lessons from my 14 perspective as part of the Unified Area Command, and 15 the areas I would like to highlight are the structure 16 and processes, technology and innovation, and 17 communications and information.</p> <p>18 A spill of this significance will 19 necessarily involve many stakeholders that must be 20 integrated into the decision processes and the 21 response. As I understand it, that is the intent 22 behind the Unified Command. This one team, one</p>	<p style="text-align: right;">64</p> <p>1 of purpose spill beach cleaning machines, new 2 equipment processes developed during the spill made a 3 significant difference to the response.</p> <p>4 We learned that it was crucial to provide 5 space and support to the front-line responders so that 6 they can innovate and work successful to scale 7 rapidly. In addition, experts from across government 8 and industry combined their knowledge and expertise to 9 fight this spill. I do not believe that any single 10 one entity could have responded alone.</p> <p>11 Looking forward, we need to encourage 12 continued investment in spill response technology and 13 develop this technology through a partnership between 14 industry and government.</p> <p>15 Finally, this spill occurred in an era of 16 amazing information technology, the Internet, 24-hour 17 news, and social media. The very latest in 18 information technology has proved critical to enabling 19 a response involving almost 48,000 people and over 20 7,000 vessels to work off a common operating picture.</p> <p>21 In addition, we now live in a time where 22 instant access to information is an expectation.</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

65

1 Collecting and disseminating this information created
2 a challenge across many fronts. Future responses
3 should anticipate this demand and take advantage of
4 the technologies and processes that were established.
5 Today we have capabilities that were not in
6 place on the 20th of April. These include immediately
7 deployable containment systems, technologies that can
8 effectively locate and characterize oil in water,
9 improved cleanup equipment, and an enormous amount of
10 experience.
11 We are determined to capture and share this
12 capability with industry and government around the
13 world and to extend this capability into the future.
14 Thank you.
15 CO-CHAIR GRAHAM: Thank you, Mr. Suttles.
16 Mr. Richard Harrell.
17 MR. HARRELL: Commissioner, thank you for
18 this opportunity. I'm from Mississippi, and we served
19 Sector Mobile. I see a little bit different dynamic
20 than Houma.
21 I appreciate the opportunity to speak here,
22 and I want to say I think Sector Mobile worked fairly

66

1 effectively. Captain Poulin there was the federal
2 OSC. John Putnam, Keith Sahan were the ICs from BP.
3 Bill Kozinski, Florida. Phil Woods, Alabama; and
4 myself as the state OSC. Chris Russell, EPA, and John
5 Darvis, DOI. I think we had a pretty effective team
6 there, communication was well.
7 Frustration with timely plans out of the UC
8 area was one of our issues. There were duplicative
9 layers of review. Rotating staff with the contractors
10 caused us some grief in having to re-educate, in
11 several cases restart the process because of lack of
12 situational awareness was one of our issues.
13 Second point I have was brought up several
14 times already, but it was unified command versus
15 decision-makers on the ground. That became an issue
16 throughout the process. Unified command did a good
17 job of managing overall logistics and operations, but
18 could have done better disseminating information in
19 providing decision-makers in the affected areas.
20 As you've heard before, all disasters are
21 local. OPA worked pretty effectively here, but it was
22 a big challenge explaining the differences between OPA

67

1 and Stafford Act. And you've heard that before, but I
2 can't reiterate that enough. I don't know if it needs
3 to be changed or if more education might be a solution
4 as well to locals on the differences between the laws.
5 Again, BP learned from this, and assigned a
6 Mississippi person, high-level person to Mississippi.
7 When that happened, I believe in June, the flow of
8 information and the turnaround time on decisions
9 significantly improved.
10 The Coast Guard learned from this and did
11 the same thing very shortly thereafter, with a deputy
12 IC assigned to Mississippi, and again further improved
13 communication between the state and Unified Command.
14 The third point I have is, of course,
15 incorporating lessons learned. I hope these
16 adjustments, like above and others, that did not
17 strictly fit the Area Contingency Plan or the ICS
18 model, but were effective, can be incorporated into
19 the ACP or NCP in future events.
20 Coordination with state assets, local
21 assets, is a big issue. Our National Guard came in,
22 Mississippi Guard came in, and showed to be effective

68

1 in helping control operations and technical control,
2 especially with BP. I will talk about that more
3 later.
4 Admiral Allen made a point. 2002 was the
5 last big exercise for the Gulf region. You look at
6 the amount of production in the Gulf, and is that an
7 effective time frame, eight years ago.
8 I think there need to be more shared joint
9 exercises, like we have in the Gulf region with
10 hurricanes and terrorism. Billy can probably say, but
11 we have a major hurricane exercise every year in
12 Mississippi. We have a Gulf-wide one generally every
13 year, of hurricane disaster preparedness. I think
14 there needs to be something along those lines for oil
15 spills, if you look at all the production we have in
16 the Gulf, which is a great asset for our country; it
17 just needs to be weighed against the risk to local
18 assets.
19 The next point I have is the National
20 Contingency Plan I think needs to be a little more
21 flexible when releasing assets, skimmers in
22 particular, to an affected area. Holding back in case

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">69</p> <p>1 there's a spill somewhere else when you know they're 2 needed to a particular area was a problem to me. I 3 think they could have gotten there faster, could have 4 been released sooner to the area.</p> <p>5 I think you need to reevaluate the needs 6 for the Gulf and the local area contingency plans with 7 the current production in the Gulf, more flexibility 8 for state and local input in the National Contingency 9 Plan and Area Contingency Plan; more involvement of 10 the states in responses and key decisions. And the 11 last one you've heard before, of course, is improved 12 technologies for oil spill response.</p> <p>13 Provide some funding, continued funding for 14 the Gulf states for oil spill readiness through 15 sharing of the mineral lease profits or some other 16 mechanism.</p> <p>17 Down to 30 seconds. What went well? I 18 think in Sector Mobile, shoreline response and cleanup 19 operations went well. We responded to the oil that 20 got on the beaches I think effectively, timely, 21 quickly. What needs improvement? Near shore 22 operations; the skimming, surveillance, and a clear</p>	<p style="text-align: right;">71</p> <p>1 companies drop the ball? I don't know. But we must 2 look into why that cooperation that was so effective 3 at having oil spill drills monthly, yearly, quarterly, 4 that I was involved in -- I was in the oil field 5 before I ran for public office. But we must look into 6 why that failure, why they were allowed not to keep up 7 their assets, their training, the things that were in 8 place before this tragedy.</p> <p>9 On my first flight with Captain Stanton to 10 view the area after the oil spill, I was very 11 disturbed to learn that there was no plan to keep it 12 out of the marsh. Captain Stanton, and I quote, said, 13 Don't worry, President Nungesser, we're going to be 14 here to help you clean up your marsh. I asked him to 15 land the chopper. I said, We're not going to clean it 16 up out of the marsh, we must keep it out of the marsh.</p> <p>17 There was no plan then, and there is no 18 plan now. Had it not been for President Obama's visit 19 to Plaquemines Parish, we would not have gotten 20 approval for the jack-up boats that were on the front 21 line and to this day are still picking up more oil 22 than anybody else. Last week they picked up 8,000</p>
<p style="text-align: right;">70</p> <p>1 plan for tactical control.</p> <p>2 Thank you, Commissioner.</p> <p>3 CO-CHAIR GRAHAM: Thank you very much, 4 Mr. Harrell.</p> <p>5 Mr. Nungesser.</p> <p>6 MR. NUNGESSER: Yes, sir. Thank you very 7 much. If you'll allow me, I'm going to skip and pull 8 a bunch of things out of my speech to pull it out. I 9 did provide you all with a booklet with everything in 10 there.</p> <p>11 First of all, there's a group, MSRC, 12 Emergency Response Corporation, that was set up after 13 the Exxon oil spill. In Lake Charles they had miles, 14 they used to brag they had enough boom to go to 15 California and back. They were set up. I was there 16 when they responded to an oil spill in the Sabine 17 River. Got 95 percent of the oil before it hit open 18 water.</p> <p>19 They were ineffective, not prepared, had no 20 boom, no equipment for this response. The stuff they 21 brought to my parish sat on trailers for months. Why? 22 Did Congress let them off the hook, did the oil</p>	<p style="text-align: right;">72</p> <p>1 gallons of oil. I'm not sure everyone wants to know 2 what's going on right now. They don't want us 3 bringing the oil in. They don't want us identifying 4 it.</p> <p>5 I'm passionate here today because sitting 6 before you today, and I know we've come to the table 7 and sat at the table, I've stayed off TV, but sitting 8 here today, I still can't tell you who's in charge.</p> <p>9 When we talk about putting Coast Guard people -- and I 10 applaud the men and women of the Coast Guard. But 11 this was a disaster from the way it was handled from 12 Day 1.</p> <p>13 We had Coast Guard people sitting in my 14 office that couldn't make a decision, has never made a 15 decision, and to this day Plaquemines Parish, which 16 has more coastline, more oil in the marsh than any 17 other parish or any other area, has yet to receive its 18 first foot of ocean boom. We laid out a plan with 19 pilings and ocean boom to keep it out of the marsh, to 20 keep it out of the oyster beds, out of the shrimp 21 breeding grounds. The first foot has never been 22 deployed.</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

73

1 So although I've stayed off TV, I am still
2 angry that we're talking about the successful things
3 that have happened. The berms were decided not to be
4 done by a group of Washington staffers. I took a boat
5 to Grand Isle -- I wasn't invited, and got in to see
6 the President. And he sent a group back down to have
7 a roundtable discussion, the way it should have been
8 from Day 1. We should have had a seat at the table.
9 Then the berms were approved. And they are picking up
10 oil. Just this week we got oil off the -- and it is a
11 lot easier to clean it off the beaches than as you've
12 seen in the marsh.

13 But here, this late in the game, I still
14 can't tell you who's in charge. The men and women of
15 the Coast Guard do a great job. They're the firemen.
16 They go out and put out the fire and rescue. Here
17 we're asking them to gut the house and rebuild it.
18 That system doesn't work. Just like the Corps of
19 Engineers in the levy, they come down and tell us what
20 they're going to do with our levies, yet we keep
21 having problems.

22 We've got to change the system in America

74

1 to where we spend our money the best way it can be
2 spent. Out of the 5,000 men and women that responded
3 with the Coast Guard, not one of them has oil on his
4 shirt.

5 Did we really do anything there to help
6 prevent the wildlife from dying, the marshes from
7 being destroyed? I haven't seen it. I haven't seen
8 anything with a benefit of the response of this
9 disaster. So we've got to relook at the whole system
10 if we're ever going to respond in a fair way, in a way
11 that will clean up the marsh and keep the thousands of
12 animals from dying, and affecting our way of life.

13 Look. Plaquemines Parish is the Number 1
14 producer of oil and gas for Louisiana. We're also
15 Number 1 in crab, shrimp, and oysters. We want our
16 oil field. And there's a way to work together. But
17 the passion is because early on, had the President not
18 come down and demanded the Coast Guard put in jack-up
19 boats that are still out there picking up oil, this
20 disaster would have had a far greater impact. And I
21 will tell you today, the men and women out on those
22 jack-up boats, local fisherman go out at night and

75

1 pick up oil, in my opinion have done more to prevent
2 oil and continue to pick up oil, than all of the
3 subcontractors that are in my parish with skimmers on
4 trailers and booms sitting on trailers.

5 So we need to retool this whole thing.
6 Thank you very much.

7 CO-CHAIR GRAHAM: Thank you. And thank you
8 to each of the members of this panel.

9 Commissioner Ulmer.

10 QUESTIONS BY THE COMMISSIONERS

11 COMMISSIONER ULMER: Thank you. I have one
12 question for President Nungesser and one question for
13 Doug Suttles.

14 President, as a former mayor myself, I can
15 really relate to the importance of local people having
16 a seat at the table, and the frustration that people
17 have if they don't see their local elected officials
18 actually get engaged.

19 But clearly for an incident of this scale,
20 it wouldn't be possible for everybody, at the moment
21 of the incident, at all of the local levels, to really
22 be in charge. So it seems to me you have to back up

76

1 and do the planning process in a way that prepares
2 people ahead of time. And I know you do that for
3 hurricanes.

4 So here's my question: How could we, for
5 the future, not so much for the current or for the
6 past, more effectively involve local, state, federal
7 people in the process of preparing for incidents, both
8 from the standpoint of the plan, but also from the
9 standpoint of the practicing? And I'll just give you
10 one incident from Alaska.

11 This summer we had 1200 fishermen in Alaska
12 once again attend a training program for how they
13 could use their fishing vessels for an incident in
14 Alaska. It's ongoing. I don't think that kind of
15 thing has been happening, I could be wrong, in the
16 Gulf. But I'd really like to hear about that more
17 effective engagement at the front end, so that people
18 are ready and know each other and can communicate
19 effectively.

20 MR. NUNGESSER: Absolutely. I think some
21 regional meetings and response. And we've had great
22 lengths with Doug and BP about doing this going

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

77

1 forward. And I think all around America on the coast
2 where anything could happen, we need to have that
3 working-together attitude.
4 And you're exactly right. But on the
5 ground, early on, a seat at the table instead of the
6 finger-pointing. And we could have done so much more,
7 so much quicker. And that's the frustrating thing, is
8 I didn't have all the answers. But no one had a plan.
9 And so when we put a plan in front of them, and as the
10 President said, if you don't have a better plan, put
11 at least the jack-up boats until you get a better
12 plan.
13 So the sense of urgency has to be on the
14 ground with someone in charge, fully in charge, on the
15 ground there. Not in Washington. You've got to be
16 there, feel it, touch it, see what it's doing, and be
17 able to make a decision. And that didn't happen.
18 COMMISSIONER ULMER: Doug, you've served
19 both in Alaska and in the Gulf of Mexico now. And I
20 wonder if you could just think through the differences
21 that might give us some guidance about how to do
22 things better in the future. Everything from the

78

1 regional citizens advisory councils, the RCACs that
2 work in Alaska on an ongoing basis to kind of hold
3 your feet to the fire in the planning process, in the
4 preparation process; the extent to which the -- the
5 industry actually helps pay for citizen involvement in
6 a way that seems to be much more effective in Prince
7 William Sound than from what I gather has been
8 happening in the Gulf. And I wonder if you could just
9 comment on that a little bit, and also address the
10 question of how the industry and the federal
11 government can actually do the kind of R&D work on
12 spill response that you referenced.
13 Because, you know, after the Exxon Valdez
14 there was a little bit of that investment at first
15 when people had it in their minds, but then both the
16 industry and the federal government stopped spending
17 the money because it didn't seem like it was ever
18 going to happen again. So how do we ensure that? I
19 mean, does it require some sort of a -- I hate to use
20 the word "tax," but some sort of a tax so you have the
21 funding mechanism to ensure that kind of R&D? I don't
22 think we can just assume people will do it out of the

79

1 goodness of their hearts.
2 MR. SUTTLES: Well, Commissioner Ulmer,
3 first on the local issues and the comparison between
4 Alaska and the Gulf with this spill, I think that
5 first we should say that the local communities and the
6 local citizens were a critical element to the
7 response. I'll give you a small example of this is is
8 that the local fishermen know the currents, they know
9 the waters, they know where the flotsam on the water
10 will wash up on the shore, and they knew that that's
11 probably where the oil would arrive. So embedding
12 them in the response was crucial.
13 And as we went through the response, moving
14 to this branch structure where you could put more
15 local control in yet still make sure you were
16 appropriately allocating the resources across the
17 entire spill, I think proved it worked. And I
18 personally believe that should be embedded in the
19 structure going forward. Because it was a way to
20 better connect locally, and it was a way to speed up
21 the timeliness of the response, and it was a way to
22 make sure that the local ideas that can improve the

80

1 plan and improve the response could be embedded.
2 A particular area ended up being the
3 vessels of opportunity. I think at the peak we had
4 over 5,800 vessels of opportunity here.
5 This is something that has been practiced
6 in Alaska for a very long time. I think as you're
7 aware, they participate in the drills. I think you
8 referenced that earlier. I believe this is an
9 important part of the response. I think some people
10 viewed it initially as a way to try to offset some of
11 the economic impact of the spill. I believe, though,
12 they were a critical part of the response. Early on
13 they were performing logistics functions, moving
14 equipment around, maybe collecting wildlife that had
15 been impacted by the spill. But by the end they were
16 laying boom, they were actually skimming oil, they
17 were directly involved in the front line of the
18 response, and I think it proved to be effective. That
19 should be embedded in the future responses, and it
20 should be a part of future drills, including training
21 and mobilizing these people as part of the drills.
22 If I move to R&D for a moment, one of the

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">81</p> <p>1 things we learned during this spill, when we needed 2 the very best equipment -- the very, very best 3 equipment in spill response, we went to Norway. 4 Consistently through the response we went to Norway. 5 Norway has consistently invested in R&D and spill 6 response technology. I think there is a clear 7 connection. I agree entirely with you that industry 8 and government need to work together to advance this. 9 As we're working with others in industry in 10 both containment capability and in spill response 11 capability, we've been talking about we need to create 12 a framework and a structure which will ensure that R&D 13 happens and, I think as you can see through the 14 response and the involvement of the government 15 particularly on the containment side, it's important 16 to partner with national labs in that process. 17 Because I think we did see where the government 18 brought many things to the table technically. But 19 their lack of familiarity with much of what's 20 happening in the deep water today did create 21 limitations as well. So by partnering with things 22 like national laboratories in developing this</p>	<p style="text-align: right;">83</p> <p>1 in developing these technologies. I mean, obviously 2 because of the scale of this spill we're going to do 3 that going forward. But what has happened over the 4 last 20 years that your company hasn't felt that it's 5 within their responsibility to be developing those 6 technologies? 7 MR. SUTTLES: Well, Commissioner, it's 8 difficult for me to look back and fully understand 9 that. I think I agree with the comments made by 10 Admiral Allen earlier that there hasn't been a 11 tremendous amount of investment at least widely in 12 this space over the last several decades. 13 It's hard for me to understand exactly why 14 that is. I actually believe, though, going forward 15 it's critical that it occur. And as I said, in places 16 where it has occurred it has advanced the technology 17 and capability. But I think as also were made in some 18 of the opening comments, it was frustrating at times 19 with the sheer scale of the effort here and that it 20 couldn't have even more impact than it had. I mean, 21 we had 48,000 people deployed at the peak. And just 22 an unprecedented response. But some of the tools and</p>
<p style="text-align: right;">82</p> <p>1 technology will be a way to breach that gap. 2 COMMISSIONER BOESCH: Any thoughts about 3 how to fund it? 4 MR. SUTTLES: I don't have direct thoughts 5 on that. I believe that we need to find obviously 6 efficient mechanisms to do it. I think the 7 discussions in the industry right now around 8 containment involve commitment from the industry to 9 fund technology around containment. The vehicles, 10 yet, though, I'm not clear on. 11 COMMISSIONER ULMER: Thanks, Mr. Chairman. 12 CO-CHAIR GRAHAM: Thank you. Any other 13 questions? 14 COMMISSIONER BEINECKE: I have a question. 15 Mr. Suttles, I have two questions following 16 up on the comment and R&D. I think one thing that 17 surprised the public was that the response 18 technologies hadn't advanced really literally at all 19 since the Exxon Valdez spill. So, you're a large, 20 sophisticated company, operating worldwide. Explain 21 to us why it wouldn't be the company's responsibility 22 as well as the government's to have ongoing investment</p>	<p style="text-align: right;">84</p> <p>1 techniques available to us were the same ones 2 available 20 years ago, and I think that should change 3 for the future. 4 COMMISSIONER BEINECKE: Thank you. One 5 additional question. Admiral Allen spoke specifically 6 to the role of the responsible party and the public's 7 perception that BP was very much in charge, even 8 though there is this whole command structure, and he 9 recommended consideration of changes and how that be 10 structured. What's your response to that and your 11 reaction, having been on the scene as the responsible 12 party over the last many months? 13 MR. SUTTLES: Well, from being an integral 14 part of this since the beginning, it was always clear 15 to me that the Coast Guard was in charge. The federal 16 on-scene coordinator was in charge and running the 17 spill and directing the activities. But as the 18 Admiral also pointed out, that the framework that's 19 laid out by the National Contingency Plan and OPA-90 20 has us play a critical role inside of that. 21 And I think as I said earlier, the scale of 22 this was so large I don't believe any one entity could</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

85

1 have led the response. But I also clearly felt the
2 concern, the frustration, and the sense of doubt that
3 was in the public about were we doing the right things
4 and were we doing it for the right reasons. But I can
5 assure you that at all times the Coast Guard was in
6 charge.

7 CO-CHAIR GRAHAM: Commissioner Murray.
8 COMMISSIONER MURRAY: So I have a question
9 for Mr. Harrell, and any of the others, if you want to
10 answer. And this is about how the National Incident
11 Command actually worked in this case, which was way
12 larger than previous exercises.

13 And during this event, all of the states
14 declared a state of emergency. This was outside the
15 National Incident Command. How did that work? They
16 were kind of trying to figure out who was in control,
17 and it seemed like there was a lot of confusion. How
18 could this be better in the future, and what happened
19 in, for example, Mississippi?

20 MR. HARRELL: Okay. Thank you. I think
21 Admiral Allen said it, the National Incident Command
22 did try to manage tactical resources, did try to

86

1 alleviate political pressures. They did not try to
2 micromanage it, it appeared to me, from Mobile ICP.
3 They let operations run as they did, effectively, for
4 the most part.

5 The State of Mississippi declared an
6 emergency mainly I think to facilitate communications
7 and be able to bring certain state assets into place,
8 such as the National Guard, our Mississippi Emergency
9 Management Agency, the county EOCs, to assure that
10 they had some funding early on so they could staff up
11 and be able to have their regular meetings, just like
12 they do, and gather information and disseminate
13 information.

14 More information is better. That could
15 have been improved.

16 I think one of the biggest issues that also
17 could have been improved was managing expectations.
18 Whether that's through education of OPA-90. But, I
19 mean, for instance, we had volunteers sign up. We had
20 3,000 volunteers sign up and could not use them
21 effectively because of the HAZWOPER laws and some of
22 the other laws that come into play with materials and

87

1 those type of issues. So I think managing
2 expectations all around was a huge issue with us.
3 Managing it to the local, our county board of
4 supervisors, similar to the parishes in Louisiana,
5 about what was going on, what was their role, how
6 could they contribute, and those factors I think was a
7 huge issue for us, and that was the main reason, I
8 think, for the state of emergency. There was
9 uncertainty about what was going on, and tried to
10 alleviate that through communication.

11 COMMISSIONER MURRAY: Mr. Nungesser.
12 MR. NUNGESSER: The answer to the command
13 center and Houma, everything had to go through there.
14 And just like when we asked for this ocean boom that
15 we never got, we never got a yes or a no. We just
16 kept waiting and waiting. And in our neighboring
17 parish, Jefferson Parish, where ocean boom was being
18 made and shipped to other states, we called them and
19 said, Have you gotten an order yet for Plaquemines
20 Parish, because we couldn't get an answer. BP would
21 say it was the Coast Guard, the Coast Guard would say
22 it's BP, and it became a joke in our EOC that the

88

1 Houma command, it was the Wizard of Oz, some guy
2 behind the curtain. Because we never got a name, we
3 never got a person in charge that we could call and
4 say, Hey, are we going to get it or not? And it just
5 never came.

6 And the frustrating thing was not knowing.
7 If you're not going to do it, say no, and let's go in
8 another direction, or tell us why.

9 And that continued to happen. I've got a
10 stack of 213s for a response, skimmers that actually
11 worked, most of the skimmers in my parish stayed on
12 the trailer because they were not capable of picking
13 up oil. They didn't work, the drum skimmers. A lot
14 of the equipment never went in the water.

15 So when we looked at the number of
16 equipment that responded, that's kind of a false
17 number, because they never actually went in the water
18 to pick up oil. And that's a false sense of security
19 for everybody, that we have these 700 skimmers
20 available, because they never went to Plaquemines
21 Parish.

22 CO-CHAIR GRAHAM: Commissioner Boesch?

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

89

1 COMMISSIONER BOESCH: Yes.
2 Mr. Suttles, I'll direct the question to
3 you first, then I'll ask the other members to comment
4 on it.
5 At one point, I mean, I think we've just
6 discussed the frustration, concern about local
7 engagement. You know, Admiral Allen mentioned it,
8 everyone on this panel mentioned it as well. And
9 early in process in early May, BP made the decision to
10 actually provide some funding directly to the local
11 governments to deal with the oil spill response. And
12 at one point of view, this was dealing with a need
13 that has been expressed.
14 It's also been alleged, though, that it
15 actually led to the impression that BP was in charge
16 of the response rather than the government. And --
17 Number 1. And then secondly, it's also been alleged
18 that it's caused some duplication of efforts, some
19 confusion on how to coordinate this. I wonder if you
20 could tell us what your basis of that decision and
21 your analysis of how successful it was, and what role
22 in the future a responsible party you might want to

90

1 help local response could do to be effective.
2 MR. SUTTLES: Yes, Commissioner. I mean,
3 from the very outset in the spill, as we hit the
4 ground, one of the things we ran into was Katrina.
5 Everywhere we went it was Katrina and a concern about
6 the response to Katrina and would this response be the
7 same.
8 In state and local government the concern
9 was raised to us that they were already beginning to
10 incur costs. Some of these very simple things like
11 standing up EOCs, emergency operations centers, and
12 police officers providing traffic control, to more
13 sophisticated items. And they believed that maybe in
14 the past they had never been compensated for this, and
15 they were expressing concern to us that their response
16 may be inhibited by a concern about funding and
17 actually being reimbursed for the cost.
18 So we asked, what could we do about that?
19 And through those discussions came this concept we'll
20 give you the money up front. We were paying for the
21 cost of this spill right from the beginning. So we
22 said, why don't we alleviate that concern from the

91

1 very beginning, and we'll give you these grants in
2 place.
3 And these grants actually have a simple
4 contract between ourselves. And the emergency grants
5 were with the states, not with the local government
6 but with the states. And they stipulate very simply
7 that they would be used for response costs, they need
8 to keep records, and at some point we could come look
9 at those records if we so chose. It was never
10 intended to do anything but that, but to ensure that
11 we mounted the best response possible.
12 Later on we heard from some parish
13 governments that they were having the same issues that
14 they were having, incurring costs as well. And some
15 of these governments do not have large budgets. So
16 once again, we made grants at those levels. These
17 were modest grants. These were between half a million
18 and a million dollars, where the ones to the states
19 were for 25 million.
20 COMMISSIONER BOESCH: Captain Stanton or
21 Mr. Nungesser or Mr. Harrell, do you have any views on
22 the effectiveness of this?

92

1 MR. HARRELL: It was a great effort on BP's
2 part because it helped us cover overtime expense for
3 our emergency people. It put extra lighting on the
4 highway. We purchased limestone to redo some roads to
5 give BP better access to the waterways, and we sprayed
6 for mosquitoes, which is a big problem.
7 COMMISSIONER BOESCH: So you weren't buying
8 your own boom and --
9 MR. NUNGESSER: Right. We put out extra
10 manpower out there to accommodate the 5,000-plus
11 personnel in our parish. And BP stepped up to the
12 plate and funded that so we could help better have our
13 parish employees and some extra assets to respond
14 directly to help them do their job.
15 COMMISSIONER BOESCH: Mr. Nungesser, you,
16 in the brief time you had, you mentioned the feelings
17 you had about protection of the marsh and your
18 proposals and ideas developed about the berm
19 construction. And I'd like to give you a little bit
20 more time to talk about that, but also to think about
21 it from the standpoint of not what went on in the
22 past, but what is going on now and into the future.

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

93

1 You're aware that there were lots of
2 controversies over it, about the effectiveness and the
3 side effects of the berm constructions, within
4 scientists, within federal agencies, and the like.
5 But now we are at a point where there's still oil out
6 there, as you know, it's in your parish, but it seems
7 to be remobilized from local sources rather than
8 coming out, you know, in large quantity from the
9 ocean.
10 So the point is is that as we sit now,
11 what's the rationale for completing or continuing the
12 authorized berms, and how does it help you in the long
13 run?
14 MR. NUNGESSER: Well, we continue to pick
15 up tar balls on those berms. And on the long run,
16 it's going to, in my opinion, be the beginning of the
17 largest coastal restoration project in the history.
18 And Plaquemines Parish three-and-a-half years ago
19 spent several million dollars partnering with the
20 Corps of Engineers to develop a three-part plan. The
21 third part of that plan is restoring the islands where
22 the berm is now. But it was 18 feet high, 3,000 feet

94

1 wide. What was out there a hundred years ago. We
2 scaled that back to give us a fighting chance to get
3 some minimal size storm this year that could keep oil
4 out of people's back yards. And BP and the president
5 stepped up and got that project going.
6 When I handed the package to the president
7 of Grand Isle, we deployed dredge that we could get in
8 America. The foreign dredges could have done it in
9 about half the time. The six toughest regions were
10 approved. And BP has agreed to fund the rest of the
11 project.
12 But this is something that long-term, we
13 all talk about protecting wetlands. And there's
14 always going to be negative consequences for anything
15 we do. But putting back something that was there a
16 hundred years can't be all bad. Because if we let the
17 naysayers, it might, could, maybe. And for the EPA to
18 weigh in and said it might cause negative effects, we
19 hired a scientist, we spent our own local money,
20 because we know without those berms, without the
21 coastal plans, we can't build levies and flood walls
22 high enough. And to throw rocks from Washington D.C.

95

1 at a plan that our federal government -- local
2 government invested millions of dollars in and hired
3 scientists, is not fair.
4 Show me the data and the negative effects,
5 let's sit at the table and work out those things, but
6 for people to keep making comments destroys the morale
7 of the local people that have worked their life. We
8 know without that we're finished. We're finished. If
9 we don't start getting serious about coastal
10 restoration, we won't have to worry about drilling,
11 the pipelines coming to shores won't be protected, the
12 refineries in my parish won't be able to survive.
13 So we need to get on the same page and quit
14 making comments, might, should, maybe. Show me the
15 data. There are going to be tidal changes. There
16 were a hundred years ago. But what is the alternative
17 to that? The salt water destroying the marsh up
18 through the City of New Orleans? Let's get on the
19 same team and not make those comments without having
20 the data.
21 We hire our own scientists that fully
22 support our three-point plan, which as a matter of

96

1 fact, we will lease a dredge in January to start our
2 plan behind our back levies and move out to these
3 berms, which is the third phase.
4 COMMISSIONER BOESCH: So from the points
5 you made, they seem to be all related to long-term
6 coastal restoration objectives. And so is it time to
7 integrate the issues of berms into the comprehensive
8 restoration effort, rather than seeing them as a guard
9 against the oil spill?
10 MR. NUNGESSER: Well, I think they still
11 are picking up some oil. It's going to be for BP and
12 someone out of my pay grade to decide whether they
13 stop or not. I don't think so. I think we started
14 the project, we finish it. 6 foot, 120 feet wide to
15 me is not the end of building the barrier islands.
16 We're going to use local money, state money, whatever
17 it takes, to armor these islands and go back and
18 permit to armor them and add to them. Because they
19 were there a hundred years ago, it can't be all that
20 bad. So my vote would be to continue them, finish the
21 project we started.
22 If you remember, we talked about emergency

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">97</p> <p>1 permit, that the Corps of Engineers always takes a 2 lifetime to decide anything? Delay for over 30 days? 3 So we would have had a lot more done, caught a lot 4 more oil, saved a lot more wildlife had we listened to 5 that word "emergency" early on. 6 COMMISSIONER BOESCH: Thank you. 7 CO-CHAIR GRAHAM: Commissioner Garcia? 8 COMMISSIONER GARCIA: I think Captain 9 Stanton -- 10 CO-CHAIR GRAHAM: Oh, I'm sorry. 11 CAPTAIN STANTON: Oh, that's all right. 12 I just wanted to respond to Commissioner 13 Beinecke's question and to a question Mr. Reilly had 14 asked of Admiral Allen earlier concerning -- I think 15 your question was should FEMA have been in charge. 16 And we keep talking about Stafford Act versus National 17 Contingency Plan, and I just wanted to make one 18 technical observation. 19 When Stafford Act is invoked and if there 20 is an oil or hazardous chemical spill which FEMA 21 directs to be handled at the request of the state and 22 local governments, the National Contingency Plan</p>	<p style="text-align: right;">99</p> <p>1 spill into the Gulf every single day and then a major 2 oil spill every three days. 3 So -- and my personal philosophy is it is 4 like a war, and you have to respond with everything 5 you have, overwhelmingly. And then -- and I call this 6 the Kime directive, after Admiral Kime, who was our 7 commandant, bring all -- everything you have. If you 8 find you don't need it, you can always demobilize it. 9 In my observation, that's exactly what was 10 done here. On my part, I ordered in every single 11 federal response resource in the continental United 12 States, and even some from Alaska. And when we didn't 13 have enough, I asked BP to look elsewhere. They 14 probably already were. And Mr. Suttles has already 15 referred to going to Norway for the NOFI boom, some of 16 the best stuff available. 17 When we asked to do burning, they brought 18 in the best people in the business. We did have a 19 lack of fire boom, and in my opinion I share President 20 Nungesser's frustration. There really was not enough 21 ocean boom in the inventory nationally. 22 But, no. The fact that that estimate was a</p>
<p style="text-align: right;">98</p> <p>1 actually becomes the operating mechanism for Emergency 2 Support Function 10, which is oil and hazardous 3 materials response, and EPA -- usually EPA, sometimes 4 the Coast Guard, become the lead mission coordinators 5 for that mission. 6 So when you have a Stafford Act declaration 7 involves oil and hazardous chemicals, like Katrina, as 8 we say, the NCP becomes part of that family of plans 9 and supports that Stafford Act. 10 So just because you have Stafford Act and 11 FEMA, NCP doesn't go away. Thank you. 12 CO-CHAIR GRAHAM: Commissioner Garcia? 13 COMMISSIONER GARCIA: Captain Stanton. 14 Actually, Captain Stanton and Mr. Suttles, I'll ask 15 you the same question I asked Admiral Allen a moment 16 ago. 17 Did the low flow rate estimates and the 18 changing flow rate estimates impact in any way the 19 response actions that were taken. Captain? 20 CAPTAIN STANTON: In my opinion, no. My 21 own personal strategy towards spills, even at a 22 thousand barrels a day, that's -- that's a medium oil</p>	<p style="text-align: right;">100</p> <p>1 thousand barrels a day, no, sir. Didn't impact what I 2 was doing or my sense of urgency. 3 COMMISSIONER GARCIA: Timing, anything down 4 the line? 5 CAPTAIN STANTON: No, sir. 6 COMMISSIONER GARCIA: Mr. Suttles? 7 MR. SUTTLES: Yeah, Commissioner Garcia, 8 you know, like the Coast Guard and others, we all 9 drill in emergency response. And one of the concepts 10 you're taught quite early on is overreact. And 11 Captain Stanton just mentioned this. So you throw 12 everything at it; you can always pull back. The last 13 thing you want to do is not do enough early. 14 And that was the approach from this spill 15 from the outset. We literally threw everything at it 16 and kept getting it. In fact, one of the things I 17 would hope we don't lose that we learned how to do in 18 this spill is we had a new spill every day, and a 19 significant new spill every day. And that happened 20 for 85 straight days. And early on we tapped into all 21 the resources that were in stockpiles not only in the 22 United States but around the world. We flew fire boom</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

101

1 in from Algeria, hard boom in from China, from Alaska,
2 from all over the world. But we then built supply
3 chains which could manufacture this stuff continually.
4 And by the late days of the spill we had these chains
5 running where they could essentially run indefinitely.
6 We could continue to feed supplies and equipment into
7 this indefinitely. And I think we shouldn't lose
8 that, because it was not a normal part of a spill
9 response.

10 COMMISSIONER GARCIA: I gather that there
11 were some disagreements between the federal responders
12 and the State of Louisiana, just reading between the
13 lines of what Mr. Nungesser was saying. I'd like to
14 pursue the boom issue for a minute.

15 Mr. Nungesser made the statement that
16 Captain Stanton told him that there was no plan to
17 keep oil out of the marshes. Is that correct?

18 MR. NUNGESSER: What he told me on the
19 flight was that he was going to help us clean it up
20 after it got in. And I said, We've got to keep it
21 out, you won't clean up the marsh. And in your
22 booklet you'll see it's nearly impossible to get the

102

1 oil out of that marsh.

2 So that was his statement. And then I
3 assumed if he's going to help me clean it up after it
4 gets in the marsh, there is no plan to keep it out.
5 And that's when we went to work with our pilings and
6 our ocean boom plan that we presented to numerous
7 Coast Guard people, numerous BP people, and it fell on
8 deaf ears.

9 COMMISSIONER GARCIA: Is that a fair
10 assumption?

11 CAPTAIN STANTON: Which assumption is that,
12 sir?

13 COMMISSIONER GARCIA: That you were not
14 going to keep the oil out of the marshes?

15 CAPTAIN STANTON: No, sir. In oil spill
16 response doctrine, the Number 1 thing you do is -- the
17 Number 1 priority is secure the source. We couldn't
18 do that immediately, obviously. So the second
19 priority is to remove oil from the -- free-floating
20 oil from the surface of the water, to prevent it from
21 going into the marsh.

22 And we used many strategies and tactics to

103

1 do that, chiefly among them mechanical recovery,
2 dispersants, and in situ burning. However, as
3 Commissioner Reilly points out, that's minimally
4 effective. And when you have a spill, a discharge of
5 this rate and this size, the impacts are potentially
6 enormous.

7 We did meet with the parish presidents or
8 their representatives at the incident command post,
9 and did solicit their input for boom strategies. I
10 remember distinctly meeting with President Nungesser
11 and discussing putting some cascading boom along the
12 eastern side of -- western side of Southwest Pass, and
13 discussing various other strategies.

14 The extent to which we were able to
15 successfully carry out those plans, I think, was, you
16 know -- I was dissatisfied with.

17 I remember on May 25th taking a flight with
18 the Governor and being somewhat upset at the fact that
19 much of what we had discussed had not been
20 implemented. I believe I had a rather heated
21 discussion on a teleconference that evening.

22 Mr. Suttles, you may remember it. I think

104

1 the Secretary of Interior was there.

2 I remember distinctly coming back from the
3 meeting with Mr. Nungesser and the President on May
4 2nd and meeting with the incident command -- Unified
5 Command at the incident command post and Houma, and
6 directing that we triple our efforts to obtain boom.
7 I mentioned lift boats, directed the creation of
8 forward operating bases using lift boats. I directed
9 BP to obtain at least 30 of them and to position them
10 at various strategic locations so that they could be
11 utilized in the boom and shoreline protection
12 strategies.

13 I directed my experts in booming to lay
14 58,000 feet of boom along the Breton Sound side of the
15 Biloxi Marsh. And that, indeed, those pilings were
16 set. That booming when I left was underway. That was
17 all federal national strike force boom.

18 I do agree with the President once again
19 that one of my frustrations was the lack of large
20 ocean boom, and the difficulty of protecting those big
21 passes, Caminada Pass, the passes into the bays which
22 are the access points into a lot of the interior

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

27 (Pages 105 to 108)

105

1 marsh. Very difficult, because at the tidal change
2 the currents are very severe. So it's a challenging
3 job.
4 At the Rigolets -- I'm familiar with most
5 of the coastline at least east of the river, having
6 fished a lot of it myself. And at the Rigolets, for
7 instance, the entrance into Lake Pontchartrain, I
8 understood full well the sensitivity of getting oil
9 into Lake Pontchartrain. And eventually we put barges
10 there.
11 The strategy developed by St. Tammany
12 Parish was to put an 18-inch boom perpendicular to the
13 current across the Highway 90 bridge at the Lake
14 Pontchartrain end of the Rigolets. And I discussed
15 that strategy with the President or his
16 representative, his operations officer from St.
17 Tammany Parish.
18 And I suggested why don't we send some
19 folks down there to help you out. Because clearly
20 that strategy would have been completely -- you know,
21 it would have failed completely.
22 We -- you know, so I was highly sensitive,

106

1 too, and determined to protect the marshes.
2 I understand how significant and sensitive
3 they are. If you look at the coast of Louisiana,
4 there's almost 7,000 miles of shoreline, counting all
5 the crenellations and islands.
6 We, at the direction of the state DNR as
7 well as the federal trustees, of which I had
8 significant members in my -- I had the acting director
9 of the Fish and Wildlife Service in my command post,
10 as well as many experts. And we encircled many
11 islands which were identified to us as significant
12 bird rookeries. So things like Raccoon Island and
13 some of the Breton islands, very, very early on.
14 So to say that we did not attempt to
15 protect the marsh is -- I realize it's a tempting
16 thing to say. We certainly didn't protect it
17 completely, but it's not because of lack of effort.
18 COMMISSIONER GARCIA: Thanks.
19 Mr. Nungesser, just tell us again, was the
20 parish, your parish, ever asked to participate in
21 response planning activities associated with the
22 spill?

107

1 MR. NUNGESSER: Not planning. We -- we
2 attended every meeting we were invited to. We tried
3 to exercise and get more participation out on the
4 water.
5 I spent every day out on the water early
6 on. If you remember those pictures from Passaloutra,
7 when we begged for help, that oil sat there for over
8 three weeks. Even after the Governor went out twice.
9 And the third trip, with Anderson Cooper and the
10 Governor, the oil was still there. And that's when we
11 started taking shop-vacs out of people's garage and
12 going out and sucking up oil.
13 So --
14 COMMISSIONER GARCIA: But did --
15 MR. NUNGESSER: No, we were not.
16 COMMISSIONER GARCIA: You were not invited
17 to any planning exercises prior to this spill.
18 MR. NUNGESSER: No. We were told the Coast
19 Guard guy in our office, in our OC, could make
20 decisions. And he even grew frustrated in saying,
21 order, Mr. Nungesser, the boom, and it never got
22 delivered. It never got ordered. So, no.

108

1 COMMISSIONER GARCIA: Okay. Let me make
2 sure I understood that, though.
3 The planning exercises that were conducted
4 by the Coast Guard and the other agencies, your parish
5 was never invited, prior to this spill, to participate
6 in planning exercises. Is that what you're saying?
7 MR. NUNGESSER: Not as long as I've been
8 parish president, no.
9 COMMISSIONER GARCIA: Thank you.
10 CO-CHAIR GRAHAM: Just for the record, you
11 became parish president on what date?
12 MR. NUNGESSER: About four years ago.
13 CO-CHAIR GRAHAM: Okay. Mr. Reilly.
14 CO-CHAIR REILLY: Captain Stanton, Governor
15 Jindal has been very critical of the federal response,
16 and I would be interested in your characterization of
17 the relationship with the Governor's Office in
18 Louisiana and your recommendations, if you care to
19 make any, on how to improve federal/state relations
20 and avert a situation like that in the future.
21 CAPTAIN STANTON: I had always thought our
22 relationship with the Governor's Office was fairly

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

109

1 good. In fact, the Coast Guard and I in particular
2 have worked with the Governor's Office of Oil Spill
3 Coordination in the name of the person of Mr. Roland
4 Gentry and his staff for many, many years.
5 I served as the co-chair of Federal
6 Regional Response Team 6 for several years when I was
7 stationed at Eighth District, and came to know the
8 states and their oil-spill-response organizations
9 fairly well.
10 It disturbed me that in the middle of this
11 spill the Governor relieved the people with whom we
12 had always worked, literally for decades, of their
13 duties as oil spill coordinator.
14 I met with the Governor a couple of times.
15 We communicated well. I understand full well his
16 frustration at the fact that there was, in his
17 perception -- and I think it's a true perception --
18 perhaps not as much response resource available. The
19 logistics of mounting a shoreline protection and
20 response strategy for the amount of shoreline, and
21 literally the Louisiana coast, if you want to look at
22 it, is all sensitive shoreline. We have environmental

110

1 sensitivity index atlases that we use to choose our
2 limited resources to the best purpose.
3 But I understand the Governor's
4 frustration, and I would feel the same way. I would
5 be just as passionate about my people and my coastline
6 as the Governor and President Nungesser. And if I
7 were in their position, I would feel just as
8 passionate about it.
9 CO-CHAIR REILLY: But you didn't feel you
10 were in any way implicated or responsible for some of
11 the decisions not being made in a time frame that he
12 expected?
13 CAPTAIN STANTON: I feel very responsible
14 for my time period there. And I feel very responsible
15 for doing the very best. Everybody in the federal
16 response system and everybody in the responsible party
17 community, and everybody in the -- had, you know, to
18 making sure that they do the very best they can and
19 that every effort went into this response.
20 CO-CHAIR REILLY: When you say you
21 understood his anger or distress, is there a
22 recommended reform that you would suggest with regard

111

1 to averting that kind of disappointment on the part of
2 the Governor in the future? Do you need more
3 structured relationships? Is it a failure simply that
4 there was inadequate equipment available and neither
5 you nor he could do anything about it?
6 CAPTAIN STANTON: That's one part of it.
7 We have the unfortunate luxury in Louisiana
8 of responding quite often to oil spills. In fact, a
9 month before -- it's just the nature of the beast.
10 It's not a criticism of Louisiana. There's a lot of
11 oil production and exploration activity there, and
12 there's a lot of pipelines, and sometimes we have
13 leaks from them.
14 A month before this response, we had an
15 18,000-gallon crude oil spill from a pipeline in the
16 middle of the Delta National Wildlife Refuge. And we
17 and the state responded to that with the responsible
18 party, cleaned it up well, and went on about our
19 business without any commentary from the Governor or
20 the parish.
21 Earlier in the year we had had a
22 65,000-gallon spill from a pipeline offshore, and were

112

1 able to clean that up with the RP. The same function.
2 So we work almost on a daily basis, at least a monthly
3 basis, with the oil spill response entities in
4 Louisiana, and over the years because of that we have
5 developed a close and very effective working
6 relationship.
7 However, we had never dealt with a spill
8 this size before. And it's quite natural that the
9 leadership of the state and the leadership of the
10 nation would want to get involved in this. This, you
11 know -- the scope, the size, the magnitude of this was
12 enormous.
13 So the Governor exercising a more direct
14 presence is something that seemed quite natural to me.
15 And at every turn I attempted to give the Governor
16 what he wanted.
17 CO-CHAIR REILLY: Thank you.
18 Mr. Suttles, a number of us have commented
19 on the inadequacy of the technology response here and
20 the fact that it has not evolved over the years. And
21 when we first got involved a few months ago, I had
22 expectations that we would see significant advances in

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">113</p> <p>1 the design of some of those response technologies. 2 I get the impression that there has been a 3 great deal of attention on the part of BP and the four 4 other companies that have now joined in this 5 containment enterprise toward a whole range of 6 responses, but that a lot of attention thus far has 7 really gone into prevention, containment, remote 8 sensing, some of the things you have mentioned. And 9 I've not been given so much encouragement to believe 10 we're really going to get a breakthrough on skimmer 11 design, for example; that people just don't seem to 12 have the ideas, or in open ocean with high waves, it's 13 just an insurmountable problem. 14 Could you shed some light on that and make 15 some suggestions about where money might be deployed 16 to actually really get us the kind of breakthroughs it 17 seems to me we need? 18 MR. SUTTLES: Yell, I would. I mean, 19 the -- when we look at response technologies, so the 20 ability, once oil is on the water, to clean it up and 21 clean it up effectively, I think one of the things we 22 learned in this spill -- and Admiral Allen spoke to it</p>	<p style="text-align: right;">115</p> <p>1 see if that can be effective. 2 Burning is another area. Very effective 3 tool. Requires very calm sea states. I mean, the 4 scale done here was unprecedented. We learned how to 5 do it very effectively with the current technologies. 6 But it would be important to see if that could be 7 extended into more significant weather. 8 So I think in each of these areas we 9 should -- and as I said earlier, I think this is an 10 area where the Norwegians have continued to put effort 11 in, and it has resulted in better equipment, and we 12 should continue to do that. 13 CO-CHAIR REILLY: Do you see better 14 equipment in the North Sea? 15 MR. SUTTLES: Well, what we found, some of 16 the boom and some of the skimmer technology that's 17 already been referred to is actually work that's been 18 done in Norway and developed in Norway. And I think 19 it shows that with investment and putting some of the 20 brightest people on it, it can be very effective. 21 I would also point you to the other side. 22 I mean, we had a case, the Mayor of Gulf Shores,</p>
<p style="text-align: right;">114</p> <p>1 as well -- is we didn't have a continuous sea of oil 2 out there. We had blotches of oil right across the 3 Gulf of Mexico; in fact, at the peak, it was something 4 like 17,000 square miles at the outer extent. And one 5 of the biggest challenges was actually putting the 6 resources where the oil was and knowing what kind of 7 oil we had. 8 So the sensing technology piece is very 9 important, and it's something we need to advance. 10 Because you can have a great many skimmers, but if you 11 can't put them where the oil is, they can't be 12 effective. 13 So that should continue. We did do some 14 work quite late in the spill with combining the very 15 latest boom technology with the very latest skimming 16 technology on the very latest vessels in the industry, 17 in the oil and gas industry, to see if we could 18 develop a more effective skimmer. 19 Unfortunately, those systems were developed 20 at the very end of the spill. In fact, they sailed 21 right at the time we were able to contain the flow 22 from the well. So I think more work needs to go into</p>	<p style="text-align: right;">116</p> <p>1 Alabama, is an individual by the name of Robert Craft. 2 And when oil struck his shore, he was very frustrated 3 with the response. We had three -- I think somewhere 4 near 3,000 responders on the beach, but his beach is 5 used by tourists. And quite simply, the conflict 6 created by the responders and the tourists was a 7 problem. And he said, We use beach-cleaning machines 8 all the time. Every night we clean the beach, we 9 clean the bottles caps and the cigarette butts and all 10 these things off the beach. We know how to do it. 11 You need to use our machines and clean at night. 12 And we did that, and it proved very 13 effective. And, actually, we now have purpose-built 14 cleaning machines to clean oil off beaches. 15 So we need to be open to where these ideas 16 can come from. And when we find them, we need to test 17 them. And when they work, we need to scale them 18 rapidly. 19 CO-CHAIR REILLY: You mentioned the 20 Norwegians. We continue to hear that the regulatory 21 system in Norway is superior. Is that your sense, 22 chief safety officer, and the whole -- the whole</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

117

1 series of controls that they have with respect to
2 certifications and advanced agreements on process?
3 MR. SUTTLES: I'm not sure it's easy to
4 pick out one system in its entirety and say which one
5 is best, but I do think the offshore industry has been
6 regulated and developed differently in different
7 regions of the world. And I think we should study
8 that and determine what we think is working best and
9 how to apply it as we look at how do we make sure an
10 event like this can't happen again.
11 CO-CHAIR REILLY: In your experience, is
12 getting approvals in Norway more rigorous than it has
13 been in the Gulf?
14 MR. SUTTLES: I don't think so, actually.
15 I think that -- you know, I think there are different
16 frameworks you work in in these places. So the
17 regulators ask for different things. They typically
18 are in the same areas of interest, but they perform
19 those duties differently. But I don't sense that at
20 all.
21 CO-CHAIR REILLY: Thank you.
22 CO-CHAIR GRAHAM: I have three areas of

118

1 questions. One follows up on Mr. Garcia's questions
2 about did the oil flow rates affect any decisions.
3 You have indicated no, but we've heard from some other
4 sources that, for instance, the early efforts at
5 containment, such as -- I think it was called top hat,
6 was designed for the oil flow that had been stated,
7 which was roughly a thousand to 5,000, as opposed to
8 the 35 to 60,000 that was later determined, and that
9 had it been designed for that larger flow, might have
10 been successful.
11 Are you aware of any efforts at containment
12 which were predicated on the limited oil flows
13 originally estimated and where that estimate was a
14 factor in their failure?
15 MR. SUTTLES: There was a very, very large
16 technical team, you know, which came together not only
17 from BP but from the oil and gas service companies and
18 also other oil and gas companies and the federal
19 government. So I'm not familiar with all of the
20 details, the technical details of what happened in
21 that team. So I actually don't know if there are,
22 deep inside of those teams, those concerns might have

119

1 been there.
2 We were all working off of what would be a
3 series of solutions and contingencies in case
4 solutions weren't effective, to try to make sure --
5 the situation we had on the seabed was very difficult,
6 particularly at the beginning when we had oil coming
7 out of multiple locations and trying to contain it.
8 We also knew that the hydrates were going
9 to be a major issue and a major problem. And in fact,
10 the first solution to contain the oil was
11 the containment dome, cofferdam, and it failed because
12 of the severity of the hydrate problem. We learned
13 from each of those. But I would also say that we
14 weren't reliant on a single solution.
15 So I believe the -- what was referred to as
16 the capping step, the final solution, was developed in
17 the very early days, somewhere around Day 4, 5, or 6
18 was when that concept was originally birthed. And it
19 was progressed and ultimately what allowed us to bring
20 it in.
21 So I think the information continued to
22 come in, and we continued to learn more. But I don't

120

1 have any direct knowledge whether that caused any of
2 these to fail.
3 CO-CHAIR GRAHAM: Captain, do you have any
4 information relative to the degree to which the
5 initial containment efforts were predicated on the
6 original estimates of flow?
7 CAPTAIN STANTON: No, sir. My specific
8 task really had to do with -- not with source control.
9 That was all being run out of Houston, and I had no
10 input or knowledge of the planning that went on there.
11 CO-CHAIR GRAHAM: Who in the federal
12 government would have been aware of whether there was
13 a relationship between the amount of oil flow and the
14 various techniques that were considered for
15 containment?
16 CAPTAIN STANTON: Well, there was a Coast
17 Guard commander, and I unfortunately can't remember
18 his name. He came from the National Strike Force and
19 was at the command post at Houston. And he probably
20 would have been involved or at least a party to many
21 of those discussions, sir.
22 CO-CHAIR GRAHAM: Mr. Suttles, you, in

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

121

1 listing your recommendations, one of them was the
2 containment capability needed to be enhanced. As I
3 understand, when you or Transocean or whoever applied
4 for the permit to drill in this particular area, one
5 of the requirements of that permit was a
6 representation that there was the ability to respond
7 to any accident or other negative event.
8 Could you describe for me what was that
9 representation and who made it?
10 MR. SUTTLES: When you actually apply for
11 an exploration permit and a permit to drill, you have
12 to reference your oil spill response plan, which you
13 submit, I believe it's every two years. That can be
14 verified. And it has to actually be approved by what
15 at the time was the Minerals Management Services.
16 So what you do is, your permit application
17 stipulates the types of wells you're going to drill,
18 the well you're going to drill --
19 CO-CHAIR GRAHAM: Now, was BP the permit
20 applicant?
21 MR. SUTTLES: Yes.
22 CO-CHAIR GRAHAM: And could you describe,

122

1 what was the representation that you made relative to
2 your ability to respond?
3 MR. SUTTLES: Well, what it actually -- and
4 I'm not -- I should be clear here, I wasn't involved
5 in the creation of BP's oil spill response plans.
6 That was inside of -- our Gulf of Mexico operating
7 unit does that work. So I'm not personally familiar
8 with the history of that, but I am familiar with the
9 plan we use to respond.
10 CO-CHAIR GRAHAM: So you're the chief
11 operating officer for exploration and production, but
12 you were not involved in the response plan that was
13 submitted as part of your permit application?
14 MR. SUTTLES: My duties actually are
15 global, and in this particular case that response plan
16 is filed by our Gulf of Mexico business.
17 CO-CHAIR GRAHAM: If that response were
18 made, and then you say one of your recommendations is
19 that containment capability needed to be enhanced,
20 what was the cause, at the time of the application for
21 permit, that there was a gap between what you
22 represented you would do and what your capabilities,

123

1 in fact, allowed you to do?
2 MR. SUTTLES: Well, I think a number of
3 people have commented on the ability of the industry
4 to respond to a spill like this, to a well control
5 like this, in 5,000 feet of water.
6 And when they looked at the systems and the
7 practices that were in place on and before the 20th of
8 April, and then looked today -- and clearly from what
9 we had to do during this response, we had to develop a
10 great many things to be able to respond to it.
11 It's hard for me to go back in time and
12 understand what people were thinking at the time.
13 What we actually used when this event happened were
14 containment capabilities, first of all, that were
15 built into the safety system, such as trying to
16 activate the blowout preventer from the seabed, and
17 other things. And these are clearly in there. And
18 they're referenced at a high level in the spill
19 response plan.
20 But I don't think what had been fully
21 envisaged was a well which continued to flow for weeks
22 on end, at significant rates, that you had to find a

124

1 way to contain that oil until ultimately you could get
2 a relief well to stop the flow permanently.
3 Now, we've now built that capability.
4 We've built what we call open systems which don't have
5 a seal, but capture a great deal of the oil. And we
6 built sealing systems. And we've proven they work.
7 Those will be available immediately. And
8 in addition, working with the four other companies,
9 we'll be working on systems which could be called out
10 in a more permanent sense and a more sophisticated
11 sense than the ones we've built here.
12 CO-CHAIR GRAHAM: Would it be your estimate
13 that the other ongoing drilling platforms in the deep
14 water of the Gulf that are the responsibility of BP,
15 are they better prepared today to respond to a
16 situation analogous to that that occurred on April
17 20th than they were on April the 19th?
18 MR. SUTTLES: I think today both BP and the
19 industry's response capabilities are significantly
20 improved over April 20th. Whether that is now proving
21 that we can contain flow or actually intercept a
22 deepwater well successfully, in addition, the

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

125	<p>1 capabilities we built in a response.</p> <p>2 So whether that's accumulating almost 5</p> <p>3 million feet of hard boom when we started with</p> <p>4 considerably less than that at the beginning of this</p> <p>5 spill, or whether those are the technologies that have</p> <p>6 been developed or the beach-cleaning equipment. And</p> <p>7 all of that capability is there today. And it's</p> <p>8 significantly greater than what existed on the 20th.</p> <p>9 And we've made a commitment to share that capability</p> <p>10 with the industry. And not just the equipment, but</p> <p>11 the know-how and the expertise that's come with it.</p> <p>12 CO-CHAIR GRAHAM: Do you think that now</p> <p>13 your company can live up to the permit representations</p> <p>14 that it made as to its ability to respond?</p> <p>15 MR. SUTTLES: Well, I think what's been</p> <p>16 clear is is we have demonstrated we can contain</p> <p>17 uncontrolled flow in this particular well, both with</p> <p>18 open and closed systems, and we could successfully</p> <p>19 drill a relief well.</p> <p>20 What we need to do is see about how</p> <p>21 adaptable is that current capability to all the</p> <p>22 situations across the Gulf of Mexico and make sure</p>	127	<p>1 requirements. But what we're trying to do is make</p> <p>2 sure we can convert this knowledge and expertise we've</p> <p>3 built and put it in a spill response plan in the</p> <p>4 future. And that is underway as we speak.</p> <p>5 CO-CHAIR GRAHAM: One last question.</p> <p>6 Captain, you talked about some of the oil</p> <p>7 spills that had occurred in the time period</p> <p>8 immediately prior to April the 20th, I think you used</p> <p>9 one example that was a 65,000-gallon spill.</p> <p>10 CAPTAIN STANTON: Yes.</p> <p>11 CO-CHAIR GRAHAM: It seems to me one of our</p> <p>12 realities is that we're using the phrase "oil spill"</p> <p>13 to occur -- to apply to events which, in fact, are</p> <p>14 quite different. I mean, a 65,000-gallon spill in a</p> <p>15 relatively contained area, was this shallow or deep</p> <p>16 water?</p> <p>17 CAPTAIN STANTON: It was a 65,000-gallon</p> <p>18 spill. And I agree with you, 65,000 gallons compared</p> <p>19 to this particular spill we're discussing, it's a</p> <p>20 pittance.</p> <p>21 CO-CHAIR GRAHAM: And was it --</p> <p>22 CAPTAIN STANTON: But it was offshore. It</p>
126	<p>1 those capabilities are available for all of those</p> <p>2 situations.</p> <p>3 CO-CHAIR GRAHAM: How many wells is BP</p> <p>4 responsible for in the Gulf that are at more than a</p> <p>5 thousand feet?</p> <p>6 MR. SUTTLES: I'd have to get back to you.</p> <p>7 I don't have that number at the moment.</p> <p>8 CO-CHAIR GRAHAM: I would be interested in</p> <p>9 knowing how many, what they are, what your</p> <p>10 representations were relative to your ability to</p> <p>11 respond to an accident, and what now you think your</p> <p>12 capabilities are to deliver on that representation.</p> <p>13 MR. SUTTLES: Chairman Graham, I should say</p> <p>14 that working with Director Bromwich at the BOEM, what</p> <p>15 we are doing is developing a new spill response plan.</p> <p>16 Now, of course, they'll lay out the</p> <p>17 guidelines and the requirements for that plan. But</p> <p>18 we're in the process of taking what we've learned in</p> <p>19 this spill response and embedding it in a new spill</p> <p>20 response plan, and have committed to the director and</p> <p>21 his team to work closely with them as we do that.</p> <p>22 Clearly the plan will have to meet their</p>	128	<p>1 was --</p> <p>2 CO-CHAIR GRAHAM: Was it deep water?</p> <p>3 CAPTAIN STANTON: -- I believe 60 miles</p> <p>4 offshore from the Gulf, but not from a deepwater</p> <p>5 facility. I believe it was from a pipeline.</p> <p>6 CO-CHAIR GRAHAM: Well, I wonder if one of</p> <p>7 the things we don't need to do, in terms of thinking</p> <p>8 about response, including how you organize for a</p> <p>9 response, is to categorize based on the scale, the</p> <p>10 duration of the event, other relevant factors, and</p> <p>11 that there would be not a single response protocol to</p> <p>12 every spill, but different protocols based on those</p> <p>13 different factors.</p> <p>14 CAPTAIN STANTON: Oh, I quite agree, sir.</p> <p>15 Every spill in my mind, in my experience, is</p> <p>16 different. Based on the type of oil spilled, the</p> <p>17 weather conditions, the environment at the time, its</p> <p>18 proximity to sensitive environments. Absolutely.</p> <p>19 You're totally right. My only point in saying that</p> <p>20 was that we exercise quite frequently with the state</p> <p>21 organizations involved in spill response.</p> <p>22 So in terms of having exercises and</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

129

1 planning, unfortunately we have plenty of experience
2 working with the state offices. That was -- and the
3 organizations involved in spill response in Louisiana.
4 So it's -- we're quite familiar with those people.
5 They're quite familiar with us, they're quite familiar
6 with our plans, and we with theirs.

7 That was my only point. We get to do this
8 a lot. That's one of the reasons perhaps I was sent
9 to New Orleans.

10 CO-CHAIR GRAHAM: And my only point was
11 that what you do a lot is at dramatically different
12 levels of intensity.

13 CAPTAIN STANTON: Absolutely.

14 CO-CHAIR GRAHAM: Are there any other
15 questions?

16 CO-CHAIR REILLY: Quick question for
17 Mr. Suttles.

18 Once the moratorium is lifted, one assumes
19 that there will be a resumption of drilling, and yet
20 that is contingent on satisfaction of Notice to
21 Lessees 5 and 6. Do your wells currently conform to
22 the requirements in those two NTLs?

130

1 MR. SUTTLES: I am not deeply familiar with
2 the details of 5 and 6 as I sit here. But I do know
3 we're going through the NTLs as they come out and are
4 looking at our capability to meet those. And of
5 course we'll have to meet those to go back to work,
6 and any additional NTLs which the BOEM issue as a
7 precondition to restarting.

8 I think from those two already what is
9 clear is that certain equipment, certain wells,
10 certain rigs, are going to find it easier to meet
11 those requirements quickly than others. So I would
12 expect the net effect of this to be is, if you will, a
13 phased restart.

14 CO-CHAIR REILLY: Thank you.

15 CO-CHAIR GRAHAM: Thank you very much. We
16 appreciate you're extremely informative, based on
17 close hands-on with this tragedy. We would like to
18 make a request that we might recontact you with some
19 written questions as they might emerge in the future.

20 Great. Thank you very much, gentlemen.

21 We will take a brief recess until 11:25.

22 (Short recess.)

131

1 PANEL II

2 THE AMOUNT AND FATE OF THE OIL

3 CO-CHAIR GRAHAM: The commission will
4 reconvene.

5 Our second panel is on the amount and fate
6 of the oil. The lead questioner will be Mr. Terry
7 Garcia. The members of the panel, Mr. Bill Lehr,
8 Senior Scientist, Office of Response and Restoration
9 at NOAA; Mr. Mark K. Sogge, Chief of Staff, U.S.
10 Geological Survey, Western Region, Director's Office;
11 Dr. Ian MacDonald, Professor of Oceanography,
12 Department of Earth, Ocean, and Atmospheric Science at
13 Florida State University; Dr. Richard Camilli,
14 Assistant Scientist, Department of Applied Ocean
15 Physics and Engineering, Woods Hole Oceanographic
16 Institution; and Dr. Terry Hazen, Senior Scientist,
17 Head of the Ecological Department and DOE,
18 Distinguished Scientist, Earth Sciences Division,
19 Lawrence Berkeley National Laboratory.

20 I wish to thank each of you for joining us
21 this morning. I'm going to ask if you would make your
22 comments in the order in which you were introduced,

132

1 beginning with Dr. Lehr.

2 DR. LEHR: Thank you, Mr. Chairman.

3 Distinguished members of the commission, it
4 is a pleasure to be here today to discuss with you the
5 rate of flow and the fate of the Deepwater Horizon oil
6 spill.

7 Before joining NOAA, I worked for Jet
8 Propulsion Laboratories, and a common rocket science
9 joke there was if you asked somebody what was the time
10 for dinner, they would give you an answer to ten
11 significant digits. Because that kind of accuracy was
12 necessary to make sure our spacecraft got to its
13 correct spot in the celestial bodies. However, when I
14 became an emergency responder, I discovered if you
15 could tell the Coast Guard what was the direction to
16 the -- maybe the nearest compass point for an oil
17 spill, that was often sufficient accuracy for the
18 operational decisions that they needed to make.

19 What was not acceptable and what is not
20 acceptable in spill response are delayed forecasts.
21 Predictions made after decisions have to be made are
22 as useful as game scores forecast after the game has

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

133

1 been played. The accuracy may be high in such
2 circumstances, but the utility is negligible.
3 These points need to be considered in
4 tracing the history of estimating the flow rate for a
5 pipe one mile beneath the surface of the ocean. Let's
6 start with what works poorly as best.
7 Based on field reports, NOAA staff early
8 concluded that the spill was larger than the initial
9 thousand-barrel-per-day estimate.
10 NOAA used visual observations to estimate
11 5,000 -- at least 5,000 barrels per day, and I have
12 explained the limitations of this method in a report
13 that I've already given to the commission. Still, the
14 new estimate was large enough to encourage a
15 significant increase in resources, and gave added
16 impetus to getting a better estimate.
17 NOAA had begun the assembly of a team of
18 fluid experts that later became the plume team, which
19 was just one component of the flow rate technical
20 group led by the U.S. Geological Survey director,
21 Dr. Marcia McNutt, assisted by my fellow panelist
22 Mr. Mark Sogge.

134

1 I have listed the names of all the plume
2 team members in my written statement because I truly
3 believe that these scientists deserve the recognition
4 of our nation. If there is a silver lining in the
5 tragic event of the Deepwater Horizon spill, it is the
6 way the American people were willing at all levels to
7 help their fellow citizens.
8 So it was that when I asked, these
9 scientists were willing to give up their weekends,
10 their holidays, and other commitments to help assist
11 in this effort, in many cases without any guarantee of
12 compensation.
13 The method that the plume team used to
14 estimate the flow rate was a variant of what's called
15 particle image velocimetry, PIV. While difficult in
16 practice, PIV is simple in principle. And this method
17 of flow events such as eddy or other identifiable item
18 is observed at two consecutive video frames. The
19 distance moved per time between the frames gives the
20 velocity after adjustment for viewing angle and other
21 factors. Repeated measurements over time give an
22 estimated mean flow.

135

1 PIV was just one method to estimate the
2 flow rate. Dr. Camilli I'm sure will talk about the
3 methods that were used at Woods Hole. Now, each
4 method had its strength and its weaknesses, and the
5 strength and weaknesses of the PIV are discussed in
6 the team report which I've already provided to the
7 commission.
8 At the end of July the representatives from
9 FRTG, Woods Hole, and the Department of Energy held a
10 teleconference that generated the current best
11 estimated flow rate of between 62 and 53,000 barrels
12 per day. And Mr. Sogge can answer questions on that
13 for you.
14 Along with estimating the oil flow rate, an
15 equal challenge for the response science team was
16 understanding the immediate disposition of that oil.
17 Preparing a mass balance for an oil spill is typically
18 a dull but straightforward process, but that was not
19 the case for this spill. Instead we needed to develop
20 the oil budget calculator. This was a combined effort
21 of several federal agencies, leading academics in the
22 field, and practical response experts. Its results

136

1 are a product of field measurement, scientific
2 analysis, and practical clean-up expertise. The
3 emphasis was on getting a conservative answer so as
4 not to underestimate any future clean-up requirements.
5 In terms of response, that translated into
6 using conservative estimates for clean-up efficiency,
7 particularly with regard to skimmers and dispersants.
8 It is important to remember that the
9 Deepwater Horizon was an emergency, not an experiment.
10 The needs of the emergency response defined the
11 properties with a calculator. These were to be
12 operable by response personnel with a specialized
13 staff, be able to deal with incomplete, uncertain, or
14 missing data, and still provide the best estimate
15 available, and being conservative in its answers, as
16 I've already explained.
17 It's important to understand what the
18 calculator was not designed to accomplish. It is not
19 a research tool, it was not designed as a damage
20 assessment tool, it does not report the final fate of
21 the spilled oil. Instead it estimates oil that is
22 amenable to response association, such as surface oil

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

137

1 as opposed to oil that is not, such as dissolved or
2 evaporated oil.

3 In an effort to gain the public -- better
4 public understanding of the short-term fate of the
5 oil, Dr. Jane Lubchenco, Administrator of NOAA,
6 presented at the White House press conference a
7 multi-agency report called What Happened To The Oil.
8 And I'm sure you've all seen the pie chart from that
9 report. The report unfortunately was mildly
10 misinterpreted in the media and by others, in claiming
11 that three-fourths of the oil was gone. It does not
12 say that. Academics confused what's essentially a
13 field summary from an emergency response tool with a
14 formal research report. It is not a formal research
15 report. The actual formal technical --

16 CO-CHAIR GRAHAM: Doctor, could you
17 summarize your comments?

18 DR. LEHR: Sure.

19 Anyway, the actual report will be coming
20 out shortly, and in our statement I've given some
21 recommendations for the improvement of the calculator.
22 And I thank you for inviting me, and I look forward to

138

1 answering your questions.

2 CO-CHAIR GRAHAM: Thank you very much.
3 Mr. Sogge?

4 MR. SOGGE: Good morning. Thank you.
5 I do not have a written or oral statement
6 other than to provide some context as to why I'm here.
7 I served as a deputy to USGS Director Marcia McNutt in
8 her role as the flow rate technical group chair. And
9 I served as her deputy as a liaison with the various
10 subteams that were involved. So I'm here to answer
11 any questions you may have about the general flow rate
12 technical group activities.

13 CO-CHAIR GRAHAM: Thank you.
14 Dr. MacDonald?

15 DR. MACDONALD: Thank you for the
16 opportunity to address this distinguished commission.
17 So, in the early days of the spill the rate
18 of 5,000 barrels a day, as you just heard from
19 Dr. Lehr, was derived by remote sensing methods. It's
20 been said that there hasn't been much advance in
21 technology since the Exxon Valdez, but one area that
22 definitely has advanced is the use of remote sensing

139

1 to estimate oil in the water. And this NOAA guide,
2 which is a part of a bond agreement, an international
3 agreement on how to assess oil in the water, includes
4 guidelines about how its appearance can be used to
5 estimate the thickness of the oil.

6 Very early on in the spill I used satellite
7 data to which I'm privy from my research, and the
8 Coast Guard's own maps, and I concluded that the rate
9 of release was on the order of 26,000 to 30,000
10 barrels of oil per day, much higher than was given by
11 the authorities. And as it turns out, I received from
12 Senator Nelson and Representative Markey's office this
13 BP spill rate estimator on 28 April that includes a
14 best estimate or a best guess of 5,758 barrels per
15 day.

16 My question was where did this number come
17 from and why were our numbers so different? And one
18 thing that I was able to discover was by comparing the
19 guidelines that NOAA issues for how thick oil is
20 according to its appearance with the guidelines that
21 appear in the oil thickness estimations table in the
22 BP regional oil spill response plan, you can see, if

140

1 you look all the way down at the bottom, that dark oil
2 in the BP oil thickness plan is one-hundredth the
3 thickness as is in the oil in the NOAA table.

4 In other words, for whatever reason, by
5 following this method, the BP technicians who were
6 attempting to analyze the spill magnitude, would have
7 gotten a number that was artificially low.

8 In the conclusion of my remarks I would
9 like to compare the difference between natural seeps
10 with the BP discharge.

11 Natural seeps are something that I've
12 studied for 25 years in the Gulf of Mexico. There are
13 about a thousand seeps, and they look like this. They
14 discharge a few tens to a few hundreds of gallons per
15 day on a continuous basis. Now, it has been stated or
16 assumed that the existence of natural seeps might
17 somehow predispose the Gulf of Mexico ecosystem better
18 to recover from oil pollution, even oil pollution over
19 the magnitude and duration of the BP oil discharge.
20 My feeling is that the solution to pollution, it's
21 often said, is dilution. But the cause of pollution
22 is concentration. And the fact of the BP oil spill is

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

141

1 that it was the most concentrated and most sustained
2 deep water release of oil that we've ever seen in
3 human history.
4 If we look at the surface oil at the height
5 of the BP discharge -- this is on about May 26th -- we
6 can see an area of very thick oil, covering some 15 to
7 20,000 square kilometers. We can also see natural
8 seeps in this picture. And the natural seeps in
9 comparison to these two images gives us a sense of
10 difference in scale between these two processes.
11 And by my estimation, the release of oil
12 from the BP well was some 10,000 times more
13 concentrated in time and space than anything that we
14 get out of the natural seeps.
15 There are some 1,000 seeps in the Gulf of
16 Mexico. They discharge about 400,000 barrels of oil
17 per year. The BP oil discharge released some 4.1
18 million barrels of oil, about 550,000 tons of oil, and
19 an additional 185,000 tons of gas, which distributed
20 itself over in excess of 150,000 square kilometers.
21 This is a composite picture showing where
22 all of the oil was at one time or another throughout

142

1 the spill.
2 We also know from the seeps what naturally
3 degraded oil looks like. The upper picture shows oil
4 from a natural -- a fresh seep, a fresh release of
5 oil. You see the spikes, which are the normal
6 alkanes. The lower trace shows a gas chromatogram
7 from a heavily degraded oil which I collected at a
8 seep, and you can see those alkanes are entirely
9 missing. This is what oil looks like in seep
10 sediments after it's been eaten by bacteria.
11 These are three samples of fresh oil that I
12 collected offshore Louisiana and directly over the
13 wellhead. And these are all -- the upper one is fresh
14 oil, the other two are heavily aged oil, and the lower
15 panel is oil that is thoroughly emulsified. And you
16 can see that there's very little evidence that this
17 oil is becoming like the oil that we see at the
18 natural seep sediments. Thank you.
19 CO-CHAIR GRAHAM: Thank you, Doctor.
20 Dr. Richard Camilli.
21 DR. CAMILLI: First slide, please.
22 First slide. I'll get started anyway.

143

1 Good morning, Chairman and distinguished
2 commission members. Thank you for the opportunity to
3 speak today about the flow rate from the Deepwater
4 Horizon disaster.
5 This past May, at the request of the U.S.
6 Coast Guard, I led a team of researchers on a study to
7 estimate the flow rate and the total spill volume of
8 the Deepwater Horizon Macondo well. This
9 investigation was undertaken using advanced acoustic
10 technologies.
11 CO-CHAIR GRAHAM: Sir, would you mind
12 speaking directly into the microphone.
13 DR. CAMILLI: Sure. Is that better?
14 CO-CHAIR GRAHAM: That's better. Thank
15 you.
16 DR. CAMILLI: This investigation was
17 undertaken using advanced acoustic technologies during
18 well-containment operations. We integrated our
19 equipment onto a remotely operated vehicle, and
20 operations commenced immediately following termination
21 of the top kill attempt.
22 Our investigation was conducted on a

144

1 noninterference basis, exactly as described in my
2 prior Congressional testimony. Less than 48 hours
3 after completing field operations, my analysis team
4 and I provided an initial flow estimate of .12 to .23
5 cubic meters per second. Following more detailed
6 calculations using over 16,000 discrete Doppler
7 velocity measurements and 2,600 individual sonar
8 cross-section measurements, we revised our estimate
9 upward by 8 percent to 0.25 cubic meters per second.
10 These flow rates were at that time described as bulk
11 volumetric rates because we had no accurate
12 information as to the fluid composition, and BP had
13 denied clearance for my team to use isobaric samplers
14 to collect and analyze fluids from within the leak.
15 Through the continued support of the Coast
16 Guard and the direct involvement of USGS director
17 Dr. Marcia McNutt, I was authorized to lead a second
18 team back to the Deepwater Horizon site and collect
19 M-member fluids from within the LMRP top hat using the
20 same samplers that had previously been prohibited by
21 BP.
22 Based on compositional analysis and the

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">145</p> <p>1 previously measured volumetric flow rates, I 2 calculated the oil flow at 59,000 barrels per day as 3 of May 31st. 4 Using this estimate and the DOE's measured 5 pre shut-in flow rate of 53,000 barrels per day, I 6 extrapolated a linear trend for the interval between 7 April 20th and July 14th and calculated a cumulative 8 leak of 5 million barrels. Subtracting the collected 9 oil from this total yields a net 4.2 million barrels 10 released to the ocean. This estimate does not take 11 into account flow rate change resulting from the riser 12 shearing, the oil that burned prior to the platform 13 sinking, or minor subsequent refinements in our oil 14 composition analysis. These factors offset each 15 other, and I therefore do not expect the 4.2 million 16 barrel estimate to undergo significant revision. 17 Neglecting these considerations, the WHOI team's 18 findings are within 2 percent of the official 19 government estimate. 20 Based on subsurface oil emulsion layers I 21 observed during the flow rate investigation, I then 22 submitted a proposal to the National Science</p>	<p style="text-align: right;">147</p> <p>1 hydrocarbons, many of which are known carcinogens. 2 Other important aspects of assessment should be 3 systematically addressed, including survey of sediment 4 contamination and long-term monitoring of the 5 Mississippi canyon blocks and its surrounding areas. 6 I'm prepared to describe field-proven 7 technologies for high-speed, noncontact sediment 8 contamination mapping, and systems for monitoring the 9 water column contamination over extended periods. 10 I would like to close by acknowledging the 11 significant assistance provided by individuals within 12 many governmental, academic, and industrial 13 organizations. Through these investigations, my 14 colleagues and I have sought to remain sensitive to 15 the lives lost in this tragedy, their families, many 16 residents of the Gulf Coast who have been impacted, as 17 well as the ongoing assessment and clean-up efforts. 18 We will continue to assist our nation and 19 its cognizant agencies to the fullest extent possible 20 when called upon. In order to avoid subjective biases 21 or factual misrepresentation, we have made 22 conscious -- a conscious decision to present findings</p>
<p style="text-align: right;">146</p> <p>1 Foundation to map subsurface hydrocarbon plumes using 2 an autonomous underwater vehicle equipped with a mass 3 spectrometer. 4 As chief scientist I led another expedition 5 back to the MC 252 block. Our investigations revealed 6 a continuous subsurface hydrocarbon plume, over 35 7 kilometers long, 2 kilometers wide, 200 meters high, 8 traveling in a southwesterly direction at an average 9 rate of 6.7 kilometers per day at 1100 meters depth. 10 We determined that the plume's origin was 11 the Macondo well, but that it did not create hypoxic 12 dead zones that would threaten fisheries. Our 13 findings are detailed in a paper published in Science. 14 Other studies provide additional insight into 15 microbial degradation of these subsurface 16 hydrocarbons. 17 The emerging body of evidence indicated 18 that biodegradation within these plumes was 19 predominantly limited to low molecular weight alkanes, 20 mainly propane. Questions remain as to the transport 21 and fate of more recalcitrant oil components, 22 particularly aromatic and polycyclic aromatic</p>	<p style="text-align: right;">148</p> <p>1 publicly only after scientifically rigorous vetting or 2 peer review. Thank you. 3 CO-CHAIR GRAHAM: Thank you very much, 4 Doctor. 5 Dr. Terry Hazen. 6 DR. HAZEN: First slide, please. 7 Thank you. So we have a large team, and 8 we've been focusing on -- as you see, some of the 40 9 people that have been involved. We've been focusing 10 on the microbial community structure, especially down 11 deep. And what I'm going to talk about today is only 12 what was published in Science and thoroughly vetted, 13 and peer reviewed. 14 So what we did initially was to look at 15 where we had -- the pointer is not working well here. 16 But you can see in the upper panel, at 1 kilometer we 17 see this big spike of hydrocarbons from the CDOM, and 18 which is a fluorescence indicator for hydrocarbons. 19 And then out at 5 kilometers you see that spike goes 20 down. And the dots that you see are the actual 21 bacterial densities. So they basically double out at 22 5 kilometers. And then at 10 kilometers they're still</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">149</p> <p>1 up, but the plume has gone down. This is basically 2 1100 meters. And basically this coincides perfectly 3 with what Dr. Camilli showed. 4 And then outside of the plume, in that last 5 panel we see that there's no difference in the 6 bacterial densities, and we don't see this plume. 7 We also see dissolved oxygen changes that 8 occurred not at 1 kilometer, but just -- just minor. 9 And then some significant changes in dissolved oxygen 10 at 5 kilometers, a little bit less at 10 kilometers, 11 and none outside of the plume. 12 We also have done a lot of sophisticated 13 analysis in terms of 16S rRNA and phospholipids, and 14 they look amazingly similar. There's differences 15 between the community structure in terms of what's in 16 the plume and what's outside the plume. And it 17 diseases in diversity, but it increases in those 18 amounts of petroleum degraders and organisms capable 19 of degrading petroleum, particularly in the Macondo 20 well. 21 We found a particular species that haven't 22 been described before. Not only is it a new species,</p>	<p style="text-align: right;">151</p> <p>1 such low temperatures. They actually grow better at 4 2 and 5 degrees than they grow at 20 degrees. 3 We made estimates from four different 4 techniques, using both changes in the alkanes, which 5 is 80 percent of the fresh oil without the methane, 6 and then both BP data and their own data. We also 7 took mixed consortia and microcosm water back to the 8 laboratory and estimated a -- basically a half life of 9 1.2 to 6.1 days. Now, that's quite fast, but it's 10 within the range of what we normally see, and it's 11 within the range of what we've seen on previous 12 studies. And it's giving it a fairly wide range, but 13 all of the data basically supports that. Thank you. 14 CO-CHAIR GRAHAM: Thank you, Dr. Hazen. 15 Our lead questioner will be Commissioner 16 Garcia. 17 QUESTIONS FROM THE COMMISSIONERS 18 COMMISSIONER GARCIA: Thank you, 19 Mr. Chairman. 20 Dr. Lehr, in your statement you made the 21 point that based on field reports, NOAA concluded that 22 the spill was larger than 1,000 barrels a day fairly</p>
<p style="text-align: right;">150</p> <p>1 it's probably a new genus. 95 percent of the 2 clones -- and this is another assay that we were 3 using -- were this one type of Oceanospirillales, and 4 whereas outside of the plume only 5 percent. So it's 5 quite a bit of difference in terms of community 6 structure. 7 This gives you a visual of this particular 8 organism, probably the Oceanospirillales. We're doing 9 a lot of the sequencing on this in subsequent studies. 10 You can see at 1 kilometer, at 1100 meters, how that 11 bug has just started to divide, and when it's 12 completely divided it's over 20 microns long in 13 complete division. But out at 10 kilometers you'll 14 see much higher densities, and in fact you can see 15 that it's -- it's how should we say, fat and happy. 16 We also took samples back to the laboratory 17 and looked at them in terms of these flocks that we 18 saw. And these flocks are what's left of the oil when 19 we take it back at 4 degrees. So even though we took 20 it back to the laboratory within three to four days, 21 all the oil was degraded from the plume samples 22 because these bugs were adapted to degrading oil at</p>	<p style="text-align: right;">152</p> <p>1 early on, and that when you increased that estimate to 2 5,000 barrels a day, that that was large enough to 3 result in added resources. Could you elaborate on 4 that? Because we had a conversation -- 5 DR. LEHR: Yeah. I listened to Admiral 6 Allen express his sentiment. I can just speak from 7 the NOAA side. We basically went out right then 8 because 5,000 barrels a day -- that was our minimum 9 estimate -- is a very large spill. So we, you know, 10 people's vacations were cancelled. We brought people 11 out of retirement and mobilized all our resources. We 12 had the head of NOAA shows up at our offices. That's 13 not something that normally happens. Getting a call 14 from the Secretary of Commerce and basically told, You 15 have a blank check, go through it. 16 And one of the things, for example, that we 17 wanted to do was to get a better estimate of the 18 surface volume. You cannot do that accurately from 19 visual observation, you cannot do that accurately from 20 just satellite images. 21 So we actually brought in, requested the 22 NASA aircraft equipped with a special type of spectral</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

153

1 scanner. And we requested that in -- one day, we got
2 it the next day. This is for an organization where it
3 takes me two years to get a new computer monitor. So
4 that was a full-out dedicated effort started right
5 from that.

6 COMMISSIONER GARCIA: We heard from the
7 other witnesses that there were other estimates that
8 were made, and those estimates were much closer to
9 what was actually being released. Why the
10 discrepancy? Why were your estimates so much lower
11 than the independent scientists?

12 DR. LEHR: I can't speak to the other
13 estimates because I don't know -- I haven't seen any
14 papers on those estimates. So I really wouldn't want
15 to comment on the science.

16 I can -- I have provided to the commission
17 why I don't think that visual observations would work.
18 Satellite images in this case which were mostly radar
19 images are even worse.

20 What happens is that the oil, once you get
21 beyond a certain thickness, is black. And yet the
22 thickness of that black oil can vary by as much as

154

1 three orders of magnitude, a thousand times. And so
2 you just -- you're picking a number, essentially. If
3 you pick right then you get it right, but it's a
4 guess. So that's why we needed more sophisticated
5 measures for surface, such as the NASA -- the AVERS
6 system. So we felt right away we needed to bring in
7 fluid experts to actually do an estimate of the oil
8 coming out of the pipe.

9 Does that answer your question?

10 COMMISSIONER GARCIA: Well, maybe.
11 Dr. MacDonald, what do you think?

12 DR. MacDONALD: Oh, I agree with Dr. Lehr
13 that this is not the best way to come up with accurate
14 or precise estimates of the flow. I think the
15 appropriate use of remote sensing technology in an
16 event like this is as a common sense check; are we in
17 the right ballpark? And 5,000 barrels a day was not
18 in the right ballpark, for whatever reason. And I
19 think that we could have done better. And I think
20 that the kinds of assets that were brought to bear,
21 AVERS was an excellent idea and it provided very
22 valuable information, but it took a long time to catch

155

1 up to reality.

2 So I agree that it's difficult to
3 characterize. However, even in the height of the
4 spill response, much of the extraction of the
5 information from the satellite data was done manually.
6 In other words, there were people sitting in a room
7 looking at satellite images and manually tracing
8 around them. And that leads to judgments,
9 subjectivity, fatigue, and so forth. I think that the
10 prospect of automating these processes, as we've done
11 in my laboratory and as we've collaborated with NOAA
12 in doing, would be an advance.

13 COMMISSIONER GARCIA: Dr. Camilli, do you
14 have any comments on that?

15 DR. CAMILLI: I would add that when you
16 make this surface-type measurement, it is subject to
17 the oil that is on the surface. And that could be
18 very different from what is actually escaping from the
19 deep source, in this case 1500 meters deep.

20 COMMISSIONER GARCIA: Dr. Lehr, what was
21 the process then for releasing estimates? What did
22 you have to go through to release your estimates to

156

1 the public?

2 DR. LEHR: I think actually I'm going to
3 let Mr. Sogge, since he was the assistant to the
4 director of FRTG, probably better answer it, if you
5 don't mind. Is that acceptable?

6 COMMISSIONER GARCIA: That's fine.
7 Give it a shot.

8 MR. SOGGE: Well, the flow rate technical
9 group was chartered on May 19th, so I can't speak to
10 anything that may have occurred before that time. But
11 once the flow rate technical group was working, we
12 brought multiple techniques to bear, independent
13 techniques, independent science teams, to collectively
14 come up with their best estimate.

15 When we had new information or revision to
16 an estimate, that went through the National Incident
17 Command and the Department of Interior for release of
18 the -- usually it was a press release or it was a
19 preliminary report.

20 COMMISSIONER GARCIA: Okay. So on these
21 flow rate estimates, then, were they reviewed by
22 independent scientists? Was there any kind of a

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

157

1 peer-review process that you went through?
2 MR. SOGGE: Yes. The results from all of
3 the teams were peer-reviewed. They may have been
4 peer-reviewed differently because some teams were
5 Department of Energy, some were USGS, but they were
6 all peer-reviewed.
7 COMMISSIONER GARCIA: Dr. MacDonald, you
8 have indicated in your testimony, at least the written
9 testimony, that you have concerns about the long-term
10 impact of the release of such concentrated amounts of
11 oil. What are your recommendations for determining
12 that long-term impact, and what should we be concerned
13 about?
14 DR. MacDONALD: I think we should be
15 concerned about percentage, fractional decreases in
16 the productivity, in the biodiversity of the Gulf of
17 Mexico ecosystem, particularly in the northeastern
18 Gulf where this release occurred. And I think that
19 the way to track that over time is to consider the
20 species which are dependent upon a healthy ecosystem.
21 And these include species like sperm whales, bluefin
22 tuna, sea turtles, which are large, charismatic

158

1 animals, but they also include humble organisms; Donax
2 clams, periwinkles and so forth, which are small; very
3 very, numerous, but perform essential functions.
4 In many cases we don't know what the
5 baseline levels of these populations are.
6 Nonetheless, we should track them very closely over
7 time, because the experience in Exxon Valdez in Prince
8 William Sound was that it sometimes took several years
9 or seasons for the impact to a population to appear.
10 So I think we need to be very careful not
11 to assume that this impact is over until we've had the
12 chance to monitor it. And my greatest concern is for
13 knock-on impacts that affect species that are already
14 in danger. For example, bluefin tuna, sperm whales,
15 which are sort of prior to the spill they were
16 balanced at about 1500 to 1600 individuals. And
17 population scientists estimated that the loss of even
18 a few more individuals might tip the population into a
19 decline for which it would not recover. Those kinds
20 of concerns are my deepest fear as a resident and
21 lover of the Gulf of Mexico.
22 COMMISSIONER GARCIA: Drs. Camilli or

159

1 Hazen, do you have anything to add?
2 No?
3 Dr. Lehr, were there any instances where
4 you had estimates that you wanted to release but you
5 were denied permission to release them?
6 DR. LEHR: No, not at all. In fact, it was
7 very straightforward for releasing all the
8 information.
9 COMMISSIONER GARCIA: And the manner in
10 which the oil budget was released, do you feel that
11 that was handled properly?
12 DR. LEHR: I do. And, you know, this is a
13 question of philosophy. Typically that oil budget is
14 always done. And you do make adjustments for each
15 spill, but it's not released to the public. But I
16 think because there was such a --
17 COMMISSIONER GARCIA: Should it have been
18 released to the public?
19 DR. LEHR: I believe it should. Now, this
20 is a philosophical issue. I believe in greater
21 transparency, and I think we would have done a
22 disservice to the public to have kept back information

160

1 that we had. So my personal opinion, I think that
2 that was the right call.
3 COMMISSIONER GARCIA: So do you think then
4 that there was enough transparency in the sense that
5 you clearly described the purpose of the budget and
6 what went into the calculation?
7 When I say "you" I'm not referring to you,
8 individually.
9 DR. LEHR: We can always argue on the
10 wordsmithing on it. If I was to do it again, I think
11 that I would go more towards what was in an article on
12 it in the Science journal on I think August 13th,
13 where instead of having one pie chart you had three
14 pie charts that shows the uncertainty. I think that
15 probably would have helped.
16 But it's always a difficult question, how
17 do you show uncertainty to the public and not -- and
18 do it in a clear fashion. And that's one of the
19 recommendations that we have in our written statement,
20 to see if we can improve on that in the future.
21 But I think it was still valuable to get
22 out to the public. There were lots of stories at that

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

161

1 time going on about what happened to the oil. I think
2 it was best to get that out to the public.
3 COMMISSIONER GARCIA: Thank you.
4 Dr. Camilli, you indicated that you were
5 contacted by the Coast Guard early on to come down to
6 Louisiana and assist in estimating the oil. And in
7 your written testimony you indicated that you were
8 denied permission by BP to the staging area at Houma.
9 I think I heard you say in your oral statement today
10 that BP also prohibited you from using samplers. Were
11 you given a reason? What was going on?
12 DR. CAMILLI: The issues of the samplers
13 revolved around what was deemed as safe and
14 acceptable. Much of the -- many of the assets that
15 are used at the Woods Hole Oceanographic Institution
16 are actually owned by the Navy. As such, they fall
17 under NAVC guidelines for safety. And the samplers
18 that were in question are designed to hold samples at
19 the ambient pressure where they were collected. So at
20 1500 meters equivalent depth.
21 Now, these samplers that we had, they were
22 certified using our ALVIN standard, which requires a

162

1 safety factor of 1.5, and designed for what's called
2 full ALVIN depth, which basically converts out to
3 equivalent depth of 6,000 meters. We provided that
4 information, although BP chose to use the American
5 Bureau of Shipping, which requires a different
6 standard. We tried unsuccessfully to get them to
7 recognize the standards that we used. And that -- at
8 that point that's when Dr. McNutt assisted us and was
9 able to show that the ABS standards actually did not
10 apply in this case because these pieces of equipment
11 were not actually bolted onto a ship. So -- and then
12 we were allowed to return and make those sample
13 collections.
14 COMMISSIONER GARCIA: And how much time did
15 this process take?
16 DR. CAMILLI: I think that process was
17 something on the order of three weeks.
18 COMMISSIONER GARCIA: I'm sorry?
19 DR. CAMILLI: Three weeks.
20 COMMISSIONER GARCIA: Three weeks?
21 DR. CAMILLI: Three weeks before we could
22 get back out on site.

163

1 So it wasn't simply a matter of getting an
2 approval; it was to arrange so that we could
3 remobilize and get back out on site with RVs and take
4 the samples.
5 COMMISSIONER GARCIA: Mr. Chairman, I don't
6 have any further questions.
7 CO-CHAIR GRAHAM: Questions?
8 Commissioner Beinecke. Then Commissioner
9 Murray.
10 COMMISSIONER BEINECKE: Thank you.
11 Dr. MacDonald, you just commented on that
12 there wasn't adequate baseline information in the
13 Gulf. And clearly there's a proposal for a much
14 expanded offshore leasing program in frontier areas,
15 not the Gulf. Can you just elaborate on what you
16 would deem to be adequate baseline information in
17 either the Gulf environment or in a frontier
18 environment where offshore leasing had not yet
19 occurred?
20 DR. MacDONALD: This is an area that I've
21 worked on for some 20 years in my career. When I was
22 a younger oceanographer we had three or four ships in

164

1 the Gulf of Mexico. Currently we are down to one
2 ship, the Pelican, which is 110 feet long. The
3 University of South Florida has just acquired a second
4 ship, the Weather Bird, which I believe is 115 feet.
5 These are excellent ships. They don't have the
6 capacity for extended operations offshore. We're
7 frequently able to draw on resources from Woods Hole,
8 but I think on many occasions that the basic work that
9 needs to be done is inhibited by the fact that we have
10 little infrastructure for oceanography in the Gulf.
11 And so my strongest recommendation would be to build
12 that infrastructure up.
13 The contemplated opening of the eastern
14 Gulf of Mexico to oil and gas exploration has not yet
15 been accompanied by the very high level of work done
16 by Minerals Management Service and their environmental
17 studies group to investigate potential impacts in the
18 deep sea. So much of what we know about the deep sea
19 oceanography is thanks to work funded by Minerals
20 Management Service and carried out very capably, in my
21 experience. We haven't yet done that in the eastern
22 Gulf where we are contemplating exploration in even

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

165

1 deeper depths.
2 So I think there is a great deal of work
3 that needs to be done, but we have infrastructure
4 limitations.
5 COMMISSIONER BEINECKE: Can you comment on
6 how long it would take to get that kind of baseline
7 information, if, for example, you had the
8 infrastructure to go into the eastern Gulf? Is that,
9 you know, one season, multi-seasons? How long does it
10 take to do that?
11 DR. MacDONALD: It's multi-seasons. I
12 mean, the work in the western and central Gulf was
13 that it was the occupation of 20 years, starting in
14 shallower depths, you know, down to 500 meters, and
15 proceeding out. I'm currently involved in projects
16 looking at deep sea corals. We just concluded a study
17 of deep sea chemosynthetic communities. So all these
18 things take time to set up, to fund, to specify. So
19 it would not be done overnight.
20 Unfortunately we've added on to this a
21 great deal of concern about the health of the deep end
22 folks, which we're going to have to answer not by

166

1 comparison but by trajectory.
2 COMMISSIONER BEINECKE: Could you also
3 comment on, and also Dr. Camilli and Dr. Hazen, on
4 what would constitute a long-term monitoring program
5 of the impacts of this spill in the Gulf, how long
6 would you recommend that that be conducted in the
7 fields in which you are both -- all three of you are
8 engaged? Could you maybe, Dr. MacDonald, start, and
9 then Dr. Camilli and Dr. Hazen.
10 DR. MacDONALD: I think we should have a
11 ten-year project. I think we should look very closely
12 at what was done by the trustees in the Prince William
13 Sound did a good job, an excellent job, I would say,
14 both with the national damage assessment process,
15 national resource damage assessment process, and then
16 follow on with I think a thousand peer-reviewed
17 publications or more that were done where we really,
18 really learned.
19 Unfortunately, what we learned in many
20 cases is not encouraging. You know, the Peterson
21 paper in 2003 suggested the Prince William Sound
22 ecosystem was permanently restructured by the impact

167

1 of a much, much smaller spill. Albeit we have a much
2 bigger area over which this spread and in deeper
3 water, and it may have been lighter oil, warmer
4 weather, there may be many contributing factors. We
5 certainly hope that there are. We don't know what
6 this spill has done and will do, and we need to pay
7 close attention. And we need to restore -- I agree
8 fully with Billy Nungesser that one of the things that
9 we should take from this is the resolve to restore, to
10 understand, and sustain the Gulf of Mexico much better
11 than we've done.
12 COMMISSIONER BEINECKE: Thank you.
13 Dr. Camilli, do you have a comment on
14 long-term monitoring?
15 DR. CAMILLI: I think the decadal-type time
16 frame would be appropriate for this type of long-term
17 monitoring. Another thing that I would point out is
18 that the standards by which we make these measurements
19 need to evolve. For the -- this spill, one of the
20 certifications of protocols was the NRDA, natural
21 resources damage assessment. That was developed in
22 the early '90s. It's very good, but technology has

168

1 come a long way since then. And certainly in the
2 fields where I focus my research, in robotics and so
3 forth, these new kinds of technologies and techniques
4 need to be incorporated certainly as we move into
5 deeper offshore oil production.
6 COMMISSIONER BEINECKE: Thank you.
7 Dr. Hazen?
8 DR. HAZEN: We've been sampling since May
9 25th, and they're still sampling. So we think it's --
10 as Dr. MacDonald says, we need to do the decadal type
11 of analyses.
12 I think from our perspective, what this may
13 involve is looking in detail at the difference between
14 leaking wells and exploratory wells and natural seeps,
15 and differentiating all of those. What potentially we
16 can do with these human restructure changes that we
17 see is the fact that they do last for some period of
18 time after the spill was stopped. So we still detect
19 some microbial community changes after we don't detect
20 any oil. We may be able to use that as an indicator,
21 in fact -- and this is just a hypothesis now -- of
22 recent episodic sort of leaks in oil from wells and

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

169

1 from natural seeps. So we could take advantage of
2 some of this basic research that was done.
3 COMMISSIONER BEINECKE: Thank you.
4 CO-CHAIR GRAHAM: Ms. Murray?
5 COMMISSIONER MURRAY: I was going to say
6 that was exactly the question I wanted to ask. So
7 I'll ask a different one, which is, you all three are
8 looking at this problem like the proverbial elephant,
9 from different aspects of it. And I'm wondering if,
10 in part of the long-term monitoring, if we could find
11 the plume and what's happened to it, look at the
12 alkanes in the plume, and monitor the bacteria at the
13 same time, and actually understand about the
14 degradation that's going on? How is your research
15 funded, and is there any such way that we could take
16 advantage of this unfortunate moment?
17 Any one of you want to answer?
18 DR. CAMILLI: I'll just speak about the
19 technologies that we employed with the autonomous
20 vehicle. The -- those technologies were developed
21 through funding from the National Science Foundation
22 and the National Ocean Partnership Program.

170

1 The techniques to hunt for the plume using
2 this autonomous robot were actually developed through
3 funding from NASA to develop extended autonomy for
4 space probes. So they come from a very diverse
5 background of fundamental science. But they can be
6 applied, as we've seen here, for very practical
7 purposes. And I think in some ways we're a victim of
8 our own success. We haven't had a large oil spill
9 since the Exxon Valdez, and haven't really
10 contemplated a failure like the Ixtoc blowout since it
11 occurred.
12 So we're in some ways a little bit behind
13 the curve. And actually, a colleague of mine pointed
14 out when we first arrived to do the flow rate
15 measurements, he said, when we were looking at the
16 video screen of the ROVs in operation, he said, This
17 looks like a 19th century fire engine, horse-drawn
18 fire engine, pulling up to a high rise to put out a
19 fire.
20 And so that we have come along way in the
21 technologies. But we have not done that in a directed
22 way, a purpose-built way, to be able to address these

171

1 issues for the particular -- particularly the
2 deepwater work.
3 COMMISSIONER MURRAY: Dr. Hazen?
4 DR. HAZEN: There's certainly a lot of
5 things that need to be done. And I think the NSF, of
6 course, responded with these rapid proposals. And I
7 know I wrote letters of support for a number of
8 different investigators and provided them with samples
9 also so that they could get their research going.
10 And the turnaround time on those proposals
11 was sometimes only two weeks from the time that
12 they're submitted to the time that they were actually
13 awarded the grant. Now, that's fantastic, especially
14 for a rapid response that was needed.
15 However, the amount of money that was given
16 in those was about -- I think it was limited to
17 \$125,000 a year, and a two-year maximum. For doing
18 this type of deepwater work in longer term studies, I
19 think we need to have some programs that are much more
20 comprehensive and that will do team science, like we
21 do at the national labs, and put together some of the
22 best experts and have teams that can go out. And this

172

1 could be funded by NOAA or National Science
2 Foundation.
3 DR. MacDONALD: I can speak to the research
4 objectives here and goals of the oil spill academic
5 task force in the Florida Institute of Oceanography,
6 with funding from BP, which has all now been disbursed
7 to the individual investigators, in looking at a wide
8 variety of potential spill impacts. My personal
9 research is to look at the distribution of the surface
10 oil. I have no way of measuring the subsurface oil.
11 But I can say from our careful review of the surface
12 data that the oil spread to the north and to the -- to
13 the east a good deal more than perhaps is -- well, we
14 all knew that it came ashore in places that it did.
15 There appears to be evidence that some of
16 it is has also sunk to the bottom. And so we need to
17 look at the -- at the -- where the satellite data
18 would predict that the oil was, and might have sunk.
19 And I'm doing that together with Dr. Richard Snyder
20 from the University of West Florida.
21 And we have a combined program to sample
22 where the -- most of the oil where the satellite data

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

173

1 indicated the oil made landfall along the coast of
2 Florida. And so we're conducting a time series of
3 sampling on the bottom and in the water columns to see
4 how that's addressed. I would like to see that sort
5 of work extended, because we have a very large area of
6 the deep gulf where there's potentially oil at the
7 bottom.
8 COMMISSIONER MURRAY: Thank you.
9 CO-CHAIR GRAHAM: Commissioner Boesch?
10 COMMISSIONER BOESCH: Yes. First of all,
11 Dr. Camilli and Dr. Hazen, I want to commend you for
12 going through the process of your careful analysis and
13 publishing the results without speculating. I think
14 this was a model that I think a lot of scientists
15 should follow going forward as we begin to understand
16 this whole phenomenon.
17 My question in that regard, of course, is
18 that there are more and more papers out every day that
19 give us another perspective on what happened to the
20 oil, particularly the subsurface oil that both of you
21 studied. And I think, Dr. Camilli, you made a mention
22 of one recent paper related to the degradation that

174

1 seems to be initially focused on propane, or at least
2 the gaseous hydrocarbons in addition to methane that
3 were released.
4 The question I have is to Dr. Hazen, is
5 that what evidence that you have from your work that
6 there's degradation going on of the liquid
7 hydrocarbons in addition to the gaseous hydrocarbons
8 in this near-term response, and what would that lead
9 you to believe in terms of the long-term fate of those
10 compounds that are released in the deep plume?
11 DR. HAZEN: So the paper you are talking
12 about is Dr. Valentine's?
13 COMMISSIONER BOESCH: Right.
14 DR. HAZEN: And so Dave and I know each
15 other quite well, and we've talked about this. In
16 fact, we saw the same groups of organisms. We were
17 using a variety of techniques. And he was using --
18 limited to just a couple of techniques. We saw the
19 same group of organisms.
20 We were looking at the alkanes specifically
21 because that was the highest concentration that we
22 were seeing in this very dispersed plume down deep

175

1 that was very low concentrations. So it was difficult
2 for us to measure anything else, as you can see in our
3 paper.
4 COMMISSIONER BOESCH: By alkanes you mean
5 hydrocarbons beyond the size of propane, butane?
6 DR. HAZEN: Yeah. We did see a lot of
7 those, the propane and methane and that sort of thing.
8 Now, I actually have a patent in -- that's
9 owned by DUE, of course, and -- on gaseous nutrient
10 injection using methane. And we do know that
11 co-metabolism can occur, and that these propanotrophs
12 and methylotrophs, they have an enzyme that will
13 degrade fortuitously over 300 other compounds,
14 including a lot of the hydrocarbons that are in them.
15 So we may have -- this may have been
16 advantageous to -- and we need to look at this, and
17 these are just some hypothesis now -- that in fact
18 co-metabolism may have helped because the
19 propanotrophs and methylotrophs come up quite quickly.
20 Fortuitously as they ran out of that, they would have
21 fortuitously degraded the other hydrocarbons.
22 Now, we specifically took back to the

176

1 laboratory and did tests on the fresh oil, which was
2 predominantly alkanes. So it did not have the
3 volatile components in it. So those estimates of
4 half-lives are from that, and not from the methane and
5 that sort of thing. And we're currently doing a lot
6 of other investigations on the linkage between the
7 propane ethane and the methane. Of course the methane
8 forms gas hydrates at this depth and temperature. And
9 we believe that it has to get up to about, based upon
10 the physics, about 400 meters before it starts to
11 melt. We used -- there's some other studies that show
12 that at 200 meters we start to see a lot of activity
13 there.
14 Now, if that was able to overcome the
15 extreme amounts of methane that were released in this
16 case, we don't know. So a lot of other studies needs
17 to be done there.
18 COMMISSIONER BOESCH: So what would you
19 imagine would be, you know, in terms of the bacterial
20 degradation that you saw, the state of those suspended
21 droplets today, two-and-a-half, two months after the
22 spill was capped?

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

177

1 DR. HAZEN: We can't detect them. So
2 within about the first week in August we could detect
3 them by fluorescence by the CDOM device on the CTD.
4 Excuse me for my acronyms. The --
5 COMMISSIONER BOESCH: I'll translate them
6 for the rest of the commission.
7 DR. HAZEN: Okay. So we have gone back and
8 also analyzed that with chemically fixed water samples
9 from those depths. And we cannot find -- where the
10 plume was, we see the highest count we've ever gotten
11 after August and in through August was one hit of 2
12 ppb. So again, below sort of drinking water standards
13 almost.
14 And for all the other samples, it was
15 fractions of a ppb, for all of those previous sites
16 that we had sampled. So it did disappear fairly
17 rapidly.
18 Now, be clear that when I say half-life,
19 that does not mean -- and I have to explain this to
20 the press quite a bit. That does not mean when I say
21 the half life is two days, that everything is gone in
22 four days. It means that half of the material is gone

178

1 in two days, and half of the remaining material is
2 gone in two days, because there is recalcitrant
3 components that will remain for a long period of time.
4 But we do that estimate based upon the alkanes, which
5 are the largest component.
6 COMMISSIONER BOESCH: Dr. MacDonald, in
7 your written testimony you offered the opinion that
8 the remaining fraction of the oil that wasn't captured
9 evaporated in the ocean may, in fact, be residing in
10 the sediment somehow, and that you estimated this
11 could be as much as 50 percent of this durable
12 material is now buried in marine coastal sediments,
13 and that there's scan evidence that bacterial
14 degradation of this material has gone on before
15 burial.
16 How do we quantify this? And I'm
17 particularly interested also, Dr. Camilli mentioned as
18 a teaser, this technology for high-speed noncontact
19 mapping of sediment contamination. Could you talk
20 about what we know about the extent of sediment
21 contamination, and Dr. Camilli, could you give us some
22 insights about how you might map this?

179

1 DR. MacDONALD: Well, I can speak to work
2 that's been done by colleagues in Florida who have
3 looked at Pensacola Beach and regions in that area,
4 and they found very quickly after the oil came
5 ashore -- the oil came ashore for a period of about
6 three weeks -- that it sank down within the sands, the
7 sand offshore --
8 COMMISSIONER BOESCH: Offshore, you mean
9 close to shore?
10 **A Close to shore, yeah. Sort of the surf
11 zone and the immediate shore area.**
12 **-- that the oil sank from view so that it
13 was no longer clearly visible but formed layers that
14 persist to this day.**
15 **The two problems with that, one problem is
16 that the deeper it gets, the less oxygen is available
17 for breaking that oil up. And of course the reason
18 that we have oil is because it's a material that very
19 stubbornly resists breakdown. Most of the oil we use
20 is millions of years old. So it's not a compound that
21 breaks down easily.**
22 **The other problem with buried layers of oil**

180

1 **is that any storm event tends to resuspend them. And
2 we've had events along Florida where there have been
3 fresh oilings probably due to rough weather,
4 resuspending oil.**
5 **So this is a very difficult problem. And,
6 you know, I think techniques that Woods Hole group
7 could develop to rapidly measure oil, some sort of a
8 probe that could go along and sample in a systematic
9 way, possibly coupled with careful modeling of the
10 plume trajectory, that would be a valuable approach,
11 but a very difficult challenge.**
12 COMMISSIONER BOESCH: Dr. Camilli?
13 DR. CAMILLI: Yes. So in my opening
14 statement, I mentioned -- I used the phrase "field
15 proven for the sediment contamination mapping." And
16 back in 2009 I actually published a paper on sediment
17 contamination mapping in the Marine Pollution
18 Bulletin. The technology is actually not that
19 different from what we use to map the plume with the
20 autonomous vehicle. Instead we actually were able to
21 show that we used a remotely operated vehicle equipped
22 with one of these mass spectrometers, and had the

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

181

1 vehicle move along at about a meter above the sea
2 floor, moving continuously without touching the sea
3 floor, without stopping to take a sample, it was able
4 to detect the hydrocarbons coming out of the sediment.
5 And we were able to map those, and in the paper
6 described how we were able to map and even show the
7 shape of sources down to centimeter scales.
8 Now, the reason this is important is
9 because the sort of tried-and-true method involves
10 using core sampling, which is very good. You get a
11 sample that's brought back onto the deck of a ship,
12 but it's also very labor-intensive and slow. And to
13 put that in perspective, if you do core sampling, if
14 you have a very good team, you may be able to collect
15 a dozen or so samples per day. With the approach that
16 we published in 2009, we are able to show that we
17 could make measurements of several thousand
18 measurements per day and actually map sea floor
19 contamination.
20 And we found that the sea floor
21 contamination with heavy oil, as it's called, tends to
22 be very localized. And it tends to pool in low --

182

1 low-lying areas. And it looks sort of like mud
2 puddles, if you will.
3 So to understand the fate of these
4 hydrocarbons and come up with a budget, I recommend
5 using that technique. There are other techniques
6 involving fluorometry that have been developed. A lot
7 of this work has actually been funded by the U.S.
8 Coast Guard over the years. The Coast Guard has a
9 research and development center in Connecticut and has
10 been working on this for a decade or more, and these
11 technologies are out there.
12 COMMISSIONER BOESCH: Thank you,
13 Mr. Chairman.
14 CO-CHAIR GRAHAM: Any other questions?
15 Yes, Commissioner Ulmer.
16 COMMISSIONER ULMER: Thank you.
17 I have a question that I would like to
18 address to the entire panel, but don't feel like you
19 have to answer it if you don't have an answer.
20 I am trying to take away from this panel
21 some lessons learned from this experience that we
22 would like to do something different in the future

183

1 based on what we've learned. And I think one of the
2 things I've heard is that we need more baseline
3 sampling so that we know what is there, so that when
4 an incident occurs, we have a better way of measuring
5 over time, in the decadal or longer period of
6 monitoring after the incident, of what impact. I
7 think that's one thing I heard. I think I heard
8 additional technology and investment in technology to
9 be able to do a better job of being able to estimate
10 spills after spills. Perhaps better science
11 coordination both from the standpoint of what kind of
12 research needs to be done before and after.
13 Those are a few of the takeaways from what
14 you have said. If there are some others,
15 recommendations that you feel the commission should
16 consider as we make our report to the President, I
17 would appreciate your words of advice.
18 DR. HAZEN: So I would say that one of the
19 things that I think definitely needs to be done is to
20 have a large team of science that can be rapidly
21 deployed in these cases of these emergencies. And so
22 we missed out on a lot of information because we

184

1 couldn't get out there quick enough. Meaning that the
2 funding to get out there quick enough, and I am
3 speaking for the scientific community in general. If
4 we had had that, we could have gotten a lot more
5 information a lot faster. And we had a lot of
6 critical estimates of various types of flow rates and
7 where the plume was going and effects and that sort of
8 thing. It requires that basically there be a rapid
9 deployment of a large team that can do this type of
10 thing.
11 And, you know, we've seen that the
12 bureaucracy holds up that basically for months,
13 literally, until in some cases the well was capped
14 before some people could get out there.
15 COMMISSIONER ULMER: Thank you.
16 DR. CAMILLI: I would like to add that from
17 a technological perspective, there are many, many new
18 technologies that are coming online. But there's not
19 a very well-known mechanism to allow those
20 technologies to translate into operations-type work.
21 The Coast Guard has strike teams that go
22 out when there are accidents like this, to immediately

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

185

1 deal with the situation. It would be nice if there
2 was a formal mechanism that allowed those of us in the
3 scientific community and elsewhere to provide
4 equipment, information, expertise, and so forth on a
5 much smoother basis. Because I have incredible
6 respect for those guys. They have to go out in harm's
7 way and deal with these situations. And they have
8 multiple things that they have to accomplish. First
9 and foremost is minimize loss of life. And then after
10 that, address these other issues of stabilizing the
11 ship or platform.

12 And so if we could make their jobs easier,
13 I think that that's very important. So in the
14 military and defense world we talk about technology
15 readiness levels. If we could have some equivalent
16 that we could then bring technology and other
17 techniques in full review so that it's fast-tracked
18 into their utilization.

19 DR. LEHR: I would like to second that,
20 what Dr. Camilli was saying. Ten years ago we
21 submitted a paper at the National Oil Spill Conference
22 predicting what an oil spill would look like in 2011.

186

1 In 2011 we'll give another paper talking about what
2 actually happened with those predictions, and there's
3 a wide gap between the two.

4 One thing we have discovered is it's very
5 difficult to translate pure science into operations.
6 There's a center, a NOAA, University of New Hampshire
7 Center, Coastal Response Research Center, I believe
8 you'll have the director of it on the panel next, and
9 she can go on to some of the difficulties that we've
10 had of translating the science into something that can
11 be operational for the Unified Command to make
12 decisions.

13 So I think one of the keys would be to be
14 able to make sure that that science is part of any
15 contingency planning so that when it comes -- a spill
16 that's unusual like this one, we don't have to develop
17 things that we would have liked to have developed
18 before the spill happened.

19 DR. MacDONALD: One of the cutting-edge
20 areas of science is what's called ocean observation.
21 And this is the idea that we stop just observing the
22 ocean or stop looking at the ocean but try to predict

187

1 what it's going to do based on ongoing measurements,
2 the way we do with weather. And ocean observatories
3 are being installed in various parts of the world,
4 including the United States, off the West Coast.

5 We already have ocean observatories in the
6 Gulf of Mexico, quite a number of them. And they're
7 called oil production platforms. And they have the
8 capability, and the oil industry could play a role
9 greatly to improve the collection of coastal
10 information, specifically currents.

11 One of the lessons that the State of Texas
12 took from an oil spill that I was involved with long
13 ago, the Mega Borg, was that the models that we had,
14 including excellent models from NOAA, were not
15 sufficient to predict where the oil was. So they
16 acted on the models and they boomed certain areas, and
17 the oil actually ended up going in a completely
18 different direction. The State of Texas said we have
19 to measure the currents real time to be able to
20 respond real time to oil.

21 We do not have such a system off the coast
22 of Mississippi, Alabama, Florida. There is a bit of a

188

1 system off of Louisiana, but we really don't have
2 anything like the kinds of weather observations that
3 are made routinely across the country, which are key
4 for, you know, predicting tornadoes and extreme
5 events, but also help people in their daily lives to
6 understand what's going to happen.

7 Well, what we understand now as a result of
8 this spill, just how important the ocean is for our
9 daily life. I think we should take from this the
10 resolve to measure it better.

11 COMMISSIONER ULMER: Thank you very much.
12 CO-CHAIR GRAHAM: Co-chair Reilly?
13 CO-CHAIR REILLY: Dr. Lehr, the comments
14 you made a few minutes ago about the need to be
15 prepared for something like this in the future, for
16 the scientific community to be capable and ready and
17 standing by, and your panelists shared this sense, do
18 I take from that that this has not yet been done? I
19 thought that the technology now had been significantly
20 advanced to make judgments about spill rates. And
21 just assumed that that would be incorporated into the
22 response capabilities of NOAA and the USGS and the

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

189

1 other agencies involved. Can you just make clear
2 whether that's correct or not?
3 DR. LEHR: It's partly correct. We've got
4 models that will predict a typical tanker spill, for
5 example, and estimate the rate that would flow out of
6 there. We do not have the capabilities, you know,
7 established in-house to estimate this problem, which
8 was a fluid coming out, it was a mixture of two phase,
9 water entrainment, hydrate formation. That's why we
10 had to go out and get the outside experts.
11 I've submitted to the panel already a
12 proposal that we submitted within NOAA to advance our
13 fate and behavior models.
14 CO-CHAIR REILLY: It's a proposal at this
15 point.
16 DR. LEHR: It is a proposal, and we've been
17 lacking the resources to do it.
18 CO-CHAIR REILLY: Well, the only thing I
19 would say is that one of the really significant
20 sources of public discontent and distrust I think of
21 the whole response was the rapidly changing numbers
22 of -- on the spill coming out of the government. And

190

1 it seems to me that for public trust and confidence in
2 so many aspects of the response, it's really vital to
3 get that right next time. You don't disagree?
4 DR. LEHR: Well, I mean, we -- it was a
5 challenge. And I think, again, we have to realize we
6 were dealing with something that's a mile beneath the
7 water surface --
8 CO-CHAIR REILLY: I understand.
9 DR. LEHR: -- looking at robot images,
10 having the difficulty, as Admiral Allen mentioned, in
11 getting the high-quality video. I mean, all the
12 difficulties were there. And I think you always tend
13 to estimate conservatively when you're the government.
14 If I was working for Associated Press I would probably
15 do the converse; you always estimate big.
16 CO-CHAIR REILLY: Well, that's what you
17 say. The Coast Guard doesn't say that. They say they
18 assume the worst case.
19 DR. LEHR: Well, you look at the worst
20 case. And we did. And that was in the numbers that
21 BP released in their original contingency plans when
22 they applied for a permit to drill. So that was

191

1 there, that was -- the Unified Command knew about
2 that. But it was a very difficult, challenging
3 problem.
4 CO-CHAIR REILLY: I didn't mean to discount
5 the complexity. What I meant to suggest was that
6 having learned from this, I assume next time we'll do
7 better?
8 DR. LEHR: I hope so.
9 CO-CHAIR REILLY: Thank you.
10 CO-CHAIR GRAHAM: Dr. Camilli, I believe it
11 was you who used the analogy of the 19th century fire
12 department coming to a fire in a 21st century
13 high-rise. Were you the author of that?
14 DR. CAMILLI: I was not. One of my
15 colleagues was.
16 CO-CHAIR GRAHAM: But you stole it from
17 someone.
18 DR. CAMILLI: That's correct.
19 CO-CHAIR GRAHAM: That is an analogy which
20 has actually been used in another context, and that is
21 that there have been some areas of technological
22 advancement, such as the ability to build taller and

192

1 taller buildings, where there has been a history of
2 science, of safety, closely mirroring the science of
3 greater height. And, in fact, we have developed
4 techniques to deal with fires in very tall buildings.
5 The deepwater oil industry seems to be an
6 area where that has not happened; that is, the
7 technology to drill at deeper and deeper levels has
8 not been concurrent with the development of
9 technologies as to how to do it safely and to be able
10 to respond effectively to it.
11 As a scientist, what accounts for the
12 concurrence in one area of science and the divergence
13 of safety from what I would call affirmative
14 technologies, in this case affirmative to be able to
15 drill at deeper levels; what accounts for that, and
16 what can be done maybe within the culture of this
17 industry to try and make those two more parallel?
18 DR. CAMILLI: That's a very complex
19 question. But I would say first of all that the field
20 of oceanography has been working in the deep water for
21 a very long time. The organization that I work for
22 have been working in depths much greater than this for

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

193

1 decades. As some of our deep submersibles, like
2 ALVIN, have been in operation longer than I've been
3 alive. And all of that's been done very safely.
4 Now, I think one of the differences with
5 the deep water work is particularly the issue of
6 hydrate formation.
7 CO-CHAIR GRAHAM: Is?
8 DR. CAMILLI: Hydrate formation. And as
9 Dr. Hazen mentioned, in the Gulf of Mexico, the
10 hydrates form -- or there's a stability zone at, let's
11 say, roughly 500 meters water depth.
12 Once you get below the 500 meters water
13 depth, the response that you would have vastly
14 changes. And we saw that actually play out with the
15 original containment structure that was attempted.
16 That containment structure is sort of a
17 standard play out of the playbook for dealing with an
18 oil spill of this type if you were in shallower water,
19 it works very well.
20 Ixtoc is a good example. Its containment
21 structures are used routinely for failed blowout
22 preventers and other failed infrastructure.

194

1 The problem right there was the hydrate
2 formation. We saw the hydrate formation actually
3 create problems during the first attempt at cutting
4 the riser with the diamond wire saw. That system
5 became completely covered in hydrates, and eventually
6 it shut it down.
7 So the hydrate issue is one of the things
8 that has to be addressed. And actually through the
9 attempted containment efforts, we've learned a
10 tremendous amount of the do's and don'ts. But more
11 work needs to be done.
12 And I would say that right now with the
13 increasing push to move deeper and deeper offshore in
14 oil production, there's also a technological push
15 underway to do what's called subsurface completion.
16 In other words, instead of having a platform residing
17 on the surface, all of your infrastructure would
18 reside on the sea floor.
19 There are advantages to that. One being
20 that you stay out of the very high-energy environment
21 on the surface that you would experience, particularly
22 in the Gulf of Mexico because of hurricanes.

195

1 Now, the difficulty is how do you maintain
2 those systems in the subsurface if you can't have
3 humans there walking around and doing the regularly
4 scheduled maintenance. We're limited by the robotic
5 capability. And that's where a lot of research and
6 development needs to be done. And that's I think
7 where the scientific research can actually help the
8 industry and our nation.
9 CO-CHAIR GRAHAM: Okay. It would be
10 helpful -- you've listed two areas where you think
11 some additional effort in understanding and research
12 and development of appropriate responses would
13 contribute to this parallelism between deeper drilling
14 and safe drilling. If there are other items that you
15 would like to add to our list of those areas, I would
16 appreciate it if you would communicate to us
17 subsequent to this hearing.
18 Are there any other questions?
19 If not, thank you very much for a very
20 excellent presentation. We appreciate the
21 contribution that you have made today, and be alert
22 that we might be asking for further contributions in

196

1 the future. Thank you.
2 We will break for lunch and will reconvene
3 at 1:30.
4 (Luncheon recess.)
5 PANEL III
6 THE USE OF DISPERSANTS
7 CO-CHAIR REILLY: It gives me great
8 pleasure to welcome the 12th, I believe, Administrator
9 of the U.S. Environmental Protection Agency, a number
10 I had some role in ensuring when I decided not to
11 count Ruckelshaus twice.
12 We are very pleased to have you with us
13 this morning, Administrator, and very interested in
14 hearing you make your presentation and talking about
15 dispersants and some other issues as well, I think.
16 THE HONORABLE LISA JACKSON: Thank you. So
17 let me go.
18 CO-CHAIR REILLY: Pull the microphone a
19 little closer, please.
20 THE HONORABLE LISA JACKSON: Well, good
21 afternoon, and thank you all very much. It's lovely
22 to be here. Thank you for inviting me to testify

NATIONAL OIL SPILL COMMISSION MEETING
 CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

197	<p>1 about the use of dispersants and, of course, EPA's</p> <p>2 role in responding to the BP Deepwater Horizon rig</p> <p>3 explosion.</p> <p>4 Please permit me to begin by expressing my</p> <p>5 condolences to the families of those who lost their</p> <p>6 lives in the explosion now five months ago.</p> <p>7 Thankfully the well is sealed, and we are</p> <p>8 now focused on scientific and science-based monitoring</p> <p>9 and investigation, as well as on the long-term</p> <p>10 recovery and restoration of the Gulf of Mexico, its</p> <p>11 people, and its ecosystems.</p> <p>12 Over the course of the response and at the</p> <p>13 President's direction, I personally traveled to the</p> <p>14 region, the region I grew up in and still consider</p> <p>15 home, nine times, and spent 21 days on site.</p> <p>16 From the onset of the crisis over 200 staff</p> <p>17 from EPA worked on the response, from scientists,</p> <p>18 engineers, contractors, and others, in all of the</p> <p>19 affected states.</p> <p>20 CO-CHAIR GRAHAM: Excuse me. Can you pull</p> <p>21 the mike closer --</p> <p>22 THE HONORABLE LISA JACKSON: Even closer?</p>	199
198	<p>1 Oh, I'm so sorry. Shall I start over?</p> <p>2 CO-CHAIR GRAHAM: No, that's fine.</p> <p>3 THE HONORABLE LISA JACKSON: We quickly</p> <p>4 stood up a process of rigorous testing and monitoring</p> <p>5 of air and water quality and sediment, and made that</p> <p>6 data public every day. In coordination with our</p> <p>7 federal partners, we also monitored for the presence</p> <p>8 of dispersants in the water column.</p> <p>9 One of our top priorities was the safe</p> <p>10 application of these dispersants. Dispersants, as you</p> <p>11 know, are chemicals that are applied to spilled oil to</p> <p>12 break it down into smaller drops on and below the</p> <p>13 surface.</p> <p>14 This dispersed oil mixes into the water</p> <p>15 column and is diluted and degraded by bacteria and</p> <p>16 other microscopic organisms. We know that dispersants</p> <p>17 are generally less toxic than oil. We know that they</p> <p>18 decrease the risk to the shoreline and to organisms at</p> <p>19 the surface, and that they biodegrade over days or</p> <p>20 weeks and not years, as oil sometimes does.</p> <p>21 However, all the potential unknown</p> <p>22 long-term effects of the dispersant application on</p>	200

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

201

1 below health limits.
2 While these detections were likely caused
3 by problems with the testing devices themselves, they
4 were immediately investigated as though they presented
5 real detections. The areas were resampled. In both
6 cases follow-up testing indicated a nondetection of
7 dispersant. Our monitoring continues and will
8 continue, in order to ensure that potential
9 environmental impacts are immediately identified.
10 From the early stages of the response we
11 recognized the need for EPA to be vigilant and
12 cautious with the use of dispersants. That is why,
13 along with the Coast Guard, we ordered BP to use less
14 toxic dispersants and to limit use and volume of
15 dispersants. Specifically EPA and the Coast Guard
16 issued a directive to BP on May 26th, instructing BP
17 to significantly scale back the subsurface use of
18 dispersants to only what was needed to be effective,
19 and to halt use of subsurface dispersants unless
20 conditions on the ground limited the use of other
21 mechanical means of dealing with the spilled oil.
22 After that directive was issued, we saw the

202

1 total volume of dispersants used daily fall by 75
2 percent from their peak levels. While some days
3 showed increased dispersant use, the significant
4 decreasing trend line in use at the surface was
5 undeniable.
6 EPA also conducted independent
7 peer-reviewed testing on the toxicity of all the
8 dispersants that were authorized for use. Our own
9 independent analyses found that all of the dispersants
10 that were tested, when tested alone, could be
11 categorized as practically nontoxic to slightly toxic.
12 The oil, when tested alone, was generally moderately
13 toxic. Mixtures of oil and each of the dispersants
14 were no more toxic than the oil alone. So that would
15 mean as high as moderately toxic.
16 It is clear that we must make an investment
17 into the scientific research of dispersants. Congress
18 has recently appropriated to EPA \$2 million to begin a
19 long-term study on the impact of dispersants. These
20 funds will help support research on the short- and
21 long-term environmental and human health impacts
22 associated with the oil spill and dispersant use.

203

1 We were in a position with no perfect
2 solution. As I have said before, preventing the oil
3 from reaching the shoreline was the Number 1 goal.
4 Still, we must learn from our experience with this
5 tragic event. I am fully committed to revisiting the
6 regulations surrounding EPA's response, particularly
7 regarding dispersant registration and registration of
8 other chemicals under the National Contingency Plan.
9 As a New Orleans native I know firsthand
10 the importance of the natural environment to the
11 economy, the health, the culture of the Gulf Coast.
12 We have a great deal of rebuilding to do,
13 both in material terms and in terms of restoring this
14 community's trust that government can and will protect
15 them in a time of need.
16 This is one of those times. I urge that we
17 do everything within our power to ensure a strong
18 recovery and future for the Gulf Coast, and I welcome
19 any questions you have.
20 **QUESTIONS BY THE COMMISSIONERS**
21 **CO-CHAIR REILLY:** Thank you very much,
22 Administrator Jackson. I have a question not on

204

1 dispersants before I turn to Professor Boesch, who
2 will be the lead questioner on dispersants. And that
3 is, no one knows this region, no one certainly in the
4 administration at your level, as well as you do. And
5 we have had a number of allegations, complaints,
6 concerns raised about the disposal of debris, of
7 soiled boom, of animal carcasses, of other debris, in
8 communities that are low-income or minority
9 communities in the Gulf region.
10 And I know you have given a high priority
11 to environmental justice, as I did. Is this something
12 that has risen to your level of concern? Is it that
13 you have a sense of how serious that issue is? And
14 any suggestions as to how we might deal with it?
15 **THE HONORABLE LISA JACKSON:** The disposal
16 of waste from any disaster, any environmental
17 disaster, always becomes an issue of concern. It
18 becomes part of the public discussion, as it well
19 should. And it's not always, but typically
20 environmental justice issues become part of that
21 discussion.
22 It goes back to historic siting decisions.

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

205

1 Many times communities either grew up around or more
2 likely found themselves locations that were deemed
3 suitable for disposal facilities.
4 Now, in my job as head of EPA, I often say
5 that we have regulations in place that govern how not
6 only how a disposal facility should be sited, but how
7 it should be monitored, you know, covered, operated on
8 a daily basis.
9 And in the case of oil waste, which is E&P,
10 exploration and production waste, are generally exempt
11 from all of our regulations. The states' oversight
12 and regulatory scheme are extremely important.
13 We have, and this issue, the issue of
14 environmental justice, the issue of the broader
15 community wanting to know where this material is going
16 and the fairness of who has to deal with this waste
17 and whether any community, any community along the
18 coast, was getting undue amounts of waste, became part
19 of the conversation. It certainly rose to my level.
20 The primary lead on that discussion was Mathy
21 Stanislaus, who is the senatorially confirmed head of
22 our waste program.

206

1 CO-CHAIR REILLY: Who has testified before
2 us in New Orleans.
3 THE HONORABLE LISA JACKSON: Exactly.
4 They are not easy issues. Our belief was
5 that local decisions that sometimes are driven by
6 community concerns that one area should or should not
7 take waste or could exempt themselves from being part
8 of a larger waste plan, which we ordered BP through
9 the Coast Guard to put together, we not only ordered
10 BP to put the waste plan together but to put it
11 online, to put waste-flow information online, to
12 update that information to try to demystify what was
13 happening with these trucks of waste.
14 I went down twice. I went down nine times,
15 but two of them specifically to go and look at
16 facilities where this waste was being staged and
17 prepared for disposal. And we took the very unusual
18 step of doing our own independent testing of waste,
19 which caused some of the states to scratch their head.
20 Because that's really their oversight. This is a
21 solid waste, for the most part. But we wanted to be
22 able to assure people that the federal government was

207

1 going the extra mile to sample and run tests on this
2 waste to determine whether any hazardous
3 constituents -- we were very concerned not only about
4 dispersants but other constituents -- had somehow
5 become part of the waste stream.
6 It will be something that I think, you
7 know, this commission, we would welcome input on.
8 There's the fairness issue. And there's also the
9 issue that -- whereas these are facilities that take
10 waste like this all the time, in the heightened sort
11 of glare of the spotlight around this spill and the
12 visual of people on shorelines protecting themselves
13 with Tyvek suits and gloves, communities ask
14 reasonable questions.
15 And I feel assured that good, strong
16 efforts were made on the government's side to ensure
17 that BP was -- made good decisions about waste
18 disposal and did not send all of it to any one
19 community.
20 But BP made some decisions on their own to
21 exempt certain communities, and that caused some real
22 frustration. Because not that any community wants

208

1 waste, but if one community can kind of opt out, then
2 the fairness doctrine sort of dissolves at the same
3 time.
4 CO-CHAIR REILLY: Thank you.
5 Commissioner Boesch?
6 COMMISSIONER BOESCH: Yes.
7 Administrator Jackson, good to see you
8 today.
9 In this process when it became known the
10 size of this event and that it could go on for a
11 period of time, and of course as you pointed out, even
12 though dispersant use was preauthorized in the area of
13 response plan, the issue of dispersant use seemed to
14 be elevated to a discussion at the National Response
15 Team in Washington, chaired by Secretary Napolitano.
16 And so at some point the decision was made
17 that EPA should play a more active role and call for
18 in the area of response on the issue of dispersant
19 use. I think on or about May 20th you advised BP, as
20 you've indicated, to reduce the application of
21 dispersants and provide information about the
22 availability of less toxic dispersants.

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

209

1 I wonder if you could help us understand
2 your concerns and the process that you went through in
3 conjunction with the other federal agencies so that
4 EPA therefore assumed more of a command role than was
5 maybe anticipated in the National Contingency Plan or
6 the Area Contingency Plan.

7 And in that light, is there some
8 recommendation you can provide to us about what kind
9 of guidelines that we might recommend that would
10 elevate the decision-making from the more routine
11 decisions about these applications of dispersants to
12 these extraordinary kinds of considerations and
13 decisions for moving forward.

14 THE HONORABLE LISA JACKSON: Well, thanks,
15 Commissioner Boesch. I think my -- I'll probably end
16 where you ended, which is that there is a need for
17 those kinds of guidelines.

18 This was an unprecedented event. And of
19 course, every day you make the decisions that are
20 before you. But over time, I think one of the things
21 that I discussed often -- and you'll hear from Admiral
22 Mary Landry next -- you're not only looking at the

210

1 decision before you that day, but cumulatively what
2 does this mean for the response and what can we say
3 about it.

4 A couple of things. Surface application of
5 dispersants is authorized, was authorized by the Area
6 Contingency Plans. And those plans gave the federal
7 on-scene coordinator, in this case a Coast Guard
8 representative, it was originally Admiral Landry, the
9 ability and authority to make the determination to
10 deploy or have the responsible party deploy surface
11 use of dispersants. And, in fact, that's exactly what
12 happened probably very early on in the spill response.
13 I don't have a date before me.

14 EPA's involvement, and I -- you mentioned
15 Secretary Napolitano. That's the NIC, the National
16 Incident Command. The National Response Team is
17 actually chaired by the EPA, by Dana Tulis, who is
18 acting chair there, head of our emergency operations
19 center. And then there are regional response teams
20 that mirror the national structure in each one of the
21 regions.

22 On or about I believe it was the 30th -- I

211

1 can pull up the timeline -- of April, the regional
2 response team notes show that there was a request that
3 came in to try application of dispersants which were
4 already being used on the surface, at the wellhead.
5 So 5,000 plus feet into the water column.

6 Now, the justification is one that makes an
7 engineer nod her head the first time she hears it,
8 which is, Well, there is so much energy associated
9 with the turbulent flow and the heat of this oil as
10 it's first being released, that's the place to catch
11 it. Plus that that's where we have it all in one
12 place as it comes out of this pipe, as we all saw so
13 graphically on TV over time. That's the place to get
14 it. You will be much more effective, because
15 dispersants work by energy.

16 In fact, you can't apply dispersants on the
17 surface on a perfectly waveless day, because there's
18 not enough energy in a flat sea to mix the dispersants
19 with the oil and get real dispersion.

20 It sounded like a great idea, but we were
21 skeptical. I was certainly skeptical.

22 That decision quickly became elevated, even

212

1 I would say outside the NRT process. All of the
2 agencies that are on the NRT were involved, including
3 states. But that was just -- it was novel. It hadn't
4 been done. It wasn't preauthorized. We didn't have
5 any data. And the threshold question became, Do you
6 just say no? Do you say absolutely not? And I've
7 said publicly that that was one of the toughest
8 decisions I have made, if not the toughest to date,
9 with all the tough decisions we make, was that one.
10 Because it meant explaining to people why the addition
11 of more chemicals was actually being done to hopefully
12 aid this response.

13 And it was only made after about two weeks
14 of work. And I had actually gone down, as it turned
15 out, I had been on I think already two trips. One
16 where we met with the community, but the second where
17 we sat down with academia. I went to LSU, just an
18 informal meeting. I went to Tulane, our alma mater,
19 and just talked to them about a number of issues
20 associated with the response. Dispersant use came up.
21 Already there were some skepticism, some concern. But
22 the idea was is it enough, do we know enough that we

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">213</p> <p>1 could design a monitoring system where we could employ 2 this and know whether or not on a day-to-day basis we 3 were doing more harm than good. 4 So how do you know if you're doing more 5 harm than good? 6 You worry a lot about hypoxia, about the 7 conditions around the wellhead. Are you dispersing so 8 much oil that you're making a cloud of hypoxia in the 9 water column that would then be very damaging, very 10 immediately, to the ecosystem. 11 So that became part of the monitoring, real 12 time, constant monitoring of oxygen levels. Along 13 with the criteria of 2-part-per-billion cutoff. If we 14 saw oxygen go below that level, NOAA and Fish and 15 Wildlife and others thought that that was a reasonable 16 level for cutoff. 17 Then these rotifers, creatures I didn't 18 know a thing about before as a land-based engineer, 19 worked most of my life in Superfund response. But 20 looking for a sentinel critter, a type of, you know, 21 plankton, if you will, in the food chain that if you 22 saw massive die-offs, that would be an indication of</p>	<p style="text-align: right;">215</p> <p>1 indication that you were getting dispersant of oil 2 better than you got by simply flying overhead with a 3 plane. 4 So two weeks later we ordered use of the 5 subsea dispersant, but we ordered it along with a 6 requirement for the monitoring. And in the beginning, 7 I was personally involved in reviewing the monitoring 8 data, to ensure that eyes were being cast. You know, 9 there's nothing worse than taking data and no one is 10 looking at it. We wanted to make sure everyone was 11 focused on that data every night. 12 And probably the next milestone -- and then 13 I'll let someone else ask another question -- was one 14 of the reasons we thought this would make some sense, 15 was there was lots of concern in the Gulf about, you 16 know, this aerial application. We had lots of people 17 out there. We had lots of vessels of opportunities. 18 We were starting to really come up, and people were 19 concerned about being sprayed with chemicals. 20 And there was lots of concern about what 21 these chemicals were. Lots of speculation. Some of 22 it correct, some of it not. But it was causing a</p>
<p style="text-align: right;">214</p> <p>1 an immediate toxicity. And those data were, we looked 2 for something that we could look for every day, that 3 we could -- not me, personally, but that NOAA and EPA 4 could demand that BP do a directive test for every 5 single day. 6 And although there were days when tests 7 didn't happen -- that always happens in the field -- 8 the rotifer testing and the dissolved oxygen, along 9 with fluorometry to look for particle size to see if 10 you were actually getting dispersion. Because if you 11 were applying this and not getting dispersion at all, 12 that would be of real interest. 13 Those tests took about two weeks. And 14 probably some of the most interesting -- it's 15 anecdotal and it's photographic and it's not entirely 16 scientific evidence that we looked at were, when we 17 were testing the subsea dispersant, what happened at 18 the surface. And you really could see fairly dramatic 19 differences at the surface in the amount of oil when 20 they -- when they were testing it for a few hours 21 versus when they stopped. That alone would not have 22 said to us you have to do this, but it was an</p>	<p style="text-align: right;">216</p> <p>1 level of real concern in a community that didn't need 2 one more thing to worry about. 3 And Admiral Landry, who you will hear from, 4 and I became very concerned, because I was going down 5 for a visit, and the amount of surface application was 6 still increasing, even though we were also dispersing 7 in the subsea. And we together said, Hey, this wasn't 8 the idea. The idea was if you disperse it here, 9 there's not a need to use all this chemical on the 10 surface. 11 And that's when the next directive came 12 along on -- I believe it was the 20th or 24th, I have 13 to look at my notes, that said prioritize all the 14 other mechanical means first before you use any 15 surface application of dispersant. Because we were 16 allowing for about 15,000 gallons of subsea 17 dispersant, we weren't looking to see another 70 or 18 65,000 gallons sprayed at the same time. 19 COMMISSIONER BOESCH: So that's very 20 helpful. As you indicated, public fears about 21 dispersants, the use of dispersants, both from the 22 basic nature of putting on another chemical to deal</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

217

1 with a chemical problem, have increased fears. And
2 still there's a lot of concern about remnants of these
3 dispersants that could -- that could still be causing
4 problems. Not only toxicity for marine organisms, but
5 for people.

6 And what you've told us is that the
7 monitoring that you've done thus far has not shown any
8 remaining traces of the dispersant from the sampling
9 that you've undertaken.

10 However, as I think the progression of your
11 testing has shown from when you actually did toxicity
12 testing of dispersants alone, to then dispersants and
13 oil, the real issue with dispersants, because you said
14 they were fairly low toxicity, is the fact that they
15 inject more oil into the environment. And, in fact,
16 if they're effective, they do that very well.

17 So can you give us some idea about emerging
18 protocols that might be developed that more accurately
19 assess the risks of dispersant use in the marine
20 environment other than just toxicity testing?

21 THE HONORABLE LISA JACKSON: Absolutely,
22 Commissioner.

218

1 You know, the actual decision about whether
2 or not to use the tool and when it should be used, and
3 the guidelines you spoke about, are not a scientific
4 decision as much as a risk-management decision. But
5 the risk-management decision is best informed by
6 better science. So in my opinion -- and I just the
7 other day went to a National Science Foundation
8 workshop on this. There are tons of brilliant minds
9 who actually work on this, both there's some real
10 expertise within EPA. And I should, you know, commend
11 my staff who worked this issue. But there's also lots
12 of expertise outside in the private sector, but also
13 in academia.

14 And there is a need to really I think go
15 back to some amount of basics, about long-term
16 toxicology studies on a deep sea marine environment
17 from application of these. It's the same work we're
18 going to be doing to monitor what happens to this
19 ecosystem over time.

20 I mean, the oil itself certainly caused
21 damage. And whether or not the dispersed oil,
22 certainly common sense would tell you if there's more

219

1 of it in the system, there's a potential for more of
2 it to cause damage, is also a much greater potential
3 for it to biodegrade, which is a good thing, as long
4 as it doesn't mean we're growing, you know, a
5 different ecosystem. And if we do that, it can
6 recover.

7 So those things are absolutely necessary.
8 It would be my wish that no one has to make the same
9 risk-management decision with the same level of
10 science. If the science becomes clearer, I don't --
11 I'm not sure that you'll ever convince the average
12 person that putting huge amounts of chemical into the
13 system is good. But if you can show that you
14 optimized the amount of chemical, if you could show
15 that you've optimized the dispersant to make it as
16 green as possible -- and that was a discussion as
17 well -- and that you studied the longer term effects,
18 we would be able to answer questions about it in a
19 much better way than, We promise we're going to
20 monitor this. Because that's really what we were
21 doing. And it is my belief we set up the best
22 short-term and day-to-day monitoring we could, but we

220

1 never, ever thought that should take the place of
2 long-term and mid-term monitoring as well as a real
3 investment in the science.

4 COMMISSIONER BOESCH: Tomorrow our
5 commission will have a hearing on restoration of the
6 Gulf Coast following the spill.

7 Instruct me, you mentioned the concern
8 about hypoxia, the low-oxygen environments in the deep
9 water in the Gulf around the spill site. And as you
10 know, every year there's a very large area of
11 recurrent hypoxia, so-called dead zone on the
12 continental shelf.

13 The day or so after the well was finally
14 capped with the capping stack and oil ceased to flow
15 out into the Gulf, our home town newspaper, the
16 Times-Picayune, had ran an editorial that said
17 something to the effect that, Great, we capped the oil
18 well, when are we going to begin capping the nitrogen
19 coming down the river that's causing this problem.

20 And this is something, of course, that EPA
21 has the lead responsibility for within the federal
22 government. I wonder how dealing with this problem as

NATIONAL OIL SPILL COMMISSION MEETING
 CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

221	<p>1 well as the other environmental issues, large 2 environmental issues in the Gulf Coast, would play 3 into the administration's effort to respond and 4 restore the Gulf in the wake of this spill.</p> <p>5 THE HONORABLE LISA JACKSON: The 6 President's truly unprecedented turn in his oval 7 office address to the need to look at the ecosystem 8 and the restoration of the coast as a whole made me, 9 you know, proud. Because I think it was a 10 recognition. I was somewhere the other day, and 11 there's the Atlantic Ocean, the Pacific Ocean, and 12 there's this big water body down by Texas, Louisiana, 13 and Alabama, Mississippi, Florida, it was unnamed. It 14 was an old map. I was in a hearing room over near 15 EPA, and I made a joke about it.</p> <p>16 But it really is outstanding, unprecedented 17 for everyone, the eyes of the country were on the 18 Gulf. And with horror, realizing that this resource 19 that we rarely talk about is truly an outstanding 20 resource any way you measure it, from its ecosystem 21 value to its energy value to its, you know, seafood 22 value to its cultural value to its security value.</p>	223
222	<p>1 EPA plays a strong and important part in 2 dealing with Gulf Coast hypoxia. And one of the 3 things we've quietly done is look at efforts to now, 4 now that the country is looking at this resource 5 again, engage the Mississippi basin states in what I 6 hope and believe can still be a cooperative process to 7 start to find the larger inputs and make people 8 realize that if you care about the Gulf, we have to 9 actually go upstream to really heal it.</p> <p>10 There are complementary efforts. There's a 11 restoration of the wetlands and the marshes, so 12 important to the entire Gulf Coast region, the cleanup 13 and study of the ecosystem, so important. But EPA, 14 and I can assure you I take very strongly and 15 personally my role in making sure that EPA does its 16 job on the hypoxia.</p> <p>17 The need for us to redouble our efforts 18 there I think is highlighted by this tragedy. And of 19 course we do it realizing that everyone's pulling out 20 of a recession. But I believe that there are some 21 states who have shown some real leadership in the 22 watershed already. And it's EPA's job to hold</p>	224
221	<p>1 everybody to a level playing field with respect to the 2 release of nitrogen and phosphorus.</p> <p>3 COMMISSIONER BOESCH: Would you anticipate 4 you might have to get to the point of TMDL, total 5 maximum daily load, much as we're doing with the 6 Chesapeake, in order to achieve the end result?</p> <p>7 THE HONORABLE LISA JACKSON: Yeah. You 8 know, the Chesapeake Bay example is what happens when 9 we all say for years and years and years that this is 10 a worthy and important thing, healing the bay, or 11 healing the Gulf. But, you know, at some point there 12 has been a need to bring to bear the Clean Water Act. 13 The Clean Water Act does give us some tools, not all 14 tools, for dealing with runoff pollution, the 15 pollution that comes from our lawns, the pollution 16 that comes from our farms, the pollution that comes 17 from our animal feeding operations, are all what cause 18 the kind of algae buildup and low-oxygen conditions we 19 see not only in the Gulf, but in other parts of this 20 country.</p> <p>21 And I do think that never should we take 22 regulatory tools off the table. In fact, my hope</p>	224
222	<p>1 continues to be for the Chesapeake that because we've 2 outlined to the states that we're serious, we'll see 3 other states do what Maryland and the District have 4 done, which is try to get in front of us to ensure 5 their citizens and their businesses and their 6 agricultural community that the state realizes it 7 needs to be done but has it as part of a bigger 8 framework, but it's certainly something we have to 9 look at.</p> <p>10 COMMISSIONER BOESCH: Thanks very much. 11 Mr. Chairman?</p> <p>12 CO-CHAIR REILLY: Are there other comments, 13 questions?</p> <p>14 Commissioner Garcia.</p> <p>15 COMMISSIONER GARCIA: Just one question. 16 We were discussing the oil budget this 17 morning. And some significant amount, we don't know 18 how much, but some amount of the oil evaporated and 19 was put into the atmosphere.</p> <p>20 I assume that you were conducting 21 air-quality monitoring tests during the spill. Can 22 you tell us what those tests indicated and the likely</p>	224

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">225</p> <p>1 consequences or any concerns that arose from those 2 tests? 3 THE HONORABLE LISA JACKSON: Absolutely. 4 You know, air sampling was sort of the 5 first sampling that we could stand up. Primarily 6 because there's some amount of air sampling that 7 happens routinely all around this country as part of 8 Clean Air Act responsibilities that the states 9 implement. 10 So the first thing that EPA did was contact 11 the states and ask them to take their regular monitors 12 which are located in Gulf Coast regions and sort of 13 step it up a notch. 14 And by April 28th we were doing some 15 additional sampling, looking for the volatile 16 fractions of oil. And I have the data in my timeline, 17 but I could get it for you. We added different 18 constituents that are volatile in dispersants as 19 concerns grew about the fact that there was aerial 20 spraying of dispersants going on. 21 The samples and the results are available 22 on our website. They went up, it depended on the</p>	<p style="text-align: right;">227</p> <p>1 health departments, the guidance went out, you know, 2 try to stay inside in an air-conditioned space. If 3 you can smell it, it doesn't necessarily mean that 4 it's harming you systemically or chronically, but if 5 you can smell it and it's making you feel nauseous or 6 ill, please don't do that, as much as you possibly 7 can. 8 Now, for workers that's a different 9 question. Obviously worker health and safety, OSHA 10 and the Coast Guard worked very closely during the 11 response, and they are probably better able to speak 12 to that. 13 But it is very important for us to 14 remember, just as we can't focus only on restoration 15 from this issue and forget about the hypoxia issue in 16 the Gulf, we can't only look at the air samples and 17 say, Well, they weren't out of the ordinary, and not 18 realize that ordinary in that region, just like much 19 of the country, means there are a number of ozone 20 alert days where we basically say to people, Please 21 stay inside. 22 I mean, we're at the point in this country</p>
<p style="text-align: right;">226</p> <p>1 turnaround time, but we would get the results, QA-QC 2 them. In a couple of cases we put them up without 3 QA-QC, and then we had to pull them down. That 4 happened. And then we would also try to interpret 5 them to compare them with some benchmark. 6 With the benzenes and the toluenes and the 7 xylenes it was very easy, because we have human health 8 benchmarks for those. And the fascinating thing is, I 9 guess maybe it's the air equivalent to the hypoxia 10 question. There is air contamination in the Gulf 11 Coast region. What we didn't see was there was any 12 huge spike as a result of the oil release, per se. 13 Now, you can smell, as many of you know, 14 the volatile portions of oil at fairly low levels, 15 lower than science says are a chronic health threat. 16 But for some people they're an irritant. On a hot 17 summer day -- and the weather was extremely warm on 18 lots and lots of days along the shore -- people were 19 either irritated or they would say, you know, I don't 20 feel well, I can smell this strong petroleum odor and 21 this cannot be good for me. 22 That's why early on, working with the state</p>	<p style="text-align: right;">228</p> <p>1 where there are many, many days where air pollution is 2 significant enough that our only health intervention 3 is to say to people who may have pulmonary problems or 4 heart problems, you know, Our best advice today is to 5 stay inside. 6 CO-CHAIR REILLY: Commissioner Beinecke. 7 COMMISSIONER BEINECKE: Just to follow up 8 on that, Administrator Jackson. I think that one of 9 the key issues that you find again and again when you 10 visit that region is lack of public confidence in the 11 data that's there or in the response that's been made. 12 And I'm sure you've heard this many times, and we as a 13 commission have been discussing, the whole issue of 14 public confidence. 15 So looking back at what happened both with 16 the dispersants and with air quality, is there a 17 different approach that you would take in explaining 18 to the public what the government's response is and 19 how to develop a higher level of public confidence in 20 that information? 21 THE HONORABLE LISA JACKSON: Absolutely, 22 Commissioner. As the response wore on, EPA -- another</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

229

1 one of our strengths, we don't always get it right, is
2 that we do have fairly good relationships with NGOs
3 and community organizations. And we did, and I'm
4 proud of the fact, you know, include environmental
5 justice, include community outreach as part of what we
6 did, and oftentimes we worked hand in hand with the
7 Coast Guard to set up and attend sort of these
8 multi-agency meetings.

9 And yet there was still a lot of
10 skepticism. Some of that I think is just the remnant
11 of the fact that people down there are skeptical of
12 the government, as I said in my remarks. I hosted a
13 couple. I spent hours with fishermen, with the
14 Louisiana seafood group, just hearing their concerns
15 and explaining to them the rationale for my
16 decision-making, and assuring them that I wasn't going
17 anywhere and that I had no interest at heart except
18 human health and the environment. It is very hard.

19 I think that over time, more investment in
20 community, sort of trusted voices to do sampling and
21 get information out, is important. But I also have to
22 say that if there's going to be that investment, those

230

1 trusted voices have to be willing to, you know, not
2 hype, but be very honest about contextualizing
3 information. Because, you know, I cannot tell you how
4 hard it was for me to sit with groups who were just
5 petrified. I mean, you know, the mental strain on
6 folks down there I think was -- you know, has been
7 talked about, thanks to the commission and others.
8 And what we need to do I think as we're building all
9 this scientific research, is building a system, a
10 group of folks who can speak to the community and say,
11 Yeah, we're reviewing the EPA data, and we understand
12 what they're finding.

13 And we did, we had a mobile unit, a bus
14 that could go anywhere. A couple of times what was
15 really helpful was actually going out in community
16 groups and saying, Okay, where do you want this bus?
17 We'll go there, we'll sample the air so we can give
18 you -- you know, you can watch us do it. That helped.

19 We found a lot of people didn't have
20 Internet access. So actual fact sheets with data and
21 information, that helped. But that's ongoing. And I
22 think it requires a real sensitivity, too. And I

231

1 don't think the Gulf Coast is unique with that.
2 Communities trust each other, and they're the best
3 source of information. You just want to make sure
4 they're getting it from a source that holds themselves
5 to the highest standards of scientific data collection
6 and interpretation.

7 COMMISSIONER BEINECKE: Thank you.

8 CO-CHAIR REILLY: I have long been
9 suspicious of dispersants, but you make a powerful
10 case for their use in this instance. One of the
11 questions or suggestions that the commission has heard
12 is the need for more than laboratory tests of
13 dispersants; open water tests. And they point out
14 that not everybody is excited about getting permits to
15 deposit oil out in an open water situation.

16 Are you open to that? Do you agree that
17 that would be a helpful way to resolve these questions
18 before the need arises to use the dispersants, and
19 then we start the debates?

20 THE HONORABLE LISA JACKSON: Yeah. You
21 know, Chairman, I should first thank you, because your
22 leadership on this issue and also your willingness

232

1 before you became chair of this commission to talk to
2 me about your decision-making was very, very
3 instructive.

4 I do think they need testing. I'm probably
5 not the person, although I would be happy to talk to
6 someone on my staff, about whether the next step is to
7 really go open water, or how much you could really
8 understand from what I would call a pilot field,
9 controlled pool, swimming pool, for lack of a better
10 analogy type of format.

11 You know, remember that right now the
12 testing that's done to list the dispersant doesn't use
13 Louisiana crude. It uses fuel oil Number 2 and
14 Prudhoe Bay crude. So we, when we did our testing, we
15 were actually doing testing on the dispersants on our
16 list with South Louisiana sweet crude oil, and we used
17 Gulf of Mexico water.

18 Because you're doing those same tests, just
19 by changing the fact that you're using this crude
20 meant that we spent a lot of time in the lab at EPA
21 and with the contractors we hired, devising methods to
22 ensure we got representative samples.

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

233

1 Because when you think about it, if you're
2 not dispersing the oil, then that's not helpful. So
3 trying to find the oil disperse fraction as it became
4 known was really important.
5 And I think there's a huge amount of
6 science between fuel oil Number 2 and Prudhoe Bay and
7 going into open water. And I'm probably not qualified
8 to speculate more than that, except I would want to
9 see sort of a progression before I would agree.
10 Now, the deep sea environment is different.
11 And certainly that's a little harder to imitate those
12 pressures and the temperature gradient between the oil
13 and all. So I can't say it won't ever happen. But I
14 can say this: I believe the industry is going to want
15 to look at this tragedy and draw the conclusion that
16 dispersants should be used all the time, at the
17 wellhead, look how well it worked. And I am
18 personally not there yet.
19 I think we had to make a decision. And
20 there's a lot of other interventions. But having to
21 sit in that meeting with those fishermen and explain
22 why that trade-off seemed to be the lesser of two very

234

1 evil situations is not something I think anyone should
2 take lightly.
3 CO-CHAIR REILLY: Thank you. Thank you
4 very much for your appearance today, and for this
5 presentation.
6 THE HONORABLE LISA JACKSON: Thank you all.
7 PANEL III(b)
8 THE USE OF DISPERSANTS
9 CO-CHAIR REILLY: Admiral Landry and
10 Dr. Kinner. Would you please take positions at the
11 table.
12 Rear Admiral Mary Landry is Commander of
13 the Eighth Coast Guard District of the U.S. Coast
14 Guard. Dr. Nancy Kinner is Co-Director of the Coastal
15 Response Research Center at the University of New
16 Hampshire.
17 Welcome. Dr. Landry?
18 REAR ADMIRAL LANDRY: Thank you.
19 Good afternoon, Senator Graham,
20 Commissioner Reilly, and distinguished commission
21 members. Thank you for allowing me to be here today
22 to discuss the Deepwater Horizon incident.

235

1 Our initial response obviously occurred on
2 April 20th, 2010, when the MODU Deepwater Horizon,
3 with 700,000 gallons of diesel fuel on board, exploded
4 45 miles southeast of Venice, Louisiana. As the
5 Eighth District Commander, I oversee the activities of
6 the predesignated federal on-scene coordinators for
7 the district.
8 Since the Deepwater Horizon impacted
9 multiple port zones, I asked and received approval for
10 designation as the federal on-scene coordinator for
11 the Gulf by the Commandant of the Coast Guard. The
12 Eighth District is based in New Orleans, and I would
13 like to draw the commission's attention to the
14 brochure that you've been provided, which outlines our
15 mission areas and geographic area of responsibility.
16 The district I lead is divided into seven
17 sectors, each commanded by a senior Coast Guard
18 officer. With the volume of activities that take
19 place year-round in this district, the Eighth Coast
20 Guard District members are accustomed to responding
21 quickly and working collectively with both the private
22 and public sectors to respond in the safest and most

236

1 effective and efficient manner to save lives, to
2 protect property, and to minimize environmental
3 damage.
4 The response to the Deepwater Horizon began
5 with the Eighth Coast Guard District Command Center
6 coordinating search and rescue. The Marine Safety
7 Unit in Morgan City, which is subunit of Sector New
8 Orleans, lead the response to the MODU fire, the
9 pollution case, as well as the marine casualty
10 investigation.
11 As is the standard procedure, the Eighth
12 District Command Center briefed me and my senior staff
13 immediately in the initial hours of this incident. My
14 responsibilities as the district commander is to
15 ensure all aspects of this response are going as
16 prescribed by law, by policy, by doctrine and, when
17 necessary, to pull upon resources or specialized
18 services outside the district.
19 Early Wednesday, April 21st, we were still
20 actively involved in a search-and-rescue case. The
21 command center reported numerous survivors on the
22 Damon B. Bankston, with severely critical injured

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

237

1 survivors having been airlifted ashore to hospitals.
2 We were also actively involved in the first steps
3 establishing a unified command with the Coast Guard,
4 the Department of Interior, EPA, BP, Transocean, other
5 federal partners, and our coastal states.
6 Our doctrine from the Oil Pollution Act of
7 1990 requires preparing for a worst-case scenario, and
8 the federal government and BP as the responsible party
9 began mobilizing resources for response in accordance
10 with the plan that BP had filed with the former
11 Minerals and Management Service. My discussions by
12 phone with then Commandant Admiral Allen and the area
13 commander, now our Commandant Admiral Papp, were that
14 others early that morning centered around the
15 potential for the worst-case scenario. And the
16 worst-case scenario I described is that the blowout
17 preventer could have failed and that the safety
18 features designed to shut the well could have failed
19 to operate as designed.
20 We began a process to build out to the
21 Unified Command response while ensuring the marine
22 casualty investigation process was proceeding, to

238

1 capture and preserve the important information of why
2 this accident took place in the first place.
3 The Coast Guard and MMS have a memorandum
4 of understanding dating to March 2009 which has since
5 been transferred to the Coast Guard and BOE MRE, and
6 so that both agency investigators were dispatched the
7 morning of the 21st to rendezvous with the survivors
8 who were sailing ashore on the Damon B. Bankston.
9 This was to get the initial impressions from these
10 survivors on what might have occurred with this
11 incident.
12 As we aggressively staged a broad array of
13 assets to respond, I had discussions with the four
14 coastal sector commanders and explained I would assume
15 the FOSC role for this spill. It was agreed that each
16 sector would stand up an incident command post as
17 needed to respond to potential shoreline impact in
18 their geographic area of responsibility. We provided
19 case updates up the chain. We worked with MMS.
20 Admiral Allen was briefing Secretary Napolitano, and
21 it was understood that Deputy Secretary Hayes of the
22 Department of Interior was being dispatched to the

239

1 Gulf.
2 On April 21st we were already undertaking
3 the field response under the National Contingency
4 Plan, working with other federal agencies as well as
5 the affected states. When the rig sank, we were
6 actually informed that 115 persons were accounted for,
7 and that we were still searching for 11 potential
8 survivors. We mourn the loss of these 11 workers, and
9 our hearts go out to the families. We applaud the
10 efforts of the good Samaritan vessels who were
11 fighting the fire, the Coast Guard air crews, and the
12 Damon Bankston, who took great steps to rescue the 115
13 member who were saved.
14 And on April 24th we discovered that there
15 was a leak. There was a sons designation, and you've
16 heard from Administrator Jackson the discussions about
17 the dispersant use and protocols. I just want to
18 emphasize that the preapproval for dispersants was
19 clearly understood. We knew we had it for the Gulf.
20 We knew that Regions 4 and 6 of the RRT had already
21 ascribed to these preauthorizations. But I did make a
22 commitment early on to Administrator Jackson that

240

1 the -- it was obvious that if we considered subsea
2 injection of dispersant, that we were going to go
3 beyond the scale and scope of anything that was
4 envisioned when this preauthorization was given. So
5 we fully engaged not only the RRTs but the National
6 Response Team members, and the -- certainly the EPA
7 and the Coast Guard to make that decision and cross
8 the decision. It was not cross the decision to use
9 these dispersants without understanding that we would
10 have robust, smart protocols in place to monitor the
11 effects of this dispersant injection at the
12 subsurface, mid range, and on the surface.
13 So it was with the three different tests
14 where we proceeded to employ subsea dispersant
15 injections. And I'll stop there.
16 CO-CHAIR REILLY: Thank you, Admiral.
17 Dr. Kinner?
18 DR. KINNER: Chairman Graham, Chairman
19 Reilly, and distinguished members of the commission,
20 thank you for giving me this opportunity to speak
21 before you today.
22 The Coastal Response Research Center, a

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">241</p> <p>1 partnership between NOAA'S Office of Response and 2 Restoration and the University of New Hampshire, acts 3 as an independent, honest broker to oversee research 4 on oil spill response and restoration, and serves as a 5 hub for the oil spill R&D community.</p> <p>6 The majority of research conducted on 7 dispersants and dispersed oil has focused on their 8 efficacy and effectiveness, with little research 9 conducted on their long-term fate, behavior, and 10 effects. In addition, much of the older research has 11 not been peer-reviewed, nor used standard protocols. 12 As a result, dispersant issues have been one of the 13 foci of the Coastal Response Research Center's 14 efforts.</p> <p>15 In September 2005, the center convened a 16 workshop in response to the NRT report on dispersants. 17 The participants include government, academic, 18 industry, and NGO scientists and practitioners from 19 the U.S. and abroad. The workshop report was a 20 detailed R&D plan for dispersants and dispersed oil. 21 Concurrently, the center founded the dispersants 22 working group, which consists of government, industry,</p>	<p style="text-align: right;">243</p> <p>1 of dispersants as part of their response. The group 2 of 50 experts, representing a diverse spectrum of 3 views regarding dispersant use, arrived at conclusions 4 that are worth reviewing today.</p> <p>5 Number 1. No combination of response 6 actions can fully contain oil or mitigate impacts from 7 a spill the size and complexity of the Deepwater 8 Horizon incident.</p> <p>9 Number 2. Mechanical recovery, in situ 10 burning, and chemical dispersants are all components 11 of an effective response to surface oil pollution.</p> <p>12 Number 3. Mechanical recovery is the 13 preferred method for on-water spill response, because 14 it removes the oil from the environment. But it is 15 not always effective, due to environmental conditions 16 such as wind and waves, which I should note were high 17 enough during much of the Deepwater Horizon response 18 to often prevent the use of mechanical methods and 19 favored mixing of chemical dispersants into the oil.</p> <p>20 It was the consensus of the group that the 21 use of dispersants and the effects of dispersing oil 22 into the water column was generally less</p>
<p style="text-align: right;">242</p> <p>1 and NGO organizations that fund or oversee R&D. The 2 group coordinates their research funding and findings 3 in order to avoid duplication of effort, update the 4 R&D plan, and maximize the effectiveness of the 5 limited funds available.</p> <p>6 Unfortunately, due to lack of funding, only 7 25 percent of the approximately \$40 million of 8 research identified in the 2005 plan has been 9 conducted.</p> <p>10 During the Deepwater Horizon spill, the 11 response community was at a disadvantage with respect 12 to the use of dispersants. Little was known about the 13 novel application of deep sea dispersant injection, 14 with thousand-fold greater pressures and 80-degree C 15 higher temperatures than those used in most research.</p> <p>16 In addition, little research had begun on 17 the long-term use of dispersants during a spill, and 18 very little was known about the chronic toxicity, 19 biodegradability, and bioaccumulation of dispersants 20 and dispersed oil.</p> <p>21 Approximately one month into the spill, the 22 center was asked to host a workshop to address the use</p>	<p style="text-align: right;">244</p> <p>1 environmentally harmful than allowing the oil to 2 migrate on the surface into the sensitive wetlands and 3 near-shore coastal habitats.</p> <p>4 The group went on to conclude that there 5 should be a continual reevaluation of trade-off 6 options during a spill by a means of a consensus 7 ecological risk assessment or the equivalent, and that 8 detection, tracking, monitoring, and modeling are 9 essential.</p> <p>10 I believe that these observations are valid 11 for future spills. In addition, there is a pressing 12 need for independent, peer-reviewed R&D, funded 13 through a rigorous competitive grants process, to 14 address the long- and short-term fate and behavior of 15 dispersants and dispersed oil, especially in deep 16 offshore environments and Arctic waters.</p> <p>17 We must also study the effects of 18 dispersants and dispersed oil on a variety of relevant 19 species and life stages with realistic exposure 20 scenarios, especially in light of our increased 21 ability to detect impacts now at the molecular level.</p> <p>22 In conclusion, the Deepwater Horizon spill</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

245

1 has reminded us that dispersants can have a role in a
2 response to a prolonged, massive, offshore release of
3 oil, when sea conditions prevent the use of mechanical
4 recovery. We must not fall short in formulating,
5 funding, and conducting a rigorous R&D program on
6 dispersant use to be ready for future spills.

7 Thank you for giving me this opportunity to
8 speak before you today. I would be happy to answer
9 any questions.

10 CO-CHAIR REILLY: Thank you, Dr. Kinner.
11 Professor Boesch.

12 QUESTIONS FROM THE COMMISSIONERS

13 COMMISSIONER BOESCH: Yes.

14 Admiral Landry, you heard Administrator
15 Jackson talk about the growing concerns because of the
16 increased volumes of dispersants that were being used.
17 And so the perception by some, members of the public,
18 environmental groups and so on, was that BP was
19 unconstrained in its use of dispersants initially, and
20 that the use was growing on a daily basis. And then,
21 of course, you heard Administrator Jackson talk about
22 the directive, which basically asked them to reduce

246

1 the use of -- moderate the use of subsurface
2 dispersants and eliminate the use of surface
3 dispersants, except in rare cases where they may be an
4 exception.

5 And it seems, though, that exceptions were
6 made every day, almost on request, rather than this
7 being a rare exception.

8 I'm wondering whether you can describe for
9 us the process by which the Coast Guard evaluated BP's
10 plans for dispersant use, especially in this period
11 where they were under the directive to eliminate,
12 except for the rare cases, the applications on the
13 surface, Number 1. And then Number 2, can you tell us
14 whether, to the extent to which there may have been
15 application of dispersants outside of the bounds that
16 were described, particularly inshore and inshore
17 environments?

18 REAR ADMIRAL LANDRY: Let me just explain
19 that initially absolutely we had to follow the smart
20 protocols for the preauthorized use of dispersants.
21 So there was very active oversight of all BP's
22 application of dispersants from the get-go, including

247

1 an audit midway a few weeks into it, to make sure the
2 planes were flying and applying the dispersants as
3 appropriate, to make sure that they were being applied
4 either by plane or vessel in the appropriate distance
5 offshore. So we were monitoring very carefully
6 throughout the beginning of the response to make sure
7 they followed the protocols.

8 The tool, the subsea injection was based on
9 weather conditions, as was mentioned by Dr. Kinner.
10 The challenge you have in this environment is some
11 days you can use mechanical means and in situ burn,
12 and other days you only have the dispersant use as an
13 option.

14 And the other part of this element of the
15 protocols that were put in place for subsea injection
16 included the operational requirement of continuing to
17 try to secure the source. So source control and the
18 VOCs, the volatile organic compounds that might reach
19 the surface if you're not injecting subsea dispersant,
20 were part of the parameters that led to our decisions
21 for whether or not we were going to authorize use of
22 subsea and surface dispersants.

248

1 So we did push for a -- when we approved
2 the subsea injection, we absolutely felt there could
3 be a reduction in the amount overall of use of
4 dispersants. And that was very promising to us,
5 because we really realized we were reaching a very
6 significant volume of dispersants being applied. But
7 we did have times, and those days around the end of
8 May when the directive was signed, where the source
9 control issues and trying to keep the work on securing
10 the source, were critical. We were going into the top
11 kill phase, and we had to make sure that the workers
12 on the surface could continue to work without a risk
13 to their health, and we also had to ensure that we
14 could continue to apply dispersants so that we could
15 mitigate the impact on the shoreline.

16 COMMISSIONER BOESCH: I wondered if you
17 could, on the issue of the frequency or rarity of the
18 exemptions, I wonder whether you could provide for us
19 some documentation of the frequency of proposals to
20 apply dispersants that were rejected by the Coast
21 Guard or scaled back by the Coast Guard to address
22 this concern.

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

249

1 REAR ADMIRAL LANDRY: I should probably
2 explain. My role as the federal on-scene coordinator
3 did secure on June 1st to go back to the district for
4 hurricane season. My deputy, Rear Admiral Watson,
5 stepped into my seat and the FOSC. But I am very
6 familiar with the requirements we placed on BP to ask
7 daily for the application of dispersants and being
8 attentive to the volume and evaluating the volume. It
9 was being submitted from Houma. It was also being
10 reviewed by the Unified Area Command scientific group.
11 So each day we had to take conditions, what
12 was going on with the operation, and factor that into
13 any decisions to proceed with the amount of
14 dispersants subsea and on the surface, with the
15 overall goal of reducing the volume of dispersants
16 being used. And over time we met that goal of
17 reducing the amount of dispersants over times.
18 COMMISSIONER BOESCH: Thank you.
19 Dr. Kinner, you gave us a fairly ambitious
20 and broad research agenda that you advocated for. I
21 wondered if there are a few key questions or issues
22 that should be addressed with respect to the effects

250

1 of dispersants that are really central to
2 understanding their risk in the decision-making
3 process.
4 DR. KINNER: Yes. I think we have to
5 develop a new set of protocols to evaluate the risks
6 associated with dispersants. And there are a couple
7 of things I would point out.
8 First of all, we have to use relevant
9 species. So in the tests that were done this summer,
10 for example, they used eumysage shrimp and an inland
11 estuarine fish. Those may not be the most relevant
12 species for this particular spill. And that would be
13 true in any site. I think we have to think about the
14 relevant species.
15 I think we have to think about the relevant
16 life stages. And this is why I think doing that risk
17 assessment and keeping it going during the spill is so
18 important. Because you go, as time progresses,
19 through different life stages of organisms. And
20 different organisms are in their reproductive stages,
21 et cetera. So we have to have something that's
22 flexible.

251

1 The other thing is that when we do these
2 tests, we tend to look at, for example, 96-hour
3 exposures. That's the standard. That may not be the
4 relevant time frames that we want to look at. We're
5 really looking there at what we called lethal or acute
6 toxicity. And we may be much more interested in some
7 cases in looking at not only acute toxicity but
8 chronic toxicity. And that may change the time frame.
9 The other thing is that during these tests
10 you want to look at specific compounds that may be of
11 most importance, instead of looking just generally at
12 what the concentration of oil is. Whether those
13 compounds are in a water soluble state and/or what
14 those specific compounds are. Because as you know,
15 each compound has a certain toxicity, but in addition
16 there is an additive, potentially an additive effect.
17 COMMISSIONER BOESCH: You're talking about
18 compounds and components of oil rather than the
19 components of the dispersant.
20 DR. KINNER: Yes, sir, I am.
21 COMMISSIONER BOESCH: And your point about
22 the exposure time in the toxicity test, you made the

252

1 point that maybe 96 hours toxicity test might not be
2 adequate. But of course that has to be balanced again
3 against what is the exposure time, at what
4 concentrations. Because in most cases, of course, the
5 concentrations to which an organism is exposed into
6 dispersants works to -- dissipates rather quickly.
7 DR. KINNER: That's correct.
8 COMMISSIONER BOESCH: So when asked to
9 replicate that, it would seem to me a static
10 concentration.
11 DR. KINNER: That's correct. We actually
12 funded a study by Mike Newman at VIMS. And he looked
13 at what happened when you expose the organisms to a
14 96-hour exposure, and then put them in clean water,
15 and began to look at what the impacts were after that.
16 And he found dramatically important results
17 there. He found that many organisms that you might
18 have considered impacted lethally were actually
19 reviving. And those kinds of things. So I think we
20 have to really have a view to revamping these, quote,
21 standard protocols.
22 COMMISSIONER BOESCH: Thank you.

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

253

1 Mr. Chairman.
2 CO-CHAIR REILLY: Thank you.
3 Thank you, Commissioner Boesch. I'm going
4 to suggest that the commissioners submit further
5 questions to you if that's agreeable. And we will
6 look forward to your answers. I have one concerning
7 the selection of Corexit, but we don't have time to go
8 into it.
9 I want to thank you, Admiral Landry and
10 Dr. Kinner, for your presentations today, and look
11 forward to continuing to have communications with you.
12 Thank you.
13 DR. KINNER: Thank you very much.
14 PANEL IV
15 THE FUTURE OF OFFSHORE DRILLING
16 CO-CHAIR REILLY: Secretary Salazar, I
17 understand, is in the house. Is that correct, he is
18 here?
19 Good afternoon, Mr. Secretary.
20 THE HONORABLE KEN SALAZAR: Good afternoon.
21 CO-CHAIR REILLY: Deputy Secretary Hayes,
22 Director Bromwich, welcome. Very pleased to see you

254

1 here this afternoon. We know that you've been very
2 vigorously addressing problems of the sort that we
3 have been investigating. We've turned to the
4 government today as the focus of our inquiry, and look
5 forward with great enthusiasm to your presentation.
6 Thank you, sir.
7 THE HONORABLE KEN SALAZAR: Thank you very
8 much, Chairman Reilly and Chairman Graham, and to each
9 of the members of the commission. Thank you for your
10 service to the country and your service on this
11 commission as we move forward to understand what
12 caused the explosion at the Deepwater Horizon, and how
13 we move together to develop the gold standard for the
14 development of ocean energy in a manner that protects
15 workers and wholly protects the environment. So we
16 would look forward to working with you, and today what
17 we hope to do is give you an update on some of the
18 work that we have been doing at the Department of
19 Interior to achieve that goal.
20 I will make some brief opening comments on
21 several matters, and then Michael Bromwich will make a
22 statement about where we are on the moratorium and

255

1 three key issues that we're looking at with respect to
2 the moratorium, and Deputy Secretary David Hayes will
3 then review quickly some environmental and science
4 issues and initiatives that we have underway.
5 Tomorrow you will also hear from Assistant Secretary
6 Tom Stickland, who will be focused on the restoration
7 efforts in the Gulf of Mexico, as well as Jane Lyder
8 in interior, who has been focused on wildlife impacts.
9 Let me at the outset say to the members of
10 this commission that for me as Secretary of Interior,
11 I have one very simple goal, and that is that we are
12 able to move forward with the development of oil and
13 gas in the oceans of America in a manner that will
14 protect the workers and that will, in fact, protect
15 the environment. That is something that I have been
16 committed to, will be committed to, and know that we
17 still have much work ahead of us.
18 We started with our reform agenda Interior
19 the day that I arrived there. When I came in to the
20 Department of Interior as Secretary, we were given a
21 plan that had been put together by the prior
22 administration that essentially opened up all of the

256

1 oceans of America for oil and gas development.
2 We took a look at the proposal that had
3 been put on the table, a plan that was supposed to
4 cover the period of 2010 to 2015, and at that time
5 made the decision that we needed to have additional
6 public input and comment on that plan.
7 And so we extended the 60-day period that
8 was set forth in that plan to 180 days so that we
9 could hold hearings around the country. And it took
10 us from New Jersey to Louisiana to California and to
11 Alaska. We solicited comments from the public, as
12 well as from other agencies. And all who were
13 interested, we received over 400,000 comments on that
14 plan.
15 That part of the reform led to the March
16 31st announcement, which the President and I made.
17 And we set forth a new framework with respect to
18 development of oil and gas in the outer continental
19 shelf. In essence what we said is with respect to the
20 Arctic areas of America, we needed to develop
21 additional information, additional science, additional
22 information with respect to oil spill response. And

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

257

1 so we reached back even into the 2007 and 2012 plan
2 and cancelled four lease sales in the Chukchi and the
3 Beaufort Seas, and made a determination through the
4 President's directive that Bristol Bay and its
5 ecological values meant that that place had to be
6 protected into the future, and so no oil and gas
7 leasing would be allowed there.
8 With respect to the Pacific, based on one
9 of the OXLA factors in terms of the positions of the
10 states, as well as the ecological factors of the
11 Pacific, we said that the Pacific was off limits to
12 development.
13 And with respect to the Gulf of Mexico, we
14 looked at the central and the western Gulf of Mexico,
15 and given the positions of governments, the
16 infrastructure and the level of environment
17 information and the other factors that we looked at,
18 decided that was an appropriate place to move forward
19 with respect to oil and gas. And with respect to the
20 eastern Gulf of Mexico, the area closer to Florida, we
21 said that so long as you stayed more than 125 miles
22 away from the coast, that about 67 percent of the

258

1 resource could be recovered in that planning area.
2 But also important to note that that is a process
3 which allowed for scoping and for environmental
4 analysis to take place prior to making any
5 determination; indeed, on the eastern Gulf we required
6 congressional action.
7 And then with respect to the Atlantic, the
8 brief statement on the Atlantic as we said, there
9 needs to be additional information developed because
10 there is a dearth of information, about 30 years old,
11 on the Atlantic.
12 We also moved forward outside the oil and
13 gas arena to embrace a new energy frontier for
14 America, with a strong effort to develop renewable
15 energy, especially wind off of the Atlantic. We have
16 an Atlantic Wind Energy Office, and are moving forward
17 with a number of different efforts to try to stand up
18 wind energy with the Atlantic.
19 Finally, with respect to oversight and
20 management of what was then the MMS, now the Bureau of
21 Ocean Energy, a number of different initiatives have
22 been undertaken. First at the beginning of the

259

1 administration, moving forward and establishing a
2 zero-tolerance policy with respect to ethics. Most of
3 the issues that have been raised with respect to the
4 misbehavior, if you will, of public employees occurred
5 prior to the time that this administration came into
6 office. We have established a zero-tolerance policy
7 with respect to that.
8 We deep-sixed the royalty-in-kind program
9 because it had been a place that had been
10 scandal-ridden, a program that had problems, and part
11 of the format was to then go ahead and terminate that
12 program.
13 We also moved forward in the fall of 2009,
14 and in testimony before the Congress, supported the
15 proposition that this agency needed to have organic
16 legislation. An agency that now exists by virtue of
17 Secretarial order in my view then, as well as today,
18 should have organic legislation, because this agency
19 for the American taxpayer collects \$13 billion a year,
20 as well as it carries on the very important function
21 of making sure that we have safe energy production in
22 the outer continental shelf.

260

1 And finally, in that same time frame in the
2 fall of 2009 we asked the National Marine Board, an
3 arm of the National Academy of Engineering, to put
4 together a set of recommendations for us with respect
5 to how we might be able to do better inspections and
6 enforcement with respect to offshore rigs. That was
7 an effort which we commissioned.
8 We are now in a state where we have a
9 moratorium in place. There are three central
10 questions which Director Bromwich has been reviewing
11 in many meetings throughout the United States of
12 America. And I would ask him to quickly review what
13 those three central questions are and what some of his
14 findings have been.
15 DIRECTOR BROMWICH: Thank you very much,
16 Mr. Secretary.
17 Mr. Chairman, great to be here again. The
18 Commissioners, it's good to be with you again.
19 As you know, the Secretary asked me in
20 early July to hold a series of public meetings or
21 forums during which I would gather information on the
22 three issues that underlie and support his July 12

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

261

1 moratorium order. And he asked me to gather that
2 information by going around the country and soliciting
3 contributions from a range of industry,
4 environmentalists, others interested in the issue.
5 Just to review, the three issues are
6 drilling and workplace safety, spill containment, and
7 spill response.
8 What we did was to put together a program
9 where we would touch all of the parts of this country
10 that have interest in the offshore drilling issue.
11 And we started in New Orleans in early August. We
12 went to Mobile, Alabama; Pensacola, Florida; Santa
13 Barbara, California; Anchorage, Alaska; Houston,
14 Texas; Biloxi, Mississippi; and we ended on September
15 13th in Lafayette, Louisiana.
16 Through those eight programs we had close
17 to a hundred presentations from representatives of
18 industry, from environmentalists, from academics, and
19 from a significant number, close to 40, elected
20 officials who shared with us their views on the three
21 issues that are on the table; that is, drilling and
22 workplace safety, spill containment, and spill

262

1 response.
2 We have, over the last two weeks since
3 those forums concluded, been gathering that
4 information, analyzing it, and synthesizing it. And
5 even though our original deadline was to provide the
6 Secretary with a report by the end of October, we're
7 going to be able to provide him with a report by the
8 end of this month. So, in other words, later this
9 week.
10 THE HONORABLE KEN SALAZAR: I would like
11 the Deputy Secretary, who has been involved in these
12 efforts last year and throughout dealing with the
13 response to the Macondo well blowout, to provide
14 comments on both the science and environmental issues.
15 THE HONORABLE DAVID J. HAYES: Thank you,
16 Mr. Secretary, and it's great to be here with the
17 commission.
18 I just want to make a couple of quick
19 points before we get in the Q&A, on the science budget
20 that the Bureau of Energy Management has and how it's
21 applying it, and with a particular eye towards the
22 Arctic, given the commission's special interest in

263

1 that today and always. We share that interest.
2 Mike's organization, BOEM, has a science
3 budget of \$30 million a year. And approximately up to
4 a third of that is spent supporting science efforts by
5 NOAA and by the United States Geological Survey. They
6 are the biggest science customers of BOEM.
7 The balance is provided to independent
8 scientists whose work is necessary, in BOEM's view, to
9 fill important science gaps that face it. There is a
10 standing FACA committee -- you're familiar with FACA,
11 overly familiar with it -- that meets every year to
12 review the proposed science priorities of BOEM. In
13 fact, they just met the week before last to look at
14 the current proposed science efforts.
15 In addition, we have independent funding of
16 a number of issues that relate to the management of
17 the oceans. And probably the best example and most
18 pertinent here is the United States Geological Survey
19 is the primary expert when it comes to polar bears and
20 the behavior of polar bears, their interactions with
21 the ice issues. They're the ones that did the work
22 that underpins the listing of polar bears as an

264

1 endangered species.
2 Dr. Marcia McNutt is the director of the
3 United States Geological Survey. And consistent with
4 both the USGS's role in science and her own interests
5 as an oceanographer, the Secretary has asked her, as
6 you may know, to do a special analysis of science gaps
7 and science understandings vis-à-vis the Arctic to
8 help inform decisions going forward.
9 So I lay this out just to give a flavor for
10 the various players that we have involved in the
11 science questions that are before us at the
12 department.
13 I think I will close there, and I know
14 we're anxious to get to questions and answers, and
15 I'll defer back to the Secretary.
16 THE HONORABLE KEN SALAZAR: Thank you very
17 much, Chairman Reilly, Chairman Graham.
18 Are there any questions?
19 QUESTIONS FROM THE COMMISSIONERS
20 CO-CHAIR REILLY: Thank you for those
21 presentations. I appreciate them. I want to say that
22 I particularly appreciate, Mr. Secretary, that when we

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

265

1 invited you to talk about the Arctic today, you said
2 you wanted to have a more expansive conversation,
3 which we really welcome and appreciate.
4 I'll say also that among the many vigorous
5 reforms that you have been busy implementing, one that
6 I particularly admire is the degree of transparency
7 and directness in your inquiries with respect to the
8 status and quality of BOEM, of its staff, of its
9 resources, of its general capacity to perform.
10 And what we know about that enterprise, we
11 depend very much on your own oversight board and other
12 Interior Department reviews.
13 I want to begin, and I'll simply list the
14 issues that I hope we can get through in the next half
15 hour so that we have it. I'm going to try to leave
16 some time to get into the Arctic, too, with
17 Commissioner Beinecke as lead questioner.
18 The first has to do with the state of MMS.
19 It really, based upon the reviews that we've seen from
20 your department, it's dysfunctional. It consists of
21 people who have been undertrained, overworked,
22 underfinanced, insufficiently supported by their

266

1 district superiors according to more than 40 percent
2 of the respondents, the workers at BOEM. Overly
3 susceptible to industry pressures, several instances
4 of that, of inspectors being reversed by their
5 superiors; not equipped with manuals or protocols,
6 policies. Certainly outgunned and possibly captured.
7 That's the history. We're going to look back as well
8 as forward here, because that's the responsibility of
9 our commission.
10 So the question we really have is, how did
11 this figure, the state of this agency, and the fact
12 that it was so overworked, among other things, I
13 understand something like 54 rigs per inspector were
14 the responsibility of people in the Gulf, versus eight
15 in California. How did that, or did that figure in
16 your decision to go ahead and propose with the
17 President an expansion of offshore oil and gas
18 leasing?
19 And then of course, the follow-up to that
20 is, how much has changed? And how much can we assume
21 going forward, how this agency will be characterized
22 by different -- by more training, formal training. I

267

1 gather there's not been formal training for employees.
2 Compensation. Is it possible to use some
3 of the resources, the procedures that have been used
4 by other agencies, the government, to get especially
5 technically trained people where they're interfacing
6 with people who are compensated significantly more
7 than they are, and you need simply a way to recognize
8 that.
9 Have there been any suspensions, dismissals
10 with respect to some of the things uncovered in the
11 oversight board's inquiry and in some of the others.
12 Finally, with respect to your own
13 reorganization proposal -- and I very much want to get
14 into that, it's a major concern of the commission --
15 did you take into account the experience of other
16 countries? We noticed that several countries, most
17 notably the United Kingdom, Norway, Canada, Australia,
18 have undergone very significant reorganizations in the
19 way they have overseen, leased, regulated, enforced
20 safety and environmental protection in the offshore
21 environment. And have you looked, or did you look
22 before you made some of your own proposals -- and I

268

1 know it's unfair to ask a cabinet officer to talk
2 about how seriously he might have considered moving an
3 enterprise outside his own agency, but has that come
4 up, and has the White House, has the administration,
5 been involved in making judgments about proposals made
6 by Former Secretary Babbitt and others, the functions
7 of leasing and revenue-raising simply do not belong in
8 the same place and in the same department with the
9 regulatory enterprises looking at safety and
10 enforcement.
11 That's a long list, I know. And I hope
12 that we can get through a good bit of it, but I invite
13 you to simply respond to any or as much of it as we
14 can get through.
15 THE HONORABLE KEN SALAZAR: Absolutely.
16 And let me just say, Chairman Reilly, I think there's
17 no question that you shouldn't ask me and that you
18 shouldn't ask the Department of Interior relative to
19 things we've done or things we will do in the future.
20 I think those are all good questions which you asked.
21 Let me try to take them one at a time.
22 First with respect to the culture within

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

269

1 MMS, there's a clear statement that I made when I
2 hired and appointed, with the President, Assistant
3 Secretary for Land and Minerals Wilma Lewis, a
4 long-time prosecutor in the District of Columbia, a
5 former inspector general of the Department, and now
6 with Michael Bromwich, also a former inspector general
7 at the Department of Justice, that we meant business
8 when we came in. And that was we were going to change
9 the culture within MMS. And we have been doing that.
10 And as I said, I think most of the conduct which has
11 been brought to light, which was not the kind of
12 conduct that anyone wanted to tolerate in government
13 or in public service, I think most of that is conduct
14 that occurred back in '04, '05, '06. And I've asked
15 the Inspector General to look again to see how much of
16 that conduct has occurred, if any, from the time that
17 we came in and imposed those new ethics reforms.

18 Having said that, those relate to ethics
19 issues. There are, in fact, a whole host of other
20 issues relating to whether or not this agency, with
21 these very robust and important missions, has been
22 adequately supported or financed to do the

270

1 inspections, to do the kind of environmental planning
2 to carry out the other functions. And that's
3 essentially the assignment which we have given Mike
4 Bromwich to do, and that is to overhaul this agency
5 from top to bottom.

6 I will also say this, that within the
7 organization of 1700 employees, I believe that most of
8 them are good employees, they're good public servants.
9 But I think as you all know, one bad apple can spoil
10 the bushel. And so we continue to work on that, and
11 with -- in a new unit which Mike Bromwich has already
12 stood up, I believe we are well on our way to changing
13 the culture within MMS.

14 Secondly, how that all related to the
15 expansion on the OCS. Chairman Reilly, again, I think
16 when you look at the announcement that we made on
17 March 31st, what we said at that point in time is that
18 we were moving forward with the process which OXLA
19 contemplates relative to the creation of a five-year
20 plan. That came after an extended period of comment
21 of 180 days, which would have then kicked in a whole
22 set of additional environmental analysis prior to the

271

1 time that we made any decision about where it is that
2 we were going to lease.

3 And so it might have been that even under
4 that process, that at the end of day there would have
5 been nothing more leased in the Arctic. We weren't
6 prejudging that, because it's a process of gathering
7 information and doing additional environmental
8 analysis.

9 With respect to the future, if there is a
10 singular goal that we have assigned to Mike Bromwich,
11 it is to make sure that we have a robust agency that
12 can do the assignments assigned to it, and one that
13 you as a commission, one that the President, one that
14 the Congress, one that the American people can be very
15 proud of. That is his assignment.

16 In terms of personnel actions that have
17 been taken, you know, through -- in both the sex and
18 drug scandal in the Lakewood office at MMS, people
19 have been terminated, some people have been
20 prosecuted, and the other places where there have been
21 the kind of misconduct which the Inspector General and
22 the GAO have looked at, appropriate personnel action

272

1 has been taken. And there are a number of people who
2 have been affected by it.

3 Finally -- and I would ask Mike Bromwich to
4 testify also just in response to your questions,
5 Chairman Reilly -- I would say this: The
6 reorganization which we have put forward essentially
7 is an effort to deconflict the missions of what was
8 then MMS. And so what we've done is we've taken the
9 revenue collectors, moved them totally out of Wilma
10 Lewis -- this is the Secretary, Wilma Lewis's part of
11 the department, and moved it over into the budgeting
12 and management functions, under Assistant Secretary
13 Rhea Suh. And that's because the Department of
14 Interior, unlike most other departments in the United
15 States Government, has a major function in terms of
16 collecting revenues on behalf of the 20 percent of
17 land mass and the 1.75 billion acres that we oversee
18 on the outer continental shelf. And that's true
19 whether we're talking about rentals from solar
20 projects on BLM lands or oil and gas onshore or
21 offshore. And so the Office of Natural Resource
22 revenue essentially takes out the revenue collector

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

273

1 from those who are in charge of doing the planning and
2 also doing the enforcement.
3 So then that leaves the other part of what
4 now Mike Bromwich oversees, and that's the Bureau of
5 Ocean Energy Management Regulation and Enforcement.
6 There we split the functions between the function that
7 on the one hand will do the planning and the leasing,
8 and we will have the personnel that will be assigned
9 to that function, from the other function, which is
10 the policing, safety, and making sure that there's
11 environmental compliance.
12 Now, your question is how did we arrive at
13 that format and organization. We had a very extensive
14 review conducted by people in my office, including
15 Rhea Suh, Chris Henderson was our economic recovery
16 person who came in from the private sector. And we
17 looked at the experiences in places like Norway and
18 the United Kingdom. And looking at the experiences
19 and the way the organizations were set up there, this
20 was what we thought would work best for the United
21 States.
22 And because so many of your questions,

274

1 Chairman Reilly, go to the exact assignment that I
2 have given to Director Bromwich, I would like him to
3 comment on your questions.
4 DIRECTOR BROMWICH: Let me respond to what
5 you said at the top, Mr. Reilly, in describing my
6 agency as dysfunctional, and then looking for reasons.
7 And if you go down those reasons,
8 underfinanced? Absolutely. Underresourced?
9 Absolutely. Only susceptible to industry pressure?
10 Probably not only, but probably too much, in part
11 because they were underfinanced and underresourced.
12 Outgunned because of the other reasons,
13 being underfinanced and underresourced? I think the
14 answer is yes.
15 So we have an agency that has been starved
16 for a very long time, where the pressures were to
17 process permits quickly and to push them out. That
18 was the incentive system that I think has existed for
19 a very long time. And that's the incentive system
20 that the Secretary and I are trying to change.
21 I want to emphasize that the bulk of the
22 employees in this organization now and before have

275

1 been good, professional, dedicated public servants.
2 They are now being given a new and expanded mission.
3 They are being led to understand that safety and
4 enforcement are preeminent values that they are to
5 enshrine in all of the work that they do.
6 So I think things are significantly
7 changing in the agency, but they will only change as
8 much as you and I and the Secretary want them to
9 change if we have the resources to do the job. That
10 is critically important. Because as you suggested, it
11 is absurd, the workload that was heaped on inspectors,
12 in terms of the average number of rigs they were going
13 to be expected to inspect. It was beyond anyone's
14 ability, using the meager resources that existed, to
15 do that job.
16 As to undertraining, yes, that's been a
17 problem as well. As I'm sure you and many other
18 members of the commission know, in times of tight
19 budgets, the first thing to go is training dollars.
20 I've seen that in police departments, other law
21 enforcement agencies, and private sector organizations
22 as well.

276

1 And so we have not had the kind of robust
2 training program that everyone should want us to have.
3 We are right now advertising for two
4 training directors, because we recognize the need to
5 put together the type of formal training program that
6 is necessary in order to build a vibrant regulatory
7 and enforcement capacity.
8 In the past our inspectors have been
9 trained through industry operator courses. Well, they
10 can learn a lot from those courses, but they are
11 designed primarily for operators. We need a separate
12 curriculum that is designed to get at training people
13 to be inspectors and to do the jobs that they were
14 expected to do in our agencies.
15 Just going back to one of the points you
16 touched on early on in terms of compensation. We're
17 going to have to be very creative to think of ways to
18 recruit and retain the best and the brightest people
19 in the oil and gas region so that we can get truly
20 quality people who are willing to go into public
21 service and stay in public service.
22 We're not going to be able to compete

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

277

1 dollar-for-dollar with the oil and gas companies. But
2 I think by pitching this as public service and trying
3 to be more competitive than we currently are, I think
4 we're going to make some very significant inroads.
5 And so among the many things we're going to
6 be doing is exploring with OPM and other creative ways
7 of trying to raise salaries for our inspectors so we
8 can do a better job of recruiting them and retaining
9 them.
10 And we also hope to recruit very
11 aggressively, I'm going to recruit personally at
12 various petroleum engineering schools and schools that
13 train other professionals in related fields in the
14 months ahead.
15 So we know this is a major challenge. We
16 think we're up to it. I'm committed to making it
17 succeed, as is the Secretary, and as is my entire
18 organization.
19 CO-CHAIR REILLY: I have no doubt you
20 understand this. I think you are trying to -- I guess
21 the question I'm asking is how much has been
22 accomplished so far. And I'm a little unclear. The

278

1 oversight board that reported some of the problems I
2 described, what was the cutoff date for that? At what
3 point was that current, those problems that were
4 described in that report?
5 DIRECTOR BROMWICH: My understanding was
6 they were given the task of doing this back in the
7 April/May time period.
8 CO-CHAIR REILLY: Of this year?
9 DIRECTOR BROMWICH: Yes.
10 CO-CHAIR REILLY: Well, things then were
11 pretty bad at that point, based upon the responses
12 that I have read.
13 DIRECTOR BROMWICH: Right. But as I'm sure
14 you also read, the bulk of the report consisted of
15 self-reporting by individuals in the agency. So these
16 were not external critics coming in and in the face of
17 denials or --
18 CO-CHAIR REILLY: I'm quite aware and was
19 complementary of that fact and the Secretary's
20 leadership in overseeing that.
21 But what I'm getting at is that I don't
22 think you can fairly say that it was an inherited

279

1 problem that the ethics issues and certainly the
2 issues of reversing inspectors was in the past. It
3 looked like from that report as though it was still an
4 issue in the minds of the inspectors themselves who
5 reported. Is that correct?
6 DIRECTOR BROMWICH: But nothing had changed
7 in terms of resources as of that time. And I think
8 that is a major part of the solution here.
9 THE HONORABLE KEN SALAZAR: Chairman
10 Reilly, may I just add, frankly, you know, that
11 report, as I think you appropriately said, you know,
12 it lets everything hang out. Okay? And tells the
13 American people what it is that was happening from the
14 agency. It is a harsh report, but it is a real
15 report.
16 But that's the only way that an
17 organization can be fixed. The only way that we'll
18 get the gold standard kind of an agency that you all
19 want, that we all want, that the President has
20 directed us to create, is to make sure that we
21 understand what the problems are.
22 And so that report, as harsh as it may be,

280

1 was a report we directed. It was a report --
2 CO-CHAIR REILLY: I am very aware.
3 THE HONORABLE KEN SALAZAR: It was a report
4 that was done by my staff. And it provides Mike and
5 me and David as we move forward with a roadmap on the
6 matters that we need to address.
7 CO-CHAIR REILLY: It suggests a very large
8 challenge, which I know you understand.
9 Let me, in the time I want to take, now to
10 turn to the reorganization.
11 The proposed reorganization, as I
12 understand it, your proposed reorganization, would
13 have to be responsible for the management of leases
14 along the outer continental shelf, and the bureau
15 responsible for the enforcement of safety and
16 environmental standards. Both of those would report
17 to the same Assistant Administrator for Lands and
18 Minerals, who reports to the Deputy Secretary, who
19 reports to you.
20 Now, doesn't that pose the same apparent
21 conflict of interest, promoting development of revenue
22 generation on the one hand, I realize not receiving

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

281

1 the revenues, versus safety and environmental
2 protection on the other? And the reason I raise those
3 other countries, none of them has done that in
4 response to a catastrophe of the sort that we've
5 experienced and some of them have experienced. They
6 have all separated the enforcement, environmental, and
7 safety performance and oversight from the management
8 of the leasing.

9 THE HONORABLE KEN SALAZAR: Chairman
10 Reilly, the separation is one that was driven, in
11 fact, by what we looked at when we looked at the
12 programs that have been set up in the UK and in
13 Norway. And so the group of people that I had looking
14 at other organizations felt that the separation which
15 they recommended to me was a separation that would
16 accomplish the deconflicting of the missions.

17 CO-CHAIR REILLY: Well, I agree it's a step
18 forward. But in those countries it's actually a
19 separate cabinet agency that oversees each of those
20 functions. And that's what I'm getting at.

21 If I analogize to my own experience at EPA,
22 were we auctioning off in one assistant secretaryship

282

1 and receiving revenues, and then overseeing
2 environmental performance, air, water, and so forth
3 with another, I can't imagine that we would not be
4 accused of being conflicted. And so that's really
5 fundamental in my question about the reorganization
6 proposal.

7 THE HONORABLE KEN SALAZAR: I recognize
8 that that is one alternative which could have been
9 pursued. It was our view -- and we'll have David
10 comment on this as well, because he was overseeing the
11 effort. It was our view that the way we had split up
12 the functions with respect to the different missions,
13 appropriately accomplished the same separation that
14 was accomplished in the UK and Norway.

15 David?

16 THE HONORABLE DAVID J. HAYES: I would just
17 make two quick points, Mr. Chairman.

18 One is that the fact that both report in to
19 the Assistant Secretary does not suggest that they do
20 not -- those two entities do not have independence.
21 The National Park Service and the U.S. Fish and
22 Wildlife Service both report in to a single assistant

283

1 secretary, but they're very independent. Likewise,
2 the Bureau of Reclamation and the U.S. Geological
3 Survey both report in to a single assistant secretary.
4 They are very different, very independent
5 organizations.

6 I guess the second point I would make is
7 somewhat similar to EPA. In 1992 the decision was
8 made by Carol Browner, after the transition period
9 that I served on, to separate out the Office of
10 Enforcement from the permitting agencies that were
11 granting the permits. And the concern was that it was
12 not appropriate for the clean water administrator,
13 assistant administrator, to also have the enforcement
14 segment in that same group. And so same agency, but
15 separate out the functions. That's basically what
16 we're trying to do here, too.

17 CO-CHAIR REILLY: But there were no
18 revenues involved with that.

19 THE HONORABLE DAVID J. HAYES: No. Well,
20 the revenues had been moved out completely into a
21 whole different area of the -- of the department. I
22 see your point, though.

284

1 CO-CHAIR REILLY: I would just say, with
2 respect to science, that you didn't get much of a
3 chance to talk about it, Mr. Hayes. I would simply
4 commend to you the experience that we have had after
5 Prince William Sound, where a substantial amount of
6 money, more than \$100 million, was put into science to
7 provide the kind of baseline reports that allow us
8 today to say that the persistence of oil there
9 continues to be noted and have ecosystem effects. And
10 that turned out to be a very constructive thing, based
11 upon what I've learned as recently as a couple of
12 weeks ago in Alaska.

13 I would like to continue this conversation,
14 and we will look forward to doing it. I think within
15 this week we're going to have another commission
16 meeting with you, and very much appreciate your time
17 with us.

18 But I'm going to turn it over now to
19 Commissioner Beinecke to relate to the Arctic issues.

20 COMMISSIONER BEINECKE: Thank you, Chairman
21 Reilly. I have two areas that I would like to explore
22 with the three of you.

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

285

1 The first is the expanded offshore oil and
2 gas leasing program, and the consequences of the
3 accident on your approach to that going forward.
4 So NOAA is the lead ocean and coastal
5 agency in the federal government, and you envision
6 expanding operations extensively into the offshore
7 environment. Do you have a different process that you
8 would be planning to proceed with of how to consult
9 with NOAA on baseline science, what areas are of
10 environmental significance, and how their expertise
11 ought to be integrated into the planning of a
12 five-year leasing program? Because in an earlier
13 hearing we heard that there was very little
14 consultation going forward. So I'm just wondering if
15 you have a different approach based on what we know
16 now.

17 THE HONORABLE KEN SALAZAR: Commissioner
18 Beinecke, you raise a very good question. Let me make
19 the following points.

20 First, I acknowledge NOAA and the expertise
21 that NOAA has as an agency and the importance of the
22 Department of Interior and myself as secretary to make

286

1 sure that consultation does, in fact, occur with NOAA.
2 It did, in fact, happen in the last round
3 of the process in developing the five-year plan. They
4 did, in fact, submit comments. As David just
5 commented on, much of the money that we actually spend
6 on science from what was then MMS, what is now BOEM,
7 was actually spent in contracts with the NOAA
8 scientists.

9 Now, does that mean that the consultation
10 could not be enhanced and improved? No, I think the
11 answer to that is yes. We need to make sure we have a
12 robust consultation with NOAA because of their very
13 important mission, as we do with other agencies. And
14 it is part of the reason why I have asked USGS, for
15 example on the Arctic, to make sure that we are
16 getting the best of science from USGS with respect to
17 the Arctic.

18 We also are in the process of putting
19 together a new MOU between ourselves and NOAA relative
20 to the consultation process. And perhaps Director
21 Bromwich may want to speak to that as well.

22 DIRECTOR BROMWICH: Yes. We've been

287

1 involved in a series of meetings with NOAA and others
2 who are interested in these issues. And I foresee
3 that we will be entering into an MOU with NOAA
4 specifically on some of the issues you're identifying,
5 in the very near future. The most recent of those
6 meetings happened last Friday. They are going forward
7 on a regular basis, and I think we will have something
8 to announce in the not-too-distant future.

9 COMMISSIONER BEINECKE: Thank you.

10 Now turning to the Arctic, Secretary
11 Salazar, you were up in Alaska recently, and you
12 stated publicly that you would be undertaking various
13 specific analysis before you made decisions on whether
14 to proceed in the Arctic.

15 One of the things that we've heard a lot
16 about is the response gap in the Arctic. We watched
17 in the Macondo spill the technology being stretched to
18 deal with the spill of that magnitude. And of course
19 the conditions in the Arctic are very, very adverse
20 and very different than in the Gulf, and yet the
21 technology is the same.

22 So could you just talk a little bit about

288

1 what specific issues you've asked to get more
2 information on as you proceed with decisions relative
3 to the Arctic, and specifically how you're dealing
4 with this response gap of what the technology
5 currently is, and whether that could be applied in the
6 very different conditions in the Arctic, whether it
7 could be applied successfully.

8 THE HONORABLE KEN SALAZAR: Commissioner
9 Beinecke, those are all very good questions. And,
10 indeed, it was because of the what I consider to be
11 the lack of sufficient science in the Arctic and the
12 reality of an oil spill response and the conditions
13 that are so different in the Arctic than they are,
14 say, in the Gulf of Mexico, that we made the decision
15 to withdraw the leases that had been scheduled to go
16 forward in the Chukchi and the Beaufort Sea. Those
17 questions were relevant during the last year in
18 2009/2010. Those decisions were reached, those
19 decisions are still relevant today.

20 The reality of the Arctic is that you don't
21 have a United States Coast Guard response capacity in
22 the same way that we had in the Gulf of Mexico. The

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">289</p> <p>1 reality of the Arctic also is that you are operating 2 in frigid conditions, with floating ice and other 3 kinds of hazards and very narrow windows in which you 4 can operate under up there. So those are very 5 relevant questions. 6 There is, on the other hand, a reality 7 about the Arctic seas, and that is that you are 8 dealing with depths that are much less than what you 9 are dealing with in the Gulf of Mexico, at a hundred 10 to 150 feet. 11 And so we are looking at it, and it's part 12 of the science and information-gathering that we'll 13 take on in the months and certainly in the years ahead 14 as we decide how to move forward. 15 Overall, Commissioner Beinecke, my approach 16 as Secretary of Interior on the Arctic has been to go 17 slow, to be thoughtful, to develop additional 18 information. And that's why we ended up in the 19 cancellation of leases in the Arctic area, but also 20 further down outside of the Arctic, but dealing with 21 Bristol Bay in the protective way that we did it. 22 COMMISSIONER BEINECKE: Thank you.</p>	<p style="text-align: right;">291</p> <p>1 immediately. And it's to impose a significant number, 2 mostly of technical requirements, on the industry. 3 Now, these will not come as a surprise to 4 the industry. They were foreshadowed in the May 27th 5 report that Secretary Salazar delivered to the 6 President. And we've been talking about them, I've 7 been talking about them to a significant degree during 8 our public forums, just underscoring the point that 9 industry can expect these to come out, and even 10 outline the schedule on which they're going to come 11 out. 12 So industry has known that some collection 13 of these new steps are going to be coming out. I 14 don't know, because I haven't called individual 15 operators, I don't know which of them various 16 operators are already compliant with and which of them 17 will take some period of time for industry to comply 18 with. But there are a significant number of 19 additional requirements that industry is going to have 20 to comply with, and many of them to certify that they 21 have complied with. 22 So even when the moratorium is lifted,</p>
<p style="text-align: right;">290</p> <p>1 CO-CHAIR REILLY: Questions? Mr. Garcia? 2 COMMISSIONER GARCIA: Yes. 3 Good afternoon. 4 Once the moratorium is lifted, and this is 5 just an estimate, but how many rigs do you expect to 6 be drilling in the first month? 7 THE HONORABLE KEN SALAZAR: I am going to 8 have Director Bromwich answer that question because 9 it's a question that I have been asking of him as 10 well. 11 COMMISSIONER GARCIA: Well, glad to give 12 you another opportunity. 13 DIRECTOR BROMWICH: Sure. I would be happy 14 to do it. 15 In the first month, probably very few. And 16 let me take a step back and describe what the process 17 is. 18 We have two very significant rules that are 19 likely to be issued towards the end of this week, one 20 of which will have an immediate and quite substantial 21 impact on what companies will need to do. It's called 22 the interim final rule. It's going to be effective</p>	<p style="text-align: right;">292</p> <p>1 you're not going to see drilling going on the next day 2 or even the next week. It's going to take some time. 3 And I would simply be guessing at this point how long 4 it will take companies to submit their new 5 applications, and how long it will take us to very 6 carefully and responsibly review those applications to 7 make sure they're fully compliant with both the old 8 rules and the new rules. 9 COMMISSIONER GARCIA: You know, that's a 10 good point, the last point you raise. Given the fact 11 that you are underresourced, understaffed, how do you 12 anticipate that you will be able to review these 13 proposals and assess the efficacy? 14 DIRECTOR BROMWICH: Well, we are stressed 15 and we are stretched, but we also need to adjust to 16 the new realities that we're going to be dealing with 17 in the near future. 18 So I have directed the reassignment of 19 certain resources, both from California and from 20 Alaska. In addition, there is the internal 21 reallocation of resources within our Gulf regional 22 office. So we will have a significant number of</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

293

1 additional people who will be dealing with both
2 shallow-water permits that are already pending and the
3 deepwater drilling applications that we can fairly
4 anticipate.
5 THE HONORABLE KEN SALAZAR: If I may,
6 Commissioner Garcia, make a comment on it.
7 I think what I would like the commission to
8 take away from this is that we are moving forward in
9 as thoughtful a way as possible as these requirements
10 are imposed. But they are not new.
11 When we sent the report which the President
12 directed me to give him, the so-called 30-day report
13 in to the President at the end of May, that report
14 laid out a number of different recommendations
15 relative to safety.
16 Those recommendations were put together
17 through outreach and through expertise that we had
18 internally as well as outside, including some of the
19 members of the National Academy of Engineering.
20 And so much of what we will be announcing
21 in the next several days is carrying out the
22 recommendations that we made to the President in the

294

1 safety report.
2 I will say this to the commission: I know
3 this commission is created in large part to get to
4 what the root causes were of this explosion and this
5 oil spill, which no one ever wanted to happen, but it
6 did happen. It's incumbent upon you, incumbent upon
7 us, to learn everything that's going on.
8 We do not yet know what the root cause of
9 this was. I visited the blowout preventer to see the
10 LMRP and the BOP and the riser pipe and the pipes cut,
11 all now a crime seen in Michaud, Louisiana, on this
12 Saturday because I wanted to see what it looked like
13 and to understand the forensics that will be
14 undertaken, which ultimately will give you as a
15 commission, which will ultimately give the BOEM, Coast
16 Guard Marine Board, the evidence they will need to
17 determine what exactly went wrong here.
18 There is no doubt in my mind that there
19 was, at the end of the day, the hand of human beings
20 that had some responsibility for failure for detection
21 or other things that happened, perhaps several days
22 before April 20th. You've heard some of that

295

1 testimony here.
2 But having said that, we do know that we
3 can move forward and are moving forward with new
4 requirements concerning cementing, concerning casing,
5 concerning the testing of blowout preventers,
6 including the requirement that they be tested under
7 different conditions in the subsea, and a whole host
8 of other things that have already been learned.
9 The last six months, from April 20th until
10 we declared the Macondo well dead Sunday a week ago in
11 the morning, have been very much a laboratory of
12 learning. So indeed, as the relief wells, the two
13 relief wells were being drilled to finally accomplish
14 the bottom kill, there were testing requirements that
15 were placed on the BOPs that had never been put on
16 before. And they gave us information on what to do
17 with respect to blowout preventers relative to the
18 testing protocol that will be required.
19 So as you look forward to what happens in
20 the postmoratorium world, the lessons that have been
21 learned over the last six months are lessons that we
22 will be applying in the new regulatory framework that

296

1 Director Bromwich will be initiating here in the days
2 ahead.
3 His report to me on the moratorium was due
4 on the 30th of November. He has worked very hard,
5 along with an entire team of people. And the
6 extensive outreach which he described to develop a
7 report that will make recommendations to me on how we
8 might move forward with recommendations, as he said in
9 his testimony, he expects to get that to me by the end
10 of this month. I very much look forward to reading
11 it, analyzing it, and spending some time looking at
12 the options and making decisions on how we move
13 forward.
14 CO-CHAIR REILLY: Other questions?
15 Commissioner Ulmer.
16 COMMISSIONER ULMER: Thank you very much.
17 Mr. Secretary, I would like to thank you
18 for your Great Outdoors initiative, and I would also
19 like to thank you for your efforts to rebalance the
20 MMS, now BOEM, approach to safety and environmental
21 concerns.
22 My question relates to spill response

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

297

1 plans. They've been criticized as lacking adequate
2 review and lacking transparency. And this morning we
3 heard a lot about the Unified Command and a
4 representation that basically for small scale spills,
5 that has worked very well; but for a spill of this
6 dimension, just the scale made the response very
7 challenging. Which kind of brings me to the question
8 of how much information does the agency have about the
9 potential size of a field that is going to be
10 permitted for an exploratory drill, and the response
11 plan that is commensurate with the size.

12 So this is what I'm thinking: The spill
13 response plan for an elephant-sized field versus a
14 horse versus a mouse, should be pretty different in
15 terms of what kind of capacity the industry has to
16 respond to a spill. It sounds like there has been a
17 rubber-stamping of spills over the last -- or spill
18 response plans over the last decade or so, which has
19 led to a less-than-appropriate level of planning for
20 at least these elephant-sized fields.

21 So, does USGS provide some information when
22 MMS, now BOEM, is actually reviewing the appropriate

298

1 scale of a response plan? How could we improve public
2 comments on these response plans, and integrate the
3 appropriate science from the region, from the
4 universities, from other parts of the federal
5 government, to really have them be effective?

6 THE HONORABLE KEN SALAZAR: Commissioner
7 Ulmer, it is a very crucial question, and, indeed, it
8 is one of the three major questions which Director
9 Bromwich will address in the report that he will
10 deliver to me with respect to oil spill response
11 plans.

12 And one of the things that he is doing is
13 looking at the question of worst-case discharges.
14 And, indeed, as we move forward with our program on
15 shallow-water drilling, it has been an issue which has
16 been addressed there. And it's something which we
17 recognize is a very important foundational issue as we
18 move forward with respect to developing oil and gas in
19 the oceans.

20 My view of what happened in the post-Exxon
21 Valdez days is there was a national sense shared by
22 Republicans and Democrats alike, multiple

299

1 administrations, multiple secretaries of interior,
2 that essentially when you were dealing with oil spill
3 response, you were dealing with a finite quantity of
4 oil, an amount of oil from a tanker, for example, that
5 could be quantified.

6 I think what we found out during the 75
7 days of the Macondo well flowing out into the ocean is
8 that this invading oil was very difficult to quantify
9 in the first place, which brings in and of itself a
10 whole set of lessons which we learned in terms of
11 instrumentation and other things we are working on.
12 But also just the difficulty of being able to respond
13 to it.

14 So that is one of the key issues which
15 Director Bromwich is working on for me. And I would
16 ask on this one also, because Deputy Secretary Hayes
17 has worked on it so much, I would have him comment as
18 well, and then Mike Bromwich.

19 THE HONORABLE DAVID J. HAYES: Just a quick
20 comment, Commissioner. I don't think there's any
21 question that the spill response plans need a fresh
22 look, and we intend to do that.

300

1 On your threshold question, which is a
2 profoundly important one, how do you know in the
3 aggregate that you have adequate capacity for the
4 fields that are particularly large, as well as the
5 small ones.

6 In fact, under the current system,
7 companies are expected to do spill response plans
8 based on all of their assets in the region. And the
9 irony here is that BP had a spill response plan that
10 anticipated a spill of 260,000 barrels a day,
11 significantly more than the Macondo well.

12 So I think that's not the problem, frankly,
13 in terms of whether the response plan is sized
14 correctly. The challenge is, is the response plan
15 truly capable of execution. And that's where,
16 clearly, the process of staleness that's developed
17 since Exxon Valdez, both in terms of review but also
18 in terms of the companies having the vitality of
19 response efforts available, and the R&D investment,
20 and sort of the technology investment, it's not been
21 there.

22 There has been an overreliance on the

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

301

1 shared enterprise of the Spill Response Corporation.
2 And we had a very provocative session last week,
3 because we now have this same issue arising now with
4 containment, which previously really had not been
5 addressed in any significant degree at all. It's
6 really an extension of spill response. If you have a
7 deep sea blowout, how do we contain it as a portion of
8 the response.

9 The Secretary is leading a very thoughtful
10 exercise here that we look forward to working with the
11 commission on, on how best to deal with these issues.

12 I will say that one of the holdups, if you
13 will, in terms of the approvals of shallow-water
14 drilling, has been the requirement in the notice to
15 lessees that we put in earlier this summer that
16 companies identify a worst-case spill analysis
17 scenario.

18 That had been removed by the prior
19 administration from exploration plans. We put it back
20 in, and it's taking companies a while to come up with
21 those scenarios and for us to review those scenarios.
22 We expect that to be continued if and when the

302

1 deepwater moratorium is lifted. That's appropriate,
2 we think, and necessary.

3 THE HONORABLE KEN SALAZAR: Mike Bromwich.
4 DIRECTOR BROMWICH: Yes. Very quickly, it
5 has not gone unnoticed that the spill response plans
6 need close scrutiny. And we're doing that right now,
7 and we're hopeful that within the next few months
8 we'll be able to give guidance to lessees, through
9 formal notifications, on how our thinking is changing
10 and the additional requirements we're going to be
11 imposing on the industry. But it is very much under
12 review right now.

13 COMMISSIONER ULMER: I would encourage you
14 to include something along the lines of a public
15 response opportunity, a 30-day public notice,
16 something that allows the public, people within the
17 region, within the states, to be able to review those
18 response plans.

19 THE HONORABLE KEN SALAZAR: Thank you.
20 COMMISSIONER BOESCH: Secretary Salazar,
21 I'm pleased you chose to highlight your prospective
22 investments in the science programs going forward.

303

1 At our first hearing in New Orleans, I
2 think Director Bromwich was present when some
3 scientists from agencies testified about the lack of
4 deep understanding of the Gulf of Mexico that was
5 necessary to fully understand and respond to this
6 spill. And I think Director Bromwich even volunteered
7 that he recognized that this had been an
8 underresourced, indeed, science program.

9 Just before lunch here today we heard from
10 scientists who were investigating what's happened with
11 the spill in deep water, and actually used some quite
12 remarkable technologies, both mechanical,
13 remote-sensing deep operation technologies, as well as
14 biotechnologies, to help understand this.

15 It struck me, as a long-term observer of
16 the science programs, support the MMS program, in fact
17 I chaired the science board way back when, that MMS
18 then was using fairly descriptive approaches to its
19 science program. One approach is really designed to
20 answer some questions that had to be addressed in the
21 EIS rather than the long-term operational conditions.
22 And so I was wondering whether you, in your

304

1 thinking about this in the future, you're also doing
2 something similar to what you say Marcia McNutt is
3 doing for the Arctic, looking at the requirements,
4 long-term science requirements in the Gulf of Mexico,
5 particularly deepwater Gulf of Mexico in light of this
6 experience, with making sure that we're using the best
7 and brightest scientists that we have in this nation,
8 quite remarkable, and the new technologies that are
9 emerging from science, to help our understanding in
10 very dramatic ways.

11 THE HONORABLE KEN SALAZAR: Director
12 Boesch, the answer to that is yes, we're doing it.
13 First there's a very extensive monitoring program that
14 is being worked on, and a monitoring protocol with
15 respect to the Gulf of Mexico and the impacts from the
16 Deepwater Horizon. And those protocols are now being
17 finalized as we speak, and they will move forward in
18 the next couple of days.

19 Secondly, we are conducting ourselves,
20 within the Gulf of Mexico, a supplemental
21 environmental impact statement to take into account
22 the consequences of the Macondo spill.

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

305

1 And third, you are correct in that I -- my
2 own view is we have an agency that has such an
3 important responsibility for this aspect of our ocean
4 energy resources. It's important that we have the
5 best robust science. And so that's why there are
6 10,000 scientists, Director Boesch, within the
7 Department of Interior; some in USGS, some in the U.S.
8 Fish and Wildlife Service, some at BOEM. And part of
9 the agenda that we have is making sure that we have
10 those resources on science focused in on these
11 activities.

12 We are asking for an additional \$100
13 million in the budget amendment which we have pursued
14 which the President has submitted to the Congress.
15 It's being deliberated right now. Part of it will be
16 to add additional science resources to BOEM.

17 CO-CHAIR REILLY: Chairman Graham.
18 CO-CHAIR GRAHAM: Thank you, Mr. Chairman.
19 When do you estimate your next lease call
20 for leases in the Gulf of Mexico will be issued?
21 THE HONORABLE KEN SALAZAR: We'll make that
22 determination in the months ahead. Here is, I think,

306

1 Chairman Graham, the sequence.
2 I will receive the report from Director
3 Bromwich on the moratorium. I will take a good and
4 hard look and study it, obviously, as the product of
5 major input already. We then will take a look at the
6 leasing schedule. I think the next lease in the Gulf
7 of Mexico was not scheduled to go on until sometime in
8 2011. And so as we craft our program going forward,
9 we'll make whatever adjustments are necessitated by
10 what we are learning from this process.

11 We have cancelled one of the lease sales
12 which was supposed to go forward, I think it was in
13 the last month, David?

14 THE HONORABLE DAVID J. HAYES: Yes. Yes.
15 And, you know, as the Secretary referenced, the
16 Secretary has asked for a supplemental environmental
17 impact statement to be done, because obviously this
18 spill has had an impact on the Gulf. And the question
19 being, that environmental analysis should go forward,
20 and before our next sale occurs. So to some extent
21 we're going to see how long that takes.
22 But the Secretary is committed to having

307

1 good science and good environmental review inform the
2 timing of leasing sales.

3 CO-CHAIR GRAHAM: Part of the reason for
4 asking that question was our last panel, we had one of
5 the panelists from Woods Hole commented about some
6 resistance that his organization had encountered in
7 their research while the spill was still ongoing.

8 I cite that as a specific example of some
9 of the kinds of things that need to be considered for
10 inclusion in the lease terms. It's really I think
11 intolerable to have a major accident like this, have
12 an agency of the quality of Woods Hole, under the
13 auspices of the federal government, thwarted in its
14 efforts to fully understand because the leaseholder is
15 withholding access to information.

16 So I think this next round of leases is an
17 opportunity for the federal government, as essentially
18 the owner on behalf of the American people of this
19 property and this environment, which potentially is at
20 risk, to use the leases as a means of setting a new
21 set of standards of how this property is going to be
22 managed.

308

1 THE HONORABLE KEN SALAZAR: Chairman
2 Graham, if I may, we believe really strongly on
3 science and the integrity of science. And even in the
4 moment of crisis, with the invasion of oil in the way
5 that threatened this country in the way that I don't
6 think anybody ever imagined that we would ever face
7 this kind of a situation, we still put together the
8 best of scientists and engineers from around the world
9 and focused them in on the problem.

10 We held the first science summit in my
11 office with Secretary Chu, where we gave guidance and
12 oversaw what was happening with respect to the efforts
13 to try to stop the spill.

14 We hosted a first meeting of scientists
15 over at EPA with Administrator Jackson. We brought
16 scientists from around the country who we wanted them
17 to be involved with us as we looked at the science
18 issues moving forward.

19 And then the leadership of both
20 Administrator Lubchenco from NOAA and the USGS
21 director Marcia McNutt, and John Holden, the director
22 of the OSD in the White House, pulled together a group

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

309

1 of scientists down in Louisiana to also help guide the
2 effort.

3 I would just conclude by saying, Senator
4 Graham, is that these efforts have just begun. The
5 need for scientists, obviously not only in the Gulf
6 but with respect to what we do in other places such as
7 in the Arctic, is something which we very much
8 understand.

9 CO-CHAIR REILLY: Mr. Secretary, I have a
10 couple of requests and one final question.

11 We have focused before, as you have, I
12 think, on various industry alternatives for
13 supplementing, with a change in industry culture, the
14 regulatory process that you oversee. And one of those
15 we looked at closely is in the nuclear industry, the
16 Institute for Nuclear Power Operations. There are
17 other examples of that, and I raised this with
18 Director Bromwich at the last hearing.

19 Have you had a chance to form an opinion on
20 whether that would be a useful addition to your
21 arsenal?

22 THE HONORABLE KEN SALAZAR: Chairman

310

1 Reilly, we are in the midst of taking a look at that
2 very issue at a conference which Deputy Secretary
3 David Hayes pulled together with Secretary Chu and
4 myself just last week.

5 We had industry, as well as Secretary Chu,
6 Admiral Allen and others, give us an overview of some
7 lessons learned and trying to look at the way forward.

8 Tom Hunter, who is a former director of
9 Sandia Labs, has developed a set of principles and a
10 protocol relative to the formation of a collaboration.
11 Even over the weekend I had conversations with him,
12 asking him to help us in terms of trying to elaborate
13 on what that would look like.

14 And so my response is, we don't have a
15 decision yet on which way to go with respect to the
16 formalization of this collaboration, but we recognize
17 it as a very important issue.

18 It's an issue, frankly, that's raised in
19 part by industry's commitment, now joined by BP, to
20 basically put a billion dollars up for just the oil
21 spill containment piece of the issues which Director
22 Bromwich was speaking about.

311

1 The question is, how should that be
2 governed; should it be under the auspices of a
3 nonprofit called the Marine Oil Spill Containment
4 Corporation, or should it be done in a different way.

5 And so those are the issues which we are
6 working at, and we will have I think some
7 recommendations for you and others to look at in the
8 weeks ahead.

9 CO-CHAIR REILLY: That you. My requests
10 are -- I know you have a contract with Mackinzie,
11 which is looking at a whole range of -- we don't have
12 time to go into it, but I assume reorganization
13 questions and various others. Could we be privy to
14 those recommendations as they come in and have a copy
15 of that report just as soon as it's available?

16 DIRECTOR BROMWICH: I'm working most
17 directly with them. They are in the course right now
18 of gathering information by visiting, along with me
19 and others, our Gulf offices, our other offices. I
20 don't know that a final report is ever the aim here.
21 It's going to be a rolling process because of the
22 importance of getting real time information and then

312

1 making decisions relevant to the reorganization as
2 promptly as we responsibly can.

3 So I would suggest that we talk with you
4 and your staff about sharing the information with you,
5 but I don't want to promise a report when I may not
6 even get a report.

7 CO-CHAIR REILLY: I appreciate that. We
8 will cooperate however that is most productive. We'll
9 be out of your hair by January anyway.

10 THE HONORABLE KEN SALAZAR: I do think,
11 though, on that point, Chairman Reilly, I think it is
12 important. We are dealing with a dynamic situation.
13 You obviously have a report that you will deliver in
14 January. And I think the quality of your work and
15 your presentation can be enhanced by what it is that
16 we're learning as we're moving forward with these
17 processes. Because as you can tell from our testimony
18 and the written testimony which I have submitted to
19 you today, which I didn't bother to read because it
20 probably would have taken the whole hour, but it shows
21 the work we are already doing, because we are not
22 waiting.

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">313</p> <p>1 But as we are not waiting, it is also 2 important for us to make sure that we're working with 3 you and your staff so that you know what we know. 4 CO-CHAIR REILLY: Your efforts have already 5 been very helpful to this commission, and your 6 experience very instructive. 7 The one final request I was going to make 8 is the oversight board made 50, if I remember 9 correctly, recommendations to you. We would be very 10 interested to know where you stand with those, how far 11 along you are. Obviously you're intending to accept 12 quite a number of them, according to what Director 13 Bromwich has said. And the degree to which you're 14 getting support on those questions, the request to 15 OPM, for example, for differential pay opportunities 16 for inspectors and the like, we would be very grateful 17 to have that and will take it seriously and take it 18 into account for our own report. 19 THE HONORABLE KEN SALAZAR: We will keep 20 you informed and updated. 21 CO-CHAIR REILLY: Thank you. 22 Mr. Secretary, Deputy Secretary Hayes,</p>	<p style="text-align: right;">315</p> <p>1 production of oil and gas in our ocean, that does, in 2 fact, protect the environment, and protects the 3 workers who are working out there on those rigs. 4 And secondly, knowing the members of this 5 commission and your history and your support for 6 conservation and for restoration, that we will be in a 7 position where in the Gulf of Mexico as a result of 8 this tragedy we will see a restoration of an ecosystem 9 which people have dreamt about for a very long time. 10 From the Mississippi River and its diversions, to the 11 barrier reefs, to the 36 United States fish and 12 wildlife refuges and the national parks in that area, 13 it is an ecosystem which is truly one of the 14 landscapes of national significance for the United 15 States of America. And your support as we move 16 forward with that agenda as it unfolds in the months 17 ahead is something which we very much will appreciate. 18 CO-CHAIR REILLY: We appreciate that. If 19 you would like to come back tomorrow, we're going to 20 concentrate on restoration. 21 Thank you, Mr. Secretary, thanks very much. 22</p>
<p style="text-align: right;">314</p> <p>1 Director Bromwich, thank you very much for this very 2 illuminating and forthright conversation. 3 THE HONORABLE KEN SALAZAR: Thank you. 4 May I make a closing comment? 5 CO-CHAIR REILLY: Certainly. 6 THE HONORABLE KEN SALAZAR: Chairman Reilly 7 and Chairman Graham, you are working on a very 8 important subject, obviously, to the Department of 9 Interior and the United States of America. But in so 10 many ways it really will go beyond the United States, 11 because I believe that the gold standard that we all 12 develop here in this country will be the guidance for 13 what will happen around the world. So the serious 14 nature of what you're doing and what we're doing 15 simply cannot be overstated. 16 Let me just say to you in the most blunt 17 way of what I hope happens as a result of this 18 tragedy, which no one asked for, no one wanted, but it 19 has happened. And so the question is where will we go 20 from here. 21 It is my fervent hope, first of all, that 22 we can lead the way in developing the safest</p>	<p style="text-align: right;">316</p> <p>1 PANEL V 2 RESPONSE IN THE ARCTIC 3 CO-CHAIR REILLY: Senator Begich, we 4 understand you were running a little bit behind, and 5 we understand that you are pressed for time, too. We 6 very much appreciate your appearance here on just 7 about I think the shortest notice yet. Defend Alaska. 8 And you have the floor, sir. 9 THE HONORABLE MARK BEGICH: Thank you very 10 much, Chairman Graham, Chairman Reilly, to all the 11 members of the commission. Thank you for this 12 opportunity to testify about your important mission to 13 our nation, investigating the causes of the Deepwater 14 Horizon spill and recommending action to get America's 15 gas and oil industry back on track. Special greeting 16 to Fran Ulmer. We are very proud of you to be on this 17 national forum, and we know that you'll contribute a 18 great deal. So again, good to see you, Fran. 19 Until the accident that you're 20 investigating, Alaskans lived through the worst oil 21 spill in the nation's history. From Easter weekend in 22 1989 when the supertanker ran aground on a well-marked</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

317

1 reef, to the resulting Supreme Court decision two
2 years ago, the Exxon Valdez disaster has been a
3 nightmare for thousands of Alaskans. 11 million
4 gallons, enough oil to stretch from Cap Code to North
5 Carolina's Outer Banks, gushed into Alaska's most
6 spectacular, sensitive, and productive areas. Now 21
7 years later, scars to Alaska's environment and
8 Alaska's people remain. Thousands of Alaskans, sadly
9 fewer each year, were only recently and partly
10 compensated to the damage to their lives and
11 livelihood.

12 Last month I traveled to the Gulf to
13 personally witness the devastation clean-up from the
14 Deepwater Horizon spill. I think of those who are
15 working hours after hours under tough conditions to
16 clean up the spill, including many Alaskans bringing
17 their experience to the Gulf.

18 I've also met with some of the families of
19 the 11 workers killed when the rig exploded. As we
20 assess the lessons learned from both these accidents,
21 one truth rises above all others: We must be
22 committed to paying the price of vigilance, because

318

1 the price of complacency is too high.

2 In the aftermath of the Exxon Valdez,
3 Alaskans led the way for tougher national laws in oil
4 transportation procedures, including the double-hulled
5 tankers, tractor tug escorts, and better citizen
6 oversight of the oil industry.

7 In the aftermath of the Deepwater Horizon,
8 I would urge the commission to propose additional
9 actions which the federal and local governments should
10 take to guard against another such fatal tragedy.

11 As the top of my list is providing the
12 tools to guarantee that those affected by the oil
13 spills are justly and promptly compensated.

14 In Alaska's case, Exxon fought the
15 legitimate claims of Alaskans for nearly two decades
16 until the Supreme Court shamefully reduced the
17 company's punitive liability to just 10 percent of the
18 original court's \$5 billion judgment.

19 I have introduced legislation to do exactly
20 this by increasing the financial liability for oil
21 companies and requiring any company responsible for
22 oil spills to establish an independent escrow account

319

1 to compensate those affected by the spill. The
2 current \$75 million liability cap must be raised. And
3 I recommend no cap for deepwater wells like Deepwater
4 Horizon. Taxpayers should never be on the hook for
5 oil company mistakes.

6 My other main message to you is to help put
7 America's oil and gas industry back on track. About
8 two-thirds of the oil and gas this nation consumes
9 comes from countries, and countries of some who don't
10 simply like us. My own state of Alaska, long
11 America's energy storehouse, is ready and willing to
12 help. We have billions of barrels of oil and
13 trillions of cubic feet of natural gas on land and
14 offshore, posed for development. Of course, Alaskans
15 firmly believe these energy resources must be
16 developed responsibly, to protect our environment and
17 the people and the wildlife which thrive on it.

18 I know my friend Mayor Itta will address
19 this in his remarks when he comes up next.

20 Unfortunately, the Obama administration's
21 moratorium on deepwater development in the Gulf of
22 Mexico has had collateral damage to Alaska, shutting

320

1 down the planned exploration in the Chukchi and
2 Beaufort Sea this season.

3 I've asked my friend Secretary Salazar, who
4 you just heard from, and the Obama administration, to
5 provide a clear timeline and process within the next
6 60 days so that the energy development in Alaska has a
7 clear path forward.

8 To encourage responsible domestic energy
9 development, I've introduced numerous bills designed
10 to find the regulatory tools and resources, including
11 better Arctic science, new Coast Guard facility in the
12 far north, new requirements to NOAA and the Coast
13 Guard to prevent and respond to oil spills, a louder
14 voice for residents in development decisions affecting
15 them, and revenue sharing with the states and
16 communities affected by energy development.

17 Finally, I've worked with my colleagues to
18 forge a compromise that would protect taxpayers while
19 keeping responsible American companies in the OCS by
20 allowing those operators to pool their liability and
21 collectively pay for the damages from oil spills.

22 Mr. Chairman, I don't envy you and your

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

321

1 group in the task before you. But I do want to say
2 that it is critical as you continue your work, that
3 it's done in a timely manner. Alaska seasons, when it
4 comes to oil and gas development, is not something you
5 can turn off and turn on. The decisions that the
6 industry makes now will determine what happens the
7 next 14 and 18 months in our Arctic Ocean as well as
8 in the other area within Alaska because of our
9 seasonal activities.

10 Almost all of our development at OCS is
11 shallow water. The amount of review is enormous. And
12 I will say it's significantly different than what
13 you've seen in the Gulf. I joke a lot about how
14 anytime you think of anything about oil and gas
15 development in Alaska, before you even do it, you're
16 more than likely going to get sued. And then we go
17 through a whole process that is very tedious, very
18 informed, as well as the state, local, and federal
19 jurisdictions have enormous review over what we do up
20 in the Arctic here and what we do on shore on the
21 north slope. So I would ask you as you develop your
22 recommendations, which I'll be willing to help and

322

1 assist if there's legislative action, to keep the
2 process moving. But the most important thing from
3 Alaska's perspective as you deal with deepwater is
4 Alaska has been, as I mentioned earlier, collaterally
5 damaged. The work in Alaska has slowed down a great
6 deal because we're waiting to see results of all these
7 different commissions.

8 The problem is the timing. As we move
9 through the winter now, the next 60 days, many in the
10 industry will make decisions what they do next year.
11 What they do next year will pave the way to the
12 future. We have enormous gas resources, as I
13 mentioned, and oil resources. And honestly, I was
14 born and raised in the state. There's no better
15 place, when it comes to developing, how to understand
16 the importance of the environment as well as doing the
17 development. Alaskans are clearly aware of what can
18 happen in an environmental disaster. At the same
19 time, we understand what we need to do to protect and
20 be prepared for it.

21 I think in Alaska we have an enormous and a
22 very robust state procedure as well as also, as I

323

1 mentioned, federal and, as I also mentioned, the
2 litigating process. There's no question anytime, as I
3 said, we think of oil and gas development, we get
4 sued. And as we do that process it actually opens a
5 lot of debate and discussion. But at the end of the
6 day it has gone through enormous review, more than
7 probably anywhere in this country when it comes to
8 development.

9 So let me end there. I'll be happy to
10 answer any questions. But I do thank you for allowing
11 me a few minutes to be able to give you my thoughts.
12 And again, I commend you for the work, and I don't
13 envy you at all.

14 CO-CHAIR REILLY: We're very pleased to
15 have you.

16 Dean Murray.

17 QUESTIONS FROM THE COMMISSIONERS

18 COMMISSIONER MURRAY: You know, if as you
19 say there are collateral damages with the moratorium
20 in the Gulf and the rethinking of how we regulate oil
21 and gas drilling, should those collateral damages
22 continue through going into the winter, what effect is

324

1 that going to have on Alaska's economy, and what can
2 the federal and state agencies do to mitigate that?

3 THE HONORABLE MARK BEGICH: I'll give
4 you -- and again I know some folks will be here to
5 tell you specifically what will happen. But I'll give
6 you the general sense. 80-plus percent of our revenue
7 streams for the state of Alaska are oil and gas
8 related; in other words, they are royalties and so
9 forth, severance paid.

10 But the reality is as you move down in the
11 next 60 to 90 days, you can't make a decision what's
12 going to happen next year. As the pipeline, which is
13 our main component of our economy in the sense of
14 state revenue stream, that amount of oil going through
15 the pipeline continues to decrease. At a certain
16 point you cannot operate it when it gets too low. And
17 we're getting to a point where the volume is getting
18 significantly low. It also has a direct impact to the
19 revenue streams of the state.

20 It is critical that exploration continue to
21 determine where those next resources will come from to
22 continue to fill that pipeline, which of course fills

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

325

1 the economy of this country, and it makes a choice of
2 instead of buying from countries that hate us, we buy
3 it from ourselves.

4 And so it's a multiplier effect. Now, what
5 would the federal government do? No disrespect to my
6 colleagues in the federal government, as now a member
7 of the federal government. They are not fast to
8 respond to economic issues. And I limit -- I would
9 rather have the stake and continue to do what they're
10 doing, in the sense of encouraging oil and gas
11 development which fills the coffers of the state,
12 which they can distribute through their own means. If
13 you get to a point where it's an economic hardship,
14 you know, unemployment rises, which of course the
15 federal government plays a role, the welfare rolls
16 rise because people are not working? I mean, the list
17 goes on and on. So it's a cost one way or the other.

18 And from our perspective, you know, for
19 example -- and I know the industry will tell more
20 about this, you know, the issue in the deep water with
21 the single blowout preventer, in the development of
22 the Arctic you end up with usually two blowout

326

1 preventers, one on the ocean floor below and one in
2 the ship above, because the distance is so narrow.
3 You know, anywhere from 70 to 80 to a hundred, 200
4 feet. So it's not 5,000 feet. So it's a whole
5 different -- but our precautionary measures are much
6 greater.

7 And so it will have clearly over time a
8 direct impact on the economy. There's no question
9 about it. I mean, luckily, you know, the industry is
10 still kind of there, even though this year was very
11 iffy. And some of the stuff that was delayed was
12 nothing about drilling; it was doing geological
13 surveys; simply trying to figure out where the lay of
14 the land is. And that was now caught up in this.

15 So what I'm saying is, there are two
16 different things. In the Arctic we have a whole
17 different procedure on how we deal with it. And it's
18 much different than the Gulf, where some of you are
19 already recognizing some of it was just business as
20 usual. Not in Alaska. You can't do anything without
21 having enormous amount of public review.

22 COMMISSIONER MURRAY: To that point,

327

1 though, the response plans in Alaska obviously have to
2 deal with many things that you don't have to deal with
3 in the Gulf, including ice, months of darkness, and
4 the fact that there's no Coast Guard station that
5 could do quick response.

6 I noticed that you said that you had put
7 into pending legislation a Coast Guard station in the
8 north. The question is, should the federal government
9 be right in its slowing down, because obviously the
10 response plans have some issues in the Arctic.

11 THE HONORABLE MARK BEGICH: Well, I guess I
12 would say -- you know, I'm not going to talk about the
13 Gulf of Mexico response plans, because they had
14 animals down there that didn't exist, but that's
15 another issue in itself.

16 I think in Alaska the response plans that
17 have been laid out, they go through -- again, it's not
18 just the federal land. There's a state jurisdiction
19 as well as, depending if it's on shore, it has another
20 local component. Being a former mayor, you know, when
21 you have local government involved, more than likely
22 if you are going to develop you're going to get really

328

1 tortured. You're going to have a lot of requirements.
2 But saying that the Coast Guard is an important
3 factor, I don't question that at all. But if you look
4 at where most of the oil spill technology comes from
5 in response, it's industry response. The Coast Guard
6 is the facilitator in most cases. And so what you see
7 in their plans is multiple layers of protection and
8 response equipment. Again, they can give you more
9 detail on what they provide, but each one is a little
10 different, depending on the type of work they are
11 doing.

12 But there is no question the requirements
13 they have and will have, at whatever level of
14 exploration or development, will be pretty
15 significant, more significant than you've ever seen
16 down in the Gulf. Because we understand the
17 sensitivity of it. The industry understands the
18 sensitivity. But also, you're not dealing with 5,000
19 feet of water. You're dealing in much shallower
20 water. You have the one aspect, which you mentioned
21 the Coast Guard, which we think there should be a
22 northern base, or a forward base for the Coast Guard,

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

329

1 but that's not the only thing that does the response.
2 Especially in the Arctic.
3 COMMISSIONER MURRAY: How can we and you,
4 and of course the local people, be confident that the
5 industry can carry out what its response plans are?
6 THE HONORABLE MARK BEGICH: Well, you know,
7 there's always -- and, you know, we've recommended an
8 advisory like we have in the Prince William Sound, and
9 the Gulf is now recommending it, where they have a
10 citizens advisory council. I'm a big believer and
11 it's a great way to get the citizens, who are going to
12 be the most critical, in making sure their environment
13 is protected, is engaged in. I think that's a huge
14 positive step.
15 Again, you'll hear from Mayor Itta. He
16 will tell you exactly what they do now. They are
17 fully engaged in what goes on. Because the
18 subsistence lifestyle of Alaska natives is very
19 dependent on the resources of the ocean. And they
20 understand also there's this other piece of the
21 equation, which is the development that will occur
22 over time. So how do you balance that?

330

1 I think they have set up very solid
2 mechanisms to do that. And all onshore as well as now
3 continued discussion of offshore.
4 So the community is -- you know, again, I
5 see a much different type of relationship with the
6 community in Alaska and our development of oil and gas
7 than what you see in the Gulf. The Gulf, it's been
8 going on so long it's just kind of like you go down
9 the street, there's another oil well being drilled.
10 In Alaska it just doesn't happen that way. Like I
11 said, when you think of the idea of drilling,
12 litigation, it's communities engaged, it's full-court
13 press. There's no, you know, We're going to do five
14 wells today and that's the way it works. It doesn't
15 work that way.
16 And so you have full engagement. It's not
17 just with the folks who are on the slope; it's all the
18 way through.
19 I know when I was the mayor of Anchorage,
20 which is the largest urban area in Alaska, we were
21 engaged in making sure how that went and what went on
22 up there.

331

1 So I think obviously the advisory board
2 that we've suggested through legislation is one way.
3 But there are mechanisms already in existence that do
4 a very good job in giving input. And very aggressive
5 input, I must say. The industry will tell you too
6 aggressive, but we think it's just right.
7 COMMISSIONER MURRAY: Still, there is a
8 difference between the Beaufort Sea, which is very
9 shallow water and very close to shore and more easily
10 accessed than the Chukchi. Do you believe that there
11 are very distinct differences, and should the
12 regulations be different in those two areas?
13 THE HONORABLE MARK BEGICH: I agree with
14 you, they're different, and there's probably
15 differentials in the regulation.
16 Here's the issue that we put on the table.
17 Whatever those regulations are, whatever those
18 conditions are, the most important thing for the
19 industry to know is, what are they? Then they can
20 work with it. But if you don't know what they are,
21 then you have no way to plan for it. And that's a
22 dilemma we're going to have.

332

1 You know, I was just listening to Secretary
2 Salazar talk about, you know, in a few months they'll
3 have their report on the moratorium. Well, a few
4 months, then they're going to take -- knowing how the
5 federal government works, another few more months to
6 think about what the report should say or not say, and
7 then they'll take another couple of months of review,
8 and then we're into March of next year, probably, at
9 the rate they're going.
10 And what I argue for for the state from our
11 view is, tell us what the rules are. And if there's
12 differentials between Beaufort and Chukchi, lay it
13 out, and then let the industry determine if they can
14 mitigate and resolve those issues. If not, then
15 they'll make an economic decision.
16 But at the same time, if you don't know
17 what the rules are, there's no way to plan for it. If
18 you can't plan for it, then they stop. And these are
19 global companies that will go elsewhere.
20 Honestly, some people I know will say, from
21 parts of the different communities, Well, good, they
22 won't drill in the Arctic. Well, here's the moral

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

333

1 argument we have with ourselves. And that is, we can
2 continue to get oil and gas or oil, 60 percent of our
3 oil from countries, a portion of them from countries
4 that hate us, that use the money to do many things
5 that do harm to our country. Or we can go to the most
6 responsible country in the world when it comes to oil
7 and gas development -- that's us -- and develop our
8 resources properly as we continue to diversify our
9 energy base in this country.

10 It's not an either/or. It's they have to
11 both go together. And this theory that some have, and
12 I know I hear it. They say, Well, if we can just
13 delay the Arctic long enough, the economics won't work
14 for them anymore, and they'll go off to somewhere
15 else, Nigeria or whoever, you know, Sudan or wherever.

16 Well, that is a moral argument that I'm not
17 willing to accept. That is unacceptable for us, as
18 citizens of this country, to say that we will continue
19 to buy oil from countries that have the worst or no --
20 they're not even equal to our environmental standards
21 that we have right now.

22 And if you do your work as you go forward,

334

1 we'll even have better environmental standards. It's
2 a moral argument that we should not subject ourselves
3 to, and figure out how to do this the right way.

4 And that's why I argue, yes, there might be
5 differences between Beaufort and Chukchi. But lay the
6 rules out, and let's see where we go. But if we don't
7 lay the rules out, no one goes anywhere.

8 CO-CHAIR REILLY: Thank you.
9 Other questions for Senator Begich?
10 Commissioner Ulmer.

11 COMMISSIONER ULMER: Senator, thank you so
12 much for joining us today.

13 You have a package of bills, and as you
14 briefly described it, and as we have additional
15 information in our pamphlets, revenue sharing,
16 research, more capacity of response, Coast Guard,
17 RCACs, et cetera. Great package. One could make the
18 argument that you'd want that package in place before
19 you actually made a deal on the Arctic. Because as
20 you know right now, it's zero revenue sharing for the
21 state.

22 THE HONORABLE MARK BEGICH: Right.

335

1 COMMISSIONER ULMER: And there are -- yes,
2 it's true that I think the industry has tried very
3 hard to come up with response plans, way in excess of
4 what is either required or what is being done in other
5 places, but there's still a lot of the flavor of we
6 are at the edge of the frontier, in some pretty
7 powerful ways, given where we would be talking about
8 doing business.

9 So I'm just wondering, is there some chance
10 that your package might actually pass in the near
11 term? And if so, wouldn't that help with some of the
12 objections that people have currently to development
13 in the Chukchi and Beaufort.

14 THE HONORABLE MARK BEGICH: Thank you very
15 much, Fran. And I think there are two pieces to the
16 equation. Which one comes first? Because both take
17 time. You know, development that's just doing their
18 geological survey doesn't come online next week or
19 next year; there's a spread of time. And in a lot of
20 ways these should move, in my view, simultaneous.

21 A big chunk of our legislation actually got
22 rolled into what they called the Shore Act. The Shore

336

1 Act was actually in process to move the last time
2 before we took break. I believe that the Shore Act
3 will be part of a larger or a mid range -- I would
4 rather have it a much larger -- energy package, but a
5 mid range after we get back on the first of next year.
6 Because there seems to be wide acceptance of some of
7 the things we've laid out.

8 Senator Rockefeller, which is the lead on
9 the Shore Act, he incorporated a significant portion
10 of our legislation. It did not include the revenue
11 piece of it in the sense of the revenue sharing, only
12 because that was another legislation.

13 Now, saying that, I think we're going to
14 have some sort of energy legislation between now --
15 when I say "now," not this week, because we're out as
16 of this week, but when we get back for the lame duck
17 and/or early part of next year.

18 And I think they can move simultaneous,
19 because you've got to keep in mind the timetable that
20 it takes to develop a field in the Arctic is not
21 something you just do like in the Gulf of Mexico,
22 where it's very quick. Ours is multiple years.

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

337

1 Actually, that's a big argument I know that
2 industry on the issue of the moratorium, they're
3 losing years off their lease they can't do anything
4 on. But the fact is, I think you can simultaneously
5 move them together. But if you stop and say, Well,
6 which one comes first, and then we get all this in
7 play, it may mean multiple years down the road.
8 And I think we have, you know, multiple
9 pieces of the puzzle simultaneous is how I would argue
10 this, with a cautionary look to make sure our
11 regulations are tight enough that industry can respond
12 to them, at the same time putting additional
13 infrastructure in place. I think we can do both.
14 But if we sit here and say, Well, we're
15 just going to sit here and wait and hope for
16 everything to be done, honestly, we'll -- you know,
17 five years from now we may not have this forum,
18 hopefully not, but we'll be sitting around talking
19 about 70 percent of our oil resources instead of 60
20 percent coming from foreign countries. That is not
21 the right equation.
22 But I do think they can work

338

1 simultaneously. And that's why we've worked
2 aggressively on our piece of legislation, to move it
3 forward.
4 CO-CHAIR REILLY: Any other questions?
5 Thank you, sir. I know you have to move
6 along. And we appreciate it very much, as I said,
7 that you made arrangements to speak with us today and
8 deliver this statement on such short notice, and we
9 look forward to having continued cooperation with you
10 in following your legislative proposals, for which
11 there's a lot of sympathy, I think, on this panel.
12 THE HONORABLE MARK BEGICH: Very good.
13 Thank you all very much. Thanks for the time.
14 CO-CHAIR REILLY: Well, we don't catch a
15 break here, do we? Who wrote this schedule?
16 Would the panelists like to take a
17 five-minute break? I think they would.
18 Hearing no dissent, we'll be back in a few
19 minutes.
20 (Short recess.)
21 PANEL V(b)
22 RESPONSE IN THE ARCTIC

339

1 CO-CHAIR REILLY: All right. Let us
2 resume.
3 We are continuing now, this is Panel V(b),
4 Response in the Arctic. And we're going to hear from
5 Pete Slaiby, who is the vice-president for exploration
6 and production, Shell Alaska; Captain John Caplis,
7 Chief, the Office of Incident Management and
8 Preparedness of the U.S. Coast Guard. Mayor Edward
9 Itta, the Mayor of North Slope Borough, Alaska, will
10 be with us by hook-up, I understand. He will be able
11 to see us and hear us, as we will him. And Dr. Dennis
12 Takahashi-Kelso, Executive Vice-President of the Ocean
13 Conservancy and former head of the environmental
14 department in the State of Alaska during the Exxon
15 Valdez.
16 We'll begin with Mr. Slaiby.
17 MR. SLAIBY: Thank you very much,
18 Commissioners. Thank you for the time.
19 I'm going to make my presentation, being an
20 engineer, perhaps a little more visual. I'll make it
21 very quickly with you with videographs, if I might.
22 And I have submitted written testimony.

340

1 I would like to talk very briefly about
2 Shell's proposed 2011 program with the recent
3 presentation with the Secretary of the Interior. We
4 talked about those areas that will not be leased. Of
5 course, there are a number of leases in the Arctic
6 that are being pursued.
7 Our plans will be to drill two wells in the
8 Arctic in 2011. We have a very short open-water
9 season that runs from about mid-July, statutorily
10 concludes on the 15th of October.
11 We will also be doing a large body of work
12 that has absolutely nothing to do with drilling, but
13 has everything to do with continuing to build a
14 scientific baseline.
15 There has been a half a billion dollars'
16 worth of studies that are done in the Arctic to
17 support exploration drilling. And we continue to
18 develop those studies to do the research that we need
19 for our possible future development. So we will be
20 looking at shallow hazards, which basically means
21 clearing drill sites for gas. We will be looking and
22 continuing to gather ecological data to develop a

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

341

1 baseline of the flora and fauna in the area that we're
2 working on, on an already large basis. We'll continue
3 to develop and understand Arctic ice currents, meta
4 ocean work. And finally, marine mammal monitoring
5 becomes a very, very large portion of what we're doing
6 as well; understanding the creatures that inhabit the
7 Arctic.

8 Talking very briefly again about the
9 three-tier oil spill response plan. We have always
10 prepared for the low-probability and high-impact event
11 at Shell. It's something that from the very beginning
12 when we reentered Alaska in 2006, we decided we had to
13 do. And we've actually put a plan in place that will
14 be ready from the moment we start drilling.

15 It will be very different than what we saw
16 in the Gulf of Mexico in that it won't take a phone
17 call to start the plan. All of these assets that you
18 see will be deployed from the moment we start.

19 Now, that doesn't mean we won't have other
20 assets that we can call up, but these assets will be
21 available from the moment the well is started or what
22 we call spudded. The oil spill around the offshore

342

1 area will be statutorily ready to go within one hour
2 after an event would happen. And ready 24/7. Then we
3 would have the other areas, our other areas we can
4 call in to get additional help as the scene might or
5 might not escalate.

6 Our oil spill contingency plan has been
7 reviewed by a number of people and meets the state and
8 federal standards. Senator Begich just talked about
9 the exacting standards that we have had in Alaska that
10 are perhaps different than other places.

11 We have a world-class contingency plan, and
12 ours is, indeed, a world-class contingency plan, oil
13 spill plan, that has been reviewed by the agencies
14 that you've seen. And to answer I think some of the
15 questions we've had, it has been exposed to the public
16 through the coastal zone management process, where it
17 is extensively reviewed by any stakeholders and
18 residents of the North Slope Borough.

19 We've looked at worst-case discharge for
20 2011. And we will have a case with the wells we're
21 proposing that are significantly lower than the
22 planning standards that we've put in place. However,

343

1 we will keep all the resources that we have in place
2 and exceed those planning standards, as we have done
3 from the beginning.

4 We looked at the Alaska planning standards,
5 and we opted to exceed it, both with mechanical and
6 other mechanisms.

7 I'm not going to be able to talk at length,
8 save it for questions, on oil spill on ice. But there
9 is a lot of work that's been done on that, and a lot
10 more discussions we've taken on individually with this
11 commission.

12 We're proposing to put a containment system
13 in place as well. The containment system won't be as
14 large as we've seen in the Gulf of Mexico, simply put
15 because our worst-case discharge will not be as large
16 as we can see in the Gulf of Mexico. So we've opted
17 to go ahead and move and go forward on that one.

18 Our system would be available, would be
19 deployed in Alaska, and would be ready to go into
20 service for our 2011 program.

21 It would work in what you saw in the Gulf
22 of Mexico with respect to capture, and it would also

344

1 be available to do containment work.

2 We also have agreed to do additional
3 measures that you can see on the right-hand side of
4 the viewgraph with respect to a second relief well
5 rig, BOP testing every seven days versus 14. Second
6 set of shear ramps which Senator Begich talked about.

7 Actually putting our remote panels away from the well
8 itself, in looking at what went on early on at
9 Macondo, I think that's a very good idea as well.

10 What's the size of the prize? And again we
11 talked a little bit about this, but about 25 billion
12 barrels of oil, 120 TCF of gas. It is material. The
13 only area that has additional material would be the
14 deepwater Gulf of Mexico. This is more material than
15 the East Coast and West Coast combined, significant
16 benefits, \$72 billion in payroll, 35,000 jobs. And
17 those jobs, that's average jobs over a 50-year period,
18 hundreds of millions for Alaskan contractors, extended
19 life of the trans-Alaskan pipeline.

20 You can see we have a fairly significant
21 presence in Alaska, and I think with that I'll close
22 and take questions later.

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">345</p> <p>1 CO-CHAIR REILLY: Thank you. 2 CAPTAIN CAPLIS: Good morning, Chairman 3 Reilly, Senator Graham, distinguished members of the 4 commission. I appreciate the opportunity to appear 5 before you today to discuss oil spill response in the 6 Arctic. 7 The Arctic is one of the most challenging 8 and dynamic regions in the world. Industry and 9 government are well positioned to support and respond 10 to current land-based activities. One of the key 11 lessons of Deepwater Horizon oil spill response is 12 that we must always be preparing for worst-case 13 scenario, and responding to spills off the Arctic 14 coast provide unique challenges, especially during the 15 winter months, due to extreme conditions. Inclement 16 weather, sea ice, cold temperatures, extended 17 darkness, and the incredible remoteness of the region. 18 The Arctic region is both large and remote, 19 which is why it is important that provisions are made 20 to pre-stage the necessary equipment. Even in 21 Deepwater Horizon we saw some assets were immediately 22 available, while others surged from other areas and</p>	<p style="text-align: right;">347</p> <p>1 State of Alaska, the Department of Interior, industry, 2 and local stakeholders, to ensure that the Arctic 3 response plans are aligned, that response resources 4 and gaps are permanently identified, and responders 5 are as well prepared as possible, given the challenges 6 they would face. 7 Another lesson to learn from Deepwater 8 Horizon is that outreach and education with local 9 stakeholders is critical for understanding trade-offs 10 of using different response technologies. The Coast 11 Guard strongly supports conducting future ecological 12 risk assessments for the Arctic. This process 13 consists of workshops in which stakeholders can 14 examine science, identify gaps, and discuss the use 15 and tradeoffs of each type of response technology. 16 The risk assessment would help federal, state, and 17 local planners in their efforts to develop offshore 18 response strategies for the Arctic. 19 Deepwater Horizon response also benefitted 20 from the assistance offered by many of our 21 international partners. Similarly, it is important to 22 build upon both existing and new mechanisms for</p>
<p style="text-align: right;">346</p> <p>1 required time to sail to the Gulf. 2 Depending on the type of event, similar 3 realities may exist in the Arctic as well. In such 4 cases, alternative response strategies such as 5 controlled burning and seasonal global mobile assets 6 that are limited by ice coverage and seasonal 7 conditions are the best immediate response options 8 available. 9 Given the challenges, I have highlighted 10 three key areas, which lessons learned from Deepwater 11 Horizon are particularly instructive with respect to 12 actions we can take to prepare for the future needs of 13 the Arctic. 14 First area is in contingency planning. One 15 of the lessons learned in Deepwater Horizon is that 16 regional and area contingency spill plans must be 17 aligned with facility, vessel, and offshore facility 18 response plans, especially when responding to a 19 worst-case discharge. 20 The north slope sub area contingency plan 21 addresses pollution response operations in the Arctic. 22 The Coast Guard has been actively working with the</p>	<p style="text-align: right;">348</p> <p>1 enabling the sharing of resources for oil spill 2 response in the Arctic. 3 The second area is in research and 4 development. Deepwater Horizon reminded all of us 5 that the response tools need to keep pace with new 6 technology, especially when new technologies enable us 7 to work in difficult new environments. 8 The extreme conditions and challenges of 9 working in the Arctic, especially when responding in 10 ice during the winter months, require robust research 11 and development efforts. 12 The Coast Guard is working aggressively 13 with other federal partners, including the member 14 agencies of the Interagency Committee on Oil Pollution 15 Research or ICOPAR, which was created after the Oil 16 Pollution Act of 1990, to advance research and 17 development focused on the Arctic. 18 The third and last area I'll speak to deals 19 with infrastructure. Deepwater Horizon highlighted 20 the fact that when a disaster occurs, the American 21 public expects our government to play a leading role, 22 complete with the tools and capabilities necessary to</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

349

1 respond.

2 The Coast Guard faces unique challenges

3 operating in the high latitudes. The Coast Guard is

4 in the final stages of completing the high latitudes

5 mission analysis of the Arctic. This analysis focused

6 on the unique challenges in responding to emergencies

7 in the Arctic in terms of both harsh environment and

8 the tyranny of distance.

9 The Coast Guard is working to refine its

10 future operational requirements and to identify the

11 precise mix of personnel resources and assets needed

12 to carry out response missions in this vitally

13 important region. In their interim, the Coast Guard

14 continues to test and evaluate the performance of how

15 its existing platforms can work in the Arctic

16 environment. Coast Guard icebreakers continue to be a

17 necessary asset for providing both command and control

18 and access during an offshore oil spill response.

19 I thank you for your time, and I look

20 forward to answering your questions later.

21 CO-CHAIR REILLY: Thank you, Captain.

22 We're going to hear from Mayor Itta now.

350

1 Do we have the technology for that?

2 And there he is.

3 Welcome, Mr. Mayor. We are delighted to

4 have you with us, even virtually.

5 MAYOR ITTA: Good morning -- good

6 afternoon, Commissioner. Thank you. Can you hear me

7 okay?

8 CO-CHAIR REILLY: I hear you fine.

9 MAYOR ITTA: Okay. Thank you and good

10 afternoon. It is my honor and pleasure to be before

11 this esteemed commission and your important work

12 you're doing for our country, which also affects us

13 very deeply.

14 And thank you again for giving me this

15 opportunity to give a local perspective on oil spill

16 response and prevention in what may be the next

17 largest oil province in the United States of America,

18 the waters of the northern coast of Alaska.

19 My name is Edward Itta. I am an Inupiat

20 Eskimo, born and raised here in Barrow, Alaska, the

21 northernmost community in the United States. And also

22 am the Mayor of the North Slope Borough, which is the

351

1 regional government that covers the entire northern

2 portion of the State of Alaska and a significant

3 amount of the northern coastal area of the State of

4 Alaska.

5 Most people know very little about

6 America's Arctic, and some are surprised that it's not

7 just an empty expanse of frozen tundra and icy waters.

8 There are people here. The Inupiat Eskimos have

9 inhabited this land for thousands of years.

10 Our health and our survival have always

11 depended on what the land and the sea give to us in

12 the form of bullhead whales, caribou, other large

13 coastal and marine mammals, the fish, the waterfowl,

14 and it's important that I state that in this respect,

15 we do not differentiate ourselves as a people from the

16 physical world that we live in. We consider both the

17 sea and the land and the Inupiat Eskimos to be one.

18 Therefore, the fate of the ocean is our fate.

19 In recent years, people have become

20 increasingly interested in the Arctic because it is

21 the heat sink for the global climate change that's

22 happening. We up here are seeing the effects in very

352

1 dramatic ways, particularly in the ice cap melting at

2 an alarming rate these past few years.

3 To the extent that this affects our marine

4 mammals or their habitat, it affects us directly. The

5 retreat of the sea ice is also opening vast new and

6 promising areas to oil exploration.

7 Some groups have been quick to point out

8 certain differences between the Gulf of Mexico and the

9 Arctic outer continental shelf, implying that the

10 Arctic is less hazardous.

11 There's no question, conditions in the

12 Arctic are different, but in many ways those

13 differences are far more daunting.

14 Some lessons of the Gulf disaster will

15 apply, and some won't. But the Arctic possesses a

16 distinct set of challenges that can only be addressed

17 by Arctic-specific rules and precautions.

18 As stated earlier by various people, that

19 we do not have the deepwater challenge of the Gulf of

20 Mexico, but for most of the year we experience

21 conditions of extreme cold and months and months of

22 darkness.

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

353

1 During this time the ocean freezes, and in
2 the shorter seasons, the spring and fall, the ice
3 breaks up and moves around in various forms.
4 So extreme cold, ice, and extended darkness
5 are three of the unique challenges that must be
6 considered separately from the challenges in any other
7 parts of the United States waters.
8 We are also vastly removed from sources of
9 assistance that are taken for granted in the U.S.
10 waters. We don't have a port up here, large or small.
11 The nearest Coast Guard station is 800 miles away.
12 When I watched the pictures of hundreds of
13 vessels joining the Gulf response, I was impressed.
14 But I knew that this scale of disaster response could
15 never, could never happen in the Arctic. We lack the
16 basic infrastructure to support it, much less
17 connected by road to the rest of Alaska.
18 If the plan is to move forward with Arctic
19 oil and gas activity, you should know that responding
20 to a small spill will be hard enough. Responding to a
21 massive spill is impossible.
22 So our concerns are a little different, and

354

1 they beg for a different kind of preparation.
2 CO-CHAIR REILLY: Would you summarize --
3 MAYOR ITTA: For example, federal laws and
4 regulations governing offshore operations are geared
5 toward the lower 48 waters. Up here, everything
6 revolves around the constraints of the season when the
7 ice retreats -- recedes. That's known as the open
8 water season, as stated earlier.
9 CO-CHAIR REILLY: May I ask you to
10 summarize?
11 MAYOR ITTA: Pardon me?
12 CO-CHAIR REILLY: May I ask you to
13 summarize. Your time has run out.
14 MAYOR ITTA: Okay. And we need to change
15 the permitting system as it is. We need to slow down
16 and measure the impacts as we move out into the ocean,
17 and the current plan is a race against the clock, when
18 it's not necessary or productive.
19 In closing, successful oil production in
20 the Arctic must include a federal requirement for
21 pipelines to offshore. And the last thing we need is
22 another tanker disaster up here.

355

1 The Arctic OCS needs a leasing,
2 exploration, and production regime that is tailored to
3 the extreme conditions in which we live. And I urge
4 you to keep this in mind as you recommend revisions to
5 the legal and regulatory framework for the nation's
6 OCS program. Thank you very much.
7 CO-CHAIR REILLY: Thank you very much.
8 Dr. Takahashi-Kelso, please.
9 DR. TAKAHASHI-KELSO: Thank you,
10 Co-Chairman Reilly, Co-Chairman Graham, and members of
11 the commission. My name is Dennis Takahashi-Kelso,
12 and I am executive vice-president of Ocean
13 Conservancy.
14 I was Alaska Commissioner of Environmental
15 Conservation when the Exxon Valdez ran aground in
16 Prince William Sound, and I was responsible for
17 ensuring that the state's clean-up standards were met.
18 For two years I worked either on the spill in the
19 field or on policy reforms to strengthen spill
20 prevention and response. More recently I have
21 assisted communities affected by the BP spill in the
22 Gulf of Mexico.

356

1 Both the Exxon and BP accidents underscore
2 how crucial it is to take seriously the hazard; that
3 is, the types and magnitudes of harm that ecosystems
4 and communities would bear if the risk matures into a
5 spill event.
6 That kind of assessment is needed even when
7 the probability of any single event is low. Planning
8 for a worst case is a key tool for dealing with the
9 hazard.
10 In the Arctic, however, the government has
11 not engaged in worst-case planning. As a concrete
12 example, in preparing its environmental analyses for
13 Shell's 2010 exploration plans, the Minerals
14 Management Service explicitly concluded that, quote:
15 A very large spill from a well-controlled incident is
16 not a reasonably foreseeable event, and therefore this
17 environmental assessment does not analyze the impacts
18 of such a worst-case scenario. Close quote.
19 Both the Exxon and BP spills demonstrate
20 powerfully that a gap often exists between the stated
21 response capacity and the adequacy of the response
22 under actual conditions. Consequently, it is

NATIONAL OIL SPILL COMMISSION MEETING
 CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

357	<p>1 essential not only to plan for a worst case, but also</p> <p>2 to evaluate the response gap in order to be realistic</p> <p>3 about our ability to deal with a major spill.</p> <p>4 Whenever environmental conditions or other</p> <p>5 variables exceed the operating limits of oil spill</p> <p>6 clean-up equipment or any element of the spill</p> <p>7 response system, there's a response gap.</p> <p>8 The severe conditions of the Arctic make it</p> <p>9 likely that a substantial response gap exists during</p> <p>10 much of the year.</p> <p>11 Operations in the Arctic are subject to sea</p> <p>12 ice, extreme cold, fog, and limited visibility, high</p> <p>13 winds, seasonal darkness, as Mayor Itta described.</p> <p>14 Rapid changes in weather and ice conditions may impose</p> <p>15 significant down times on any response operation.</p> <p>16 The studies show the mechanical oil spill</p> <p>17 response technologies do not work well in the presence</p> <p>18 of sea ice, even at relatively low ice concentrations.</p> <p>19 In situ burning may not be effective in certain ice</p> <p>20 conditions and may place at risk animals that use open</p> <p>21 leads in the ice.</p> <p>22 Questions persist about the effects of</p>	359	<p>1 a worst-case spill.</p> <p>2 The second crux issue is that the body of</p> <p>3 Arctic marine science is so limited and so out of date</p> <p>4 that we neither understand the key functions at</p> <p>5 ecosystem scale nor the site-specific dynamics</p> <p>6 necessary to make wise decisions about oil and gas</p> <p>7 activities.</p> <p>8 Science is urgently needed to address</p> <p>9 questions at these scales and to document the uses</p> <p>10 that human communities make of the areas likely to be</p> <p>11 affected.</p> <p>12 Secretary Salazar has taken a valuable step</p> <p>13 by initiating USGS science gap analysis. But the USGS</p> <p>14 does not have a history of engagement and expertise on</p> <p>15 ocean ecosystem science questions. Consequently, an</p> <p>16 independent entity such as the National Research</p> <p>17 Council, with its high credibility and</p> <p>18 multi-disciplinary approach, should conduct a</p> <p>19 comprehensive gap analysis from which an integrated,</p> <p>20 targeted science research program should flow.</p> <p>21 And finally, oil and gas activities in the</p> <p>22 OCS should be part of a broader, multi-sector planning</p>
358	<p>1 dispersants on Arctic ecosystems, especially the</p> <p>2 benthic environment. And the Arctic lacks</p> <p>3 well-developed infrastructure in it's remote from</p> <p>4 large population centers, which will hinder</p> <p>5 mobilization of equipment and personnel, logistical</p> <p>6 challenges that could slow or stop response efforts.</p> <p>7 In short, analysis of the response gap is</p> <p>8 especially crucial in the Arctic, with the severe</p> <p>9 physical conditions in which operations have to take</p> <p>10 place.</p> <p>11 Two fundamental problems underlie</p> <p>12 everything about Arctic OCS oil and gas activities,</p> <p>13 and in my view they are the crux issues. First,</p> <p>14 despite broad claims about mobilizing equipment and</p> <p>15 personnel to respond if a discharge occurs, there has</p> <p>16 never been a successful test of spill response</p> <p>17 capability under realistic arctic conditions.</p> <p>18 Although we may argue the fine points of</p> <p>19 equipment specifications, staging locations, and other</p> <p>20 details, the shadow looming over Arctic OCS decisions</p> <p>21 is that we are not in a position to protect either the</p> <p>22 ocean ecosystem or the Arctic's human communities from</p>	360	<p>1 effort, such as the processes to be implemented by the</p> <p>2 new National Ocean Council.</p> <p>3 The National Ocean Policy and its coastal</p> <p>4 and marine spacial planning commitment provide a</p> <p>5 framework within which to reduce conflicts and to</p> <p>6 ensure long-term ecological sustainability. In the</p> <p>7 Chukchi and Beaufort Seas in particular, the National</p> <p>8 Ocean Council's strategic planning efforts in the</p> <p>9 Arctic provides an opportunity to see OCS oil and gas</p> <p>10 in a larger, multi-sectoral context that leads to more</p> <p>11 robust outcomes. Thank you.</p> <p>12 CO-CHAIR REILLY: Thank you,</p> <p>13 Dr. Takahashi-Kelso.</p> <p>14 I will return now to our lead questioner,</p> <p>15 Francis Beinecke.</p> <p>16 Commissioner Beinecke.</p> <p>17 QUESTIONS FROM THE COMMISSIONERS</p> <p>18 COMMISSIONER BEINECKE: Thank you, Chairman</p> <p>19 Reilly.</p> <p>20 Mr. Slaiby, you've heard from your fellow</p> <p>21 panel members, each of whom in a different way has</p> <p>22 talked about the need to slow down and put various</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

361

1 things in place before drilling in the Arctic should
2 proceed; contingency planning, infrastructure,
3 science, taking into consideration the local
4 communities that live there.
5 How do you respond to that, and what has
6 Shell done, and what is required of you by the
7 Interior Department to address those specific issues?
8 MR. SLAIBY: Thank you, Commissioner.
9 We have been actually in slow-down mode for
10 a number of years now. We have been working in the
11 Arctic for over half a decade to do many of the things
12 that we talked about. But let me address this
13 systematically.
14 With respect to the Coast Guard, we, too,
15 support the Coast Guard presence more proximal to
16 drilling. However, we do believe that with their
17 role -- and their role is spelled out under OPA-90 --
18 they can discharge that role right now with their base
19 in Kodiak. They are just three or four hours away by
20 plane. And the assets, as they were in the Gulf of
21 Mexico, belong to the individuals and the companies.
22 We have our assets under contract and ready to start.

362

1 With respect to Mayor Itta's concerns, we
2 work very closely with the Mayor. We have, indeed,
3 slowed our program down. We've significantly cut back
4 so that we can literally get in and prove that we can
5 do what we've done in the 1980s and 1990s. We drilled
6 30 wells in the Beaufort Sea in the 1980s and five
7 wells in the Chukchi. We want to demonstrate that we
8 can come in there with low-impact, low-footprint
9 programs. Our oil spill response program actually has
10 a larger impact.
11 But we have listened to the Mayor when he
12 talked about too much, too soon, too fast, and pulled
13 our program back.
14 With respect to existing science, we agree
15 that to put a development in will require more
16 science. That's why we're out this year, and you look
17 at 2011, we'll continue to gather science. However,
18 we very firmly believe that the existing science, the
19 half a billion dollars spent, supports exploration
20 drilling.
21 Final comment I would make is, from the
22 engineering side, although one always wishes to have

363

1 the big wells and have the productivity, we will not
2 see the worst-case discharges that we've seen in the
3 Gulf of Mexico with the Macondo well.
4 We believe that our assets are actually
5 more than adequately sized, and that the State of
6 Alaska's planning standards do, indeed, encompass a
7 broad range, over 3,000 wells drilled in the north
8 slope with these standards.
9 Now, that said, we will fully comply with
10 NTL 6 and are ready to do so immediately with respect
11 to designing our oil spill equipment to meet that
12 worst-case discharge that will be detailed in NTL 6.
13 For 2011, we have capacity that's extra.
14 COMMISSIONER BEINECKE: Could you just
15 respond to the response gap issue that we all looked
16 at. The clean-up operation in the Gulf of Mexico, the
17 technology there, fully deployed, was barely adequate
18 to deal with the consequences. And it's the same
19 technology; the booms, the skimmers, the burning, that
20 you are proposing in the Arctic.
21 So how can you assert that those
22 technologies which we've had speaker after speaker

364

1 tell us that we need more research and development in
2 the clean-up area, how can you assert that that's
3 adequate for the conditions in the Arctic?
4 MR. SLAIBY: Well, I think there's a
5 historical basis for this, and one needs to take into
6 account what's a really important physical difference
7 of 150 feet versus 5,000 feet and the difference that
8 will make on the initial dispersion.
9 So first of all, I think there is a very
10 big difference when we looked at a spill the size of
11 Macondo at the water depth with the volumes.
12 We have, indeed, designed our program to,
13 in fact, tackle the oil spill at the source. Which is
14 why we will have our vessels and our equipment ready
15 to go. 150 feet of water in itself presents less
16 challenge than 5,000, much smaller spill dispersion.
17 With respect to ice, there have, indeed,
18 been a series of ice tests, oil and ice.
19 Unfortunately not in this country, in Norway, in an
20 outfit with a group called SINTEF. And that shows you
21 that there are some swings and roundabouts. Clearly
22 broken ice is a problem. If we were to ever have this

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

365

1 very unlikely event, all gloves would come off with
2 respect to managing the ice.

3 In general, Commissioner, we are not in the
4 business of making a lot of noise where we work. If
5 we were to have one of these untoward events, all bets
6 are off. We would deploy all of our oil spill
7 technology as well as our ice management, and let's
8 just call it icebreaker technology, to push the oil
9 away, to keep the oil away from the area, to keep
10 marine mammals away, and we would employ booms when
11 applicable. When not, we believe burning provides a
12 really good alternative.

13 Colder temperatures in the Arctic means
14 less spill, thicker pads. It means that the volatiles
15 stay with the oil, which provides a much easier way to
16 ignite the oil.

17 COMMISSIONER BEINECKE: Thank you.

18 Captain Caplis, could you expand a little
19 bit on your description of ecological risk
20 assessments, and have those taken place to date in the
21 Arctic, or is that something that's in the planning
22 stage?

366

1 CAPTAIN CAPLIS: Yes, ma'am. The
2 ecological risk assessments is essentially a series of
3 workshops that brings together state, local, federal
4 partners in any given region. And it allows them to
5 look at all the science involved with each response
6 alternative, to look at the fate and effects of the
7 oil, and also on -- on the ecosystem that would be
8 involved, and then to start to develop strategies.

9 What we found is that this is really a
10 critical foundation that needs to be in place for a
11 community to actually make good decisions based on
12 science.

13 We have done ecological risk assessments in
14 different locations in the country, starting about 15
15 years ago. We have not done one in the Arctic yet.
16 We were looking at doing one in the Arctic, but for a
17 number of reasons we've kind of slowed that process
18 down, one of them being we need more science.

19 But as --

20 COMMISSIONER BEINECKE: So are you on a
21 timetable to do that, or not really yet?

22 CAPTAIN CAPLIS: We're trying to move

367

1 forward as aggressively as we can.

2 COMMISSIONER BEINECKE: Thank you.

3 CAPTAIN CAPLIS: Yes, ma'am.

4 COMMISSIONER BEINECKE: Mayor, thank you so
5 much for being with us from the north slope. We
6 appreciate it so much.

7 Can you just talk a little bit about the
8 interaction that you have had with Shell and their
9 plans to develop up there and whether the issues that
10 you raised in your testimony you've been able to
11 address satisfactorily with them, or if there are
12 other issues you would like resolved before they
13 proceed?

14 MAYOR ITTA: Thank you, Commissioner
15 Beinecke.

16 The overriding concern up here continues to
17 be the possibility of an oil spill and the resulting
18 recovery work that would need to get done.

19 Our problem is that the oil spill equipment
20 and technology that are mentioned have never been
21 tested up here in the Arctic in real-life situations,
22 due to the, obviously, the rules of the United States.

368

1 And that continues to be the biggest concern. Because
2 there has never been any real exercise up here in the
3 Arctic involving broken ice conditions and their
4 recovery of oil.

5 Neither any of the -- the burning in situ
6 that's being mentioned, the technology that's being
7 used in warmer waters, it has never been done up here.
8 And that continues to be our concern.

9 And it's difficult to take the words of
10 industry and agencies just at their word. So I
11 hope -- that's the overriding condition. The
12 lease/sale provisions that I mentioned earlier
13 continue to be focused for the lower 48 waters, and
14 the time frame for us to comment adequately is very,
15 very short. And I think that's an area that needs to
16 be looked into, also, on the leasing program. Thank
17 you.

18 COMMISSIONER BEINECKE: Thank you very
19 much.

20 Dr. Takahashi-Kelso, there have been
21 proposals that there be three years of baseline data
22 before proceeding in frontier areas. Could you just

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

369

1 comment on whether that amount of baseline data is
2 available in the Arctic or how much more work you
3 would assess needs to be done in that area.
4 DR. TAKAHASHI-KELSO: Thank you,
5 Commissioner.
6 That amount of baseline data focused on
7 ecosystem functions, that scale, and also the dynamics
8 of particular areas for activities, organized
9 activities, is not available.
10 Now, some of the work that's being done
11 seems appropriate and germane. But it has tended to
12 be focused on the needs of the leasing and exploratory
13 drilling process rather than understanding how the
14 system works, how the resources that are most
15 important to coastal villages are distributed, and how
16 those dynamics operate.
17 The last serious, sustained research
18 program was 30 years ago on the outer continental
19 shelf environmental assessment program. Which was a
20 good program. But it's hardly up to date now.
21 So the work that Shell's been doing, that's
22 a good thing. The work that others have been doing we

370

1 should be supportive of. The problem is it's not
2 tailored to answer the fundamental questions that I've
3 suggested and that Mayor Itta referred to.
4 So to deal with it, we see a three-step.
5 Let's see what the USGS gap analysis shows. There
6 should be an independent entity, the National Research
7 Council we think is the right one. It should do a
8 focused gap analysis that then leads into a research
9 program.
10 This doesn't have to be open-ended. This
11 doesn't have to be 30 years of work. It needs to be
12 focused on the key issues in order to answer those
13 questions at the proper scale.
14 Ironically, the BP spill has shown a kind
15 of model for how the right interests get brought to
16 the table to really focus on what we need to know.
17 And that is Coast Guard, industry, university
18 scientists, agency scientists, have been sort of
19 driven together by this tragedy. And out of that has
20 actually come a fairly useful model for how we need to
21 go forward.
22 And the natural resource damage assessment

371

1 and the restoration plan, which I know you'll be
2 talking about tomorrow, is an example of how those
3 interests pressed together actually produce a result
4 over a reasonable time frame.
5 But three years of baseline data, not
6 available, at least not three years of current data,
7 and it's absolutely essential.
8 That's important, actually, for two quick
9 reasons. One is so that the decisions about oil and
10 gas activities in the Arctic OCS are better. And also
11 if there is an accident, then we have a basis for
12 evaluating the damage.
13 COMMISSIONER BEINECKE: Thank you.
14 CO-CHAIR REILLY: Any questions?
15 Commissioner Garcia.
16 COMMISSIONER GARCIA: Captain Caplis, you
17 said that the public expects the federal government to
18 play a leading role in the spill response, and I think
19 that's been borne out with the events in the Gulf.
20 What is it going to take, how long is it
21 going to take for you to feel comfortable that you
22 could say that in Alaska, the federal government could

372

1 play a leading role in a response?
2 CAPTAIN CAPLIS: Well, you've raised a
3 great question. And I will say first, I agree that --
4 one of the other panelists said, it's not just the
5 Coast Guard that responds out there. Really, it's
6 going to be a joint effort. And industry has to have
7 that baseline and capability in place in order to
8 respond.
9 The Coast Guard is kind of designed so that
10 it can rapidly flow to a region. We have air lift,
11 you know. So I feel we can respond when called. That
12 is the Coast Guard's role, to be ready to respond to
13 an oil spill up there.
14 We have been doing a number of things in
15 the past three years through something called
16 Operation Arctic Crossroads, which has been looking at
17 forward operating locations throughout the state. In
18 2008 we looked at Barrow, in 2009 we looked at Nome.
19 In 2010 we looked at Kutzue. We've been testing our
20 H-60s up there. We've been seeing how our C-130s
21 perform up there. So we do have tools, and we are
22 actively testing those to see how they perform. And

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

373

1 as I mentioned before, we also have this
2 high-latitudes mission analysis study that we've
3 completed and is in the process of finishing its
4 review within the agency.
5 So we are moving forward. We are leaning
6 forward pretty hard and working to get that
7 infrastructure in place.
8 COMMISSIONER GARCIA: But it's not in place
9 yet, and it will take some time.
10 CAPTAIN CAPLIS: Yes, sir. One thing about
11 Alaska is, you know, if you put Anchorage and North
12 Slope on the U.S. east coast, you're talking about the
13 distance from D.C. to Maine. And if you took Alaska
14 east to west and put it on the lower 48, you're
15 talking about a distance from D.C. to Los Angeles. So
16 we're talking about huge distances here. And,
17 obviously, you know, resources is a critical thing.
18 COMMISSIONER GARCIA: So then, Mr. Slaiby,
19 the response capability and your proposal, it's
20 impressive, it goes beyond what we've seen from other
21 companies. But given what the captain said, and given
22 the experience that we've had now in the Gulf, that

374

1 clearly there's a higher standard and that the public,
2 regardless of how capable you might be, the public
3 expects the federal government to be able to play a
4 leading role, and given that it does not appear that
5 the federal government is ready to play that leading
6 role in the event of a major spill in Alaska, what do
7 you say to that? How do you assure the public that
8 we're not taking an unnecessary risk?
9 MR. SLAIBY: Well, with all due respect to
10 the captain, the Coast Guard has reviewed and approved
11 these plans. They have drilled with Shell when we
12 have drilled our equipment.
13 So they have, indeed, been involved in all
14 of this work from the beginning. They have been
15 instrumental in helping us design the plans.
16 So the assets are in place. We don't
17 envision nor would we ever call success a plan like we
18 saw in the Gulf of Mexico, with 5 or 6,000 vessels of
19 opportunity out back and forth. Mayor Itta would be
20 unhappy with that. We would be unhappy.
21 We have designed our response for
22 operations within one hour, and to contain the spill

375

1 in the area so that there's not a need to go beyond
2 that particular base.
3 We work in probably 50 other ENP, in 50
4 other countries in ENP. Many of those countries have
5 regulations, many do not.
6 The fact that there is not the Coast Guard
7 there for the first few hours does not actually mean
8 that we would shy away from this development. We know
9 that the Coast Guard will be ready to come in and take
10 their place at the center of the unified command
11 structure. In the interim, we would marshal our
12 assets to begin to contain the flow and begin the
13 relief well and any other particular areas that would
14 come.
15 It is not different, and significantly
16 different, than other areas that we work.
17 Understanding the public, and the public's
18 expectation, is one thing. But we have a
19 responsibility to the public as well.
20 So, yes, we are asking for that measure of
21 faith that we have a handle on what's going on, as we
22 do in many other countries that aren't blessed with

376

1 the resources than the U.S.
2 COMMISSIONER GARCIA: Dr. Takahashi-Kelso
3 and Mayor Itta, would you care to respond.
4 DR. TAKAHASHI-KELSO: I think it's
5 important not to confuse a response with dealing
6 successfully with spilled oil, especially a very large
7 spill. That is, I don't think anybody should raise a
8 question about the good faith or commitment of Shell.
9 Certainly the response plans -- and I brought both
10 Beaufort and Chukchi with me -- list a substantial
11 amount of equipment, a substantial commitment. I have
12 no problem with that.
13 The issue, though, is what does it actually
14 do in the field? If you have a major spill, you still
15 have a fundamental problem of going beyond just
16 deploying and actually producing recovery.
17 In the Exxon Valdez spill, whatever people
18 would say about Exxon from a culpability standpoint,
19 the reality is they committed a substantial amount of
20 resources to the effort. What did we get? Ten
21 percent of the oil? I submit that we will get
22 actually recovered less than 20 percent of the oil in

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

377

1 the Gulf of Mexico.
2 The point is not that Shell is doing a bad
3 job of designing the plan. The point is, what can we
4 actually expect in realistic result. And that is the
5 place where I submit we are not in a position to
6 handle the worst case.
7 COMMISSIONER GARCIA: Mayor, did you want
8 to comment?
9 Mayor, did you want to comment on the last
10 exchange?
11 MAYOR ITTA: I -- well, you know, the
12 comment that Mr. Slaiby alluded to that I had made in
13 moments of frustration some years ago, it's been at
14 least three years ago when I said it was too much, too
15 soon, too fast.
16 I think that's a part of that dilemma that
17 we are facing up here because of the compressed
18 windows that we've been forced to deal with.
19 We do not have a level of comfort that I
20 feel that we should need, mainly because this is a
21 frontier, this has never been done up here on this
22 scale before, although I acknowledge that prior

378

1 offshore work has been done.
2 But I have eight points as policy points
3 that I've been pointing out to as many people as I
4 can. Not the least of which is the Coast Guard
5 presence, oil spill recovery, et cetera. But to get a
6 little more specific, there's a lot of work that still
7 needs to get done. But I want to qualify that with
8 recognizing that we understand, as U.S. citizens up
9 here, the energy needs of the United States. But
10 we're just saying, let's do this right this time
11 around. And that's the only comment I have to this
12 point. Thank you.
13 COMMISSIONER GARCIA: Okay. Thank you.
14 Mr. Slaiby, real quickly, would you agree
15 that the -- you called them world-class standards,
16 that that should now be the minimum for companies that
17 are operating in the Arctic?
18 MR. SLAIBY: We believe we have set the
19 standard, in working with the Mayor. He talks about
20 lifting the bar, and we believe we've done that. Our
21 commitment to build a containment system further
22 exemplifies that.

379

1 COMMISSIONER GARCIA: Okay. Thanks.
2 CO-CHAIR REILLY: Are there any other
3 questions?
4 I have a question for I think for the
5 Mayor. Mayor Itta.
6 First of all, do you distinguish, in your
7 own opposition to offshore oil and gas on the north
8 slope, between the Beaufort Sea and the Chukchi sea?
9 Do you find one more acceptable or less acceptable
10 than the other?
11 MAYOR ITTA: The differentiating points
12 that I would make between the Beaufort and the Chukchi
13 Sea is that a lot more science has been done on the
14 Beaufort side of the sea and of the Arctic Ocean, but
15 virtually none on the Chukchi Sea side.
16 And our concern is that we don't have
17 baseline science to measure any impending changes that
18 may happen as a result of activity in it.
19 I will use one specific example, and that
20 is the bowhead whale migration route.
21 The whales' migration route to the west
22 goes right over the proposed area that's of the

380

1 biggest interest out there. So we don't know how many
2 animals are out there besides the whales. We have a
3 pretty good count on the whales. But we don't know
4 how many walrus, how many bearded seal, how many ring
5 seal, how much fish, what are the currents.
6 So a lot of lack of information to make any
7 good decisions on the Chukchi Sea side is the
8 differentiating point that I would make, Commissioner
9 Reilly. Thank you.
10 CO-CHAIR REILLY: Let me ask
11 Dr. Takahashi-Kelso, if you think about a scenario for
12 Alaskan oil and gas development, ANWR couldn't be
13 opened up in the Bush administration, certainly won't
14 be opened up for oil and gas in the Obama
15 administration. Natural Petroleum Reserve development
16 is currently being held up by a permit denial, I
17 gather, for a stream crossing by the Corps of
18 Engineers, and there's some implication that there may
19 be less promising oil there than previously had been
20 thought.
21 If there is a delay with respect to
22 drilling in the Beaufort and the Chukchi Sea, it looks

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

381

1 like we're probably talking 15, 20 years before
2 there's serious oil. And everything we know would
3 suggest -- and Senator Begich made this clear -- that
4 the trans-Alaska pipeline by that time will have been
5 rendered unusable.

6 Is that a reasonable scenario, and is that
7 an acceptable one from the point of view of the
8 economic circumstances in Alaska?

9 DR. TAKAHASHI-KELSO: Co-chairman Reilly, I
10 think the last part of your question is one that I
11 think really people in Alaska and leadership in Alaska
12 need to address. But let me say about that -- with
13 respect to what's acceptable economically.

14 But let me say that the National Petroleum
15 Reserve Alaska with some exceptions, like the
16 Teshekpuk Lake, which have extraordinary value, and
17 value that was recognized in previous administrations
18 as well, that that seems likely to go forward unless
19 the industry chooses not to pursue the leases for
20 their own reasons.

21 So that seems to me not to have been taken
22 off the table, at least not by objection, but rather

382

1 because of the choices that industry makes for a
2 variety of reasons that most of us don't have access
3 to.

4 There will certainly be continuing activity
5 in leases that are already under production. We see
6 that as a reality, and something that the industry is
7 committed to, and so are both the state and federal
8 government. There will be some on-shore production.

9 I think it starts to get the question
10 backward if we say that the issue of whether to pursue
11 exploration depends only on the economics. If that
12 were the case, there would always be the choice simply
13 to proceed. Because the economics of short-term need,
14 whether it's the State of Alaska's flow of revenue and
15 other benefits, or the issues of maintaining the
16 trans-Alaska pipeline in appropriate condition, all of
17 those would trump the longer term vulnerability of
18 North Slope village people and of the functions of the
19 ecosystem.

20 So I think the way to answer your
21 question -- and it's a fair question -- is to say how
22 much and how soon can we have the information to make

383

1 no-regrets choices. How can we get the benefits of
2 this region from an energy standpoint, but to make
3 those choices with real data that allows us to make --

4 CO-CHAIR REILLY: Do you have any idea how
5 long that would be, you're talking about the
6 scientific baseline data for the Beaufort and the
7 Chukchi, and how long it would take to get that
8 information?

9 DR. TAKAHASHI-KELSO: I think Mayor Itta is
10 right that the Beaufort has more information than the
11 Chukchi.

12 I would say that the way to pursue that and
13 to determine the length of time is to finish the USGS
14 process, do the -- what we are proposing is --

15 CO-CHAIR REILLY: And that's to be finished
16 in March, as I recall. Right?

17 DR. TAKAHASHI-KELSO: That's right. I
18 think that's what Secretary Salazar said today. And
19 his colleagues.

20 And then I would say that a National
21 Research Council review should, depending on if it
22 were put into place relatively quickly, could be

384

1 turned around in a period of some months. I would
2 guess a year.

3 And then what we need to come out of that
4 is really targeted, a really targeted research
5 process; that is, not everything has to run for
6 decades. I'm not suggesting that it should. It would
7 be more than one year, though; it would be multi-year,
8 in order to get a feel for the entire round of
9 seasonal conditions and the way those ecosystems
10 function.

11 And then as the information is available
12 that are pertinent to specific oil and gas activities,
13 you make your decisions and go forward. That's where
14 I think the key is, getting all the interests at the
15 table, and drive it together with a deadline.

16 CO-CHAIR REILLY: It sounds like two to
17 five years? Is that a reasonable number?

18 DR. TAKAHASHI-KELSO: I think that's a
19 reasonable time. Some research will take longer than
20 that, but not all of that research would take longer
21 than that. If you don't start it until four years
22 from now, of course, then you're talking about a

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

385

1 different scenario.
2 CO-CHAIR REILLY: Mr. Slaiby, you are in
3 the third year, I believe, of your ten-year lease.
4 Is that correct?
5 MR. SLAIBY: Four years, six in the
6 Beaufort, and three of ten in the Chukchi.
7 CO-CHAIR REILLY: Three in the Chukchi. So
8 three to five years.
9 What is the status of a lease that is
10 suspended indefinitely as is currently the case, based
11 on the Secretary's decision? Do you get an extension
12 at the other end, or do you have to reapply and
13 re-bid?
14 MR. SLAIBY: Not necessarily. We would
15 have to have discussions with Interior about that.
16 CO-CHAIR REILLY: And meanwhile, you have
17 over \$2 billion invested.
18 MR. SLAIBY: We have over three and
19 three-quarter billion invested in it.
20 CO-CHAIR REILLY: And you're getting paid
21 good interest on that, no doubt.
22 MR. SLAIBY: We are losing probably

386

1 three-quarters of a million dollars a day on what that
2 money could be returning.
3 I need to, if I might, you know, there
4 is -- and obviously I'm in no position to argue about
5 the volume of study. But there has, indeed, been,
6 over a prolonged period of time, and yes, certain
7 things will probably be subject to change, and we are
8 going back and looking at the volume of data that's
9 been done, but there's been over 5,000 studies done on
10 the Beaufort and the Chukchi. And the problem has
11 been, and I do agree that it has been a bit difficult
12 to synthesize what's out there and what's not. I
13 think the Minerals Management Service did a good job
14 of working that.
15 I do support where you're going -- where
16 the USGS is going in the gap analysis. I don't
17 necessarily believe it takes to March to do the work,
18 but I think that's -- that is a valid approach. But I
19 do, I do really want to draw the commission's
20 attention to the fact that there is a large body of
21 work out there.
22 CO-CHAIR REILLY: All right. Any final

387

1 words, Mayor Itta? You're on scene up there.
2 MAYOR ITTA: Yeah. I just want to again
3 thank you on behalf of the farthest north citizens in
4 the United States of America, and encourage you to
5 continue your thoughtful deliberations. And again,
6 just appreciate that you have taken us into
7 consideration and given us this opportunity. And I
8 thank you again.
9 CO-CHAIR REILLY: We appreciate it very
10 much, your participating in this conversation.
11 And all of you, our thanks for this very
12 constructive exchange. And I think the meeting is
13 adjourned. We're now going to move to public comment
14 period. Thank you all.
15 PUBLIC COMMENT
16 MS. MELCHERT: Can we please have the
17 public commenters come forward?
18 Do we have public commenters?
19 Do we have a list of the public commenters,
20 please.
21 CO-CHAIR GRAHAM: I am not certain that the
22 public commenters are in the order listed on this

388

1 sheet. So if you would please introduce yourself by
2 name and your association, and then you have three
3 minutes. Starting with the young lady.
4 MS. KORDICK: Hi. My name is Jenny
5 Cordick, and I'm with the Sierra Club. Thank you for
6 giving me the opportunity to speak today.
7 Last week the Sierra Club brought a
8 delegation of Gulf coast residents impacted by the
9 spill to Washington D.C. These individuals included
10 Sierra Club staff and volunteers working on the oil
11 spill response, fishermen, and coastal business
12 owners. The group met with Professor Lazarus with the
13 commission, Director Bromwich, representatives from
14 NOAA, and members of Congress, with a clear message
15 that the BP oil disaster is not over.
16 Although the BP well may be capped, the
17 Gulf coast and its residents are still recovering from
18 the disaster, with job losses in fishing and tourism,
19 and massive fish kills as oil finds its way into our
20 shores and ocean bottoms. The environmental,
21 economic, and social impacts from this spill will be
22 felt in years to come.

NATIONAL OIL SPILL COMMISSION MEETING
 CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

389

1 The Gulf of Mexico and affected coastal
 2 communities need federal resources for restoration and
 3 recovery. Funding these resources can come from Clean
 4 Water Act penalties, creating a Gulf Coast fund
 5 whereby penalties from the BP spill go directly
 6 towards restoration projects, and securing immediate
 7 funding from the natural resource damage assessment
 8 projects.

9 We also support the creation of a permanent
 10 regional community council to guide recovery efforts
 11 and ensure continued community-driven oversight of the
 12 offshore oil industry.

13 In wake of the disaster we must ensure full
 14 accountability by the oil industry. A portion of oil
 15 and gas industry profits should be directed towards
 16 ocean protection and restoration.

17 Long-term funding can be provided for
 18 independent peer-reviewed science to supplement
 19 federal and state research to obtain a full assessment
 20 of the BP spill's impacts on Gulf of Mexico resources
 21 like fisheries and marshes, as well as seafood and
 22 public health monitoring.

390

1 One of the individuals we brought last week
 2 was a third-generation Alabama fisherman. And I know
 3 you're going to talk about this tomorrow, but he
 4 expressed concern about the safety of the seafood
 5 industry as fishing waters reopened for the first time
 6 following the spill.

7 The industry faces challenges ahead not
 8 only to restore the fishing stock but also to restore
 9 public perception about the safety of Gulf seafood.

10 The BP disaster reinforces the need to move
 11 America beyond oil dependence towards a cleaner, more
 12 sustainable, energy future. The BP spill demonstrates
 13 the certainty that there will be adverse economic and
 14 environmental outcomes as drilling continues.

15 Instead of more offshore drilling, we
 16 should be building a 21st century transportation
 17 system and work to end our dependence on oil in the
 18 next 20 years. We can do this by investing in the
 19 kind of clean energy that will create jobs and infuse
 20 new life into our economy. Thank you.

21 CO-CHAIR REILLY: Jen, what's your last
 22 name?

391

1 MS. KORDICK: Kordick.
 2 CO-CHAIR REILLY: C-O-R ...
 3 MS. KORDICK: K-O-R-D-I-C-K.
 4 CO-CHAIR REILLY: Is Atha Manuel not
 5 appearing --
 6 MS. KORDICK: No.
 7 CO-CHAIR REILLY: -- representing the
 8 Sierra?
 9 MS. KORDICK: Yes.
 10 CO-CHAIR REILLY: Okay. Thank you.
 11 Yes, sir. Mr. Gravitz?
 12 MR. GRAVITZ: Yes. My name is Michael
 13 Gravitz, and I am the oceans advocate for
 14 Environmental America, and I have worked extensively
 15 on the issue of offshore drilling for about four or
 16 five years.
 17 CO-CHAIR GRAHAM: Excuse me. Mr. Gravitz,
 18 would you bring the microphone closer?
 19 MR. GRAVITZ: Yes, sir.
 20 How does that sound?
 21 I want to discuss two things this
 22 afternoon: how risky offshore drilling really is, the

392

1 degree to which the work of this commission, the
 2 Bureau of Ocean Energy Management, Congress and other
 3 bodies can really hope to improve the safety record,
 4 and whether, with this level of improvement, expanded
 5 offshore drilling to other coasts makes sense.

6 I would also like to take a quick look at
 7 what is at stake economically, if future accidents of
 8 the BP scale should occur in the Gulf or along other
 9 coasts.

10 So the risks of catastrophic spills are not
 11 trivial. Approximately 4500 deepwater wells have been
 12 drilled to date in the Gulf. Therefore on its face,
 13 the BP spill is a one-in-4500 event, which is a very
 14 far cry from a one-in-a-million event or black swan,
 15 two of the words or phrases that have been used to
 16 describe what happened in the Gulf. In fact, it's 200
 17 times more likely than a one-in-a-million event.

18 In four years from 2006 to 2009, MMS
 19 reported 21 loss-of-well-control events, in this
 20 period. It's about five per year. The loss of well
 21 control is what led to the blowout that preceded the
 22 Deepwater Horizon explosion on April 20. And so I

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

393

1 would say that's not infrequent.
2 Given all that, how big an improvement in
3 the odds of an offshore drilling catastrophe can we
4 expect from the combined efforts of all the entities
5 working on oil spill reform. Can we get an order of
6 magnitude improvement that makes drilling ten times
7 safer? Is that achievable? I don't know. I'm not a
8 drilling engineer. But if we did that, there would
9 still be one BP-sized spill for every 45,000 wells
10 that we drilled. I think that's too many.
11 The scale of economic damage from spills
12 can be very large. So in addition to damaging the
13 environment and the Gulf's wildlife, we now know that
14 large spills can also be job and business killers.
15 Each business and person has a unique
16 story. And you've read about many of those stories in
17 newspapers, and they're all pretty sad.
18 Using government data from NOAA, we
19 estimate for only coastal counties and only in the
20 Gulf, conservatively we estimate the value of tourism
21 and fishing in the Gulf, commercial and recreational
22 fishing, to be \$39 billion per year. Quite a lot of

394

1 money. So when a reputable economics consulting firm
2 called Oxford Economics looked at the question of
3 damages to the tourism business in the Gulf from the
4 BP spill, it made sense to us that they calculated a
5 damage range of from seven-and-a-half billion to
6 22-and-a-half billion in damage tourism business over
7 a one- to three-year period.
8 To make this point real, let me point out
9 that BP and the Gulf claims facility, led by
10 Mr. Feinberg, have already paid out close to \$1
11 billion in emergency payments. Sometimes those
12 payments are just cents on the dollar.
13 So what would we expect if we had a --
14 thank you. Let me just reach one conclusion, which is
15 that this commission is trying to make offshore
16 drilling safer. I think that it's incumbent on this
17 commission's part to advise the President about
18 whether it can ever be safe enough to spread this
19 practice to other coasts. I submit that it will not
20 be. Thank you very much.
21 CO-CHAIR REILLY: Thank you, sir.
22 Mr. Grace? Greg?

395

1 MR. GREG: Right, Greg. Richard Greg.
2 CO-CHAIR REILLY: Richard Greg.
3 MR. GREG: Good afternoon, commissioners.
4 My name is Richard Greg. I'm from the Florida A&M
5 University Environmental Science Institute and Center
6 for Environmental Equity and Justice, and I'm here
7 today sharing the thoughts and perspectives of the
8 historically black colleges and universities Gulf
9 Coast Sustainability, Public Policy, and Research
10 Consortium.
11 As you well know, low-income populations
12 and communities of color in the Gulf Coast region are
13 disproportionately exposed to an array of environmental
14 stressors, with the Katrina and Deepwater Horizon oil
15 disasters being acute examples of a pervasive
16 situation.
17 The consortium met on September 8th at
18 Dillard University in New Orleans, and engaged the
19 NAACP, NAFIO, federal agencies, community
20 stakeholders, and BP. And we concluded that trust is
21 an issue to the research agenda in the Gulf, which
22 you've heard earlier today. Community participatory

396

1 models are integral to the success and integration of
2 sustainability of public policy research in the Gulf.
3 Human dimensions and impacts of the oil spill and
4 other environmental and health threats in the Gulf
5 region must be addressed and serve as the objective
6 end point of the research agenda.
7 Most affected communities are missing from
8 the decision-making forums. And you've heard that
9 earlier. And institutions holding the trust and
10 respect of impacted communities must be prominently
11 engaged in developing and executing the Gulf research
12 agenda.
13 Therefore, the consortium looks forward to
14 working with you to ensure that these issues are
15 featured prominently in your recommendations, and our
16 report will be provided to you tomorrow.
17 CO-CHAIR REILLY: Thank you.
18 CO-CHAIR GRAHAM: Will that report identify
19 the specific environmental justice issues that you
20 believe we should attend to?
21 MR. GREG: Yes.
22 CO-CHAIR REILLY: Nancy Sopko?

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

397

1 MS. SOPKO: Yes.
2 Good afternoon, Chairman Graham, Chairman
3 Reilly, and distinguished members of the commission.
4 My name is Nancy Sopko, and I am speaking
5 today on behalf of Oceania, the largest international
6 organization focused solely on ocean conservation.
7 Oceania has been an opponent of offshore
8 oil and gas drilling since long before the Deepwater
9 Horizon drilling disaster. Especially offshore
10 drilling in those areas that were protected by a
11 Congressional moratorium until 2008.
12 The Deepwater Horizon drilling disaster has
13 now exposed the dangers of offshore drilling to our
14 ocean ecosystems, coastal economies, and worker
15 safety. It is time for the United States to recognize
16 that the risks of offshore drilling far outweigh any
17 benefits. Despite the oil industry's statements,
18 events like this will happen again unless we act to
19 prevent them.
20 The Deepwater Horizon drilling disaster is
21 not an isolated incident, and offshore oil drilling is
22 extremely dangerous. For instance, since 2006, there

398

1 have been at least 21 offshore rig blowouts, 513 fires
2 or explosions offshore, and 30 fatalities from
3 offshore oil and gas activities in the Gulf of Mexico.
4 As we can glean from the Deepwater Horizon oil spill,
5 safety measures and so-called failsafe mechanisms can
6 fail. And when they do, we do not have the technology
7 to stop ongoing oil releases, nor are we capable of
8 effectively cleaning them up.
9 As a response to the oil spill, the Obama
10 administration instituted a six-month moratorium on
11 deepwater offshore oil drilling. The administration
12 has said that it would not lift this moratorium unless
13 three criteria concerning drilling safety,
14 containment, and spill response were met. Even though
15 the moratorium is set to expire on November 30th, no
16 one can prove that three criteria have been met, or
17 that offshore oil drilling can be done a hundred
18 percent safely at this time.
19 Because it cannot be shown that offshore
20 drilling can be performed in a 100 percent safe way,
21 we need to think about getting our country off of oil
22 and transition to a clean energy future. In our

399

1 pursuit of energy independence, our oceans can be part
2 of the solution. Offshore wind development is the
3 best, most viable, substitution for offshore oil and
4 gas drilling, especially on the East Coast.
5 The United States does not need to cling to
6 the dirty jobs supplied by offshore oil drilling. We
7 can create new, clean energy jobs in such fields as
8 manufacturing and construction of clean energy
9 technologies. And we can develop a clean energy
10 manufacturing hub in the Gulf region to transition
11 workers to clean energy jobs so that jobs from
12 offshore oil drilling aren't the only option there.
13 We can seize this moment in time to finally
14 transition our country from a dirty energy past to a
15 clean energy future. Thank you.
16 CO-CHAIR REILLY: Thank you.
17 Michelle Roberts.
18 MS. ROBERTS: Good afternoon, Chairmans
19 Graham and Reilly. My name is Michelle Roberts. I am
20 the campaign and policy coordinator in the Washington
21 D.C. office for Advocates for Environmental Human
22 Rights, a public-interest law firm dedicated to

400

1 upholding the human right that we all have to live in
2 a healthy environment. AEHR is headquartered in New
3 Orleans, Louisiana.
4 On August 26th, AEHR hosted a meeting in
5 New Orleans that brought together the legal counsel of
6 this very commission, and environmental justice
7 advocates in the Gulf region.
8 At this meeting, AEHR recommended vigorous
9 enforcement of Section 2704(c) of the Oil Pollution
10 Act in order to ensure full recovery from the BP oil
11 disaster and to prevent further damage.
12 In enacting the Oil Pollution Act, Congress
13 made it very clear that it did not want to reward a
14 bad actor with a liability cap. Section 2704(c)
15 provides five exceptions, any one of which removes the
16 statutory limitation on the liability of a party
17 responsible for an oil incident or disaster.
18 One of these exceptions involves the
19 violation of an applicable federal safety construction
20 or operating regulation by a responsible party.
21 It is clear from the congressional
22 testimony of people who survived the BP oil rig

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

<p style="text-align: right;">401</p> <p>1 explosion that BP meets this exception and likely 2 others. 3 For example, federal regulations require 4 periodic inspections of the blowout preventer devices, 5 but inspection of the blowout preventer on the 6 Deepwater Horizon rig was years past due. However, no 7 federal regulatory agency has issued an administrative 8 enforcement order against BP for violating this or any 9 other federal regulation. The people of the Gulf 10 coast deserve a determination right now by the 11 government that BP is, indeed, liable for all of the 12 damages caused by its massive disaster. 13 Section 2704(c) of the Oil Pollution Act 14 also provides authority to federal regulatory agencies 15 like EPA and OSHA to establish precautionary measures 16 in the removal of oil from the Gulf of Mexico and 17 coastal areas. But instead of exercising this 18 authority, the agencies have acquiesced to BP's 19 refusal of their initial request for reducing the use 20 of toxic oil dispersants and providing protective gear 21 to people involved in the oil removal work. 22 The authority must be exercised to protect</p>	<p style="text-align: right;">403</p> <p>1 of national significance temporary rule-making by 2 asking for government-to-government consultation, to 3 recommend means of improvement to the oil spill 4 planning. I have an attached copy of a letter that we 5 used, with the Chairman's signature, requesting this 6 government-to-government. 7 Through our continued oil spill pollution 8 prevention and response work with the Coast Guard, 9 Makah tribal council understands that there is no more 10 qualified entity, either federal, state, local or at 11 the industry level, to coordinate and respond to a 12 spill of such magnitude as the Gulf. Makah has 13 experienced over 3 million gallons of oil in our 14 treaty-protected area and marine waters of the Pacific 15 Northwest. This has prompted us to create an office 16 of marine affairs to assist the Makah tribal council 17 to create an effective ocean and oil pollution policy 18 with federal, state, and local governments. 19 Through the EPA's state tribal response 20 program funding, the council has put together an 21 effective spill response program with the U.S. Coast 22 Guard, EPA, Washington State Department of Ecology,</p>
<p style="text-align: right;">402</p> <p>1 the health of people involved in the oil clean-up and 2 containment work as well as environment. We urge you, 3 the commission, to call for the issuance of this 4 federal agency administrative enforcement order 5 against BP, which would establish the full liability 6 of this company for all its damages in the Gulf 7 region, and call on EPA and OSHA to ensure safety 8 precautions in the oil removal work that are 9 protective of people and the environment. 10 Thank you, and I can leave my statement for 11 the record, please. 12 CO-CHAIR REILLY: Thank you. Thank you. 13 Micah McCorby? 14 MR. McCORBY: Thank you, co-chairs, 15 distinguished members of this commission. We 16 appreciate your extra time to hear public comment. 17 I'm addressing on a 18 government-to-government basis as a member of the 19 Makah tribal council. And given this current 20 discussion, the Makah tribal council is proud of the 21 work we've accomplished with the United States Coast 22 Guard by supporting and commenting on the Gulf spill</p>	<p style="text-align: right;">404</p> <p>1 and the industry. The Makah Tribe would like to offer 2 our policy efforts to include tribal interest in the 3 oil pollution arena as a positive model of success for 4 other state and local governments, as well as other 5 tribes to review. 6 The Makah has a history of commenting on 7 numerous oil spill related Coast Guard rule-makings 8 from a treaty tribe perspective. One of which the 9 salvage and firefighting rule clarified Washington 10 State's ability to station a Neah Bay response tug, 11 which we are very proud of our participation in that 12 accomplishment. 13 Also, in addition, the Makah Tribe has 14 become a voting member of Region 10 ROT. From our 15 perspective, Gulf coast oil spill lessons learned. 16 Our tribe is working with Coast Guard District 13 and 17 MSRC to put together a fishing vessels spill response 18 program. This program will equip our tribal fishing 19 fleet with response equipment appropriate for their 20 operating environment and train our fishing fleet to 21 Coast Guard certification as a vessel of opportunity. 22 The tribe has also been working with Navy</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

405

1 Region Northwest and oil spill work group to determine
2 the need to deploy a Navy sub salvage equipment, and
3 strategically located at the Port of Neah Bay, to
4 improve the service of oil spill response assets to
5 the other coast of Washington State. This working
6 group has been convened over the authority of the
7 Region 10 response team and the northwest area
8 committee.

9 The main lesson from the Gulf spill that we
10 take is drill, drill, drill, which translates to us as
11 drill and exercise air equipment and personnel often
12 in a manner that requires all spill response
13 authorities and assets to drill together. This action
14 we believe will ground-truth the area response plans
15 in an absolute meaningful way in a way to determine
16 the relative strengths and weaknesses of each area
17 plan.

18 In closing, I would like to thank Admiral
19 Thad Allen and the Coast Guard District 13 for their
20 work in the Gulf Coast, for working so effectively
21 with tribal governments in the Pacific Northwest.
22 Thank you.

406

1 CO-CHAIR REILLY: Thank you, sir.
2 Dan Fraser.

3 MR. FRASER: Honorable members of the
4 committee, as I mentioned last time, I think your
5 effort in comparing the work that's going on with the
6 nuclear industry is exactly on the right track.

7 And Senator Graham, this morning you
8 mentioned bringing science back to the table. And I
9 have a proposal here that I think will do just that in
10 an area that has been overlooked. And furthermore,
11 it's an area that directly addresses one of the
12 problems that was highlighted in spades at the last
13 meeting, and that is the problem of how do the
14 regulators keep up with such a fast-moving industry.

15 And the key to this is really something
16 called a probabilistic risk analysis, of which Wash
17 1400 was the pioneer for this. And this risk analysis
18 has been part of the nuclear industry now for the past
19 20 years. And still, even today, they recognize that
20 they get a minimum of a two-to-one payback for every
21 dollar that they put into this type of an analysis.
22 And of course if they're still getting that kind of

407

1 payback after 20 years, you can imagine how much
2 better it is in the first few years when you first
3 start to implement it. And this has been one of the
4 keys to the success of the nuclear industry, at least
5 in terms of low failure rate.

6 I've been working with my team at Argonne
7 National Laboratory for the past few months. And
8 we've been looking at probabilistic risk analysis. My
9 team are experts in this area. And the question is
10 could this be transitioned to the oil industry. And
11 if it was transitioned, would it be beneficial. And
12 the answer that my team has come up with is that
13 absolutely, a resounding yes. Not only from the
14 regulatory side of things, but also from the industry
15 side. Both can benefit. This is a double-win.

16 The probabilistic risk analysis sets the
17 high bar. It provides an analysis that is verifiable,
18 can be, you know, looked at by an independent entity
19 as well as the regulators. They can take these
20 analyses, and then they can compare side by side with
21 what happens with the other -- what's on the other
22 rigs. And they can come to a conclusion and start to,

408

1 you know, share and disseminate best practices.

2 The probabilistic risk analysis allows
3 regulators to really monitor and evaluate the new
4 technologies as they come online. When a new
5 technology comes on, they have to put it together to
6 say how does this fit in with all the analysis that's
7 been done. So the regulator gets a hand to say,
8 Here's how this fits into the scheme, and here's the
9 impact that it has on the risk.

10 Furthermore, a probabilistic risk analysis
11 takes into account operational procedures. And as
12 such, it is unique in the ability to deal with the
13 operational things that happen with other
14 subcontractors. And it's a relatively fast ramp-up
15 time for regulators to catch up.

16 So in securing the future safety, I'm
17 asking and we hope that you will actually include the
18 mention of a probabilistic risk analysis in your
19 concluding report. Thank you very much.

20 CO-CHAIR REILLY: Thank you, sir.
21 Destry Jarvis.
22 MR. JARVIS: Thank you Mr. Chairman,

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

409

1 members of the commission. I'm here today
2 representing the Public Alliance Service Coalition, an
3 organization that comprises the corps network, 144
4 youth conservation service organizations across the
5 country, the student conservation association which
6 operates with young people in all 50 states, to ask
7 you to include in your report a recommendation that
8 would engage young people in the Gulf states as a part
9 of the recovery effort.

10 The best example I can give you was the
11 Greater Yellowstone Recovery Corps after the 1988
12 fires. Our two organizations and others put 1500
13 people to work immediately in fire recovery efforts.
14 We continue to do those kinds of things. I don't want
15 to sound like an ambulance chaser, but we do have the
16 capacity to put young people to work very quickly in
17 recovery efforts post disaster. We've worked after
18 fires and after floods and so forth, hurricanes.

19 The Gulf states are particularly deficient
20 in capacity for young people to serve the public in
21 this fashion. There's a small corps in Florida,
22 there's a small corps in Texas. The states in between

410

1 have almost no capacity in this area.

2 Our organizations have the ability to
3 engage in new corps development where there's
4 opportunity. There is no question that there are
5 young people ready, willing, and able to serve.
6 There's no question as to the need. The question is
7 can the funding be made available through public
8 agencies and private charities.

9 Currently, though we are the modern
10 embodiment of the Civilian Conservation Corps that
11 operated in the Great Depression, we are barely 10
12 percent of that size. There were hundreds of
13 thousands of young men -- men at the time, that served
14 in the depression era. This past year there were
15 about 40,000 young people that served in our programs,
16 men and women equally, 50 percent. About 70 percent
17 public funding, 30 percent philanthropic or
18 fee-for-service revenues. And the young people, the
19 organizations that the coalition represents, have the
20 capacity to do all of the youth service, social
21 service, GED when young people don't have their
22 high-school diplomas, and other things that public

411

1 agencies do not. We would not want to see a
2 replication of the Youth Conservation Corps of the
3 '60s, which was a federally run program, in this era
4 of partnership government. We think our organizations
5 partnered with public agencies can do this and have a
6 role to play in the Gulf.

7 Thank you very much.

8 CO-CHAIR REILLY: Thank you, sir.
9 Earl Comstock.

10 MR. COMSTOCK: Thank you. Thank you for
11 the opportunity to provide some public testimony.

12 My name is Earl Comstock, and I was
13 actually the lead staffer for Senator Ted Stevens on
14 the Oil Pollution Act of 1990. So it's interesting to
15 look at this process from the outside now. I'm also
16 an attorney for the Alaska Eskimo Whaling Commission.
17 So I'm very involved in looking at the impacts of
18 potential spills on the Arctic.

19 The Alaska Eskimo Whaling Commission is
20 tasked by the local community with protecting the
21 subsistence resources, particularly the bowhead whale.
22 That is a primary source of food for the communities

412

1 of the north slope, and they spend a considerable
2 amount of time each year working with industry on a
3 collaborative process to try to work out mitigation
4 measures to ensure that oil industry operations don't
5 adversely impact the subsistence hunt.

6 What I wanted to observe was that the
7 Macondo spill was a full-scale test of the response
8 provisions in OPA-90. And I think basically -- leave
9 it to the commission, but I think you'll find roughly
10 they worked. A lot of the dissatisfaction that you
11 hear from folks is the fact that really -- and this is
12 of concern that Mayor Itta was pointing out --
13 response, if you get to that stage, never is going to
14 be adequate. You've got a problem, in the case of a
15 full-scale spill, where people's lives are disrupted,
16 economies are disrupted, and you're going to have a
17 lot of problems.

18 What I think gets overlooked in the whole
19 discussion of contingency planning and response is
20 that there was a whole other part of OPA-90, and it's
21 the part that we say, frankly, you should focus more
22 on. And that part was prevention. There were double

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON MONDAY, SEPTEMBER 27, 2010

413

1 hulls. There were tanker escorts. There was drug
2 testing, all designed to prevent a repeat of what had
3 happened in the case of the Exxon Valdez. And by and
4 large, I think those provisions worked.
5 Now, what was interesting was that industry
6 objected vigorously to all of those provisions, they
7 were too expensive, they couldn't be done, et cetera,
8 et cetera, et cetera. The reality is prevention is
9 what's the most important thing government can do.
10 You're in the position, the government is
11 in the position, to impose requirements equally across
12 industry so no one is disadvantaged. They all operate
13 under the same set of rules. And that's where we
14 would urge you to focus. The Alaska Eskimo Whaling
15 Commission tries to be -- in its small way, impose
16 that same process. Say, Look, here are the measures
17 that all companies need to comply with, all actors
18 need to comply with, so that you don't interfere with
19 our subsistence hunts. We do rolling closures, we do
20 time area closures, all to protect the subsistence
21 hunt.
22 So I would urge you to really take a hard

414

1 look at what prevention measures could be imposed,
2 because that's what's important. That's what local
3 communities cannot do. We don't have that power, but
4 the government does. So I hope you take a hard look
5 at that. Thank you very much.
6 CO-CHAIR REILLY: Thank you.
7 I think we have reached the end of the day.
8 Thank you all for being here, those that I still see.
9 We will resume tomorrow morning at 9 a.m. Thank you.
10 (The proceedings were adjourned at
11 5:53 p.m.)
12
13
14
15
16
17
18
19
20
21
22

415

1 CERTIFICATE OF SHORTHAND REPORTER - NOTARY PUBLIC
2 I, Debra Ann Whitehead, the officer before whom
3 the foregoing proceedings were taken, do hereby
4 certify that the foregoing transcript is a true and
5 correct record of the proceedings; that said
6 proceedings were taken by me stenographically and
7 thereafter reduced to typewriting under my
8 supervision; and that I am neither counsel for,
9 related to, nor employed by any of the parties to this
10 case and have no interest, financial or otherwise, in
11 its outcome.
12 IN WITNESS WHEREOF, I have hereunto set my hand
13 and affixed my notarial seal this 4th day of October,
14 2010.
15
16 My commission expires September 14, 2013.
17
18
19
20 _____
21 NOTARY PUBLIC IN AND FOR
22 THE DISTRICT OF COLUMBIA

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">5</p> <p>1 PROCEEDINGS</p> <p>2 MR. SMITH: Good morning. My name is</p> <p>3 Christopher Smith, and I'm the Deputy Assistant</p> <p>4 Secretary for Oil and Natural Gas at the U.S.</p> <p>5 Department of Energy, and I'm also the designated</p> <p>6 federal official for this oil spill commission. So</p> <p>7 I'm hereby calling this third meeting of the National</p> <p>8 Commission on BP Deepwater Horizon Oil Spill and</p> <p>9 Offshore Drilling to order.</p> <p>10 The President established this bipartisan</p> <p>11 commission to examine the root causes of the BP</p> <p>12 Deepwater Horizon oil disaster, to provide</p> <p>13 recommendations on how a future accident can be</p> <p>14 prevented, and recommendations on how to mitigate</p> <p>15 impact if such an accident should happen again.</p> <p>16 The President appointed two co-chairs to</p> <p>17 lead this commission, the former Senator, Bob Graham</p> <p>18 of Florida, and the Honorable William Reilly, who led</p> <p>19 the Environmental Protection Agency under President</p> <p>20 George H.W. Bush. The commission is rounded out by</p> <p>21 five other distinguished Americans who were selected</p> <p>22 based on their extensive scientific, legal,</p>	<p style="text-align: right;">7</p> <p>1 The second panel is on impacts,</p> <p>2 environmental and economic, and we'll be hearing from</p> <p>3 panelists from the University of Massachusetts and</p> <p>4 from the Department of the Interior and from the State</p> <p>5 of Louisiana.</p> <p>6 After a break the next panel we will be</p> <p>7 hearing from elected officials from the region, and</p> <p>8 we'll be hearing from the Honorable Mary Landrieu,</p> <p>9 U.S. Senator from Louisiana, and the honorable Haley</p> <p>10 Barbour, Governor of Mississippi.</p> <p>11 The next panel will be on impacts, the Gulf</p> <p>12 and seafood safety, and we will be hearing from</p> <p>13 panelists from NOAA, from the Mississippi Department</p> <p>14 of Marine Resources and from the Environmental Defense</p> <p>15 Fund. After lunch we will continue with Panel V,</p> <p>16 which will be on legal authorities for funding and</p> <p>17 restoration management, and we will be hearing from</p> <p>18 panelists from New York University, from the</p> <p>19 Environmental Defense Fund, and from the Ocean</p> <p>20 Conservancy.</p> <p>21 Panel VI will be on "The states and the</p> <p>22 federal government, defining a shared path for Gulf</p>
<p style="text-align: right;">6</p> <p>1 engineering, and environmental expertise, and their</p> <p>2 knowledge of issues pertaining to offshore operations.</p> <p>3 They are Frances Beinecke, President of the Natural</p> <p>4 Resources Defense Council; Dr. Donald Boesch,</p> <p>5 President of the University of Maryland Center for</p> <p>6 Environmental Science; Terry Garcia, Executive</p> <p>7 Vice-President of the National Geographic Society;</p> <p>8 Dr. Cherry Murray, Dean of the Harvard School of</p> <p>9 Engineering and Applied Sciences; and Fran Ulmer,</p> <p>10 Chancellor of the University of Alaska at Anchorage.</p> <p>11 This commission is conducting its work</p> <p>12 consistent with the Federal Advisory Committee Act,</p> <p>13 which sets a high standard for openness and</p> <p>14 transparency. And as such, today's hearing is being</p> <p>15 held in this public forum and is being broadcast live</p> <p>16 via video feed.</p> <p>17 Before I hand the meeting over to our two</p> <p>18 distinguished co-chairs, I'd like to review today's</p> <p>19 agenda. The first panel will be on the spill recovery</p> <p>20 and legacy of the Mississippi delta management, and</p> <p>21 we'll be hearing from panelists from the National</p> <p>22 Geographic and from the author of Rising Tide.</p>	<p style="text-align: right;">8</p> <p>1 restoration," and we'll be hearing from panelists from</p> <p>2 the Louisiana Office of Coastal Activities, and from</p> <p>3 the Secretary of the Army for Civil Works. And we'll</p> <p>4 also be hearing from the Honorable Tom Strickland,</p> <p>5 Assistant Secretary for Fish and Wildlife and Parks,</p> <p>6 from the Department of the Interior.</p> <p>7 Our final panelist will be Mr. Brian</p> <p>8 McPeck, from The Nature Conservancy.</p> <p>9 So with that, I'd like to hand the chair</p> <p>10 over to our two distinguished co-chairs.</p> <p>11 CO-CHAIRMAN REILLY: Thank you, Chris.</p> <p>12 Good morning. It appears that thanks to</p> <p>13 accommodation of good fortune and hard work, the most</p> <p>14 immediate and damaging gusher has been contained, and</p> <p>15 the catastrophic destruction that many had feared</p> <p>16 would result from the Deepwater Horizon spill has been</p> <p>17 tempered.</p> <p>18 Questions remain about the extent of the</p> <p>19 harm that is not visible. The honest answer is there</p> <p>20 is still simply much that we do not know.</p> <p>21 It might have taken this spill to remind</p> <p>22 some of us of how much we value the natural heritage</p>

NATIONAL OIL SPILL COMMISSION MEETING
 CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

9	<p>1 of the Gulf, a unique national treasure.</p> <p>2 While we're focused on this precious land</p> <p>3 and waterscape, it's worth noting that it remains in</p> <p>4 peril, both from the oil that spilled, and other</p> <p>5 forces.</p> <p>6 Louisiana continues to face catastrophic</p> <p>7 wetland loss, threatening delta communities,</p> <p>8 navigation, oil and gas infrastructure, fishing,</p> <p>9 conservation, and many other economic, social, and</p> <p>10 environmental priorities.</p> <p>11 The land at the foot of the Mississippi</p> <p>12 River is different because, simply, it is not like its</p> <p>13 neighbors. It is physically different. A fact that</p> <p>14 is at the core of catastrophic wetland loss. And I am</p> <p>15 astonished, no matter how frequently I see the numbers</p> <p>16 of wetland losses, by their magnitude.</p> <p>17 The underlying rock in that physical</p> <p>18 environment is hundreds of feet below the surface,</p> <p>19 buried by centuries of Mississippi mud. River</p> <p>20 sediment creates the land, the sea takes it away.</p> <p>21 Over the years this natural process has</p> <p>22 been compromised by projects designed for flood</p>	11	<p>1 I submit that it is not. Instead, I think we should</p> <p>2 focus on beginning down the path of creating a</p> <p>3 resilient and healthy Gulf.</p> <p>4 The Deepwater Horizon disaster unifies</p> <p>5 these three conversations about restoration into one.</p> <p>6 How to clean up the oil, how to make the wetlands and</p> <p>7 marshes whole again, and how to keep the Gulf of</p> <p>8 Mexico healthy so that future generations can prosper</p> <p>9 by it.</p> <p>10 I understand that later this morning</p> <p>11 Secretary Mabus will release his report on restoration</p> <p>12 of the Gulf, something to which we look forward with</p> <p>13 great excitement. Senator Graham and I have met with</p> <p>14 Secretary Mabus on several occasions and believe that</p> <p>15 the efforts that he is making and those that we will</p> <p>16 take into account should contribute toward a much</p> <p>17 energized sense of urgency and policy priority for</p> <p>18 restoration of this treasure which is the Gulf of</p> <p>19 Mexico and the Gulf region.</p> <p>20 We will begin our part with respect to</p> <p>21 restoration today. Thank you.</p> <p>22 CO-CHAIRMAN GRAHAM: Thank you, Mr. Reilly.</p>
10	<p>1 control and improved navigation of the Mississippi</p> <p>2 River. The oil and gas industry has had a role in</p> <p>3 this as well. Industry has dredged thousands of miles</p> <p>4 of canals through wetlands, leaving narrow, straight</p> <p>5 shoots, often at unnatural perpendiculars for</p> <p>6 navigation or for pipelines.</p> <p>7 Their artificial banks change water flow</p> <p>8 and prevent sediment from renourishing the land.</p> <p>9 Water pools up behind them, submerging the marsh. The</p> <p>10 channels also let saltwater flow into freshwater</p> <p>11 environments, further jeopardizing the ecosystem.</p> <p>12 The oil and gas industry has a part to play</p> <p>13 in the wetlands' revitalization, as revenues from</p> <p>14 offshore drilling are dedicated by law in Louisiana to</p> <p>15 restoration efforts.</p> <p>16 Ironically, one consequence of the drilling</p> <p>17 moratorium is to reduce the flow of money for</p> <p>18 improving wetland health.</p> <p>19 As the commission considers the question of</p> <p>20 restoration, we must therefore ask, What should be the</p> <p>21 goal? Is it simply to return the ecosystem to where</p> <p>22 it was prior to April 20th? Speaking only for myself,</p>	12	<p>1 Theodore Roosevelt said that it was each</p> <p>2 generation of Americans' responsibility to transfer a</p> <p>3 better America to successor generations.</p> <p>4 During the 20th century this was largely</p> <p>5 done by adding to our marvelous treasure of national</p> <p>6 parks, wildlife refuges, wilderness areas,</p> <p>7 recreational areas, other lands that are preserved for</p> <p>8 public use and enjoyment. And as the country grew by</p> <p>9 two-and-a-half times during the 20th century, this</p> <p>10 legacy serves us well.</p> <p>11 I suggest that in the 21 century, where</p> <p>12 again the estimate is that our population will grow by</p> <p>13 two-and-a-half times, that rather than the 20th</p> <p>14 century plan of meeting our legacy responsibilities by</p> <p>15 additions to our public inventory, that it will be</p> <p>16 significantly met by restoring lands that have been</p> <p>17 damaged by previous actions.</p> <p>18 The tragedy that occurred on April 21st has</p> <p>19 put the Gulf in a premiere position in terms of that</p> <p>20 potential of meeting our heritage obligation through</p> <p>21 restoration.</p> <p>22 The people of the Gulf are foremost in our</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">13</p> <p>1 minds as we do our work today. Of course we are aware 2 of the human tragedy at the center of this disaster, 3 the livelihoods that have been imperiled and, most 4 profoundly, the loss of 11 lives. 5 The Gulf is one of the most treasured 6 regions in our country. It is enormously productive; 7 productive in terms of its natural wealth, productive 8 in terms of the energy that we extract, productive in 9 terms of the 40 percent of our seafood which is 10 provided from the Gulf. 11 Americans have enjoyed the benefits of 12 these natural treasures, but in the course of that 13 enjoyment have inflicted considerable pain and damage 14 on the Gulf. 15 The question today is will we use this 16 tragedy as an opportunity to begin a serious effort at 17 restoration, and thus leave the Gulf a better place 18 for future generations of Americans. 19 There are some significant questions. 20 Chairman Reilly has mentioned the threshold question, 21 which is, what is restoration in the Gulf? Is it to 22 restore to the condition that existed on the 19th of</p>	<p style="text-align: right;">15</p> <p>1 continue to enjoy this special nutritional product. 2 We will be addressing this specific issue 3 as part of our consideration today. 4 We have the opportunity to begin healing 5 the Gulf's economy and natural environment so that it 6 will be stronger than before, but we also have a time 7 to make America stronger than before. 8 We were in a period in which many Americans 9 are concerned about things like the gridlock of 10 excessive partisanship and insularity. We believe 11 that the Gulf may be a laboratory for national unity 12 and a legacy that we will be proud to transfer to our 13 children. 14 Our first panel today gives us an 15 opportunity to see these issues in a broader context; 16 the spill, the recovery and the legacy of Mississippi 17 delta management. 18 We are honored today to have two 19 distinguished Americans and students of this region, 20 Mr. Chris John, editor-in-chief of National 21 Geographic -- and Mr. Johns, I was wanting to commend 22 you for the current issue of National Geographic, it</p>
<p style="text-align: right;">14</p> <p>1 April, 2010; or is it an opportunity to restore to a 2 condition that is more like what nature had intended 3 and more like what will be a sustaining circumstance 4 for the future. 5 The second question is, is there a plan or 6 how to craft a plan that will accomplish these 7 objectives. 8 Another is how much will it cost, and how 9 will it be funded. 10 Finally, how will the effort for 11 restoration be organized, particularly given the fact 12 that this area covers five of our states, and two of 13 the three largest states and population in the country 14 are among those five. 15 Recently, Commissioner Terry Garcia and I 16 were in Louisiana. We met with the Governor and 17 others. One message that we heard loud and clear was 18 the importance of assuring the long-term viability of 19 the seafood industry in the Gulf. It is an industry 20 which has now been damaged by a bad brand. Restoring 21 confidence is absolutely essential not only for the 22 region's recovery, but also so that Americans can</p>	<p style="text-align: right;">16</p> <p>1 is a beautiful and moving statement to the Gulf, and 2 I'm certain will play a significant role in public 3 awareness of what we are about -- and Mr. John Barry, 4 who in his book Rising Tide, has given us the history 5 of a critical period of this region, which history 6 helps us better understand what is happening today. 7 In addition to his scholarship, Mr. Barry 8 is also a member of the Louisiana Coastal Protection 9 and Restoration Authority. We look forward to your 10 comments. 11 Our lead questioner, and I'm afraid that 12 means a five-minute period, will be Mr. Don Boesch, 13 who also is a Louisianan, and understands these from 14 his own life. 15 Mr. Johns. 16 MR. JOHNS: Thank you, Senator Graham, 17 Administrator Reilly, commissioners, ladies and 18 gentlemen. Thank you very much for this opportunity 19 to speak before you. 20 National Geographic magazine has been a 21 long witness to the Gulf region. In its September 22 1927 issue of National Geographic magazine, we covered</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">17</p> <p>1 the most disastrous flood in the history of the lower 2 Mississippi River valley. The story was entitled The 3 Great Mississippi Flood of 1927. 4 The sub head read, "Since white man's 5 discovery, this mighty river has served him well, yet 6 it has brought widespread devastation along its lower 7 reaches." 8 And now in the issue you so kindly 9 mentioned, Senator Graham, the October issue of 10 National Geographic magazine, we address the 11 devastation brought on by human beings to one of the 12 most productive ecosystems in the world. 13 But in our more than 20 stories on the Gulf 14 coast, we make it clear that the devastation of the 15 Gulf region did not start with the Deepwater Horizon; 16 it began with our well-intentioned desire to control 17 the Mississippi River. 18 In the October 2004 issue, we continued to 19 report on the unintended consequences of this desire 20 to control the Mississippi. Here Peter Luchovich, 21 Jr., holds a picture of what once was his 22 grandparents' home near Empire, Louisiana.</p>	<p style="text-align: right;">19</p> <p>1 Our October 2004 story opened with a 2 Louisiana State University and NOAA computer model 3 that generated a hurricane scenario that was eerily 4 familiar to the August 29th, 2005, Hurricane Katrina 5 tragedy. 6 Within two weeks, we produced this popular 7 newsstand special, one of our best-selling efforts. 8 We donated all profits to hurricane relief. 9 Here local volunteers rescue a family near 10 Bay Street, St. Louis. Floodwaters drain out of the 11 New Orleans 9th ward, a breach in the industrial canal 12 on the day after the storm. 13 And this speaks to your opening comments, 14 Administrator Reilly, Senator Graham, of how the 15 defenses are slowly but surely being broken down along 16 the Louisiana coast as the barriers are vanishing. 17 This is seen graphically here at Dauphin 18 Island. The top photograph is July 7th -- 8th, 2001. 19 The middle photograph September 17, 2004, after 20 Hurricane Ivan. And after Katrina on August 31, these 21 barrier islands have disappeared. 22 So given our longstanding commitment to</p>
<p style="text-align: right;">18</p> <p>1 Louisiana wetlands are disappearing at a 2 rate of 33 football fields a day. 3 Pipelines, canals for those pipelines, 4 slice through a marsh near Leesville, Louisiana. More 5 than 8,000 miles of pipelines crisscross the state's 6 wetlands, fueling erosion and saltwater intrusion. 7 In this graphic, the most telling portion 8 is in the lower right. You can see from the red arrow 9 up at the top where the two photographs in the lower 10 right were taken. One in 1945, and we can see the 11 loss in 1998. 12 Many computer models suggest that by 2100 13 New Orleans is destined to become an island. That was 14 covered in the August 2007 issue of National 15 Geographic magazine. 16 Eighty-year-old Elward Stevens says, "When 17 I was a kid, you could walk through the swamp in 18 summer dress shoes." And of course now that is simply 19 not the case. This swamp is inundated in many cases 20 by saltwater. The saltwater has killed cypress trees, 21 and of course buried pipelines are often now exposed 22 and marked to keep them from being struck by boats.</p>	<p style="text-align: right;">20</p> <p>1 covering the Gulf of Mexico, this highly stressed 2 ecosystem, when the Deepwater Horizon blew on April 3 20th, within hours we had a team of photographers, 4 writers, cartographers and graphic artists working on 5 the story. 6 Surface oil being burned off, June 13. A 7 black drum on your left, a pelican that survived, its 8 ultimate fate today we don't know. 9 Shrimp the size of a staple swim amid dark 10 pools of globules of oil. The effect of the spill on 11 the eggs and larvae of shrimp, crabs, and fish, all 12 key, as you say, to the local economy, are unknown. 13 Bottlenose dolphins. And we don't know if 14 the oil in this photograph is broken down by 15 dispersants or by natural processes. 16 On May 1st, these fishermen in St. Bernard 17 Parish gather together and bow their heads, praying 18 with an archbishop's impromptu prayer. They were 19 looking for work for BP. 20 April 21, the day before the Deepwater 21 Horizon sank. 22 And here we see that the United States is</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">21</p> <p>1 hardly alone in exploration of deepwater oil. The 2 United States, Brazil, Angola, are three of the 3 leading nations. Nigeria is fourth in deepwater 4 exploration. 5 We did a story in February of 2007 on the 6 effect of oil in the Niger delta. Stories in Angola 7 and Brazil are in the works. 8 In 1971, shallow oil peaked in the Gulf, 9 resulting in movement to deeper and deeper drilling. 10 As you can see in the graphic on the left, 11 U.S. oil production has declined since 1985, but ultra 12 deep drilling has increased dramatically since 2004. 13 As you can see on the graphic, the sea 14 floor is a gently sloping shelf, but it's a jumbled 15 basin and range of terrain. 16 As Joel Bourne writes, "More than 2000 17 barrels of oil a day seep from the scattered natural 18 vents, but the commercial deposits lie deeply buried, 19 often beneath layers of shifting salt that are prone 20 to undersea earthquakes. Temperatures at the seafloor 21 are freezing, while the oil reservoirs can hit 400 22 degrees. They're like hot, shaken soda bottles just</p>	<p style="text-align: right;">23</p> <p>1 And of course here is the battered 2 coastline in the context of the Macondo well. 3 The sea turtle, 500 sea turtles died. This 4 is at Barataria Bay. 5 Barataria Bay again. 6 Booms at the mouth of the Mississippi 7 River. 8 Workers wiping blades of grass in the crab 9 at Wright Island State Park. 10 Brown pelicans at Fort Jackson 11 Rehabilitation Center. 12 And then we close our article with a large 13 supplement map that shows how the Gulf works and what 14 is at stake. And then I think we are finding our 15 readers are surprised to see the extensive development 16 of wells, pipelines, and leasing in the Gulf region. 17 Thank you very much. 18 CO-CHAIRMAN GRAHAM: Mr. Barry. 19 MR. BARRY: Thank you, Mr. Chairman and 20 commission members. I greatly appreciate the 21 opportunity to present my views. 22 I would like to step back from the spill</p>
<p style="text-align: right;">22</p> <p>1 waiting for someone to pop the top." 2 Orange Beach, Alabama, July 1. In the 3 lower left, three formaldehyde jars tell a tail of 4 diminishing life in a water column 90 miles north of 5 the Macondo well. 6 The May 4th sample on the far left, 7 collected by the Dauphin Island sea lab in Alabama, 8 shows a normal amount of plankton. The June 2 jar 9 from the same site holds only 40 percent of the 10 plankton of the first. The June 28th jar has 10 11 percent of the plankton. 12 Water samples on the right from about 35 13 feet deep, show a thriving -- on June 28, a thriving 14 population of crustaceans, copapods. Twenty feet 15 below in a hypoxic level they're almost devoid of 16 life, as you can see in the picture in the lower 17 right. 18 The key to this graphic is where real 19 estate's being developed. It's being developed in the 20 yellow areas, it's decreasing in the rest of the Gulf. 21 The yellow areas, because those are free-flowing 22 rivers, naturally flowing into the Gulf.</p>	<p style="text-align: right;">24</p> <p>1 itself, and even the Gulf itself, and take a somewhat 2 broader perspective. 3 As everybody in this room probably knows, 4 Louisiana has lost 2300 square miles of barrier 5 islands, coastal marsh, and once seemingly solid land. 6 That's an area larger than Delaware. 7 If you put Delaware between New Orleans and 8 the sea, New Orleans wouldn't need any levies 9 whatsoever. That land loss, that 2300 square miles, 10 has made populated areas in Louisiana much more 11 vulnerable to hurricanes than they were naturally. 12 I want to cover four points: How we got to 13 this situation, what can be accomplished, how to 14 accomplish it, and what happens if we fail. 15 Taking the last point first, what happens 16 if we fail. 17 The majority of all domestic oil and gas 18 offshore production is in Louisiana. Fifteen percent 19 of the nation's refining capacity is in Louisiana, all 20 of it within reach of the storm surge by hurricanes. 21 At some point in their life cycle, 90 22 percent of all the fish and 98 percent of all the</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">25</p> <p>1 commercial fish in the Gulf of Mexico, the species in 2 the Gulf of Mexico, depend on Louisiana marshes. 3 By weight, 40 percent of all commercial 4 fish in the U.S. is caught in Louisiana waters. Five 5 of the 15 largest ports in the United States are in 6 Louisiana. Eighteen percent of all water-borne 7 commerce in the country moves through Louisiana 8 waters. 9 Twenty percent of U.S. exports go down the 10 Mississippi River, and 60 percent of all grain 11 exports. 12 The continued erosion of the Louisiana 13 coast threatens all of that. The national economy and 14 national security depends on protecting and preserving 15 the economic infrastructure currently in place. The 16 proof of that assertion, right after Katrina, when 17 Gulf refineries were interrupted and oil supplies were 18 interrupted, gasoline prices jumped a dollar a barrel. 19 And that's just the energy issue. 20 And incidentally, Katrina knocked out 21 access to the Strategic Petroleum Reserve. Again, 22 continued erosion threatens all that infrastructure.</p>	<p style="text-align: right;">27</p> <p>1 addition, coastal currents carried sediment from the 2 mouth of the river east and west, so a total of 3 roughly 40,000 square miles in seven states was 4 created by the deposit of sediment in the Mississippi 5 River. 6 As Mr. Reilly said, engineering has 7 reversed this natural process and transformed 8 land-making into land loss. 9 And there are several factors behind this 10 land loss, some of which are not normally thought of. 11 First is the decline of sediment in the 12 Mississippi River. The river once carried about 400 13 million cubic tons of -- 400 million tons of sediment 14 a year. Now it carries about 125 million tons of 15 sediment a year. 16 The decline is a major factor in land loss. 17 And more than half of the total decline is caused by 18 just six dams built on the Upper Missouri River in 19 Montana, North Dakota, and South Dakota. These dams 20 were built to provide electricity, irrigation, and 21 flood protection along the Missouri River. 22 According to the Corps of Engineers, upon</p>
<p style="text-align: right;">26</p> <p>1 And there is no substitute for Louisiana's 2 port system. Tulsa is a port with direct access to 3 the ocean because of the Mississippi River. 4 Pittsburgh is a port with direct access to the ocean. 5 That's all part of the Louisiana port system. 6 400 years ago John Donne described what is 7 in effect our situation when he wrote, quote: "No man 8 is an island, entire of itself. Every man is a piece 9 of a continent, a part of the main. If a clod be 10 washed away by the sea, Europe is the less, as well as 11 if a promontory were, as well as if a manor of thy 12 friends or of thine own were. Any man's death 13 diminishes me because I am involved in mankind, and 14 therefore never send to know for whom the bell tolls; 15 it tolls for thee." 16 How we got here. To understand the problem 17 you first need to understand the role of the 18 Mississippi River. 19 The Gulf of Mexico once went north to Cape 20 Gerardo, Missouri. So all the land from Cape Gerardo 21 to the present mouth of the river was created by the 22 deposit of sediment of the Mississippi River. In</p>	<p style="text-align: right;">28</p> <p>1 the completion of these dams, the amount of sediment 2 coming out of that region dropped from 175 million 3 tons annually to 25 million tons. So there's actually 4 more sediment retained by these six dams in the high 5 plains than currently is delivered to the Gulf by the 6 rest of the entire Mississippi River system. 7 In addition, at least half the sediment 8 that is still available in the Mississippi River is 9 now wasted. It's prevented from replenishing land. 10 This is because the land-making process starts off by 11 building sand bars. These sand bars were a great 12 obstacle to navigation. And to solve that problem, 13 the Corps of Engineers built jetties that carry the 14 main channel of the river, and with it most of the 15 sediment, two-and-a-half miles out into the Gulf, 16 where the sediment is dropped into deep water, so it's 17 unavailable to replenish the land. 18 A third factor, levies that prevent river 19 flooding in Louisiana and Mississippi also prevent the 20 replenishment of the land from the natural flooding 21 process. 22 However, anyone who looks at a map of where</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">29</p> <p>1 the greatest land loss is occurring, they will notice 2 that it's occurring downriver from New Orleans in an 3 up populated area. 4 There are levies in this region, but 5 they're not there to protect population. There is no 6 population. They are there to protect the shipping 7 channel. So, again, that's a benefit. These are all 8 benefits that accrue to the entire United States, even 9 though all the cost is born by Louisiana and the rest 10 of the Gulf coast. 11 Other benefits to the shipping industry, 12 which means interstate commerce, national security, 13 international commerce, have damaged the region. And 14 this includes the Mississippi River Gulf outlet, which 15 has gotten a lot of publicity because of its direct 16 role in the storm surge in Katrina and because of its 17 proximity to the populated areas. 18 But probably a greater factor in land loss 19 is actually the Gulf intercoastal waterway, which was 20 originally built for national security to protect 21 shipping from German submarines prior to World War II. 22 It continues to play a major national</p>	<p style="text-align: right;">31</p> <p>1 Nonetheless, the scientific community does 2 support the proposition that if the right decisions 3 are made, we can achieve no net loss of further land. 4 We can rebuild land in strategic places to protect 5 populated areas, and we can do so in a sustainable 6 way. 7 We do have a chance to succeed, even with 8 rising sea level. And the reason is that the delta of 9 the Mississippi is a living, dynamic system. It's 10 alive. And things that are alive fight for life. 11 If you give the marsh fresh water and 12 sediment, then the marsh will rise with sea level. 13 It's a gradual process, it's not suddenly inundated by 14 another two or three feet of water. And it can adjust 15 if it's given sediment and fresh water. Without that, 16 frankly, I don't know that we'd have much chance. 17 How do we accomplish the goal? You know, 18 do I believe that the dams in the Upper Missouri River 19 should come down and oil production in the Gulf should 20 cease and international shipping be interrupted? Of 21 course not. I think the nation needs all those 22 things. But I do believe that educating the nation</p>
<p style="text-align: right;">30</p> <p>1 security role. It runs from Texas to Florida. And 2 again -- once again, a major benefit to the nation and 3 to other regional states; a major disaster in terms of 4 land loss to Louisiana and other parts of the Gulf 5 coast that are dependent on that sediment-making land. 6 A fifth factor, which Chairman Reilly has 7 already referred to, and so has Mr. Johns, is the oil 8 industry. 9 The extraction itself may have caused some 10 subsidence. But in addition, the thousands of 11 miles -- Mr. Johns used the number of 8,000 miles, 12 I've heard other numbers that are higher that go above 13 10,000 miles of canals that are dredged through the 14 marsh, every inch of those thousands of miles brings 15 saltwater intrusion. And of course that destroys the 16 marsh. 17 So that's a problem that's been presented. 18 And, you know, what can be accomplished? 19 We can't kid ourselves. The bulk of the 20 land loss cannot be rebuilt. There is very simply not 21 enough sediment in the river to rebuild the land that 22 has been lost.</p>	<p style="text-align: right;">32</p> <p>1 about the trade-offs and about the unintended 2 consequences of these things which have endangered the 3 Gulf, I think that education process is absolutely 4 essential. Otherwise restoration efforts will not get 5 sustained support from the nation in the future. 6 Right now we've got a lot of attention, but 7 in the future that is going to evaporate. 8 But I also think people in the Dakotas and 9 Nebraska and Montana, if they recognize that when they 10 turn the light on they have actually endangered the 11 Gulf Coast, and that benefit their agricultural 12 industry, you know, has actually endangered the Gulf 13 Coast, if they understand that, then I think that 14 there's a reasonable possibility, instead of thinking 15 of help to Louisiana and the rest of the Gulf as a 16 handout, they recognize it as a responsibility and 17 part of the price of their cheap electricity. 18 There is urgency. A couple of years ago a 19 group of coastal scientists, highly respected, made 20 the statement that if we didn't get serious within the 21 next decade, we would reach a tipping point, and it 22 would be too late to really accomplish the goal of a</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

33

1 sustainable Gulf Coast.
2 We have started on the process. The easy
3 part, maybe, of fixing the coast is to identify a few
4 specific policies that need to be addressed or changed
5 and to try to take care of that.
6 I'll give you one example of a whole set of
7 possible -- just one example deals with dredging.
8 You know, one thing, the Corps of Engineers
9 dredges the river now. A lot of that dredge material,
10 according to the Corps' interpretation of the law is,
11 in effect, wasted, because they have to get rid of it
12 in the cheapest possible way.
13 I think the beneficial use of dredge
14 material is important. And I think all of the dredge
15 material that can be used should be used, even if it
16 increases the cost of dredging.
17 Also, foreign dredges operate on an
18 entirely different scale than the U.S. dredging
19 industry. Where they were building land in Dubai and
20 in Holland, other places around the world dwarf the
21 capabilities of the U.S. fleet.
22 And I think if this does require

34

1 adjustments in the Jones Act, those changes need to be
2 made.
3 Other things. You know, river diversions.
4 You know, one of the solutions is going to be cutting
5 a levy to let some of the river run out so that the
6 land is rebuilt naturally in the way it was originally
7 created. But this creates dredging costs.
8 You know, right now the Corps of Engineers
9 seems to be thinking that any of these dredging costs,
10 Louisiana has to pay its share for these. I think
11 that's ludicrous, frankly. I think it's kind of like
12 having a tractor-trailer drive through your -- over
13 your lawn, crash through your living room, and then
14 you get a bill from the trucking company not only to
15 fix your own lawn and house, but to fix the truck. It
16 just doesn't make sense to me.
17 But identifying a few specific things which
18 need to be done is really the easy part. The harder
19 part is to figure out a governance structure that is
20 going to take care of this in an effective way.
21 And later today Secretary Mabus is going to
22 announce a governing structure, at least a temporary

35

1 one, pending legislation. I hope that works. There
2 are a couple of things that I think that it needs to
3 include. Obviously it has to in a decisive way
4 coordinate the efforts of federal agencies to get a
5 rapid response. It has to involve the states. I hope
6 it also involves local government entities and
7 nonprofits.
8 I think whatever governing structure is set
9 up, it should function in a way that solicits ideas.
10 Maybe like the grant-making process at the National
11 Institutes of Health, the Small Business Innovation
12 and Research Act, where people with good ideas or
13 entities, whether it's a levy district or a state, can
14 go there, or possibly a nonprofit, and compete for
15 funds.
16 In Louisiana we do have the Coastal
17 Protection Restoration authority that has prepared a
18 master plan, and I think that's an excellent plan,
19 even if conceptual at this point. The State of
20 Louisiana also has a wide number, a large number of
21 projects which have been authorized and are ready to
22 go and lack only money.

36

1 And so on that -- and I hope, frankly, that
2 BP becomes a source of money. There is a lot of money
3 out there.
4 So my last point is, I know some of the
5 funds need legislation, the fines that EPA will
6 impose, that needs legislation to go to Louisiana.
7 The White House has said that it supports giving a
8 significant chunk of that money to Louisiana and the
9 Gulf Coast. And I certainly support that and hope
10 that happens. Thank you very much.
11 CO-CHAIRMAN GRAHAM: Thank you very much,
12 Mr. Johns and Mr. Barry.
13 Commissioner Boesch.
14 QUESTIONS FROM THE COMMISSIONERS
15 COMMISSIONER BOESCH: Chairman Graham, I
16 think we are kind of late on time. So maybe in lieu
17 of asking questions, I just want to thank the
18 witnesses and also to underscore I think a point that
19 Mr. Barry presented in a very thorough and eloquent
20 way that kind of escapes us in many ways. And this is
21 the central importance of this region to the whole
22 nation, both in terms of oil and gas production, which

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">37</p> <p>1 is the subject of our panel, but also the navigation 2 issues. I think that's underappreciated by many. And 3 also, part of that is the need to rethink how we 4 navigate through this great highway called the 5 Mississippi River to continue to provide that service 6 while we're restoring the coast. So thanks. 7 CO-CHAIRMAN GRAHAM: Thank you. 8 Chairman Reilly. 9 CO-CHAIRMAN REILLY: These are splendid 10 contributions this morning, and I don't want to 11 prolong the meeting here. But simply to ask you, 12 Mr. Barry, with respect to dredge material and your 13 reference to the Jones Act, is the issue with dredge 14 material an environmental issue that it cannot be 15 deposited because of concerns for contamination? Is 16 that what you were getting at? 17 MR. BARRY: No. There are a couple of 18 factors. You know, one is just money. The corps, you 19 know, thinks the law and maybe -- I'm not saying 20 they're wrong, you know, requires them in certain 21 situations to take the cheapest avenue to deposit the 22 material. And it's more expensive to use the dredge</p>	<p style="text-align: right;">39</p> <p>1 impacts, environmental and economic. 2 The lead questioner for this panel will be 3 Commissioner Cherry Murray. The three panelists will 4 be Dr. John Farrington, Interim Dean, School of Marine 5 Science and Technology, University of Massachusetts at 6 Dartmouth; Jane Lyder, Deputy Assistant Secretary, 7 Fish and Wildlife and Parks, Department of the 8 Interior; and Lieutenant Governor Scott Angelle, 9 Lieutenant Governor of Louisiana. 10 Dr. Farrington. 11 DR. FARRINGTON: Good morning, Senator 12 Graham, Administrator Reilly, commissioners. My name 13 is John Farrington. I'm the interim dean and 14 professor of the School of Marine Science, University 15 of Massachusetts Dartmouth. I'm a scientist emeritus 16 at Woods Hole Oceanographic Institution. Thank you 17 for the opportunity to contribute to the very 18 important work of this commission. 19 My comments of course are those of my own, 20 and they do not represent the comments or positions of 21 the organizations where I'm employed or where I'm 22 affiliated woods hole ocean graphic institution.</p>
<p style="text-align: right;">38</p> <p>1 material. 2 In terms of the Jones Act, which limits 3 foreign-flagged vessels' operations in U.S. waters, 4 there seems to have been some question during the 5 spill, for example, and the sand berm issues, whether 6 or not you could use foreign-flagged vessels or not. 7 Whether whatever the case was in the sand berm 8 construction, going forward we're certainly going to 9 needly enormous dredging capacity. 10 Building those sand berms required the use 11 of more than 80 percent of the entire U.S. dredging 12 fleet, and you can't do that on a long-term sustained 13 basis. We're going to have to have either built more 14 dredges or bring in foreign fleets, or both. 15 CO-CHAIRMAN REILLY: Thank you. 16 CO-CHAIRMAN GRAHAM: Thank you very much. 17 You've set us on a good course for today. 18 CO-CHAIRMAN REILLY: High standard. 19 MR. BARRY: Thank you. 20 PANEL II 21 IMPACTS: ENVIRONMENTAL AND ECONOMIC 22 CO-CHAIRMAN GRAHAM: Panel Number II on the</p>	<p style="text-align: right;">40</p> <p>1 I've been asked to testify on three 2 particular points. And I've submitted my recent 3 testimony and written testimony in response. And 4 these topics are, the scientific findings in the 5 aftermath of the Ixtoc I one well blowout in 1979, 6 research on other applicable oil releases, and direct 7 experience related to and scientific recommendations 8 regarding the Deepwater Horizon oil spill. 9 And I will summarize my written testimony 10 with a few key points. 11 First, the Pemex oil well blowout, June 12 3rd, 1979, through March 23rd, 1980. It occurs in 50 13 meters of water depth. There was an explosion, fire, 14 and release of oil and gas at the sediment/water 15 interface, and an estimated approximate 475,000 metric 16 tons of oil and gas were released. 17 I participated in a research cruise to that 18 particular site. The cruise track of the NOAA ship 19 Researcher and the contract vessel G.W. Pierce from 20 Tracore Marine, as shown in the next slide, extended 21 from Miami to the well site in the Bay of Campeche and 22 then along the Mexican coast to the coast of Texas and</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">41</p> <p>1 into Galveston.</p> <p>2 The next slide is an up -- I'm sorry, I've</p> <p>3 gone too far. But this is -- back up here. Okay. A</p> <p>4 blowup of the well site. When we arrived at the well</p> <p>5 site, this is the picture we saw from the helicopter</p> <p>6 operating from the Researcher.</p> <p>7 The slick is coming at us from the</p> <p>8 southwest towards the northeast. On either side of</p> <p>9 the slick in this misty day you can see the two</p> <p>10 platforms which were drilling the relief wells which</p> <p>11 were eventually used to kill this particular well.</p> <p>12 On the next day, the sun was out a little</p> <p>13 bit better, and you can see the flames and the oil</p> <p>14 bubbling up towards the surface. The flames were</p> <p>15 between 3 and 7 meters height. The platform nearby</p> <p>16 was a platform constructed by Pemex that was put in</p> <p>17 place with the eventual plan of installing a sombrero,</p> <p>18 an inverted steel cone, to contain the oil and gas.</p> <p>19 That did not work. In the end it had to be removed.</p> <p>20 Underneath the slick we sampled the oil and</p> <p>21 gas. And I will show you a transect from the well</p> <p>22 site. At the top you will see the scale of</p>	<p style="text-align: right;">43</p> <p>1 My colleague Judy McDowell and I wrote an</p> <p>2 article based on that report, and it was published in</p> <p>3 Oceanus magazine. It was for the layperson.</p> <p>4 We had a quote in that, and I would like to</p> <p>5 quote. "We also need to expand research on oil</p> <p>6 pollution in deep waters. Most concerns and research</p> <p>7 have traditionally focused on coastal waters, yet new</p> <p>8 concerns arise as oil production moves offshore. We</p> <p>9 can only speculate on the impact of oil exploration</p> <p>10 and production in deeper waters, until we have more</p> <p>11 detailed knowledge of the biological organisms in</p> <p>12 these habitats and the biogeochemical processes that</p> <p>13 govern their lives."</p> <p>14 I believe that that still holds today,</p> <p>15 commissioners.</p> <p>16 Concluding from my experience in previous</p> <p>17 oil spills and what I've heard from my involvement in</p> <p>18 advising and interacting with people who have been out</p> <p>19 in the Gulf, and I have not, scientific research often</p> <p>20 gets tangled with debates about who is to blame, who</p> <p>21 will get credit for being the lead federal agency, and</p> <p>22 the legal requirements of the natural resource damage</p>
<p style="text-align: right;">42</p> <p>1 kilometers, zero to 100 kilometers. And you can see</p> <p>2 that the gas concentrations are elevated down-current</p> <p>3 from the well site underneath the oil slick.</p> <p>4 Similarly, when we measured the oil</p> <p>5 concentrations, you can see that the oil was elevated</p> <p>6 in concentration underneath the oil slick moving from</p> <p>7 the well at zero out to about 40 kilometers.</p> <p>8 At about the 40-kilometer mark there was a</p> <p>9 freshwater plume of water coming off the coast of</p> <p>10 Mexico that resulted from the intense rainfall</p> <p>11 accompanying a hurricane and tropical storms that had</p> <p>12 gone through the area before our cruise.</p> <p>13 There was an underwater horizontal plume</p> <p>14 moving with the current away from the vertical plume</p> <p>15 and under the surface slick.</p> <p>16 With respect to the second point I was</p> <p>17 asked to address, knowledge of oil pollution in the</p> <p>18 marine environment, I would call the attention of the</p> <p>19 commission -- and I know you're aware of this -- to</p> <p>20 the National Academy of Science's report, Oil in the</p> <p>21 Sea III, in 2003. I believe it's an excellent</p> <p>22 compilation.</p>	<p style="text-align: right;">44</p> <p>1 assessment.</p> <p>2 There are delays and confusion within our</p> <p>3 government about allocations of the research funding,</p> <p>4 although I understand in the last few days that this</p> <p>5 has been rectified.</p> <p>6 Too little attention had been given to the</p> <p>7 well potential, to the real potential for deepwater</p> <p>8 oil blowout. And, in fact, the National Academy of</p> <p>9 Science's report did provide a discussion of just such</p> <p>10 an occurrence in their 2003 report.</p> <p>11 My overarching recommendation is very</p> <p>12 straightforward: The nation shouldn't let the lessons</p> <p>13 from this oil spill fade from memory, as has often</p> <p>14 happened to the oil spills in the past. And for a</p> <p>15 number of reasons, not the least of which, as has been</p> <p>16 pointed out numerous times, and we should not forget,</p> <p>17 11 people perished.</p> <p>18 The funds from research set aside by BP</p> <p>19 should be released as soon as practicable by the</p> <p>20 responsible government agencies. Unfortunately, I</p> <p>21 believe that we have lost many opportunities for a</p> <p>22 very good scientific research because of the delay in</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">45</p> <p>1 the release of those funds.</p> <p>2 I believe the awards of the funds should be</p> <p>3 expedited, and it should be done through a peer-review</p> <p>4 process.</p> <p>5 Thank you very much, commissioners, for</p> <p>6 hearing my testimony.</p> <p>7 CO-CHAIRMAN GRAHAM: Ms. Lyder.</p> <p>8 MS. LYDER: Thank you, Mr. Chairman, and</p> <p>9 members of the commission, for giving me the</p> <p>10 opportunity to appear today.</p> <p>11 I'm going to need the clicker. Okay.</p> <p>12 I brought with me some photographs to</p> <p>13 illustrate my statement. I spent the last part of</p> <p>14 April and the month of May in Houma, Louisiana,</p> <p>15 working at the incident command on the spill.</p> <p>16 And the resources of the Gulf, the wildlife</p> <p>17 resources of the Gulf, are so magnificent that I</p> <p>18 wanted to share some of the pictures with you so you</p> <p>19 can see what we're considering and the impact that has</p> <p>20 occurred.</p> <p>21 I have with me today Dr. Roger Helm from</p> <p>22 the U.S. Fish and Wildlife Service. He is the chief</p>	<p style="text-align: right;">47</p> <p>1 The impacts so far have been significant.</p> <p>2 Oil can affect wildlife and their habitats in many</p> <p>3 ways. Oil causes harm to wildlife through physical</p> <p>4 contact, ingestion, inhalation, and absorption.</p> <p>5 Floating oil can contaminate plankton,</p> <p>6 including algae, fish eggs, and larvae of various</p> <p>7 invertebrates. Fish and some sea birds can become</p> <p>8 contaminated by feeding on these organisms.</p> <p>9 Larger animals in the food chain can</p> <p>10 consume contaminated organisms as they feed on fish</p> <p>11 and other prey, thus impacting the entire ecosystem</p> <p>12 through a cascading effect.</p> <p>13 Preliminary data as of the middle of last</p> <p>14 week tell us that 8,180 birds have been collected or</p> <p>15 captured so far. Of those, 2,076 were visibly oiled</p> <p>16 and alive. Of those 2,076, 1,225 birds have been</p> <p>17 released into the wild.</p> <p>18 6,054 birds were collected dead. Of that</p> <p>19 number, 2,262 were visibly oiled.</p> <p>20 During the spill hundreds of species were</p> <p>21 at the peak of their breeding or spawning period.</p> <p>22 With more than 60 percent of our wildlife</p>
<p style="text-align: right;">46</p> <p>1 of the services division of environmental quality.</p> <p>2 Over the course of the response, we at</p> <p>3 Interior have worked with many partners to minimize</p> <p>4 impacts to wildlife and their habitat.</p> <p>5 We manage 36 national wildlife refuges and</p> <p>6 eight national park units along the Gulf Coast,</p> <p>7 covering nearly 3 million acres. There are 38</p> <p>8 federally listed species protected under the</p> <p>9 Endangered Species Act throughout this area.</p> <p>10 Approximately 1,000 miles of shoreline was impacted,</p> <p>11 including about 275 miles of lands that Interior</p> <p>12 manages.</p> <p>13 Gulf Islands National Seashore was the only</p> <p>14 park unit oiled. Most of the affected area here was</p> <p>15 sandy shore, and a small part was marsh.</p> <p>16 Approximately 95 percent of this shoreline</p> <p>17 saw oil. About half of it was heavily oiled, and much</p> <p>18 of it was oiled twice.</p> <p>19 Soon after the spill occurred, oil washed</p> <p>20 ashore at Breton National Wildlife Refuge. Just as</p> <p>21 Royal Terns, Brown Pelicans, and Lease Terns had begun</p> <p>22 nesting.</p>	<p style="text-align: right;">48</p> <p>1 data verified, we can say that the three most affected</p> <p>2 species appear to be Brown Pelicans, Northern Gannets,</p> <p>3 and Laughing Gulls. To give you a sense of the value</p> <p>4 of these coastal habitats, consider that the northern</p> <p>5 Gulf coast is home to one of every four Laughing</p> <p>6 Gulls.</p> <p>7 Nearly half of the southeastern population</p> <p>8 of Brown Pelicans, the Louisiana state bird, lives</p> <p>9 along the northern Gulf Coast, and generally nests on</p> <p>10 protected coastal islands.</p> <p>11 The orange line in the back of that photo</p> <p>12 is a boom. When I was in Houma, I showed this</p> <p>13 photograph at a general meeting of the incident</p> <p>14 command, to give the Coast Guard and the Navy and all</p> <p>15 the people from NOAA who were working there so hard,</p> <p>16 an idea of what they were protecting. Because this is</p> <p>17 what was happening at the time of the spill.</p> <p>18 In early September, Fish and Wildlife</p> <p>19 Service biologists and biologists with the Louisiana</p> <p>20 Department of Wildlife and Fisheries began survey work</p> <p>21 of nearly a hundred bird-nesting colonies along the</p> <p>22 coast. The results of those surveys are currently</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">49</p> <p>1 being analyzed.</p> <p>2 Right now, the fall migration is underway.</p> <p>3 This is a map of the flyways that converge on the</p> <p>4 Gulf. Songbirds and shorebirds began their migration</p> <p>5 in July. Waterfowl began arriving in late August and</p> <p>6 early September.</p> <p>7 We know there are significant impacts to</p> <p>8 marsh and coastal wetland habitats along sections of</p> <p>9 the Louisiana coast, particularly near Grand Isle,</p> <p>10 Louisiana.</p> <p>11 We don't yet know what the full impact will</p> <p>12 be to migratory birds and other wildlife.</p> <p>13 Oil has a potential to endure in the</p> <p>14 environment long after a spill and has been found in</p> <p>15 sediment for 30 years after a spill.</p> <p>16 The Fish and Wildlife Service has joined</p> <p>17 with the Natural Resources Conservation Service to</p> <p>18 implement a migratory bird habitat initiative aimed at</p> <p>19 creating additional habitat on the ground by asking</p> <p>20 some farmers to flood their fields. We hope this will</p> <p>21 reduce the probability of migrating birds coming into</p> <p>22 contact with oil-impacted areas.</p>	<p style="text-align: right;">51</p> <p>1 Natural Resources Damage Assessment and Restoration</p> <p>2 Program to complete a natural resource damage</p> <p>3 assessment and restoration blueprint. The Department</p> <p>4 of Agricultural and Tribal Governments also has been</p> <p>5 invited to participate.</p> <p>6 We have documented significant impacts to</p> <p>7 fish and wildlife and their habitat, but there is</p> <p>8 still much we do not know.</p> <p>9 We are learning a great deal from the</p> <p>10 ongoing work of our nation's best biologists and other</p> <p>11 scientists.</p> <p>12 Thank you for the opportunity to testify.</p> <p>13 CO-CHAIRMAN GRAHAM: Thank you, Ms. Lyder.</p> <p>14 Lieutenant Governor Angelle, on behalf of</p> <p>15 Commissioner Garcia and myself, I wish to thank you</p> <p>16 for your great hospitality and high level of</p> <p>17 information and insight that you provided us on our</p> <p>18 recent visit to Louisiana. Thank you.</p> <p>19 LT. GOVERNOR ANGELLE: Thank you, Senator</p> <p>20 Graham, and to Administrator Reilly and distinguished</p> <p>21 members of the commission.</p> <p>22 Thank you for inviting me here, and thank</p>
<p style="text-align: right;">50</p> <p>1 In mid-June biologists began considering</p> <p>2 what could be done to limit potential impacts to</p> <p>3 emerging sea turtles. Among the early fears was a</p> <p>4 concern that surface oil could saturate sargassum pads</p> <p>5 that young turtles depend on for shelter and food.</p> <p>6 What resulted was an historic translocation</p> <p>7 of sea turtles nests from the northern Gulf coast of</p> <p>8 Florida and Alabama to the Atlantic coast of central</p> <p>9 Florida at the Kennedy Space Center.</p> <p>10 Biologists from federal and state</p> <p>11 government, conservation groups, and private</p> <p>12 supporters, came together to do this. In all, 278</p> <p>13 nests were moved, and so far nearly 15,000 hatchlings</p> <p>14 have been released in the Atlantic along 25 miles of</p> <p>15 coast in Florida. We are continuing to monitor these</p> <p>16 habitats as the end of nesting season approaches in</p> <p>17 early October.</p> <p>18 Many of the long-term impacts from the oil</p> <p>19 spill are unknown and may not manifest themselves for</p> <p>20 years. To address this we are working with NOAA, the</p> <p>21 States of Texas, Louisiana, Mississippi, Alabama, and</p> <p>22 Florida, and the Department of Defense as part of the</p>	<p style="text-align: right;">52</p> <p>1 you all for your public service. And I do appreciate</p> <p>2 the time that we've had to visit in Louisiana, and</p> <p>3 thank you for making the sacrifices to be there. I</p> <p>4 bring greetings to you today from Governor Jindal and</p> <p>5 the men and women of Louisiana who have been working</p> <p>6 now for the past 162 days to restore our way of life</p> <p>7 in the Gulf Coast. I realize that you have a robust</p> <p>8 agenda today, so I will only offer brief remarks and</p> <p>9 supplement with written comments.</p> <p>10 Our region of the Gulf of Mexico is</p> <p>11 different, much different from our sister states, and</p> <p>12 it has often been referred to as America's energy</p> <p>13 coast. Certainly we are and we realize that we are a</p> <p>14 unique slice of America that has embraced the</p> <p>15 development of all of our natural resources</p> <p>16 simultaneously. We are not an either/or province, but</p> <p>17 absolutely respect those regions of our nation that</p> <p>18 wish to be.</p> <p>19 For the last 75 years, through governors of</p> <p>20 different political parties, from different geographic</p> <p>21 regions of the state, we have always embraced a</p> <p>22 management philosophy that encouraged the exploration</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">53</p> <p>1 of oil and gas alongside a robust fisheries industry. 2 And this coexistence has worked well. In fact, we 3 even celebrate each Labor Day weekend the shrimp and 4 petroleum festival in Morgan City, Louisiana. 5 At the same time we explore, store, 6 produce, refine, process, and transport a third of the 7 nation's oil and gas consumption. We provide 8 one-fifth of the nation's commercial fisheries' catch 9 for the lower 48 states. 10 We believe these efforts can be summed up 11 best as nation-building, and what we do has 12 contributed to make America stronger and more secure 13 as so we and it should. 14 The three most impacted areas of the 15 Louisiana economy that I've been asked to speak to 16 today about that have shown a weakness since the oil 17 spill are our seafood industry, our tourist industry, 18 and our oil and gas exploration industry; the latter 19 is particularly due to the moratorium. 20 Approximately 23 million people visit our 21 state annually. Our tourist industry is about \$8 22 billion in size annually, generating about a billion</p>	<p style="text-align: right;">55</p> <p>1 became aware of your invitation for our testimony 2 today. The commercial fishing industry has a \$3 3 billion economic impact and has been one of our most 4 reliable industries. 5 But the LSU ACT Center reports shrimp 6 landings were down 52 percent in the months of May, 7 June, and July versus a three-year average from 2007 8 to 2009. Down by 92 percent in Mississippi, Alabama 9 by 82 percent, and Texas by 16. 10 Realizing safety should be our first 11 priority, we were very aggressive protecting public 12 health by imposing a totaling of 58 emergency actions 13 of the management of our fishing areas. The lack of 14 any documented case of tainted Louisiana seafood 15 clearly indicates these efforts were effective in 16 protecting the public. To date nearly 30,000 oysters, 17 shrimp, crab, and fish have been collected. Tested at 18 independent labs have revealed no findings of 19 significance. And yet restaurants continue to reveal 20 that they have less demand by their customers for 21 seafood. 22 In Louisiana we don't have the option of</p>
<p style="text-align: right;">54</p> <p>1 dollars in tax revenues and employing 124,000 people, 2 about seven percent of our state's work force. It is 3 absolutely huge for us. And, like other places in 4 America, people come to Louisiana for a variety of 5 reasons. They come for our music, our culture, our 6 sporting events, our entertainment, our outdoor 7 recreation, like all across America, visiting family 8 and friends. But the Number 1 historic reason, the 9 Number 1 historic reason that people come to 10 Louisiana, is for our food. 11 Our cuisine is our Number 1 tourism asset, 12 and it is tied to the availability and the confidence 13 the market has in our seafood. Take either 14 availability or confidence away, and you cripple our 15 most unique selling point. 16 The oil spill has done both. While 17 availability should be able to come back in a short 18 term and appears that it is coming back in a short 19 term, confidence is something we will have to earn in 20 the marketplace. And that will take a serious 21 investment of the responsible party, a process that BP 22 has refused to engage in up until last week when they</p>	<p style="text-align: right;">56</p> <p>1 showing a picture of a clean beach and declaring 2 victory. Common sense tells us we will need a 3 long-term seafood testing and monitoring program, 4 along with a marketing strategy complete with tracking 5 surveys, to determine when consumer confidence is 6 restored. We have asked for both from the responsible 7 party, and got neither. 8 But rather than relying just on common 9 sense, we engaged professionals to conduct national 10 and regional perception studies. I wish to make the 11 results of these three studies part of the public 12 record today. In summary, the studies indicate the 13 following: Our May 28th report says that of the 23 14 percent of respondents who had plans to visit 15 Louisiana prior to the oil spill, a quarter had either 16 postponed or completely cancelled their trip. 17 Fifty-five percent stated they believed the 18 restaurants serving Louisiana seafood put customers at 19 risk. Our most recent study, released on August 16th, 20 confirmed that despite the passage of time, the 21 nation's perception has not much improved. 22 Twenty-eight percent of the respondents believe the</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">57</p> <p>1 oil spill is just as bad or worse than Hurricanes 2 Katrina and Rita. Eighty believe the oil spill will 3 affect Louisiana for at least two years. Twenty-nine 4 percent believe -- I am sorry. Twenty-nine percent of 5 the respondents who had planned to visit Louisiana 6 have cancelled purely because of the oil spill. But 7 most devastating, 48 percent still believe restaurants 8 that serve Louisiana seafood across America are 9 putting customers at risk.</p> <p>10 Again, until the responsible party learned 11 of our invitation to testify at this meeting, they had 12 for 50 days ignored two letters on seafood promotion 13 and tourism marketing. I would like to make those 14 letters part of the public record today. I am hopeful 15 today is a new beginning of a new attitude from the 16 responsible party, and I respectfully request that you 17 require the responsible party to file a weekly report 18 with this commission on their efforts to restore the 19 image and brand of the Gulf coast states. I think 20 that will add to the transparency and accountability 21 we need. It is offensive at best to watch television 22 ads nightly indicating that they will make this right,</p>	<p style="text-align: right;">59</p> <p>1 proportions. Worse than all of that is the de facto 2 moratorium in the shallow waters, an area that the 3 President and Secretary have both publicly indicated 4 are, in fact, open for business.</p> <p>5 The lack of permits being issued is at a 6 critical level. We have had over 11,000 shallow-water 7 wells drilled in America in the last 15 years, with 20 8 well-control events and a total of 15 barrels of oil 9 spilled. The risk in shallow waters is significantly 10 less, but it remains a one-size-fits-all response.</p> <p>11 I'm afraid the oil and gas industry, 12 because it may be popular, is being held to a higher 13 standard than other industries. We are meeting with 14 Director Bromwich today to offer suggestions on how we 15 might streamline, but we have got to get past 16 punishing the innocent companies and workers. It is 17 like having a problem with a Boeing aircraft, but 18 requiring Cessna to pay the price.</p> <p>19 By the end of October 70 percent of the 20 shallow-water rigs will be idle, a quarter of our 21 jack-up rigs are already idle. Being smart and 22 efficient in the permitting process doesn't have to</p>
<p style="text-align: right;">58</p> <p>1 when they refuse to even respond to the letters 2 requesting engagement on these significant issues.</p> <p>3 Turning to the other major impacted area of 4 our economy is oil and gas exploration. I know you 5 had a great tell of testimony on the moratorium, so I 6 will keep it very brief. I will tell you that the oil 7 spill made us sad; the moratorium makes us mad. We 8 understand it can't be business as usual and that a 9 time-out was and is appropriate. But there has not 10 been one shred of evidence of a systemic failure, and 11 yet we have a one-size-fits-all response from the 12 government. The courts have declared the moratorium 13 arbitrary and capricious. Several of the Secretary's 14 own experts have publicly disagreed with him on the 15 imposition of a moratorium, and the national 16 bipartisan commission believes that the new rules that 17 have been imposed are sufficient to lift the 18 moratorium.</p> <p>19 We are now in the fourth month of that 20 moratorium. Following the tragedy of the 9/11 21 disaster we shut down the airline industry for four 22 days. An obvious systemic failure of catastrophic</p>	<p style="text-align: right;">60</p> <p>1 mean we are cutting corners.</p> <p>2 Again, for a full transparency I ask that 3 you ask the Bureau of Ocean Energy to file with you a 4 weekly report on how they are doing with shallow-water 5 permitting.</p> <p>6 Thank you for your service. And again, we 7 will submit the documents we have.</p> <p>8 We believe in Louisiana that we will drill 9 again, we will fish again, and we will continue to be 10 a slice of America that fuels and feeds the nation. I 11 invite you to the sportsman's paradise, and I ask that 12 you consume Louisiana seafood every chance you can.</p> <p>13 Thank you very much.</p> <p>14 CO-CHAIRMAN GRAHAM: Thank you very much to 15 each of the members of the panel.</p> <p>16 Chairman Reilly is going to commence the 17 questioning.</p> <p>18 QUESTIONS FROM THE COMMISSIONERS</p> <p>19 CO-CHAIRMAN REILLY: I have a question for 20 Dr. Farrington. With respect to the Ixtoc spill, the 21 continuing effects of that are known, are measured, 22 are demonstrable, and to what extent; if you can</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">61</p> <p>1 comment on that? I know that there were not baseline 2 studies done and research done at the time. But what 3 do we know about the persistence of the oil from that 4 very large spill? 5 DR. FARRINGTON: Well, to my knowledge, 6 Commissioner, there were limited studies on the 7 biological effects. And I have not been able to find 8 in the literature, nor have reviews written by experts 9 from the United Nations been able to identify in the 10 literature any studies on long-term biological 11 effects. To my knowledge. 12 There are areas where, for example, Dr. Wes 13 Tunnel of Texas A&M University at Corpus Christi, has 14 resampled pieces of tar and areas in lagoons where the 15 tar came ashore, and it is still present. But as far 16 as the larger area initially impacted by the spill, 17 unfortunately there are no scientific studies of which 18 I'm aware. 19 CO-CHAIRMAN REILLY: Ms. Lyder, as a former 20 President of the World Worldwide Fund, I have to ask 21 you, do we expect the turtles to adopt those new 22 beaches on the Atlantic coast of Florida?</p>	<p style="text-align: right;">63</p> <p>1 time experiment as a trade-off for the best chance for 2 those turtles to survive versus them being released 3 into the Gulf at that particular time. 4 CO-CHAIRMAN REILLY: Can you comment, 5 either of you, on the impact on the sea turtles of the 6 berm projects? 7 MS. LYDER: My understanding is that 8 initially there were a small number of turtles taken 9 as a result of the hopper dredges. But I think that 10 that issue was corrected. And I have heard from NOAA, 11 because NOAA is responsible for the sea turtles when 12 they're in the water, Fish and Wildlife Services is 13 responsible when they're on the beaches, that the sea 14 turtles are not being negatively affected by the sand 15 berm project. 16 CO-CHAIRMAN REILLY: You have previously 17 testified, Ms. Lyder, for the house Natural Resources 18 Subcommittee on June 10th, 2010, that you, quote, 19 "expect wildlife impacts to be subtle and chronic and 20 persist for years and could possibly have 21 population-level impacts." 22 Is that still your view?</p>
<p style="text-align: right;">62</p> <p>1 MS. LYDER: I believe that we do expect the 2 turtles that were hatched there to adopt those beaches 3 as their homes. 4 CO-CHAIRMAN REILLY: I didn't realize it 5 was that simple. 6 MS. LYDER: Roger, do you have anything to 7 add? 8 CO-CHAIRMAN GRAHAM: This is Mr. Roger 9 Helm. 10 MS. LYDER: Dr. Helm, yes. 11 CO-CHAIRMAN GRAHAM: Doctor, would you give 12 your title? 13 DR. HELM: Yes, sir. I'm the chief for 14 environmental quality for the U.S. Fish and Wildlife 15 Service, but in this event I'm serving as the 16 scientific advisor to the Department of Interior as 17 authorized official for the damage assessment. 18 Mr. Reilly, I'm not an expert on the 19 turtles. The expectation is, as I understand it, that 20 the turtles will return to the beach. But as in many 21 of the situations for this particular event, this is 22 an experiment that's being conducted right now; a real</p>	<p style="text-align: right;">64</p> <p>1 MS. LYDER: Yes. In terms of 2 population-level impacts, I think we're somewhat more 3 hopeful that those impacts will not be as significant 4 as we feared in the midst of the spill, although we 5 don't know. 6 I think in my testimony I pointed out that 7 because of the cascading food chain and the impacts on 8 wildlife of ingesting contaminated organisms and then 9 resultant organ failure, we really don't -- we don't 10 know what we're going to see. But we will be 11 monitoring the population affected by this spill. 12 CO-CHAIRMAN REILLY: Based on observations 13 so far, are there specific species particularly at 14 risk right now? 15 MS. LYDER: Birds. Migratory birds are 16 particularly at risk because there are still oiled 17 areas. And I think we all have seen the pelican. 18 We've seen many pictures of oiled pelicans. In part 19 that's because of the way that pelicans feed. 20 Pelicans, if you've watched them when 21 you've gone to the beach, they fly along and they, you 22 know, they go up high, and then they dive when they</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

65

1 see what they think is a group of fish, food.
2 Well, they've been mistaking these oil
3 mousse patties, because they're discolorations in the
4 water, as food. And so they've been diving right into
5 the oil and then coming back up through the oil, the
6 way they do when they feed, and being covered.
7 So the largest bird impact has been with
8 the Laughing Gull, and then with pelicans.
9 DR. HELM: I would just add that in certain
10 species such as the marsh birds that are very -- the
11 populations are very local and they stay there and the
12 marsh still has oil in it, those species, like a
13 Clapper Rail or Seaside Sparrow are of special
14 concern. And we have ongoing studies of telemetry to
15 try to understand the impacts.
16 CO-CHAIRMAN REILLY: Just a quick question
17 before I turn it over to Dean Murray.
18 Governor, do you have a sense of the
19 situation with respect to the rigs today? You
20 referred to them as to which are likely to be able to
21 resume drilling as soon as the moratorium is lifted?
22 There was some suggestion yesterday from the Interior

66

1 Department spokespeople that it won't be an immediate
2 resumption, depending on the adequacy of compliance
3 with NTLs 5 and 6 and other new rules that are being
4 prescribed.
5 LT. GOVERNOR ANGELLE: Well, certainly I
6 believe the industry has responded very well to NTL 5.
7 NTL 6 is, by all accounts, a very difficult regulation
8 to maneuver through. And, quite frankly, I don't
9 believe the Bureau of Ocean Energy clearly understands
10 what they're asking in NTL 6. I'm confident the
11 industry has the ability to respond to a clearer set
12 of rules. If the rules are such that it's going to
13 take ten yards to make a first down, I certainly
14 believe that if we're now changing it to 15 yards to
15 make a first down, that the industry will respond.
16 But the regulator has a responsibility to
17 make it very, very clear to the regulated community
18 what it is that they want. And by their own admission
19 they don't have enough employees, they are having to
20 go through a tremendous amount of reviewing permits,
21 as so they should.
22 But I'm very concerned that the industry

67

1 is, although willing to respond, just has not got a
2 clear indication from the Bureau. And that's with all
3 due respect to the Bureau. I realize that Director
4 Bromwich has his hands full. I believe he is a great
5 American, trying to do everything he can. I will be
6 visiting with him this afternoon. But I have my
7 concerns that he has the resources he needs and
8 there's a clear indication that what it is they want
9 energy companies to do.
10 CO-CHAIRMAN REILLY: Thank you.
11 Dean Murray?
12 COMMISSIONER MURRAY: Thank you.
13 Lieutenant Governor Angelle, can you tell
14 us a little bit more about your plan for how the
15 public perception of seafood could be improved, and
16 what it is you got -- what indications you got from BP
17 that they are now listening?
18 LT. GOVERNOR ANGELLE: Well, after it
19 became public that I was invited to testify today, BP
20 scrambled a few F-16s up and came to see me in Baton
21 Rouge -- and that's my analogy. And we had a very,
22 very candid conversation about the fact that we had

68

1 submitted on July the 26th perception studies that
2 they had not even acknowledged, had not responded to,
3 had not even answered the mail.
4 We followed that up with a letter I believe
5 on September the 15th as a second letter, and then
6 transmitted the third report that we have, which was
7 done in August. And we simply are putting out what we
8 believe, again, are scientific facts. We've noticed
9 that BP has done a tremendous job advertising with
10 regards to their own image. And we believe that it
11 will take a serious investment to overcome the
12 perception issues that Americans throughout the
13 country are indicating that they don't have any
14 confidence in the quality of the Louisiana seafood
15 brand that at one time was the Number 1 seafood brand
16 in the nation.
17 So how do we do it? I think first of all
18 we have to get to the point where we engage, we have
19 to acknowledge that there is a problem, we have to
20 acknowledge that the responsible party is responsible
21 for the problem, and we need to go through a series of
22 investments, including things like incentivizing. I'm

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

69

1 aware of when one of the auto manufacturers had a
2 problem this year with brakes, they had to double down
3 on the rebates that they were offering. We are going
4 to need to incentivize people to come to Louisiana
5 with, you know, and just by example, either gasoline
6 travel cards or, you know, three hotel rooms for the
7 price of one. It is perhaps gift cards on
8 restaurants. It is doing all the things that we are
9 going to have to do. And those are just some very
10 in-the-weeds type responses that are going to get
11 people to take a chance, if you would, to come and be
12 a part of it.

13 You know, we feel like we've gone from a
14 new car to becoming a used car. And we're going to
15 need incentives to get folks to come and visit and be
16 a part of it.

17 COMMISSIONER MURRAY: Have you suggested a
18 testing campaign, a very rigorous testing campaign,
19 scientific? I mean, marketing is one thing; but
20 actually giving people data is rather important.

21 LT. GOVERNOR ANGELLE: Well, certainly what
22 we've indicated to BP is that there ought to be an

70

1 investment in the marketplace. There ought to be
2 tracking polls. BP does not owe the State of
3 Louisiana a response, a baseline that is -- to get us
4 past our baseline prior to the BP oil spill. We ought
5 to have an investment that simultaneously tracks what
6 consumers are -- the consumer confidence that is
7 coming back across the nation.

8 In addition to that, we have separately
9 requested -- the Department of Wildlife and Fisheries
10 has requested an investment I think of \$173 million in
11 a seafood testing and monitoring program to use that
12 as the continued confidence. I mean, it's one
13 thing -- you're exactly right. It's one thing to tell
14 our story. But the story that we have to tell has to
15 be based on science. And we have asked for that.
16 Actually, it was a 20-year program that's been scaled
17 down to a five-year program. And it is my opinion
18 that recently BP had said they're not sure if they're
19 willing to invest in that either.

20 So it is creating the story. We believe
21 our tests already show that we do have a story. It's
22 expanding on that story, getting confirmation, if you

71

1 would, belts and suspenders on that story, and then,
2 you know, telling that story to America.

3 COMMISSIONER MURRAY: Is this purely a
4 Louisiana plan, or is this all five states, or what's
5 the --

6 LT. GOVERNOR ANGELLE: Actually, each one
7 of us has our own individual asks, but I haven't
8 reached out in my capacity to Florida, Alabama, and
9 Mississippi from a tourism standpoint. And I'm trying
10 to gather the four of us with BP officials in New
11 Orleans next week. Because we believe there is -- you
12 know, part of it is a regional response, and part of
13 it is an individual response.

14 COMMISSIONER MURRAY: Thank you.

15 LT. GOVERNOR ANGELLE: Thank you, ma'am.
16 Thank you, commissioners.

17 COMMISSIONER GARCIA: Dr. Farrington, you
18 indicated in your presentation that more long-term
19 studies are going to be necessary, and the need for
20 investment in that area.

21 Why is it that we don't have long-term
22 studies and information about Ixtoc; is it because

72

1 there wasn't the willingness to invest? Did people
2 forget about it after the oil stopped flowing? What
3 happened?

4 DR. FARRINGTON: Well, I believe,
5 Commissioner, primarily there's a tendency to forget
6 about the oil spills after the visible appearance of
7 the oil slick disappears. Which, of course,
8 scientifically we know to be a major mistake.

9 As far as the long-term effects on Ixtoc,
10 that spill took place in Mexican waters, and the
11 Mexican government made it very clear that they would
12 do the biological effects studies. And to my
13 knowledge, no U.S. scientists were allowed to go
14 there. There are -- other scientists from the United
15 Nations were invited in to do assessments after the
16 fact. Their reports, which I referred to in my
17 written testimony, are the basis for me saying that I
18 don't know of any long-term biological-effect studies.

19 I believe the issue at stake is that they
20 are expensive, and there are other competing
21 priorities. And it's as simple as that.

22 COMMISSIONER GARCIA: Thank you.

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

73

1 Lieutenant Governor, it's good to see you
2 again. Could you tell us again what you have done up
3 to this point in terms of testing seafood safety, what
4 information you have available?
5 LT. GOVERNOR ANGELLE: Yes. I appreciate
6 that question. I'd have to defer an answer, and I
7 would be able to get that to you in writing. The
8 Department of Wildlife and Fisheries I know has
9 engaged, along with the federal partners, on a variety
10 of testing. I'm aware that the samples are large
11 samples. I'm aware that independent laboratories have
12 been used. I'm aware that those reports have been
13 made public and posted on the Internet sites. I'm
14 aware that we have requested more robust testing,
15 again to make sure that we are telling the exact story
16 that we need to be telling to the American people.
17 But the details on that, I would have to respectfully
18 request that you give me an opportunity to provide
19 that to you in writing.
20 COMMISSIONER GARCIA: Okay. But is there
21 any indication at this point from those tests, to your
22 knowledge, of increased levels of toxicity in seafood?

74

1 LT. GOVERNOR ANGELLE: The information I've
2 been briefed of by the Louisiana Department of
3 Wildlife and Fisheries indicate that there has not
4 been one finding of any level that concerns FDA above
5 a -- what would be a health standard that they would
6 approve.
7 COMMISSIONER GARCIA: Okay. And what kind
8 of -- how would you characterize the relationship with
9 the federal government, the testing agencies, NOAA,
10 FDA, as well as the state authorities that are charged
11 with this?
12 LT. GOVERNOR ANGELLE: You know, I think
13 it's cooperative. I think that the responsible party
14 needs to get in the game.
15 COMMISSIONER GARCIA: Thank you.
16 CO-CHAIRMAN GRAHAM: The -- oh, I'm sorry.
17 COMMISSIONER BEINECKE: Can I just ask --
18 CO-CHAIRMAN GRAHAM: Yes. Commissioner
19 Beinecke.
20 COMMISSIONER BEINECKE: Thank you.
21 Dr. Farrington, a question: You were very
22 strong in your recommendation that there needed to be

75

1 more research done in the deepwater environment
2 because of the expansion there. Are you familiar with
3 the environmental studies and the research that MMS,
4 now BOEM, has invested in in the deepwater
5 environment? And in your opinion is that adequate, or
6 there needs to be a more robust research program? If
7 you could just make a comment on what has taken place
8 so far.
9 DR. FARRINGTON: Certainly. Commissioner,
10 I've tried to stay up to date on this. Many years ago
11 I chaired the national research council committee that
12 reviewed the environmental studies program of MMS.
13 And as I indicate in my written testimony,
14 unfortunately at that time, once we had submitted our
15 reports saying there needed to be more studies, since
16 there were moratoriums in place, in many instances
17 around the coast, but not in the Gulf, the actual
18 budget for MMS and the environmental studies program
19 was reduced.
20 I don't think that there is enough funding
21 right now in the deepwater areas to understand even
22 the biota that are there.

76

1 We do not have a very good understanding of
2 the midwater regions of the deepwater biota of the
3 Gulf coast, despite the very best efforts of
4 scientists not only in the Gulf Coast but elsewhere.
5 COMMISSIONER BEINECKE: So would it be your
6 recommendation that in the restoration and the natural
7 resource damage assessment recommendations, that one
8 of the areas they ought to look at is in that
9 deepwater environment? Because a lot of the focus,
10 obviously, for obvious reasons, is on the coastal and
11 near shore environment.
12 DR. FARRINGTON: Yes. I would recommend
13 that. But I would recommend it with the understanding
14 that unfortunately because of the delays in the
15 allocation of the funding, that many of the
16 opportunities to really understand what happened in
17 the deep water have gone by.
18 But that doesn't mean we shouldn't go out
19 and take a look now. And I would be only speculating
20 to say what actually was happening. But I do think we
21 need more offshore studies. But that's not to say
22 that it isn't important to do the studies in the near

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

77

1 shore region, as has been pointed out by the panelists
2 here and other scientists.
3 COMMISSIONER BEINECKE: Right. Thank you
4 very much.
5 CO-CHAIRMAN GRAHAM: Dr. Farrington, you
6 made a suggestion that the manner in which the funds
7 that might be available for restoration should be
8 distributed either in whole or in substantial part,
9 would be by a grant program with those grant requests
10 then peer-reviewed.
11 Did I accurately capture your concept?
12 DR. FARRINGTON: Expedited peer-review
13 process.
14 CO-CHAIRMAN GRAHAM: Expedited.
15 If you heard the first panel of Mr. Johns
16 and Mr. Barry, they were talking about the large
17 issues of deterioration of the -- particularly the
18 central upper Gulf, and the need to use this tragedy
19 as a jump-start to move forward on a large-scale
20 restoration program.
21 I think your comments and theirs sort of
22 pose the tension of how we should approach

78

1 restoration. Should we approach it as a series of
2 individually generated ideas, or should we approach it
3 as a strategic plan, and how to support that strategic
4 effort for long-term upper Gulf restoration.
5 I think although the Lieutenant Governor
6 didn't discuss this particularly, I know from our
7 previous personal conversations that this is an issue
8 of great interest to his.
9 I'd like comments of the two of you as to
10 these alternatives, or do you have some suggestions of
11 how the different approaches might be melded together?
12 DR. FARRINGTON: Thank you, Governor.
13 I appreciate the opportunity to go first,
14 because, in fact, I am not suggesting that the funding
15 should be taken away from restoration. What I'm
16 simply talking about is funding for research to
17 understand the science behind the inputs, fates, and
18 effects of oil on the marine environments, and
19 specifically this oil spill.
20 I wasn't clear enough, Senator, and I
21 apologize for that, that what I'm talking about is
22 understanding the fundamental science and getting that

79

1 funding for that.
2 There is clearly a major effort that needs
3 to be done with respect to the science applied to
4 restoration. And that does need the coordinated plan.
5 And I do support wholeheartedly the comments of the
6 first panel with respect to looking at that within the
7 larger context of what's happened in the Gulf Coast
8 region.
9 So I hope that clarifies my particular
10 statement, Senator.
11 LT. GOVERNOR ANGELLE: And certainly,
12 Senator, you and I had a chance to visit. I know this
13 afternoon you will hear from Gary Briggs, who is the
14 Governor's executive director of coastal activities.
15 Certainly in the state we have invested
16 heavily in development of a master plan, a master plan
17 that has been recognized by EPA. We believe it's
18 appropriate for this nation to take a portion, the
19 first of the fruits, if you would, from the
20 development of its oil and gas offshore resources, and
21 dedicate those resources to the protection of our
22 coastal resources and development of our -- protection

80

1 of our fishery resources.
2 So we would certainly be a part of a team
3 that believes in an overall strategic approach.
4 However, we would also say that several projects have
5 already been approved by the Corps of Engineers that
6 are awaiting funding, and we believe that in time some
7 of the oil and gas revenue from offshore to these kind
8 of projects would allow those projects to move forward
9 in an expedited way. Thank you.
10 CO-CHAIRMAN GRAHAM: I apologize, but our
11 next panel members are under some time pressure, and
12 to the commissioners, I'm afraid we are going to have
13 to lose our break. I understand Governor Barbour is
14 here. If he would be willing to come forward, we can
15 start with Panel III. And then as Senator Landrieu,
16 who is en route and must leave at 11:15 to make a
17 Senate vote at 11:30, arrives, we will then follow
18 Governor Barbour with Senator Landrieu's presentation.
19 Is Governor Barbour here? Oh, they're both
20 here. Okay. Good. This is not a break. This is
21 just a pause as we wait for our next panel to arrive.
22 PANEL III

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">81</p> <p>1 ELECTED OFFICIALS: THE VIEW FROM THE REGION 2 CO-CHAIRMAN REILLY: Good morning. 3 We are very pleased to have you both here 4 representing the region. We are focusing today very 5 closely on the region, and particularly on the subject 6 of restoration, in which you both have demonstrated 7 leadership and vision. We would be very pleased to 8 have you present to us, and look forward to the 9 conversation with you. 10 I think that you are under time pressure 11 for a Senate vote. Is that what I understand, Senator 12 Landrieu? 13 THE HONORABLE MARY LANDRIEU: I believe the 14 vote is in an hour. Yes. 15 CO-CHAIRMAN REILLY: Okay. So we're all 16 right. Please. 17 THE HONORABLE MARY LANDRIEU: Do you want 18 me to proceed? 19 CO-CHAIRMAN REILLY: Yes, please. 20 THE HONORABLE MARY LANDRIEU: Thank you, 21 Mr. Chairman. I really appreciate the opportunity to 22 testify. This will be my second time, and I'm</p>	<p style="text-align: right;">83</p> <p>1 library, neighborhood by neighborhood together for a 2 while now, and now to have this challenge is 3 particularly difficult. 4 I want to ask the chairman how much time I 5 have. I'd like to work, Senator, from my prepared 6 remarks if I could, summarizing as much. But do I 7 have five minutes at least? 8 CO-CHAIRMAN REILLY: I'm not sure how much 9 time you have, but we've allocated an hour for this. 10 THE HONORABLE MARY LANDRIEU: Oh, perfect. 11 Okay. Then I have some time to go through what I've 12 prepared. Because I think it's a very, very important 13 testimony that I'd like to get on the record. 14 And Senator Graham, it's wonderful to see 15 you again, and thank you for your longstanding 16 interest in this issue. We worked together on the 17 energy committee for years, and your efforts to lead 18 the restoration of the Everglades and your efforts on 19 behalf of the whole coast is greatly appreciated, I 20 want you to know. 21 Let me just say for the record that for 22 more than a century the federal government has, in our</p>
<p style="text-align: right;">82</p> <p>1 grateful for the opportunity and grateful to this 2 commission for the work that you're doing and the 3 seriousness in which you're pursuing this task and 4 mission. And I'm very sincere about that. 5 Each one of you brings a different 6 perspective and experience to this. But it's a great 7 work that we have to do to secure and stabilize and 8 revitalize this special coast, and to provide a way 9 forward for a very important and essential industry in 10 our country -- or industries. It's offshore drilling 11 and near shore drilling, shallow water drilling, 12 deepwater drilling. But there are also other 13 industries that depend on this coast as well. And we 14 appreciate your work. 15 I'm thankful to be here with my friend, 16 Governor Barbour, who has been a partner in many ways 17 building this coast over the last many decades, but 18 particularly in the last five years since our coast 19 was so devastatingly struck by a number of storms, 20 Katrina, Rita, Gustav, and Ike. 21 We have been rebuilding it home by home, 22 section by section, hospital by hospital, library by</p>	<p style="text-align: right;">84</p> <p>1 view, mismanaged critical water projects, placing a 2 delicate ecosystem like the Mississippi River delta at 3 extreme risk of complete and utter collapse. 4 I'm going to focus my remarks on the 5 federal government today. I want to say that our 6 state government, Louisiana, has not done all that it 7 should do over time and can do, but it's not the 8 purpose of this discussion. The purpose is what the 9 federal government can do, and we'll leave that for 10 another day. 11 In the decade since our federal government 12 first pursued the channelization of the Mississippi 13 River to promote trade commerce, the world's seventh 14 largest delta has been largely deprived of nourishment 15 from sediments carried by the river which drains 16 two-thirds of the continental United States. Instead 17 of rebuilding the delta, these sediments are now 18 redirected and carried out to the Gulf of Mexico, 19 where they are dispersed. 20 And in most of the area where it's 21 dispersed, we know this dispersant area as the dead 22 zone. And you all may be familiar with that largest</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

85

1 zone in the oceans anywhere that we know of.
2 The effect of the delta is a constant and
3 debilitating land subsidence and sustained coastal
4 erosion. The strangulation of the natural process is
5 compounded by the ravages of coastal erosion and
6 further aggravated by regular storms and hurricanes
7 that batter our barrier islands and coastal plains.
8 Sustainability of life in the delta is
9 under dire threat in coastal Louisiana, a rapidly
10 eroding landscape that loses 25 to 35 square miles of
11 wetlands each year. At the current rate of land loss,
12 an area the size of Rhode Island will be lost by 2050.
13 I want to remind this commission that we've
14 already lost the size of Delaware in the last 50
15 years. We don't have a lot of time to get to the end
16 of this -- or the beginning of our restoration
17 efforts.
18 And with the loss of this unique area goes
19 our nation's only true working energy coast, a coast
20 that we're very proud of, I might say. It is an
21 economic engine that contributes 90 percent of
22 America's offshore energy production, 30 percent of

86

1 the nation's overall oil and gas supply, and 30
2 percent of the seafood produced in the entire lower
3 48.
4 Our working energy coast also caters to one
5 of the most unique and vibrant tourism industries in
6 the nation. It is also home, in Louisiana alone, to
7 more than 2.5 million citizens, who operate the great
8 port systems of the Mississippi River and in addition
9 to all the other industries that we operate.
10 At the heart of this special coast is a
11 massive river system, stretching 2,500 miles from the
12 Great Plains to the Gulf of Mexico.
13 The Mississippi River has the third largest
14 drainage basin on the entire planet, exceeded only by
15 the watersheds of the Amazon River and the Congo.
16 And you have in the audience today one of
17 the key experts in this subject, John Barry. I hope
18 he's testified before your committee.
19 Sitting at the mouth of this vast river
20 system is my home, the City of New Orleans, a city
21 that was almost completely lost in 2005, and is still
22 struggling to recover from Hurricanes Katrina and

87

1 Rita.
2 Katrina was not a natural disaster; it was
3 a man-made disaster, when the levy systems holding
4 this great river and water back failed and collapsed
5 in multiple places. And we almost lost a great
6 American city.
7 While this bears strategic and cultural
8 importance to the nation, New Orleans is not the only
9 vulnerable area that requires protection. The entire
10 Louisiana coast and, of course, the whole Gulf coast,
11 but as a senator from Louisiana, let me use my time to
12 advocate for cities like Lake Charles and New Iberia
13 and Houma and Thibodaux and Lafayette, places where
14 thousands and hundreds of thousands of people live,
15 and I might say, intend to live. They intend to raise
16 their grandchildren in these cities. And they deserve
17 to be protected.
18 As we have seen during the current oil
19 spill, these cities form the backbone of our nation's
20 fisheries, port system, and offshore oil and gas
21 industry. All of these tremendous assets are at risk
22 of being literally wiped off the map.

88

1 With persistent and rapid loss in
2 Louisiana, communities are more vulnerable to the
3 storm surge of massive storms and the inevitable
4 impacts of sea level rise due to changing climates.
5 There is a solution, one that is doable and
6 affordable. To help this region undo decades of
7 coastal loss and respond to the effects of the current
8 oil spill, it's critical, essential, to secure a
9 permanent and robust and immediate source of revenue
10 for coastal restoration.
11 I was thrilled today to hear Secretary
12 Mabus's report that the administration has agreed to
13 such a dedicated and robust stream of revenue. They
14 have said, just within the hour, that 80 percent of
15 the penalty money from this spill should be dedicated
16 to this purpose.
17 In addition, there are other potential
18 sources of revenue, accelerated revenue sharing being
19 one. But with the fines associated with this spill,
20 which could be anywhere from 10 to 30 billion dollars,
21 this is a good start.
22 We could accelerate Domenici-Landrieu Gulf

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">89</p> <p>1 of Mexico Energy Security. As you know, the Gulf 2 coast states are the only oil-producing states that 3 don't receive a portion of their severance and 4 royalties. Interior states have received them since 5 1927. The State of Wyoming last year got 50 percent 6 of its oil revenues. They have 500,000 people. They 7 kept a billion dollars.</p> <p>8 Louisiana produces four times the amount of 9 oil and gas Wyoming has, we had 4.5 million people, 10 and we didn't keep penny.</p> <p>11 No less than 80 percent of the civil and 12 criminal penalties should be directed our way. We 13 hope that that will happen, and we're excited about 14 the report this morning.</p> <p>15 I also want to recommend that the 16 congressional action to create the Gulf Coast recovery 17 council to manage the dedicated clean water funds, the 18 council should closely coordinate with the ongoing 19 natural resource damage assessment, which is going to 20 be another source of revenue that is hard to predict 21 now, but it was fairly substantial under the Alaska 22 Valdez spill.</p>	<p style="text-align: right;">91</p> <p>1 nation.</p> <p>2 And I will conclude with this, that not 3 only is this region important to our nation, but the 4 model of how this Gulf Coast works, that we don't run 5 away from our industry, we embrace it, we are proud of 6 it, we are proud of our oil and gas industry. On a 7 good day when things are going well, we couldn't be 8 prouder of the men and women that work onshore and 9 offshore. We're proud of our fishing industry. We're 10 proud of our commercial shrimpers. We're proud of our 11 recreational fisherman. We're proud that we drill and 12 swim and recreate in the same water.</p> <p>13 We don't live in one place and vacation in 14 another, at least in Louisiana and for the most part 15 in Mississippi. And in some parts of the coastal part 16 of Texas. We kind of live and play in one spot.</p> <p>17 And we like that. We don't like having to 18 get on a plane and go miles away for vacation. We 19 usually are in the woods in our back yards or in our 20 skiffs. We spend a lot of time out there in this 21 environment.</p> <p>22 And our people have been so shortchanged</p>
<p style="text-align: right;">90</p> <p>1 So we think with a great portion of the 2 penalty money, accelerating the Domenici-Landrieu Gulf 3 of Mexico Energy Security Act, and coordinating that 4 carefully with the NRDA funds, that there are clearly 5 funds to accomplish what we need to accomplish. And 6 we don't have to just let this coast go by the way of 7 terrible subsidence and erosion.</p> <p>8 We believe that this creation that was done 9 this morning, Mr. Chairman, of the Gulf Coast 10 Ecosystem Restoration Task Force is a good start. We 11 also realize and want to say that it's not just the 12 rebuilding and restoration, but laying the groundwork 13 for future economic growth of this region.</p> <p>14 So this problem is real, it is fixable. We 15 have the money and the resources now right before us 16 to do it. And I hope that this commission in its work 17 will consider that this is now an extremely serious 18 situation. And we do have the resources now available 19 to help not only fix what was damaged, stop the land 20 loss, but invest smartly in the future of not just 21 Louisiana and Mississippi, but the entire Gulf Coast, 22 a region that is extremely important to the -- to our</p>	<p style="text-align: right;">92</p> <p>1 over the time by the federal government taking so much 2 money out of this Gulf Coast. 165 billion has been 3 taken out of the Gulf Coast since the 1950s, when we 4 started drilling. And very little of that money has 5 come back to us.</p> <p>6 We create a tremendous amount of wealth for 7 this nation, and we're proud of it. But Mr. Chairman, 8 now is the time to get this industry back up and 9 operating safely. Invest a portion of the money that 10 we generate for this nation to protect and preserve 11 this coast, and to create a model not only that we can 12 be proud of in the United States of America, but a 13 model for the world.</p> <p>14 Because we think we do it pretty well in 15 the old USA. I will put our teams up against China 16 or, you know, Niger or Venezuela any day of the week. 17 And I think it's time to get the Gulf Coast back to 18 work, get these moratoriums lifted, get the industry 19 back doing what they know how to do, which is keep the 20 lights on in rooms like this all over the world, and 21 show that we can save a delta, we can protect people 22 that live there, we can restore our wetlands if we do</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">93</p> <p>1 it in a balanced and thoughtful and, you know, an 2 appropriate approach. 3 And I thank you so much. And I'm happy to 4 share this podium with Governor Barbour. 5 CO-CHAIRMAN GRAHAM: Thank you very much, 6 Senator. 7 Governor? 8 THE HONORABLE HALEY BARBOUR: Thank you, 9 Senator, and everybody on the commission. Senator, 10 it's nice to be with you. 11 I'm not going to go through my testimony. 12 You got it to look at if you choose. 13 A couple of things that Senator Landrieu 14 said that I think need to be touched on. 15 Like Katrina, we in Mississippi had a 16 different catastrophe with the BP oil spill than 17 Louisiana. With Katrina, as Senator Landrieu said, we 18 bore the brunt of the hurricane, and Louisiana, 19 because the levies failed, had a rising water flood, a 20 terrible, terrible thing, but a very different 21 calamity from what we went through in Mississippi. 22 It was similar here. Because parts of</p>	<p style="text-align: right;">95</p> <p>1 Now, some of you know that the Gulf of 2 Mexico has oil that seeps into it all the time. Seeps 3 through the floor, and I've heard scientists say 4 250,000 barrels a year and scientists say more than a 5 million barrels a year. I have no idea how many 6 barrels a year of oil seep into the Gulf of Mexico. 7 But I can tell you, we're used to having 8 tar balls on our beaches. When we were kids we threw 9 them at each other. And I expect the same thing is 10 true in Florida, on the West Coast of Florida, 11 Senator. 12 So this was not -- what actually happened 13 to us was much more manageable, it was -- I don't want 14 to say it was minimal, because it wasn't minimal. But 15 the reaction and response that was set up meant that 16 on my approximately 80 miles of coastline, that we 17 closed one stretch of beach, about three miles long, 18 for two days. We never had another occasion where we 19 closed any beach. 20 We would go out and clean up the beaches 21 while there were still people there, unfortunately not 22 very many people because of the sensationization of</p>
<p style="text-align: right;">94</p> <p>1 Louisiana are so much closer to the well site, they 2 had damage that we simply didn't have. We didn't have 3 brown oil coming up in marshes or onto our beaches 4 like they did for so many days in a row in Louisiana. 5 That brown pelican that was on TV every 6 hour on six or eight or ten channels that looked like 7 he had been soaked in chocolate and was on so many 8 times, Senator, that I -- if he were an actor, I can't 9 imagine what his residuals would be for all the 10 appearances he made on television. Well, we didn't 11 have that. 12 The oil got to us because Gulfport, 13 Mississippi, is 108 miles from the well site. And by 14 the time the oil got to us, it was very depleted. And 15 I'm sure this has been talked about. The water 16 temperature, the distance, often the agitation in the 17 water made what finally got to us at least had 18 deteriorated to be kind of an orange -- "mousse" they 19 call it, but we refer to it as glop. And we had a 20 little bit of the oil got to us in that condition. 21 But the vast majority of what got to us were tar balls 22 and tar patties.</p>	<p style="text-align: right;">96</p> <p>1 the news coverage. But we were two very different 2 events, and I think that's very important. Because 3 Louisiana had effects that we simply didn't have. 4 Now, I should tell you that the park 5 service which owns most of the barrier islands off of 6 Mississippi's coast -- and our barrier islands are 7 anywhere from eight to 12 miles off the coast -- they 8 got a lot more tar balls than the coastline did, with 9 very little onshore, on the main shore. 10 And the park service, and I think in a very 11 rational decision, they made the decision not to put 12 as many people out on the islands cleaning up as we 13 did on the mainland, because they didn't want people 14 out there tromping around, stepping on grass, that 15 sort of stuff. And it is a park. And so we salute 16 that decision. They still are doing some cleaning up. 17 We haven't had anything to clean up in weeks in 18 Mississippi. 19 So if you take -- if you look at 20 Mississippi today physically, there's really not any 21 residual damage right now that we know of. 22 We have been testing since April water</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

97

1 quality, air quality, diving on the oyster reefs to
2 check there, to check on the floor. And the fish that
3 you get out of the Gulf of Mexico are the most tested
4 seafood that's ever been eaten by mankind anywhere in
5 the history of the world; by the states, by the feds.
6 We have yet to find a sample of fish in Mississippi
7 waters or to know of any being found anywhere else
8 that was tainted or polluted or had any effect from
9 the oil spill.

10 Now, there could have been some that
11 weren't in our waters, but we're unaware of it. And
12 we have shrimp, oysters, crabs, and fin fish, and a
13 very -- with Louisiana we share one of the richest
14 fishing grounds in the United States.

15 Having said all that, the fiscal effects on
16 our state has been enormous. Our tourist season was
17 essentially wiped out because everybody in the country
18 thought that the whole Gulf Coast was ankle deep in
19 oil. And they didn't want their grandchildren going
20 to the beach down there because they thought it was
21 dangerous or unhealthy or would be unpleasant.

22 Our schools get out in early May. So this

98

1 couldn't have come at a worse time for us. And so our
2 tourist season was very badly hurt. It has effects on
3 real estate values. Senator, we don't have as many
4 high-rise condominiums as you all do in Florida, but we
5 have enough that people who lose their rental income,
6 it jeopardizes some people's ability to pay. And we
7 have a lot of that.

8 So it affected not only incomes; it
9 affected valuations. Because some people were put in
10 a position where they couldn't afford to have the
11 place without the rental income, and they got put on
12 the market at distressed prices.

13 Our fishermen, despite the fact that we
14 haven't had any finding yet, a lot of our fishermen
15 were hurt very badly. Fishing grounds were closed out
16 of an abundance of caution, which we agree with it. A
17 lot of those fisherman made it up through the vessels
18 of opportunity, VOOs as we call them, and some of them
19 made some pretty good money. We had a lot of people
20 that lost jobs. Not as many as Louisiana, we don't
21 have as many people that work offshore in our state,
22 but we have a considerable number.

99

1 But we have some other people that got jobs
2 cleaning up. There were several thousand wage and
3 hour people hired to work to clean up the beaches by
4 the various contractors.

5 So the known effect today is kind of a
6 mixed bag. But we also know that we don't know a lot
7 of things. And we don't know what may get pushed up
8 from the bottom by a hurricane close in. We don't
9 know if there's some subsea problems that we're just
10 ignorant of.

11 And so I'm not here to judge that. We're
12 going to have to learn about that. But I will tell
13 you, despite the fact that we don't know the physical
14 damage yet, like Senator Landrieu, we know there are a
15 lot of things that need to be done because they needed
16 to be done before the oil spill.

17 In terms of hurricane hazard mitigation,
18 Congress has appropriated \$439 million to rebuild our
19 barrier islands. Louisiana's got levies to protect
20 them. The barrier islands for us are the speed bumps
21 that knock down the hurricane, reduce the storm surge.

22 We have asked Congress, based on a U.S.

100

1 Army Corps of Engineers' report, for additional funds
2 to restore coastal wetlands and forest lands. Again,
3 the scientists tell us, when a storm hits, the forest
4 lands knock down the winds, the marsh lands knock down
5 the storm surge, and they have a very important
6 protective effect.

7 The Corps of Engineers recommended about
8 \$1.3 billion be spent on programs to rebuild the
9 barrier islands, the coastal marsh lands, the forest
10 lands, and other things after Katrina.

11 For us, about a third of that has been
12 appropriated. About two thirds is not. We call this
13 the Mississippi Coast Improvement Plan, MCIP. And
14 clearly, those things need to be funded either out of
15 congressional appropriations or other appropriate
16 ways.

17 And just between us girls, we need to speed
18 it up, too. We asked Congress November 1st, 2005, to
19 fund our hurricane hazard mitigation and coastal
20 restoration plan. Congress rightly, and I take no
21 issue with it, said they thought we ought to be a
22 Corps of Engineers' study first. So we saluted. But

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">101</p> <p>1 by the time the study was over, Katrina wasn't quite 2 as important in people's priorities as it had been 3 when Louisiana got, what, \$12 billion for their 4 levies, when it was fresh on everybody's mind. 5 We need to go on and get this funded in 6 some appropriate way. And frankly we'd like to see 7 the Corps speed up their permitting of what we want 8 done. 9 Let me make a couple points that I think 10 are important even within the context of this. 11 The thing that's hurting us the worst today 12 is the moratorium. It costs us jobs, not only people 13 who work offshore, but the service industries, the 14 boats. We build boats that service oil rigs. We 15 build oil rigs. This is a very big, integrated 16 industry. 17 But more important for us, America needs 18 the oil. Twenty-five percent of all petroleum 19 produced in the United States is deepwater Gulf 20 production. 21 Now, I'm older than Senator Landrieu. But 22 all of my adult life we've been drilling for oil and</p>	<p style="text-align: right;">103</p> <p>1 drilling for oil in the Gulf of Mexico. But also all 2 of my adult life we've had policies under Democrat and 3 Republican administrations that said we want to reduce 4 the amount of foreign oil we import. And obviously if 5 we produce less American oil, we import more foreign 6 oil. 7 A couple of last little points that I want 8 to make plain. 9 There is talk about states settling with BP 10 on oil spill acts violations. And I would just 11 suggest to you that we make sure that any such 12 settlements are subject to the findings that are 13 completed later. That if there is a -- if there is a 14 regime of settlements, it should be Louisiana gets X, 15 but we will review it after the final studies are 16 done. Not that we will have a final settlement. 17 Because we're not going to know what we're going to 18 find until we're finished. 19 We would be willing to participate in that, 20 but not to participate in any binding final settlement 21 before all the facts are known. 22 Senator Landrieu has rightly said and a</p>
<p style="text-align: right;">102</p> <p>1 gas in the Gulf of Mexico. I am told 31,000 wells 2 have been drilled in the last 50 years or so. And 3 this is the first time anything like this ever 4 happened. This is a terrible thing. But I think when 5 we finish the investigation, we're going to find that 6 it simply came about because corners were cut, regular 7 protocols and regular procedures weren't followed. 8 And we would never shut down the airline industry for 9 months and months because an airplane crashed because 10 of pilot error. 11 But I think what we've got here pretty 12 clearly was pilot error. And I'm not competent to say 13 which one of the pilots, whether BP or any of its 14 contractors, it is. But I think that's pretty evident 15 to everybody. And so we are anxious to get the 16 moratorium lifted. We are equally anxious that the 17 moratorium is not succeeded by a regulatory regime 18 that has the effect of slowing things down so much 19 that it significantly reduces production in the Gulf. 20 Employment we're worried about locally. Production 21 we're worried about nationally. 22 I said all of my adult life we've been</p>	<p style="text-align: right;">104</p> <p>1 number of governors on the coast have advocated, that 2 GOMESA, that is the program that would allow the Gulf 3 of Mexico states to share in the royalties which is 4 now supposed to go into effect in 2017, if I'm right, 5 go into effect as close to immediately as possible. 6 We all are involved in taking the risks of 7 offshore production, and it certainly has some 8 benefits. But if we're going to try to be in a 9 position to change things for the better, that is a 10 huge revenue stream that every other state that has 11 federal production already gets. 12 I would also say that Senator Landrieu is 13 right, that any fines that arise out of this ought to 14 go to the states, or at least a portion of this ought 15 to go to the states. 16 Finally, and very importantly, whatever 17 structures are set up in the wake of this to implement 18 what we do need to be dominated by the state 19 governments, not by the federal government. 20 As a region, under the Gulf of Mexico 21 Alliance, we've been working together on a number of 22 the same kind of projects we're talking about here,</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">105</p> <p>1 among the five Gulf states. And when we had Katrina, 2 I told people in my state, we're going to get all the 3 resources we can get. But Washington, D.C., is not 4 going to tell the Mississippi Gulf coast how to build 5 the Mississippi Gulf Coast. And neither is Jackson, 6 our state capitol. We're going to get you resources, 7 but people on the coast are going to decide how to 8 rebuild the coast. And that's what we've done for 9 five years.</p> <p>10 And that's what I think should be the model 11 here. That these five states, and their universities, 12 their scientists, know more about the Gulf of Mexico 13 than anywhere else. They've been working on this in 14 good partnerships with the federal government. Don't 15 get me wrong, important partnerships. But we don't 16 think the shots ought to be called from Washington. 17 We think that the structure that sets this up should 18 be a structure that includes all five states, and that 19 those five states in concert have more power, if you 20 will, than the federal government; that the federal 21 government not be able to come in and impose on the 22 Gulf what the five Gulf states don't want to be</p>	<p style="text-align: right;">107</p> <p>1 wetlands we've lost, as I said in my testimony, the 2 size of the State of Delaware already. And part of 3 our wetlands moves from the southern -- western part 4 of Mississippi, southwestern part of Mississippi, to 5 the southeastern part of Texas. So that delta is 6 pretty, you know -- technically I guess it's just the 7 Mississippi River, it doesn't go all the way to the 8 Acchapalia. I'm being liberal here. Parts of the 9 Mississippi coast, and even a little bit of the Texas 10 coast, is very similar to the Louisiana coast. It 11 doesn't have beaches. It's just marshes. It's just 12 marshes and barrier islands. And those are eroding, 13 where our oyster beds are, et cetera.</p> <p>14 So that is a very special piece of the 15 coast. And then to Texas to the west and then to 16 Florida, Bob, to your state and to Alabama, it's 17 mostly beaches. So you all understand that this coast 18 is made up of about half beaches that people would be 19 familiar with, and then half a beautiful coast that 20 people don't even see because you can't get there by 21 automobile. And you can't walk there. The only way 22 you get there is by boat, or the only place you can</p>
<p style="text-align: right;">106</p> <p>1 imposed on the Gulf.</p> <p>2 Thank you. I'm sorry I ran over.</p> <p>3 THE HONORABLE MARY LANDRIEU: Can I just 4 add two points before the questions.</p> <p>5 First of all, I agree with everything that 6 the Governor said. I would just like to clarify that, 7 yes, the federal government provided \$14 billion to 8 fix the levies, their own levies that broke that 9 helped to, you know -- that destroyed part of the 10 city. But levies are not right now protecting all of 11 south Louisiana. In fact, the New Orleans region is 12 the only region in that whole southern part of our 13 state that has a levy system.</p> <p>14 And as we can tell from what happened in 15 Katrina, it's not exactly fail-proof. So we're fixing 16 it as fast as we can. We're grateful for the \$14 17 billion that we received to do so. But south 18 Louisiana is not protected by levies. We're protected 19 by the same thing that the Mississippi coast is 20 protected from, which is our barrier islands, which 21 have been terribly eroded, many of you have seen them 22 close-up and I think from helicopter views. Our</p>	<p style="text-align: right;">108</p> <p>1 see it is by air. Because you can't -- it's just 2 inaccessible.</p> <p>3 But it's just because it's inaccessible 4 doesn't mean, A, it's not there, that it's not 5 valuable and that it's not beautiful. It's actually 6 exquisite. And we are losing it at an alarming rate.</p> <p>7 So I just want to clarify that. And the 8 second point is, we can't fix this coast for the long 9 term, the short term, or the intermediate until we get 10 our people back to work. Our fisheries are still in 11 some parts closed down, although it is the safest, you 12 know, seafood you'll ever eat because, as the Governor 13 said, it's the most tested.</p> <p>14 But this moratorium is doing almost more 15 damage, and I think more damage, than the spill 16 itself.</p> <p>17 We have an official moratorium in our 18 deepwater rigs that are anywhere from 33 to 40 rigs 19 out in the Gulf. We have a whole city that works out 20 of the Gulf every day. They haven't really been able 21 to work. Those wells are producing, but we're not 22 exploring.</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">109</p> <p>1 And then we have a de facto moratorium on 2 shallow water drilling which is, you know, a big bone 3 of contention right now because we're not even 4 supposed to be under a moratorium, but we are. 5 So I hope this commission has been very 6 forceful on this. And I appreciate your support of 7 our efforts to get this moratorium lifted, 8 Mr. Chairman, as quickly as possible, get our people 9 back to work, get it done safely, and let's get on 10 with the business of restoring this great coast, which 11 was in danger before the spill, now is in serious 12 danger. And I thank you, and I'll take your 13 questions. 14 CO-CHAIRMAN GRAHAM: Thank you very much, 15 Senator and Governor. We very much appreciate, 16 knowing all the demands on your schedule, that you 17 would be here. 18 And Senator, I understand you have a vote 19 at 11:30. So I'm going to ask our lead questioner, 20 Commissioner Fran Ulmer, if she would direct her 21 questions at Senator Landrieu. And if there are 22 others who have questions to the Senator, if they</p>	<p style="text-align: right;">111</p> <p>1 and regions, and the region as a whole, its need for 2 restoration and funding and smart decision-making 3 about how that investment works. 4 And because I come from Alaska where the 5 Exxon Valdez trustee's council struggled for many 6 years in trying to strike that right balance between 7 research and reinvestment in communities and 8 restoration and the purchase of land, I know how 9 difficult it can be. 10 We only had one state, with a few 11 communities and a few agencies. You have a much more 12 challenging situation. 13 I'd just like you to share your thoughts, 14 actually both of you, but we'll start with the 15 Senator, about how those decisions could, should be 16 made, what criteria, and how to balance those needs. 17 THE HONORABLE MARY LANDRIEU: Thank you, 18 Ms. Ulmer. That's an excellent question. We've spent 19 actually a lot of time thinking about this the last 20 many years. This thinking didn't start just with the 21 BP spill, because we've been thinking about this 22 coastal restoration plan and dreaming of it, actually,</p>
<p style="text-align: right;">110</p> <p>1 would let me know so that we can use -- well, really 2 only about the remaining six or seven minutes that she 3 has to spend with us, as effectively as possible. 4 QUESTIONS FROM THE COMMISSIONERS 5 COMMISSIONER ULMER: Senator and Governor, 6 thank you so much for being with us today and sharing 7 your knowledge of the region and your passion for your 8 states. 9 I would like to go right to the heart of 10 what I think would be one of the most difficult things 11 as we move forward with restoration, and that is how 12 the money gets allocated. 13 Both from the standpoint of the governments 14 and the standpoint of who gets to make decisions and 15 what criteria might apply, restoration means different 16 things to different people. And you have, both of 17 you, talked about the differences in terms of how not 18 only the oil spill, but the years and years of erosion 19 and concerns in the Gulf impact your states 20 differently. 21 So I'm looking at the tension between the 22 states' individual needs and the smaller communities</p>	<p style="text-align: right;">112</p> <p>1 for decades now. 2 So a couple of principles. One, I believe 3 it should actually be a federal/state partnership. I 4 think it's important to have a federal perspective. I 5 do agree with the Governor that it's very important to 6 hear from the states, but I think that we could 7 achieve that by having the right state and federal 8 partnership. 9 Number 2, I do think we have to be 10 sensitive to the different not only needs, but the 11 actual difference in geography of the different 12 states. I mean, the Texas coast is very different 13 than the Louisiana coast. And we have differences, 14 similarities with differences, with Mississippi. And 15 then, of course, Alabama and Florida. 16 Number 3, Louisiana has an already very 17 sophisticated vetted, well thought out coastal 18 restoration plan that's actually been proposed by our 19 last four governors, Republicans and Democrats alike, 20 that the environmental community and the industry has 21 been really working together. 22 I think Mississippi has -- and the Governor</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

113

1 can correct me if I'm wrong -- has a plan that's
2 similar, it's not as longstanding, not as
3 comprehensive, but I think Mississippi has really
4 started on something that is going to be, I'm sure,
5 very good.

6 I know that the Florida Everglades has
7 struggled with their Everglades situation, how -- if
8 there's a Florida coastal plan I'm not aware of it
9 completely, or Texas or Alabama.

10 But Louisiana's plan, because our situation
11 is the worst for any number of reasons, we had to
12 start on it awhile ago and we're pretty much there.

13 I would think that the third and final
14 thing I would say is that our states have been pretty
15 cooperative as towards each other. There's a little
16 tension over the Katrina situation, but that's another
17 story, another chapter. But when we did GOMESA, the
18 four states -- now, Florida wasn't included because
19 they're not a producing states. But the four
20 producing states, which are Alabama, Mississippi,
21 Louisiana, and Texas, it took us awhile, but we
22 actually came up with a formula that everybody was

114

1 pretty happy with and felt comfortable with the
2 sharing of those GOMESA revenues.

3 So I think given some time, the five states
4 could actually really work well together. Now, I may
5 be optimistic. But I think that if we can continue to
6 work well together, respect our own differences, and
7 then rely on the good expertise of some of these
8 federal agencies, because clearly there's a
9 significant amount of money here. We're not going to
10 be fighting over pennies.

11 And so there's no need to really fight.
12 Because these penalties could be anywhere from 10 to
13 \$30 billion. That's more money than this coast has
14 seen in a long time. So if everybody is patient and
15 thoughtful and considerate of each other, I think we
16 could get an awful lot done.

17 And that's not counting the NRDA money,
18 which is a separate pot. And that's not counting the
19 20 billion of economic trust fund money that's been
20 set aside.

21 So there's no sense to start off fighting.
22 Let's start off acknowledging the great opportunity,

115

1 working respectfully with each other.

2 And I'm very optimistic, Governor. I don't
3 know your perspective. But -- and we have clearly
4 interests between Louisiana, because this, our border,
5 we share the river, you know. And we have very
6 similar needs with the Gulf Coast of Mississippi.

7 And most of our people kind of count
8 Mississippi as almost our own, you know? I mean,
9 we -- our people go -- I don't know if they like that
10 or not, but our people go back and forth, you know,
11 like it's just the next neighborhood right over for
12 the Gulf Coast of Mississippi.

13 THE HONORABLE HALEY BARBOUR: If you want
14 to ask Mary questions, I don't mind waiting.

15 COMMISSIONER ULMER: Just to follow up on
16 your answer, I think it's a great place to start with,
17 optimism, and build on the kind of cooperation that's
18 gone on for a long time. But are you envisioning
19 different mechanisms, different organizations for the
20 NRDA distribution? Are you thinking that the coastal
21 restoration pot that will come from the fines? You're
22 seeing those things as separate?

116

1 THE HONORABLE MARY LANDRIEU: I am. I see
2 it separate in this way, separate but coordinated.

3 I think NRDA is fairly established under
4 the law as it is today. And there are trustees that
5 are established, and that's a very scientific-based
6 estimate relative to the environmental damage.

7 Penalty money, though, is not clearly
8 defined as to, A, what it's supposed to be used for,
9 where it's supposed to go, how it's supposed to be
10 allocated.

11 So I think what Secretary Mabus is
12 recommending in his report is to establish this task
13 force that would be both federal and state, which I
14 actually agree with, and have a coordination with
15 NRDA. But it may be different in the sense that NRDA
16 is really, under the current law -- now, the law could
17 be changed, but under NRDA it's really an
18 environmental restoration. Penalty money could be
19 used for anything I guess you and the Congress,
20 particularly us, decide it should be used for.

21 Now, my view is it should be used for
22 things relative to what we're speaking of today;

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

117

1 education related to the oceans, you know, energy
2 infrastructure, coastal restoration, levy protection,
3 sustainable things for the community. Whether it
4 should be spent on general university studies in our
5 different states on other subjects, I don't know. My
6 view would be that it should be specific to the injury
7 and to the subject that we're dealing with.
8 But the final point on this is, it
9 shouldn't just be about restoring what we had; it
10 should be about building what we need in this region
11 and what we deserve.
12 This region is a special place. With the
13 right investment it could be sustainable for
14 generations to come. And I think that is what our
15 leaders are saying across party lines.
16 COMMISSIONER ULMER: Senator, I just want
17 you to know that John Barry did speak to us this
18 morning. He gave us a really eloquent statement --
19 THE HONORABLE MARY LANDRIEU: He's
20 phenomenal.
21 COMMISSIONER ULMER: -- of how important to
22 the entire United States, really, that we have a

118

1 vested interest in your region. He said it in a way
2 that I think linked emotionally for all of us.
3 THE HONORABLE MARY LANDRIEU: He is
4 tremendous. And the final thing, and I'll go leave
5 for the vote. Our coast is so important to us. But
6 we do recognize that this Mississippi River, it's very
7 important that some of this money be allocated to the
8 way that this water flows through our whole country.
9 Because what comes out at us, you know, to us, the
10 quality of it, the quantity of it, where that sediment
11 goes, is important.
12 So some thought I think, Governor, needs to
13 be given to the flow of that Mississippi River as we
14 think about how to solve this coastal issue. Thank
15 you.
16 CO-CHAIRMAN GRAHAM: Senator, I apologize
17 to you. I have to mention to you it's now 11:22.
18 THE HONORABLE MARY LANDRIEU: As an
19 experienced former senator, he knows that if we're
20 away from that hill, they'll close that vote in 20
21 minutes.
22 CO-CHAIRMAN GRAHAM: Thank you very much,

119

1 Senator.
2 CO-CHAIRMAN REILLY: Thank you, Senator.
3 CO-CHAIRMAN GRAHAM: Ms. Ulmer, continue
4 with your questions.
5 THE HONORABLE HALEY BARBOUR: Ma'am, if I
6 understand the question, it goes back to my concern
7 about structure. There needs to be some sort of
8 structure that's going to govern what we do. And like
9 Senator Landrieu, and I think anybody else, it should
10 be a federal, state, local, private, participatory
11 process.
12 But the question is at the end of the day,
13 those of us who have been in state government
14 understand federal/state programs mean the federal
15 government tells the state what to do. And we don't
16 think that's the way this should proceed.
17 And the reason is, since 2004, the Gulf of
18 Mexico Alliance has been working on these very same
19 issues, nutrients in the Gulf, how to improve the
20 fisheries, how do we coexist the fisheries and the oil
21 and gas industry.
22 The river, you know, the river is what made

120

1 us a community down there. And Senator Landrieu is
2 right, there are untold numbers of New Orleans
3 families that have summer places on the Mississippi
4 Gulf coast that, believe it or not, it actually is
5 cooler on the Gulf Coast in the summer than in New
6 Orleans, because of the breeze. I mean, they don't
7 have much breeze down in New Orleans in August.
8 So you would be surprised how many people
9 who live in New Orleans have homes in Mississippi, and
10 their friendships and family connections are ancient.
11 I mean, they go back to the 19th century. In fact,
12 the same two fellows that founded New Orleans in 1718
13 founded the Mississippi Gulf Coast communities in
14 1799 -- 1699, d'Iberville and Bienville.
15 And so there's an ancient connection there,
16 and our friendship greatly overweighs our rivalries.
17 I would just say that. But I think every governor on
18 the coast will tell you there's a great concern that
19 if you have 14 federal agencies on a commission, and
20 five states, that the federal government is going to
21 run the commission.
22 We are very different states, great warm

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

121

1 ties, but Senator Landrieu has described for you the
2 difference in the geography of south Louisiana. And
3 issues that they have that we don't have, and vice
4 versa.
5 So that's why I am very -- and I believe
6 most governors on the coast agree with me -- very
7 concerned that we do not get a top-down structure
8 where the federal government tells the states, Here's
9 what you got to do.
10 We really believe it ought to be
11 state-centric; not unilateral, but state-centric. And
12 let us create the structure that brings in the private
13 sector, brings in the local governments.
14 I think it's the central point of going
15 forward. Does NRDA work that way, the oil spill fines
16 work that way, to the degree that there are other
17 fines, civil penalties, we think there really needs to
18 be one structure that directs.
19 COMMISSIONER ULMER: For what it's worth,
20 Governor, in Alaska we had one structure, equal number
21 of feds and state, and it required a unanimous
22 decision before funds were spent. And all of the

122

1 money got lumped together from all of the funds. And
2 I would have to say although nothing is perfect, it
3 has worked quite well in Alaska, both from the
4 standpoint of requiring overall comprehensive research
5 agendas, but also in terms of trying to direct
6 regional needs.
7 I realize everybody's is different. But it
8 is a very important thing for the region to think
9 through not only who gets to sit on it, but what
10 criteria should be used in the allocation of
11 resources.
12 And that seems, from an outside
13 perspective, a little challenging, given the number of
14 entities and how different your states are. So --
15 THE HONORABLE HALEY BARBOUR: Ma'am, I'm
16 sure it is challenging. I would suggest to you,
17 though, because there are five states, that's why it's
18 all the more important that the structure be
19 state-centric. One state, Alaska, it's a whole lot
20 easier to defend your interests against the federal
21 government than if five states are trying to defend
22 their interests against the federal government and

123

1 balance between each other.
2 COMMISSIONER ULMER: One final question.
3 The Gulf of Mexico Alliance, which has been
4 operational for awhile, to what extent has that entity
5 perhaps provided some guidance, or perhaps it's
6 something to build on? I'm just trying to learn a
7 little bit about the various organizations in the
8 region.
9 THE HONORABLE HALEY BARBOUR: Let me get
10 you, each one, a report on the Gulf of Mexico
11 Alliance, including its work pre-oil spill and what
12 the work has been done.
13 I formed a commission in Mississippi to
14 help guide us forward. And it's chaired by the
15 Mississippi Chairman of the Gulf of Mexico Alliance,
16 Bill Walker, who I think you've already heard from.
17 CO-CHAIRMAN REILLY: We hear from next.
18 THE HONORABLE HALEY BARBOUR: You hear from
19 next. Okay. And Bill represents Mississippi on the
20 Gulf of Mexico Alliance.
21 We have been in touch with the GOMA people
22 from each one of the other states to talk through

124

1 this. Good relationships. Obviously we're not down
2 to where the rubber meets the road yet. That doesn't
3 mean there won't be disagreements. But I'll get Bill
4 to get you information about GOMA pre-oil spill and
5 then what we've done since then. In fact, I think I
6 can do that. Thank you.
7 COMMISSIONER ULMER: Thank you.
8 CO-CHAIRMAN GRAHAM: Chairman Reilly, and
9 then Commissioner Boesch.
10 CO-CHAIRMAN REILLY: Governor, I
11 appreciated the education I received courtesy of you
12 and Bill Walker when I was in your state. Very much
13 learned from that. I have a question with respect to
14 the administration of decision-making in the
15 restoration.
16 Do you have a concept or is there any
17 incipient agreement among the governors about how you
18 will relate to the allocation of resources and work
19 with the Congress and the 30 or so congressional
20 districts to try to resolve some of those questions
21 yourselves, which it seems to me would make a better
22 case for state oversight than leaving it up to the

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

125

1 Congress, recognizing that for the penalty money, in
2 any case, it will have to be approved by the Congress
3 if it's to be spent largely in the state.

4 THE HONORABLE HALEY BARBOUR: I think most
5 of the states have views. But we have been waiting to
6 see the Mabus report. Because, you know, obviously
7 we're going to have to work within the confines or the
8 context of that report.

9 A number of us have talked, a number of the
10 governors, about the idea that GOMESA or something
11 similar ought to be the lynchpin of the structure that
12 controls the process going forward. But we are not
13 far enough along, frankly, because I think everybody
14 is waiting to see what this report said.

15 And as I understand the report -- I haven't
16 read it today, but as I understand it, it essentially
17 says the President will first appoint a commission,
18 and that if Congress subsequently by legislation
19 creates a follow-on commission, the President's
20 commission would go out of business or be replaced by
21 the other one.

22 But that in every one of those cases, most

126

1 of the seats would be taken by federal agencies. Like
2 14 federal agencies and five states. That gives me
3 great concern. I mean, none of you all have been
4 governor, but they have this supremacy clause in the
5 Constitution that the federal government takes -- they
6 take it kind of seriously, don't they, back when you
7 used to be governor, Senator?

8 And that's just a concern for us. Our
9 states are different. We have a great working
10 relationship. I mean, we don't agree on everything.
11 But we have a great working relationship. But
12 Florida's needs are not the same as Mississippi's.
13 Our states are very, very different. But we've got to
14 coordinate and agree on what happens out in the middle
15 of the Gulf of Mexico, at the same time while we have
16 more control over what happens onshore in Mississippi.

17 CO-CHAIRMAN REILLY: Thank you.

18 COMMISSIONER BOESCH: Yes. I'll just
19 follow up, Governor, I'm one of those New Orleans boys
20 who actually spent summers on the Mississippi Gulf
21 Coast, so I understand the close relationship. And
22 just to follow up on Commissioner Reilly's question

127

1 and comment and your observation of the Mabus report.
2 It calls for the congressional -- creation by Congress
3 of a Gulf Coast recovery council. So although this
4 process may initially start off with this large number
5 of federal agencies, it's up to Congress to determine
6 how this is going to be structured.

7 And obviously you're the Governor of
8 Mississippi, but I think you know a fair amount about
9 the politics of Washington. And I'm wondering whether
10 you would have any thoughts about the probability that
11 Congress could work across party lines to come up with
12 some legislation early in this process, perhaps next
13 session of Congress. And in that context, what kinds
14 of recommendations by this commission do you think
15 would be most helpful and productive.

16 THE HONORABLE HALEY BARBOUR: I would be
17 surprised if Congress can't and doesn't create this
18 commission in the next few months, regardless of
19 outcome of the elections. I think it will be a lot of
20 bipartisan support in the Gulf, in both the House and
21 Senate side.

22 If you look at the whole Gulf issues, one

128

1 of the things that we've got to hold our fire on is
2 there's some sort of environmental damages not
3 apparent right now that should take the first
4 precedent. And there could be. I mean, I'm not --
5 I'm a recovering lawyer. I'm not any kind of
6 scientist.

7 And the scientists may determine that there
8 is, and that it's going to cost a whole lot of money
9 to deal with that problem. And if it does, that's
10 where the money ought to go first. I mean, that's the
11 reason we are all here.

12 After that, then I think what you'll see
13 are efforts to do the sorts of things that Mary
14 Landrieu was talking about, in Louisiana where they
15 have different issues from us, mostly, with our
16 Mississippi plan. But also we've got to be sure we're
17 nurturing the fisheries. We have to make sure we're
18 managing the dead zone, that we're learning more about
19 what needs to be done and how it needs to be done.

20 There are a variety of serious issues upon
21 which even today there are federal, state projects
22 that are underway to study the Gulf and the close-in

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

129

1 lands to the Gulf that predate the BP oil spill.
2 But obviously the -- it's incumbent that
3 the first thing is, anything that resulted from this
4 oil spill has got to be the first priority, it seems
5 to me.
6 Ultimately we see commerce as an important
7 part of this. Senator Landrieu was talking about
8 quality of life and jobs. You know, there is a
9 tremendous amount of commerce that's involved in the
10 Gulf of Mexico. The oil industry we've talked about a
11 lot. Fishing employs a lot of people in our state,
12 the seafood industry. But New Orleans is one of the
13 biggest ports in the world. Mississippi's Port of
14 Gulfport, Pascagoula, Port of Mobile.
15 Now, with the expansion of the Panama
16 Canal, these Gulf ports are going to have to grow,
17 because you're going to see a lot of container traffic
18 that is now going to the West Coast that's going to
19 determine that it's better business to go through the
20 canal and either come up into the Gulf or go around
21 Florida to Jacksonville, Savannah, Wilmington, or
22 wherever.

130

1 That's a very important thing for us. It
2 gets into channels, channelization, and keeping
3 channels open; permitting from the Corps of Engineers
4 for these ports growing.
5 If you triple or quadruple the number of
6 containers that come into the United States through
7 the Gulf of Mexico rather than California, then you've
8 got to have a bunch of infrastructure. But it also
9 would throw off a tremendous number of jobs. So we
10 would be thinking that far down the road as well.
11 CO-CHAIRMAN GRAHAM: Commissioner Garcia.
12 COMMISSIONER GARCIA: Governor, you've made
13 the point that the economic impact has been enormous
14 on your state. And so one of the questions is, how do
15 we address the consequences of an event like this and
16 its impact on the regional economy? There are a
17 number of statutes, obviously, and regulations
18 addressing injury to natural resources. At we look to
19 the future, do you have recommendations on what needs
20 to be changed in the law to allow us to address those
21 economic consequences of such an event? And if you
22 prefer to submit something in writing to us later,

131

1 that would be fine.
2 THE HONORABLE HALEY BARBOUR: It has just
3 been a great blessing that the responsible party was
4 BP and had such deep pockets. Because, in my study,
5 and I think generally across the Gulf, they have tried
6 to pay. I am not saying they've done everything
7 perfectly or that anybody could do everything
8 perfectly.
9 One of the things I learned when we got hit
10 by Katrina, if you get hit by an unprecedented,
11 unforeseeable megadisaster, anybody that thinks
12 everything is going to go great just doesn't know what
13 they're talking about. The government's had problems
14 with this oil spill, the industry's had problems. But
15 BP, at least in my state, appears to have tried to pay
16 the claims, they have tried to be responsive. And we
17 are preparing, based on the data we will have in a few
18 weeks, a claim from the state. Here is how much state
19 tax that we lost. We are going to help each one of
20 the local governments do the same thing. We're
21 helping our private citizens.
22 As long as the responsible party pays, then

132

1 really, that's the best result. The problem comes is,
2 you know, how often is the responsible party going to
3 have pockets as deep as BP does? And that's when you
4 get into I guess what the Oil Spill Trust Fund is set
5 up for. And if the government has to come in and pay
6 what the responsible party can't pay. And I hope,
7 sir, that we don't learn anything about that on this
8 disaster.
9 COMMISSIONER GARCIA: Thank you.
10 CO-CHAIRMAN GRAHAM: Are there any other
11 questions?
12 Governor, thank you very much for your
13 presentation, your contributory comments.
14 THE HONORABLE HALEY BARBOUR: Thank you all
15 for inviting me.
16 CO-CHAIRMAN REILLY: Thank you, Your Honor.
17 CO-CHAIRMAN GRAHAM: It is now 11:39. I
18 suggest we take a six-minute break, reconvene at
19 11:45, and we'll ask the indulgence of the next panel
20 to start slightly later, and we'll probably go until
21 12:45.
22 (Short recess.)

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">133</p> <p>1 PANEL IV 2 IMPACTS: THE GULF AND SEAFOOD SAFETY 3 CO-CHAIRMAN GRAHAM: I call the meeting to 4 order. Panel IV, Impacts: The Gulf and Seafood 5 Safety. Mr. Steven Murawski, Director of Scientific 6 Programs and Chief Science Advisor to the National 7 Marine Fisheries Service, NOAA; Dr. Bill Walker, 8 Director of the Mississippi Department of Marine 9 Resources; and Timothy Fitzgerald, Marine Scientist, 10 Oceans Program, Environmental Defense Fund. 11 After the three presentations, the lead 12 questioner will be Commissioner Don Boesch. 13 Dr. Murawski. 14 DR. MURAWSKI: Thank you, Governor Graham, 15 Administrator Reilly, and all the other commissioners 16 and staff, for inviting testimony from the Department 17 of Commerce's National Oceanic and Atmospheric 18 Administration. My name is Steven Murawski, and I'm 19 the director of scientific programs and the Chief 20 Science Advisor for NOAA's National Marine Fisheries 21 Service. 22 During the oil spill I've also been</p>	<p style="text-align: right;">135</p> <p>1 the scale and scope of the event would be so vast that 2 it would touch virtually every aspect of life in and 3 surrounding the Gulf. Admiral Allen has used the 4 phrase omnidirectional and multidimensional to 5 describe the response to the spill, and, two, it 6 describes the nature of science programs that has 7 supported the three phases of this event. 8 As the spill scenarios evolve, so too have 9 the nature and emphasis areas for science supporting 10 the spill efforts. For example, initial sampling was 11 aimed at quantifying surface oil and predicting its 12 movements as an aid to first responders and cleanup 13 crews. Within hours of the spill the first surface 14 trajectory models were being run to predict where the 15 oil may be found. 16 Over the course of the spill the modeling 17 of oil trajectories became more complex and robust 18 with the development of six different independent 19 surface tracking models, and the addition of models 20 predicting the fate of oil particles in the 21 sub-surface. 22 Similarly, issues of seafood safety</p>
<p style="text-align: right;">134</p> <p>1 involved in a number of the interagency working groups 2 that have been coordinating science relative to the 3 spill. 4 In my testimony today I'll discuss some 5 scientific findings of the Gulf of Mexico in relation 6 to the BP oil spill, ongoing impact research, and 7 long-term monitoring plans, as well as the 8 administration's science coordination with industry, 9 academia, and other state and private agencies. 10 Science has been a critical component of 11 all three major phases of the oil spill response 12 recovery effort. Number 1, response to the presence 13 of vast quantities of Deepwater Horizon oil with 14 respect to the environment and the human communities. 15 Number 2 the natural resource damages assessment, or 16 NRDA, identifying direct and indirect impacts of the 17 spill on productivity, abundance, and the use of 18 ecosystem services in the Gulf. And number three, on 19 long-term recovery of the Gulf's ecosystems and 20 communities that are dependent on these natural 21 resources. 22 Early in this spill it was recognized that</p>	<p style="text-align: right;">136</p> <p>1 testing, worker health and safety, impacts on salt 2 marsh, beach, and deep-ocean habitats, living marine 3 resources, air quality and socioeconomic impacts, have 4 emerged as priority areas for science related to the 5 spill. 6 I have a short PowerPoint which I would 7 like to use to recap some of the significant science 8 and technological challenges and results as well as 9 some long-term science and monitoring issues currently 10 being discussed. So the slides, please. 11 What I'd like to do is to briefly touch on 12 a few aspects of this. Number 1, big-picture science 13 questions. Obviously, we respond to questions as they 14 arise. The nature of this spill, because it's so 15 omnidirectional and multidimensional, it's basically 16 forced all of science components, not only the federal 17 government but the academic researchers, to focus on 18 several large-picture questions. 19 Secondly, where was the surface oil? This 20 was certainly important as it related to the response. 21 It's equally important as it relates to our responses 22 now in terms of monitoring for seafood safety and</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">137</p> <p>1 environmental quality and other things. 2 Third, what are the findings on seafood 3 safety and also living marine resources, particularly 4 in the offshore federal waters. 5 I wanted to speak a little bit about the 6 loop current dynamics and the importance of monitoring 7 surface and subsurface oceanography. Obviously, the 8 subsurface oil and dispersants search is an ongoing 9 science question. We've got dissolved oxygen scenario 10 is an interesting one, and I think worthy of note. 11 And the last, what do we have for needs for long-term 12 science support in the Gulf. 13 So there's a list of six questions here. I 14 won't go through them individually, but they try to 15 capture some sense of not only responding to issues as 16 they arise, but what are the big picture issues that 17 we, Number 1, needed to respond to as things 18 developed, Number 2 as we look at the scenarios, so 19 for example in Exxon Valdez, what are the 20 decadal-scale questions that we've got. Obviously 21 understanding the impacts not only of the oil and 22 dispersant products, but also the recovery rates of</p>	<p style="text-align: right;">139</p> <p>1 and quality. 2 In terms of the sampling plan that was put 3 together in order to monitor particularly in federal 4 waters, this was an agreement between the FDA, NOAA, 5 and the five states that were involved in terms of the 6 criteria under which we would look at keeping areas 7 closed or opening them. 8 The graphic that you have in front of you, 9 the gray areas are parts of that red line that have 10 been opened based on the scientific sampling that's 11 been done for dispersants and for oil. And the 12 colored areas represent those areas yet to be opened 13 that are the subject of the sampling that's ongoing. 14 I wanted to point out a little bit about 15 what the sampling actually entails. 16 This diagram indicates two sets of sampling 17 that were done. Number 1, during the various phases 18 of the spill, nobody knew what the final scenario 19 would be; that is, how far the oil would actually get. 20 So the large crosses that you see, you know, extending 21 all the way from the Mexico/Texas border to the 22 Florida Keys represent baseline samples that were</p>
<p style="text-align: right;">138</p> <p>1 various living marine resources that may have been 2 impacted by the spill. And as well the human 3 communities on the Gulf. 4 And so it's very comprehensive in terms of 5 these questions. And clearly different parts of the 6 science enterprise are focusing on different aspects. 7 In terms of where the surface oil was, this 8 is a composite of satellite imagery, aircraft imagery, 9 and surface vessel observations, as well as a 10 composite of daily 48-hour forecasts of where the oil 11 was likely to be. 12 This was important during the spill because 13 again, vectoring things like oil spill cleanup, the 14 use of dispersants, the burning and the skimming of 15 oil was equally dependent on these forecasts. 16 The red line that outlines the spill, 17 primary spill area, is the largest area of fishery 18 closures. That's the fullest extent. It represented 19 about 80,000 square miles, which is 37 percent of the 20 Gulf at its maximum. And this is important because 21 this defined the nature of the sampling domain that we 22 would use when we were monitoring seafood for safety</p>	<p style="text-align: right;">140</p> <p>1 taken before oil reached there, so that we would have 2 some way to gauge the relative impact of the spill. 3 And then inside the area that's enclosed by 4 the red line, you see a number of samples outlined in 5 green. Those were the samples that were taken as 6 samples for reopening. And so there's a combination 7 of both baseline and reopening samples that the 8 various agencies and states have taken. 9 I wanted to point out our results here. 10 And this is significant. We're sampling 11 for 12 polycyclic aromatic hydrocarbons, or PAHs. 12 These are the toxic and in some cases carcinogenic 13 compounds that are in oil, and represent the most 14 significant environmental threat. These 12 15 substances, the red dots represent the agreed-upon 16 levels of concern between FDA, NOAA, and the states. 17 And so they're ranked from the most carcinogenic and 18 toxic at the bottom, to the least at the top. 19 And so the red dots are representing the 20 levels at which we would be concerned and likely keep 21 an area open. 22 The bars represent the average of both the</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">141</p> <p>1 baseline samples and the reopening samples relative to 2 those red dots. And you can see that in most cases, 3 the averages are one to five orders of magnitude lower 4 than the levels of concern. And the black dots in 5 this diagram represent the maximum samples that we've 6 seen.</p> <p>7 And in all cases, the maximum sample that 8 we've seen is one to four orders of magnitude below 9 the levels of concern that are established.</p> <p>10 The point is that -- and we have not seen 11 any what we would consider hot samples relative to 12 these levels of concern.</p> <p>13 I wanted to discuss the loop current just 14 very briefly. In its normal configuration, the sort 15 of extended configuration, the loop current is a 16 transport system for water that originates at the 17 Yucatán, goes up towards New Orleans, and comes back 18 down through the Florida Keys. And that was the 19 configuration of the loop current as the well 20 exploded.</p> <p>21 But almost precisely with the coincident of 22 the well exploding, there was a large eddy that formed</p>	<p style="text-align: right;">143</p> <p>1 that had to be there continually as the dispersant was 2 applied. And so there are contractor vessels that 3 were assisted by NOAA and EPA staff to monitor that.</p> <p>4 The second set of research expeditions was 5 NOAA and NOAA-sponsored cruises including academics. 6 And the third, National Science Foundation, other 7 academics. This has been a very, very robust sampling 8 set of technologies. It's been based on -- we've 9 collected over 28,000 water samples so far.</p> <p>10 In terms of the sampling that we've got, 11 originally it started out in about a 100-kilometer 12 bulls-eye around the wellhead. And you can see the 13 stations that are sampled out there for oil and 14 dispersants. This has morphed into a much more robust 15 sampling regime as the well has been capped. And you 16 can see that in some cases we're sampling 300 17 kilometers to the southwest of the wellhead. And this 18 is a predominant area where we've got a trajectory.</p> <p>19 The issue here is that as the well has been 20 capped, the signal has diminished very rapidly in 21 terms of oil and dispersants, and it's been very 22 difficult to detect and has necessitated that we</p>
<p style="text-align: right;">142</p> <p>1 that actually brought it into a different 2 configuration where it retracted and most of the water 3 actually flows from the Yucatán, past Cuba, and 4 straight out the Gulf.</p> <p>5 The reason I bring this up is that early on 6 in the spill a number of institutions put together 7 what they thought were potential impact models that 8 showed that oil could be delivered to the Florida 9 coast, in fact up the East Coast of the United States. 10 And in fact, that didn't happen. And what it actually 11 shows is that many of those models were based on what 12 we call the climatological average; that is, average 13 conditions. And it points out that not only do we 14 need models, but we need a robust ocean observing 15 system that actually can tune those models to the 16 conditions as they exist rather than using the average 17 conditions.</p> <p>18 In terms of the subsurface, the subsurface 19 oil search and assessment have been based on sort of 20 three different modes. Number 1, the use of 21 dispersants. In the use of dispersants by BP, a 22 requirement was that there was subsurface monitoring</p>	<p style="text-align: right;">144</p> <p>1 actually shift the technology to much more sensitive 2 technologies to actually see an oil spill signal.</p> <p>3 One of the issues that I wanted to 4 highlight was the dissolved oxygen levels in the deep 5 water around the wellhead. This graphic is a 6 compilation of data taken over time relative to what 7 we would consider hypoxic level. And you can see all 8 the samples that we've taken over the extent of the 9 spill have indicated oxygen levels well in excess of 10 hypoxic levels.</p> <p>11 Just to recap some of the science issues 12 that we've got, there are lots of long-term science 13 issues that we have to fully understand and comprehend 14 of nature of this spill. And you can see some of them 15 listed here.</p> <p>16 In conclusion, I'd liked to say that 17 responding to the oil spill has necessitated an agile, 18 robust, and coordinated approach emphasizing 19 interagency and academic and private partnerships. 20 Coordinating the massive use of ships, satellites, 21 laboratories, aircraft and personnel has required 22 logistics on a scale rarely seen outside of wartime.</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">145</p> <p>1 No one agency has had enough capacity to fulfill the 2 requirements necessitated in the response. And ad hoc 3 mechanisms set up to coordinate among the agencies 4 have been, in my opinion, very successful, resulting 5 in a more focused response.</p> <p>6 Last, I would like to acknowledge the 7 enormous contribution that's been made by scientists 8 at various agencies, in the universities, and research 9 institutions. Our understanding of the oil spill and 10 dispersant fate and effects has increased 11 exponentially from the initial days of the spill. And 12 the information papers, studies, and other output that 13 has been completed is ongoing and yet to be developed 14 will significantly propel the science of oil spills 15 forward as we search for ways to better be prepared 16 for such disasters and, in fact, to decrease the 17 probability that such events will, in fact, occur in 18 the future.</p> <p>19 Thank you.</p> <p>20 CO-CHAIRMAN GRAHAM: Thank you very much, 21 Doctor.</p> <p>22 Dr. Walker?</p>	<p style="text-align: right;">147</p> <p>1 Emergency Management Agency, Mississippi National 2 Guard, National Oceanic and Atmospheric 3 Administration, U.S. Food and Drug Administration, 4 U.S. Environmental Protection Agency, the U.S. Coast 5 Guard, and BP, the responsible party.</p> <p>6 That plan called for our team to fight the 7 oil as far away from the Mississippi shoreline as 8 possible. Heroic efforts at the spill site to 9 collect, skim, and burn the leaking oil, together with 10 using dispersants to make the crude more available to 11 microbial metabolism succeeded in keeping as much as 12 75 percent of the crude and degraded oil away from the 13 mainland of the northern Gulf.</p> <p>14 And as Governor Barbour indicated earlier, 15 essentially very little oil other than tar balls made 16 it on to Mississippi's mainland.</p> <p>17 Together we conducted many aerial 18 inspections and collected and analyzed many water 19 tissue and sediment samples. These activities did 20 eventually result in the precautionary closing of 21 nearly all Mississippi waters to harvesting fish, 22 crab, shrimp, and oysters.</p>
<p style="text-align: right;">146</p> <p>1 DR. WALKER: Thank you, Senator Graham, 2 Administrator Reilly, and Commissioners. I thank all 3 of you for having me here. Bill, it's especially good 4 to see you. Thank you for visiting us back in July to 5 speak with some of our local fishermen and processors 6 and seafood house dealers.</p> <p>7 I think at the time Administrator Reilly 8 came to Mississippi he was expecting a lot different 9 picture that what he actually saw. And I'll get to 10 that a little later in my talk.</p> <p>11 When the BP Deepwater Horizon oil rig 12 exploded on April 20th, roughly 100 miles south and 13 east of the Mississippi shore line, Governor Barbour 14 went to work to create a partnership to develop a plan 15 to first respond to the event and to protect 16 Mississippi from the approaching oil, and then to 17 recover from any adverse effects and restore those 18 damages.</p> <p>19 Partners in this effort included the 20 Mississippi Department Of Environmental Quality, 21 Mississippi Department of Marine Resources, 22 Mississippi Department of Health, Mississippi</p>	<p style="text-align: right;">148</p> <p>1 As Steve's data indicated, while these 2 chemical analyses on tissues, these species, failed to 3 detect any level of concern of any oil-related 4 organics, we voluntarily closed our waters in 5 compliance with closing protocols agreed to by all 6 affected states and federal agencies.</p> <p>7 As the threat from oil began to diminish, 8 we began reopening our waters, again in accordance 9 with a comprehensive reopening protocol to which all 10 states and federal agencies agreed.</p> <p>11 This protocol required, one, that the area 12 to be opened be free of visible oil; two, that there's 13 no threat of oil from adjacent areas entering 14 previously closed areas. Number three, extensive 15 samples must be collected for each species to be 16 harvested. And number four, these samples must pass 17 sentry evaluation and extensive analytical evaluation 18 for all chemical components of the crude oil.</p> <p>19 Only after passing all requirements of this 20 rigorous reopening protocol could our waters be 21 opened.</p> <p>22 And I'm not going to go through all the</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">149</p> <p>1 different chemicals that were in Steve's slides that 2 we analyzed for, as well as the feds. 3 We did collect 73 shrimp samples, 49 crab 4 samples, 85 finfish samples, and 40 oyster samples. 5 And sent to NOAA and ultimately to FDA for analysis. 6 And I'm very proud to say, as was reflected 7 in the previous discussion, that all tissue samples 8 analyzed as part of the reopening requirements or 9 collected at any other time tested negative for the 10 above analytes or showed only trace levels far, far 11 below the levels of concern established by federal 12 regulations. In other words, based on credible 13 scientific data collected using federally approved 14 sampling and analytical techniques, Mississippi 15 seafood has been safe and healthy to eat throughout 16 the entirety of this event. 17 To ensure its continued safety, Mississippi 18 will continue to sample and analyze fish, shrimp, crab 19 and oyster tissue at monthly intervals for the 20 foreseeable future. 21 As has been the case for all sampling 22 activities to date, we will continue to engage NOAA</p>	<p style="text-align: right;">151</p> <p>1 No new oil has entered the Gulf of Mexico 2 from this event. Certainly there are isolated patches 3 in hardest hit Louisiana marshes, and there are 4 incredible reports that submerged oil product may 5 remain in the vicinity of the spill site. Scientists 6 from Mississippi and elsewhere are and will continue 7 to study this area of the Gulf to determine exactly 8 what, if anything, is there and, if oil material is 9 present, what steps to take. 10 Whether tar balls continue to impact our 11 barrier islands and our coastline, we can expect that 12 to continue for many months. Cleanup activities on 13 our islands and shoreline beaches continue and will 14 continue until the tar balls stop. 15 Short-term effects from this event in 16 Mississippi, while serious, have been minimal, and we 17 are moving from response to recovery and restoration. 18 BP has pledged \$500 million for academic 19 research to quantify long-term effects and to monitor 20 ecosystem recovery and the condition of population of 21 marine species. The resulting data will in part 22 inform the natural resource damage assessment, which</p>
<p style="text-align: right;">150</p> <p>1 and FDA and utilize protocols and sampling designs 2 acceptable to those agencies. 3 Mississippi also coordinated with the 4 Unified Command, NOAA, and FDA to develop and 5 implement a sampling regime to look for submerged oil 6 within 15 miles of the coastlines of Mississippi and 7 Alabama. 8 This survey divided the entire area into 9 grids, 159 for the Mississippi waters. In each grid 10 section, white sorbant pads were lowered to near the 11 bottom and retrieved. If any of the retrieved pads 12 showed suspicious discolored areas or other evidence 13 of oil, water samples were collected throughout the 14 water column, and sediment samples were taken. 15 Results of this survey showed one water 16 sample collected due to the presence of sheen on the 17 water tested positive for diesel fuel. All other 18 water samples tested nondetect on all related 19 organics, and none of the sediments collected were 20 determined to contain oil by Fourier transform 21 infrared spectroscopy. 22 So where are we now?</p>	<p style="text-align: right;">152</p> <p>1 will determine appropriate compensation levels for 2 damages from this event. 3 So the good news is that based on credible 4 scientific information, seafood from Mississippi and 5 the Gulf in general is safe to eat. In Mississippi 6 and likely throughout the Gulf, population of finfish, 7 shrimp, and crabs are plentiful and healthy. Oysters 8 in Mississippi have suffered above normal mortalities, 9 we think primarily due to extended periods of very hot 10 water and depressed dissolved oxygen levels. We have 11 no scientific evidence to support oyster mortalities 12 due to the presence of oil material. 13 Unfortunately, with absolutely no credible 14 science to support them, a small but very vocal group 15 of commercial fishermen continue to say that oil 16 remains in Mississippi waters, that these waters are 17 not safe for recreational purposes, and the seafood 18 harvested from these waters is not safe to eat. While 19 some of these protesters are actually shrimping 20 commercially and catching nice, healthy shrimp and 21 selling them to Mississippi processors or directly to 22 consumers, they continue to declare their own product</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

153

1 unsafe. Such statements are irresponsible, untrue,
2 and unsupported by credible scientific data.
3 Unfortunately, and in large part due to the
4 actions of these few individuals and the press that
5 continues to broadcast this inaccurate information,
6 there is a perception, in areas of our nation away
7 from the Gulf, that Gulf seafood may not be safe to
8 eat. As a result of that perception, our seafood
9 processors cannot sell to the buyers in Chicago, New
10 York, Boston, and elsewhere that have historically
11 regarded Mississippi and Gulf seafood as safe,
12 high-quality product.
13 Clearly, all citizens of this great nation
14 have the right to speak freely. I only ask that they
15 base their statement on credible scientific
16 information, which they certainly have not done to
17 date.
18 The message I would like to leave with you
19 today is that the team effort following this event has
20 been a huge success, the best success story you'll
21 never see on CNN. Thank you.
22 CO-CHAIRMAN GRAHAM: Thank you, Dr. Walker.

154

1 Mr. Fitzgerald.
2 MR. FITZGERALD: Good afternoon. First I'd
3 like to thank the commission for the opportunity to
4 testify today on this critically important topic.
5 I'm a senior policy specialist in the
6 oceans program of Environmental Defense Fund, with a
7 scientific background in marine ecology and
8 physiology. For the last seven years I've worked
9 specifically on issues of seafood sustainability and
10 safety.
11 I was asked to testify today about the
12 public perception of Gulf seafood safety as it
13 pertains to this disaster and the work we've begun to
14 do with fishermen to help address and potentially
15 alleviate these concerns.
16 Environmental Defense Fund is a leading
17 national nonprofit organization representing 700,000
18 members that link science, economics, and law to
19 create innovative, equitable, and cost-effective
20 solutions to society's most urgent environmental
21 problems.
22 As you may already know, the seafood market

155

1 is an inherently confusing place for consumers. Most
2 people have very little connection to or even
3 understanding of the seafood that they buy and eat.
4 This is highlighted by the fact that more
5 than 80 percent of seafood that Americans consume is
6 imported, and coming from nearly every country on
7 earth, caught or farmed under dozens of different
8 regulatory schemes and environmental conditions.
9 Given this complexity, there are numerous
10 opinions, often conflicting, over what seafood is,
11 quote/unquote, good or bad.
12 Regardless, opinion polls, focus groups,
13 and other studies have continually showed that quality
14 and safety are usually the top two concerns for
15 consumers when they buy fish. This might explain at
16 least partially why seafood safety has remained such a
17 prominent issue in the wake of the BP oil disaster.
18 The 87-day event resulted in the release of
19 almost 200 million gallons of crude oil into the Gulf
20 marine ecosystem, and the use of almost 2 million
21 gallons of Corexit dispersant to mitigate the damage.
22 Despite the reopening of state and federal

156

1 waters to fishing, these are figures that seafood
2 consumers are not likely to forget anytime soon.
3 Based on federal and state testing, the
4 public has been repeatedly reassured that Gulf seafood
5 is safe to eat. However, sales remain depressed in
6 the region and, as Dr. Walker alluded to, around the
7 country. Some fishermen are even hesitant to return
8 to work, given poor markets and concerns over
9 lingering oil toxins and dispersants in the
10 environment.
11 On August 17th an Associated Press poll
12 showed that one month after the well was capped, more
13 than half of survey respondents still lacked
14 confidence in the safety of seafood from Gulf areas
15 affected by the oil spill.
16 And as you have likely seen, we continue to
17 see coverage in regional and national media to this
18 day that fishermen and consumer skepticism remains at
19 an elevated level.
20 For Gulf fishermen and other members of the
21 seafood industry, this lack of consumer confidence can
22 be devastating. They not only face the pain of

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">157</p> <p>1 immediate financial losses, but must also struggle 2 with the uncertainty of trying to regain the business 3 they once had. 4 That's why Environmental Defense Fund is 5 working closely with an association of fishermen, 6 primarily for snapper and grouper in the Gulf of 7 Mexico called the Reef Fish Shareholders' Alliance to 8 help them preserve their markets in the face of this 9 disaster. These fishermen have faced many challenges 10 already. Years of overfishing and ineffective fishery 11 management have brought the fishery to the brink of 12 collapse. At its low point their fishing season had 13 been shrunk to just 54 days, and regulations forced 14 them to throw back dead much of the fish they caught. 15 But by working together and with federal regulators, 16 these fishermen led the charge in transitioning their 17 fishery to an innovative management program called 18 Catch Shares, which soon allowed the fishermen to fish 19 year-round while fish populations recovered. This 20 brought them better prices and more economic stability 21 to fishing ports. 22 Unfortunately, and as we've heard from</p>	<p style="text-align: right;">159</p> <p>1 can restore confidence in Gulf of Mexico seafood. 2 In closing, I will highlight a few key 3 challenges and corresponding recommendations that can 4 help this campaign and similar efforts to achieve 5 success. 6 First, empower fishermen to conduct more 7 targeting testing of their catch. The government 8 alone can't solve this problem for fishermen, nor do 9 the fishermen want them to or expect them to. But 10 what the government can do is work in partnership with 11 them to work towards their own solution. 12 Making the financial and technical 13 resources available to do this would go a long way 14 towards complementing existing traceability and 15 marketing efforts. 16 Second, and which has also been alluded to 17 earlier, articulate and make public the details of a 18 long-term testing plan. Seafood consumers and buyers 19 not only need to better understand what has been done 20 and why it's sufficient, but they also need 21 reassurances and specifics about how the government is 22 in this for the long haul.</p>
<p style="text-align: right;">158</p> <p>1 several people, low consumer confidence in Gulf 2 seafood post oil disaster threatens to undermine the 3 progress to date made by these fishermen and others 4 like them. Therefore, our partnership seeks to do 5 everything possible to ensure that markets support 6 them through the following four-part campaign. 7 First, we are working with fishermen to 8 continue to strive for a more sustainable fishery with 9 fewer ecological impacts over time. 10 Second, we are working in conjunction to 11 develop a third-party seafood testing program that not 12 takes the place of but supplements the efforts of NOAA 13 and FDA. We are beginning to implement a rigorous 14 chain-of-custody system to track fish throughout the 15 supply chain. 16 And fourth, as has been the case with 17 seafood and other natural and man-made disasters, we 18 are compiling an aggressive public relations and 19 marketing effort to highlight these efforts which I've 20 just outlined. 21 This approach can serve as a model as the 22 commission considers how federal and state agencies</p>	<p style="text-align: right;">160</p> <p>1 Government testing to date is currently 2 focused on toxic polycyclic aromatic hydrocarbons, and 3 to a lesser extent dispersants. But there are other 4 contaminants, such as heavy metals like arsenic, 5 cadmium, and mercury, which may become a health risk 6 further down the road, or even recontamination events 7 from unfound sources of oil, which warrant formal 8 evaluation. 9 Third, provide updated information to the 10 public about dispersants in seafood. This issue 11 remains high on consumers' list of concerns, despite 12 continued assurances from FDA that they pose no health 13 risk to consumers via seafood. 14 However, NOAA has recently developed a test 15 to protect them in seafood, so the agency should 16 provide clear guidance about their latest findings as 17 well as offer recommendations for future government 18 and independent testing. 19 And finally -- and this gets back to the 20 consumer perception issue directly -- make a concerted 21 effort to reach out to consumers to actually 22 understand what is needed to regain their confidence</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

161

1 in Gulf seafood. Bombarding them with marketing and
2 dismissing their concerns as illegitimate only
3 exacerbates the current situation.
4 NOAA's recent series of dockside chats
5 provides a good example and could be expanded to
6 educate local stakeholders about seafood safety
7 issues.
8 With that I will conclude, and thank you
9 very much for your time. I'm happy to answer any
10 questions the commissioners might have.
11 CO-CHAIRMAN GRAHAM: Thank you,
12 Mr. Fitzgerald. The lead questioner for this panel
13 will be Commissioner Don Boesch.
14 Don?
15 QUESTIONING BY THE COMMISSIONERS
16 COMMISSIONER BOESCH: Thank you, Senator
17 Graham.
18 My first line of questioning has to do with
19 the seafood safety issue, picking up on the point --
20 and I have questions for each of you, but picking up
21 on the point that Mr. Fitzgerald made about
22 transparency.

162

1 It strikes me, you know, we are in a
2 different age, where people want information to make
3 their own decisions. More people than you might
4 imagine want to go to the Internet, want to find out
5 things about where the samples were taken, what were
6 the levels, in order to draw their own judgments.
7 And so Dr. Murawski, could you tell us what
8 is being done to make this consolidated information
9 available to the public?
10 DR. MURAWSKI: That's a very good point,
11 and one we've heard over and over, about the
12 transparency of all the scientific evidence that's
13 being collected here.
14 In terms of the reopening packages for each
15 of those areas that I outlined, each one of them has a
16 set of information that's collected, you know, where
17 the sample was, what the findings were for each PAH, a
18 map associated with it, et cetera.
19 And as the reopening proceeds through and
20 then the opening occurs, those are actually posted
21 online. And so the information is there.
22 We've heard that there's so much

163

1 information on the part of all the different agencies
2 that collecting the URLs is difficult. And we've
3 actually responded to a number of the academics who
4 said they couldn't find information that actually was
5 on the web.
6 And I think in some cases there's such an
7 overwhelming amount of information in different
8 domains that it's hard to, you know, sort of have a
9 menu to select from that. And I think the agencies
10 are trying to simplify that.
11 But as far as the federal government's
12 sampling, all of the data are made available when the
13 announcement occurs.
14 COMMISSIONER BOESCH: Dr. Walker, you
15 mentioned the same protocols are being used for
16 testing seafood in state waters as well as federal
17 waters. But it also strikes me that, you know, in the
18 states of Louisiana and Mississippi that I'm familiar
19 with, they weren't -- the openings -- openings weren't
20 all made in concert with the federal decisions. And
21 of course you've got a more complex situation,
22 different areas.

164

1 What is the level of coordination between
2 what you're doing at the state level and what the
3 federal government is doing with respect to decisions
4 on opening waters?
5 DR. WALKER: Well, all of the affected
6 states sat down with the FDA and with NOAA, and I
7 believe EPA was also at the table, and worked through
8 some specific closing and opening protocols that we've
9 alluded to in both of our talks. And so we followed
10 those protocols to the letter. To my knowledge, all
11 the states that have opened -- reopened closed waters
12 have done that. So that we were consistent through --
13 among the states or between the states, and we were
14 complying with all the federal rules and regulations
15 when we reopened our waters.
16 COMMISSIONER BOESCH: Are you doing in
17 Mississippi anything like Mr. Fitzgerald suggested
18 with respect to understanding consumers' concerns and
19 the decisions, as well as dealing with the marketing
20 issue, which I think you heard Lieutenant Governor
21 Angelle talk about from Louisiana's perspective.
22 DR. WALKER: We are, Dr. Boesch. Thank you

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">165</p> <p>1 for that question.</p> <p>2 On the local level we are following suit,</p> <p>3 kind of coming behind NOAA with their dockside chats,</p> <p>4 and having public hearings and different -- in all of</p> <p>5 the different cities, the 13 different communities</p> <p>6 that populate our gulf; public meetings just to tell</p> <p>7 our -- what -- to provide the data that we have on</p> <p>8 hand and to listen to the concerns of the folks who</p> <p>9 live locally there and try to alleviate those concerns</p> <p>10 to the best of our abilities.</p> <p>11 Further away, we're actually -- we actually</p> <p>12 have worked quite well with BP in developing a seafood</p> <p>13 safety, seafood marketing, program. We've put out</p> <p>14 local brochures, brochures and posters and things that</p> <p>15 restaurants can post in their -- and seafood shops can</p> <p>16 post in their windows. And we try to get that</p> <p>17 information out in a more regional basis.</p> <p>18 But beyond that, we are actually in the</p> <p>19 process of selecting a professional marketing firm</p> <p>20 that will help us market not only Mississippi seafood,</p> <p>21 but Gulf seafood as well. And I visited with Scott</p> <p>22 Angelle as he was leaving today, and I'm going to</p>	<p style="text-align: right;">167</p> <p>1 the efforts of both the federal and the state</p> <p>2 agencies, this perception of the seafood safety not</p> <p>3 being -- excuse me, the seafood not being safe, is</p> <p>4 still out there, whether it's founded or unfounded.</p> <p>5 And that's -- you know, that's for scientists who are</p> <p>6 working on this more directly than myself to</p> <p>7 determine.</p> <p>8 But I think that the takeaway is that</p> <p>9 people are still concerned about this. And being told</p> <p>10 that everything is fine, while potentially</p> <p>11 scientifically valid, is not bringing people back to</p> <p>12 buying Gulf seafood. And that's --</p> <p>13 COMMISSIONER BOESCH: Right. I understand</p> <p>14 that. But you're not suggesting that there is some</p> <p>15 substantial obvious reason of concern about the</p> <p>16 opening decisions.</p> <p>17 MR. FITZGERALD: Based on the data that has</p> <p>18 been released that we've seen and the levels of</p> <p>19 concern -- excuse me, the testing levels being below</p> <p>20 the level of concern, that is certainly -- those are</p> <p>21 certainly welcome results.</p> <p>22 COMMISSIONER BOESCH: Great.</p>
<p style="text-align: right;">166</p> <p>1 attend the meeting he talked about next week in</p> <p>2 Louisiana, to see if we can't pull together some sort</p> <p>3 of a more regional response to the marketing side of</p> <p>4 this.</p> <p>5 COMMISSIONER BOESCH: Mr. Fitzgerald, you</p> <p>6 followed all of this pretty carefully, looking at what</p> <p>7 the -- both the federal agency NOAA has done, as well</p> <p>8 as the states. And you're probably also aware of some</p> <p>9 of the controversies by individuals who have alleged</p> <p>10 they've gotten samples that are contaminated, both in</p> <p>11 Louisiana and Mississippi.</p> <p>12 From your judgment, based upon all this</p> <p>13 evidence, were the decisions, the opening decisions,</p> <p>14 were they well-founded, were they suitably protective</p> <p>15 of health? Do you have any questions or concerns</p> <p>16 about those as opening decisions?</p> <p>17 MR. FITZGERALD: Well, we did not come here</p> <p>18 today to, you know, be critical of the opening</p> <p>19 protocol or the protocol established by FDA. That's</p> <p>20 not where we've been active in this issue.</p> <p>21 But I think the point to take home, which</p> <p>22 is a very important one, is perhaps that despite all</p>	<p style="text-align: right;">168</p> <p>1 My second line of questioning and last line</p> <p>2 of questioning, has to do with the lingering risks and</p> <p>3 effects.</p> <p>4 Yesterday we heard testimony from the</p> <p>5 scientist who, in his written testimony, suggested --</p> <p>6 it was in the news -- suggested that as much as 50</p> <p>7 percent of the oil may still be out there, residing in</p> <p>8 sediments somewhere. And not only in the deep water</p> <p>9 area, but also on the shelf and in coastal areas. And</p> <p>10 I think he and others have alluded to the possibility</p> <p>11 of some transport of submerged oil or oil up onto the</p> <p>12 shelf, the DeSoto Canyon. And then there are</p> <p>13 occasional reports where oil, at least from near shore</p> <p>14 sources that may be in sediments, has been remobilized</p> <p>15 and come up on the beach.</p> <p>16 In Mississippi, Dr. Walker you're aware of</p> <p>17 researchers who found droplets of oil in crab larvae.</p> <p>18 These sorts of things. So these are concerns out</p> <p>19 there about lingering effects.</p> <p>20 Could you tell us, Dr. Murawski, what the</p> <p>21 federal government is doing with respect to sampling</p> <p>22 of those, looking for those potentially contaminated</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

169

1 sediments, and when you think you might have an answer
2 about whether that risk is out there and serious.
3 DR. MURAWSKI: Very good. So the week
4 before last Admiral Allen and Dr. Lubchenco announced
5 a new subsurface sampling plan that would extend what
6 we've done so far and add an element of the potential
7 for looking for oil in the sediments.
8 There have been a number of reports that
9 have indicated that there's at least some oil on the
10 bottom. We haven't yet seen any confirmed oil
11 analysis that would indicate that.
12 But based on that set of samples, we also
13 went through a thought process of how oil could
14 actually get to the sediments. And it's not obvious
15 how that would actually happen. And there are
16 scenarios, for example, that it becomes entrained on
17 marine snow and that it would deposit there.
18 So under this new sampling regime, we've
19 proposed to BP and the Coast Guard that we undertake
20 about 450 different sampling locations, near the
21 wellhead of course, but also far afield, based on
22 these sort of different delivery hypotheses that we've

170

1 got. So over the next few weeks we will be
2 implementing hopefully that plan, to reassure us that
3 we know the extent of oil that remains in the
4 environment.
5 I can tell you that in looking at the fate
6 of oil, you know, particularly as it's transported,
7 that the signal we're seeing is very much attenuated.
8 And it's attenuated due to two factors. Number 1, the
9 dilution, obviously, in the water. But also, as your
10 witnesses indicated yesterday, there is a significant
11 microbial dissolution of a number of these components.
12 And so while, you know, it was certainly
13 apparent in the environment early on, that the signal
14 is harder and harder to identify.
15 I don't think it represents a substantial
16 public health risk for deep water, you know, oil at
17 3,000 feet upwelling in any significant way that would
18 pose a threat, based on the degraded nature of that.
19 We are concerned about small pockets of oil
20 that may be at the toes of beaches that may be
21 remobilized by storms and cast on the beach. This
22 program will go basically from the beach to the deep

171

1 water.
2 COMMISSIONER BOESCH: Dr. Walker,
3 Mr. Fitzgerald, do you have any comments about this
4 lingering contamination, what it might mean in terms
5 of -- I think Mr. Fitzgerald you mentioned
6 recontamination. Is this a serious concern, and
7 what's the basis of the concern about?
8 MR. FITZGERALD: Well, I would echo
9 Dr. Murawski's comments that it's hugely important to
10 be -- to keep this on the radar screen, and to keep
11 looking for it, given the fact that it could
12 potentially reenter the environment from
13 unaccounted-for lodes of oil. I think that no one is
14 saying that we found every last drop of this oil. And
15 having a system in place that allows for continual
16 evaluation and reevaluation of public health risks
17 that may be posed is very important.
18 So the fact that NOAA is thinking along
19 those lines I think is very important.
20 COMMISSIONER BOESCH: Great. Well, thank
21 you all for your answers.
22 CO-CHAIRMAN GRAHAM: Chairman Reilly?

172

1 CO-CHAIRMAN REILLY: I have just a
2 question, Dr. Murawski. We were advised by scientists
3 in Prince William Sound not to use dispersants because
4 the salmon fry were about to be released from their
5 hatcheries, and it was expected that if the water
6 column had the dispersants and oil that they could not
7 escape it. But if it didn't, they could swim under
8 it. And by all accounts that's what they did.
9 It's counterintuitive to imagine there is
10 all this oil out there, particularly this very large
11 plume of undersurface water and oil mixed, without it
12 being in the fish. I've read so many of these reports
13 that say it's not been detected. Can you explain just
14 to a layperson how that might happen?
15 DR. MURAWSKI: Sure. I think there's two
16 aspects of your question. Number 1, what's the
17 toxicology issues, in particular to early life stages.
18 And those studies undergoing funded by the natural
19 resource damages are still, you know, yet to reveal
20 the true extent of toxicology.
21 The issue about the persistence of oil
22 compounds in particular finfish and larger vertebrates

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">173</p> <p>1 is that they metabolize, very quickly, oil products; 2 in fact, in a matter of days to a week or so. And so 3 it's not unexpected that we would have this result in 4 adult fishes. 5 What we do see is that the lower you are in 6 the trophic scheme, the more likely you are to retain 7 these products. And so we would look for more 8 residual in things like oysters and filter feeders as 9 opposed to the higher vertebrates, which again, as I 10 said, metabolize these compounds rather quickly. 11 CO-CHAIRMAN REILLY: But you've not found 12 it in the oysters. 13 DR. MURAWSKI: We have not looked directly 14 in oysters. That's a state responsibility. 15 CO-CHAIRMAN REILLY: Do you have any 16 comment on that, Dr. Walker? 17 DR. WALKER: We have looked directly at 18 oysters. We've run quite a bit of oyster tissue 19 samples. And Dr. Murawski is correct, that's where 20 you would expect to find any material that's in the 21 water that the oyster is filtering. And we have found 22 trace levels of oil-related hydrocarbons in our</p>	<p style="text-align: right;">175</p> <p>1 amazing work you do on everything from weather 2 predictions to fisheries. 3 I was very impressed by your slide 4 presentation today showing the amount of sampling in 5 the Gulf and the extent to which you are continuing to 6 keep track of not only where residue oil might be, but 7 also what kind of impact it might be having over the 8 long term. I think that kind of continued sampling 9 and research is very important for many reasons. 10 I couldn't help but reflect, while you were 11 talking about that, on our discussions here as a 12 commission yesterday about the Arctic and about 13 drilling in the Chukchi and the Beaufort. 14 Just wondering, could you do that kind of 15 work in the Chukchi and the Beaufort if we were faced 16 with a similar situation? I mean, when you were 17 describing the ships and the satellites and planes and 18 all of the effort that is going into the monitoring 19 right now, and I was trying to visualize the ability 20 to do that sort of thing in the Arctic, I don't know, 21 would you care to comment on that? 22 DR. MURAWSKI: Let me comment tangentially</p>
<p style="text-align: right;">174</p> <p>1 oysters, well below any levels of concern. 2 CO-CHAIRMAN REILLY: Levels or goals of 3 concern are set by EPA -- FDA? 4 DR. WALKER: Yes, sir. 5 CO-CHAIRMAN REILLY: FDA? 6 DR. WALKER: Yes, sir. 7 And so what that tells me is that, you 8 know, we didn't have any significant levels of oil 9 material near our oysters or in the water that our 10 oysters were filtering. 11 I'm sure that degraded oil, tar balls, tar 12 patties probably rolled across our oyster reef, but 13 were not cyblast in the water column so as the oysters 14 would actually take that material in as they filter 15 the water, and the tar bars just simply passed across 16 the top of the oyster beds on the way to the, of those 17 that did reach our shore land, mainland beaches. 18 CO-CHAIRMAN REILLY: Thank you. 19 CO-CHAIRMAN GRAHAM: Commissioner Ulmer. 20 COMMISSIONER ULMER: Thank you, 21 Mr. Chairman. I have a question for Dr. Murawski. 22 First of all, I want to thank NOAA for the</p>	<p style="text-align: right;">176</p> <p>1 and say that it has taken basically the entire 2 capability that NOAA has on the Atlantic coast to 3 respond to this. So all the ships, save the ones in 4 the shipyard on the Atlantic coast, were involved in 5 one fashion or another in this response. 6 And so if you have an event that occurs of 7 this magnitude and scale, you know, in a place that's 8 even more inaccessible, it's going to require, as I 9 said in my testimony, something akin to the 10 mobilization in wartime. You know, where you just -- 11 you know these resources are not slack capability. 12 Those resources are deployed to other missions. And 13 so it takes a tremendous amount of capability to 14 respond on this level. 15 And I would say that Dr. Farrington talked 16 a little bit about Ixtoc and the one cruise that was 17 done there. We've done over 120 cruises so far in the 18 spill, and we have many more to go. That capability 19 just isn't sitting around waiting for an oil spill 20 like this. And certainly mobilizing in a very 21 difficult environment which is highly seasonal, of 22 course would be an extreme challenge.</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">177</p> <p>1 COMMISSIONER ULMER: I would want to also 2 join Don in encouraging you to make the information as 3 available as possible in a user-friendly way to the 4 extent that is possible. Because there is a 5 tremendous hunger, not only in connection with 6 fisheries, but just in terms of trying to understand 7 our environment and trying to understand what's going 8 on in the Gulf. 9 So I encourage you to continue to spend 10 resources to make the information that is available, 11 making it available in a way that people can 12 understand. Thank you. 13 CO-CHAIRMAN REILLY: Commissioner Beinecke? 14 COMMISSIONER BEINECKE: Thank you. I have 15 two questions regarding seafood safety. The first has 16 to do with the amount of sampling that's been done. 17 I believe, Dr. Walker, you were listing 18 that there were between 40 and 80 samples tested for 19 each of the fish, shrimp, crabs, and oysters. And yet 20 when I was down in the Gulf ten days ago, the people 21 on the Seafood Safety Board told me that there had 22 been 40,000 samples. And earlier Lieutenant Governor</p>	<p style="text-align: right;">179</p> <p>1 shellfish from Mississippi are, indeed, safe to eat. 2 The fact that we got essentially no hot 3 samples from any of those samples is pretty compelling 4 in my mind that those -- that seafood is safe. 5 The points of collection of those 6 seafood -- of that seafood was from state line to 7 state line, both east and west and north and south. 8 Other than oysters, which come from one area in 9 Mississippi. 10 So for Mississippi I think, yes, the 11 sampling protocol was sufficient to indicate that the 12 material is safe. 13 Now, there -- what I don't know is that -- 14 none of us really have a good idea about what each 15 other are doing. And that's across the states and 16 across the agencies, I think. So, yes, I think we 17 need to do a better job of corralling all of this 18 information together in one place so we can talk about 19 one number and lessen the confusion. 20 COMMISSIONER BEINECKE: And you, 21 Dr. Murawski? 22 DR. MURAWSKI: Yes. I would like to add</p>
<p style="text-align: right;">178</p> <p>1 Angelle I believe said there were 30,000 samples, and 2 I think this is one of the reasons the public is 3 confused. 4 If the sample numbers are, you know, 30, 40 5 individual samples and that is supposed to ensure -- 6 assure people that the seafood is safe, it seems like 7 the sample number is very low. And yet these other 8 numbers are so high that it's very confusing to the 9 public about what the actual sampling regime is. 10 Could you two, Dr. Murawski and Dr. Walker, 11 just comment on that confusion, and is there a way 12 to -- is there a protocol on the number of samples 13 that have been taken, that are going to be taken, that 14 are routinely taken, that the public could be sure of? 15 DR. WALKER: I'll start. And just the 16 numbers that I talked about were Mississippi samples 17 only, and they were Mississippi samples associated 18 with reopening protocols for those four specific 19 species of -- for finfish, crab, shrimp, and oysters. 20 I think that the number of samples for the 21 area that we were looking at was adequate to render -- 22 or to demonstrate that fish, crab, shrimp, and</p>	<p style="text-align: right;">180</p> <p>1 some of the samples you see are composite samples. 2 That is, for shrimp, for example, instead of analyzing 3 each shrimp individually, that you would put them in a 4 blender, and they would be multiples of that, and so 5 you would analyze the blend as opposed to individual 6 samples. 7 The protocols are fairly straightforward. 8 For the offshore areas, the whole grid is a 9 30-minute-by-30-minute grid. And at least five 10 samples are taken from each grid, you know, and 11 they're distributed across it. And those are 12 stations. So within that you've got a number of 13 individuals, some of which are analyzed as 14 individuals; large fish, for example. And then, you 15 know, the smaller fish and the shrimp would be in 16 these composites. 17 So I understand it's confusing when you try 18 to add up the numbers and try to emphasize that. And 19 we've tried to redouble our efforts to explain this 20 protocol and how it actually works. 21 COMMISSIONER BEINECKE: Thank you. 22 Mr. Fitzgerald?</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

181

1 MR. FITZGERALD: If I could just make one
2 comment to that. This is an area where the fisherman
3 I work with have really looked to us for help in
4 understanding this information of composites versus
5 samples, 20,000 versus 200, et cetera. And what we've
6 tried to do is give them a breakdown of the testing
7 from NOAA, from FDA, from the sniff test or the
8 organoleptic evaluation versus the chemical
9 evaluation.

10 But they are obviously most concerned about
11 the fish they catch, the snapper and grouper, and
12 relatively few chemical tests, or ones in the lab,
13 have been done on their fish, which is one of the
14 reasons why they've wanted to do this additional
15 supplemental testing, to get much greater resolution
16 on the fish that their businesses are based on. But
17 they have a lot of confusion over the sample question
18 as well.

19 COMMISSIONER BEINECKE: Thank you. Another
20 question has to do with sort of the health, I guess
21 this would be from FDA, the health standards that are
22 based on adult males such as yourself eating one or

182

1 two portions of seafood a week. And yet I know
2 there's concern, because many have spoken to me in the
3 Gulf Coast of people whose diet really is based
4 principally on seafood, and particularly how those
5 health levels are set on the average male and don't
6 take into consideration children, vulnerable
7 populations.

8 Can you just comment on that as another
9 area of concern and how to perhaps change those
10 protocols to at least account for different diets
11 across the country and seafood consumption.

12 DR. MURAWSKI: So let me just say that at
13 the outset of this, there was a substantial discussion
14 between the states and FDA, NOAA, and others about
15 what the levels of concern should be set at.

16 And part of this is what's the average
17 consumption level of a person. And as you said, you
18 know, the larger the person, potentially the larger
19 the average daily consumption rate is.

20 In the United States, the average daily
21 consumption rate of the entire population is about 20
22 grams per person per day. And that works out to

183

1 around 16 pounds per person per year.
2 These standards were set on average daily
3 consumption rates three times the national level --
4 greater than three times, to actually take account of
5 subpopulations that may be consuming more.

6 So I think there is an abundance of
7 caution, at least my FDA colleagues and NOAA
8 colleagues that worked on this, in actually setting
9 these levels of concern so that subpopulations
10 wouldn't be inadvertently put at risk.

11 What we don't want to do is issue different
12 levels of concern for different subpopulations,
13 because then you do really confuse a family going out,
14 you know, for a restaurant meal, for example. And so
15 I think it's worthwhile to actually delve a little
16 deeper into how those levels of concern were actually
17 set.

18 COMMISSIONER BEINECKE: Thank you.
19 CO-CHAIRMAN GRAHAM: Commissioner Garcia?
20 COMMISSIONER GARCIA: I will try to do this
21 quickly. Dr. Murawski, why are there still some areas
22 closed, and what's going to have to happen in order to

184

1 open them?
2 DR. MURAWSKI: Right. So what we -- our
3 modus operandi here was to try to work the edges of
4 the area impacted. First graphic I showed you was
5 where was the surface oil. And that really set
6 closures, and also set our strategy for opening. And
7 so we wanted to work from the areas that were
8 potentially least contaminated, the ones where we
9 would expect to see animals, you know, that would be
10 free of contamination, and open them first.

11 So you notice the color scheme, we've left
12 the areas around the wellhead for last. And those are
13 the areas that we're working now in terms of gathering
14 the samples.

15 So it's a matter of -- it's a very
16 substantial effort to vector a ship out there, to get
17 the requisite samples per block, to get them back to
18 Pascagoula, Mississippi, which is the base that we're
19 sampling them, to send them both to the organoleptic
20 testing, and then if they pass, to various
21 laboratories, including our laboratory in Seattle
22 where the contamination work is done, and then get the

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

185

1 results back.
2 So it's a matter of our strategy, and then
3 the timing to get all this done.
4 COMMISSIONER GARCIA: Do you have a
5 projection on timing?
6 DR. MURAWSKI: Well, it will be contingent
7 on what we find. And so all of those blocks are being
8 worked right now in terms of -- so it will be a matter
9 of weeks to months.
10 COMMISSIONER GARCIA: One other question.
11 There was a lot of concern about bluefin tuna because
12 projections showed that the spill was in the spawning
13 area for the Atlantic bluefin. Any information?
14 DR. MURAWSKI: Well, you're exactly right.
15 The spill happened in space and time coincident with
16 the annual spawning of bluefin, and the western
17 Atlantic population only spawns in the northern Gulf
18 of Mexico once per year, from April to June.
19 And so as it happened, one of the NOAA
20 ships was on its annual egg and larvae survey to
21 actually understand the successive spawning of that.
22 And so we've collected, over the course of

186

1 the summer, we've monitored the larvae of the bluefin
2 tuna to see if we can see genetic damage, mortality,
3 and all those things. And all those data will go into
4 the natural resource damage assessment.
5 I can also say that some of our academic
6 colleagues had some tagged animals that were, in fact,
7 around the wellhead when it exploded. And they
8 subsequently left the Gulf. These are large adult
9 animals. And the tags popped off. So we know that
10 animals that were near that wellhead survived, large
11 adults.
12 COMMISSIONER GARCIA: Thank you.
13 CO-CHAIRMAN GRAHAM: Dr. Walker, you
14 commented about a program in Mississippi in
15 conjunction with BP to try to deal with some of these
16 public perceptions about the quality of seafood.
17 Have you had any statistical analysis of
18 how effective that program has been? Has the level of
19 public disinclination to buy Mississippi seafood been
20 lessened as a result of this campaign?
21 DR. WALKER: Well, the regional or national
22 campaign, Senator Graham, is not yet started. We are

187

1 working with a professional marketing firm to work out
2 a process to have them do that for us.
3 The local town hall meetings and dockside
4 chats have improved things locally. And even -- even
5 a little bit regionally, as the word gets out. More
6 people are coming to Mississippi now, more people are
7 eating in the restaurants. The seafood -- the seafood
8 shops are selling more seafood than they were a month
9 ago, for example.
10 So locally just getting the word out to the
11 local folks, it is helping quite a bit. And we look
12 forward to taking this approach to a more national
13 level.
14 CO-CHAIRMAN GRAHAM: How large a budget
15 will you have for your national effort?
16 DR. WALKER: Well, we're negotiating that
17 with the responsible party. I can say that they have
18 been very receptive to what we want. But we're
19 looking probably at something in the at least 2 to 3
20 million dollars range, something along those lines.
21 CO-CHAIRMAN GRAHAM: That's quite a bit
22 lower than what the Louisiana people have been talking

188

1 about for a Louisiana-only effort at education.
2 DR. WALKER: I don't know exactly how to
3 answer that other than to say that numbers in
4 Mississippi are generally a little lower than what
5 comes out of our sister state.
6 CO-CHAIRMAN GRAHAM: But you're getting
7 together tomorrow in New Orleans with all the states
8 to think about a collective Gulf promotion campaign to
9 reverse this bad image that Gulf seafood has gotten.
10 Is that right?
11 DR. WALKER: Yes, sir. That's what Scott
12 Angelle was mentioning. And we had a conversation as
13 he was leaving, and I'm going to attend that meeting
14 with him.
15 CO-CHAIRMAN GRAHAM: Well, we'll be
16 interested in what transpires in terms of the effort
17 at collective action and then the scale of the action
18 against the problem.
19 DR. WALKER: Sure.
20 CO-CHAIRMAN GRAHAM: Any other questions?
21 Thank you very much for a very informative
22 panel on an important dimension of this overall

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">189</p> <p>1 challenge that we're facing, you're particularly 2 facing. We will reconvene at 1:30 for Panel V. Thank 3 you. 4 CO-CHAIRMAN REILLY: Thank you. Thank you 5 all. 6 (Luncheon recess.) 7 PANEL V 8 CO-CHAIRMAN REILLY: All right. We will 9 call the afternoon session to order. We will be 10 looking at Legal Authorities for Funding and 11 Restoration Management. 12 And our presenters will be Richard Stewart, 13 professor of law, New York University, who was the 14 Assistant Attorney General for Lands and Environment, 15 who played a critical role with respect to these 16 issues after the Exxon Valdez in allocating settlement 17 money to Prince William Sound; Jim Tripp, Senior 18 Counsel for the Environmental Defense Fund, who has 19 spent his career on Gulf restoration issues and now 20 maybe will have some serious money to address some of 21 them; and Stan Senner, Director of Conservation 22 science for the Ocean Conservancy.</p>	<p style="text-align: right;">191</p> <p>1 in two provisions. 2 One, negligent violations of the 3 prohibition of such a discharge, and knowing 4 violations. Former is a misdemeanor. 5 Migratory Bird Treaty Act, killing 6 migratory birds, that's a strict liability offense. 7 The government doesn't have to show any purpose, 8 intent. 9 Rivers and Harbors Act, discharge without a 10 permit of refuse, which includes even commercially 11 valuable oil. Another strict liability statute. 12 The Endangered Species Act, prohibiting 13 taking of any species. Just what the intent would 14 have to be shown here is a little unclear at this 15 point. But there is an armory of statutes, some of 16 which are strict liability and clearly can, and I 17 expect will, be brought. 18 Each of these provisions has different 19 provisions for prison fines and criminal fines. A 20 sort of wild card in the deck is the Alternative Fines 21 Act that provides for the imposition, in lieu of fines 22 otherwise provided for by specific statutes, of an</p>
<p style="text-align: right;">190</p> <p>1 Welcome back, Mr. Senner. 2 We will begin with Mr. Stewart. 3 MR. STEWART: Thank you, Chairs. It is a 4 pleasure to be here. And especially to see my former 5 client and chief Bill Reilly up there. 6 I am going to try to draw on my experience 7 with the Exxon Valdez case and the settlement to 8 identify some of the key legal building blocks in the 9 BP spill, the statutory provisions that the federal 10 government and state trustees can invoke, the brief 11 review of the settlement in the Exxon case, the NRD 12 assessment process from a legal viewpoint, and the 13 sort of dynamics of achieving a potential global 14 settlement of government claims in the BP spill, and 15 the disposition and management of the resources that 16 would be generated. 17 I have sketched at the beginning of my 18 statement the various criminal statutes that the 19 federal government might invoke in this case against 20 one or more corporate or individual defendants. 21 And most notably the Clean Water Act makes 22 criminal discharges and the circumstances of this case</p>	<p style="text-align: right;">192</p> <p>1 amount equal to twice the gross pecuniary loss to a 2 person other than the defendant from a violation, or 3 twice the gross gain to the defendant. 4 This was adopted in response to need, felt 5 need with respect to securities and financial fraud 6 and other violations. And there is an issue whether 7 it applies to an environmental violation; and whether, 8 say, removal costs or natural resource damages or 9 economic losses due to injury to natural resources 10 from a spill would be a pecuniary loss within the 11 meaning of the statute. 12 But this could really be the kicker that 13 would escalate the criminal part of the case greatly. 14 There is no authoritative court decision on that 15 issue. 16 Clean Water Act, civil penalties for 17 discharges. During the Exxon case, this was a minor 18 tool in the government's armory because there was a 19 per-day violation, and in the Exxon case it was only 20 one day. 21 But that was amended following the Exxon 22 spill in 1991 to provide per-barrel penalties.</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">193</p> <p>1 Inflation adjusted now, \$1,100 per barrel spilled; or 2 in the case of gross negligence or willful misconduct 3 \$4300 per barrel. That adds up pretty fast in this 4 case. 5 There are also penalties under the 6 Endangered Species Act, but they are minor compared to 7 that. 8 Then the third element beyond the criminal 9 and the civil penalties, are the natural resource 10 damages, which encompass removal costs; both the 11 actual removal of oil, but also the protection of 12 resources against contamination. 13 And then sort of after removal is 14 completed, there's additional provision for natural 15 resource damages, for the impairment of natural 16 resources due to the spill even when the oil has been 17 cleaned up as best one can. 18 The natural resource damages and other 19 enumerated damages to private parties, to states and 20 municipalities, are subject to a cap of \$75 million. 21 That's received a lot of attention, including in 22 Congress.</p>	<p style="text-align: right;">195</p> <p>1 settlement of criminal charges and civil penalties and 2 NRD with a total of \$150 million in fines, against 3 Exxon, 125 forgiven. 4 So in recognition of its efforts in the 5 cleanup, cooperation, 25 million net. Of which 12 6 went to the North American Wetlands Conservation Act. 7 \$100 million in criminal restitution split between the 8 federal governments and the states. And 900 million, 9 essentially, for some removal costs and then 10 restoration of natural resources. 11 The conceptual basis of the natural 12 resource damage provisions is that one identifies the 13 injury to the resource relative to baseline; that is, 14 the condition that would have existed without the 15 spill. And the purpose of restoration is to return 16 those resources to their prespill condition. 17 But in the interim, there will be lost -- 18 impairment of resources and lost, we call it termed 19 services and economic, maybe a physical concept to the 20 public; while beaches are unusable, fishing is 21 impaired, wildlife viewing is impaired. 22 And so restoration must not only get the</p>
<p style="text-align: right;">194</p> <p>1 The cap can be -- it's not applicable to 2 the removal costs, but it would apply to all types of 3 damages authorized under the Oil Pollution Act unless 4 the governments could show that it was -- the 5 discharge was proximally caused by gross negligence or 6 willful misconduct, then the cap would then be lifted. 7 Natural resource damages are assessed and 8 recovered on behalf of natural resource trustees that 9 have agencies, federal and state, and tribal 10 authorities, that have management and regulatory 11 responsibility over natural resources. 12 In the case of the federal agencies, those 13 trustee agencies are designated by the President. 14 They are to develop an assessment of the damages, a 15 plan for restoration, and then to activate that plan. 16 The recoveries which can be retained and 17 spent by the federal trustees without further 18 appropriation by Congress are to be spent only to 19 restore the injured resources and for incidental 20 costs, assessed -- studies to assess the damage, legal 21 fees, and so forth. 22 In the Exxon case, there was an umbrella</p>	<p style="text-align: right;">196</p> <p>1 injured resources back to their prespill baseline, but 2 there's compensatory restoration, additional 3 restoration or enhancement of resources to compensate 4 for the interim losses. 5 And those interim losses include not only 6 lost uses, but so-called lost nonuses. Not a very 7 elegant term. But the fact that the public puts a 8 value on the preservation of resources as such, even 9 though individuals may not use it. 10 And what's the value of the interim 11 impaired preservation value? And there is no accepted 12 way, public surveys, contingent evaluation methods, to 13 do this that's been upheld in court as sufficiently 14 reliable to be a basis for imposing damages. But the 15 issue has not been litigated. 16 This is another wild card. These so-called 17 CVM surveys can yield very high values. And if 18 admitted as a basis for liability, that could be 19 another wild card. 20 So you have a panoply of very powerful 21 claims by the government here for very, very large 22 sums of money.</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">197</p> <p>1 But there is also, at least parts of it are 2 subject to very large uncertainties. And this should 3 help drive a global settlement of this case, and 4 particularly the criminal case. 5 Because if the NRD claims were litigated 6 fully to judgment, appeal, et cetera, that would take 7 I think at least 20 years in this case. And the 8 acquisition of restoration monies would be delayed 9 until that was done. And defendants could use 10 discovery and motions and so forth to postpone the day 11 of reckoning. But the criminal case goes on a fast 12 track. There is no discovery to speak of, there is a 13 speedy trial process. 14 And so wanting to avoid the publicity and 15 other adverse effects of a criminal trial, where it 16 would seem that at least some of these defendants can 17 be clearly convicted of misdemeanors, that's a very 18 powerful driver for settlement, as it was in the Exxon 19 case, and would help promote a global settlement. 20 And in this case, the large civil penalty 21 sums where you can calculate it per barrel may also 22 drive an early settlement. In contrast to the NRD</p>	<p style="text-align: right;">199</p> <p>1 there's a tendency in the situation, you have three or 2 six agencies, that each will have their own expertise 3 and their own favored way of dealing things to sort of 4 divide up the monies, and each will do its thing; but 5 no sufficient structural management assurance that the 6 monies are going to be spent in a more -- in a 7 coordinated and targeted way to achieve the best 8 overall restoration. 9 And that problem of, you know, many 10 trustees, each with their own agendas, is here in 11 spades in this BP spill. Because we have five states, 12 we may have some tribal claimants, we have the United 13 States and its agencies. We are going to have, you 14 know, 15, 20 trustees. 15 Now, in the case of the federal government, 16 the President could designate a lead or supervisory 17 trustee who would be somebody not from any of the 18 regular trustee agencies. And that could be done. 19 The President wouldn't have power with respect to 20 states or tribes, and Congress would have to have 21 legislation. 22 One approach would be to have a single</p>
<p style="text-align: right;">198</p> <p>1 claims, which are inherently very fact-specific and 2 would take a long time to resolve. 3 Now, what would be done with the recoveries 4 here, and how would they be spent? 5 In the Exxon case, a Trustee Council was 6 established with three federal trustees and three 7 state trustees. The monies were essentially spent 8 together. There was no way to decide were the fish or 9 the birds or the otters, did they belong to Alaska, 10 did they belong to the federal government. 11 Just as the lawyers in the case had to work 12 together in the litigation strategy and the settlement 13 to avoid a divide-and-conquer strategy by Exxon, so 14 the trustees had to work together to spend these 15 monies under an MOU that provides for unanimous 16 agreement on any decisions with no real dispute 17 settlement process. 18 I had been concerned, when the settlement 19 was coming through, that we needed a single, at least 20 on the federal side, supervisory trustee. Because 21 there is -- with all respect, and I do have admiration 22 and respect for the agencies, their scientists --</p>	<p style="text-align: right;">200</p> <p>1 federal super trustee, a single state and maybe tribal 2 super trustee, and then a third trustee. That's one 3 approach. There could be others. 4 The other final point -- and so I think 5 this is something this commission should really 6 explore. 7 Actually, I tried to promote such an idea 8 for the Exxon case. But I am afraid some of my other 9 clients than Mr. Reilly were strongly opposed to that, 10 because they wanted to have control of those resources 11 for their own -- themselves, without anybody 12 overseeing those decisions. 13 Now, the other issue is, how are the 14 restoration monies going to be spent in relation to 15 the resources of the Gulf that have suffered 16 degradation from many other activities over the years; 17 including the navigation and flood control projects, 18 the oil/gas development, onshore development, 19 pollution runoff, and the fishing practices. A host 20 of other activities. 21 In this context especially -- the Valdez 22 spill was up where there was no other development</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

51 (Pages 201 to 204)

<p style="text-align: right;">201</p> <p>1 going on, and there you could focus more directly on 2 the effects of the spill. It's going to be 3 excruciatingly difficult to figure out just what the 4 impacts of this spill are, with all these other 5 stresses and impacts on the ecosystem, and determine a 6 baseline. And just have restoration, well, we are 7 going to achieve, get them back to that baseline 8 whatever it was before the spill. 9 It's going to have to be a much looser and 10 more general exercise, I think. 11 CO-CHAIRMAN REILLY: Your time is up. 12 We'll come back to you. 13 MR. STEWART: All right. One last point. 14 And I think in my testimony I outline several ways of 15 integrating the expenditures under the NRD recoveries 16 with other efforts to address the restoration 17 enhancement of the Gulf resources. 18 Thank you very much. 19 CO-CHAIRMAN REILLY: We'll come back to 20 those questions with you in Q&A. 21 Mr. Tripp. 22 MR. TRIPP: Mr. Reilly, Senator Graham,</p>	<p style="text-align: right;">203</p> <p>1 that the sediment of the river doesn't get out into 2 the wetlands anymore except incidentally. 3 And the other major cause is the footprint 4 of the oil and gas industry, both onshore and 5 offshore. 6 John Day, a distinguished wetlands 7 ecologist, calculated in one paper that almost ten 8 percent of the land mass of the delta is made up of 9 canals, oil and gas canals, and dredge spoil piles. 10 And the onland impact of the offshore oil and gas 11 industry is also large because of their need for 12 pipeline canals, equipment canals moving equipment 13 around. 14 What took me down to Louisiana in the first 15 place in early 1974 was a navigation project to 16 service the offshore oil and gas industry. 17 So the causes point the way to the 18 solution. And the solution is reengineering the river 19 so that the sediments of the Mississippi River can get 20 out into the wetlands, where nature would have them; 21 and in effect, relandscaping, doing some major 22 recontouring of the landscape to eliminate some of the</p>
<p style="text-align: right;">202</p> <p>1 members of the Commission, thank you very much for 2 asking me to be here. 3 In the 1970s and '80s I did wetland, 4 coastal wetland protection work in all of the Gulf 5 states, including the coast of Florida. But my 6 special focus continuing since then until today has 7 been on coastal Louisiana, the delta of the 8 Mississippi River. 9 It is a magnificent national and world 10 ecological asset. And the collapse of the delta, the 11 loss of 2,300 square miles out of 7,000 square miles 12 of coastal wetlands over the last 80 years, is a 13 national, economic, and environmental catastrophe. 14 And I am absolutely thrilled to my core that this 15 commission is dealing with that issue. It falls well 16 within your mandate. 17 I think you all know there are two major 18 causes to the collapse of the Mississippi delta. One 19 is the management of the Mississippi River dating back 20 particularly to the 1928 Flood Control Act for 21 navigation and flood control, resulting in all the 22 construction of the levies going down to the mouth so</p>	<p style="text-align: right;">204</p> <p>1 dredge spoil piles. 2 This is a national emergency. I think 3 there was reference earlier to the Corps of Engineers' 4 upgrading of the New Orleans levy system, a 14 or 15 5 billion dollar project. It will have been designed 6 and completed within a period of four or five years. 7 It was declared as an emergency by CEQ and OMB and the 8 President. The President, OMB, and CEQ should treat 9 this similarly. Otherwise, if the Corps continues to 10 be in charge, it will take 20, 30, 50, a hundred years 11 at a snail's pace. And that is simply unacceptable. 12 Where is the funding for this going to come 13 from? Well, my colleague, Dick Stewart, mentioned, of 14 course, Natural Resource Damage Act dollars. It seems 15 to me -- I can't imagine what could be done physically 16 to undo a lot of the insidious damage that this oil is 17 doing in the Gulf, either at very low concentrations, 18 and there is no way of getting it out of the Gulf, or 19 you have large amounts of oil in sediments. I don't 20 know how you're going to get it there. So that those 21 dollars could be much better directed to restoring 22 coastal Louisiana.</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

205

1 And there is a powerful nexus. Why is
2 that? Because the delta is the major, or a very major
3 source of food energy for the entire Gulf, this vast
4 wetland system.
5 So all the biological resources, juveniles,
6 and so on that may be damaged, benthic organisms at
7 the bottom, one way of trying to make amends is by
8 bringing this delta back to life.
9 And, obviously, another tool for EPA would
10 be to set up a supplemental environmental program
11 project. It would be of a very different dimension
12 from any SEP that we have seen before. But it would
13 be a very good use of or a good way for BP and other
14 responsible parties to fulfill their responsibilities.
15 Mary Landrieu has proposed legislation -- that's what
16 could be done administratively.
17 Mary Landrieu has proposed legislation that
18 80 percent of Clean Water Act civil penalty monies go
19 to Gulf restoration. We strongly support that.
20 But in my view, there is going to be a need
21 for long-term continuing federal funding if this \$20
22 billion, to name a figure, delta restoration program

206

1 is to be completed.
2 So I have proposed a per-barrel oil and gas
3 restoration fee on Gulf OCS production of \$2 a barrel.
4 One could come up with different kinds of schemes.
5 There is some question, however this is
6 done, how is this money going to be allocated among
7 the five states?
8 The problems of coastal Louisiana are sui
9 generis. They are unlike the other Gulf states.
10 Governor Barbour here this morning was talking about
11 wanting to restore some of the barrier islands off of
12 Mississippi. Everyone knows how to do that.
13 New Jersey, the Corps spends millions of
14 dollars every year doing beach nourishment in New
15 Jersey. That's not the issue in coastal Louisiana.
16 The issue in coastal Louisiana is we have a
17 national asset that serves national economic and
18 environmental purposes, where the degradation has
19 resulted from national policies that are going to be
20 very complicated and difficult from an engineering,
21 let alone a technical, political, or any other, point
22 of view to undo.

207

1 So there is good reason to devote a lot of
2 the money that goes to Gulf coastal restoration to
3 coastal Louisiana. And all the other Gulf states are
4 going to suffer if this delta continues to collapse.
5 And the fisheries of the Gulf are going to eventually
6 suffer.
7 It's estimated that the delta wetlands of
8 coastal Louisiana make up about 60 percent of the
9 total estuarine and coastal wetlands of all the Gulf.
10 In addition, in my view the permitting programs,
11 particularly the Clean Water Act, Section 404 program,
12 can do a whole lot to protect all those wetlands; but
13 that program by itself is not enough to bring back and
14 protect and restore the delta.
15 So there are special reasons from a
16 national point of view to focus a whole lot of
17 attention and to dedicate a good part of any funding
18 that goes to Gulf coastal restoration to coastal
19 Louisiana restoration.
20 And if I were going to name a figure, I'd
21 say that 75 percent of the money that is made
22 available should go to that purpose. That may not

208

1 find favor in Texas or Florida or other states; but I
2 would say that's the national need, and that's what I
3 hope you will focus on.
4 In terms of the overall structure, you've
5 heard about the Gulf of Mexico Alliance. But if I
6 were looking for an existing administrative structure,
7 particularly for coastal Louisiana restoration, I
8 would look to the Breaux Act task force of the Coastal
9 Wetland Planning, Protection, and Research Act.
10 That is an existing structure, using
11 existing flows of money, representing all the federal
12 and state agencies that would be involved in coastal
13 Louisiana restoration.
14 But the representation has been at a very
15 low level. You know, OMB, the White House, hasn't
16 paid any attention to that. But an executive order
17 from the President really establishing the goals for
18 that task force, given additional funding coming in,
19 setting a goal for completing the near-term program
20 for restoration that Congress has already authorized
21 at five years, and a longer-term program with major
22 diversions in recontouring the landscape of ten years,

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">209</p> <p>1 this is a man-on-the-moon mission. This is not simply 2 trying to put some sand on the beaches of Texas and 3 Florida and New Jersey. 4 We have to address, and it is time, and you 5 have an opportunity to help us address this 6 national -- inexcusable national catastrophe. 7 I don't think just the sheer magnitude of 8 the problem there, the engineering challenges, the 9 challenges of bringing science to bear, figuring out 10 what to do, dealing with these -- with navigation, 11 dealing with the energy industry, it's unlike anything 12 else along the Gulf Coast, and it simply has to be 13 viewed separately. The Gulf of Mexico Alliance cannot 14 do it. 15 So with that said, I hope that you find the 16 way of making sure that a lot of the administrative 17 penalty money that may become available will be 18 dedicated to this purpose, that 80 percent of the 19 Clean Water Act civil penalty revenues will be 20 directed to this purpose, very large portion goes to 21 coastal Louisiana restoration, and that the President 22 directs that this happen in a timely manner.</p>	<p style="text-align: right;">211</p> <p>1 I'll focus most of my comments on Exxon 2 Valdez and implementation of that settlement 3 agreement. 4 Probably the most operative terminology for 5 your consideration is that the terms of the settlement 6 required that trustees shall jointly use all natural 7 resource management damage assessment recoveries for 8 purposes of restoring, replacing, enhancing, 9 rehabilitating, or acquiring the equivalent of natural 10 resources injured as a result of the oil spill and the 11 reduced or lost services provided by such resources. 12 I think I used to be able to recite that in 13 my sleep. I had to read a little bit of it now. 14 I want to focus first on the word 15 "enhancing." That's not a standard part of the NRDA 16 vocabulary. And its inclusion, as a practical matter, 17 meant that restoration did not have to be strictly 18 limited to the return of injured natural resources to 19 a poorly known prespill baseline condition. 20 It also facilitated a focus not only just 21 on individual resources, but on the ecosystem more 22 broadly.</p>
<p style="text-align: right;">210</p> <p>1 Thank you. 2 CO-CHAIRMAN REILLY: Thank you. 3 Mr. Senner. 4 MR. SENNER: Thank you, Mr. Chairman, and 5 members of the commission. I am Stan Senner, Director 6 of Conservation Science for Ocean Conservancy. Thank 7 you for the opportunity to address this topic of 8 restoration following the BP oil disaster. 9 I am going to be speaking as one who was 10 engaged in planning and implementing a restoration 11 program following the Exxon Valdez experience. I'm a 12 biologist, I'm sitting here with distinguished 13 attorneys, but I'll bring you a different perspective. 14 Ocean Conservancy has worked for more than 15 two decades to protect and restore depleted fish and 16 wildlife resources in Gulf of Mexico. And we support 17 the President's call for a Gulf Coast restoration plan 18 that addresses not only the harm caused by the spill, 19 but also addresses the environmental degradation that 20 has compromised the Gulf's coastal and marine 21 ecosystem. Emphasis on coastal and marine as one 22 system.</p>	<p style="text-align: right;">212</p> <p>1 And indeed, the Exxon Valdez Oil Spill 2 Trustee Council -- that's the last time I'll use that 3 long name -- defined its mission as no less than 4 restoration of a healthy, productive, world-renowned 5 ecosystem. And that's sounding rather similar to some 6 of the needs expressed for the Gulf of Mexico. 7 One result of this focus on the ecosystem 8 in Alaska was GEM, the Gulf Ecosystem Monitoring Plan, 9 which was developed and approved as a permanent 10 ecological research and monitoring program in the 11 northern Gulf of Alaska. And the idea was that it was 12 to be supported by a revenue stream from an endowment. 13 Although research and monitoring per se 14 clearly could be justified as necessary to retract 15 recovery of individual resources, the idea here was 16 that the trustees believed that these activities were 17 necessary to support the healthy functioning of the 18 ecosystem over the long term. And, hence, their 19 intent was to make this a permanent program, and again 20 supported by an endowment. 21 It would seem that this concept of 22 enhancement is one that is relevant to the Gulf of</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">213</p> <p>1 Mexico situation.</p> <p>2 Second observation is that Exxon Valdez</p> <p>3 restoration funds could only be spent on injured</p> <p>4 publicly owned natural resources. These were</p> <p>5 important sideboards as we sought the public's ideas</p> <p>6 about restoration.</p> <p>7 And we anticipate that the restoration plan</p> <p>8 released by Secretary Mabus -- and I have not had an</p> <p>9 opportunity to read it, but we anticipate that that</p> <p>10 plan will call for addressing environmental</p> <p>11 restoration, but also economic and health issues. And</p> <p>12 those are entirely appropriate, and we would not argue</p> <p>13 otherwise.</p> <p>14 But we are concerned that funds to be used</p> <p>15 for environmental restoration be earmarked as such so</p> <p>16 there is not really set up a competition between</p> <p>17 economic development and environment, for example.</p> <p>18 And so whether fines come from NRDA claims, Clean</p> <p>19 Water Act fines, or other sources, we think there need</p> <p>20 to be some earmarked funds for the natural resources</p> <p>21 work and appropriate guidelines.</p> <p>22 Third, the restoration funds obtained</p>	<p style="text-align: right;">215</p> <p>1 critical that field and lab work in the Gulf of Mexico</p> <p>2 continue as long as is necessary to tell the full</p> <p>3 story of impact and recovery and to ensure fully</p> <p>4 compensatory restoration.</p> <p>5 I'll move ahead quickly here. The Exxon</p> <p>6 Valdez assessment did, in fact, provide for ongoing</p> <p>7 injury and recovery, surveys and research. It also</p> <p>8 included a reopener clause in the event that there</p> <p>9 were unanticipated effects.</p> <p>10 And my hope and assumption would be that if</p> <p>11 there is some sort of a settlement emerging from this</p> <p>12 Gulf situation, that there would be some version of a</p> <p>13 reopener clause in there as well.</p> <p>14 Finally, the Exxon Valdez settlement</p> <p>15 required meaningful public participation in the injury</p> <p>16 assessment and restoration process.</p> <p>17 Indeed, there was vigorous public</p> <p>18 participation throughout the restoration program even</p> <p>19 prior to settlement. And the feedback and suggestions</p> <p>20 from the public had a huge impact on trustee council</p> <p>21 decisions.</p> <p>22 In the Gulf of Mexico, Ocean Conservancy</p>
<p style="text-align: right;">214</p> <p>1 through the Exxon Valdez civil settlement were jointly</p> <p>2 held. And they were allocated by a six-member</p> <p>3 state/federal trustee council. Professor Stewart</p> <p>4 mentioned it already. These trustees could only make</p> <p>5 decisions unanimously.</p> <p>6 Trustee council staff members worked for</p> <p>7 the whole council, not individual agencies or</p> <p>8 governments. And all recommendations of the trustees</p> <p>9 were subjected to external peer review. So we had a</p> <p>10 check-and-balance system there.</p> <p>11 In combination, this approach ensured a</p> <p>12 balanced, science-based plan. And it was an</p> <p>13 integrated plan, not a piecemeal series of individual</p> <p>14 actions.</p> <p>15 And I think there are lessons there for the</p> <p>16 Gulf. And so Ocean Conservancy strongly favors a</p> <p>17 science-based, Gulf-wide approach to restoration. And</p> <p>18 this will require, we think, funds that are held</p> <p>19 jointly and an appropriate structure and process for</p> <p>20 making decisions.</p> <p>21 Fourth, although the NRDA work is not</p> <p>22 intended to be a long-term research program, it's</p>	<p style="text-align: right;">216</p> <p>1 advocates maximum public transparency, consistent with</p> <p>2 maintaining the government's ability to obtain funds</p> <p>3 for a fully compensatory restoration program.</p> <p>4 There's talk of creation of a public</p> <p>5 advisory group, perhaps modeled along the lines of the</p> <p>6 Prince William Sound Regional Citizens Advisory</p> <p>7 Council in Alaska. And that could be one mechanism</p> <p>8 for facilitating public involvement in restoration</p> <p>9 planning, but also in ensuring and encouraging</p> <p>10 industry accountability down the road.</p> <p>11 So briefly, looking forward, Ocean</p> <p>12 Conservancy envisions a Gulf of Mexico ecosystem,</p> <p>13 including again, coastal and marine habitats, that is</p> <p>14 fully restored to a healthy and resilient status, with</p> <p>15 its physical and biological processes intact, a full</p> <p>16 complement of native fish and wildlife present, and</p> <p>17 abundant and ample opportunity for sustainably managed</p> <p>18 human uses.</p> <p>19 To fulfill this vision, just suggest a few</p> <p>20 components in a Gulf restoration program.</p> <p>21 First, again, since the effects of the BP</p> <p>22 spill may not be fully known for several years, there</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

217

1 must be ongoing support to assess injury and recovery.
2 Second, recovery from injuries to natural
3 resources from the BP disaster, as well as the decades
4 of environmental degradation that Mr. Tripp, for
5 example, has described so well, this will require more
6 intensive management and investment in tools,
7 technologies, and information that will restore and
8 enhance fisheries and protect marine wildlife.
9 I am often asked what can be done for the
10 deepwater injuries, the injuries now that are probably
11 out of sight and may or may not be revealed here in
12 the coming years. But what even can you do in the way
13 of restoration? Well, I can give you one example from
14 the Exxon Valdez experience.
15 In that case, we invested restoration funds
16 in a new way of mass marking hatchery-reared salmon.
17 And I won't go into the technology there. But this
18 breakthrough in fact enabled commercial fishermen to
19 harvest hatchery-reared salmon at times and places
20 when the fishery otherwise would have been shut down
21 in order to protect returning wild stocks that had
22 been harmed by the spill.

218

1 Just one example of where we were able to
2 use information and technology to achieve a
3 breakthrough in fisheries management. And that mass
4 marking technology continues to be used today to
5 enhance the fishery in Prince William Sound.
6 Third, biologically significant coastal and
7 offshore habitats impacted by the spill deserve to be
8 identified and protected.
9 Fourth, an event like the BP disaster
10 should be a catalyst to improve understanding of how
11 the Gulf's ecosystem works and how it is influenced by
12 natural factors and human activities.
13 We recommend, in fact, establishment of a
14 Gulf of Mexico ecosystem monitoring research and
15 adaptive management program modeled after Alaska's
16 GEM, with the aim of understanding change in a dynamic
17 system. And again, we suggest this kind of a program
18 should be supported by an endowment.
19 Lastly, we do support restoration of
20 coastal wetlands, recognize the scale of effort that
21 is required there, as again Mr. Tripp has outlined.
22 I'll leave it at that. And thank you for

219

1 the opportunity to present this testimony.
2 CO-CHAIRMAN REILLY: Thank you, sir.
3 This panel has presented a very rich table
4 of information and provocative, I think,
5 considerations for us to take into account. And I
6 will look forward -- I think we all will look forward,
7 to some amplification that probably there won't be
8 enough time to fully cover now.
9 But I would certainly like to plunge in and
10 begin with our lead questioner, Commissioner Garcia.
11 QUESTIONS FROM THE COMMISSIONERS
12 COMMISSIONER GARCIA: Thank you.
13 Professor Stewart, you've been listening to
14 the comments from the other panelists and no doubt
15 some of the comments that have been made today and
16 prior to today about the need to connect the NRD
17 damages and restoration process to other restoration
18 programs that have been ongoing.
19 What are the steps that are going to be
20 necessary in order to allow that to happen? Is it
21 going to require statutory change? Can this be
22 addressed through the settlement? Can there be an

220

1 executive order? What will be needed in order to
2 allow for a coordinated approach?
3 MR. STEWART: Well, I think in terms of the
4 statute, I think the provisions for how the funds are
5 to be spent are sufficiently elastic or general; that,
6 you know, use of restoration recoveries, NRD
7 recoveries, in conjunction with these specialized or
8 broader efforts I think would fall -- would be within
9 the legal ambit.
10 COMMISSIONER GARCIA: So is the enhancement
11 language --
12 MR. STEWART: That enhancement language --
13 COMMISSIONER GARCIA: -- that Mr. Senner
14 referred to, is that necessary?
15 MR. STEWART: It's sort of a virtue of
16 necessity. Because they came up to the practical
17 problem of, how do you identify the prespill condition
18 and what can you practically do? And I think we're
19 unlikely to have this issue litigated.
20 You know, for now the trustees are probably
21 going to have to follow the NOAA, OPA damage
22 assessment regulations. Because if the thing's

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

221

1 litigated, they have to follow, use that for rebuttal
2 of presumption. Those are more constraining. But I
3 don't think the statute is that constraining. So
4 let's just put that aside.
5 Then the question is, all right, what about
6 other resources? And part of my testimony I didn't
7 get to was something that Mr. Tripp mentioned, the
8 supplemental environmental projects, which is well
9 recognized under the Clean Water Act, where EPA can
10 approve, essentially, remission of penalties otherwise
11 due if the money is spent for an environmentally
12 beneficial project that has a nexus to the violation.
13 All right? And then again, that's somewhat elastic.
14 So that would be a way to mobilize monies
15 that are not NRD monies and could be used I think more
16 broadly even than the rather generous NRD provision.
17 And that --
18 COMMISSIONER GARCIA: So excuse me. Would
19 that concept then allow you to take the Clean Water
20 Act penalties, which ordinarily would go to the
21 treasury, right?
22 MR. STEWART: Yes.

222

1 COMMISSIONER GARCIA: And use them for
2 those projects?
3 MR. STEWART: Exactly.
4 COMMISSIONER GARCIA: All right. So
5 without having to amend the statute?
6 MR. STEWART: Exactly. And the Justice
7 Department reviews this. We want to make sure there
8 is adequate nexus, you're not going off and doing
9 something unrelated.
10 Also I would point out -- Mr. Reilly may be
11 interested in this -- that gives EPA a seat at the
12 table. Because EPA is not a trustee here, it doesn't
13 have direct management responsibility in the way some
14 of the other agencies. But it does administer the
15 Clean Water Act and is in charge of the SEP program.
16 So that would give, I think, a more general
17 environmental perspective in a sort of bureaucratic
18 sense here, which I think would be desirable.
19 So the third point about what can be done
20 without a statute is, the President could designate a
21 lead or supervisory or a super trustee on the federal
22 side. Can't do that on the states. Maybe the states

223

1 could be led to do something similar.
2 Those are the things that could be done
3 without legislation.
4 COMMISSIONER GARCIA: Mr. Tripp,
5 Mr. Senner, what do you think of the super trustee
6 idea?
7 MR. TRIPP: I like it. You know, there
8 are -- certainly if you're looking at the -- if you're
9 thinking of it Gulf-wide, you have the federal trustee
10 agencies, four or five of them, I guess, and then five
11 states.
12 And I think Professor Stewart's idea from
13 his paper is that there be one super federal, but one
14 super state -- I mean a super chair or something to,
15 you know, coordinate and make it work. So I think it
16 is a good idea.
17 MR. SENNER: I think that has merit as
18 well. And the Exxon Valdez settlement had six
19 trustees, and we have five states and the federal
20 government. That adds up to six.
21 And so, you know, there may be several ways
22 to deal with that.

224

1 COMMISSIONER GARCIA: You know, there has
2 been a lot of attention -- and you raised this in your
3 presentation, Mr. Senner -- there has been a lot of
4 attention to the harm that's been done to the coastal
5 areas. And rightly so.
6 But the spill, the incident occurred in
7 federal waters at 5,000 feet. And so the question --
8 and I would like you to elaborate on your comments --
9 the question is, what do you do about the resources in
10 the deep ocean? What are some of the other options?
11 You mentioned a few, but it has been suggested that
12 one thing that could be done would be to take a look
13 at the possibility of creating a marine protected area
14 or marine protected areas that would serve as
15 nurseries, as places where marine resources could be
16 replenished as part of building a resilient system.
17 What do you think of that?
18 MR. SENNER: Well, first of all, we are all
19 going to be waiting to see what kind of results are
20 reported for the impacts in the deep water. But
21 certainly there is a great deal of concern about what
22 we may be learning about that harm.

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">225</p> <p>1 I think that there are a variety of things, 2 actions that can be taken that benefit the deepwater 3 ecosystem and its fish and wildlife. 4 I think one thing, though, I want to be 5 clear that no one should be talking about is 6 hatcheries for bluefin tuna or raising sperm whale in 7 captivity or anything like that. 8 And those suggestions were made following 9 the Exxon Valdez, and they were taken off the list 10 pretty quickly. 11 But I think that as we look at that 12 deepwater environment, there is an enormous amount of 13 information that can be gathered that will help us 14 fine-tune management in the future. 15 The Gulf of Mexico Fishery Management 16 Council is making decisions all the time on grouper 17 and red snapper and other fish in federal waters. 18 They are working often with incomplete information 19 with which to make those management decisions. So 20 there is an opportunity for science there that will 21 greatly improve management. 22 There is also much work to be done, for</p>	<p style="text-align: right;">227</p> <p>1 question that you've directed at Professor Stewart and 2 the super trustees and all that kind of thing, I would 3 sort of reiterate my point that I would, you know, 4 urge the trustees and EPA through the SEP program to 5 think about a, you know, specially dedicated structure 6 and funding source for coastal Louisiana restoration. 7 Now, that may be a wholly owned subsidiary 8 of some kind of a larger structure. But I think there 9 is a very special need there, and that needs a special 10 structure of its own. 11 COMMISSIONER GARCIA: Professor Stewart, is 12 there any impediment to using some portion, not a huge 13 amount, but some portion of funds, whether from the 14 Clean Water Act or NRD, for the kind of long-term 15 monitoring that has been suggested is going to be 16 necessary? 17 MR. STEWART: Not at all. That's well 18 established, even under the NRD program. 19 I think what's different here, as my 20 colleagues have indicated, is the scale of the spill 21 here, and the affected resources is so far beyond any 22 oil pollution case or any CERCLA case on land. And we</p>
<p style="text-align: right;">226</p> <p>1 example, in reducing bycatch. There has been a lot of 2 concern about all the dead turtles, the Kemp's Ridleys 3 and others. 4 Well, have we done the best we can with 5 turtle-excluder devices and making them work in a way 6 that's effective for the turtles, but also doesn't 7 compromise the shrimp fishermen and the others who are 8 trying to make a living. 9 So I think, Mr. Garcia, there are an array 10 or is an array of options there, including habitat 11 protection on a strategic basis. I think that we need 12 some of the -- we need more science to do a better job 13 of identifying the most sensitive and important 14 places. 15 Once we have those places identified, then 16 we can talk about, well, what are the appropriate 17 management actions. In some cases perhaps they are 18 protected areas. In others maybe it's time and season 19 restrictions. A variety of opportunities. 20 COMMISSIONER GARCIA: Mr. Tripp, did you 21 want to comment on any of this? 22 MR. TRIPP: Well, I guess in terms of the</p>	<p style="text-align: right;">228</p> <p>1 have to think systemically here. We can't just think 2 this resource, that resource, and this location. And 3 the law is certainly able to accommodate that. 4 COMMISSIONER GARCIA: And finally, what do 5 you think the chances are that that \$75 million cap 6 will be lifted? 7 MR. STEWART: From the facts I have seen -- 8 you know, I don't have any inside information. But do 9 you mean lifted by Congress or by litigation? 10 COMMISSIONER GARCIA: Just -- 11 MR. STEWART: Do you want me to predict 12 what Congress would might do or what might be done if 13 it was litigated? I think it will be lifted one way 14 or another. 15 COMMISSIONER GARCIA: Okay. Thanks. 16 CO-CHAIRMAN REILLY: Other questions? 17 Commissioner Beinecke. 18 COMMISSIONER BEINECKE: Thank you. 19 Fascinating panel. 20 Could all of you comment on both the 21 timeline that was experienced in the Exxon Valdez case 22 to actually get the NRD awards and the settlement</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">229</p> <p>1 agreed to, and then the money spent; and what your 2 vision is for a timeline that would resolve these 3 issues in the Gulf and actually get the money flowing? 4 MR. STEWART: Well, in the Exxon case we 5 actually had to settle it three times. 6 Once it came apart by some differences 7 between the federal government and the state. A 8 second time we presented to the judge, and Mr. Rawl, 9 the chairman of Exxon, the afternoon before had a 10 press release in Houston saying Exxon had taken 11 reserves, this disposition would have no impact on 12 Exxon whatsoever. Somebody put that clipping on the 13 judge. The next morning he threw the thing out. 14 So we had three -- even three settlements 15 we got it done in two years, with the criminal trial 16 driving the process. 17 It's when we started calling the jury in -- 18 and that takes four or five days up in Alaska from 19 some of the remote parts -- things got serious. 20 The difficulty here is, you've got multiple 21 defendants. That will complicate things. But I think 22 with the criminal trial driving things, you can get a</p>	<p style="text-align: right;">231</p> <p>1 MR. STEWART: Yeah. Well, that, again, is 2 negotiation. For a corporation that is earning 20, 25 3 percent return, you know, paying in five years is a 4 lot less costly than paying today. So it is a 5 question if you want to front load it, then you may 6 get less later. 7 COMMISSIONER BEINECKE: Thank you. 8 CO-CHAIRMAN REILLY: Commissioner Boesch. 9 COMMISSIONER BOESCH: Yes. Mr. Tripp, 10 since you're long familiar with the efforts to try to 11 restore coastal Louisiana, and you commented on a 12 potential model being the Breaux Act or CWPPRA model, 13 which includes, I think, what, four or five federal 14 agencies and the state making decisions on that 15 particular -- 16 MR. TRIPP: Interior, EPA, NOAA, Corps of 17 Engineers, and agriculture. And then the state. 18 COMMISSIONER BOESCH: So if you can 19 envision, as I'm sure you thought about, this new 20 potential source of funding from the penalties or 21 whatever resource damage assessments and so on, but 22 also pursuant to the Secretary Mabus's suggestion,</p>
<p style="text-align: right;">230</p> <p>1 settlement -- it's a much more complicated settlement, 2 but it can be gotten done in several years once the 3 government is ready to go. 4 And then in this case, the monies were 5 available almost immediately after the settlement. 6 Right? Yeah. Starting in 1991 or '2. 7 MR. SENNER: Yes. 8 MR. STEWART: Yeah. Now, if the 9 government -- you know, there's always a negotiation. 10 And they're getting the money sooner. And, you know, 11 you're going to have to adjust the figures. And it 12 will be a meta-negotiation. 13 COMMISSIONER BEINECKE: So, I mean, it 14 would have to be a negotiation to develop a mechanism 15 that would front load some of the money. I mean, we 16 heard Senator Landrieu this morning, and also when we 17 were in Louisiana, and then Mr. Tripp and Mr. Barry. 18 I mean, there is tremendous urgency to get 19 these projects going; and many projects are in the 20 pipeline, but without money. So you would have to 21 have a specific arrangement to jump ahead of the 22 process.</p>	<p style="text-align: right;">232</p> <p>1 administered at some level that source of money, 2 administered and apportioned at some level on a 3 Gulf-wide basis with federal partnership, but at a 4 state level, doesn't the State of Louisiana have 5 multiple programs and funding sources, including the 6 Corps of Engineers, the LCA Ecosystem Restoration Plan 7 program, the Coastal Energy Impact funding, and the 8 potential revenue-sharing funds that Senator Landrieu 9 talked about? 10 Can you help us think about some mechanism 11 that would bring that on a state level together in 12 harmony so that those funds can be blended to some 13 sort of more comprehensive purpose? And recognizing 14 that some of those resources would be state resources, 15 some would be from various federal programs, how might 16 that be managed in a comprehensive way? 17 MR. TRIPP: Well, when I talk about CWPPRA 18 and the Breaux Act task force, you know, I mentioned 19 that that's an existing administrative structure. And 20 to beef it up and make it really work, you know, 21 effectively, wouldn't require any new authorization 22 legislation. Congress might be able to do a better</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

233

1 job, so I don't want to stop Congress from doing that.
2 The President in his February 2011 budget
3 asked to have -- and we worked diligently with the
4 State of Louisiana, which has an extremely gifted,
5 talented, dedicated group of people in the governor's
6 office, and in OCPR -- on getting the President to
7 recognize or propose coastal Louisiana restoration as
8 a new start, with \$19 million in funding, construction
9 funding, also some planning money.
10 The Senate Appropriation Subcommittee has
11 approved it; the House hasn't. \$19 million. We are
12 never, in my view, going to get through the Corps of
13 Engineers' appropriation process the hundreds of
14 millions of dollars or billions of dollars a year, you
15 know, needed for this.
16 Coastal Impact Assistance Project money,
17 CIAP, has been a one-time grant of money to the state.
18 Has to be approved by Interior, but basically the
19 state puts it together. Most of that money has been
20 allocated, you know, by the state. It's a limited
21 amount of money. I think 250, 300 million dollars
22 goes to Louisiana, or \$500 million.

234

1 CWPPRA money is \$80 million a year. That
2 ought to be folded in with all this. That goes to the
3 Breaux Act task force.
4 You know, the state cost share all along.
5 But there is -- and then there is the GOMESA funding
6 that would start in 2017. That could be, you know,
7 moved up. That could generate for Louisiana I believe
8 something in excess of \$500 million a year. But that
9 money can be used for both protection and restoration.
10 So half of that or 90 percent of it could go to
11 levies.
12 So here -- I don't want to belittle the
13 importance of upgrading the New Orleans levies and
14 other urban levy systems in Louisiana, but here we're
15 talking about restoration.
16 So there is a desperate need for very major
17 infusion of dollars, either as a result of the BP oil
18 spill or a new source of funding, to make this work.
19 And in my testimony what I envision is \$2
20 billion a year for the restoration program once we
21 gear up, if we're going to do this in ten to 12 years.
22 COMMISSIONER BOESCH: I think you heard

235

1 Governor Barbour talk about his concern about not
2 being outnumbered by the multiple federal agencies on
3 these governing mechanisms. And of course in CWPPRA,
4 the mechanism, Breaux Act, essentially does that. I
5 mean, because there are four federal agencies and then
6 one state representative.
7 So how might you deal with this concern and
8 Governor Barbour's assertion that this ought to be
9 surely a state/federal effort; but state centered, if
10 you will, state-centric in its orientation and
11 management?
12 MR. TRIPP: Well, I mean, in general, I
13 wouldn't necessarily recommend the Breaux Act
14 structure for the other Gulf states. I don't even
15 know whether to what a degree it is really doing
16 anything in the other four states. Maybe it is; I
17 just don't know.
18 COMMISSIONER BOESCH: No, it's not.
19 But as far as Louisiana is concerned -- and
20 Garret Graves is going to be here testifying later on,
21 so you can ask him. But the state has an effective
22 voice on the Breaux Act task force, and it has

236

1 enormous technical capability, and it is a structure
2 that could be made to work effectively.
3 As far as the other four Gulf states are
4 concerned, it seems to me that you could have much
5 more of a state-oriented, you know, arrangement. If
6 you're thinking about some beach nourishment for the
7 barrier islands, that could be much more
8 state-centered.
9 In my testimony, if I were talking to the
10 other four Gulf coastal states where I would like to
11 see this kind of money go, it would be to protect some
12 of the flood plain forests of the Apalachicola, the
13 Suwannee, I mean, some of these great rivers that are
14 very important to the Gulf. And it's those resources,
15 almost more than the Gulf coastal resources, that
16 are -- that are not protected as well as they should
17 be. But I think that could be much more state
18 focused.
19 The delta is a national asset, and the
20 federal government necessarily has to be a major
21 federal player. You can't reengineer the Mississippi
22 River without the federal government -- and navigation

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

237

1 is going to be affected -- being a major party.
2 COMMISSIONER BOESCH: Thank you.
3 CO-CHAIRMAN REILLY: Commissioner Ulmer.
4 COMMISSIONER ULMER: First of all, I want
5 to thank Professor Stewart and Senner for the work
6 that you did on the eve of settlement and the trustee
7 council, which is overall, although not perfect, has
8 worked out very, very well for Alaska and I think does
9 give us something to learn from as things like the
10 Gulf of Mexico tragedy occur.
11 I want to return for just a moment to the
12 word "enhancement." Because we kind of went over that
13 a little quickly.
14 But as you point out, it is not -- it is
15 actually not in the statute. And so for purposes of
16 the settlement in Alaska -- and perhaps I'm not
17 recollecting this correctly -- it was a pretty
18 important term that allowed things like the
19 acquisition of habitat, land purchases, et cetera,
20 that we didn't think probably otherwise would have
21 been permitted.
22 So I want to return to this question of how

238

1 important that might be in a settlement or perhaps
2 some sort of structural whatever we haven't imagined
3 yet, in terms of how that is either in a congressional
4 action or in a legal settlement.
5 And who will get to decide? Will it be the
6 Department of Justice that gets to sort of rubber
7 stamp whatever the trustees come up with and decide
8 whether it falls within the "enhancement" term or not?
9 Or should there be greater clarity in the settlement
10 itself about what enhancement covers?
11 MR. STEWART: That's a tough exam question.
12 You know, one way of dealing with this
13 problem is to get a little technical and talk about
14 the concept of restoration, especially as it's
15 developed in both the CERCLA and the OPA damage
16 assessment regulations.
17 It's not so much resources that are being
18 restored, as resource services. All right? So that's
19 a broader sort of a concept. And it is not
20 necessarily the individual physical resources that you
21 have to get back to baseline condition, but -- and
22 some of them never will probably. Right?

239

1 So -- and there is "acquire the equivalent
2 of" in the statute. So the idea is to restore the
3 resource services that were lost. And that doesn't
4 necessarily go on an individual, resource-by-resource
5 basis.
6 One can I think take a general inventory of
7 resources, and especially in the Gulf, as a target.
8 And that could be accomplished in many different ways.
9 So I think that concept may give you enough
10 flexibility here to -- you enhance maybe some physical
11 resources in order to return -- to have the overall
12 level of services for the fish, for marine mammals,
13 for the services that wetlands provide. And I think
14 that provides a rationale.
15 The Justice Department presumably would
16 have to review this. But on the other hand, under the
17 famous Chevron principle and administrative law, it
18 would be up to the agencies, the trustee agencies that
19 administer this statute, and they have the primary
20 interpretive authority here.
21 And if this were ever litigated, which is
22 unlikely in the case of an overall settlement, I

240

1 think it would -- I would be happy to defend them.
2 COMMISSIONER ULMER: Thank you.
3 CO-CHAIRMAN REILLY: Chairman Graham.
4 CO-CHAIRMAN GRAHAM: Thank you,
5 Mr. Chairman.
6 From my experience with restoration in the
7 Everglades, a couple of major issues have emerged.
8 And I'd like your thoughts as to how we might try to
9 mitigate against those in this Mississippi delta area.
10 One is what's called WRDA, the Water Resource
11 Development Act.
12 Almost inevitably the Corps of Engineers is
13 going to end up playing a significant role, if you're
14 going to have major structural either affirmative or
15 corrective measures. In here there's talk about
16 breaching some of the levies in order to allow fresh
17 water and sediment flow back into the wetlands type
18 thing.
19 As you know, the Corps of Engineers has a
20 very orderly process. And one of the key points in
21 that, that requires congressional action, is the
22 actual authorization of a specific set of activities.

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

61 (Pages 241 to 244)

<p style="text-align: right;">241</p> <p>1 The Everglades restoration project is technically 2 60-plus specific Corps projects, all of which are 3 staged in order to accomplish an ultimate objective. 4 The problem we have encountered is that 5 when Congress, as it has done several times in the 6 last ten years, for reasons totally unrelated to 7 restoration, fails to pass a WRDA bill, then you have 8 a hiatus in your ability to go forward because you 9 don't have any authorization upon which you can then 10 get an appropriation. I probably have told you more 11 about the WRDS bill than you want to know. 12 Do you have any suggestions of how we might 13 facilitate in avoiding that becoming the inhibitant to 14 cohesive action in the Mississippi that it has already 15 become in the Everglades. 16 MR. TRIPP: Well, I could attempt to answer 17 that question, at least in part. 18 First of all, the -- what -- the near-term 19 Louisiana coastal area, LCA, restoration program that 20 consists of 17 projects has already been authorized by 21 Congress for construction. In some cases 22 contingently.</p>	<p style="text-align: right;">243</p> <p>1 You also will have a structure that will 2 facilitate engaging world-class engineering firms. My 3 colleague, Paul Harrison, is working on an idea for a 4 design competition. But we can't wait, you know, 10, 5 20, 30, you know, 50 years. We have to come up with a 6 process which is much more competitive, brings in 7 private firms, gives the state a major role, gives the 8 other federal agencies a major role. And hopefully 9 the Corps will start thinking in terms of doing for 10 restoration what it has already done for the New 11 Orleans upgrade. 12 MR. STEWART: Senator, you raised a very 13 intriguing question. Just parenthetically, the 14 federal litigation to protect the Everglades was 15 initiated under my watch at the Justice Department, so 16 I followed that with interest. 17 The trustees under the Oil Pollution Act by 18 executive order include the Secretary of Defense, 19 which includes the Army Corps of Engineers. And OPA 20 is an authorization to spend NRD without further 21 appropriation by Congress. 22 So, I mean, I would have to think about</p>
<p style="text-align: right;">242</p> <p>1 But Congress said in 2007, after Katrina, 2 this is so important, this is so much of an emergency, 3 we're going to authorize it. 4 In some cases they respected six projects, 5 the Corps still has to come in with reports, but it's 6 authorized. 7 That's not true with the longer term 8 projects that haven't been designed yet, really larger 9 diversions and so on. So there could be an 10 authorization project. 11 But unless and until the -- well, I'm not 12 too sure that I would have coastal Louisiana 13 restoration done through that process. I've suggested 14 an alternative administrative structure, which is the 15 Breaux Act. Because that brings together the major 16 federal agencies that have a profound interest in 17 coastal Louisiana. 18 Interior has a lot of wildlife refuges and 19 National Parks. EPA is interested in the dead zone. 20 And if you're going to solve the dead zone problem, 21 you've got to reintroduce the water and sediment of 22 the Mississippi River into these wetlands, and so on.</p>	<p style="text-align: right;">244</p> <p>1 this some more, but I hadn't thought about the Corps 2 being a trustee. But under the executive order they 3 could effectively function as one. And it's unclear 4 what resources they would be responsible with. We 5 would have to work this out. But they could spend NRD 6 without special authorization or appropriation from 7 Congress. 8 That's my at least initial take on it. 9 MR. TRIPP: The Corps, by the way, chairs 10 the Breaux Act task force. The Corps is a member of 11 that task force. 12 CO-CHAIRMAN GRAHAM: Thank you. 13 CO-CHAIRMAN REILLY: Let me ask you a 14 couple of questions that your testimony prompts. 15 One is, we now have satellite data that 16 indicates that about 40 percent of the nutrients 17 reaching the Gulf of Mexico come from 16 counties 18 located in the Midwest mostly. 19 Can we reasonably say that significant SEP 20 money -- which some of us used to hope would come from 21 the Farm Bill -- might be diverted, might be deployed 22 to address setbacks, plantings, various kinds of earth</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

62 (Pages 245 to 248)

245

1 works and things to prevent the intrusion of nutrients
2 from that far away?
3 MR. TRIPP: Well, there are programs in the
4 farm belt, and I am not really an expert in all these
5 programs.
6 CO-CHAIRMAN REILLY: Well, I'm talking
7 about these monies that would come from the Gulf, from
8 this spill.
9 MR. TRIPP: Oh, these monies? Personally,
10 I would not use these monies, you know, for that
11 purpose. It's important.
12 But, gee whiz, we have farm programs. And
13 there are all kinds of reasons, you know, to have --
14 do more buffering, rebuild some of the wetlands that
15 have been converted to cropland back to wetlands.
16 But, boy, we're going to need every dollar
17 we can get to do, you know, the reengineering of the
18 Mississippi, you know, River and the recontour of the
19 landscape.
20 CO-CHAIRMAN REILLY: And re-engineering of
21 the river, you see no issue there? That's a candidate
22 for SEP?

246

1 MR. TRIPP: Sure. I mean --
2 CO-CHAIRMAN REILLY: Well, there is no
3 causal nexus with the spill, I mean. But you see --
4 MR. TRIPP: Well, the causal nexus is --
5 and you've heard it, I mean, if you are -- you know,
6 in my view -- I'm a lawyer, not a scientist, but I
7 just have a hard time thinking about how are we going
8 to directly undo the damage done by this oil to Gulf
9 biological resources. And I think in terms of very
10 low concentrations all over the place or a lot of oil.
11 CO-CHAIRMAN REILLY: Okay.
12 MR. TRIPP: Okay. But I could think of,
13 for example, doing something about the dead zone might
14 be a way of compensating for or offsetting some of the
15 damage of --
16 CO-CHAIRMAN REILLY: Well, that's --
17 MR. TRIPP: -- and enhancing, you know --
18 why is the Gulf productive? One of the major reasons
19 is because the wetland estuaries of the Gulf produce
20 food energy for the Gulf. And that is concentrated in
21 the delta.
22 So if you want to maintain the biological

247

1 health of the Gulf, we have to restore the delta.
2 CO-CHAIRMAN REILLY: Let me ask a question
3 about the way in which the restoration of wetlands,
4 which may happen to be privately owned, is envisaged
5 with spill money.
6 How do you see that occurring? Will the
7 private owners be compensated, encouraged to fill in
8 canals and things of that sort, rebuild levies?
9 MR. TRIPP: Well, that's a complicated
10 issue. And I talk about it very briefly in my, you
11 know, written statement.
12 But the Supreme Court of the State of
13 Louisiana has made it quite clear that the state has a
14 right to reintroduce water and sediment into this
15 wetland, coastal wetland system. It has a
16 responsibility to do so, without having to compensate
17 property owners in any way.
18 The major interests of the -- 90 percent of
19 coastal Louisiana is privately owned, a lot of it by
20 big oil and gas companies.
21 The major interest today, and probably for
22 the foreseeable future, of the private land owners is

248

1 oil and gas extraction. So one can envision
2 conceptually severing surface rights from subsurface
3 rights. And that's, in fact, what Louisiana state law
4 calls for; setting up, in effect, a nonprofit land
5 trust, with the thoughts that the large private
6 landowners would donate for certain purposes their
7 surface rights so that the restoration program won't
8 be impeded by having to deal with a lot of different
9 you know, coastal landowners.
10 CO-CHAIRMAN REILLY: Let me ask a final
11 question of Professor Stewart. The issue of the \$75
12 million cap and why it matters, we've heard criticism
13 of it from -- the proposal to raise it from Senator
14 Landrieu and others who are concerned that it will
15 preclude relatively small lessees, of which there are
16 something like 280, I think, our staff counted, in the
17 Gulf.
18 And the cap doesn't apply, as I understand
19 it, to the costs that are incurred by the states and
20 the localities. It doesn't apply to the fines under
21 the Clean Water Act, Migratory Bird Act, Endangered
22 Species Act, and so forth. And of course the

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

249

1 settlement would obviate any concern about it
2 generally.
3 So my question is, why does it matter that
4 much?
5 MR. STEWART: Well, it does apply to the
6 NRD. And we might have a case where --
7 CO-CHAIRMAN REILLY: Where that's all you
8 get?
9 MR. STEWART: Yeah. And so, you know, I
10 think it could make an important difference.
11 And then if you're saying the
12 overdeterrence of small folks. Maybe you could have
13 some sort of reinsurance scheme. If a private market
14 can't insure against that risk, the reinsurers, then
15 maybe the government has to. I think that's a better
16 solution than just saying, you know, we're going to
17 limit NRD recoveries that are necessary to clean up
18 the environment.
19 CO-CHAIRMAN REILLY: Do you have a sense of
20 where you would put it?
21 MR. STEWART: Where I would put what?
22 CO-CHAIRMAN REILLY: Where you would raise

250

1 it, how far you would raise it?
2 MR. STEWART: I don't have a number, no.
3 CO-CHAIRMAN REILLY: Do you give any --
4 MR. STEWART: Yes.
5 CO-CHAIRMAN REILLY: -- any credence to one
6 argument we have heard that, given that the 12 or 13
7 largest energy companies in the world are not
8 American, it would give them a differential advantage,
9 a disproportionate advantage vis-à-vis U.S. companies?
10 MR. STEWART: Because?
11 CO-CHAIRMAN REILLY: Because they simply
12 have deeper pockets and can undertake things with
13 greater potential liabilities.
14 MR. STEWART: That's -- if they're better
15 equipped to deal with the consequences of their
16 actions --
17 CO-CHAIRMAN REILLY: Well, financially --
18 MR. STEWART: -- then we should discourage
19 that. We ought to taken environmental risk into
20 account in our overall view of competitiveness.
21 And if the American firms can't compete,
22 then we ought to have the foreign firms. I hope the

251

1 American firms could get up to compete.
2 CO-CHAIRMAN REILLY: Those are arguments
3 that we have had made.
4 Okay. I quite like your term, was it
5 yours, "resource services"?
6 MR. STEWART: Yes.
7 CO-CHAIRMAN REILLY: That's elegant, I
8 think. A nice way of thinking about all this.
9 You have been imaginative and constructive
10 and creative and very informative. We really
11 appreciate your help here. Many thanks to all three
12 of you.
13 MR. STEWART: Thank you.
14 CO-CHAIRMAN REILLY: We will now take a
15 ten-minute break. So 3 o'clock it looks like.
16 (Short recess.)
17 PANEL VI
18 THE STATES & THE FEDERAL GOVERNMENT: DEFINING A SHARED
19 PATH FOR GULF RESTORATION
20 CO-CHAIRMAN REILLY: I ask that -- Mr.
21 Graves, Mr. Salt, Mr. Strickland, are there. All
22 right. Welcome.

252

1 This panel is titled States and the federal
2 Government: Defining a Shared Path for Gulf
3 Restoration. We will hear from Garret Graves, who is
4 the Director of Louisiana Office of Coastal
5 Activities; Terrence "Rock" Salt, Principal Deputy
6 Assistant Secretary of the Army for Civil Works; and
7 The Honorable Thomas Strickland, Assistant Secretary
8 for Fish and Wildlife and Parks, of the Department of
9 the Interior.
10 Begin with Mr. Graves. Welcome.
11 DIRECTOR GRAVES: Mr. Chairman, members of
12 the Commission, thank you very much for the
13 opportunity to testify today. I think I have a
14 PowerPoint somewhere. There we go. Great.
15 I know that you have had a lot of witnesses
16 on Louisiana today. And I just want to recap some of
17 the issues that folks have gone over.
18 Coastal Louisiana is very unique, in that
19 many folks call it a working coast. We don't have a
20 lot of beaches and recreation like you have in many
21 other areas.
22 We have five of the top 15 ports in the

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">253</p> <p>1 nation today. We provide maritime commerce for about 2 30 states, including about 19 percent of all 3 water-borne commerce in the United States. And we 4 have the largest port cargo complex between Baton 5 Rouge and New Orleans, one of the largest ones in the 6 world. And again, 30 states depend upon our port 7 system for maritime commerce.</p> <p>8 Going over to the seafood side. U.S. Fish 9 and Wildlife Services indicated that coastal Louisiana 10 is one of the most productive ecosystems in North 11 America; not in Louisiana, not in the nation, but in 12 North America. An incredibly productive, diverse 13 ecosystem with many species.</p> <p>14 And as a matter of fact, U.S. Fish 15 indicated that about 98 percent of the commercial 16 seafood harvested in the Gulf of Mexico is dependent 17 upon the unique estuary that coastal Louisiana 18 provides.</p> <p>19 In addition, about 70 percent of the 20 commercial seafood harvested in the Gulf of Mexico 21 comes from coastal Louisiana.</p> <p>22 In addition, on the energy side, I heard</p>	<p style="text-align: right;">255</p> <p>1 in many cases aquaculture species.</p> <p>2 Lastly, on the energy side. Following 3 Hurricanes Katrina and Rita, you saw gasoline price 4 spikes about 75 cents a gallon, nationwide. Every 5 consumer in the country paid that.</p> <p>6 In addition, after Hurricanes Gustav and 7 Ike in 2008, you saw gasoline prices spike 8 approximately \$1 a gallon. Again, every consumer in 9 the nation paid that price spike. Extraordinary 10 national implications as a result of coastal 11 Louisiana.</p> <p>12 Here is a picture of coastal Florida. And 13 it indicates a smooth barrier island there, with sandy 14 beaches. Coastal Alabama, you see a similar scenario 15 with Mobile Bay.</p> <p>16 And coastal Mississippi, you began to see 17 the transition, particularly in the left or the 18 western side, of the more recent influences of the 19 Mississippi River; where you can just begin to see the 20 changes in that deltate system.</p> <p>21 Now, take a good look at this, and remember 22 what those three states looked like. And look what</p>
<p style="text-align: right;">254</p> <p>1 Senator Landrieu earlier today note that coastal 2 Louisiana and the resources it has provided have 3 provided a deposit of in excess of \$160 billion for 4 the federal treasury -- that represents one of the 5 largest revenue streams for the United States Treasury 6 after income taxes -- as a result of the oil and gas 7 production offshore of our coast.</p> <p>8 To give you an indication of the national 9 implications of those three things, the maritime, the 10 seafood, and the energy, just after Hurricane Katrina 11 we saw the Mississippi River shut down. You had, 12 again, 30 states who depend upon that river system for 13 maritime commerce.</p> <p>14 Imports and exports shut down. Over 75 15 percent of the grain from the Midwest didn't have 16 access to market; and many, many other products 17 experienced similar challenges.</p> <p>18 On the seafood side, the commercial seafood 19 industry was devastated, both the infrastructure and 20 the fisheries. And as a result, you saw extraordinary 21 spikes in imports of various types of species, 22 including shrimp, coming in from other countries, and</p>	<p style="text-align: right;">256</p> <p>1 happens in coastal Louisiana. Extraordinary 2 difference. Extraordinary deltate changes have 3 occurred in this area.</p> <p>4 And if you look at this chart, this table 5 real quick, it shows that coastal Louisiana, if you 6 measure smoothly from Texas to Mississippi, you get 7 just under 400 miles.</p> <p>8 If you actually measured the tidal 9 shoreline -- I'll go back and show you that again -- 10 the tidal shoreline, going through that entire 11 shoreline, and measuring every foot that's tidally 12 influenced, you get in excess of 7,700 miles.</p> <p>13 So we were trying to protect during the oil 14 spill about 7,700 miles of our shoreline. 15 Extraordinary challenges.</p> <p>16 And you can see the fractional 17 differences and fractional comparisons in the other 18 states. Of course Florida has a unique situation 19 because of their east and west coast, and a fraction 20 of that distance was actually threatened from the 21 spill.</p> <p>22 You can see how water permeates this entire</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">257</p> <p>1 area of south Louisiana, where over 2 million people 2 live today. This shows you some of the other changes. 3 Now, I remind you of the productivity, the 4 ecosystem, the economic activity. And at the same 5 time this map here shows about 1,900 square miles lost 6 in that red area. 1,900 square miles of coastal 7 wetlands lots. 8 I remind you we have a no net loss wetlands 9 policy in the United States. I remind you, if you 10 impact a tenth of an acre of wetlands, you have to 11 apply for a 404 permit. 12 We have lost in total today -- again that 13 map goes to about 2000 -- in total today, in excess of 14 2,300 square miles, and virtually no permits were 15 issued. 16 The levies were installed on the 17 Mississippi River beginning in the 1930s. That 18 severed the relationship between the coastal wetlands 19 and that important river that provided the fresh water 20 and the nutrients that actually had our state accruing 21 or growing in land annually. 22 We grew to the tune of almost 1 square mile</p>	<p style="text-align: right;">259</p> <p>1 The difference is largely attributable to 2 the encroachment of the Gulf, the Gulf of Mexico 3 lapping up against your levies and your coastal 4 communities. 5 This is continuing on a daily basis. And 6 as a matter of fact, in the last five years we've lost 7 on average somewhere between 80 -- excuse me, 70 and 8 80 square miles of coastal land in our state. Every 9 single year in the last five years. 10 To zoom in on it and give you an intimate 11 feeling of what this is like, this is lower Terrebonne 12 Parish. These are towns, Cocodrie, Dulac, Chauvin, 13 Point Aux Chene. Folks live here. Thousands of 14 people live right here in this area. 15 And watch what happens. And I really want 16 to emphasize, this is a 17-year period. Seventeen 17 years it goes -- let me see if I can do that again. 18 It goes from here to there in 17 years. And again, 19 people live here; this isn't just some wetlands. 20 People live here, thousands of people. 21 So I have two more slides. One of them is 22 funding, and one of them is implementation. They are</p>
<p style="text-align: right;">258</p> <p>1 per year prior to the installation of those levies, 2 and it immediately flipped. Since the 1930s, we have 3 lost on average 28 square miles of land per year. 4 Again, we have a no net loss wetlands policy in the 5 United States. 6 What this has done is this has caused the 7 encroachment of the Gulf of Mexico upon our coastal 8 communities. It has caused communities like New 9 Orleans to be more vulnerable today than they were 10 before. 11 Today -- and I heard Senator Landrieu and 12 Governor Barbour talking about the investment of the 13 billions of dollars in the repairs and revisions to 14 the greater New Orleans hurricane protection system. 15 Today we are building to a 100-year storm 16 level. Meaning that basically designed to flood once 17 every hundred years, to be exceeded once every hundred 18 years. 19 Before Hurricane Katrina, the system that 20 we were building that was authorized in the 1960s and 21 1970s, was supposed to provide a 300-year level of 22 storm protection.</p>	<p style="text-align: right;">260</p> <p>1 two critical components I think that we ask your 2 consideration of as you move forward with your report 3 and recommendations in January. 4 And a lot of these things have been talked 5 about. And I hope that we're able to add a bit of 6 nuances to some of these issues. 7 Number 1, the Clean Water Act funds. 8 Obviously, the state fully supports the dedication of 9 those dollars to coastal restoration and ecosystem 10 sustainability efforts. 11 The State of Louisiana, I'm here to tell 12 you that we will fully commit those dollars to 13 ecosystem restoration and to fisheries restoration in 14 the State of Louisiana, every penny of the dollars 15 that would be provided under these programs. 16 As a matter of fact, our state Constitution 17 requires that all monies coming in related to oil and 18 gas be dedicated to coastal resiliency efforts in our 19 state, ecosystem sustainability efforts in our state. 20 The one thing about the Clean Water Act 21 fines that I think is notable in this case is that 22 the -- I think it's very, very important that the EPA</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

261

1 and the Department of Justice remain very vigilant in
2 the collection of these fines.

3 Based upon some of the preliminary research
4 we have done to date, you've heard estimates of
5 anywhere from 5 billion to in excess of 20 billion
6 dollars, if negligence is proven, could be associated
7 with this Deepwater Horizon spill.

8 However, the success rate in terms of the
9 percentage collected of those fines, using the strict
10 barrel computation, apparently has been very, very
11 low.

12 And so I think we need to be very clear
13 that if we are going to dedicate these fines, that
14 we're talking about the full fines. Whether it's 5
15 billion, 20 billion or in excess, that those full
16 fines should be dedicated.

17 I understand we are going to have statutory
18 changes for that. So I think perhaps, in the
19 development of those laws, ensuring that the full
20 fines are actually collected and dedicated may be
21 something worth considering.

22 Secondly, under the Natural Resources

262

1 Damage Assessment. I serve as the lead trustee for
2 the State of Louisiana and have enjoyed the
3 opportunity to dialogue with the other federal and
4 state trustees.

5 However, I don't think that OPA
6 contemplated a situation where you have five states
7 all sitting at the table. Guess how you allocate that
8 money when you operate on a consensus basis? Equally.
9 That's the only way to do it, when you have consensus.

10 Which totally ignores any type of criteria
11 or any type of allocation based upon needs. And
12 that's very, very concerning. And we do have some
13 thoughts on that. And I went into a little bit more
14 detail in my testimony, written testimony, on that.
15 And I would be happy to discuss that further.

16 Gulf of Mexico Energy Security Act funding,
17 which is the offshore energy revenue sharing that
18 Senator Landrieu spoke about today, I heard previous
19 witness tables discuss it as well.

20 I think it is very, very important that
21 those funds be expedited. We need the funds prior to
22 2017. As you know, for onshore production, 50 percent

263

1 of those monies go -- for energy production on federal
2 lands, 50 percent of those monies go directly to the
3 states. An additional 40 percent goes into the
4 Reclamation Fund for water-related projects in those
5 same states. In effect, 90 percent of the money goes
6 to the states.

7 In the case of offshore production, we're
8 getting nothing, and that's simply not fair. The
9 policy disparity is inappropriate.

10 I'm going to skip Number 4. I go over it
11 in the testimony. I'm going to skip Number 5 because
12 I'm getting the Stop sign.

13 Implementation. I just want to note,
14 Mr. Chairman and members of the commission, the State
15 of Louisiana has a master plan for our coast. After
16 Katrina, one of the painful lessons learned is that we
17 needed a comprehensive approach to sustainability in
18 our state. Protection, restoration of the ecosystem,
19 flood control, everything integrated. Economic,
20 cultural sustainability, all those factors integrated.

21 I can tell you it was unanimously approved
22 by our state legislature, it is recognized in federal

264

1 law, and it is supported by all involved. Much public
2 participation. And we're even updating it now,
3 following the same regime right now.

4 The implementation of that plan, using some
5 of the oil spill dollars indicated in the previous
6 slide, should include a joint state/federal
7 decision-making process.

8 I don't think it would make sense for us to
9 ignore the CWPPRA, or Breaux Act, process, where five
10 federal agencies are at the table and the state
11 participates as well. We think that you should have
12 rotating chairs from the federal agencies and a state
13 co-chair. I think it's important to look at
14 alternative NEPA arrangements to ensure these
15 remediation or recovery efforts can be expedited.

16 And lastly, programmatic authority for all
17 of these sustainability and resiliency efforts, which
18 I note in the previous panel there was discussion that
19 perhaps OPA provides that. To where this can be
20 managed as a program, rather than dozens of individual
21 projects.

22 Thank you very much for the opportunity to

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

67 (Pages 265 to 268)

265

1 testify.

2 CO-CHAIRMAN REILLY: Thank you, Mr. Graves.

3 Mr. Salt.

4 MR. SALT: Mr. Chairman, Mr. Chairman, and

5 members of the panel, thank you. I am afraid I don't

6 have a prepared statement. We misunderstood your

7 desire for our participation, and so it was only very

8 recently that I was picked.

9 I was asked to come and talk about the

10 Corps' role in the post-spill recovery. And I would

11 simply say -- we can perhaps talk about this more in

12 the questions -- that the Corps is the engineer. We

13 have certain river and coastal expertise and

14 experience.

15 And we turn to my colleagues on the panel,

16 Garret, Tom, and Brian, to sort of lay out the

17 priorities. And then we put forward our ideas on how

18 to move forward.

19 I was also asked to talk about sort of

20 relevant experience from the Everglades restoration.

21 I would be happy to do that as well, during the

22 questions, if the panel would like to pursue that.

266

1 But because I wasn't able to get a

2 testimony cleared in a timely fashion, I will await

3 your questions for that.

4 CO-CHAIRMAN REILLY: Some people would have

5 seen that as an opportunity.

6 Mr. Strickland.

7 THE HONORABLE THOMAS STRICKLAND: Thank

8 you, Chairman Reilly, Chairman Graham. We all know,

9 those of us that know Rock -- and a lot of us do

10 know -- how wily he is, so there is more to come, I'm

11 sure.

12 Good afternoon. And let me start off by

13 thanking you for your service to the country on this

14 commission. It is a great privilege to appear before

15 you, and the experience represented on this panel is

16 extraordinary. So thank you for your public service.

17 I am the Assistant Secretary of the

18 Interior for Fish, Wildlife and Parks. Which mean I

19 oversee the Fish and Wildlife Service and the National

20 Park Service.

21 Following Secretary Salazar and other

22 Department of Interior witnesses before you in the

267

1 last couple of days, I am very pleased to be here

2 today to convey the Department of Interior's views on

3 the importance of a restored Gulf Coast ecosystem to

4 the entire country. You've heard that from other

5 testimony as well.

6 We are at a historic moment of opportunity

7 to not only repair the damage inflicted on this

8 ecosystem from the BP oil spill, but also to work

9 towards long-term restoration.

10 This is going to require an unprecedented

11 coordinated effort involving numerous federal

12 agencies, state and local governments, tribes,

13 parishes, and other diverse stakeholders.

14 But the good news is, by and large we have

15 quite a roadmap already prepared and developed. And

16 that's been a work in progress for many years. So in

17 large part we know what we need to do; we just have to

18 have the funding and the organizational discipline to

19 implement what's there.

20 I grew up in the Gulf Coast of Texas. I

21 attended college in Louisiana. I worked on an oil

22 rig; in fact, off the coast of Louisiana, Dulac, one

268

1 of the little towns that Garret showed a moment ago on

2 his slide.

3 I have a deep appreciation for the Gulf

4 Coast and its people and culture. I understand as

5 well the significant contributions to the nation's

6 commerce, seafood supply, and energy security that

7 comes out of the Gulf Coast.

8 Since the April 20 blowout, I have made

9 numerous trips down to the Gulf on behalf of Secretary

10 Salazar, leading the Department of Interior's onshore

11 response to the spill. We have over 2,000 employees

12 from the Department of Interior over those -- the last

13 four-and-a-half months, deployed in spill response

14 along the coast.

15 From the air, from boats, and on foot I saw

16 firsthand the ecological devastation and disruption in

17 livelihood caused by the spill. I also saw and met

18 with literally hundreds of dedicated federal, state

19 and local officials, volunteers, and community

20 leaders.

21 As a result of this unprecedented response

22 effort, we were able to mitigate some of the oil that

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">269</p> <p>1 appeared on the shore along much of the coast. 2 Nonetheless, oil appeared on approximately 1,000 miles 3 of coastline. Of about that, about 275 miles were 4 Department of Interior lands. 5 With the successful initial kill of the 6 well on July 15, new oil stopped flowing into the 7 Gulf, but the millions of gallons that were already 8 spilled continued to impact the ecosystem. And at 9 this point the appearance of oil on the coastline has 10 diminished considerably, but there remains much 11 uncertainty about the longer-term impacts. 12 We are now shifting, appropriately, our 13 attention from oil spill response to recovery and 14 restoration, which requires a significant partnership 15 between the federal government and the Gulf Coast 16 states. 17 Along with the Department of Commerce, and 18 the states of Alabama, Florida, Louisiana, 19 Mississippi, and Texas, we at DOI will shortly be 20 formally initiating full damage assessment and 21 long-term restoration planning under the Oil Pollution 22 Act's NRDA process, which you've heard a lot about</p>	<p style="text-align: right;">271</p> <p>1 life. But also to evaluate the impacts from the spill 2 on the overall Gulf ecosystem and on human use of 3 those resources, such as hiking, fishing, birding, and 4 camping. 5 Even before this formal assessment began, 6 the state and federal trustees were working literally 7 from Day 1 with overflights, baseline measurements, 8 learning from the experience in Alaska where we know 9 about the Exxon Valdez. 10 I know there is significant experience on 11 this panel regarding the lack of baseline information, 12 and how that became a point of contention when we were 13 trying to recover from the responsible there. I think 14 we have much better information as a result of kicking 15 into gear right out of the box. 16 Because the spill took place 50 miles 17 offshore, we had a couple of weeks of lead time before 18 any oil hit the shore, and we made good use of that. 19 The natural resource assessment efforts are 20 intended to quantify the injuries to natural resources 21 caused by the spill. The cost of those injuries is 22 then sought from responsible parties under OPA. All</p>
<p style="text-align: right;">270</p> <p>1 from your earlier speakers today. 2 This is the second phase in the NRDA 3 process. The initial preassessment phase is well 4 underway. The Department of Defense, by the way, will 5 be soon joining this effort formally. 6 Together the federal agencies and the 7 states involved in this effort comprise the Trustee 8 Council, which will address recovery and restoration 9 actions under OPA in response to the spill. The U.S. 10 Fish and Wildlife Service, on behalf of the Department 11 of Interior, serves as the federal lead administrative 12 trustee for this effort. 13 The Trustee Council is working to identify 14 injuries to natural resources resulting from the 15 spill, provide for restoration of the injured 16 resources to prespill baseline conditions, and obtain 17 compensation from responsible parties for losses that 18 continue until baseline conditions are restored. 19 The Council has commissioned 13 separate 20 technical working groups to develop studies to 21 evaluate the effects of this spill on important 22 resources, such as birds, fish, marshlands, and marine</p>	<p style="text-align: right;">272</p> <p>1 money obtained from responsible parties as natural 2 resource damages must be used for purposes of 3 assessment and ecosystem restoration. 4 The trustees intend to be strategic about 5 these restoration efforts so as to ensure that they 6 are coordinated with local and regional planning 7 efforts that are already underway. And public input 8 is going to be a critical element of this. 9 The trustees are going to draw on the 10 expertise of NGOs. You've heard some of that in your 11 testimony over the last couple of days. We will hear 12 some more from the Nature Conservancy here in a few 13 moments. 14 As you've heard, even before the 15 devastating effects of the BP oil spill, the Gulf 16 Coast has been and continues to be degraded by a 17 combination of human activities. 18 Jim Tripp talked about the management of 19 the river, coupled with the extensive development of 20 energy resources crisscrossing the Gulf Coast in ways 21 that exacerbated the deterioration of the wetlands and 22 allowed for saltwater intrusion. All of these</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">273</p> <p>1 developments made that ecosystem that much more 2 vulnerable to the oil that has come onshore. 3 In the process of repairing and restoring 4 these lands from the damage caused by the spill, we 5 have both an opportunity, a challenge, and a 6 responsibility to do so in a way which is consistent 7 with long-term restoration that's really at the heart 8 of this. 9 And that's really, I guess, the central 10 message. I know you all are focused on it. I think 11 it is a theme that's emerged from virtually every 12 speaker. Which is, we had an ecosystem really in 13 collapse before the spill. We had one of the most 14 dramatic environmental events in the history of this 15 country layered on top of that. 16 We are going to have a lot of resources, 17 appropriately through the trustee process, come into 18 this ecosystem. If we can be strategic enough, 19 prudent enough, efficient enough to direct those 20 resources in a way that's consistent with long-term 21 restoration, but yet qualify under the law for the 22 NRDA compensation process, then I think we can really</p>	<p style="text-align: right;">275</p> <p>1 force, plus calling on Congress to divert additional 2 dollars into this process from the Clean Water Act 3 penalties, and then to create a congressionally set 4 governing structure, those would really put us in a 5 position to make the kind of dramatic progress that we 6 need to make. 7 So with that, I will defer on the rest of 8 my statement. And I will be happy to respond to 9 questions. Thank you. 10 CO-CHAIRMAN REILLY: Thank you. 11 Brian McPeek is the North American Regional 12 Director of the Nature Conservancy. I neglected to 13 mention you when I announced the list of the people 14 here. I apologize here. I look forward to your 15 presentation. 16 MR. McPEEK: Thank you. 17 Senator Graham, Administrator Reilly, and 18 distinguished members of the commission, thanks for 19 your service, and thanks for inviting the Nature 20 Conservancy to share our views on environmental 21 restoration across the Gulf of Mexico. 22 As you may know, the Nature Conservancy is</p>
<p style="text-align: right;">274</p> <p>1 take a very significant leap forward. 2 Because what's been lacking to date, even 3 before the spill, has been the organizational 4 structure and the dollars to implement the plans that 5 were on the books. That's really been what has 6 thwarted us from moving forward. 7 Rock and I are veterans -- he much longer 8 than I -- of the Everglades restoration. I think 9 there are some lessons we can learn. I would be happy 10 to speak about that in the question-and-answer period. 11 But I think we like to look at this as a 12 tragedy of untold proportions, but it is a tremendous 13 opportunity to pivot off this tragedy. And especially 14 which with the Mabus report coming out today. 15 And I know you all have been briefed on it. 16 I've got a copy of it that was just released online. 17 I've been perusing it as fast as I could before my 18 testimony. I think I am conversant with the main 19 thrust of it. 20 But I think what Secretary Mabus proposes 21 in terms of both a governance structure, with 22 immediate action by the President to create a task</p>	<p style="text-align: right;">276</p> <p>1 an international, not-for-profit organization working 2 around the world to protect ecologically important 3 lands and waters for nature and for people. 4 We have been part of the Gulf Coast 5 community for over 35 years, and we have field 6 offices, people, and projects in all the states along 7 the Gulf of Mexico and in the Caribbean islands that 8 are dependent upon the Gulf. 9 Working with our partners, the Conservancy 10 has protected more than 3 million acres along the Gulf 11 during that time. In the Texas coastal counties 12 alone, we have protected and restored over 200,000 13 acres of critical habitat along the coast. 14 If you visited Grand Isle, Louisiana, 15 Topsail Hill in Florida, the Florida panhandle, you've 16 seen the results of our work. And at the time of 17 spill, we had billions of dollars of oyster reefs and 18 sea grass restoration projects in process, funded by 19 the Stimulus Act, that we had to hold restoration on. 20 But we are pleased to report that the work has 21 recently resumed, and we are getting on with restoring 22 the coast.</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">277</p> <p>1 The Deepwater Horizon Spill, the largest 2 oil spill in U.S. history, has refocused the nation's 3 attention on one of the most important and productive 4 ecosystems on earth. 5 As others have said, coming on top of 6 decades of degradation, really cleaning up the effects 7 of spill will not be enough to restore all the 8 benefits the Gulf should be providing for the people 9 of the region and our country. 10 We need a bold vision and a comprehensive 11 plan for reversing a long trend of decline and 12 restoring the Gulf to good health. 13 Long seen as a major producer of seafood, 14 trade, and energy, the Gulf is also home to globally 15 important biodiversity. Warmed by subtropical waters 16 and harboring a complex suite of habitats that include 17 barrier islands, hypersaline bays, coastal marshes, 18 estuaries, mangrove forests, shell fish reefs, sea 19 grass beds, coral reefs, deepwater open ocean, and the 20 delta of the largest river on the North American 21 continent, the Gulf of Mexico is one of the most 22 productive places on the planet.</p>	<p style="text-align: right;">279</p> <p>1 Scientists tell us that a spill of this magnitude 2 would have profound effects on the healthiest of 3 natural communities. But the risk to the Gulf 4 habitats are greatly magnified by the decades of 5 degradation that preceded it. 6 A host of disturbances affecting the Gulf 7 include the alteration of critical freshwater and 8 sediment inflows, as Peter described well; the 9 construction of levies and canals in coastal wetlands; 10 conversion and development of coastal forests and 11 prairies; dredging and unsustainable harvest of shell 12 fish beds; and damaging use of coral reefs and sea 13 grass beds. 14 As a result, millions of acres of marshland 15 and other habitat have been lost, fisheries and 16 shellfish stocks have declined, and dozens of species 17 have become threatened or endangered. 18 The resilience of these systems, in the 19 face of future disasters man-made or otherwise, has 20 been compromised. 21 BP must be held accountable for the full 22 costs for the damages associated with this spill. But</p>
<p style="text-align: right;">278</p> <p>1 The lives and livelihood of 24 million 2 Americans living along the coast are linked to the 3 health, resilience, and sustainability of the plants, 4 animals, and natural communities that share the coast. 5 The economy of the United States as a whole 6 is tightly linked to the energy, shipping, and other 7 industries that operate in the Gulf region. 8 In a new, soon-to-be-released poll 9 conducted by a coalition of Gulf-wide environmental 10 business and social justice groups over the last 11 couple of weeks, it is clear the restoration of the 12 Gulf's natural places is a high priority of the 13 region. 14 This poll, which is coming out tomorrow, 15 shows that more than three-quarters of voters believe 16 it is important for the federal government to take 17 significant steps to restore the health of the Gulf. 18 So the public will is there. It is a 19 matter of turning that into the mechanisms and the 20 funding to make restoration a reality. 21 The full impact of the spill, as others 22 have described, will not be known for some time.</p>	<p style="text-align: right;">280</p> <p>1 given what's at stake, the nation's response must go 2 well beyond cleaning up merely this spill. 3 Our vision must be to reverse the long 4 decline of the Gulf, to use this opportunity to 5 rebuild healthy, natural productive places that 6 continue to provide their benefits to future 7 generations. 8 We need a robust, long-term effort to 9 protect and restore these ecosystems across all five 10 states in the Gulf. And we hope that's what will 11 happen in the wake of the spill. 12 The value of the Gulf of Mexico begins in 13 its bays and estuaries. These are the natural 14 foundations contained in the marshes, sea grasses, 15 fish, mangroves, coral reefs, and other plants and 16 animals that make the Gulf so unique and important. 17 The causes of degradation in the 18 Mississippi River delta are now well chronicled and 19 understood by the members of this commission. But 20 similar impacts exist at a smaller scale and can be 21 seen in rivers and estuaries all across the Gulf. 22 The comprehensive restoration strategy</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">281</p> <p>1 should include protection and restoration of the fresh 2 water inflows to estuaries that provide the fresh 3 water and sediments to rebuild marshes and wetlands in 4 Louisiana, but in other important estuaries across the 5 Gulf as well.</p> <p>6 Protection and restoration of estuaries and 7 coastal habitats, such as oyster reefs, coral reefs, 8 sea grass beds, tidal marshes, tidal flats, and other 9 wetlands and barrier beaches and islands that provide 10 habitats for migratory birds, nurseries for fisheries, 11 and protection from coastal hazards like storm surge.</p> <p>12 It should also include the protection and 13 restoration of coastal marine biodiversity, including 14 the populations of fish, shellfish, mammals, reptiles 15 and birds, and the protection of water quality and the 16 salinity regimes in the estuaries and coastal areas to 17 help maintain a healthier and productive commercial 18 and recreational fisheries.</p> <p>19 Science shows us that there are places 20 where we can begin now. Much planning has been done, 21 and more planning is needed to get a start. Experts 22 can point to key bays, estuaries, and rivers where</p>	<p style="text-align: right;">283</p> <p>1 restoration projects that don't in the end provide the 2 ecological benefits envisioned.</p> <p>3 No single entity or agency at any level of 4 government can successfully resolve the complex 5 problems of the Gulf. A collaborative partnership is 6 required that incorporates existing organizations and 7 clear high-level accountability. The Mabus report 8 speaks to a body like that. We are very supportive of 9 that approach.</p> <p>10 The Conservancy has recommended that a Gulf 11 of Mexico restoration task force be established by 12 Congress. The primary roles of the task force would 13 be to create the agenda and coordinate the 14 implementation of the many environmental restoration 15 and protection programs carried out by federal 16 agencies, state and local governments, and 17 organizations in the private sector.</p> <p>18 The restoration task force should also have 19 a long-term role as the regional planning body under 20 President Obama's recent executive order on ocean 21 policy, to coordinate those efforts.</p> <p>22 Compared to programs for the Chesapeake</p>
<p style="text-align: right;">282</p> <p>1 investments can contribute to immediate recovery and 2 demonstrate strategies for large-scale restoration.</p> <p>3 A number of organizations from the 4 nonprofit, public, and private sectors have been 5 working across the Gulf for many years; but these 6 individual efforts could also benefit from much 7 greater region-wide support, coordination, and 8 funding.</p> <p>9 The comprehensive restoration strategy must 10 also include a long-term environmental monitoring and 11 research program to ensure that all of the restoration 12 planned and completed adds up to meaningful 13 improvement to the ecological functioning at a 14 Gulf-wide scale.</p> <p>15 Long-term monitoring is essential through 16 an adaptive management process, and should be 17 conducted to improve understanding of the overall 18 physical, chemical, and biological conditions of the 19 Gulf.</p> <p>20 Without the commitment and corresponding 21 investment in long-term environmental monitoring, 22 decision-makers run the risk of investing in</p>	<p style="text-align: right;">284</p> <p>1 Bay, the Everglades, the Great Lakes, the Gulf of 2 Mexico has received very little direct funding. The 3 Conservancy recommends appropriated funding consistent 4 with the multi-agency budget prepared by the task 5 force. And in addition, potential opportunities for 6 restoration funding have emerged as a result of the 7 Deepwater Horizon spill, but we need to act soon to 8 take advantage of those.</p> <p>9 Funding for penalties to be paid by the 10 responsible parties for this spill could jump-start 11 restoration projects across the Gulf. We have 12 recommended that 80 percent of the Clean Water Act 13 penalties for the Deepwater Horizon spill be dedicated 14 to Gulf Coast recovery. I have heard that from other 15 panelists as well.</p> <p>16 Even though spill-related funding may be 17 significant, it won't be sufficient to meet the 18 comprehensive program and restoration that is needed. 19 Therefore, we advocate that a share of the increase in 20 per-barrel oil taxes currently being considered by 21 Congress also be dedicated to long-term Gulf-wide 22 restoration.</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

285

1 A rough estimate for large-scale
2 restoration of the Gulf is as much as \$600 million a
3 year, for 30-plus years, which could be provided by a
4 tax on oil of less than one-quarter percent per
5 gallon.
6 This dedicated funding would help conserve
7 a resource that provides the nation with approximately
8 50 percent of our domestic oil and gas supply, along
9 with a bounty of natural and cultural resources that
10 have been brought to the nation's attention as a
11 result of this spill.
12 The task force and the program we are
13 recommending is a Gulf-wide application, similar to
14 the concept that was intended under the Coastal
15 Wetlands Planning Protection and Research Act since
16 1990.
17 We would expect a large majority of the
18 funds recommended and invested by this new Gulf-wide
19 program be devoted to the restoration activity
20 described, in the Mississippi River delta around
21 Louisiana. But all decisions of the task force should
22 be framed by sound science and in the service of a

286

1 comprehensive plan for restoration across the Gulf.
2 The Conservancy recommended the remaining
3 20 percent of the Clean Water Act penalties be used to
4 create an endowment for the Gulf of Mexico, to be
5 administered by an agency designated by the President,
6 consistent with the plans and activities of the
7 restoration task force.
8 The endowment would maintain this portion
9 of the penalty fund in an account in perpetuity that
10 would distribute annual income to state agencies,
11 local governments, nonprofit organizations, and
12 universities on a competitive basis.
13 As a sustained source of funding, the
14 initiative would ensure that the people of the Gulf
15 can benefit from the restoration projects across the
16 Gulf, and it could help build support for long-term
17 Gulf restoration that's needed to come from the Gulf
18 and of the Gulf to build support.
19 Legislation pending in Congress to create
20 an ocean trust fund from OCS revenues would also make
21 resources available over the long run to carry out the
22 planning and protection activities that are

287

1 contemplated by the President's ocean policy executive
2 order.
3 We hope that the Gulf Coast will be the
4 first region in the nation to implement these new
5 approaches, supported by resources from an ocean trust
6 fund.
7 Mr. Chairman and members of the commission,
8 on behalf of the more than 1 million members of the
9 Nature Conservancy, I want to thank you for your
10 service to our country that you are performing on your
11 work to this commission. We know that your paramount
12 responsibility is to recommend steps to improve the
13 safety of offshore oil and gas protection, but we hope
14 you will go one step further and make significant
15 steps to the ecological restoration of the Gulf, as
16 well. Thank you.
17 CO-CHAIRMAN REILLY: We will.
18 Let me turn to our lead questioner,
19 Commissioner Beinecke.
20 QUESTIONS FROM THE COMMISSIONERS
21 COMMISSIONER BEINECKE: Thank you, Chairman
22 Reilly.

288

1 Mr. Salt, I would like to start with you.
2 Particularly, you have had a lot of experience in the
3 Everglades. And I think there was, you know, enormous
4 hope when the Everglades plan was developed. And I
5 think the implementation has been a lot slower than we
6 originally expected.
7 So, you know, I'm just interested in what
8 you have to offer from that experience, to offer us in
9 designing a restoration program here. What were the
10 things that worked, what were the things that we
11 should be mindful of as we go forward.
12 And Secretary Strickland, if you would
13 comment on that, too. Because I think, you know,
14 let's look at some of the examples that are out there
15 and figure out how to proceed.
16 MR. SALT: Thank you.
17 I think the things that worked -- and it
18 was a bottoms-up process. The planning and the
19 solutions were developed with our regional folks in
20 the Corps, along with our state partners.
21 And I think that's really the only way that
22 you can get effective solutions, is if you are working

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">289</p> <p>1 in -- get the good policy from above, but let the 2 folks in the field develop the particular solutions. 3 It was science based. I think Senator 4 Graham told us of the story on the Social Security 5 commission, where you have to first settle on the 6 facts. If you're arguing about the facts and the 7 policies, you really have a hard time. 8 So it's really important to have a process 9 to settle on the science, get as much consensus on 10 science as you can; then you can work forward to 11 develop the plans based on that. So having a solid 12 science was incredibly important to what we were doing 13 in the Everglades. 14 We were system focused. In the Everglades 15 it was more of a watershed. I think in the Gulf Coast 16 we're talking more of a coastal system. But certainly 17 you have the Mississippi and the delta, so there is a 18 watershed, huge watershed piece of this even in this 19 coastal context. 20 When you think system focused in the 21 Everglades, we also -- and it was the system of how do 22 we integrate all of the agencies, with their programs</p>	<p style="text-align: right;">291</p> <p>1 government agencies that I mentioned before. 2 And when I say that, I mean local 3 governments, tribes, state agencies, and federal 4 agencies. 5 There is a role for coordinating amongst 6 the governmental entities, and to be effective to get 7 all of these things together under the system focus I 8 mentioned before. But you have to have this process 9 to get the input and the ownership of what you're 10 about from a broad consensus of the affected 11 interests. 12 Final thing I will say is that the agency 13 coordination model works. That while it's -- it is 14 messy and it is complicated, that after seeing some of 15 these other models for doing it, I certainly can say 16 that in the Everglades the model works. 17 You're right in that it did go -- it has 18 gone slower than we all expected. I think that's 19 another -- perhaps another question that we can talk 20 about, was the whole Corps planning process and the 21 way the Corps develops its project recommendations. 22 But I think aside from the Corps planning process and</p>
<p style="text-align: right;">290</p> <p>1 and projects and portfolios, into some integrated, 2 coherent way. 3 As messy as that was, I'm convinced that 4 was the key to the progress we're having in the 5 Everglades, in that there is an accountability. That 6 every agency remains accountable for the parts that 7 they have been asked to contribute to. And you can 8 put your finger on that, and you can hold people 9 accountable. 10 And on the funding you can see where the -- 11 what the appropriations committees have done both on 12 the state and the federal side. And you can work 13 that. 14 We have called stakeholders broadly to 15 develop a -- sort of the political consensus, 16 literally political consensus, over what the answer 17 was. 18 We could not have done it without having 19 all the interests represented. But we kept a bright 20 line between the process by which the interests 21 provided their advice and wisdom to the process, and 22 the accountability and responsibility of the</p>	<p style="text-align: right;">292</p> <p>1 the -- sort of the national planning process that the 2 Corps uses, funding is the other piece. 3 And I would say even though right now the 4 federal government is the one sort of leading the way 5 on the funding, five years ago it was the state that 6 had the funding. And now we're in the model, this 7 coordination model that we have in the Everglades, 8 allows for those kinds of sort of adjustments between 9 the partners as the appropriations and the interest 10 and the various sides sort of go through their federal 11 and state political processes. 12 So actually, although we're going -- this 13 has proceeded slower than we had hoped back in 2000, I 14 think in the last few years, certainly in the time we 15 have been up here, I'm very proud of the progress we 16 have made on the Everglades. 17 The projects were authorized in the award 18 of 2007. All of them have construction funding. And 19 so we are planning for the construction start of all 20 the specifically authorized projects. 21 We're working with -- better with the state 22 in developing our game plans for all the rest of it.</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

293

1 We're making progress on the various litigation for
2 the water quality issues to resolve some of those very
3 longstanding, tough issues. And in spite of this
4 complicated legal and political framework, I think
5 after this period of time, I think the Everglades is
6 proceeding quite well.

7 And I certainly defer to Tom, if he wanted
8 to add anything.

9 THE HONORABLE THOMAS STRICKLAND: Well,
10 Rock has many years of experience, obviously. Senator
11 Graham, your leadership in the Congress was
12 instrumental, in going back to your time as Governor.

13 It's been my privilege the last two years
14 to Chair the Everglades Restoration Task Force. But
15 that's not a group that has any statutory authority;
16 it operates by consensus.

17 And so the history of the Everglades is
18 both one of litigation and negotiation and compromise
19 and legislative. There was a role for major federal
20 legislation, there was a role for NGOs. There has
21 been a role for tribes.

22 But more than anything, it is when

294

1 consensus was formed around a shared vision for what
2 needed to be done, a recognition that you're not going
3 to return it back to its original condition. You
4 know, there are 4 million people living around the
5 edges of the Everglades; and a lot of what has been
6 done, you know, can't be undone.

7 Same thing with the Mississippi. I mean,
8 you've got certain factors in terms of the way that
9 people have built, have moved in around the
10 Mississippi. You are not going to let that river
11 return to its normal pattern of the last, you know,
12 however many hundreds of thousands of years of just
13 relocating itself from time to time.

14 So you've got to work with some realities,
15 some good science, a trust-building process. And I
16 spent a lot of time down there, and I spent a lot of
17 time on the phone with the different interests.

18 The federal government is not coming down
19 there with all the answers. We have a major stake
20 down there. We own about 2 million acres down there.
21 And it was litigation initiated by the United States
22 against the State of Florida that kind of got this

295

1 going in some respects.

2 But leadership from the legislature, from
3 the Water Management District, the tribal interest,
4 it's really been -- there are a lot of points of
5 sovereignty and power there. But it was establishing
6 a shared vision, getting a road map, and then staying
7 the course.

8 And I am proud to say that since January 20
9 of last year, this administration has invested \$600
10 million down there. And we have done a
11 ground-breaking on six major projects, including one
12 on the Tamiami Trail. I'll be going down with Rock at
13 the end of October to cut the ribbon on a seventh
14 project. So it has been in fits and starts.

15 But I think we have a good plan. I think
16 we have a real challenge with the financial situation
17 that we're in. But I do think there are some
18 parallels here. And I think a shared vision and a
19 recognition that this is not just, you know,
20 Washington-dictated outcome. But having good science,
21 a shared vision, and then the funding, that's been the
22 key.

296

1 COMMISSIONER BEINECKE: So if I could
2 follow up on that. We heard, from Governor Barbour
3 this morning and Senator Landrieu, a clear voice for
4 state input. And you have, Mr. Graves, commented on
5 that, too. So how do you envision a design of a
6 structure here that would allow sort of a fair and
7 equitable role for the states? The states have very
8 different experiences. Mr. Graves presented that with
9 the slides.

10 And so what would be the structure that you
11 would envision, taking that experience of consensus
12 that you've worked with in the Everglades, that where
13 you get the state input, the state has a very involved
14 approach; but that, you know, the projects actually
15 move forward?

16 And the Exxon Valdez, there was a unanimous
17 agreement among the trustees. That seems like that
18 would be difficult to achieve among five different
19 states.

20 THE HONORABLE THOMAS STRICKLAND: Well, I
21 think we are going to have at least two processes
22 running a parallel track. One will be the NRDA

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">297</p> <p>1 process. And that's established under Oil Pollution 2 Act and the Trustee Council. 3 And I think it's important -- it's our 4 position, the Administration's position, that we honor 5 that process, at which we have two seats at the table. 6 There are five states that have a seat at the table. 7 And that process I think will work by consensus. 8 And that's going to be driven by the 9 evidence of damage to natural resources and a burden 10 of proof responsibility that's established by law. 11 And the allocation of those dollars out will follow 12 the facts. And so those entities that can show damage 13 to their resources and loss of those resources will 14 have a claim against the responsible party. So I 15 think that process is going to be moving forward. 16 Now, parallel to that, if Congress does 17 pass legislation and if there are other sources of 18 revenue, for example, Clean Water Act penalties as is 19 recommended by Secretary Mabus today, and those 20 dollars make it -- and that's another source of 21 funding over and above what the responsible party is 22 going to bring to the table, that is a process which</p>	<p style="text-align: right;">299</p> <p>1 Yes, sir. 2 MR. SALT: Just with respect to the 3 involvement of the states. On the normal Corps 4 process it requires a local sponsor, generally a state 5 or a local government. So our process by definition 6 requires us to be involved with the state and 7 prioritize things in conjunction with our nonfederal 8 partners. So our process, our regular process, lends 9 itself to that. 10 These new processes that, Secretary 11 Strickland were talking about will have a little 12 different flavor to it and will solve the state issue 13 by having them there they way he described. 14 COMMISSIONER BEINECKE: Thank you. 15 Mr. Graves, do you have any comment on how 16 to integrate the state involvement? Obviously you 17 have a great interest in Louisiana, but there are 18 other states as well. So how do you see that 19 integration? 20 DIRECTOR GRAVES: Sure. Thank you for the 21 opportunity. 22 In the recommendations we made, we looked</p>
<p style="text-align: right;">298</p> <p>1 will be shaped by Congress in creating that entity. 2 And that's a process where I think our view 3 is, in this administration, that we should give great 4 deference to the states in terms of what needs to be 5 done in and around the areas that affect their state. 6 Each of the states -- actually, some are 7 further along in this process than others. But each 8 of the states have substantial effort that have been 9 underway, efforts for years, and have plans. And 10 those plans will help us inform the NRDA process. But 11 also if there is this separate funding, I think we're 12 actually ready to go. 13 Let me just say one quick word about early 14 restoration. A typical NRDA process can drag on for 15 decades. We think there is an opportunity here to, if 16 we can get all the trustees on the same page, to go to 17 the responsible party and seek early funding for early 18 restoration projects so we can get things going in a 19 matter of weeks and months, not years. 20 And we're very much involved in those 21 discussions right now amongst ourselves. 22 COMMISSIONER BEINECKE: Thank you.</p>	<p style="text-align: right;">300</p> <p>1 at a modified structure of the CWPPRA, Coastal 2 Wetlands Planning, Protection and Restoration Act, 3 whereby you would have a state and federal co-chair, 4 and then representation by the five federal agencies 5 that are currently members of the CWPPRA task force. 6 That task force would make -- collectively 7 make project decisions, funding allocation decisions 8 for projects. 9 Now, of course, that would be for the 10 Louisiana allocation, I guess, under NRDA and under 11 Clean Water Act. So you first would have to allocate 12 the funds under Clean Water Act and NRDA under one 13 entity, and then in a sense they would be in charge of 14 implementation of the actual projects. 15 I do think we have experienced a very 16 different experience than the Florida Everglades has. 17 And historically Louisiana, and certainly Hurricane 18 Katrina I think exacerbated that situation. But 19 Louisiana and the Corps of Engineers, we're healing -- 20 is that a good term, Rock -- the relationship a little 21 bit. 22 MR. SALT: A little bit.</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">301</p> <p>1 DIRECTOR GRAVES: So there has been some 2 frustration. And I don't think that the State of 3 Louisiana right now has quite the role that the State 4 of Florida may have in the Everglades project. And I 5 think it is important that that level of participation 6 be restored.</p> <p>7 COMMISSIONER BEINECKE: Thank you. 8 CO-CHAIRMAN REILLY: Other questions? 9 Commissioner Boesch.</p> <p>10 COMMISSIONER BOESCH: Yes. Mr. Salt, 11 Colonel Salt, you mentioned earlier the focus on the 12 Everglades being watershed, and then the Gulf Coast 13 being more coastal. But then I think you caught 14 yourself and recognized that there are big rivers 15 upriver, upstream from not only the Mississippi, but 16 other rivers; the Apalachicola system, for example. 17 And I'm wondering whether this is an opportunity, with 18 this focus on coastal restoration, to also not 19 necessarily use resources that are generated from 20 this, but to more appropriately align governmental 21 policies so that we're achieving the end result. 22 Thinking of the Mississippi, for example;</p>	<p style="text-align: right;">303</p> <p>1 looking at coasts as an integrating. 2 And as you pointed out, and as I sort of 3 mentioned, caught myself to mention, that at some 4 level they connect to each other. Obviously at the 5 end of the watershed you often have a coast, or the 6 delta like we have here.</p> <p>7 And as we try and reflect on the policy, 8 the appropriate policy guidance for the Corps, and 9 working with the other agencies, for other agencies as 10 you develop water resource projects, to think of that 11 system in both dimensions, the watershed and the 12 coastal processes, as you try and develop not -- and 13 another part of this I guess is to focus less on 14 specific projects, like the Corps has done for 15 decades, but rather to think of pieces of a system 16 solution. Which is a whole different criteria for 17 thinking of the value of a particular activity than 18 what we do now.</p> <p>19 COMMISSIONER BOESCH: Mr. Graves, do you 20 have a perception of this? 21 DIRECTOR GRAVES: I think the slides that I 22 showed earlier indicating the coastal loss in</p>
<p style="text-align: right;">302</p> <p>1 in terms of how we're managing the flood control and 2 the sediment flow, thinking about upbasin riparian 3 systems that are going to be important to help us 4 deal, for example, with the excessive nutrients coming 5 down to the coast that make this water too hot to 6 divert, if you will. Because if we divert it, then we 7 are going to introduce nutrient-laden waters in other 8 areas.</p> <p>9 So is there an opportunity for us to think 10 not only with the states, but the federal agencies, 11 more systemically about what it takes to restore the 12 system, in terms of what's required not only on the 13 Gulf Coast, but in the inland areas which determine 14 its condition to a large extent?</p> <p>15 MR. SALT: The short answer is yes. 16 And I think in the policy development that 17 we're involved with in the Administration over water 18 resource development, we tend to think in terms of 19 watersheds, and system perspective in terms of a 20 watershed. By just thinking watersheds, you don't get 21 sort of the integrating notion of a coast. So we also 22 have, as a part of our focus, coastal processes and</p>	<p style="text-align: right;">304</p> <p>1 Louisiana was indicative of the need to look into 2 fundamentally changing management of the upper basin 3 systems, like the Mississippi River.</p> <p>4 There is no question that the levies on the 5 river were incredibly successful from a flood control 6 perspective and from maintaining a deep dock 7 navigation channel there in between the levies.</p> <p>8 However, the devastation to the ecosystem 9 is extraordinary. And the river continues -- and its 10 resources, the fresh water and the sediment, continue 11 to be managed, from my perspective, only for 12 navigation and for flood control. That third leg of 13 the stool, the restoration of the ecosystem, is a 14 critical component. And I do think that looking at a 15 broader management regime is -- it's fundamental to 16 our success in Louisiana.</p> <p>17 COMMISSIONER BOESCH: A very specific item 18 that was brought to our attention this morning by John 19 Barry, who both of you know, a long-term student of 20 the Mississippi River. And this was the case he made 21 about dredging in the lower river for navigation 22 purposes, largely for the national good, because it is</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">305</p> <p>1 an entrance to the port that leads to the whole of the 2 United States; and the requirements for cost sharing 3 of that dredging falling on the state, and therefore, 4 thereby, limiting the constructive use of that dredge 5 material. 6 Perhaps you can both tell us what you're 7 working on trying to do to use this material 8 constructively, build landscape rather than throw it 9 in deeper water. 10 MR. SALT: Everybody agrees that we ought 11 to, you know, make the most beneficial use of our 12 dredge material that we can. Anything that's 13 suitable, we ought to find the best place for it. 14 There are huge cost differentials, as you 15 think of cost of putting it in one place that's, say, 16 far away, and you incur all of the transportation 17 costs of moving that material, versus nearer places 18 that perhaps aren't as beneficial, but everyone would 19 prefer that we do that. 20 Our current policy is that, when we're 21 doing navigation dredging, that we put the dredge 22 material in the most economically -- we deal with it</p>	<p style="text-align: right;">307</p> <p>1 in mind that much of the Midwest and virtually all the 2 Gulf Coast was actually built from the Mississippi 3 River, that sediment that we're now channelizing and 4 putting into the deep water. 5 So to reestablish some type of 6 relationship, and whether it's taking the dredge 7 material and placing it out there or diverting it, 8 reestablishing that relationship is critical. 9 We have looked at how the federal 10 guidelines have been applied in other Corps of 11 Engineers districts and believe that there is 12 disparity in how it's done in Louisiana; and that we 13 are being penalized in an area that we believe 14 probably has the greatest need to mimic that natural 15 process as best we can and to get that sediment back 16 out into the wetlands. 17 So it is something that we strongly 18 support. The state in some cases has put up funding 19 to pay the incremental cost of getting the sediment 20 out to those other areas. 21 The other related issued that John brought 22 up, John Barry brought up this morning in regard to</p>
<p style="text-align: right;">306</p> <p>1 in the most economically effective way. That's 2 long-standing federal policy. That's -- I think the 3 principles and guidelines generally were from 1983, 4 when the Reagan Administration had set them. 5 We are relooking at those policies to try 6 and examine and quantify the benefits better of 7 scoring the benefits for putting them in more 8 beneficial places. 9 Our current policy is is that the delta, 10 the difference between the most cost-effective way of 11 doing it to other places would be cost shared. We are 12 working on a study that would give -- allow us to do a 13 lot more beneficial use in the Mississippi for that. 14 But it does have this cost-share piece to it. 15 That's the policy we use when we put sand 16 on beaches in Florida. That's, you know, anyplace 17 where we do this, that's the national policy for that. 18 I think you get into cost and cost share kinds of 19 policy questions, and we will be getting into that as 20 we look at our policy and look at how to best move 21 forward on this. 22 DIRECTOR GRAVES: It is important to keep</p>	<p style="text-align: right;">308</p> <p>1 this, is the issue of induced shoaling. And this is a 2 phenomenon that we've recently experienced, I guess 3 starting about three or four years ago. And that's 4 the scenario whereby if you cut a diversion in the 5 Mississippi River, you slow down the velocity of the 6 river in that diversion area because the water diverts 7 and you disrupt currents. 8 In slowing the velocity, you have sediment 9 dropping out prematurely. And under Corps policy, the 10 state is responsible for all of those induced 11 shoaling, or increased dredging costs. 12 Obviously, we have major problems with 13 that, in that we are trying to mitigate further 14 levies, and we are being told we need to mitigate for 15 the mitigation project. 16 And Congress authorized about seven 17 restoration -- excuse me, diversion projects and 18 awarded in 2007, totaling billions of dollars. And 19 this is a fundamental policy issue that has stopped us 20 or prevented our ability to move forward because of 21 the costs associated with that induced shoaling issue. 22 So it certainly needs to be addressed.</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

309

1 COMMISSIONER BOESCH: Thank you.
2 Mr. Chairman?
3 CO-CHAIRMAN REILLY: Chairman Graham.
4 CO-COMMISSIONER GRAHAM: Colonel Salt was
5 very typically self-effacing in his listing of the
6 positive things that contributed to the Everglades.
7 He failed to place his own name on that list.
8 We were very fortunate with Colonel Salt
9 and, frankly, those who preceded and followed him as
10 the Corps engineer at Jacksonville, that we had not
11 only highly competent people, but people who were
12 emotionally -- maybe that's the wrong word for an Army
13 Colonel, but who were -- who as a matter of good
14 public policy were invested in the Everglades.
15 And so one thing that I would suggest, that
16 there be an early dialogue with the Corps relative to
17 the kind of leadership that's going to be engaged in
18 these projects.
19 Because getting a person of Colonel Salt's
20 orientation and ability, as opposed to some others
21 that might have come there, was a tremendous advantage
22 for the Everglades program. That's just an editorial

310

1 statement.
2 In terms of this issue of state share, is
3 there a -- on things like Clean Water fines, is the
4 assumption that those will be a hundred percent
5 federal funded, or is there some practice in terms of
6 what the state's share will be?
7 THE HONORABLE THOMAS STRICKLAND: Let me
8 speak to that.
9 I believe Secretary Mabus in his
10 recommendations today to the President does indicate,
11 does suggest that a significant portion of the Clean
12 Water Act fines be directed back to this region for
13 restoration and another portion be directed to the
14 states directly for their use.
15 There is nothing in what he proposed that
16 would preclude either of those shares from being used,
17 you know, for those purposes, for example. I think
18 there's a great deal of flexibility with respect to
19 how those penalties might be used.
20 CO-COMMISSIONER GRAHAM: Yeah, I was using
21 the word "state share" in a somewhat different
22 context. That is, in the typical Corps project, the

311

1 state -- this percentage changes over time. But I
2 think at 70/30 is -- what is the current?
3 MR. SALT: Generally it's 65/35.
4 CO-COMMISSIONER GRAHAM: 65/35. In the
5 Everglades, the legislated agreement was 50/50.
6 I might say I, personally, think that it is
7 desirable to have some degree of state skin in the
8 game, if I can use that phrase, as a means of assuring
9 their seriousness of commitment to the project.
10 That becomes more so if they are going to
11 be responsible, as is typically true, for the
12 maintenance of the project once it's finished.
13 And also, it allows you to spread -- you
14 can multiply to some degree the reach of the money
15 that you have if you have a second source
16 supplementing the money that comes directly from the
17 federal source, even if that source is itself derived
18 from Clean Water Act fines.
19 Do you know what is the legal status of
20 requiring a federal -- excuse me, requiring a state
21 commitment in order to draw down the federal share?
22 DIRECTOR GRAVES: Specific to the Clean

312

1 Water Act?
2 CO-COMMISSIONER GRAHAM: Yeah, specifically
3 at this point.
4 DIRECTOR GRAVES: Senator, under current
5 law they are allowed to do -- or under current
6 practice they are allowed to negotiate as part of a
7 settlement offer their Supplemental Environmental
8 Programs, or SEPs, whereby basically you can mitigate
9 your fine by agreeing to do certain types of
10 environmental projects.
11 This is outlined not in statute or
12 regulation, but in policy. There are policy
13 memorandums that date back to 1998 that outline this.
14 The policy memorandums clearly state that
15 the funds may not be used to supplant or supplement
16 federal funds. They must be used for outright efforts
17 that are designed to remediate or mitigate the actual
18 spill in this case.
19 And so I think that it would be good to
20 have some type of statutory guidance in terms of the
21 dedication of the Clean Water Act and the use of those
22 funds.

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

79 (Pages 313 to 316)

<p style="text-align: right;">313</p> <p>1 I would like to make one point, though. In 2 regard to your request or your suggestion that the 3 state match be added to those Clean Water Act dollars, 4 I think it is important to keep in mind that these 5 fines and funds are designed to mitigate the spill in 6 this case, in which the state government had no part 7 and the federal government had no part. 8 So to require or ask either entity in this 9 case to supplement or share in those funds, I do think 10 that the funds are designed to do mitigation work for 11 an action that we didn't take part in. 12 THE HONORABLE THOMAS STRICKLAND: Just if I 13 could underscore one point I think that was made 14 there. 15 Because diverting or redirecting these 16 fines into this ecosystem restoration will require 17 federal legislation, I think all these issues could be 18 addressed as part of that, to the extent that 19 otherwise we're not going to get at the root of the 20 problem. 21 I think that the fact is that this 22 difficulty and the fact that we manage this river for</p>	<p style="text-align: right;">315</p> <p>1 think certainly with respect to that part of the 2 offshore that we control, which is beyond the state 3 lines. 4 Frankly, much or most of the activity here 5 was permitted by the states, at least by the states 6 within their three mile state line, three miles off 7 the coast. 8 So I think we need to do that for sure. 9 And I think you've heard other testimony from Mike 10 Bromwich and David Hayes and the Secretary, that we 11 are in the process of strengthening our environmental 12 review, our analysis of the environmental impacts of 13 this development. 14 I think the state needs -- all the states 15 that are involved in this need to do it as well. But 16 since most of this activity is taking place in 17 Louisiana, I think that's properly something for 18 Garret to speak to. 19 CO-COMMISSIONER GRAHAM: Just as a matter 20 of information, is the State of Louisiana still 21 actively leasing for oil and gas purposes within the 22 state waters?</p>
<p style="text-align: right;">314</p> <p>1 navigation and flood control solely, and not with an 2 eye towards the ecosystem impacts, is at the center 3 of -- centerpiece of what's gone wrong there. That, 4 coupled with the fact that we allowed the oil and gas 5 development without regard to conditions that might 6 have protected the ecosystem as those channelizations 7 were done and pipelines were laid, et cetera. 8 Going forward, we can't just do business as 9 usual. So we are going to need to have conditions on 10 those activities going forward that are different than 11 the past, otherwise we'll continue to recreate the 12 dilemma we're in now. 13 CO-COMMISSIONER GRAHAM: And since those 14 conditions as it relates to oil and gas are also 15 within the ambit of the Department of Interior, do you 16 see some steps being taken, maybe through conditions 17 on the initial lease or other steps in the legal 18 relationship that exists between you as landlord and 19 the oil companies as the tenant, to see that there is 20 recognition of the impact on the environment of oil 21 and gas activities? 22 THE HONORABLE THOMAS STRICKLAND: Well, I</p>	<p style="text-align: right;">316</p> <p>1 DIRECTOR GRAVES: Yes, Senator. And 2 Senator Landrieu noted this morning that the state has 3 certainly made mistakes in the past, and I fully admit 4 to that. 5 However, we have fundamentally restructured 6 our coastal zone management permitting process and 7 require a hundred percent beneficial -- in fact, I 8 believe it was 125 percent beneficial use of dredge 9 material for any types of impacts on the coastal area, 10 and a number of other changes that I would be happy to 11 provide to the commission. 12 CO-COMMISSIONER GRAHAM: Thank you. 13 CO-CHAIRMAN REILLY: Colonel Salt, did you 14 have something you were about to add? 15 MR. SALT: Well, I just -- a couple of 16 times it has been mentioned about the Corps's historic 17 role of navigation and flood protection and its 18 nonparticipation in the restoration. I think 19 generally that's true. 20 I think in the early part of this century, 21 early part of this decade, the state came up with a 22 pretty grand plan, that if the timing came up, the</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">317</p> <p>1 decision was made that they would proceed with the LCA 2 project, 17 of the elements. They were authorized and 3 awarded in 2007.</p> <p>4 I think the Corps' focus on getting the 5 hundred-year protection done and others, certainly 6 when we came in, that was their total focus.</p> <p>7 We have spent a fair amount of time with 8 state officials, Garret and even the Governor, to try 9 and refocus the Corps on to the restoration piece.</p> <p>10 Now, the 17 LCA parts are -- I think as 11 Garret alluded to, are just fairly small, although 12 some of them expensive. But they are pieces, and 13 incomplete pieces, of a larger need to deal with the 14 large issues that Garret briefed.</p> <p>15 The solution to that is the comprehensive 16 plan that was authorized -- the comprehensive study 17 that was authorized in 2007, which we had never -- we 18 haven't funded yet. And certainly we have expressed 19 our commitment to that process. And we will 20 participate, as we're able to, with -- I guess I am 21 getting ahead of myself here in terms of budgets and 22 the like. But certainly it is a priority of us to go</p>	<p style="text-align: right;">319</p> <p>1 We presented that concept to the National 2 Incident Commander, the Corps of Engineers in early 3 May. Admiral Allen, then the National Incident 4 Commander, hosted a science panel whereby we presented 5 the proposal, science panel -- academic and federal 6 scientists commented on it.</p> <p>7 Ultimately, the Corps of Engineers 8 recommended that six of the 19 segments we proposed be 9 permitted. And they determined that, quote, the 10 environmental benefits outweigh the risk. And the 11 National Incident Commander, after the science panel 12 meeting, also approved BP paying for those measures.</p> <p>13 So those berms are under construction. In 14 addition, we built another berm segment on our own. 15 We quickly diverted a restoration project that was 16 underway during the spill.</p> <p>17 Collectively these berms have trapped 18 anywhere from hundreds to thousands of barrels of oil. 19 And if you recall the slides that I showed earlier, 20 the very fragmented coast of Louisiana. What the 21 berms do, or the concept behind them, instead of us 22 having to come in and try and protect a thousand miles</p>
<p style="text-align: right;">318</p> <p>1 ahead and initiate the federal part of that 2 comprehensive plan, marry up with the states, so that 3 we can proceed with the more comprehensive effort that 4 Garret alluded to.</p> <p>5 CO-CHAIRMAN REILLY: Mr. Garcia. 6 COMMISSIONER GARCIA: Mr. Graves, good to 7 see you again. 8 DIRECTOR GRAVES: Nice to see you. 9 COMMISSIONER GARCIA: Could you comment on 10 the construction of sand berms. And just update us on 11 the state's plans and what information you have to 12 share on the impact? As you know, there was a fair 13 amount of controversy about the construction of these 14 berms.</p> <p>15 DIRECTOR GRAVES: Sure. Sure. Thank you. 16 The sand berms initially were proposed in 17 the State of Louisiana by Deltares, a Dutch research 18 institute, together with one of the top treasury 19 companies in the world as an oil protection measure. 20 They also were a preapproved oil protection 21 measure. NOAA, Coast Guard, and other entities have 22 preapproved those.</p>	<p style="text-align: right;">320</p> <p>1 within a basin by putting boom and other types of 2 measures, you bring the battle with the oil much 3 further out. And in some cases the berms are 20 miles 4 out, and in other cases even farther.</p> <p>5 So the berms continue to be constructed. 6 We were able to work out an agreement -- very much 7 thankful to the Corps of Engineers for releasing a 8 number of the dredges -- where I think collectively 9 between the state and the Corps of Engineers had every 10 domestic dredge vessel under contract working. And we 11 again are continuing to focus on the Chandeleur 12 Islands and three segments of the Barataria Bay.</p> <p>13 COMMISSIONER GARCIA: All right. Just 14 sticking with the berm issue for a minute. 15 Are the ones that have been constructed and 16 the planned berms, are these permanent, or are they 17 meant to be temporary? 18 DIRECTOR GRAVES: They were authorized as 19 an oil protection measure, which is a temporary 20 structure. 21 They are designed at a fairly steep slope, 22 anywhere from 18 to 1, to 25 to 1, six feet high.</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

321

1 Which if you've been in south Louisiana, we don't have
2 anything over six feet high. And so they are designed
3 to be temporary.
4 Our coastal engineers have been looking at
5 ways to try to pivot those once the threat of the oil
6 is fully over, how to pivot those more consistent with
7 our restoration plans in the state.
8 As you know, the berms do follow the
9 alignment of historic barrier islands, where barrier
10 islands used to be in coastal Louisiana but have since
11 eroded.
12 COMMISSIONER GARCIA: And what sort of
13 monitoring are you doing to assess the impacts?
14 DIRECTOR GRAVES: We have monitoring
15 underway for sea turtles, for birds, different types
16 of fish. We are doing monitoring of oil.
17 We have a whole monitoring plan that we had
18 to develop as part of the emergency approval process.
19 And I would be happy to share that with the commission
20 as well, if that's helpful.
21 COMMISSIONER GARCIA: Yes, please.
22 And I know that you all probably haven't

322

1 had a chance to fully review or maybe haven't even
2 seen it yet, the Mabus report, except for Assistant
3 Secretary Strickland, who managed to leaf through it
4 before he appeared here. Do any of you, if you've
5 seen it, had a chance to review it, do you have any
6 comments that you'd like to share with us about the
7 report? Mr. Graves, Mr. McPeek?
8 MR. McPEEK: Sure. I'd like -- as with
9 Secretary Strickland, I did not have a chance to
10 review it in as much detail. We had a briefing on it
11 earlier today, sort of heard a little bit about it.
12 We think it is very much in the direction
13 of what we talked about today in our testimony. We
14 are very pleased to see a Gulf-wide focus, the
15 governing structure in place to do that.
16 Very critically, they focused on the
17 funding needed and the use of the Clean Water Act
18 funds to put those to Gulf restoration, to dedicate
19 those to Gulf restoration. So all of the major
20 elements of a restoration plan are in place, and so
21 we're pleased with the report. Now it just takes
22 Congress to take the next steps in terms of providing

323

1 the funding needed to make it all happen.
2 COMMISSIONER GARCIA: Anyone else?
3 DIRECTOR GRAVES: Two quick comments.
4 Thank you for the question.
5 We did meet with Secretary Mabus last night
6 and had very good discussions with him, and certainly
7 appreciate the recommendations.
8 There are two key things, and one of them I
9 heard discussed earlier. I talked earlier about the
10 challenges at working with the NRDA Trustee Council,
11 and so many other states and federal trustees. I
12 heard someone talk about the concept of a super board.
13 And we have discussed other types of options.
14 I do think that having an entity look
15 holistically at the Clean Water Act fines, the NRDA,
16 and looking holistically at the allocation of those
17 funds would make a lot of sense. And perhaps some
18 additional thought to how you set up a leadership
19 structure in a council like that, to where you can
20 move forward on things that are both fair and
21 equitable, instead of just equitable.
22 And then the other thing is, I think that

324

1 looking at the --
2 COMMISSIONER GARCIA: Do you want to expand
3 on that?
4 DIRECTOR GRAVES: I noted earlier that I
5 think operating under the Trustee Council, we have
6 five states represented equally, you have the federal
7 government. I think there are about 60 or 70 people
8 in the Trustee Council meetings. So you can imagine
9 trying to get consensus in a meeting like that.
10 The only solutions that come up is, well,
11 you know, we split the baby five ways. Well, that's
12 great for Texas maybe, who hasn't had the impacts.
13 But the states like Louisiana that have had
14 disproportionate impacts, that are already in a
15 coastal crisis, that's perhaps not the fairest way to
16 allocate funds.
17 And so I think that establishing some type
18 of criteria-based allocation, having a super board
19 that is looking holistically again at the NRDA
20 allocations and the Clean Water Act allocations, and
21 ensuring that they are distributed or allocated under
22 a fair allocation formula or scenario, would make a

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

82 (Pages 325 to 328)

325

1 lot of sense.
2 And then the other thing is, if you look at
3 the timelines associated with the NRDA process -- and
4 Secretary Strickland noted it could go on for
5 decades -- under the Clean Water Act, I believe that
6 you have similar timelines in complex cases. And
7 certainly this would be one.
8 We could use the money now. And I think
9 anything in your recommendations that would help
10 compel, at a minimum, a down payment under NRDA or
11 under Clean Water Act would be very, very helpful in
12 the case of Louisiana.
13 And certainly that's not something that all
14 states would have to agree to. But should we choose
15 to go that route, I think we certainly would be
16 willing to offer some type of longer term credit for
17 that. But it's critical that we move to the recovery
18 and restoration as soon as possible.
19 COMMISSIONER GARCIA: Thank you.
20 Would anyone else care to comment on any of
21 the points that Mr. Graves made?
22 THE HONORABLE THOMAS STRICKLAND: Perhaps I

326

1 will just underscore a couple of points.
2 I mentioned, I think in my opening remarks,
3 I think Secretary Mabus got at the two key issues; one
4 is governance, and the other is funding. And I think
5 he recognizes and recommends to the President and to
6 Congress that the NRDA process won't be enough to get
7 done what needs to get done, and the funds that will
8 be forthcoming there aren't enough, and that because
9 the penalties will be linked to the event itself, that
10 there's a sense of fairness and equity that would
11 suggest that a significant portion of those Clean
12 Water Act penalties be redirected to that community
13 that's had so much damage inflicted on it.
14 I think -- so those are key elements. I
15 think asking Administrator Jackson to be the lead of
16 an interim entity, the task force that he is going to
17 create by executive order in the next couple of weeks,
18 is a great move. The EPA has a major stake here, and
19 certainly Administrator Jackson knows the community
20 well, having grown up in New Orleans.
21 So I think it's a great step forward. I
22 think the question of governance is one that the

327

1 federal government cares about a lot.
2 As I mentioned, we are resource managers of
3 perhaps as much as 25 percent of the land that was
4 impacted. And so we have -- and we have numerous
5 wildlife refuges, 36 wildlife refuges, I think eight
6 national park units. So we are natural resource
7 managers. We have a real interest in how that
8 allocation goes as well. And so we share, you know,
9 Garret's points about equity.
10 I think ultimately if this thing got
11 litigated to its final conclusion, there would have to
12 be a causal connection in the NRDA process between the
13 money as it's allocated and the damage to natural
14 resources. That's at the heart of the way that
15 process works.
16 Most cases settle. They don't go all the
17 way to trial. So in allocating that, I think those
18 states -- and Louisiana certainly steps out. I mean,
19 they have had a disproportionate part of the impact.
20 When you look at GOMESA and the funding
21 allocations that are built into the statute -- and
22 those don't have anything to do with this particular

328

1 spill, but they do reflect the amount of oil and gas
2 activity that take place offshore. And I think of the
3 GOMESA funds in the Gulf, don't you all get north of
4 40 percent? 46, 48 percent?
5 DIRECTOR GRAVES: Under coastal impact
6 assistance, it's 65 percent. Under GOMESA it's
7 somewhere around 45 percent, depending on project
8 areas.
9 THE HONORABLE THOMAS STRICKLAND: I think
10 the ultimate allocation needs to reflect the impacts
11 that were as a result of this event, and whatever
12 governance structure is put into place needs to
13 reflect that.
14 I guess one other point that's made by
15 Secretary Mabus. This has got to be a state and local
16 driven process, and not a top-down. And I just am
17 here to underscore that.
18 COMMISSIONER GARCIA: Before they cut the
19 mike off, I have no further questions.
20 CO-CHAIRMAN REILLY: Well, it strikes me
21 apropos of that last point, in the whole likelihood
22 that we will see a movement, momentum accelerate

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

329

1 toward resolution of some of these questions, that the
2 priority among the states must be to develop a single
3 forum that can produce a unified position in which to
4 relate to the federal agencies and to the question of
5 funding.
6 Is that in prospect? Are those
7 conversations underway? Are Texas, Florida engaged
8 with Mississippi and Louisiana on this, Alabama?
9 DIRECTOR GRAVES: There are conversations
10 that are underway. I don't think that they are
11 progressing as quickly as we'd like, in the case of
12 Louisiana. The federal government has been great. In
13 fact, Secretary Strickland has been very, very helpful
14 in trying to progress those discussions.
15 I -- ultimately it boils down to the
16 causation issue that Secretary Strickland brought up.
17 Our ability to fully tie back the impacts of the
18 states to the oil spill is going to be a lengthy
19 process.
20 And I think that what makes sense, you
21 know, some of the ideas that we have discussed
22 internally, is having some type of preliminary

330

1 assessment process take place, where you have the
2 National Academies or someone do a preliminary
3 assessment and compel a preliminary allocation, a much
4 smaller percentage of the ultimate NRDA or Clean Water
5 Act liabilities. Just, we have some criteria-based
6 decision, instead of states sitting in there, which
7 becomes a relatively political discussion.
8 CO-CHAIRMAN REILLY: I think we got that
9 point from your various comments.
10 Well, this has been a very productive and
11 informative panel. We appreciate very much your
12 contributions, all of you. It has been a great two
13 days.
14 In fact, I was musing, listening this
15 morning, I heard so many things that I didn't know
16 before. But we heard John Barry say that the Gulf of
17 Mexico actually extended as far as Cape Girardeau,
18 Missouri. And I grew up in downstate Illinois. And I
19 was imagining that if I had grown up a little earlier,
20 I might have had an ocean view or even ocean sea-front
21 property. That's a charming idea. I did not know
22 that the Gulf had once been so far north.

331

1 This is very much appreciated. The
2 commission will engage the issues further that we have
3 already developed here, with the substantial help that
4 we have received and the advice. The comments that
5 you've made, the written submissions, will be taken
6 seriously. And we will continue to march.
7 We look forward to collaborating with you,
8 perhaps asking you further questions that occur to us
9 as we move forward, and hope that you will be
10 responsive, if we do.
11 Thank you all very much. Thanks to those
12 of you who are here still with us at the end of these
13 two days.
14 And do I have a list? We're going to have
15 a public comment period. I propose we not take a
16 break, if that's agreeable to the commission.
17 PUBLIC COMMENT
18 MR. SMITH: I believe we have seven public
19 commenters. Can I have all the public commenters come
20 to the front of the room. And we'll have the first
21 three commenters come to the table.
22 May we ask the commentators to come up and

332

1 take positions at the table.
2 All right. I guess you're out of order, I
3 am told, at least according to the list we have. So
4 let me begin on the right here.
5 Please introduce yourself and begin.
6 MS. FISHER: Good afternoon. My name is
7 Allison Fisher. I'm providing comments on behalf of
8 Public Citizens, which is a national public interest
9 organization representing over a hundred thousand
10 members across the country.
11 First, thank you for the opportunity to
12 address the commission. Due to the limited time, I'll
13 summarize three main recommendations and then submit
14 our extended comments and supporting documentation in
15 writing.
16 Our first recommendation is to urge the
17 commission to clarify the government's role and
18 authority pursuant to the oil commission act. We feel
19 that interpretation of the act should have prompted
20 the government to federalize the collection of the oil
21 and cleanup operations within the coastal areas
22 impacted by the spill, doing so without federalizing

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

<p style="text-align: right;">333</p> <p>1 the operational priority of stopping the flow of oil. 2 Instead, the responsible party, who 3 approached the full scale operations with the question 4 of legal risk and with an objective to limit financial 5 impact, was allowed to call all the shots. 6 As a result, BP underestimated the size of 7 the spill, they overestimated its ability to stop the 8 gusher, and was allowed to override directives from 9 the EPA regarding use and selection of chemical 10 dispersants. 11 Related to this recommendation, we urge 12 that the commission fully investigate -- call for an 13 investigation of BP's assumed authority to control 14 information around the spill and its clean-up 15 operations. There is abundant information related to 16 BP's efforts to thwart documentation of the disaster 17 by keeping media and independent researchers away from 18 the most visibly impacted areas and by intimidating 19 clean-up workers from speaking about their experience. 20 To this end, the commission should review 21 application of the safety zone regulation, other 22 governance provisions that allowed BP, with full</p>	<p style="text-align: right;">335</p> <p>1 incident, the establishment of a regional citizens 2 advisory council to ensure that public involvement is 3 in the restoration process moving forward. 4 Thank you for your consideration and your 5 service. 6 CO-CHAIRMAN REILLY: Thank you. 7 Madam? 8 MS. EDO: Hello. My name is Jasmine Edo, 9 and I'm an oceans intern at Environment America. 10 Thank you for allowing me to speak before you today. 11 So today I'm just going to talk about the scale and 12 scope of the biological impacts, and I will also be 13 submitting a longer piece. 14 The scale of the BP Deepwater Horizon spill 15 is like nothing we've seen before, as it is the 16 largest on record. At its peak over 600 miles of the 17 Gulf Coast were oiled by 4.1 million barrels of oil. 18 Robert Barnum, Secretary of Louisiana's Department of 19 Wildlife and Fisheries, reported that in Louisiana, 20 200 square miles of the coast has been oiled. At the 21 peak there were 88,000 square miles of the Gulf closed 22 to fishing, and this has since been dropped down to</p>
<p style="text-align: right;">334</p> <p>1 compliance by local, state, and federal agencies, to 2 police public spaces, confiscate research samples in 3 some cases, and effectively censor and control 4 information related to the spill and the clean-up. 5 Lastly, we urge passage of the legislation. 6 I know this is a little bit out of the scope of what 7 you're entitled to do, but we'd like to see passage of 8 legislation that specifically responds to the oil 9 spill disaster. To date, only the House has passed 10 this type of legislation. And as Governor Barbour 11 pointed out earlier today in his critique of the 12 federal response to Katrina, the farther that we get 13 away from this crisis, the less likely that there is 14 going to be a comprehensive federal response. 15 There's key provisions in both the House 16 and Senate bill that would address the root causes of 17 the Deepwater Horizon explosion, the botched response, 18 and lack of industry accountability. 19 So we urge passage of the regulatory 20 reforms of these bills, the strengthening of 21 environmental standards, elimination of the liability 22 cap for offshore oil spills, and, specific to this</p>	<p style="text-align: right;">336</p> <p>1 32,000 square miles. Accumatively, the oil spill 2 covered over 40,000 squares miles of the Gulf. 3 The spill being located along 31 national 4 wildlife refuges along the Gulf Coast is quite 5 worrisome, because the refuges provide habitat for and 6 protect juvenile species of fish, shark, and shrimp 7 populations. 8 Currently the U.S. Fish and Wildlife 9 Service reports that Breton, Bon Secour, Grand Bay, 10 and Delta National Wildlife Refuges are currently most 11 at risk from the spill. And additionally, there are 12 two national marine sanctuaries, Flower Gardens and 13 Florida Keys, in proximity to the source of the spill. 14 In total there are 38 federally listed species in the 15 Gulf that protected by the Endangered Species Act, and 16 29 of those species, including West Indian Manatees, 17 Kemp's Ridley turtles, whooping cranes and bluefin 18 tuna, are listed as endangered. 19 The immediate impacts of the crude oil 20 spilling into this already fragile environment are 21 hard to miss. We have all seen pictures of oil-soaked 22 birds in marshes covered with oil, and the light crude</p>

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

337

1 oil released into the ocean from BP's broken well is
2 moderately volatile and has a potential to cause
3 long-term harm.

4 While it is hard to calculate the full
5 effect of this spill because of the unknown long-term
6 effects, we can make some assumptions based on other
7 large oil spills. The BP Deepwater Horizon spill
8 released almost 20 times more oil than the Exxon
9 Valdez spill of 1989, and currently many species that
10 were affected by the Exxon Valdez spill are not fully
11 recovered. For example, orcas and herrings have yet
12 to see a normal comeback.

13 From the volume of the BP Deepwater Horizon
14 spill and the information we know from the Exxon
15 Valdez, the biological consequences of this oil spill
16 may be far graver. Additionally, the use of
17 dispersants and sinking agents have caused further
18 problems.

19 As I have previously stated, the full
20 effects of the oil spill may not be known for years to
21 come. For that reason alone, BP and its partners
22 should be held liable for all of the damage incurred

338

1 from this accident. Responsible parties should be
2 liable for the funding, the monitoring of biological
3 impacts to the Gulf over an extensive period of time.

4 BP and its partners should set up a fund
5 similar to the one BP has promised to the National
6 Institutes of Health for a study of the long-term
7 health effects of the spill on workers exposed to oil
8 and dispersants, but the magnitude of the study and
9 funding should be much larger. Thank you.

10 CO-CHAIRMAN REILLY: Thank you.

11 MS. SARTHOU: My name is Cynthia Sarthou.
12 I'm the executive director of the Gulf Restoration
13 Network, the only environmental group focused
14 exclusively on the health of the Gulf of Mexico.

15 I only have a few points to talk to you all
16 today. I don't have formal testimony, but I continue
17 to be concerned. I, like my brethren in Louisiana,
18 are concerned about -- you know, I'm concerned about
19 the coastal restoration of the wetlands. But my
20 concern from Day 1 of the BP Horizon is that everybody
21 seems to be focused on the coastal wetlands, and
22 nobody seems to be really caring about the marine

339

1 environment.

2 CO-CHAIRMAN REILLY: The what environment?
3 MS. SARTHOU: The marine environment.

4 Although you cannot see it, the biggest
5 impact of this spill was on the marine environment.
6 And in fact, because of the desire to protect coastal
7 wetlands, millions of gallons of dispersant were
8 dumped, in the largest science experiment in the
9 world. And for me it is very difficult and concerning
10 that we are having all these processes that focus on
11 coastal restoration, but really failed to mention in
12 any significant way marine restoration.

13 And so I believe, as does the Center, that
14 a significant portion of any monies that go to any
15 task force or otherwise related to this disaster, need
16 to be separately allocated to the study and addressing
17 marine impacts to the Gulf. That does not mean that I
18 don't think money should go to coastal restoration. I
19 think that's very important, but the marine impacts
20 need to be studied. There are many species we knew
21 too little about before the spill, including the
22 whales, many of the marine mammals that may not have

340

1 come to shore but have sunk and are dead, shark
2 populations that were already harmed. So I have
3 significant issues with that.

4 Second of all, I think governance of this
5 process is extremely important. I was heartened by
6 the Mabus plan. I think it goes a long way to going
7 the right way. I was very concerned when I heard
8 about discussions about GOMA. I do not feel the Gulf
9 of Mexico Alliance is a good process for this. They
10 are very good at science, they are very good at
11 discussion, they are not very good at decision-making
12 on difficult issues. And so I would hope that this
13 commission would not recommend that.

14 Finally, I believe that we really are in
15 need in our region for a regional citizens advisory
16 council that represents all the citizens. Not to stop
17 oil and gas development, which is what I keep hearing,
18 but to actually ensure that the industry is vigilant,
19 that as it moves forward it is conscious in its
20 decisions, that the federal government continues
21 vigorous oversight of that industry, and that the
22 response or capability of response to an oil spill is

NATIONAL OIL SPILL COMMISSION MEETING
CONDUCTED ON TUESDAY, SEPTEMBER 28, 2010

341

1 there; that there is actually equipment on the ground
2 as the group does in Alaska, that there is equipment
3 that can be deployed quickly, and that the industry is
4 pushed to actually do development of technology to
5 make response possible.
6 And so those are the points I would like to
7 make. Thank you.
8 CO-CHAIRMAN REILLY: Thanks very much.
9 Next. Anyone else?
10 That's it. All right. With that, I will
11 adjourn today's session. Thanks very much.
12 (The proceedings were adjourned at
13 4:37 p.m.)
14
15
16
17
18
19
20
21
22

342

1 CERTIFICATE OF SHORTHAND REPORTER - NOTARY PUBLIC
2 I, Debra Ann Whitehead, the officer before whom
3 the foregoing proceedings were taken, do hereby
4 certify that the foregoing transcript is a true and
5 correct record of the proceedings; that said
6 proceedings were taken by me stenographically and
7 thereafter reduced to typewriting under my
8 supervision; and that I am neither counsel for,
9 related to, nor employed by any of the parties to this
10 case and have no interest, financial or otherwise, in
11 its outcome.
12 IN WITNESS WHEREOF, I have hereunto set my hand
13 and affixed my notarial seal this 5th day of October,
14 2010.
15
16 My commission expires September 14, 2013.
17
18
19
20 _____
21 NOTARY PUBLIC IN AND FOR
22 THE DISTRICT OF COLUMBIA



National Commission on the
BP DEEPWATER HORIZON OIL SPILL
AND OFFSHORE DRILLING

Attachment 3

Opening Statements of Robert Graham

Commission Co-Chair

(taken from transcript)

The following statement of Senator Robert Graham was taken from the transcript of the Commission meeting on September 27, 2010 and is not a written statement from Senator Graham:

Thank you, Ms. Melchert. I appreciate your presence and the leadership which we have received from the Department of Energy throughout this commission's work. Winston Churchill described a signal event in World War II as being not the end, not the beginning of the end, but perhaps the end of the beginning.

Today I would describe the commission as ending the first phase of our work. We have been in an information-gathering mode, hearing from people of the Gulf, government officials, scholars, and experts from industry, nonprofit organizations, and academia. Next we will turn to presenting our findings and beginning our deliberations. In early November our chief counsel, Fred Bartlett, will give a detailed presentation about what happened on the Deepwater Horizon rig and provide us what we trust will be the most comprehensive, clear, and impartial accounting that the American people have received. But for today and tomorrow, the end of the beginning. We will be learning about very crucial issues that will inform future offshore drilling efforts, the response to spills, and the restoration of damaged ecosystems.

In the course of our investigation we have learned about the tremendous transformation in how we exploit our domestic energy resources. The growth of drilling in the deep water off our coast has been rapid and with profound implications for our energy supply and the integrity of the fragile environments in which that exploitation occurs. In our meetings last month it was clear that our regulatory approach did not adapt to the new reality. I remain concerned that science still does not have an appropriate place at the table. We live in a world of rapidly changing technology. Not just in terms of energy, but in many other areas; in finance, in cybersecurity, in food production, in weapons of mass destruction, and many others. If we are not vigilant, our laws and response capabilities will not keep pace with changes in technology. We ignore science and what it can tell us about how to manage risk and respond to it, at our peril.

Just five years ago, just five years after the Gulf suffered the devastation of Hurricane Katrina, many have the same question about whether the government moved quickly enough and was effective enough in its activities, its communication, and its partnership with state and local governments. We need to look at this response in the broader context of how our federal, state, and local government mobilize against disasters. Much was done well in responding to this spill. Other things, not so. I look forward to hearing from our panelists today, getting their thoughts on what they have learned and where we go from here, the end of the beginning to the end. Thank you.

The following statement of Senator Robert Graham was taken from the transcript of the Commission meeting on September 28, 2010 and is not a written statement from Senator Graham:

Thank you, Mr. Reilly. Theodore Roosevelt said that it was each generation of Americans' responsibility to transfer a better America to successor generations. During the 20th century this was largely done by adding to our marvelous treasure of national parks, wildlife refuges, wilderness areas, recreational areas, other lands that are preserved for public use and enjoyment. And as the country grew by two-and-a-half times during the 20th century, this legacy serves us well.

I suggest that in the 21 century, where again the estimate is that our population will grow by two-and-a-half times, that rather than the 20th century plan of meeting our legacy responsibilities by additions to our public inventory, that it will be significantly met by restoring lands that have been damaged by previous actions. The tragedy that occurred on April 21st has put the Gulf in a premiere position in terms of that potential of meeting our heritage obligation through restoration.

The people of the Gulf are foremost in our minds as we do our work today. Of course we are aware of the human tragedy at the center of this disaster, the livelihoods that have been imperiled and, most profoundly, the loss of 11 lives. The Gulf is one of the most treasured regions in our country. It is enormously productive; productive in terms of its natural wealth, productive in terms of the energy that we extract, productive in terms of the 40 percent of our seafood which is provided from the Gulf. Americans have enjoyed the benefits of these natural treasures, but in the course of that enjoyment have inflicted considerable pain and damage on the Gulf.

The question today is will we use this tragedy as an opportunity to begin a serious effort at restoration, and thus leave the Gulf a better place for future generations of Americans. There are some significant questions. Chairman Reilly has mentioned the threshold question, which is, what is restoration in the Gulf? Is it to restore to the condition that existed on the 19th of April, 2010; or is it an opportunity to restore to a condition that is more like what nature had intended and more like what will be a sustaining circumstance for the future. The second question is, is there a plan or how to craft a plan that will accomplish these objectives. Another is how much will it cost, and how will it be funded. Finally, how will the effort for restoration be organized, particularly given the fact that this area covers five of our states, and two of the three largest states and population in the country are among those five.

Recently, Commissioner Terry Garcia and I were in Louisiana. We met with the Governor and others. One message that we heard loud and clear was the importance of assuring the long-term viability of the seafood industry in the Gulf. It is an industry

which has now been damaged by a bad brand. Restoring confidence is absolutely essential not only for the region's recovery, but also so that Americans can continue to enjoy this special nutritional product. We will be addressing this specific issue as part of our consideration today.

We have the opportunity to begin healing the Gulf's economy and natural environment so that it will be stronger than before, but we also have a time to make America stronger than before. We were in a period in which many Americans are concerned about things like the gridlock of excessive partisanship and insularity. We believe that the Gulf may be a laboratory for national unity and a legacy that we will be proud to transfer to our children.

Our first panel today gives us an opportunity to see these issues in a broader context; the spill, the recovery and the legacy of Mississippi delta management. We are honored today to have two distinguished Americans and students of this region, Mr. Chris John, editor-in-chief of National Geographic -- and Mr. Johns, I was wanting to commend you for the current issue of National Geographic, it is a beautiful and moving statement to the Gulf, and I'm certain will play a significant role in public awareness of what we are about -- and Mr. John Barry who in his book *Rising Tide*, has given us the history of a critical period of this region, which history helps us better understand what is happening today. In addition to his scholarship, Mr. Barry is also a member of the Louisiana Coastal Protection and Restoration Authority. We look forward to your comments.

Our lead questioner, and I'm afraid that means a five-minute period, will be Mr. Don Boesch, who also is a Louisianan, and understands these from his own life. Mr. Johns.



National Commission on the
**BP DEEPWATER HORIZON OIL SPILL
AND OFFSHORE DRILLING**

Attachment 4

Opening Statements of William Reilly

Commission Co-Chair

(taken from transcript)

The following statement of Mr. William Reilly was taken from the transcript of the Commission meeting on September 28, 2010 and is not a written statement from Mr. Reilly:

Thank you, Chris. Good morning. It appears that thanks to accommodation of good fortune and hard work, the most immediate and damaging gusher has been contained, and the catastrophic destruction that many had feared would result from the Deepwater Horizon spill has been tempered.

Questions remain about the extent of the harm that is not visible. The honest answer is there is still simply much that we do not know. It might have taken this spill to remind some of us of how much we value the natural heritage of the Gulf, a unique national treasure. While we're focused on this precious land and waterscape, it's worth noting that it remains in peril, both from the oil that spilled, and other forces.

Louisiana continues to face catastrophic wetland loss, threatening delta communities, navigation, oil and gas infrastructure, fishing, conservation, and many other economic, social, and environmental priorities. The land at the foot of the Mississippi River is different because, simply, it is not like its neighbors. It is physically different. A fact that is at the core of catastrophic wetland loss. And I am astonished, no matter how frequently I see the numbers of wetland losses, by their magnitude. The underlying rock in that physical environment is hundreds of feet below the surface, buried by centuries of Mississippi mud. River sediment creates the land, the sea takes it away. Over the years this natural process has been compromised by projects designed for flood control and improved navigation of the Mississippi River.

The oil and gas industry has had a role in this as well. Industry has dredged thousands of miles of canals through wetlands, leaving narrow, straight shoots, often at unnatural perpendiculars for navigation or for pipelines. Their artificial banks change water flow and prevent sediment from renourishing the land. Water pools up behind them, submerging the marsh. The channels also let saltwater flow into freshwater environments, further jeopardizing the ecosystem. The oil and gas industry has a part to play in the wetlands' revitalization, as revenues from offshore drilling are dedicated by law in Louisiana to restoration efforts.

Ironically, one consequence of the drilling moratorium is to reduce the flow of money for improving wetland health. As the commission considers the question of restoration, we must therefore ask, What should be the goal? Is it simply to return the ecosystem to where it was prior to April 20th? Speaking only for myself, I submit that it is not. Instead, I think we should focus on beginning down the path of creating a resilient and healthy Gulf. The Deepwater Horizon disaster unifies these three conversations about restoration into one. How to clean up the oil, how to make the wetlands and marshes

whole again, and how to keep the Gulf of Mexico healthy so that future generations can prosper by it.

I understand that later this morning Secretary Mabus will release his report on restoration of the Gulf, something to which we look forward with great excitement. Senator Graham and I have met with Secretary Mabus on several occasions and believe that the efforts that he is making and those that we will take into account should contribute toward a much energized sense of urgency and policy priority for restoration of this treasure which is the Gulf of Mexico and the Gulf region. We will begin our part with respect to restoration today. Thank you.

The following statement of Mr. William Reilly was taken from the transcript of the Commission meeting on September 27, 2010 and is not a written statement from Mr. Reilly:

Thank you, Bob. Good morning. Since our inception, this commission has been very intensely engaged in examining the causes, including the root cause, of the catastrophe of the Macondo well and blowout. We have interviewed experts, we have met with government officials at the highest levels, we have had extensive interviews and briefings from industry. We have completed one phase of information-gathering, though we will continue to gather information in the weeks ahead. We have, as many of you know, a very abbreviated schedule. It's probably the shortest of any commission that has had the mission of investigating a disaster. And in this case we suffered the peculiar consequence of investigating a disaster that was ongoing even as we researched it.

We spent a good deal of time at the last hearings examining the role of industry, and particularly reflecting on the way in which the experience and the research that we had developed suggested a profound need for reform of the culture of industry, and for better attention to process safety, particularly as industry explores in what is the most promising area for the future of offshore oil and gas development, the very deep water. That, of course, poses more risks, more challenges, than previous drilling in shallow water ever did. But we have considered industry culture and attention to process safety. And so today we turn to the government itself, to its priorities and processes, the quality of its primary regulatory entity for overseeing safety, enforcement of environmental laws in the offshore environment, which is the Department of the Interior.

The effectiveness of the response to the spill affects more than the interior department; that involves many agencies of the government, several of which will be represented in the presentations this morning, and many of whose officials we have talked to already. I have to say that as someone intimately familiar with the experience in Prince William Sound after Exxon Valdez, that I continue to be amazed and disappointed at the failure of the technology of response to evolve more than it has, particularly in view of the tremendous advances made in the technology of drilling itself. The skimmers we are informed by NOAA of --I saw a flotilla of them when I flew out to the rig -- succeeded in gathering up 3 percent of the total amount of the spill. Burning accounted for 5 percent more, and I think dispersants got that up to about 13. Given the enormous effort, it seems to me a very disappointing result, frankly. It's the consequence of a lot of things; one of which is the failure of technology, the skimmers, the booms, the dispersants themselves, I think, to evolve and to be developed. We will raise some of those questions today.

We will also consider the use of dispersants. And we will discuss how and why they were employed in the Gulf and in such quantities and at such depths, both of which represent novel uses of dispersants and suggest that there was enormous confidence placed in dispersants, more confidence than certainly I allowed in Prince William Sound when the dispersants arguably were more troublesome and possibly more toxic than they are today. We will learn more about that. I guess looking at the quality of specific decisions, while I think it is very important, misses what I think is a fundamental question: How did we get here? How did we get into a situation where the need to improvise was so great? In many cases the response demonstrated a tremendous dedication and ingenuity that is a credit to the many thousands, the tens of thousands of people who participated in this cleanup. But from where I sit, it's very, very difficult to make the case that we were well-prepared.

Oil exploration continues in frontier environments, and these areas offer enormous promise for returns, as well as the risk of catastrophe. How would we respond if a similar disaster occurred under the sea ice in the Arctic today or tomorrow? The Macondo blowout and its consequences created a situation where the party responsible for the spill had by necessity to play an important, even a central role, in responding to it. And we should be happy that they did and have and are. This uneasy partnership between the government and the responsible party raises important questions about decision-making power, about the flow of information, and about proper oversight. And in our political system there is also partnership, sometimes uneasy, between the federal government and the states and communities.

We are all aware of the issues that arose in the aftermath of the spill, concerns about the speed of the response and about some efforts that were not pursued. While overall looking back I think - I think we need to learn from this spill. And that's part of what this commission is about. We learned from the Exxon Valdez disaster, too. Tanker operations are much safer than they were 20 years ago. But the Oil Pollution Act of 1990 has been criticized for having us really respond to the last war. And it's my hope that the lessons we learn from the response this time did not just fix what went wrong in the past, but created culture that eliminates complacency in industry and also in government. Thank you.